

**Regional Municipality of Wood Buffalo**

**Quarterly Financial Report**

**For the quarter ended September 30, 2016**



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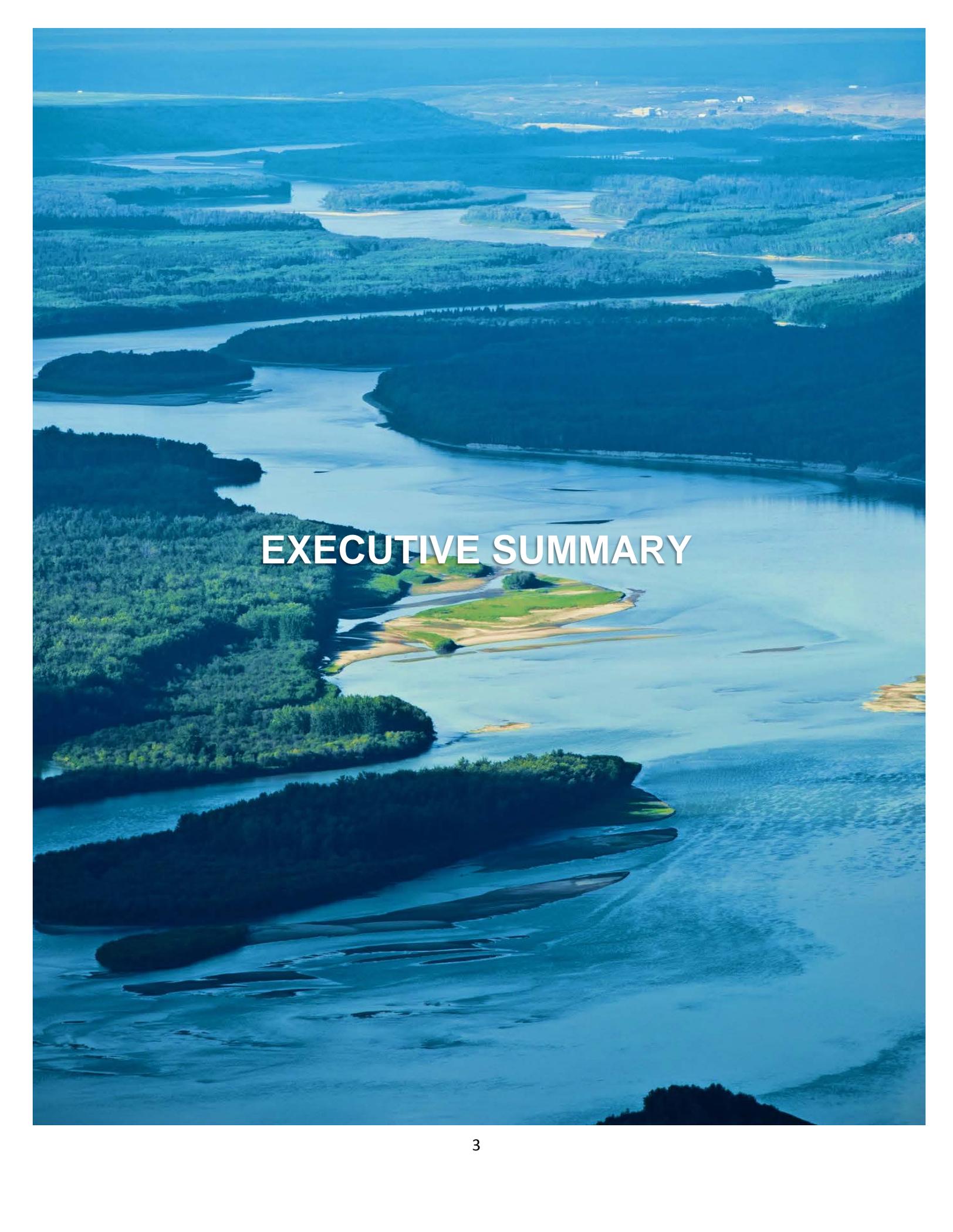
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# EXECUTIVE SUMMARY

## **BUDGET POSITION**

### **Operating Budget**

The Annual Budget presented reflects Council's approved 2016 budget and the Council reduction initiative of \$10.0 million. The projection for the end of the year is being forecasted at a \$12.1 million deficit. This is mainly due to reduced revenues in the first three quarters of 2016 for sales and user charges, licenses and permits and return on investments along with additional non reimbursable wildfire related costs.

### **Operating Revenues**

Operating revenues to September 30, 2016 are \$671.1 million or 80.8% of budgeted revenue for the year. On an annual basis current revenue projections for the year are \$865.4 million which is \$35.2 million more than budgeted for 2016 or 104.2% of the 2016 budget.

The projected changes in revenues are primarily due to the increase in property tax revenues as a result of new construction growth which has been transferred to the Emerging Issues reserve for anticipated property tax appeals based on current trends.

The projected decline in sales of sewage, water, bulk water, landfill fees are a result of the reduced usage in the first quarter plus waived utility charges for the months of May and June due to the wildfire. Licenses and permits revenues are reduced to reflect the reimbursement of fees to homeowners whose homes were destroyed in the fire. The trend of reduced revenues in sales and user charges realized in the first quarter is still tracking downward as any new revenues recognized are related to wildfire activities and not growth or sustainment of 2015 consumption levels.

The decrease in the return on investments is because of early redemption of investments to satisfy immediate cash flow requirements and lower market returns. There is a projected \$9 million increase for insurance claims submitted due to fire damage.

### **Operating Expenses**

Operating expenses to September 30, 2016 are \$592.8 million or 71.4% of the expenses budgeted for the year. On an annual basis current expense projections for the year are \$877.5 million which equates to \$47.3 million more than budgeted for 2016 or 105.7% of the 2016 budget.

The projected expense increases is attributable to the addition of the Wood Buffalo Recovery Committee approved budget of \$11M and the \$18M facility cleaning costs with are related to fire damage plus the cancellation of taxes for residents effected by the wildfire as per Council direction. These increases are partially offset by decreases in salaries, wages and benefits savings realized from the council initiative. In addition decreases in purchases from other governments and materials, goods, supplies and utilities as the Municipality's operations were focused on firefighting activities versus budgeted operations in May and June. The reimbursable expenses for the firefighting are not recorded in the Operating Budget. Within the first quarter savings on the winter maintenance costs due to milder winter conditions were realized, this is also reflected in these expense categories.

The projected transfer to the Emerging Issues Reserve increased the expenses by \$46.2 million as reflected in transfer to reserve/operations.

## **COUNCIL INITIATIVE**

### **Budget Reduction Initiative**

On December 8, 2015, Council approved a motion to decrease the 2016 operating budget by \$10.0 million. As of September 30, 2016 Administration achieved the \$10.0 million budget reduction goal and eliminated 27 vacant positions towards the 30 full-time equivalent position reduction request. The objective of reducing 30 full-time equivalent vacant positions will be attained within the fourth quarter.

### **2016 WILDFIRE**

The Municipality has spent \$101.0 million in recoverable response costs from the 2016 wildfire as of September 30, 2016 of which the Province advanced the Municipality \$87.5 million for reimbursable expenses. A letter has been submitted to the Province for a further advance as per the Disaster Recovery Program guidelines.

The Wood Buffalo Recovery Committee's operational costs for 2016 are projected at \$11.0 million with actual expenses incurred to September 30, 2016 of \$45.4 thousand. The Committee's operational costs are included as part of the overall municipal operating financial statements.

The Municipality is working with their insurance provider for funds to cover insurable fire damage. Presently \$5 million has been received and further funds are forthcoming.

## **FINANCIAL POSITION**

### **Capital**

The Municipality approved the 2016 budget of \$453.7 million plus an additional budget of \$325.7 million carried forward into 2016 from 2015. At the end of quarter three, the budget balance for all active projects is \$621.5 million. During the first three quarters of 2016, \$113.0 million is spent on the delivery of capital projects and added to assets under construction.

Included in the Capital Budget section is a financial summary of the capital projects that are specifically listed in the 2015-2017 Strategic Plan.

### **Investments**

The Municipality has a \$319.3 million investment portfolio as of September 30, 2016. This year there has been a net decrease of \$58.6 million in the portfolio due to \$62.3 million withdrawn to meet operating and capital cash needs which is offset by the receipt of \$3.7 million of investment income.

### **Debt**

Municipal debt at September 30, 2016 of \$307.1 million has been increased by \$5.9 million with \$14.3 million drawn and \$8.4 million repaid since December 31, 2015. The Municipality presently has a total debt commitment of \$1.0 billion of this \$724.7 million has not been drawn. We are within the debt limits outlined in Alberta Regulation (AR) 255/2000 of the Alberta Municipal Government Act and the Debt Management Policy.

## **FINANCIAL POSITION (CONTINUED)**

### **Grants**

The Municipality received \$62.6 million in capital grants and \$4.4 million in operating grants in 2016. Presently, there are several grant applications submitted totaling \$48.2 million. Research into grant opportunities is an on-going process.

### **CONCLUSION**

The Municipality is projecting a \$12.1 million deficit for 2016 due to many contributing factors. The impact being experienced by the continued slowdown in the economy is shown in the reduced revenues for sales and user charges. The wildfire is continuing to impact the revenues and expenses of the Municipality. Continued monitoring of department projections to confirm if all budgeted work can be completed by year end will enable us to update the projected year-end position. Administration continues to focus on additional cost reductions and close monitoring of investments and debt plus any new grant opportunities.



# Operating Budget

## REGIONAL MUNICIPALITY OF WOOD BUFFALO

### Municipal Operating Revenues and Expenses

For the Period Ending September 30, 2016

	September 2015 Actual YTD (Note 1)	September 2016 Actual YTD	Annual Budget (Notes 2)	Annual Projections (Note 3)
<b>Revenue:</b>				
Net taxes available for municipal purposes	\$ 541,484,666	\$ 607,686,459	\$ 721,110,800	\$ 762,189,199
Government transfers	14,509,914	13,342,473	14,827,400	15,449,347
Sales and user charges	39,141,484	27,569,422	56,132,700	47,139,170
Sales to other governments	183,604	2,601,533	3,469,600	3,469,600
Penalties and costs on taxes	1,588,222	745,397	2,085,800	954,179
Licenses and permits	4,537,928	3,009,830	5,867,700	2,903,377
Fines	2,573,686	2,390,656	3,990,000	3,056,000
Franchise and concession contracts	5,757,823	4,854,724	8,892,000	6,947,400
Return on investments	8,201,104	4,014,924	11,059,000	5,546,982
Rentals	567,186	1,040,935	735,900	1,281,494
Other	822,433	958,071	1,036,500	1,671,751
Transfers from reserves/operations	15,286,703	2,864,304	991,000	14,790,194
	634,654,752	671,078,728	830,198,400	865,398,694
<b>Expenses:</b>				
Salaries, wages and benefits	167,396,743	192,114,306	259,168,800	256,627,959
Contracted and general services	70,327,439	38,147,564	108,009,000	115,724,008
Purchases from other governments	16,981,796	18,182,186	28,147,800	25,303,214
Materials, goods, supplies and utilities	22,741,468	16,666,743	42,052,300	35,010,205
Provision for allowances	1,886,822	1,980,734	676,300	2,772,250
Transfers to local boards and agencies	660,000	893,000	843,000	893,000
Transfers to individuals and organizations	35,790,466	27,058,212	39,060,400	38,986,365
Bank charges and short-term interest	208,908	205,218	290,000	266,800
Interest on long-term debt	11,078,423	10,501,244	13,930,800	14,048,499
Other	25,266	3,371,396	297,300	3,516,790
Debenture repayment	8,462,875	8,408,095	15,702,300	15,702,301
Transfers to reserves/operations	238,247,616	275,273,281	322,020,400	368,684,240
	573,807,822	592,801,979	830,198,400	877,535,631
<b>Excess (deficit) operating revenues over expenses</b>	<b>\$ 60,846,930</b>	<b>\$ 78,276,749</b>	<b>\$ -</b>	<b>\$ (12,136,937)</b>

**Notes:**

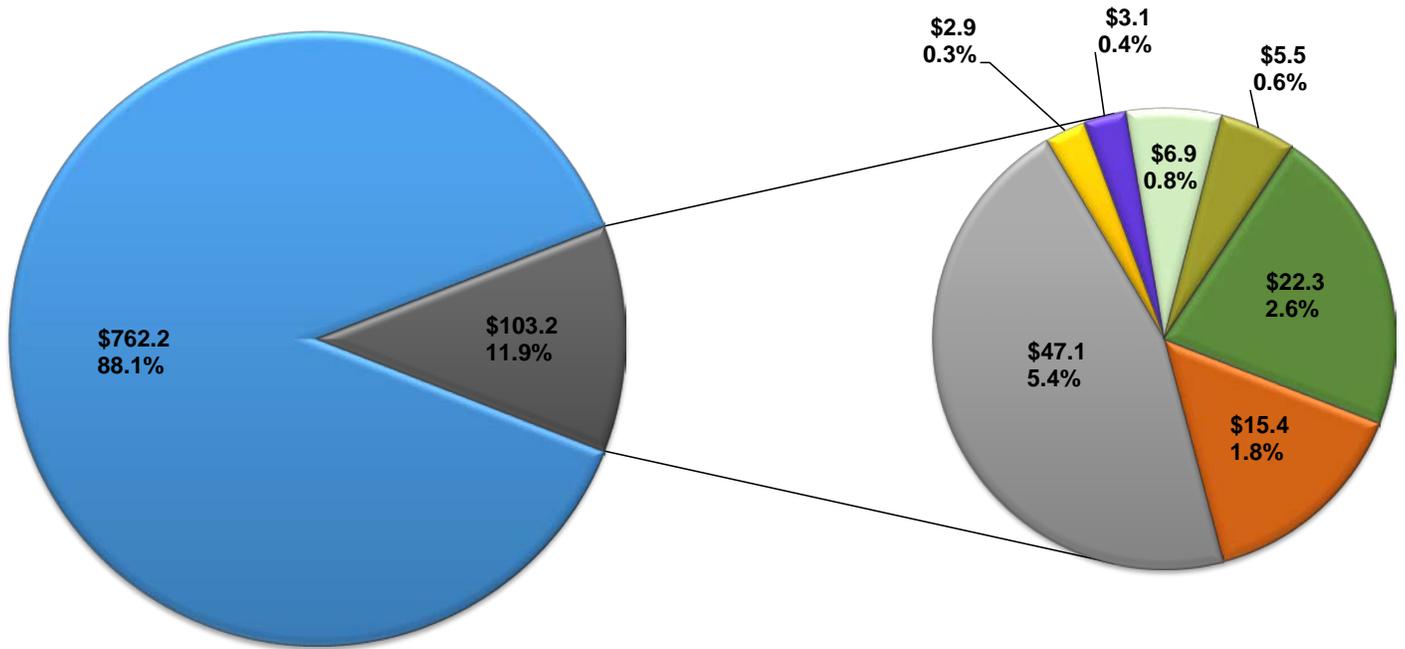
(1) 2015 net taxes available for municipal purposes are normalized

(2) Annual budget includes the council budget reduction initiative amount

(3) Annual projections includes the council budget reduction initiative and Wood Buffalo Recovery Committee amounts

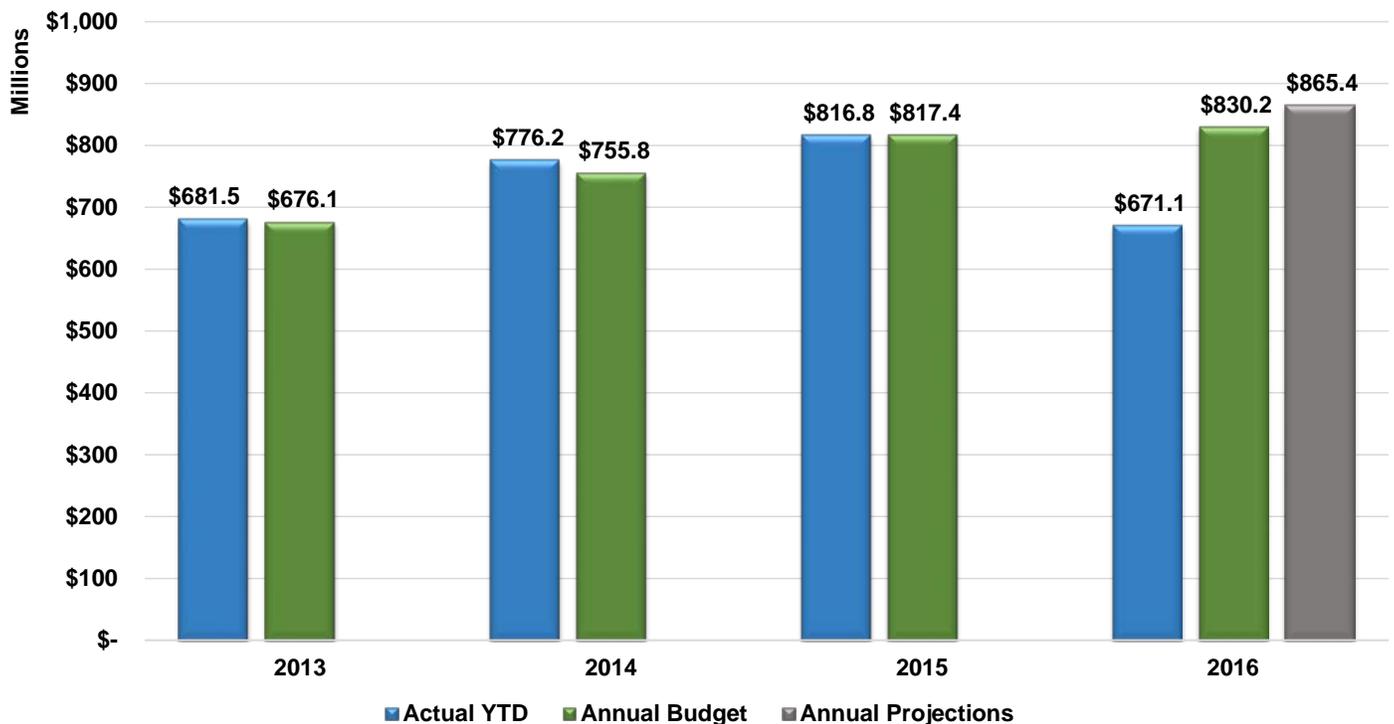
Operating Budget (continued)

2016 Revenue - Annual Projections  
(In Millions)



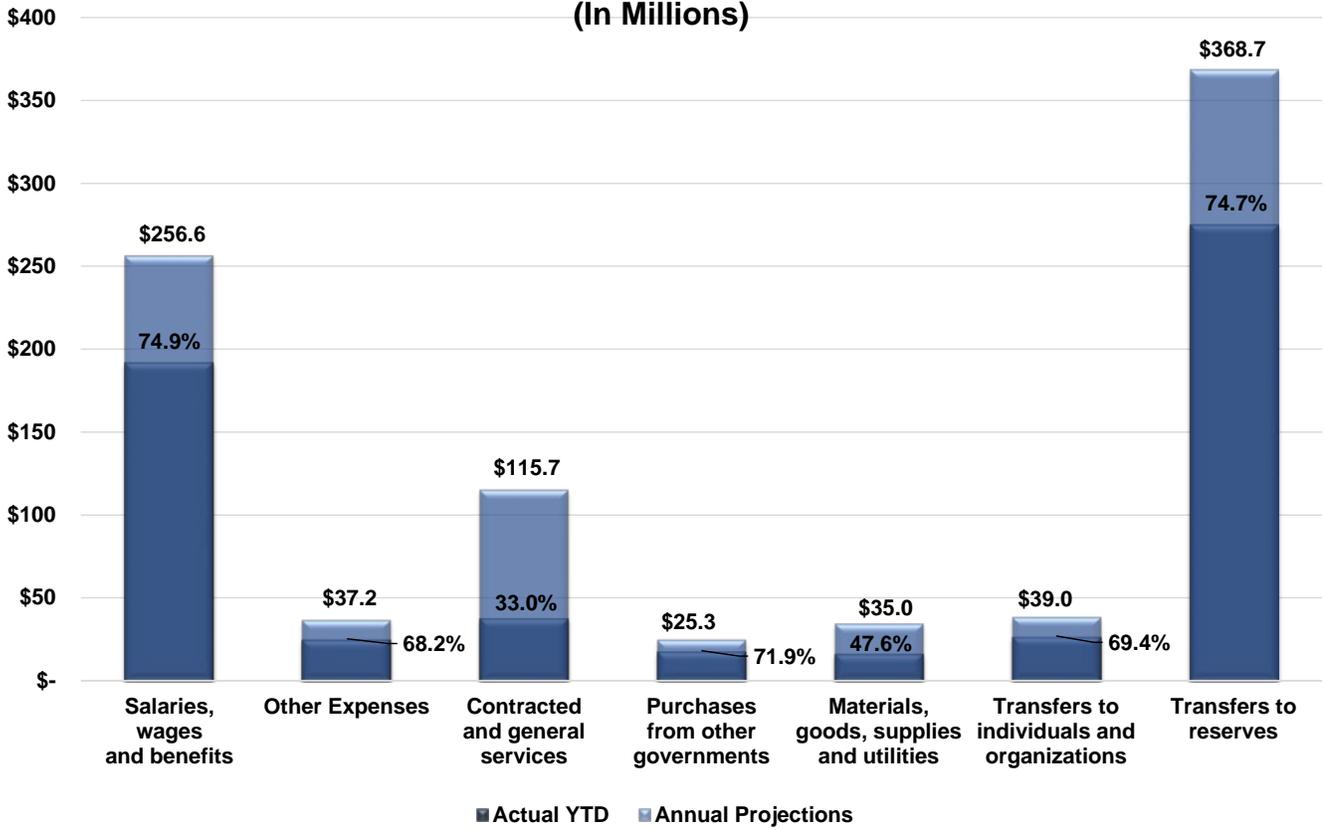
- Net taxes available for municipal purposes
- Sales and user charges
- Fines
- Returns on investments
- Government transfers
- Licenses and permits
- Franchise and concession contracts
- Other Revenue

Municipal Revenues



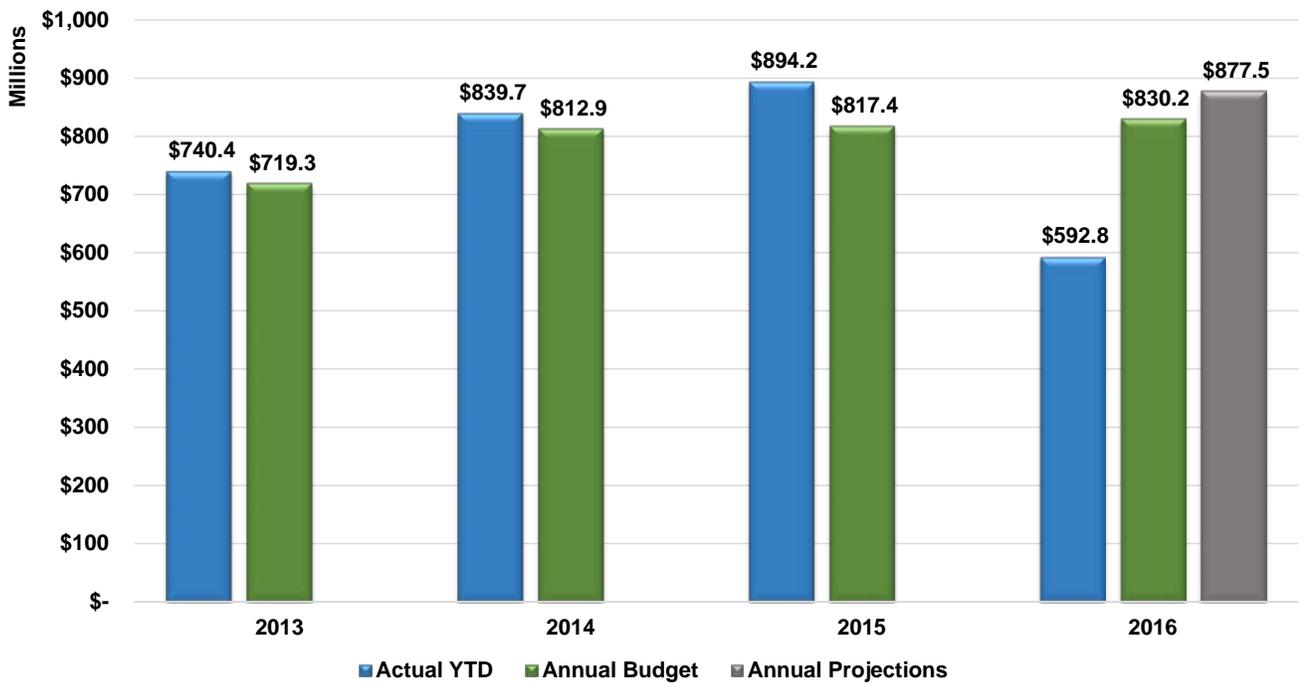
## Operating Budget (continued)

### 2016 Expenses - Actuals YTD over Annual Projections (In Millions)



\*Note - Percentages reflect actual YTD percentage of annual projections

### Municipal Expenses



## Operating Budget (continued)

### REGIONAL MUNICIPALITY OF WOOD BUFFALO

#### Operating Expenses by Segment

For the Period Ending September 30, 2016

	September 2016 Actual YTD (A)	September 2016 Budget YTD (B)	Incr (Decr) to Budget YTD (A-B)	Annual Budget (C)	Annual Projection (D)	Incr (Decr) to Annual Budget (D-C)
<b>Protective Services</b>						
Police	\$ 29,692,769	\$ 32,426,168	\$ (2,733,399)	\$ 43,213,765	\$ 39,535,500	\$ (3,678,265)
Fire	24,067,744	27,814,866	(3,747,122)	36,631,468	35,172,292	(1,459,176)
Disaster and Emergency Measurers	796,720	675,190	121,530	888,196	12,015,074	11,126,878
Ambulance and First Aid	7,125,385	7,335,655	(210,270)	9,930,495	9,677,537	(252,958)
Bylaw Enforcement	6,415,213	7,398,662	(983,449)	9,717,609	8,657,365	(1,060,244)
<b>Subtotal</b>	<b>68,097,831</b>	<b>75,650,541</b>	<b>(7,552,710)</b>	<b>100,381,533</b>	<b>105,057,768</b>	<b>4,676,235</b>
<b>Recreation and Culture</b>						
Recreation Boards	365,196	126,750	238,446	179,000	216,000	37,000
Parks and Recreation	24,804,315	31,799,884	(6,995,569)	41,136,877	33,650,758	(7,486,119)
Culture: Libraries, Museums, Halls	4,800,575	5,596,625	(796,050)	6,919,660	6,864,190	(55,470)
<b>Subtotal</b>	<b>29,970,086</b>	<b>37,523,259</b>	<b>(7,553,173)</b>	<b>48,235,537</b>	<b>40,730,948</b>	<b>(7,504,589)</b>
<b>Environmental Use and Protection</b>						
Water Supply and Distribution	16,886,525	21,679,706	(4,793,181)	28,462,991	23,062,982	(5,400,009)
Wastewater Treatment and Disposal	16,595,802	16,450,562	145,240	24,007,744	15,292,226	(8,715,518)
Waste Management	11,617,436	15,045,968	(3,428,532)	19,976,294	19,133,446	(842,848)
<b>Subtotal</b>	<b>45,099,763</b>	<b>53,176,236</b>	<b>(8,076,473)</b>	<b>72,447,029</b>	<b>57,488,654</b>	<b>(14,958,375)</b>
<b>Transportation</b>						
Common and Equipment Pool	13,027,133	21,613,645	(8,586,512)	27,730,447	24,307,068	(3,423,379)
Roads, Streets, Walks, Lighting	20,105,038	29,242,584	(9,137,546)	42,896,740	41,108,251	(1,788,489)
Public Transport	20,112,174	25,972,389	(5,860,215)	34,240,660	29,644,002	(4,596,658)
Storm Sewers and Drainage	166,019	327,768	(161,749)	422,810	386,892	(35,918)
<b>Subtotal</b>	<b>53,410,364</b>	<b>77,156,386</b>	<b>(23,746,022)</b>	<b>105,290,657</b>	<b>95,446,213</b>	<b>(9,844,444)</b>
<b>Public Health and Welfare</b>						
Family and Community Support	24,597,548	23,701,043	896,505	30,335,817	30,497,560	161,743
Day Care	23	-	23	-	-	-
Cemeteries and Crematoriums	276,483	855,046	(578,563)	1,049,548	713,212	(336,336)
<b>Subtotal</b>	<b>24,874,054</b>	<b>24,556,089</b>	<b>317,965</b>	<b>31,385,365</b>	<b>31,210,772</b>	<b>(174,593)</b>
<b>Planning and Development</b>						
Land Use Planning, Zoning and Development	8,991,121	9,600,024	(608,903)	13,421,000	12,084,128	(1,336,872)
Subdivision Land and Development	-	-	-	-	-	-
Public Housing Operations	641	525	116	700	700	-
Land, Housing and Building Rentals	6,807,788	6,464,241	343,547	10,202,689	9,072,184	(1,130,505)
<b>Subtotal</b>	<b>15,799,550</b>	<b>16,064,790</b>	<b>(265,240)</b>	<b>23,624,389</b>	<b>21,157,012</b>	<b>(2,467,377)</b>
<b>General Government and Fiscal Services</b>						
Council and Other Legislative	1,313,649	1,518,585	(204,936)	2,127,009	2,004,513	(122,496)
General Administration and Fiscal Services*	341,844,356	389,846,461	(48,002,105)	427,144,734	506,606,279	79,461,545
Other General Government	10,199,680	11,207,269	(1,007,589)	15,564,447	13,835,772	(1,728,675)
Other	2,192,645	1,998,000	194,645	3,997,700	3,997,700	-
<b>Subtotal</b>	<b>355,550,330</b>	<b>404,570,315</b>	<b>(49,019,985)</b>	<b>448,833,890</b>	<b>526,444,264</b>	<b>77,610,374</b>
<b>Municipal Operations Expenses</b>	<b>\$ 592,801,979</b>	<b>\$ 688,697,616</b>	<b>\$ (95,895,637)</b>	<b>\$ 830,198,400</b>	<b>\$ 877,535,631</b>	<b>\$ 47,337,231</b>

\* Includes Wood Buffalo Recovery Committee detailed in 2016 Wildfire section



## Budget Reduction Initiative

### REGIONAL MUNICIPALITY OF WOOD BUFFALO

#### 2016 Budget Reductions Initiatives

For the Period Ending September 30, 2016

	<b>Total Budget Reduction</b>
<b>Council Motion</b>	<b>\$ 10,000,000</b>
<b>Expense</b>	
Salaries, wages and benefits	2,141,400
Contracted and general services	6,378,100
Materials, goods, supplies and utilities	1,369,000
Transfers to individuals and organizations	98,500
Bank charges and short-term interest	13,000
<b>Subtotal</b>	<b>10,000,000</b>
<b>Remaining Savings Required</b>	<b>\$ -</b>

	<b>Eliminated Positions</b>
<b>Full Time Equivalent Reductions</b>	
<b>Council Motion</b>	<b>30</b>
Eliminated	27
<b>Remaining Reductions Required</b>	<b>3</b>



## 2016 Wildfire

### REGIONAL MUNICIPALITY OF WOOD BUFFALO

#### Municipal 2016 Wildfire Reimbursable Costs\*

For the Period Ending September 30, 2016

	Response September 2016 Actual YTD	Recovery September 2016 Actual YTD	Insurance September 2016 Actual YTD	Total September 2016 Actual YTD
<b>Cost Reimbursements:</b>				
Disaster Recovery Program Advance	\$ 87,500,000	-	-	\$ 87,500,000
Red Cross - Welcome BBQs	454,875	-	-	454,875
	87,954,875	-	-	87,954,875
<b>Reimbursable Expenses:</b>				
Salaries, wages and benefits	3,756,482	28,713	-	3,785,195
Contracted and general services	85,652,247	1,250,352	4,760	86,907,359
Materials, goods, supplies and utilities	10,278,823	4,701	-	10,283,524
	99,687,552	1,283,766	4,760	100,976,078
<b>Excess (Deficit) of Cost Reimbursements</b>	<b>\$ (11,732,677)</b>	<b>\$ (1,283,766)</b>	<b>\$ (4,760)</b>	<b>\$ (13,021,203)</b>

\* 2016 Wildfire reimbursable costs are not included in the municipal operating results.

#### Wood Buffalo Recovery Committee Operating Expenses

For the Period Ending September 30, 2016

	September 2016 Actual YTD (A)	September 2016 Budget YTD (B)	Incr(Decr) to Budget YTD (A-B) (A-B)	Annual Budget* (C)	Annual Projection (D)	Incr(Decr) to Annual Budget (D-C) (D-C)
<b>Expenses:</b>						
Salaries, wages and benefits	\$ -	\$ 12,520	\$ (12,520)	\$ 381,930	\$ 381,930	\$ -
Contracted and general services	41,423	-	41,423	10,640,140	10,638,465	(1,675)
Materials, goods, supplies and utilities	3,586	-	3,586	14,120	15,420	1,300
Other expenses	375	-	375	-	375	375
<b>Wood Buffalo Recovery Committee Operating Expenses</b>	<b>\$ 45,384</b>	<b>\$ 12,520</b>	<b>\$ 32,864</b>	<b>\$ 11,036,190</b>	<b>\$ 11,036,190</b>	<b>\$ -</b>

\* The annual budget amount is not added to the overall budget but will be funded from corporate surplus or Emerging Issues Reserve.



# FINANCIAL POSITION

## Capital

### Strategic Plan Projects

The 2015 – 2017 Strategic Plan specifically lists capital project priorities within the seven goals intended to address the vision and goals of the longer-term Municipal Development Plan (MDP). The following is a summary of the active capital projects located within the Strategic Plan.

## REGIONAL MUNICIPALITY OF WOOD BUFFALO

### Strategic Plan Capital Projects

For the Period Ending September 30, 2016

	Total Budget All Years	September 2016 Allotted *	September 2016 Available
<b>2 - Building Balanced Regional Services Strategic Plan Projects</b>			
Fort Chipewyan WTP Expansion - Construction	\$ 37,000,000	\$ 33,058,072	\$ 3,941,928
Fort Chipewyan WTP Upgrade - Design	2,500,000	1,589,903	910,097
Parsons Creek Water Supply Line	42,750,000	42,500,890	249,110
Flood Mitigation - Construction	197,700,000	2,962,490	194,737,510
Flood Mitigation - Predesign/Design	9,800,000	1,166,113	8,633,887
Saline Water Main Hardin St. to King St. Booster	14,000,000	13,966,483	33,517
Janvier Sewage Lagoon Upgrade - Construction	200,000	16,088	183,912
Anzac Fire Hall - Construction	12,000,000	10,971,809	1,028,191
Anzac Fire Hall - Design	560,000	560,000	-
Anzac WWTP & Effluent Pipeline	51,439,588	47,231,375	4,208,213
Confederation Way Sanitary Sewer Bypass	31,000,000	25,247,961	5,752,039
Beacon Hill Outflow & Pipeline Upgrade	15,000,000	9,673,858	5,326,142
Fort MacKay Fire Hall - Construction	15,000,000	-	15,000,000
Fort MacKay Fire Hall - Design	800,000	779,094	20,906
Fort MacKay Fire Hall - Predesign	200,000	86,339	113,661
<b>Subtotal</b>	<b>429,949,588</b>	<b>189,810,475</b>	<b>240,139,112</b>
<b>5 - Building a Reliable Transportation System Strategic Plan Projects</b>			
Hwy 69: Twin 69 West Saline - West Airport Boundary Road	45,000,000	44,704,555	295,445
Hwy 69: Intersection Improvement Hwy 69-Mackenzie Blvd	6,500,000	6,490,817	9,183
Hwy 69: Intersection Improvement Hwy 69-West Airport Boundary Road	6,101,467	6,101,467	-
Fort Chipewyan Firebag Bridge Replacement - Construction	12,200,000	11,509,468	690,532
<b>Subtotal</b>	<b>69,801,467</b>	<b>68,806,307</b>	<b>995,160</b>
<b>6 - Building a Sustainable Region Strategic Plan Projects</b>			
Material Recovery Facility (MRF) Expansion	3,000,000	2,243,803	756,197
Landfill Gas Management System - Predesign/Design	400,000	155,000	245,000
<b>Subtotal</b>	<b>3,400,000</b>	<b>2,398,803</b>	<b>1,001,197</b>
<b>7 - Building for a Healthy and Active Lifestyle Strategic Plan Projects</b>			
Conklin Multiplex - Construction	50,000,000	47,062,745	2,937,255
Conklin Multiplex - Predesign	3,900,000	3,080,425	819,575
Northside Multiuse Facility Phase 1 - Construction	34,500,000	-	34,500,000
Northside Recreation Centre - Design	13,500,000	9,455,697	4,044,303
Fort Chipewyan Swimming Pool - Construction	36,473,100	34,058,528	2,414,572
Fort Chipewyan Swimming Pool - FF&E	700,000	201,298	498,702
<b>Subtotal</b>	<b>139,073,100</b>	<b>93,858,694</b>	<b>45,214,406</b>
<b>Strategic Plan Capital Projects Total</b>	<b>\$ 642,224,155</b>	<b>\$ 354,874,279</b>	<b>\$ 287,349,876</b>

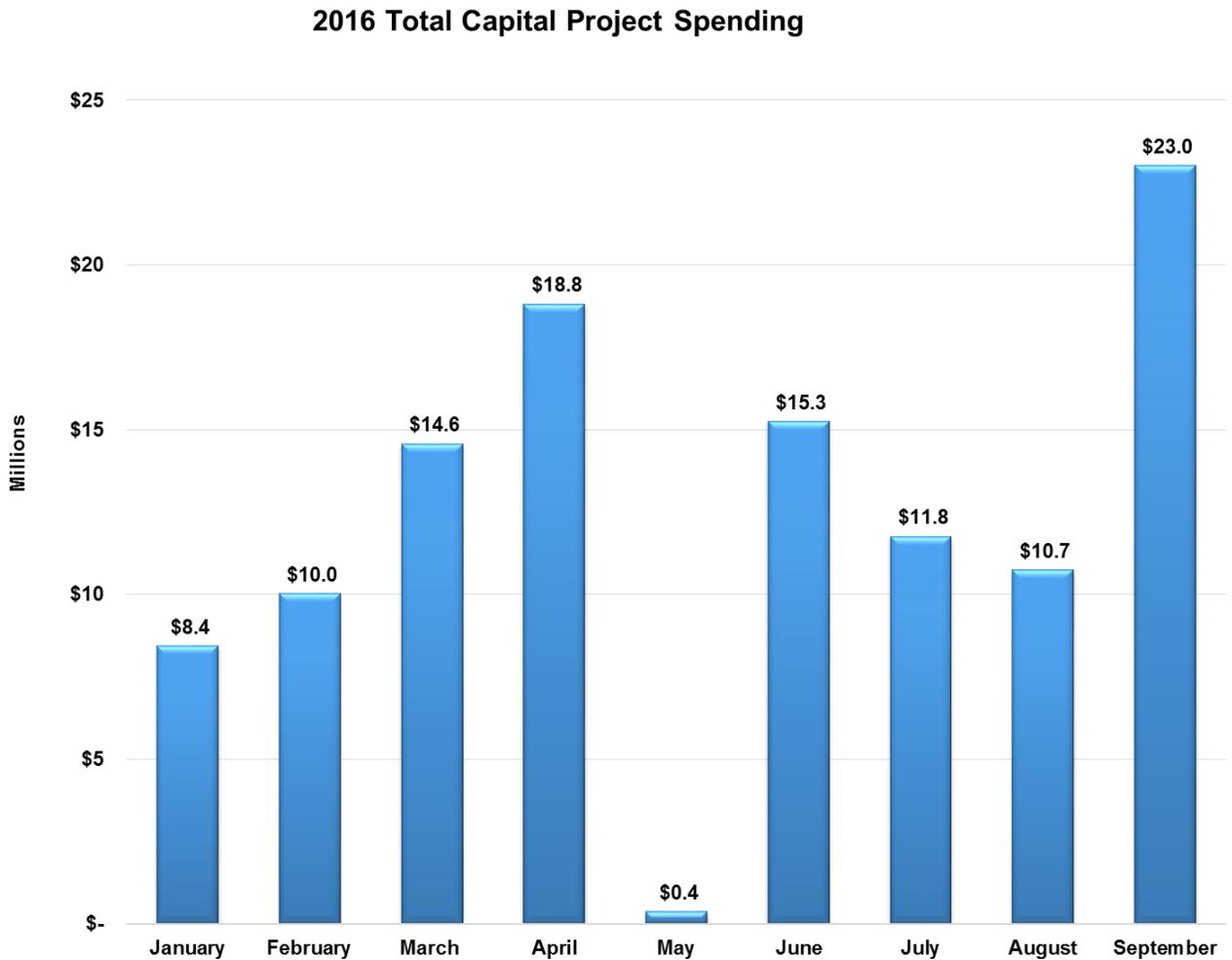
\* Allotted equals Actuals to date plus Commitments

WTP = Water Treatment Plant  
 WWTP = Waste Water Treatment Plant  
 FF&E = Furniture, Fixtures & Equipment

## Capital (continued)

### Total Capital Spending

At the end of the third quarter, the 2016 budget balance for all active capital projects is \$621.5 million. A total of \$113.0 million was added to the assets under construction balance between January and September 2016. This equates to the total amount spent on capital project delivery during the first three quarters.



*\*Spending equal totals added to assets under construction during the month.*

## Investments

The Investment Policy FIN-140, outlines the investment objectives, benchmarks and parameters. This Policy is reviewed annually by Administration with changes recommended to Council for approval. Permissible investments are restricted to fixed income securities that meet the investment objectives and parameters.

The table below shows the activity in the investment portfolio accounts with each investment fund manager. As of September 30, 2016 the Municipality has an investment portfolio amortized cost value of \$319.3 million and a market value of \$326.9 million. Returns on investments for the first three quarters of 2016 are \$4.0 million with \$3.7 million from investment income (as shown below) and \$0.3 million from interest earned on cash outside the investment portfolio.

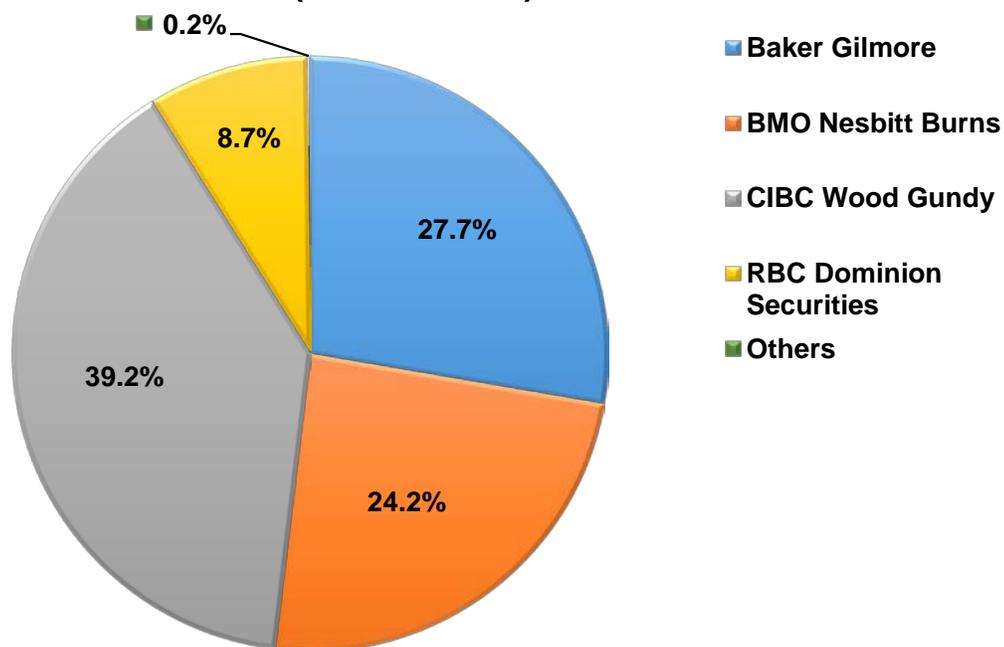
### Investment Holdings

(In Millions)

Fund Managers	Book Value @ September 30, 2015	Book Value @ September 30, 2016	Market Value September 30, 2016	Return on Investment September 30, 2016
Baker Gilmore	\$ 99.3	\$ 90.0	\$ 90.4	\$ 0.8
BMO Nesbitt Burns	87.3	73.4	79.2	1.7
CIBC Wood Gundy	149.7	127.6	128.0	1.1
RBC Dominion Securities	39.4	27.5	28.5	0.1
Others	0.7	0.8	0.8	-
<b>Total</b>	<b>\$ 376.4</b>	<b>\$ 319.3</b>	<b>\$ 326.9</b>	<b>\$ 3.7</b>

During the first three quarters of 2016, there is a net decrease in the investment portfolio of \$58.6 million. This is made up of \$62.3 million in withdrawals and amounts not reinvested at maturity in the investment portfolio to meet operating and capital cash needs offset by a net increase of \$3.7 million from investment income, amortization and other interest income within the investment portfolio.

### Investment Holding by Fund Managers (Book Values)



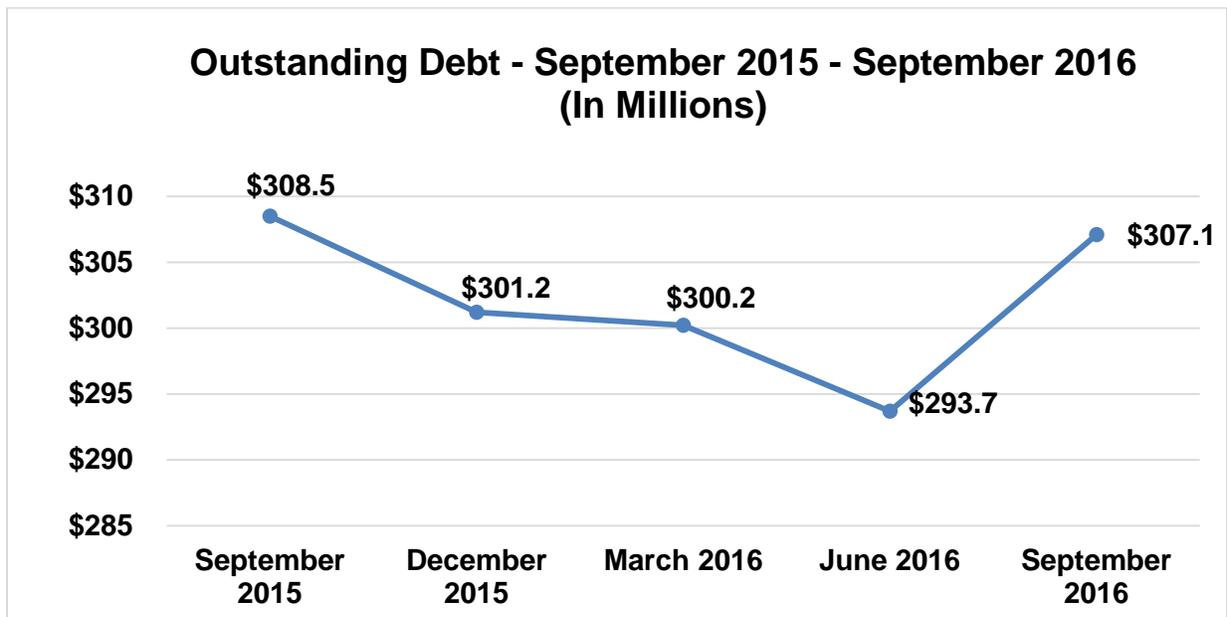
## Debt

Authority to incur debt for municipalities in Alberta is granted through Alberta Regulation (AR) 255/2000 of the Alberta Municipal Government Act (MGA) and in special cases, variation can be granted through a Ministerial Order. Sections 251 through 274 of the MGA provides guidance regarding indebtedness for operating and capital purposes.

The general debt limits for municipalities in Alberta allow for debt of 1.5 times revenue and 0.25 times revenue for debt service. Regional Municipality of Wood Buffalo's debt limit is set at 2 times revenue and debt service limit is set at 0.35 times revenue through AR255/2000.

Council, through the Debt Management Policy (FIN-120), set the Municipality's limits at 85% of the Alberta Debt Limit Regulation (AR) 255/2000.

As of September 30, 2016, the Municipality has \$307.1 million in debt outstanding, \$724.7 million in undrawn debt and a total debt commitment of \$1.0 billion.



There is net increase in debt from June to September by \$13.4 million consisting of \$14.3 million additional debentures draw and \$0.9 million principal payments.

## Grants

**REGIONAL MUNICIPALITY OF WOOD BUFFALO**  
**Summary of Capital and Operating Grants Awarded**  
**As At September 30, 2016**

Capital Grants	*2016 Forecasted	2016	2013-2015	Additional Information
Municipal Sustainability Initiative (MSI)	\$ -	\$ 31,621,263	\$ 69,723,755	\$18,000,000 budgeted in 2016. Actual allocations determined by Provincial Budget. BMTG was rolled into this program in 2014
MSI Additional	-	-	12,079,872	Part of 2014 Provincial Fiscal Budget ending March 31, 2015
Basic Municipal Transportation Grant (BMTG)	-	-	4,604,388	This program has been rolled into the MSI Grant as of 2014
Federal Gas Tax Fund (FGTF)	-	6,740,851	17,441,503	\$6,000,000 budgeted in 2016. Actual allocations determined by Federal and Provincial Budgets
Alberta Municipal Water/Wastewater Partnership (AMWWP) - Fort Chipewyan WTP Expansion	-	19,756,092	-	Application submitted Nov 2015. Revised January 21, 2016. Approved for \$19,756,092 representing 69.64% of eligible costs.
Alberta Municipal Water/Wastewater Partnership (AMWWP) - Conklin WTP Phase 1 Expansion	-	4,286,347	-	Original approval in 2004 was for a \$922,500 contribution under the AMWWP program. A cost revision funding request was submitted in 2016 which resulted in additional AMWWP contribution of \$4,286,347 under AMWWP. Total grant \$5,208,847.25.
Western Economic Diversification Canada	-	-	245,160	Westwood/Westview Community Park upgrade
Alberta Transportation - Project Specific Grant	-	-	57,399	Landfill Access Upgrading
Alberta Transportation - Project Specific Grant	-	-	853,891	Highway 63 intersection improvements at Highway 69 and Mackenzie Blvd.
Alberta Transportation - Project Specific Grant	-	-	2,000,000	Highway 69 Intersection improvements at West Airport Boundary Road
GreenTRIP Grant	-	-	26,670,000	Transit Facility
GreenTRIP Grant	-	-	9,255,000	Transit Bus Purchases
Flood Recovery and Erosion Control Program	-	-	7,043,525	Five Riverbank Protection Projects
Alberta Community Resilience Program (ACRP)	-	-	10,000,000	Flood Mitigation Project (Deferred)
Alberta Community Partnership (ACP)	-	-	779,000	Fort Chipewyan Swimming Pool
9-1-1 Grant	-	242,193	249,372	2015 Amount was transferred from Operating for Capital Project. 2016 Amount is Q1 and Q2 amount. The grant runs from July 1st to June 30th annually. An application for July 1st, 2016 to June 30 2017 has been submitted. 9-1-1 Grants are calculated quarterly based on 9-1-1 revenue and population served by the Public Safety Answering Point (PSAP).
<b>Total Capital Grants</b>	<b>\$ -</b>	<b>\$ 62,646,746</b>	<b>\$ 161,002,864</b>	

*\*Note - 2016 Forecasted grant amounts are not yet confirmed by granting agency*

## Grants (continued)

Capital Grant Applications in Progress	Submitted	Additional Information
Alberta Blue Cross - Healthy Communities Grant	\$ 50,000	In the interest of promoting wellness and active living, Alberta Blue Cross has launched the Healthy Communities Grant Program. Four \$50,000 grants are being awarded each year to support community amenities and facilities that promote active living. Application submitted for the Father Turcotte School Playground. Successful applicants will be announced in December. Application submitted for \$50,000 possible funding for Father Turcotte School Playground.
Public Transit Infrastructure Program (PTIF)	3,451,000	PTIF will fund up to 50% of project costs to a maximum of \$3,451,000. Funding can be combined with the GreenTRIP Grant. Application was submitted in August 2016 for Bus Bay Pull Out Project valued at \$10,000,000. If successful, project would be 100% funded between the two programs. Application submitted for \$3,451,000 for Bus Bay Turnouts and Bus Shelters.
GreenTRIP Grant - Round 3	31,159,000	Applications have been submitted for possible grants through the 3rd round of GreenTRIP funding. This program is intended to accelerate short-term municipal investments while supporting the rehabilitation of transit systems and funding studies to support long-term transit expansion plans. Applications submitted for 4 projects as follows: Bus Bay Turn Outs - \$6,500,000; Shelters - \$1,260,000; Airporters/Specialized - \$799,000; and Intelligent Transportation - \$22,600,000.
GreenTRIP Grant - Round 2	3,401,870	Transit Terminal - Application needs to be updated once location of transit terminal has been determined. Application submitted for \$3,401,870 in possible funding.
Canada 150 Program	500,000	An application has been submitted for \$500,000 in possible funding towards the Anzac Community Centre Upgrades project. Application Submitted for \$500,000 in possible funding.
<b>Total Capital Grant in Progress</b>	<b>\$ 38,561,870</b>	

Unsuccessful Capital Applications	2016	2013-2015	Additional Information
Building Canada - Small Communities Fund	\$ -	\$ 6,000,000	Applications submitted for two projects - Beacon Hill Outfall and Pipeline Upgrade and the Rural Water and Sewer Servicing. Applications not successful.
Canada 150 Community Infrastructure Program	-	500,000	Application submitted for Cricket Pitch Upgrades - Syncrude Athletic Park Project. Application not successful.
Alberta Blue Cross - Healthy Communities Grant 2015	-	50,000	Application submitted for Father Turcotte School Playground Design Build. Application not successful in 2015. Reapplying for 2016.
<b>Total Unsuccessful Capital Applications</b>	<b>\$ -</b>	<b>\$ 6,550,000</b>	

## Grants (continued)

Operating Grants	*2016 Forecasted	2016	2013-2015	Additional Information
Community and Regional Economic Support (CARES) Program	\$ -	\$ 750,000	\$ -	To support the Back to Business Resource Centre and Business Recovery Expositions
FireSmart Community Grant Program - Government of Alberta	-	-	238,600	Fire Smart Grant from Alberta Government.
Summer Temporary Employment Program (STEP) Program	-	14,137	-	5 Labourer Positions
Municipal Electronics and Paint Round-up Grant	-	-	3,527	Alberta Recycling Grant to offset cost to advertise and run the round-up activities.
911 Grant	-	119,089	444,392	Reimbursement for partial operating costs for 911 services paid by AHS. A portion of the 2015 funding is reflected as a capital grant above.
Community Inclusion Grant (Diversity Plan 2016 and Beyond)	-	10,000	-	Human Rights, Education and Multicultural Fund (2016 - Budget \$44,440, Grant \$10,000)
Celebrate Canada Grant	-	9,000	9,000	Canadian Heritage provides financial support for Canada Day activities.
Fire Services and Emergency Preparedness Program	-	-	59,150	This program supports expanding and enhancing regional fire services training and emergency management training.
Police Officer Grant (POG)	-	300,000	900,000	Current agreement is for three (3) years from April 1, 2015 and ending March 31, 2018.
Municipal Policing Assistance Grant (MPAG)	-	1,323,584	3,475,200	Current funding agreement is for three (3) years from April 1, 2015 and ending March 31, 2018. Payment is based on per capita calculation.
Family and Community Safety Program (Children and Youth Service Grant)	-	150,000	110,837	Funded by Minister of Human Services to provide advocacy services in the community.
Event Tourism Strategy	-	-	60,000	Payment from Province of Alberta for cultural and tourism events.
Aboriginal Affairs and Northern Development Canada	-	-	280,363	Funding for the Urban Aboriginal Strategy
Alberta Indigenous Relations	-	50,000	60,000	Grant to assist with the Urban Aboriginal Connection Initiative project - Wood Buffalo Pan Aboriginal Connection project.
Alberta Recycling Tire Marshalling Area	-	-	17,343	New applications are being considered for 3 Tire Marshalling Areas and 1 Parks Project. Deadline November 15, 2016. The 2015 grant is for the purchase and delivery of the concrete blocks for the containment area.
Family & Community Support Services	-	1,646,300	4,709,194	Provincial level program through Alberta Human Services. Payment is based on population.
Flood Readiness Supplies Grant Program	-	-	234,445	One time grant program made available following the flooding of 2013 to purchase supplies to be ready in the event future flooding. Program closed.
Community Injury Control Fund (CICF) Grant	-	-	4,000	One time grant in 2014
Municipal Recreation/Tourism Areas (MR/TA) Grant (Macdonald Island)	-	-	12,000	Municipal Recreation/Tourism Areas (MR/TA) Grant-Program ended in 2013.
Municipal Recreation/Tourism Areas (MR/TA) Grant (Vista Ridge)	-	-	12,000	Municipal Recreation/Tourism Areas (MR/TA) Grant-Program ended in 2013.

## Grants (continued)

Operating Grants (continued)	*2016 Forecasted	2016	2013-2015	Additional Information
Municipal Recreation/Tourism Areas (MR/TA) Grant (Lake shore)	\$ -	\$ -	\$ 12,000	Municipal Recreation/Tourism Areas (MR/TA) Grant-Program ended in 2013.
CN EcoConnexions From the Ground Up	-	-	25,000	CN EcoConnexions <i>From the Ground Up</i> will provide funding of up to \$25,000 for the greening of municipal properties across Canada, especially in communities where CN operates.
Conoco Phillips	-	5,000	10,000	\$5,000 for Green Teen Program in 2016 and \$10,000 for planters in Anzac in 2014.
TD Friends of the Environment	-	-	5,000	Eligible projects include Community Gardens, Environmental Education Projects, Outdoor Classrooms, Protection of Endangered Species/Wildlife, Recycling/Composting Programs, Tree Planting and Urban Naturalization Projects, Energy Conservation/Renewable Energy, Research Projects, Habitat restoration. 2016 - 20 trees for Dr. Clark School, 2013 - Trees at Fort McMurray First Nation #468
HWY 63 Traffic Survey & Transportation Demand Model	-	-	225,000	One time Grant in 2013
<b>Total Operating Grants</b>	<b>\$ -</b>	<b>\$ 4,377,110</b>	<b>\$ 10,907,051</b>	

*\*Note - 2016 Forecasted grant amounts are not yet confirmed by granting agency*

Operating Grant Applications in Progress	Submitted	Additional Information
TD Friends of the Environment	\$ 4,199	Eligible projects include Community Gardens, Environmental Education Projects, Outdoor Classrooms, Protection of Endangered Species/Wildlife, Recycling/Composting Programs, Tree Planting and Urban Naturalization Projects, Energy Conservation/Renewable Energy, Research Projects, Habitat restoration. 2016 - 20 trees (\$4,199) for Dr. Clark School
Forest Resource Improvement Association of Alberta (FRIAA) FireSmart Program	9,650,000	The FRIAA FireSmart Program is separate and independent from the Government of Alberta's FireSmart Community Grant Program. A Request For Expressions of Interest (RFEOI) has been issued and Expressions of Interest (EOI) were submitted by 4 p.m, September 28, 2016. Maximum amount of funding for a single project will be \$400,000 over the life of the project. Expression of Interest being prepared for Hazard Reduction activities related to the Birchwood Trails. 4 applications submitted. \$400,000 request for Birchwood/Conn Creek, \$400,000 Anzac, \$125,000 Mitigation strategy, \$40,000 public education.
Emergency Management Preparedness Program (EMPP)	25,300	The objective of the Emergency Management Preparedness Program is to provide an effective and cost-efficient grant program for increased emergency management capacity that resulted in an increased number of trained emergency management practitioners. Deadline was Sept 30, 2016. Maximum \$5,000 per course.
<b>Total Operating Grant in Progress</b>	<b>\$ 9,679,499</b>	

## Grants (continued)

Future Grant Opportunities	Additional Information
Albert Municipal Water/Wastewater Partnership and Water for Life Program	The Alberta Municipal Water/Wastewater Partnership provides cost-shared funding to eligible municipalities to assist in the construction of municipal water supply and treatment and wastewater treatment and disposal facilities. Various initiatives have been included in the program to ensure the needs of Alberta municipalities are met. Applications due November 30th annually. 2016-2017 Alberta Budget estimate \$50,000,000 provincially for Municipal Water Wastewater Program and \$80,000,000 for Water for Life Program. Applications that were submitted in November 2015 for the Rural Water and Sewer Servicing Program and the Conklin Water Treatment Phase 2 will need to be updated for the November 30th, 2016 deadline. Additional application may be submitted for any new projects eligible under the Alberta Water and Wastewater Partnership or Water for Life Programs. The percentage funded will be determined using a population based formula with the maximum of 75%.
Civil Forfeiture Grant (CFG)	Time-limited grant funding between \$50,000 and \$200,000 per project is available for projects lasting up to 2 years. Funded projects must focus on crime prevention. Application deadline: October 27, 2016 at noon. Information has been provided to Community and Protective Services.
Building Canada Provincial-Territorial Infrastructure Component (PTIC)	In Alberta, there has been no specific call for proposals as PTIC funds will likely be used to fund projects identified in the Province's capital plan. An expression of interest letter from Mayor to Alberta Minister of Infrastructure is in draft form for the Rural Water and Sewer Servicing Program.
Clean Water and Wastewater Fund (CWWF) Grant	The Government of Alberta funding will come from the province's Water for Life grant program.
Community and Regional Economic Support (CARES) Program	Information provided to Economic Development and Community Services. There are 3 upcoming intakes for new applications: October 1-Nov 30, 2016, April 1-May 31, 2017 and a 3rd intake to be announced. The RMWB were awarded \$750,000 from this program for the Back to Business Resource Centre.
Alberta Recycling Municipal Grant Program	Two grants of up to \$30,000 each are available from Alberta Recycling annually. The Municipal Demonstration Grant Program funds projects where recycled tire products are used in playgrounds, etc. The Tire Marshalling Area grant program is to establish Tire Marshalling areas in our landfills. Program has a matching funds component. Applications for the next round of funding are due November 15, 2016 at 4:30 pm.