

2016 Proposed Budget

Division: Infrastructure & Engineering

Department: Environmental Services

Director: Darcy Dragonetti



2016 Proposed Budget at a Glance

2016 Proposed Budget at a Glance

Department Mandate:

To be a leader in providing diligent, reliable and efficiently operated environmental services for the Region.

This is accomplished through the conscientious work of staff in the Department's branches to deliver continuous, high-quality services throughout the Municipality.



2016 Proposed Budget at a Glance

Executive Summary:

In 2016 and beyond, Environmental Services will continue to be a leader in environmental stewardship by making balanced decisions with respect to the environment, local community and economy.

The Department works towards continual enhancement of operations through the development and incorporation of leading and emerging technologies.

2016 Proposed Budget at a Glance

Executive Summary:

The net 2016 Proposed Operating Budget is \$21.5M. A net increase of \$9.1M against the 2015 Approved Budget.

2016 Proposed Budget at a Glance

Strategic Initiatives for 2016 and Beyond:

- Provide safe, reliable and efficient environmental services to our customers
- Operate and maintain assets throughout the large geographical area of the Municipality
- Employ skilled technical professionals, operators and trades staff to meet our service provision requirements
- Develop a robust and adaptive recruitment and retention strategy

2016 Proposed Budget at a Glance

New operating programs and services anticipated for Environmental Services in 2016 and beyond are as follows:

- Operate newly constructed and recently commissioned wastewater treatment plant in Anzac
- Operate a mobile wastewater treatment facility in Conklin proposed in 2017

2016 Proposed Budget at a Glance



- One FTE will be redeployed to perform this work

2016 Proposed Budget at a Glance

New operating programs and services con'd

- Perform leachate removal from the Regional Landfill with Municipal staff resulting in an annual savings of approximately \$0.6M per year in operating costs
- Transfer municipal solid waste and recyclables from the recently commissioned transfer stations in Janvier and Conklin to the Regional Landfill with Municipal staff resulting in an annual savings of approximately \$0.3M per year in operating costs

2016 Proposed Budget at a Glance



- Two FTEs will be redeployed to provide these services

2016 Proposed Budget at a Glance

New operating programs and services con'd

- Begin to offer rebates to residents for water conservation improvements under the Water Conservation Program
- Escalate production of recycled aggregates from construction waste material

2016 Proposed Budget at a Glance



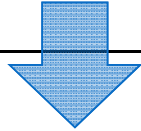
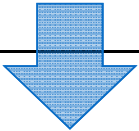
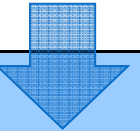
2016 Proposed Budget at a Glance

New operating programs and services con'd

- Operate a landfarm for the treatment and disposal of slightly contaminated soils with petroleum by-products
- Expand the Apprentice Program in Trades Services
- Two FTEs will be redeployed to expand the Program



Operating Budget

Environmental Services	 2015 Amended Operating Budget	 2015 Operating Projection*	 2016 Proposed Operating Budget	Change 2015 Amended Operating Budget vs 2016 Proposed Operating Budget		Operating Financial Plan	
	\$	\$	\$	\$	%	2017 \$	2018 \$
Revenues	60,217,900	53,798,871	50,665,300	(9,552,600)	(16)	51,446,600	52,216,300
Expenses	72,613,340	71,885,417	72,174,300	(439,040)	(1)	75,250,000	75,738,400
Surplus (Deficit)	(12,395,440)	(18,086,546)	(21,509,000)	9,113,560		(23,803,400)	(23,522,100)

*as at September 30, 2015

*2015 Operating Projection includes an offsetting carry forward amount of \$3,839,980 in both revenues and expenses.

Operating Budget

Net decrease in revenues of \$9.6M.

This is due to economic downturn largely in the following areas:

- \$3.0M or 43% decrease in Bulk Water Sales
- \$4.2M or 26% decrease in Commercial Sewage Services
- \$2.0M or 20% decrease in Regional Landfill Scales
- \$0.4M Other Revenues

Operating Budget

Net decrease in expenses of \$0.4M incorporates operational cost savings and new services and programs

Featured items are as follows:

Cost Savings

- Completion of the Meter Replacement Program - \$1.5M
- Reduction of Fort MacKay Landfill Closure Budget - \$2.4M

Operating Budget

New Programs and Services

- Managing Leachate - \$0.6M
- Hauling from Rural Transfer Stations - \$0.3M
- Water Conservation Program + \$2.6M
- Anzac Effluent Hauling + \$1.1M
- LF Gas Management Program + \$0.7M
- Recycled Aggregate Production + \$0.4M

Questions