

**Subject: Strategic Plan : Building a Strong and Resilient Community****APPROVALS:**

Leanne McCarthy, Acting Director  
Marcel Ulliac, Chief Administrative Officer

**Administrative Recommendations:**

That the 2015-2017 Strategic Plan be approved as presented; and

That the 2015-2017 Strategic Plan be deployed throughout the organization as a planning tool for business plans and budget preparation.

**Summary:**

The 2013-2017 Council developed the Strategic Plan to guide the Municipality in the development of its overall business plan as well as in the department-level business plans for 2015-2017.

The Strategic Plan will provide guidance for Administration on its near-term priorities from a planning perspective, and will be used for business and budget planning perspectives.

The 7 goal areas include a focus on responsible government, core services, the local economy, land, transportation as well as resident services and amenities.

**Background:**

Council held several planning workshops from June, 2014 until April, 2015 including multiple sessions with staff members as well as community leaders.

The Council body worked through these planning workshops, examining the impact of changing economic conditions and recommending a plan that focuses on delivering core services throughout the Region and improving our governance processes.

**Budget/Financial Implications:**

Council's Strategic Plan will have an alignment impact as departments prioritize Operating Budgets for the 2016 and 2017 budget years.

Within each goal statement in the Strategic Plan, there is a list of capital projects: **Projects to be completed by 2017.** These projects have already been considered and approved by Council within the budget process.

**Rationale for Recommendations:**

The 2015 – 2017 Strategic Plan provides clear direction to Administration to meet the near-term goals of Council for the Municipality. This plan aligns within the Municipal Development Plan and fits within our current budget as well as the fiscal management strategy.

**Attachment:**

1. 2015-2017 Strategic Plan: Building a Strong and Resilient Community