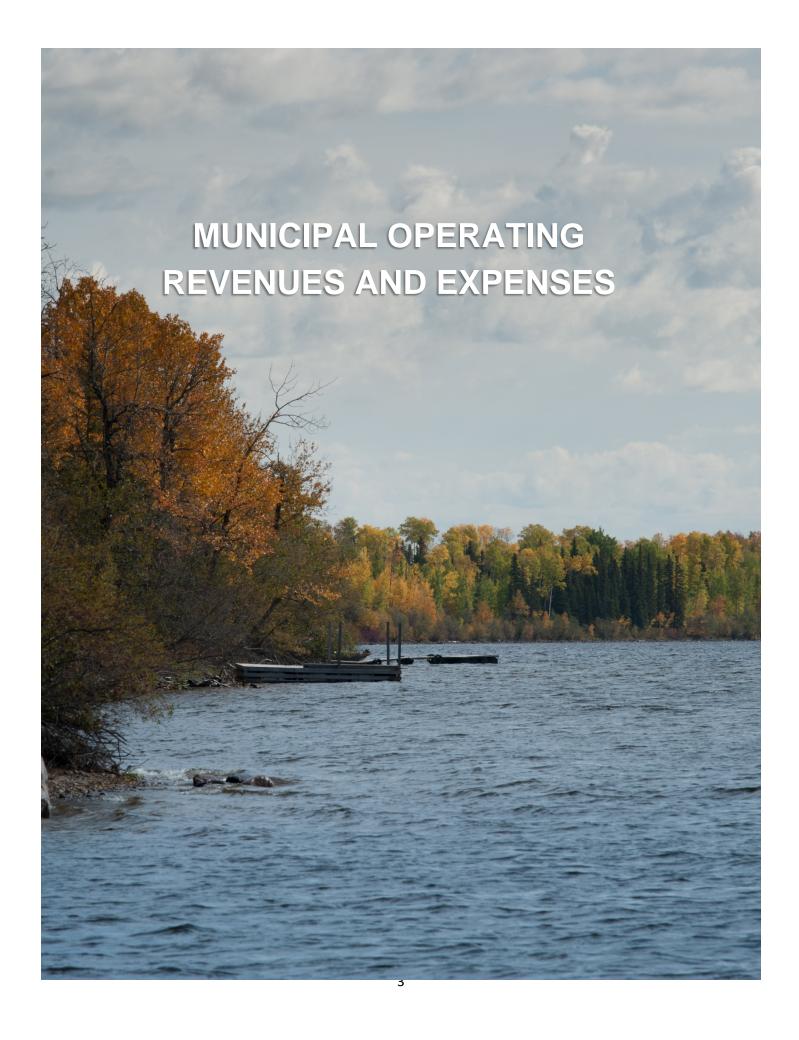




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Municipal Operating Revenues and Expenses

For the Period Ending March 31, 2019

| | March Actual YTD (A) | March Budget YTD (B) | YTD Budget Variance Incr (Decr) (A-B) | Annual Budget (C) | Annual Projections (D) | Annual Budget Variance Incr (Decr) (D-C) |
|---|----------------------------|----------------------------|--|----------------------|------------------------------|--|
| _ | | | | | | |
| Revenues: | ¢ 161 271 706 | ¢ 464 220 502 | \$ 51,193 | ¢ 645 497 200 | ¢ 645 407 200 | ¢. |
| Net taxes available for municipal purposes Government transfers | \$ 161,371,786 | \$ 161,320,593 | | \$ 645,187,200 | \$ 645,187,200 | |
| | 4,247,376 | 3,445,537 | 801,839 | 16,466,234 | 16,216,234 | (250,000) |
| Sales and user charges | 11,105,903 | 10,895,428 | 210,475 | 47,686,150 | 46,706,150 | (980,000) |
| Sales to other governments | 633,082 | 607,887 | 25,195 | 2,441,500 | 2,441,500 | - |
| Penalties and costs on taxes | 654,049 | 995,200 | (341,151) | , , | 4,182,000 | - |
| Licenses and permits | 474,831 | 523,970 | (49,139) | | 2,193,108 | - |
| Fines | 865,869 | 761,575 | 104,294 | 3,048,145 | 3,048,145 | = |
| Franchise and concession contracts | 2,329,637 | 2,075,000 | 254,637 | 8,300,000 | 8,300,000 | = |
| Return on investments | 6,107,043 | 5,816,000 | 291,043 | 23,432,000 | 23,432,000 | - |
| Rentals | 424,829 | 388,547 | 36,282 | 1,552,400 | 1,552,400 | - |
| Other | 5,945 | 33,400 | (27,455) | | 160,996 | - |
| | 188,220,350 | 186,863,137 | 1,357,213 | 754,649,733 | 753,419,733 | (1,230,000) |
| Expenses: | | | | | | |
| Salaries, wages and benefits | 55,802,055 | 55,059,834 | 742,221 | 224,776,794 | 225,032,794 | 256,000 |
| Contracted and general services | 12,008,405 | 17,751,377 | (5,742,972) | 69,791,072 | 69,217,072 | (574,000) |
| Purchases from other governments | 5,957,890 | 6,181,815 | (223,925) | 25,266,500 | 24,886,500 | (380,000) |
| Materials, goods, supplies and utilities | 8,535,152 | 9,441,168 | (906,016) | 33,874,566 | 33,919,566 | 45,000 |
| Provision for allowances | 1,402,072 | 171,000 | 1,231,072 | 774,000 | (899,000) | (1,673,000) |
| Transfers to local boards and agencies | 95,000 | 261,000 | (166,000) | 521,000 | 521,000 | - |
| Transfers to individuals and organizations | 10,544,815 | 11,743,786 | (1,198,971) | 33,643,200 | 33,643,200 | - |
| Bank charges and short-term interest | 41,325 | 52,690 | (11,365) | 211,500 | 211,500 | - |
| Interest on long-term debt | 2,982,683 | 2,984,000 | (1,317) | 11,840,000 | 11,840,000 | - |
| Other | 2,671 | 3,700 | (1,029) | 15,000 | 15,000 | - |
| Debenture repayment | 1,433,054 | 1,434,000 | (946) | 17,526,000 | 17,526,000 | - |
| | 98,805,122 | 105,084,370 | (6,279,248) | | 415,913,632 | (2,326,000) |
| Reserves: | | | | | | |
| Transfers to reserves/operations | 64,333,687 | 84,105,073 | (19,771,386) | 336,410,101 | 336,410,101 | - |
| · | 64,333,687 | 84,105,073 | (19,771,386) | 336,410,101 | 336,410,101 | = |
| Operating surplus (deficit) | \$ 25,081,541 | \$ (2,326,306) | \$ 27,407,847 | \$ - | \$ 1,096,000 | \$ 1,096,000 |

As of March 31, 2019, the Municipality is showing an annual projected surplus of \$1.1 million. The annual projected surplus consists of an operating revenue decrease of \$1.2 million and an operating expense decrease of \$2.3 million.

Operating Revenues

Year to date operating revenues to March 31, 2019 are \$188.2 million. On an annual basis the revenue projection is \$753.4 million which reflects a budget decrease of \$1.2 million primarily due to a sales and user charges projected decline of \$1.0 million less than budget resulting from the timing of the implementation of new user fees from April to June and a reduction in usage of landfill and commercial environmental services.

Operating Expenses

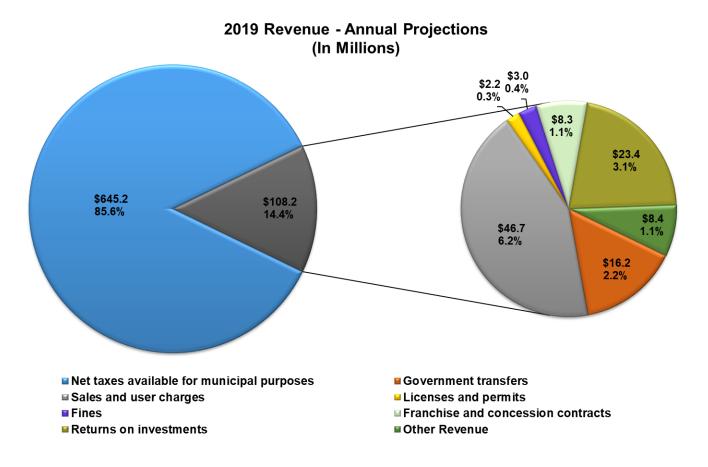
Year to date operating expenses to March 31, 2019 are \$98.8 million. On an annual basis the expense projection is \$415.9 million which reflect a budget decrease of \$2.3 million primarily due to a decline in the provision for allowances of \$1.7 million due to the receipt of additional payments on overdue accounts.

Departmental

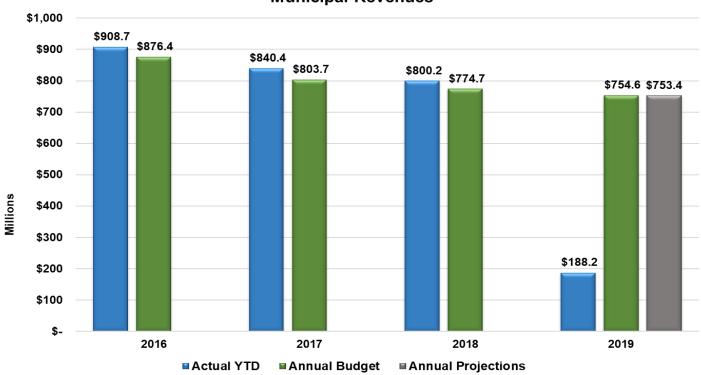
The Operating Summary Report by Division (page 8) shows a \$1.1 million projected surplus from the 2018 budget by department.

- Financial Services \$1.7 million projected surplus from the annual budget. Projected expenses are \$1.7 million less than budget in provisions for allowances due to the receipt of additional payment received in 2019.
- Public Works and Transit Services \$2.1 million projected deficit from the annual budget. Projected
 revenues are reduced in sales and user charges by \$1.7 million due to lower than expected usage of
 landfill and commercial environmental services and the timing of the implementation of new user fees.
 Projected expenses increased by \$0.4 million due to reallocation of funds from other departments.
- Corporate Finance \$3.1 million projected surplus from the annual budget. Projected revenues are \$0.6 million more than budget in sales and user charges due to an unbudgeted insurance claim receipt from a prior year event. Projected expenses are \$2.5 million less than budget due to reallocation of funds to other departments.
- Other \$1.6 million projected deficit from the annual budget shows in other departments.

Operating Revenues

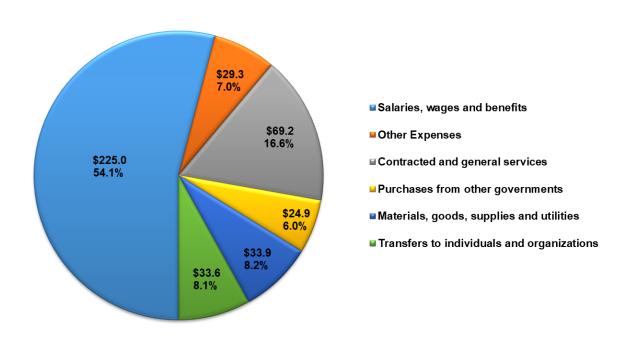


Municipal Revenues

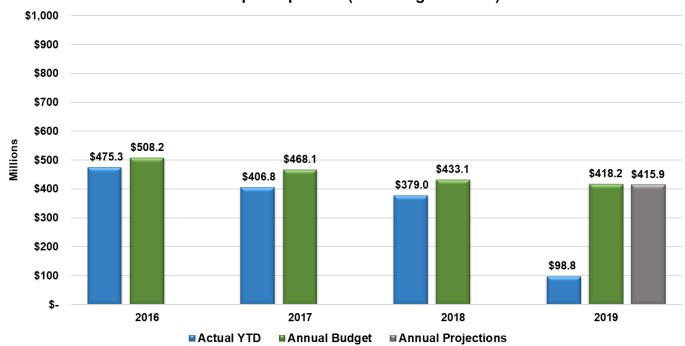


Operating Expenses

2019 Expenses (excluding reserves)
Annual Projections (in Millions)



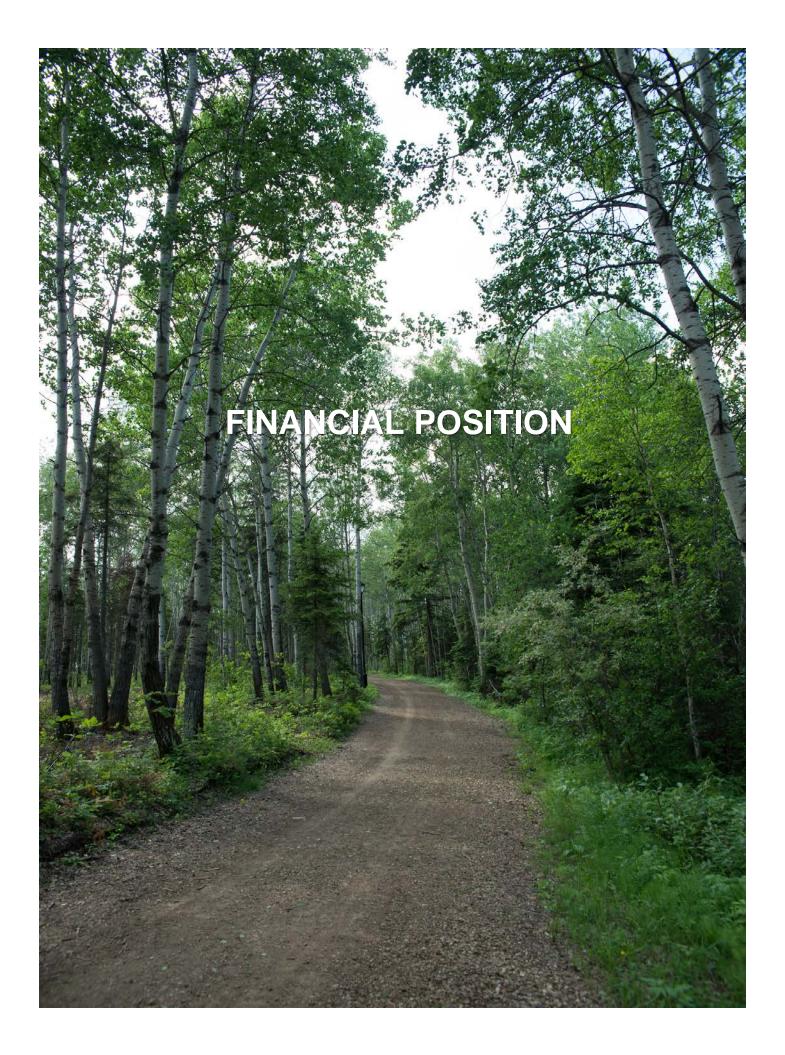
Municipal Expenses (excluding reserves)



Departmental

For the Period Ending March 31, 2019

| | March Actual YTD (A) | March Budget YTD (B) | YTD Budget Variance Incr (Decr) (A-B) | Annual Budget (C) | Annual Projections (D) | Annual Budget Variance Incr (Decr) (D-C) |
|---|----------------------------|----------------------------|--|----------------------------|------------------------------|--|
| Mayor and Council | | | | | | |
| Revenues | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| Expenses and Reserves | 271,119 | 392,194 | (121,075) | 1,464,060 | 1,463,880 | (180) |
| Division Surplus (Deficit) | (271,119) | (392,194) | 121,075 | (1,464,060) | (1,463,880) | 180 |
| Chief Administrative Officer | | | | | | |
| Revenues | (27) | 1,750 | (1,777) | 22,000 | 22,000 | - |
| Expenses and Reserves | 1,335,340 | 1,443,394 | (108,054) | 6,098,156 | 6,313,375 | 215,219 |
| Division Surplus (Deficit) | (1,335,367) | (1,441,644) | 106,277 | (6,076,156) | (6,291,375) | (215,219) |
| Corporate and Community Services | | | | | | |
| Revenues | 1,931,587 | 1,098,758 | 832,829 | 6,761,921 | 6,761,921 | - |
| Expenses and Reserves | 17,629,391 | 20,665,055 | (3,035,664) | 65,044,397 | 64,768,698 | (275,699) |
| Division Surplus (Deficit) | (15,697,804) | (19,566,297) | 3,868,493 | (58,282,476) | (58,006,777) | 275,699 |
| Financial Services | | | | | | |
| Revenues | 99,543 | 107,200 | (7,657) | 428,000 | 428,000 | - |
| Expenses and Reserves | 1,833,311 | 3,843,341 | (2,010,030) | 15,710,003 | 14,047,203 | (1,662,800) |
| Division Surplus (Deficit) | (1,733,768) | (3,736,141) | 2,002,373 | (15,282,003) | (13,619,203) | 1,662,800 |
| Communications, Stakeholder, Indigenous and Rural Relations | | | | | | |
| Revenues | 76,685 | 18,750 | 57,935 | 75,840 | 75,840 | - |
| Expenses and Reserves | 1,669,802 | 2,184,856 | (515,054) | 8,571,301 | 8,378,199 | (193,102) |
| Division Surplus (Deficit) | (1,593,117) | | 572,989 | (8,495,461) | (8,302,359) | 193,102 |
| Engineering | (1,000,111) | (=,:::,:::, | , | (0,100,101) | (0,000,000) | , |
| Revenues | 685 | 300 | 385 | 8,580 | 8,580 | _ |
| Expenses and Reserves | 1,551,130 | 1,779,090 | (227,960) | 8,153,635 | 8,151,435 | (2,200) |
| Division Surplus (Deficit) | (1,550,445) | (1,778,790) | 228,345 | (8,145,055) | (8,142,855) | 2,200 |
| Human Resources | (1,000,110) | (1,110,100) | | (0,110,000) | (0,1.12,000) | _, |
| Revenues | - | _ | - | 11,700 | 11,700 | _ |
| Expenses | 2,995,979 | 2,674,371 | 321,608 | 10,511,310 | 11,045,810 | 534,500 |
| Division Surplus (Deficit) | (2,995,979) | | (321,608) | (10,499,610) | (11,034,110) | (534,500) |
| Planning and Development | (=,000,010) | (=,0: :,0: :) | (021,000) | (10,100,010) | (11,001,110) | (00.,000) |
| Revenues | 2,328,216 | 2,141,060 | 187,156 | 8,813,575 | 8,933,575 | 120,000 |
| Expenses and Reserves | 14,470,524 | 15,103,625 | (633,101) | 60,786,571 | 61,103,816 | 317,245 |
| Division Surplus (Deficit) | (12,142,308) | | 820,257 | (51,972,996) | (52,170,241) | (197,245) |
| Public Works and Transit Services | (12,142,000) | (12,302,000) | 020,201 | (01,072,000) | (02,170,241) | (101,240) |
| Revenues | 10,379,492 | 11,043,821 | (664,329) | 47,958,915 | 46,258,915 | (1,700,000) |
| Expenses and Reserves | 39,158,317 | 40,717,595 | (1,559,278) | 164,460,488 | 164,877,805 | 417,317 |
| Division Surplus (Deficit) | (28,778,825) | (29,673,774) | 894,949 | (116,501,573) | (118,618,890) | (2,117,317) |
| Regional Emergency Services | (20,110,023) | (23,073,774) | 034,343 | (110,301,373) | (110,010,030) | (2,117,317) |
| Revenues | 2,433,351 | 2,353,955 | 79,396 | 10,023,202 | 9,773,202 | (250,000) |
| Expenses and Reserves | 10,054,550 | 9,574,849 | 479,701 | 39,153,711 | 39,934,411 | 780,700 |
| Division Surplus (Deficit) | (7,621,199) | | (400,305) | (29,130,509) | (30,161,209) | (1,030,700) |
| Wood Buffalo Recovery Committee | (7,021,199) | (1,220,094) | (400,303) | (23,130,303) | (30,101,209) | (1,030,700) |
| Revenues | (2.260) | | (2.260) | | | |
| Expenses and Reserves | (2,260) 21,189 | - | (2,260) 21,189 | - | - | - |
| Division Surplus (Deficit) | (23,449) | <u>-</u> | (23,449) | | | |
| | (23,449) | - | (23,449) | - | - | |
| Corporate Revenues | 170 072 070 | 170 007 549 | 875,535 | 680,546,000 | 681,146,000 | 600,000 |
| Expenses and Reserves | 170,973,078 72,148,157 | 170,097,543 90,811,073 | (18,662,916) | 374,696,101 | 372,239,101 | (2,457,000) |
| • | | | | | | |
| Division Surplus (Deficit) | 98,824,921 | 79,286,470 | 19,538,451 | 305,849,899 | 308,906,899 | 3,057,000 |
| Municipal Operations Revenues Municipal Operations Expenses and Reserves | 188,220,350 163,138,809 | 186,863,137 189,189,443 | 1,357,213 (26,050,634) | 754,649,733 754,649,733 | 753,419,733 752,323,733 | (1,230,000) (2,326,000) |
| Municipal Surplus (Deficit) | \$ 25,081,541 | \$ (2,326,306) | \$ 27,407,847 | \$ - | \$ 1,096,000 | \$ 1,096,000 |



Capital

Capital Project Spending

For the Period Ending March 31, 2019

| B 1 4 N | | 2019 |
|--|----|-------------|
| Project Name | AC | tual YTD \$ |
| op 20 | | |
| Rural Water and Sewer Servicing - Construction | | 2,927,913 |
| Conklin Multiplex - Construction | | 2,345,334 |
| Transit Facility - Construction | | 2,072,051 |
| MacDonald Island Park Sustaining Capital Grant | | 2,000,000 |
| Confederation Way Sanitary Sewer Phase 2 - Construction | | 1,333,221 |
| Fort Chipewyan Airfield Rehabilitation | | 1,039,762 |
| Rural Infrastructure Rehabilitation 2015-2017 - Construction | | 784,963 |
| Conklin WTP Upgrade Phase 2 - Construction | | 687,756 |
| Migration of RES to AFRRCS | | 653,369 |
| Fort McMurray WWTP Process Improvements - Construction | | 498,475 |
| Southwest Water Supply Line Phase 1 - Construction | | 495,218 |
| Fort Chipewyan New Cemetery - Design Build | | 479,255 |
| Fort Chip Winter Rd Culvert Replacement | | 441,715 |
| Doug Barnes Cabin Expansion - Construction | | 441,644 |
| Land Acquistion 2013-2014 | | 346,006 |
| Urban Infrastructure Rehabilitation 2016-2018 - Design | | 317,565 |
| Regional Scada Wan - Construction | | 263,948 |
| Land Acquisition 2019 | | 238,047 |
| Spray Park Replacement Program - Design Build | | 210,200 |
| Rural Water & Sewer Servicing - Predesign & Design | | 149,335 |
| Il Other Project Costs | | 1,592,258 |
| otal Capital Spending | \$ | 19,318,035 |

^{*}Spending equals total Settlement for the month driven by Service Entry Sheet entries on capital internal orders

AFRRCS = Alberta First Responders Radion Comms System
RES = Regional Emergency Services
WWTP = Wastewater Treatment Plant

The

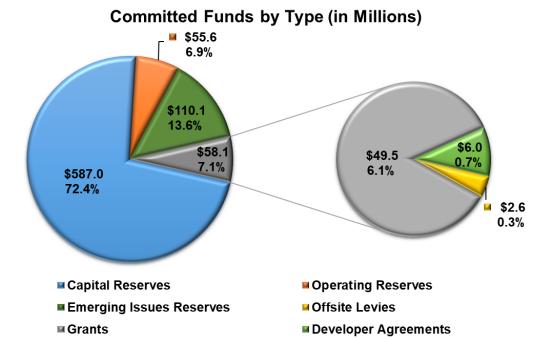
The Municipality approved the 2019 capital budget of \$257.3 which includes \$0.6 million for Public Art and \$256.7 million of capital projects. In the first quarter of 2019 the capital budget has been revised to \$258.9 million stemming from 2019 capital amendment increases of \$2.2 million. In the first quarter of 2019 \$19.3 million has been spent on the delivery of capital projects.

Bank and Investments

As of March 31, 2019 (in millions)

| Cash | |
|--------------------------|-------------|
| Operating - Bank Balance | \$ 169.5 |
| Invesmtents | 1,020.2 |
| Total Cash | 1,189.7 |
| | |
| Committed Funds | |
| Deferred Revenue | |
| Grants | 49.5 |
| Developer Agreements | 6.0 |
| Offsite Levies | 2.6 |
| | 58.1 |
| Reserves | _ |
| Committed Funds | |
| Capital | 587.0 |
| Emerging Issues | 110.1 |
| Operating | 55.6 |
| | 752.7 |
| Total Committed Funds | 810.8 |
| | |
| Uncommitted Balance | \$ 378.9 |

The present value of the cash in the bank plus investments totals \$1.2 billion as of March 31, 2019. The commitments against this balance include \$58.1 million in deferred revenues, which is money the Municipality has received in advance but is committed to spend in the future, and \$752.7 million in committed reserve funds. After deferred revenues and reserves are removed from the available cash and investments, there are approximately \$378.9 million in uncommitted funds.



Bank and Investments (continued)

Investments

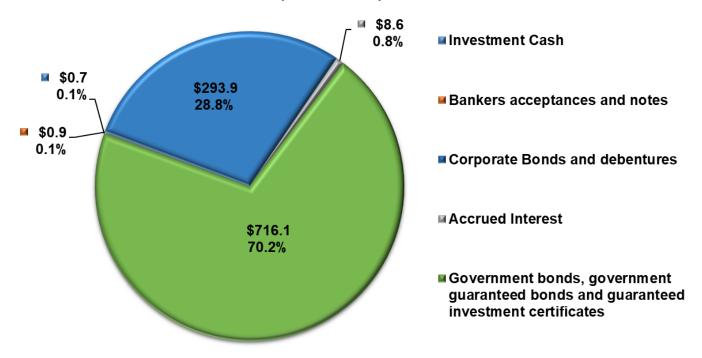
The Municipality has \$1.02 billion in investment holdings as of March 31, 2019 of which \$716.8 million are short term investments. Returns on investments to March 31, 2019 total \$6.1 million with \$4.2 million from investment income and \$1.9 million of interest earned from bank accounts.

Investment Holdings

(In Millions)

| Type: | rtized Cost @ mber 31, 2018 | mortized Cost @ March 31, 2019 | larket Value @ larch 31, 2019 |
|--|--------------------------------|-----------------------------------|----------------------------------|
| Investment Cash | \$ 0.3 | \$ 0.7 | \$ 0.7 |
| | | | |
| Bankers acceptances and notes | \$ - | \$ 0.9 | \$ 0.9 |
| Corporate Bonds and debentures | \$ 302.0 | \$ 293.9 | \$ 295.2 |
| Accrued Interest | \$ 9.5 | \$ 8.6 | \$ 8.6 |
| Government bonds, government guaranteed bonds and guaranteed investment certificates | \$ 806.8 | \$ 716.1 | \$ 729.5 |
| Total | \$ 1,118.6 | \$ 1,020.2 | \$ 1,034.9 |

Investment Holdings by Type - Book Values (in Millions)

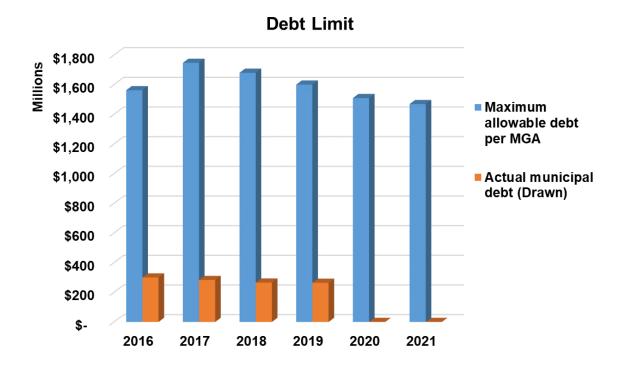


Debt

Authority to incur debt for municipalities in Alberta is granted through Alberta Regulation (AR) 255/2000 of the Alberta Municipal Government Act (MGA) and in special cases, variation can be granted through a Ministerial Order. Sections 251 through 274 of the MGA provides guidance regarding indebtedness for operating and capital purposes.

The general debt limits for municipalities in Alberta allow for debt of 1.5 times revenue and 0.25 times revenue for debt service. Regional Municipality of Wood Buffalo's debt limit is set at 2 times revenue and debt service limit is set at 0.35 times revenue through AR255/2000.

Council, through the Debt Management Policy (FIN-120), set the Municipality's limits at 85% of the Alberta Debt Limit Regulation (AR) 255/2000.



As of March 31, 2019, the Municipality has \$264.0 million in debt outstanding, \$156.4 million in undrawn debt and a total debt commitment of \$420.4 million. There is net decrease in debt from December 31, 2018 to March 31, 2019 by \$1.4 million due to principal payments. The 2019 debt servicing cost is \$3.0 million for the first quarter of 2019.

In the first quarter of 2019 Council approved the repayment of the committed drawn debt. This was completed in April 2019. The committed undrawn debt of \$156.4 million will be replaced by other funding by the second quarter of 2021.

Grants

To date the Municipality has received approval for \$6.7 million in capital grants and \$4.5 million in operating grants.

There are nine capital grant applications totaling \$173.0 million that have been submitted for consideration with the government. The capital grant applications include

- Alberta Community Resilience Program (ACRP) for \$32.4 million,
- Alberta Municipal Water/Wastewater Program (AMWWP) for \$50.3 million,
- Investing in Canada Infrastructure Program Green Infrastructure (Federal) for \$8.0 million for the Fort Chipewyan Lift Station construction project,
- Investing in Canada Infrastructure Program Green Infrastructure (Federal) for \$20.8 million for the Rural Water and Sewer Servicing project,
- Investing in Canada Infrastructure Program Green Infrastructure (Federal/Provincial) for \$11.9 million for the Flood Mitigation project,
- Disaster Mitigation and Adaptation Fund (DMAF) for \$20.3 million,
- Airports Capital Assistance Program (ACAP) for \$8.0 million for the Pavement Overlay project,
- GreenTRIP Grant –round 2 for \$3.4 million and
- Investing in Canada Infrastructure Program Public Transit for \$17.9 million.

Research into grant opportunities is an on-going process.

Summary of Capital and Operating Grants Awarded As At March, 2019

| Past & Current Capital Grants | 2019 | 2013-2018 | Information |
|--|--------------------------------|---|--|
| Provincial and Federal Allocations | | | |
| Basic Municipal Transportation Grant (BMTG) | | \$ 4,604,388 | This program has been rolled into the MSI Grant as of 2014. |
| Federal Gas Tax Fund (FGTF) | | 37,279,066 | \$6,000,000 budgeted in 2017. Actual allocations determined by Federal and Provincial Budgets. |
| , | | , , | \$18,000,000 budgeted in 2017. Actual allocations determined by Provincial Budget. |
| Municipal Sustainability Initiative (MSI) | | 149,473,496 | BMTG was rolled into this program in 2014. |
| MSI Additional | | 35,651,294 | Part of 2014 Provincial Fiscal Budget ending March 31, 2015. |
| Engineering | | | |
| Alberta Community Partnership (ACP) | | 779,000 | Fort Chipewyan Swimming Pool. |
| | | | 2019 - Funding awarded for Flood Mitigation Projects - Reaches 7,8,9 (Lower Townsite) |
| Alberta Community Resilience Program (ACRP) | 6,590,000 | 10,000,000 | 2015 - Funding awarded for Flood Mitigation Projects (deferred). |
| <u> </u> | | | Original approval in 2004 was for a \$922,500 contribution under the AMWWP program. A cost revision |
| Alberta Municipal Water/Wastewater Partnership (AMWWP) - | | | funding request was submitted in 2016 which resulted in additional AMWWP contribution of \$4,286,347 |
| Conklin WTP Phase 1 Expansion | | 4,286,347 | under AMWWP. Total grant \$5,208,847.25. |
| Alberta Municipal Water/Wastewater Partnership (AMWWP) - | | | Application submitted Nov 2015. Revised November 2016. Approved for \$764,354 representing 27% of |
| Conklin WTP Phase 2 Upgrades - Construction | | 764,354 | eligible costs. |
| Alberta Municipal Water/Wastewater Partnership (AMWWP) - | | | Application submitted Nov 2015. Revised January 21, 2016. Approved for \$19,756,092 representing |
| Fort Chipewyan WTP Expansion | | 19,756,092 | 69.64% of eligible costs. |
| Alberta Transportation - Project Specific Grant | | 2,000,000 | Highway 69 Intersection improvements at West Airport Boundary Road. |
| Alberta Transportation - Project Specific Grant | | 853,891 | Highway 63 intersection improvements at Highway 69 and Mackenzie Blvd. |
| Alberta Transportation - Project Specific Grant | | 57,399 | Landfill Access Upgrading. |
| Canada 150 Program - | | | |
| Administered by Western Economic Diversification Canada | | | |
| | | 200.000 | 2017 - Anzac Community Centre Upgrades |
| Community Infrastructure Improvement Fund - | | | , , , , , , , , , , , , , , , , , , , |
| Administered by Western Economic Diversification Canada | | | |
| Transmissioned by Trestern Essenting Bristonians and Carlada | | 245 160 | 2013 - Westwood/Westview Community Park upgrade (Community Infrastructure Improvement Fund) |
| | | 2.0,.00 | The Ptarmigan Nordic Ski Club with the support of the Regional Municipality of Wood Buffalo has secured |
| | | | a grant to offset 50% of the cost of the Furniture, Fixtures and Equipment required for the Doug Barnes |
| Community Facility Enhancement Program (CFEP) | | 123.500 | Cabin Expansion - Construction project. |
| Flood Recovery and Erosion Control Program | | | Five Riverbank Protection Projects. |
| Strategic Transportation Infrastructure Program (STIP) | | | Fort Chipewyan Winter Road Culvert Replacement (\$765,380 total cost) 75% approved |
| Public Works and Transit Services | | , | |
| Airport Capital Assistance Program (ACAP) Funding | 1 | 1.588.208 | Airfield Lighting Rehabilitation Project at Fort Chipewyan Airport |
| GreenTRIP Round 1 | | | Transit Facility. |
| GreenTRIP Round 1 | | | Transit Bus Purchases. |
| GreenTRIP Round 3 | | 6,459,000 | Bus Bay Turn-out project |
| GreenTRIP Round 3 | | | Airporter/Paratransit |
| GreenTRIP Round 3 | | , | Shelter Additions. |
| GreenTRIP Round 3 | | , , | Intelligent Transportation System. |
| Public Transit Infrastructure Program (PTIF) | | | Bus Bay Turn-out project |
| Fort McMurray Fire Relief Fund | | ., . , | |
| Rotary District 5370 Charitable Foundation | | 75,000 | Fort McMurray Port of Entry Rebuild Project |
| | | | A donation towards the cost of construction of the Christina Gordon Playground was provided by the |
| | | | Adventurer Foundation, a donor advised fund at The Foundation Office.ca, is the official giving |
| Adventurer Foundation and Fraserway RV | | 310,000 | foundation of Fraserway RV LP and the Adventurer Group of Companies. |
| Regional Emergency Services | | | |
| | | | |
| | | | 2019 Amount will be used towards the 2019 approved capital project titled 911 Business Continuity |
| | | | Project (Back-up Centre). 2016 Q1 and Q2 amount and the 2015 amount which was transferred from |
| | | | Operating will be used for an approved capital project titled 911 Dispatch Upgrades. |
| | | | I - ! |
| | | | The grant runs from July 1st to June 30th annually. 9-1-1 Grants are calculated quarterly based on 9-1-1 |
| 9-1-1 Grant Total Capital Grants | 123,828 \$ 6.713.828 | 320,000 \$ 345,509,595 | revenue and population served by the Public Safety Answering Point (PSAP). |

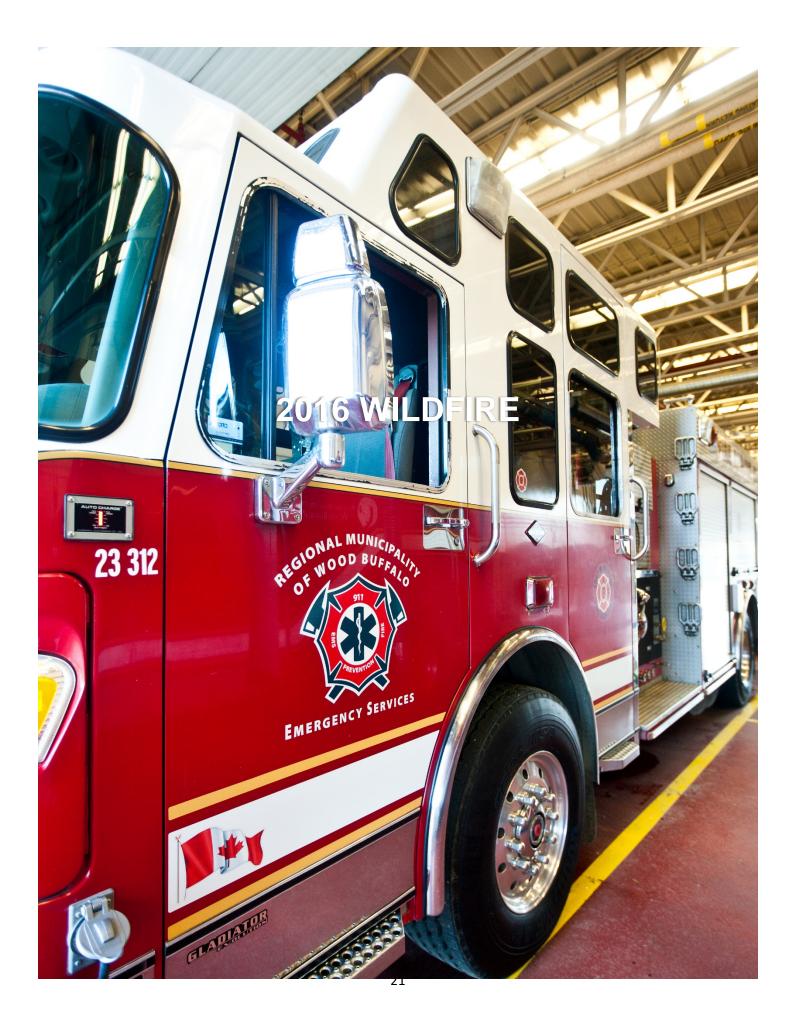
| Operating Grants | 2019 | 2013-2018 | Information |
|---|-------------|------------|--|
| Corporate and Community Services | | | |
| Celebrate Canada Grant | | \$ 36,000 | Canadian Heritage provides financial support for Canada Day activities. |
| Coalitions Creating Equity Program (CCE) | 10,000 | 123,000 | 2018 - Community Services has developed an application for funding to the Alberta Human Rights and Multiculturalism Grant Program for the Wood Buffalo Equity Coalition Program which will be delivered by the Regional Advisory Committee on Inclusion, Diversity and Equality (RACIDE). 2019 - Community-based Response Model to Acts of Discrimination, Racism and Hate Project Funded |
| Community Inclusion Grant | | 30,000 | Alberta Justice and Solicitor General - Human Rights, Education and Multicultural Fund 2016 - Diversity Plan 2016 and Beyond 2018 - Diversity and Inclusion Business Recognition Program 2018 - Diversity & Inclusion Employee Census 2019 |
| Community Injury Control Fund (CICF) Grant | | | One time grant in 2014 |
| Conoco Phillips | | | \$5,000 for Green Teen Program in 2016 and \$10,000 for planters in Anzac in 2014. |
| Event Tourism Strategy | | | Payment from Province of Alberta for cultural and tourism events. |
| Family & Community Support Services | 1,924,513 | 10,482,733 | Provincial level program through Alberta Human Services. Payment is based on population. |
| Labour Market Partnerships (LMP) Grant - Inclusive Business Project | | 51,000 | Funding is being provided through the Labour Market Partnerships (LMP) Grant by the Alberta Department of Labour. The project will address the evidenced need for increased workplace education and awareness about inclusion and diversity, develop inclusive workplace evaluation, consultation policies and feedback practices. The overall cost of the project, including in-kind contributions, will be \$84,500. |
| Point in Time Count | | 50,000 | Community Services was successful securing funding from Employment and Social Development Canada (ESDC) for the "Everyone Counts: the 2018 Coordinated Point-in-Time Count. |
| Reaching Home: Canada's Homelessness Strategy Indigenous Homelessness (Federal) | 401,134 | | 2019/2020 - \$401,134 |
| Reaching Home: Canada's Homelessness Strategy Designated Communities (Federal) | \$1,688,760 | | 2019/2020 - \$321,219 2020/2021 - \$321,219 2021/2022 - \$348,774 2022/2023 - \$348,774 2023/2024 - \$348,774 |
| Environmental | • | | |
| Alberta Recycling Municipal Electronics and Paint Round-up Grant Alberta Recycling Tire Marshalling Area (TMA) | | | Alberta Recycling Grant to offset cost to advertise and run the round-up activities. The 2015 grant is for the purchase and delivery of the concrete blocks for the containment area. Three new applications were submitted in November 2016. Awarded funding of \$30,000 each for Tire Marshalling Areas in Conklin, Janvier and Fort Chipewyan. |
| , , , | | 107,343 | pivarshalling Areas in Conkilli, Janviel and Fort Chipewyan. |
| Human Resources | <u> </u> | | 2017 - 17 students |
| Canada Summer Jobs | | 92,938 | 2016 - 29 Students. |
| Careers - The Next Generation Green Job Initiative - Summer Work Experience | | , | A grant to offset the costs of summer students employed at the Water Treatment Plant. \$15 per hour x 100 hours x 3 students. 2018 - 2 students |
| Summer Temporary Employment Program (STEP) Program | | , | 2017 - 10 Students - \$4,200 per student - \$42,000 total. 2016 - 5 Labourer Positions. |

| Operating Grants (continued) | 2019 | 2013-2018 | Information |
|---|---------|-----------|---|
| Indigenous and Rural Relations | | | |
| | | | Grant to assist with the Urban Aboriginal Connection Initiative project - Wood Buffalo Pan Aboriginal |
| Alberta Indigenous Relations | | 110,000 | Connection project. |
| Aboriginal Affairs and Northern Development Canada | | | Funding for the Urban Aboriginal Strategy. |
| Planning and Development | , | | - ==================================== |
| Family and Community Safety Program (Children and Youth Service | | | |
| Grant) | | 260,837 | Funded by Minister of Human Services to provide advocacy services in the community. |
| Municipal Cannabis Transition Program (MCTP) | | | The MCTP is a program that will support eligible Alberta municipalities with increased enforcement and |
| , , , , , , , , , , , , , , , , , , , | 88,472 | 134,292 | |
| | | | Current funding agreement is for two (2) years from April 1, 2018 and ending March 31, 2020. Payment is |
| Municipal Policing Assistance Grant (MPAG) | | 7,187,584 | based on per capita calculation. |
| Police Officer Grant (POG) | | 1,800,000 | Current agreement is for two (2) years from April 1, 2018 and ending March 31, 2020. |
| , , | | | RCMP and Bylaw Supprt Services received a grant towards their Victims and Survivors of Crime Week |
| Victims and Survivors of Crime Week 2019 | 6,000 | | 2019 project. |
| | | | Grant to provide services that benefit victims or a class or classes of victims during their involvement with |
| | 60.260 | 040.600 | the criminal justice process. |
| | 69,360 | 942,602 | 2017 - 3 year grant for Victims Services for 2018-2020. |
| Victims of Crime Fund - Grant to Victims Services | | | 2019 - Additional Funding to 2018-2020 agreement (2019 - \$35,788, 2020 - 33,572) |
| Victims of Crime Fund | 300.000 | | |
| - Indigenous Victims Outreach Specialist (IVOS) | 300,000 | | 2019 - 3 Year grant for Indigenous Victims Outreach Specialist for 2019-2021 |
| Public Works and Transit Services | | | |
| | | | |
| Alberta Recycling Municipal Demonstration Grant | | 30,000 | Grant awarded for \$30,000 towards a pour-in-place recycled tire project at the Syncrude Athletic Park. |
| | | | Tree Canada's CN EcoConnexions From the Ground Up program will provide funding up to \$25,000 per |
| CN EcoConnexions From the Ground Up | | 25,000 | project. A minimum of 50% matching funding must come from other sources. |
| | | | Funding has been awarded from the FCM's Municipal Asset Management Program (MAMP) to offset the |
| FCM's Municipal Asset Management Program (MAMP) | | 50,000 | cost of conducting condition assessments of (50) municipal building facilities. |
| | | | |
| FireSmart Community Grant Program - Government of Alberta | | 238,600 | Fire Smart Grant from Alberta Government. No call for applications in 2016. |
| | | | The FRIAA FireSmart Program is separate and independent from the Government of Alberta's FireSmart |
| | | | Community Grant Program. Maximum amount of funding for a single project will be \$400,000 over the life of the project. The RMWW applied for funding for the following Hazard Reduction activities. \$400,000 |
| Forest Resource Improvement Association of Alberta (FRIAA) | | | Birchwood/Conn Creek, \$400,000 Anzac, \$125,000 Mitigation strategy, \$40,000 public education. |
| FireSmart Program | | 750,000 | |
| HWY 63 Traffic Survey & Transportation Demand Model | | | One time Grant in 2013. |
| 11W 1 03 Traine Survey & Transportation Demand Woder | | 223,000 | One time Grant in 2015. |
| Municipal Recreation/Tourism Areas (MR/TA) Grant (Lake Shore) | | 12,000 | Municipal Recreation/Tourism Areas (MR/TA) Grant-Program ended in 2013. |
| Municipal Recreation/Tourism Areas (MR/TA) Grant (MacDonald | | | |
| Island) | | 12,000 | Municipal Recreation/Tourism Areas (MR/TA) Grant-Program ended in 2013. |
| Municipal Recreation/Tourism Areas (MR/TA)Grant (Vista Ridge) | | 12,000 | Municipal Recreation/Tourism Areas (MR/TA) Grant-Program ended in 2013. |
| | | 12,000 | managan noon oddon rounom ruodo (mre rry ordin r rogidin ondod in 2010. |
| | | | Eligible projects include Community Gardens, Environmental Education Projects, Outdoor Classrooms, |
| | | | Protection of Endangered Species/Wildlife, Recycling/Composting Programs, Tree Planting and Urban |
| | | | Naturalization Projects, Energy Conservation/Renewable Energy, Research Projects, Habitat restoration. |
| | | | 2017 - Pacific Park Community Garden (Timberlea), 2016 - 20 trees for Dr. Clark School, 2013 - Trees at |
| TD Friends of the Environment | | 27,019 | Fort McMurray First Nation #468. |
| | | | |
| | | | 2017 - Planting of approximately 150 potted trees and shrubs at Vista Ridge on September 24, 2017. |
| TD Tree Days | | 10,200 | 2018 - Planting of approximately 300 trees and shrubs at Beaconhill Lookout in September 16, 2018. |

| Operating Grants (continued) | 2019 | 2013-2018 | Information |
|---|--------------|----------------|--|
| Regional Emergency Services | | | |
| | | | The objective of the 911 Grant Program is to strengthen and support local delivery of 911. This is being |
| | | | done using funding generated from a monthly 911 levy on cellphones, and by developing provincial |
| | | | standards for 911. All of this is being done in close collaboration with Alberta's 911 centres. A portion of |
| | | | the 2015 funding is reflected as a capital grant on page 1. A portion of the 2016 grant was transferred |
| 911 Grant | | 1,867,308 | from Capital. |
| | | | One time grant following the flooding of 2013 so that municipalities could replenish their flood-readiness |
| 2014 Flood Readiness Supplies Grant | | 234,445 | supplies and purchase needed equipment to prepare for future floods. |
| | | | The objective of the Emergency Management Preparedness Program (EMPP) is to provide an effective |
| | | | and cost-efficient grant program for increased emergency management capacity that resulted in an |
| Emergency Management Preparedness Program (EMPP) | | 11,525 | increased number of trained emergency management practitioners. 2016/2017 grant - \$11,525. |
| | | | The FSEPP has undergone changes and is now known as the Fire Services Training Program (FSTP). |
| | | | The Emergency Management Preparedness Program (EMPP) has also been created and may fund |
| Fire Services and Emergency Preparedness Program | | 59,150 | training for other types of emergency preparedness. |
| | | | This program supports the expansion and enhancement of regional fire service training. The objective is |
| Fire Services Training Program (FSTP) | | | to provide an effective and cost-efficient mechanism for increased training capacity that results in a |
| (Formerly Fire Services and Emergency Preparedness Program) | | 5,800 | greater number of trained fire service personnel. |
| | | | The Minister of Agriculture and Forestry has recently committed \$10.5M to the FireSmart program in the |
| | | | RMWB over the next 3 years. This funding will be provided in the form of an Agriculture and Forestry |
| | | | Development Grants and the Regional FireSmart Committee will have oversight over its spending. An |
| RMWB FireSmart Grant | | | application has been completed with input from the RMWB, the Regional FireSmart Committee and |
| Budget includes approximately \$2.5 M for capital projects | | 10,500,000 | Agriculture and Forestry. Funding was approved August 2017. |
| Wood Buffalo Recovery Committee | | | |
| Canadian Red Cross - Recovery Gift | | 40.000.000 | The Canadian Red Cross Society will provide these funds to further the Alberta Wildfire relief and |
| (Includes \$3.8 M for FireSmart activities) | | 10,000,000 | recovery. Included in the \$10M is \$3.8 M for FireSmart activities. |
| | | | Wildfire Community Preparedness Day is held annually in May. FireSmart Canada offers up to \$500 |
| | | | funding awards to implement neighborhood projects. The RMWB received 4 awards of \$500 each plus |
| Wildfire Community Proporadness Day | | 2 200 | \$200 towards the cost of refreshments for events held in Gregoire Lake, Saprae, Ft. Chipewyan and |
| Wildfire Community Preparedness Day Wood Buffalo Economic Development Corp | | 2,200 | Conklin. |
| Canadian Red Cross -Disaster Response Services Agreement | T T | | For Support to Small Business Program (Phase 3B) programming for small businesses impacted by the |
| Small Business Program (Phase 3B) | | 992,472 | May 2016 Horse River Wildfire disaster in the Regional Municipality of Wood Buffalo |
| eman Buomoco i Togram (i made db) | | , ··· - | 2016 - To support the Back to Business Resource Centre and Business Recovery Expositions. |
| Community and Regional Economic Support (CARES) Program | | 845,000 | 2018 - To support the development of a five-year Economic Development Strategic Plan |
| , -5, -1, -1, -1, -1, -1, -1, -1, -1, -1, -1 | | ,,,,, | An application submitted by the Economic Development Department for funding for Foreign Direct |
| Invest Canada - Community Initiatives (ICCI) | | 5,500 | Investment Tools and Material Development has received approval for \$5,500. |
| Total Operating Grants | \$ 4,488,239 | \$ 47,831,414 | 1 1 1 1 1 |

| Capital Grant Applications in Progress | Amount | Information |
|---|-------------------------------------|---|
| Engineering | | |
| First Nations Water Tie-In Program | \$ - | A new funding opportunity is being administered by Alberta Transportation and Alberta Indigenous Relations Department. Provincially, there is \$100 M available over the next 4 years (\$25M per year). Funding would be available to integrate drinking water systems with federally supported water systems. The goal is to bring clean, reliable drinking water to all First Nations across the province. First Nations would have the support of Indigenous and Northern Affairs Canada INAC) for their portion. Funding for the initial Feasibility Study will be provided under this program as a first step. |
| Alberta Community Resilience Program (ACRP) | 32,386,009 | The Alberta Community Resilience Program (ACRP) is a multi-year grant program supporting the development of long-term resilience to flood and drought events, while supporting integrated planning and healthy functioning watersheds. Engineering submitted an application for eligible components of the Prairie Loop Boulevard Flood Reach 3 and Flood Read 4 projects in 2017. The applications did not receive funding in the 2018-2019 fiscal year and costs were updated in September for consideration in 2019-2020. Applications were also submitted in September for Flood Reaches 7,8,9,10 and 10 JHP. Given the complexity and cost of the project, the RMWB also submitted applications for funding for eligible Flood Reaches to the Investing in Canada Infrastructure Program and the Disaster Mitigation Adaptation Fund. The application for funding of the Rural Water and Sewer Servicing (RWSS) Project was originally submitted in 2015 and was updated for the 2018/2019 AMWWP program. Estimated eligible costs are \$55.3M. If successful, the program could fund up to 75% of these costs. Also, additional grant funds of \$4,050,246 have been requested for the Fort Chipewyan Water Treatment Expansion Project. This project was awarded a grant in 2016 of approximately \$19.7M based on estimates. The projects actual costs are higher than originally estimated so additional grant funding has been requested. In 2018, an application was submitted for the Fort Chipewyan Lift Station #1. Estimated eligible cost is \$6.9M. If |
| Alberta Municipal Water/Wastewater Program (AMWWP) | 50.296.784 | successful, the grant may fund approximately 69% of the eligible costs. |
| Investing in Canada Infrastructure Program (ICIP) Green Infrastructure Fort Chipewyan Lift Station Construction Project | | An expression of interest was submitted to the Investing in Canada Infrastructure Program (ICIP) for federal funding towards the Fort Chipewyan Lift Station Construction Project. |
| Investing in Canada Infrastructure Program (ICIP) Green Infrastructure Rural Water and Sewer Servicing (RWSS) | 20,810,764 | An expression of interest was submitted to the Investing in Canada Infrastructure Program (ICIP) for federal (up to 40%) funding towards eligible components of the Rural Water and Sewer Servicing. |
| Investing in Canada Infrastructure Program (ICIP) Green Infrastructure Flood Mitigation | 11,880,000 | The RMWB is seeking federal and provincial funding for flood mitigation work on Reaches 7,8,9 and 10. Total project cost for these sections is estimated at \$29.7M. |
| Disaster Mitigation and Adaptation Fund (DMAF) | 20,310,160 | In January 2019, the RMWB submitted the full application to the DMAF program for flood mitigation work on Reaches 7,8,9 and 10. Total project cost for these sections is estimated at \$50.8M. The maximum request from DMAF is 40% of the total eligible costs. |
| Public Works and Transit Services | | |
| Airports Capital Assistance Program (ACAP) Pavement Overlay Project | 7,992,292 | Application submitted in GreenTRIP Grant Round 2 for 66 2/3 % of project costs. Funding requested - Transit Terminal - \$3,401,870. Consideration of application is on hold until location of transit terminal has been determined. |
| GreenTRIP Grant - Round 2 | 3,401,870 | Application submitted in GreenTRIP Grant Round 2 for 66 2/3 % of project costs. Funding requested - Transit Terminal - \$3,401,870. Consideration of application is on hold until location of transit terminal has been determined. |
| Investing in Canada Infrastructure Program - Public Transit Total Capital Grant in Progress | 17,905,869 \$ 172,983,748 | Under the Investing in Canada Infrastructure Program (ICIP), the Regional Municipality of Wood Buffalo has been advised of an allocation of \$17.9M over the next 10 years. Applications will need to be submitted for approval to utilize this allocation. |

| Operating Grant Applications in Progress | Amount | Information |
|--|--------------|---|
| Corporate and Community Services | | |
| Connect to Innovate | | The Connect to Innovate program will invest up to \$500 million by 2021, to bring high-speed Internet to rural and remote communities in Canada. This program will support new "backbone" infrastructure to connect institutions like schools and hospitals with a portion of funding for upgrades and "last-mile" infrastructure to households and businesses. Application was submitted by IT April 2017. Estimated project costs \$6,486,432. Funding requested \$3,041,055. |
| Public Works | | |
| Alberta Recycling - Municipal Roundup Program | 15,000 | This program provides funding to help municipalities host a roundup where our community can drop off their old electronics, paint, tires and used oil materials for recycling. The Recreation and Culture division of the Public Works Department has submitted an application to the Celebrate |
| Celebrate Canada Funding | 49,900 | Canada program for funding for the 2019 Canada Day Celebrations. |
| | | Three (3) Expressions of Interest (EOI's) have been submitted to the Recreation Energy Conservation (REC) program. REC helps municipally-owned recreation facilities reduce energy use and GHG emissions by providing financial incentives to help identify energy-saving opportunities and implement energy-saving projects. A single municipality is capped at |
| Recreation Energy Conservation (REC) Program | TBD | \$750,000 over the program lifespan. |
| RCMP Support Services | 1 | |
| Regional Emergency Services | | |
| FCC Agrispirit Fund | 13,500 | An application for funding was submitting to purchase an Extrication Tool for the Janvier Fire Department. |
| Wildfire Community Preparedness Day 2019 | | A total of 6 applications of \$500 each were submitted. The Wood Buffalo FireSmart Committee plans to host a FireSmart Awareness Day in Gregoire Lake Estates, Saprae Creek Estates, Conklin, Fort Chipewyan, Anzac and Janvier. |
| Human Resources | | |
| Summer Work Experience - Green Jobs Initiative | 102,816 | Wage subsidies up to 50% are available for Green Jobs such as park horticulture and landscaping, parks operations, parks planning, parks technicians, etc. The RWMB has submitted an application for 18 Labourer Positions at a maximum subsidy of \$5,712 per job. |
| Summer Temporary Employment Program (STEP) Program | | STEP is a 4 - 16 week wage subsidy program that provides funding to eligible Alberta employers to hire high school or post secondary students into summer jobs from May to August. A standardized wage subsidy of \$7.00/hour to a maximum of 37.5 hours/week will be provided to approved applicants. The deadline for applications for the 2019 program is Feb 8th, 2019. |
| Total Operating Grant in Progress | \$ 3,225,271 | |



2016 Wildfire

The Municipality has spent \$244.2 million in recoverable operating wildfire costs since May 2016 out of which \$15.4 million was incurred in the normal operations of the municipality. To date the Province has advanced \$198.7 million for reimbursable expenses, Red Cross has advanced \$5.0 million and our insurance provider has paid \$29.6 million and closed the file as all claims are complete.

Administration is continuing to work with the Province to quantify claims. Total Disaster Recovery Program (DRP) project summary estimate is \$363.0 million. As at March 31, 2019 \$244.2 million has been submitted to DRP or is a submission in progress.

The Red Cross has entered into an agreement with the Municipality to cover \$10 million of certain wildfire related costs and has advanced \$5.0 million, of which \$2.5 million has been spent on operating expenses, \$2.2 million has been received for permits not charged to residents and \$0.5 million has been spent on capital expenses towards this initiative.

The Municipality has an agreement with Government of Alberta Agriculture and Forestry to cover \$10.5 million of certain FireSmart wildfire related costs and has advanced \$7.0 million, of which \$1.6 million has been spent on operating expenses and \$1.0 million has been spent on capital expenses for this agreement.

2016 Wildfire Funding Received May 1, 2016 to March 31, 2019

| | Response & Recovery Actual | Insurance Actual | FireSmart Actual | Red Cross Actual | Total Actual |
|---|----------------------------------|---------------------|---------------------|---------------------|-----------------|
| Cost Reimbursements: | | | | | |
| DRP Funding | \$ 206,479,225 | \$ - | \$ - | \$ - | \$ 206,479,225 |
| Insurable Advance | - | 29,288,188 | - | - | 29,288,188 |
| FireSmart Advance | - | - | 2,646,436 | - | 2,646,436 |
| Red Cross Advance | - | - | - | 5,216,277 | 5,216,277 |
| Miscellaneous funding | 606,263 | - | - | - | 606,263 |
| Total Municipal 2016 Wildfire Funding Recoverable | 207,085,488 | 29,288,188 | 2,646,436 | 5,216,277 | 244,236,389 |
| Advanced (Unrecovered) 2016 Wildfire Funding | (7,802,856) | 341,827 | 4,364,227 | (216,277) | (3,313,079) |
| Municipal 2016 Wildfire Funding Received and Interest | \$ 199,282,632 | \$ 29,630,015 | \$ 7,010,663 | \$ 5,000,000 | \$ 240,923,310 |

2016 Wildfire Project Summary May 1, 2016 to March 31, 2019

| | RMWB Project Estimate | Actuals To Date * | Remaining |
|---|---|--|--|
| DRP Response (Operations and Infrastructure) DRP Recovery (Operations and Infrastructure) Insurance FireSmart Red Cross | \$ 139,435,848 173,458,148 29,630,015 10,500,000 10,000,000 | \$ 135,012,371 72,073,117 29,288,188 2,646,436 5,216,277 | \$ 4,423,477 \$ 101,385,031 \$ 341,827 \$ 7,853,564 \$ 4,783,723 |
| Total Wildfire 2016 Project Summary | \$ 363,024,011 | \$ 244,236,389 | \$ 118,787,622 |

^{*} Actuals to date reflect submissions to DRP and costs being reviewed for submission.