

Council Meeting

Council Chambers Municipal Building - Jubilee Centre 9909 Franklin Avenue, Fort McMurray

Tuesday, February 12, 2008 - 6:00 p.m.

Agenda

Call to Order

Opening Prayer

Adoption of Agenda

Minutes of Previous Meetings

A. Regular Meeting – January 22, 2008

Delegations

None Scheduled

Those individuals in attendance at the meeting will be provided with an opportunity to address Council regarding an item on the agenda, with the exception of those items for which a Public Hearing is required or has been held. Consistent with all delegations, each presentation will be allowed a maximum of five minutes.

Bylaws

- A. Bylaw No. 08/005 Debenture Borrowing Bylaw Water Treatment Plant Security System Upgrade (1st reading)
- B. Bylaw No. 08/021 Debenture Borrowing Bylaw Rural and Urban Emergency Vehicle Fleet Replacement (1st reading)
- C. Debenture Borrowing Bylaws for Public Works 2008 Capital Projects (16 Bylaws for 1st reading)

Reports

- A. Appointment of Chief Administrative Officer
- B. Initial Review: Municipal Not-for-Profit Corporations
- C. Eco-Industrial Park: Land Transfer to Wood Buffalo Housing and Development Corporation
- D. Capital Budget Amendment and Tender Award Fort Chipewyan Airport Maintenance Garage
- E. Capital Budget Amendment and Tender Award Archie Simpson Arena Redevelopment Project

New and Unfinished Business

Updates

- A. Reporting of Councillors on Boards and Committees
 - (Councillors Blair, Byron, Chadi, Clarkson and Allen)
- B. Mayor's Update

Adjournment

REGIONAL MUNICIPALITY OF WOOD BUFFALO COUNCIL REPORT

To:	Mayor and Council
From:	Public Works
Date:	March 11, 2008
Subject:	Bylaw No. 08/005 – Debenture Borrowing Bylaw – Water Treatment Plant
	Security System Upgrade

ISSUE:

Approval of Debenture Bylaw No. 08/005 to borrow \$500,000 for the Water Treatment Plant Security System Upgrade.

REFERENCE:

- 1. Municipal Government Act Section 251(1)
- 2. 2008 Capital Budget

HISTORY:

This item was approved in the 2008 Capital Budget and requires Debenture Borrowing Bylaw. The security system will include swipe cards, upgrades of surveillance cameras and magnetic lock doors to restrict public from access to the grounds and facilities of the Water Treatment Plant.

ANALYSIS:

On December 10, 2007, Regional Council approved the 2008 Capital Budget. Part of this budget included the Water Treatment Plant Security System Upgrade. The Municipal Government Act Section 251(1) requires Regional Council to pass Bylaws approving Debenture Financing for Capital Projects.

ATTACHMENTS:

- 1. Bylaw No. 08/005
- 2. Amortization Schedule
- 3. 2008 Capital Budget Request Sheet

ADMINISTRATIVE RECOMMENDATION:

1. THAT Bylaw No. 08/005, being a borrowing bylaw for upgrading the Water Treatment Plant Security System Upgrade, be read a first time.

BEING A BYLAW OF THE REGIONAL MUNICIPALITY OF WOOD BUFFALO TO AUTHORIZE THE COUNCIL OF THE REGIONAL MUNICIPALITY OF WOOD BUFFALO TO INCUR AN INDEBTEDNESS BY THE ISSUANCE OF DEBENTURES IN THE AMOUNT OF FIVE HUNDRED THOUSAND DOLLARS (\$500,000.00) FOR THE PURPOSE OF THE WATER TREATMENT PLANT SECURITY SYSTEM UPGRADE.

WHEREAS the Council of the Regional Municipality of Wood Buffalo has decided to issue a bylaw pursuant to Section 258 of the Municipal Government Act to authorize the financing, undertaking and completion of the Water Treatment Plant Security System Upgrade;

WHEREAS the Regional Municipality of Wood Buffalo has made plans, specifications and estimates for the project and confirms the total cost of the Water Treatment Plant Security System Upgrade is \$500,000.00.

WHEREAS in order to complete the said project, it will be necessary for the Regional Municipality of Wood Buffalo to borrow the sum of \$500,000.00, for a period not to exceed five (5) years, from the Alberta Capital Finance Authority or another authorized financial institution, by the issuance of debentures and on the terms and conditions referred in this bylaw.

WHEREAS the principal amount of the outstanding debt of the Regional Municipality of Wood Buffalo at December 31, 2006 is \$201,896,286.00 and no part of the principal or interest is in arrears;

WHEREAS the estimated lifetime of the project financed under this by-law is equal to, or in excess of five (5) years;

AND WHEREAS all required approvals for the project have been obtained and the project is in compliance with all Acts and Regulations of the Province of Alberta;

- 1. That for the purpose of the Water Treatment Plant Security System Upgrade the sum of FIVE HUNDRED THOUSAND DOLLARS (\$500,000.00) be borrowed from the Alberta Capital Finance Authority or another authorized financial institution by way of debenture on the credit and security of the Regional Municipality of Wood Buffalo at large, of which amount the full sum of \$500,000.00 is to be paid by the Regional Municipality of Wood Buffalo at large.
- 2. The proper officers of the Municipality are hereby authorized to issue debentures on behalf of the Municipality for the amount and purpose as authorized by this bylaw, namely the Water Treatment Plant Security System Upgrade.
- 3. The Municipality shall repay the indebtedness according to the repayment structure in effect,

namely semi-annual or annual equal payments of combined principal and interest installments not to exceed five (5) years calculated at a rate not exceeding the interest rate fixed by the Alberta Capital Finance Authority or another authorized financial institution on the date of the borrowing, and not to exceed fourteen (14) percent.

- 4. The Municipality shall levy and raise in each year municipal taxes sufficient to pay the indebtedness.
- 5. The indebtedness shall be contracted on the credit and security of the Municipality.
- 6. The net amount borrowed under the bylaw shall be applied only to the project specified by this bylaw.
- 7. This bylaw shall become effective when it has received third reading and been signed by the Mayor and Chief Legislative Officer.

READ a first time this	day of	, 2008.

READ a second time this _____ day of _____, 2008.

READ a third and final time this _____ day of _____, 2008.

SIGNED and PASSED this _____ day of _____, 2008.

CERTIFIED A TRUE COPY

MAYOR

CHIEF LEGISLATIVE OFFICER

Water Treatment Plant Security System Upgrade

Principal	\$500,000.00
Interest	5.00%
Term	5
Payments	\$115,487.40

Year	Beginning Balance	Interest	Payment	Principal	End Balance
					\$500,000.00
1	\$500,000.00	\$25,000.00	\$115,487.40	\$90,487.40	\$409,512.60
2	\$409,512.60	\$20,475.63	\$115,487.40	\$95,011.77	\$314,500.83
3	\$314,500.83	\$15,725.04	\$115,487.40	\$99,762.36	\$214,738.47
4	\$214,738.47	\$10,736.92	\$115,487.40	\$104,750.48	\$109,988.00
5	\$109,988.00	\$5,499.40	\$115,487.40	\$109,988.00	\$0.00
	Total	Interest \$77,437.00	Payment \$577,437.00	Principal \$500,000.00	

	REGIONAL MUNICIPA						EQUEST
PROJECT	NAME	WTP Secu	urity Syster	n Upgrade		\$	500,000
PROJECT L	OCATION	Fort McMurray	/			pe of Cost Estimat	e
SPONSOR I	DEPARTMENT	Operations & I	Maintenance		0	Detailed (+/-15%	6)
SPONSOR I	DIVISION	Infrastructure			۲	Preliminary (+/-3	30%)
MUNICIPAL		31 - Common	Services		0	Conceptual (+/-	50%)
					0	Strategic (+/- 10	10%)
_		Building/Facili	ly				
- Proje	ect Timeline				• • •		
	Start	Pesign Finish	Start	Finish	Construction Start	Finish	
	(mmm-yy)	(mmm-yy)	(mmm-yy)	(mmm-yy)	(mmm-yy)	(mmm-yy)	
			Jan-08	May-08	Jun-08	Sep-08	
access to the g system.	y system that inclu	es of the Water Tre		ance cameras syste sently, there is no c			
Year	Annual Cost	Federal Grants	Provincial Grants	Reserve	Operating Budget	Other Sources	Debenture Financed
Prior	-						
2008 2009	500,000						500,000
2009	-						
2011	-						
2012 TOTAL	-						500.000
	500,000	-	-	-	-	-	500,000
Maintenance Contracted serv Select cost type	9	s)			2008 (12,000)	2009 (12,000) (3,000)	2010 (12,000) (3,000)
Select cost type (12,000) (15,000) (15			(15,000)				
Have operating impacts been budgeted for? Yes							
Accountabi	-						
Sponsor Depa Project Lead 0	artment Contact:		er Infrastructure Bran			Pri	iority Score —
Business Case			ations Planner Facilit				72
Capital P	riority Score	j					
HIGH PRIORIT incurred costs A to start in the fir	Capital Priority Score HIGH PRIORITY - Project has MEDIUM PRIORITY - Project does LOW PRIORITY - Project does not NOT APPLICABLE - Criterion not need to start until the second or need to start until the fourth or fifth does not apply to this capital projec third year of 5-year capital plan year of 5-year capital plan						
High Medium Low N/A So Yr 1 Yr 2 or 3 Yr 4 or 5				Score			
6 3 1 0							
Criteria		7	Y				
Health or Safety		7 6	X				42
Maintain Existir	-	5	X				30
	nt Service Levels	5 4 3 2					0
Increase Efficie	ncies	3					0
	of Existing Service	2					0
New Service							0
					Total I	Priority Score	72

REGIONAL MUNICIPALITY OF WOOD BUFFALO COUNCIL REPORT

To:	Mayor and Council
From:	Regional Emergency Services
Date:	February 12, 2008
Subject:	Bylaw No. 08/021 – Debenture Borrowing Bylaw – Rural and Urban Emergency Vehicle Fleet Replacement

ISSUE:

Debenture borrowing is required for the Rural and Urban Emergency Vehicle Fleet Replacement in the amount of \$2,310,000.00.

REFERENCE:

2008 Capital Budget

HISTORY:

The Emergency Vehicle Life Cycle Replacement Policy recommends that Urban Rescues and Pumpers be replaced every twenty (20) years, Ambulances be replaced every eight (8) years, Rural Pumper be replaced twenty-five (25) years, or sooner based upon a condition survey that evaluates the vehicle's overall serviceability as an emergency response vehicle. The following apparatus are past their life cycle due to mileage or condition survey and require replacement:

- Fort McMurray Rescue (20 yr) 2000 condition survey (\$820,000.00 total of 3 units)
- Fort McKay Rescue condition survey (dollars from Rescue above)
- Wildland (20 yr) 1969 39 years old (\$100,000.00 plus Wildland Reserve)
- Ambulance (8 yr) 2001 condition survey (mileage) (\$300,000.00)
- Ambulance (8 yr) 2003 condition survey mileage) (\$300,000.00)
- Fort Chipewyan Pumper (25 yr) 1981 27 years old (\$320,000.00)
- Janvier Pumper (25 yr) 1980 28 years old (\$350,000.00)
- Chief's Squad (8 yr) 1999 9 years old (\$60,000.00)
- Squad 12 (8 yr) 1997 11 years old (\$60,000.00)

ANALYSIS:

The 2008 Capital Budget was approved on December 10, 2007 and identified debenture borrowing as a source of funding for the above-noted project.

This bylaw is brought forward for Council consideration as the Municipal Government Act requires Council approval of any borrowing. Debenture funds are drawn down by the Municipality only when a project commences and funds have been committed or expended, therefore, no costs are incurred if a project is delayed or does not proceed as planned.

As the above projects exceed five (5) years in duration, advertising is required in accordance with Section 251 of the Municipal Government Act.

ATTACHMENTS:

- 1. Bylaw No. 08/021
- 2. Amortization Schedule
- 3. Capital Budget Worksheet.

ADMINISTRATIVE RECOMMENDATION:

THAT Bylaw No. 08/021, being a debenture borrowing bylaw for the Rural and Urban Emergency Vehicle Fleet Replacement, be read a first time.

BEING A BYLAW OF THE REGIONAL MUNICIPALITY OF WOOD BUFFALO TO AUTHORIZE THE COUNCIL OF THE REGIONAL MUNICIPALITY OF WOOD BUFFALO TO INCUR AN INDEBTEDNESS BY THE ISSUANCE OF DEBENTURES IN THE AMOUNT OF TWO MILLION THREE HUNDRED TEN THOUSAND DOLLARS (\$2,310,000.00) FOR THE PURPOSE OF THE RURAL AND URBAN EMERGENCY VEHICLE FLEET REPLACEMENT.

WHEREAS the Council of the Regional Municipality of Wood Buffalo has decided to issue a bylaw pursuant to Section 258 of the Municipal Government Act to authorize the financing, undertaking and completion of the Rural and Urban Emergency Vehicle Fleet Replacement;

WHEREAS the Regional Municipality of Wood Buffalo has made plans, specifications and estimates for the project and confirms the total cost of the Rural and Urban Emergency Vehicle Fleet Replacement is \$2,410,000.00.

WHEREAS in order to complete the said project, it will be necessary for the Regional Municipality of Wood Buffalo to borrow the sum of \$2,310,000.00, for a period not to exceed ten (10) years, from the Alberta Capital Finance Authority or another authorized financial institution, by the issuance of debentures and on the terms and conditions referred in this bylaw.

WHEREAS the principal amount of the outstanding debt of the Regional Municipality of Wood Buffalo at December 31, 2006 is \$201,896,286.00 and no part of the principal or interest is in arrears;

WHEREAS the estimated lifetime of the project financed under this bylaw is equal to, or in excess of ten (10) years;

AND WHEREAS all required approvals for the project have been obtained and the project is in compliance with all Acts and Regulations of the Province of Alberta;

- 1. That for the purpose of the Rural and Urban Emergency Vehicle Fleet Replacement the sum of TWO MILLION THREE HUNDRED TEN THOUSAND DOLLARS (\$2,310,000.00) be borrowed from the Alberta Capital Finance Authority or another authorized financial institution by way of debenture on the credit and security of the Regional Municipality of Wood Buffalo at large, of which amount the full sum of \$2,310,000.00 is to be paid by the Regional Municipality of Wood Buffalo at large.
- 2. The proper officers of the Municipality are hereby authorized to issue debentures on behalf of the Municipality for the amount and purpose as authorized by this bylaw, namely the Rural and Urban Emergency Vehicle Fleet Replacement.

- 3. The Municipality shall repay the indebtedness according to the repayment structure in effect, namely semi-annual or annual equal payments of combined principal and interest installments not to exceed ten (10) years calculated at a rate not exceeding the interest rate fixed by the Alberta Capital Finance Authority or another authorized financial institution on the date of the borrowing, and not to exceed fourteen (14) percent.
- 4. The Municipality shall levy and raise in each year municipal taxes sufficient to pay the indebtedness.
- 5. The indebtedness shall be contracted on the credit and security of the Municipality.
- 6. The net amount borrowed under the bylaw shall be applied only to the project specified by this bylaw.
- 7. This bylaw shall become effective when it has received third reading and been signed by the Mayor and Chief Legislative Officer.

READ a first time this	day of	, 2008.
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READ a second time this _____ day of _____, 2008.

READ a third and final time this _____ day of _____, 2008.

SIGNED and PASSED this _____ day of _____, 2008.

CERTIFIED A TRUE COPY

MAYOR

CHIEF LEGISLATIVE OFFICER

Rural & Urban Emergency Vehicle Fleet Replacement

Principal	\$2,310,000.00
Interest	6.00%
Term	10
Payments	\$313,854.98

Year	Beginning Balance	Interest	Payment	Principal	End Balance
					\$2,310,000.00
1	\$2,310,000.00	\$138,600.00	\$313,854.98	\$175,254.98	\$2,134,745.02
2	\$2,134,745.02	\$128,084.70	\$313,854.98	\$185,770.28	\$1,948,974.73
3	\$1,948,974.73	\$116,938.48	\$313,854.98	\$196,916.50	\$1,752,058.23
4	\$1,752,058.23	\$105,123.49	\$313,854.98	\$208,731.49	\$1,543,326.75
5	\$1,543,326.75	\$92,599.60	\$313,854.98	\$221,255.38	\$1,322,071.37
6	\$1,322,071.37	\$79,324.28	\$313,854.98	\$234,530.70	\$1,087,540.66
7	\$1,087,540.66	\$65,252.44	\$313,854.98	\$248,602.54	\$838,938.12
8	\$838,938.12	\$50,336.29	\$313,854.98	\$263,518.70	\$575,419.43
9	\$575,419.43	\$34,525.17	\$313,854.98	\$279,329.82	\$296,089.61
10	\$296,089.61	\$17,765.38	\$313,854.98	\$296,089.61	\$0.00
		Interest	Payment	Principal	

Total

\$828,549.83

\$3,138,549.83 \$2,310,000.00

Replacement Type of Cost Estimate PROJECT LOCATION Municipal-Wide Implementation SPONSOR DEPARTMENT Regional Emergency Services SPONSOR DIVISION Urban Emergency Services MUNICIPAL FUNCTION 23 - Fire Protection TYPE OF PROJECT Fleet Project Timeline Construction or Purchase Start Finish Start Finish (mmm-yy) (mmm-yy) (mmm-yy) Dec-08	ment ide Implementation hergency Services gency Services itection © Preliminary (+/-30%) © Conceptual (+/-50%) © Strategic (+/-100%) Start Finish Start Finish (mmm-yy) (mmm-yy) Jan-08 Dec-08
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· ·	y Fire Department & One (1) Ft McKay (rented) 3/4 ton truck - Light Rescue Vehicle Units
uipment Replacement - \$820,000; Wildland Response Vehicle - \$200,000; Regional Fire Chief Vehicle Replacement - \$60,000; ief Fleet Replacement Vehicle - \$60,000.	
dditional Funding Information	se Vehicle could be offset with WUI reserve funds of \$100,000. There are no additional
erating costs associated with replacement vehicles.	cles.
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 Have operating impacts been budgeted for?
 Not applicable

 Accountability Roles

 Sponsor Department Contact:
 Brian Makey, Deputy Chief of Operations, Regional Emergency Services

 Project Lead Contact:
 Brian Makey, Deputy Chief of Operations, Regional Emergency Services

 Business Case Contact:
 Brian Makey, Deputy Chief of Operations, Regional Emergency Services

 54

Select cost type Select cost type Select cost type

REGIONAL MUNICIPALITY OF WOOD BUFFALO COUNCIL REPORT

To:	Mayor and Council
From:	Public Works
Date:	February 12, 2008
Subject:	 Debenture Borrowing for 2008 Public Works Capital Projects Bylaw No. 08/003 – Fort MacKay Bridge Replacement Bylaw No. 08/004 – Water Treatment Plant High Voltage Rehabilitation 2008 Bylaw No. 08/006 – Water Treatment Plant Administration Renovations Bylaw No. 08/007 – Upgrade Pressure Reducing Valves 2008 Bylaw No. 08/008 – Urban Road Rehabilitation 2008 Bylaw No. 08/009 – Roads/Fleet & Transit Shared Facility Bylaw No. 08/011 – Sewer Main Replacement 2008 Bylaw No. 08/012 – Timberlea Pumphouse Upgrade Bylaw No. 08/013 – Downtown Sewer Capacity Increase 2008 Bylaw No. 08/015 – Infrastructure Relocation Highway 63 Bylaw No. 08/016 – Wastewater Treatment Plant Sand & Mud Dewatering Pad Bylaw No. 08/017 – Lift Station Upgrades (South) Bylaw No. 08/018 – Solid Waste Office/Shop Bylaw No. 08/019 – Fort Chipewyan Pumphouse / Lift Station # 2 Auxiliary Power Supply
L	

ISSUE:

Approval of debenture borrowing is required in order to proceed with projects previously approved through the Capital Budget process.

REFERENCE:

- 1. Municipal Government Act Section 251(1)
- 2. 2008 Capital Budget

HISTORY:

The following projects were approved by Council in the 2008 Capital Budget and identified debenture borrowing as a source of funding:

Bylaw #	Project Name	Debenture Amount	Description
08/003	Fort MacKay Bridge Replacement	\$1,410,000	Replacement of the Fort MacKay access bridge structure is necessary as the last inspection was done March 2004; next scheduled inspection is October 2008.
08/004	Water Treatment Plant High Voltage Rehabilitation 2008	\$2,000,000	An engineering study of the electrical layout of the WTP shows that it is near its maximum capacity and expansion will have a major impact in power supply and hence the high voltage rehabilitation project.

Bylaw #	Project Name	Debenture Amount	Description		
08/006	Water Treatment Plant Administration Renovations	\$3,000,000	This project will increase office space and additional storage space. Renovations are needed to all original finishes and are included in this project.		
08/007	Upgrade Pressure Reducing Valves 2008	\$1,500,000	The existing Pressure Reducing Valves are presently at the end of their life cycle and parts are no longer available.		
08/008	Urban Road Rehabilitation 2008	\$5,333,334	The purpose of this project is to accelerate the roadway rehabilitation program with the goal of achieving and maintaining a pavement quality index of 6 or better throughout the roadway network.		
08/009	Roads/Fleet & Transit Shared Facility	\$24,000,000	The purpose of this facility is to house Road Maintenance and Fleet & Transit operations and includes the construction of administration building, equipment and material storage facility.		
08/011	Sewer Main Replacement 2008	\$379,248	This is the annual sewer main replacement of critical sections of waste water collection system due to capacity, age and conditions necessary to extend the life of the infrastructure prevent sewage spills & backups.		
08/012	Timberlea Pumphouse Upgrade	\$1,500,000			
08/013	Downtown Sewer Capacity Increase 2008	\$500,000	The project includes the rehabilitation and redesign of sanitary sewer system in lower town site.		
08/014	Athabasca Water Treatment Plant Expansion	\$11,212,808	The WTP capacity needs to be increased to meet future population and stricter disinfection regulations from Alberta Environment.		
08/015	Infrastructure Relocation Highway 63	\$10,000,000	Alberta Transportation will be constructing a new bridge with construction commencing in 2007 across the Athabasca River, thus forcing the Municipality to relocate the sanitary sewer and water distribution systems.		
08/016	WWTP Sand & Mud Dewatering Pad	\$2,000,000	This project includes design and construction of an engineered dewatering pad to aid in composting operations.		
08/017	Lift Station Upgrades (South)	\$500,000	Lift Stations in MacKenzie, Gregoire, and Cornwall need upgrading as they are close to 30 years and equipment is operating beyond its life cycle and capacity.		
08/018	Solid Waste Office / Shop	\$5,500,000			
08/019	Fort Chipewyan WTP Back- up Power Supply	\$400,000	This will help to supply emergency power to the Water Treatment Plant in Fort Chipewyan; a prolonged power outage in the winter will cause serious damage to the Plant and distribution systems.		
08/020	Fort Chipewyan Pumphouse / Lift Station # 2 Auxiliary Power Supply	\$125,000	The existing system does not meet load requirements.		

ANALYSIS:

The 2008 Capital Budget was approved on December 10, 2007 and identified debenture borrowing as a source of funding for the above-noted projects.

These bylaws are brought forward for Council consideration as the Municipal Government Act requires Council approval of any borrowing. Debenture funds are drawn down by the

Municipality only when a project commences and funds have been committed or expended, therefore, no costs are incurred if a project is delayed or does not proceed as planned.

As all the projects exceed five (5) years in duration, advertising is required in accordance with Section 251 of the Municipal Government Act.

ATTACHMENTS:

- 1. Bylaw No. 08/003 w/amortization schedule and 2008 Capital Budget Request Sheet
- 2. Bylaw No. 08/004 w/amortization schedule and 2008 Capital Budget Request Sheet
- 3. Bylaw No. 08/006 w/amortization schedule and 2008 Capital Budget Request Sheet
- 4. Bylaw No. 08/007 w/amortization schedule and 2008 Capital Budget Request Sheet
- 5. Bylaw No. 08/008 w/amortization schedule and 2008 Capital Budget Request Sheet
- 6. Bylaw No. 08/009 w/amortization schedule and 2008 Capital Budget Request Sheet
- 7. Bylaw No. 08/011 w/amortization schedule and 2008 Capital Budget Request Sheet
- 8. Bylaw No. 08/012 w/amortization schedule and 2008 Capital Budget Request Sheet
- 9. Bylaw No. 08/013 w/amortization schedule and 2008 Capital Budget Request Sheet
- 10. Bylaw No. 08/014 w/amortization schedule and 2008 Capital Budget Request Sheet
- 11. Bylaw No. 08/015 w/amortization schedule and 2008 Capital Budget Request Sheet
- 12. Bylaw No. 08/016 w/amortization schedule and 2008 Capital Budget Request Sheet
- 13. Bylaw No. 08/017 w/amortization schedule and 2008 Capital Budget Request Sheet
- 14. Bylaw No. 08/018 w/amortization schedule and 2008 Capital Budget Request Sheet
- 15. Bylaw No. 08/019 w/amortization schedule and 2008 Capital Budget Request Sheet
- 16. Bylaw No. 08/020 w/amortization schedule and 2008 Capital Budget Request Sheet

ADMINISTRATIVE RECOMMENDATIONS:

THAT the following debenture borrowing bylaws be read a first time:

- Bylaw No. 08/003 Fort MacKay Bridge Replacement
- Bylaw No. 08/004 Water Treatment Plant High Voltage Rehabilitation 2008
- Bylaw No. 08/006 Water Treatment Plant Administration Renovations
- Bylaw No. 08/007 Upgrade Pressure Reducing Valves 2008
- Bylaw No. 08/008 Urban Road Rehabilitation 2008
- Bylaw No. 08/009 Roads/Fleet & Transit Shared Facility
- Bylaw No. 08/011 Sewer Main Replacement 2008
- Bylaw No. 08/012 Timberlea Pumphouse Upgrade
- Bylaw No. 08/013 Downtown Sewer Capacity Increase 2008
- Bylaw No. 08/014 Athabasca Water Treatment Plant Expansion
- Bylaw No. 08/015 Infrastructure Relocation Highway 63
- Bylaw No. 08/016 Wastewater Treatment Plant Sand & Mud Dewatering Pad
- Bylaw No. 08/017 Lift Station Upgrades (South)
- Bylaw No. 08/018 Solid Waste Office/Shop
- Bylaw No. 08/019 Fort Chipewyan Water Treatment Plant Back-up Power Supply
- Bylaw No. 08/020 Fort Chipewyan Pumphouse / Lift Station # 2 Auxiliary Power Supply

BEING A BYLAW OF THE REGIONAL MUNICIPALITY OF WOOD BUFFALO TO AUTHORIZE THE COUNCIL OF THE REGIONAL MUNICIPALITY OF WOOD BUFFALO TO INCUR AN INDEBTEDNESS BY THE ISSUANCE OF DEBENTURES IN THE AMOUNT OF ONE MILLION FOUR HUNDRED TEN THOUSAND DOLLARS (\$1,410,000.00) FOR THE PURPOSE OF THE FORT MACKAY BRIDGE REPLACEMENT.

WHEREAS the Council of the Regional Municipality of Wood Buffalo has decided to issue a bylaw pursuant to Section 258 of the Municipal Government Act to authorize the financing, undertaking and completion of the Fort MacKay Bridge Replacement;

WHEREAS the Regional Municipality of Wood Buffalo has made plans, specifications and estimates for the project and confirms the total cost of the Fort MacKay Bridge Replacement is \$21,100,000.00.

WHEREAS in order to complete the said project, it will be necessary for the Regional Municipality of Wood Buffalo to borrow the sum of \$1,410,000.00, for a period not to exceed twenty five (25) years, from the Alberta Capital Finance Authority or another authorized financial institution, by the issuance of debentures and on the terms and conditions referred in this bylaw.

WHEREAS the principal amount of the outstanding debt of the Regional Municipality of Wood Buffalo at December 31, 2006 is \$201,896,286.00 and no part of the principal or interest is in arrears;

WHEREAS the estimated lifetime of the project financed under this bylaw is equal to, or in excess of twenty five (25) years;

AND WHEREAS all required approvals for the project have been obtained and the project is in compliance with all Acts and Regulations of the Province of Alberta;

- 1. That for the purpose of the Fort MacKay Bridge Replacement the sum of ONE MILLION FOUR HUNDRED TEN THOUSAND DOLLARS (\$1,410,000.00) be borrowed from the Alberta Capital Finance Authority or another authorized financial institution by way of debenture on the credit and security of the Regional Municipality of Wood Buffalo at large, of which amount the full sum of \$1,410,000.00 is to be paid by the Regional Municipality of Wood Buffalo at large.
- 2. The proper officers of the Municipality are hereby authorized to issue debentures on behalf of the Municipality for the amount and purpose as authorized by this bylaw, namely the Fort MacKay Bridge Replacement.
- 3. The Municipality shall repay the indebtedness according to the repayment structure in effect,

namely semi-annual or annual equal payments of combined principal and interest installments not to exceed twenty five (25) years calculated at a rate not exceeding the interest rate fixed by the Alberta Capital Finance Authority or another authorized financial institution on the date of the borrowing, and not to exceed fourteen (14) percent.

- 4. The Municipality shall levy and raise in each year municipal taxes sufficient to pay the indebtedness.
- 5. The indebtedness shall be contracted on the credit and security of the Municipality.
- 6. The net amount borrowed under the bylaw shall be applied only to the project specified by this bylaw.
- 7. This bylaw shall become effective when it has received third reading and been signed by the Mayor and Chief Legislative Officer.

READ a first time this	day of	, 2008.
------------------------	--------	---------

READ a second time this _____ day of _____, 2008.

READ a third and final time this _____ day of _____, 2008.

SIGNED and PASSED this _____ day of _____, 2008.

MAYOR

Fort MacKay Bridge Replacement

Principal	\$1,410,000.00
Interest	6.00%
Term	25
Payments	\$110,299.67

Year	Beginning Balance	Interest	Payment	Principal	End Balance
					\$1,410,000.00
1	\$1,410,000.00	\$84,600.00	\$110,299.67	\$25,699.67	\$1,384,300.33
2	\$1,384,300.33	\$83,058.02	\$110,299.67	\$27,241.65	\$1,357,058.67
3	\$1,357,058.67	\$81,423.52	\$110,299.67	\$28,876.15	\$1,328,182.52
4	\$1,328,182.52	\$79,690.95	\$110,299.67	\$30,608.72	\$1,297,573.80
5	\$1,297,573.80	\$77,854.43	\$110,299.67	\$32,445.24	\$1,265,128.56
6	\$1,265,128.56	\$75,907.71	\$110,299.67	\$34,391.96	\$1,230,736.60
7	\$1,230,736.60	\$73,844.20	\$110,299.67	\$36,455.48	\$1,194,281.12
8	\$1,194,281.12	\$71,656.87	\$110,299.67	\$38,642.81	\$1,155,638.31
9	\$1,155,638.31	\$69,338.30	\$110,299.67	\$40,961.37	\$1,114,676.94
10	\$1,114,676.94	\$66,880.62	\$110,299.67	\$43,419.06	\$1,071,257.88
11	\$1,071,257.88	\$64,275.47	\$110,299.67	\$46,024.20	\$1,025,233.68
12	\$1,025,233.68	\$61,514.02	\$110,299.67	\$48,785.65	\$976,448.03
13	\$976,448.03	\$58,586.88	\$110,299.67	\$51,712.79	\$924,735.24
14	\$924,735.24	\$55,484.11	\$110,299.67	\$54,815.56	\$869,919.68
15	\$869,919.68	\$52,195.18	\$110,299.67	\$58,104.49	\$811,815.19
16	\$811,815.19	\$48,708.91	\$110,299.67	\$61,590.76	\$750,224.43
17	\$750,224.43	\$45,013.47	\$110,299.67	\$65,286.21	\$684,938.22
18	\$684,938.22	\$41,096.29	\$110,299.67	\$69,203.38	\$615,734.85
19	\$615,734.85	\$36,944.09	\$110,299.67	\$73,355.58	\$542,379.26
20	\$542,379.26	\$32,542.76	\$110,299.67	\$77,756.92	\$464,622.35
21	\$464,622.35	\$27,877.34	\$110,299.67	\$82,422.33	\$382,200.01
22	\$382,200.01	\$22,932.00	\$110,299.67	\$87,367.67	\$294,832.34
23	\$294,832.34	\$17,689.94	\$110,299.67	\$92,609.73	\$202,222.61
24	\$202,222.61	\$12,133.36	\$110,299.67	\$98,166.32	\$104,056.29
25	\$104,056.29	\$6,243.38	\$110,299.67	\$104,056.29	\$0.00
		Interest	Payment	Principal	
	Total	\$1,347,491.82	\$2,757,491.82	\$1,410,000.00	

	REGIONAL MUNICIP.					CAPITAL F	REQUEST
PROJECT	NAME	Fort Mack	Kay Bridge	Replacem	ent	\$	21,100,000
PROJECT L	OCATION	Fort MacKay			Г	Type of Cost Estima	te
SPONSOR	DEPARTMENT	Operations &	Maintenance		C	Detailed (+/-15	%)
SPONSOR		Infrastructure			C	Preliminary (+/-	-30%)
MUNICIPAL	FUNCTION	32 - Road Tra	nsport			Conceptual (+/-	- 50%)
TYPE OF PI		Roadways	hopon		C) Strategic (+/- 1	00%)
	ect Timeline	Roadways			<u> </u>		
- Ploje		Na a la m	Dee	.1	Comotovotio	n en Dunch es e	I
	Start	Design Finish	Start	Finish	Start	n or Purchase Finish	
	(mmm-yy)	(mmm-yy)	(mmm-yy)	(mmm-yy)	(mmm-yy)	(mmm-yy)	
			Jan-08	Apr-08	Sep-08	Nov-10	ļ
uperstructure r repair) dditional	rating is 2 (below Funding Infor GAP funding, offsi	poor, high priority t	for replacement); S	Substructure rating	is 4 (below minir	luled inspection is C num desirable cond ditional funding. 10%	lition, low priority
Year	Annual	Federal	Provincial		Operating	Other	Debenture
Prior	Cost	Grants	Grants	Reserve	Budget	Sources	Financed
2008	7,100,000		6,390,000				710,00
2009	7,000,000		6,300,000				700,00
2010 2011	7,000,000		6,300,000	700,000			
2012	-						
TOTAL	21,100,000	-	18,990,000	700,000	-	-	1,410,00
elect cost type elect cost type elect cost type elect cost type	e e				200	8 2009	201
		denote of fee 2	Maria and Paralata				
ccountabl	impacts been but	agered for?	Not applicable				
	artment Contact:	Darcy Elder, Manag	er Infrastructure Bran	ch, Public Works			
Project Lead (Contact:	Terry Ream, Superv	isor, Road Maintenar	nce		_	riority Score —
Business Cas	e Contact:	Terry Ream, Superv	risor, Road Maintenar	nce		-	72
IGH PRIORIT	rst year of the 5-	MEDIUM PRIORI does not need to second or third ye capital plan	start until the		the fourth or fifth	t NOT APPLICABI does not apply to project	
			High Yr 1	Medium Yr 2 or 3	Low Yr 4 or 5	N/A	Score
			6	3	1	0	
riteria	v lesue	7	X				42
ealth or Safet		6	^				4/
aintain Existir		5	X				3
aintain Currer	nt Service Levels	4					
crease Efficie		3 2					
	of Existing Service	∈ 2 1					
ew Service						1	
					Total	Priority Score	72

BEING A BYLAW OF THE REGIONAL MUNICIPALITY OF WOOD BUFFALO TO AUTHORIZE THE COUNCIL OF THE REGIONAL MUNICIPALITY OF WOOD BUFFALO TO INCUR AN INDEBTEDNESS BY THE ISSUANCE OF DEBENTURES IN THE AMOUNT OF TWO MILLION DOLLARS (\$2,000,000.00) FOR THE PURPOSE OF THE WATER TREATMENT PLANT HIGH VOLTAGE REHABILITATION 2008.

WHEREAS the Council of the Regional Municipality of Wood Buffalo has decided to issue a bylaw pursuant to Section 258 of the Municipal Government Act to authorize the financing, undertaking and completion of the Water Treatment Plant High Voltage Rehabilitation 2008;

WHEREAS the Regional Municipality of Wood Buffalo has made plans, specifications and estimates for the project and confirms the total cost of the Water Treatment Plant High Voltage Rehabilitation 2008 is \$2,000,000.00.

WHEREAS in order to complete the said project, it will be necessary for the Regional Municipality of Wood Buffalo to borrow the sum of \$2,000,000.00, for a period not to exceed ten (10) years, from the Alberta Capital Finance Authority or another authorized financial institution, by the issuance of debentures and on the terms and conditions referred in this bylaw.

WHEREAS the principal amount of the outstanding debt of the Regional Municipality of Wood Buffalo at December 31, 2006 is \$201,896,286.00 and no part of the principal or interest is in arrears;

WHEREAS the estimated lifetime of the project financed under this by-law is equal to, or in excess of ten (10) years;

AND WHEREAS all required approvals for the project have been obtained and the project is in compliance with all Acts and Regulations of the Province of Alberta;

- 1. That for the purpose of the Water Treatment Plant High Voltage Rehabilitation 2008 the sum of TWO MILLION DOLLARS (\$2,000,000.00) be borrowed from the Alberta Capital Finance Authority or another authorized financial institution by way of debenture on the credit and security of the Regional Municipality of Wood Buffalo at large, of which amount the full sum of \$2,000,000.00 is to be paid by the Regional Municipality of Wood Buffalo at large.
- 2. The proper officers of the Municipality are hereby authorized to issue debentures on behalf of the Municipality for the amount and purpose as authorized by this bylaw, namely the Water Treatment Plant High Voltage Rehabilitation 2008.
- 3. The Municipality shall repay the indebtedness according to the repayment structure in effect,

namely semi-annual or annual equal payments of combined principal and interest installments not to exceed ten (10) years calculated at a rate not exceeding the interest rate fixed by the Alberta Capital Finance Authority or another authorized financial institution on the date of the borrowing, and not to exceed fourteen (14) percent.

- 4. The Municipality shall levy and raise in each year municipal taxes sufficient to pay the indebtedness.
- 5. The indebtedness shall be contracted on the credit and security of the Municipality.
- 6. The net amount borrowed under the bylaw shall be applied only to the project specified by this bylaw.
- 7. This bylaw shall become effective when it has received third reading and been signed by the Mayor and Chief Legislative Officer.

READ a first time this _	day of	, 2008.
	· · · · · · · · · · · · · · · · · · ·	

READ a second time this _____ day of _____, 2008.

READ a third and final time this _____ day of _____, 2008.

SIGNED and PASSED this _____ day of _____, 2008.

CERTIFIED A TRUE COPY

MAYOR

CHIEF LEGISLATIVE OFFICER

Water Treatment Plant High Voltage Rehabilitation 2008

Principal Interest Term Payment		\$2,000,000.00 6.00% 10 \$271,735.92			
ruyment		φ271,755.92			
Year	Beginning Balance	Interest	Payment	Principal	End Balance
					\$2,000,000.00
1	\$2,000,000.00	\$120,000.00	\$271,735.92	\$151,735.92	\$1,848,264.08
2	\$1,848,264.08	\$110,895.85	\$271,735.92	\$160,840.07	\$1,687,424.01
3	\$1,687,424.01	\$101,245.44	\$271,735.92	\$170,490.48	\$1,516,933.54
4	\$1,516,933.54	\$91,016.01	\$271,735.92	\$180,719.90	\$1,336,213.63
5	\$1,336,213.63	\$80,172.82	\$271,735.92	\$191,563.10	\$1,144,650.53
6	\$1,144,650.53	\$68,679.03	\$271,735.92	\$203,056.88	\$941,593.65
7	\$941,593.65	\$56,495.62	\$271,735.92	\$215,240.30	\$726,353.35
8	\$726,353.35	\$43,581.20	\$271,735.92	\$228,154.72	\$498,198.64
9	\$498,198.64	\$29,891.92	\$271,735.92	\$241,844.00	\$256,354.64
10	\$256,354.64	\$15,381.28	\$271,735.92	\$256,354.64	\$0.00
	Total	Interest \$717,359.16	Payment \$2,717,359.16	Principal \$2,000,000.00	

REGIONAL MUNICIPALITY OF WOOD BUFFALO CAPITAL REQUES						REQUEST	
PROJECT NA	ME	WTP High	Voltage R	ehabilitatio	n 2008	\$	2,000,000
PROJECT LO	CATION	Fort McMurray	/			pe of Cost Estima	te
SPONSOR DE		Operations & N			0	Detailed (+/-15	%)
SPONSOR DI		Infrastructure			۲	Preliminary (+/-	-30%)
MUNICIPAL F		31 - Common	Sonicos		0	Conceptual (+/-	50%)
TYPE OF PRO		Equipment	Oel VICES		0	Strategic (+/- 1	00%)
		Equipment					
- Project	Timeline Pre-D	Design Finish	Des	sign Finish	Construction Start	or Purchase	
	(mmm-yy)	(mmm-yy)	(mmm-yy)	(mmm-yy)	(mmm-yy)	(mmm-yy)	-
	Jan-08	Apr-08	May-08	Aug-08	Sep-08	Dec-08]
At the 87 Water Treatment Plant there is a considerable amount of 5kV and 600 Volt equipment within the plants electrical system. This equipment cannot be isolated all at once due to the nature of the facility; hence, we suggest separating the equipment into "sections" that can be isolated and tested over the course of a three years frame. We have performed an engineering study of the electrical layout of the WTP due to the electrical is near to its maximum capacity and expansion at WTP will have a major impact in power supply. The recommendations brought forward by Orbis Engineering has to be done before the WTP expansion. These recommendations are Reliability, Load Flow, Load Analysis, Short Circuit, Protection and Coordination and Arc Flash studies. Also all retrofit and repairs must be done before expansion. Failure of this equipment will result in the inability to supply water to the Urban Service Area.							
Year	Annual	Federal	Provincial		Operating	Other	Debenture
_	Cost	Grants	Grants	Reserve	Budget	Sources	Financed
Prior 2008	2,000,000						2,000,000
2009	-						
2010	-						
2011	-						
TOTAL	2,000,000	-	-	-	-	-	2,000,000
Operating Costs (Savings) 2008 2009 2010 Maintenance (20,000) (20,000) Select cost type Select cost type Select cost type							
Have operating im	inacts been bud	aeted for?	Not applicable		-	(20,000)	(20,000)
Accountabilit							
Sponsor Departn	-	Darcy Elder, Manage	er Infrastructure Bran	ch, Public Works			riority Score —
Project Lead Cor	ntact:	Angus Peddle, Oper	ations Planner Facilit	ies Maintenance		. ["	5
Business Case C	Contact:	John Baird, Supervis	sor Facilities Maintena	ance			72
Capital Prid			TY - Project does		- Project does not		E - Criterion does
incurred costs AN to start in the first year capital plan	D/OR will need		intil the second or	need to start until year of 5-year cap	the fourth or fifth		
			High Yr 1	Medium Yr 2 or 3	Low Yr 4 or 5	N/A	Score
Critoria			6	3	1	0	
Criteria Health or Safety Is	sue	7	X				42
Legislation Chang		-					
Maintain Existing		6 5 4 3 2	X				30
Maintain Current S	Service Levels	4					0
Increase Efficienc		3					0
Increase Level of	Existing Service	2					0
New Service			4				
		-					

BEING A BYLAW OF THE REGIONAL MUNICIPALITY OF WOOD BUFFALO TO AUTHORIZE THE COUNCIL OF THE REGIONAL MUNICIPALITY OF WOOD BUFFALO TO INCUR AN INDEBTEDNESS BY THE ISSUANCE OF DEBENTURES IN THE AMOUNT OF THREE MILLION DOLLARS (\$3,000,000.00) FOR THE PURPOSE OF THE WATER TREATMENT PLANT ADMINISTRATION RENOVATIONS.

WHEREAS the Council of the Regional Municipality of Wood Buffalo has decided to issue a bylaw pursuant to Section 258 of the Municipal Government Act to authorize the financing, undertaking and completion of the Water Treatment Plant Administration Renovations;

WHEREAS the Regional Municipality of Wood Buffalo has made plans, specifications and estimates for the project and confirms the total cost of the Water Treatment Plant Administration Renovations is \$3,000,000.00.

WHEREAS in order to complete the said project, it will be necessary for the Regional Municipality of Wood Buffalo to borrow the sum of \$3,000,000.00, for a period not to exceed fifteen (15) years, from the Alberta Capital Finance Authority or another authorized financial institution, by the issuance of debentures and on the terms and conditions referred in this bylaw.

WHEREAS the principal amount of the outstanding debt of the Regional Municipality of Wood Buffalo at December 31, 2006 is \$201,896,286.00 and no part of the principal or interest is in arrears;

WHEREAS the estimated lifetime of the project financed under this by-law is equal to, or in excess of fifteen (15) years;

AND WHEREAS all required approvals for the project have been obtained and the project is in compliance with all Acts and Regulations of the Province of Alberta;

- 1. That for the purpose of the Water Treatment Plant Administration Renovations the sum of THREE MILLION DOLLARS (\$3,000,000.00) be borrowed from the Alberta Capital Finance Authority or another authorized financial institution by way of debenture on the credit and security of the Regional Municipality of Wood Buffalo at large, of which amount the full sum of \$3,000,000.00 is to be paid by the Regional Municipality of Wood Buffalo at large.
- 2. The proper officers of the Municipality are hereby authorized to issue debentures on behalf of the Municipality for the amount and purpose as authorized by this bylaw, namely the Water Treatment Plant Administration Renovations.
- 3. The Municipality shall repay the indebtedness according to the repayment structure in effect,

namely semi-annual or annual equal payments of combined principal and interest installments not to exceed fifteen (15) years calculated at a rate not exceeding the interest rate fixed by the Alberta Capital Finance Authority or another authorized financial institution on the date of the borrowing, and not to exceed fourteen (14) percent.

- 4. The Municipality shall levy and raise in each year municipal taxes sufficient to pay the indebtedness.
- 5. The indebtedness shall be contracted on the credit and security of the Municipality.
- 6. The net amount borrowed under the bylaw shall be applied only to the project specified by this bylaw.
- 7. This bylaw shall become effective when it has received third reading and been signed by the Mayor and Chief Legislative Officer.

READ a first time this	day of	, 2008.

READ a second time this _____ day of _____, 2008.

READ a third and final time this _____ day of _____, 2008.

SIGNED and PASSED this _____ day of _____, 2008.

CERTIFIED A TRUE COPY

MAYOR

CHIEF LEGISLATIVE OFFICER

Water Treatment Plant Administration Renovations

Principal Interest Term Payments		\$3,000,000.00 6.00% 15 \$308,888.29			
Year	Beginning Balance	Interest	Payment	Principal	End Balance
					\$3,000,000.00
1	\$3,000,000.00	\$180,000.00	\$308,888.29	\$128,888.29	\$2,871,111.71
2	\$2,871,111.71	\$172,266.70	\$308,888.29	\$136,621.59	\$2,734,490.12
3	\$2,734,490.12	\$164,069.41	\$308,888.29	\$144,818.88	\$2,589,671.23
4	\$2,589,671.23	\$155,380.27	\$308,888.29	\$153,508.02	\$2,436,163.22
5	\$2,436,163.22	\$146,169.79	\$308,888.29	\$162,718.50	\$2,273,444.72
6	\$2,273,444.72	\$136,406.68	\$308,888.29	\$172,481.61	\$2,100,963.11
7	\$2,100,963.11	\$126,057.79	\$308,888.29	\$182,830.51	\$1,918,132.60
8	\$1,918,132.60	\$115,087.96	\$308,888.29	\$193,800.34	\$1,724,332.27
9	\$1,724,332.27	\$103,459.94	\$308,888.29	\$205,428.36	\$1,518,903.91
10	\$1,518,903.91	\$91,134.23	\$308,888.29	\$217,754.06	\$1,301,149.85
11	\$1,301,149.85	\$78,068.99	\$308,888.29	\$230,819.30	\$1,070,330.55
12	\$1,070,330.55	\$64,219.83	\$308,888.29	\$244,668.46	\$825,662.10
13	\$825,662.10	\$49,539.73	\$308,888.29	\$259,348.57	\$566,313.53
14	\$566,313.53	\$33,978.81	\$308,888.29	\$274,909.48	\$291,404.05
15	\$291,404.05	\$17,484.24	\$308,888.29	\$291,404.05	\$0.00
	Total	Interest \$1,633,324.38	Payment \$4,633,324.38	Principal \$3,000,000.00	

	OOD BUFF					CAPITAL F	REQUES
PROJECT NAM	ИE	Water Tre Renovatio		ant Adminis		\$	3,000,000
PROJECT LOC	ATION	Fort McMurray	,			pe of Cost Estimat	e —
SPONSOR DEP	ARTMENT	Operations & I			0	Detailed (+/-159	%)
SPONSOR DIVI		•	Maintonarioo		۲	Preliminary (+/-	30%)
		Infrastructure			0	Conceptual (+/-	50%)
MUNICIPAL FU	NCTION	31 - Common			0	Strategic (+/- 10)0%)
TYPE OF PROJ	ECT	Building/Facilit	y				
Project Ti	meline						
		esign	De	sign		or Purchase	
	Start (mmm-yy)	Finish (mmm-yy)	Start (mmm-yy)	Finish (mmm-yy)	Start (mmm-yy)	Finish (mmm-yy)	
			Jan-08	Mar-08	Apr-08	Dec-08	
dditional Fun	<mark>ding Inforr</mark>	nation					
Year	Annual Cost	Federal Grants	Provincial Grants	Reserve	Operating Budget	Other Sources	Debenture Financed
Prior	-						
2008	3,000,000						3,000,00
2009	-						
2010	-						
2012							
TOTAL	3,000,000	-	-	-	-	-	3,000,00
Operating Cost	ts (Savings	s)					
laintenance elect cost type elect cost type					2008 10,000	2009 10,000	20 10,00
elect cost type					10,000	10,000	10.00
lave operating impa	acts been bud	geted for?	Yes		10,000	10,000	10,00
Accountability	Roles						
Sponsor Departme		Darcy Elder, Manage				Pr	iority Score
Project Lead Conta		John Baird, Supervis					
Business Case Co	ntact:	John Baird, Supervis	or, Facilities Mainten	ance			54
Capital Prior	rity Score	2					
IIGH PRIORITY - F incurred costs AND/ o start in the first ye	Project has OR will need	MEDIUM PRIORI	ntil the second or		- Project does not the fourth or fifth pital plan		
ear capital plan			High Yr 1	Medium Yr 2 or 3	Low Yr 4 or 5	N/A	Score
			6	3	1	0	
riteria							
ealth or Safety Iss	le	7					
egislation Changes	;	6 5 4 3 2					
aintain Existing As		5	X				3
aintain Current Se		4	X				24
crease Efficiencies		2					
ncrease Level of Ex lew Service	asang service	1					
			I	1	1		
					Total	Priority Score	54

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BEING A BYLAW OF THE REGIONAL MUNICIPALITY OF WOOD BUFFALO TO AUTHORIZE THE COUNCIL OF THE REGIONAL MUNICIPALITY OF WOOD BUFFALO TO INCUR AN INDEBTEDNESS BY THE ISSUANCE OF DEBENTURES IN THE AMOUNT OF ONE MILLION FIVE HUNDRED THOUSAND DOLLARS (\$1,500,000.00) FOR THE PURPOSE OF THE UPGRADE PRESSURE REDUCING VALVES 2008.

WHEREAS the Council of the Regional Municipality of Wood Buffalo has decided to issue a bylaw pursuant to Section 258 of the Municipal Government Act to authorize the financing, undertaking and completion of the Upgrade Pressure Reducing Valves 2008;

WHEREAS the Regional Municipality of Wood Buffalo has made plans, specifications and estimates for the project and confirms the total cost of the Upgrade Pressure Reducing Valves 2008 is \$1,500,000.00.

WHEREAS in order to complete the said project, it will be necessary for the Regional Municipality of Wood Buffalo to borrow the sum of \$1,500,000.00, for a period not to exceed ten (10) years, from the Alberta Capital Finance Authority or another authorized financial institution, by the issuance of debentures and on the terms and conditions referred in this bylaw.

WHEREAS the principal amount of the outstanding debt of the Regional Municipality of Wood Buffalo at December 31, 2006 is \$201,896,286.00 and no part of the principal or interest is in arrears;

WHEREAS the estimated lifetime of the project financed under this by-law is equal to, or in excess of ten (10) years;

AND WHEREAS all required approvals for the project have been obtained and the project is in compliance with all Acts and Regulations of the Province of Alberta;

- 1. That for the purpose of the Upgrade Pressure Reducing Valves 2008 the sum of ONE MILLION FIVE HUNDRED THOUSAND DOLLARS (\$1,500,000.00) be borrowed from the Alberta Capital Finance Authority or another authorized financial institution by way of debenture on the credit and security of the Regional Municipality of Wood Buffalo at large, of which amount the full sum of \$1,500,000.00 is to be paid by the Regional Municipality of Wood Buffalo at large.
- 2. The proper officers of the Municipality are hereby authorized to issue debentures on behalf of the Municipality for the amount and purpose as authorized by this bylaw, namely the Upgrade Pressure Reducing Valves 2008.

- 3. The Municipality shall repay the indebtedness according to the repayment structure in effect, namely semi-annual or annual equal payments of combined principal and interest installments not to exceed ten (10) years calculated at a rate not exceeding the interest rate fixed by the Alberta Capital Finance Authority or another authorized financial institution on the date of the borrowing, and not to exceed fourteen (14) percent.
- 4. The Municipality shall levy and raise in each year municipal taxes sufficient to pay the indebtedness.
- 5. The indebtedness shall be contracted on the credit and security of the Municipality.
- 6. The net amount borrowed under the bylaw shall be applied only to the project specified by this bylaw.
- 7. This bylaw shall become effective when it has received third reading and been signed by the Mayor and Chief Legislative Officer.

READ a first time this	day of	, 2008.
------------------------	--------	---------

READ a second time this _____ day of _____, 2008.

READ a third and final time this _____ day of _____, 2008.

SIGNED and PASSED this _____ day of _____, 2008.

CERTIFIED A TRUE COPY

MAYOR

CHIEF LEGISLATIVE OFFICER

Upgrade Pressure Reducing Valves 2008

Principal	\$1,500,000.00
Interest	6.00%
Term	10
Payments	\$203,801.94

Year	Beginning Balance	Interest	Payment	Principal	End Balance
					\$1,500,000.00
1	\$1,500,000.00	\$90,000.00	\$203,801.94	\$113,801.94	\$1,386,198.06
2	\$1,386,198.06	\$83,171.88	\$203,801.94	\$120,630.05	\$1,265,568.01
3	\$1,265,568.01	\$75,934.08	\$203,801.94	\$127,867.86	\$1,137,700.15
4	\$1,137,700.15	\$68,262.01	\$203,801.94	\$135,539.93	\$1,002,160.22
5	\$1,002,160.22	\$60,129.61	\$203,801.94	\$143,672.32	\$858,487.90
6	\$858,487.90	\$51,509.27	\$203,801.94	\$152,292.66	\$706,195.24
7	\$706,195.24	\$42,371.71	\$203,801.94	\$161,430.22	\$544,765.01
8	\$544,765.01	\$32,685.90	\$203,801.94	\$171,116.04	\$373,648.98
9	\$373,648.98	\$22,418.94	\$203,801.94	\$181,383.00	\$192,265.98
10	\$192,265.98	\$11,535.96	\$203,801.94	\$192,265.98	\$0.00
	Total	Interest \$538,019.37	Payment \$2,038,019.37	Principal \$1,500,000.00	

	REGIONAL MUNICIP OF WOOD BUFF	ALITY ALO				CAPITAL I	REQUEST
PROJECT	NAME	Upgrade F 2008	Pressure R	educing Va	alves	\$	1,500,000
PROJECT L	OCATION	Fort McMurray	1		Г	ype of Cost Estima	te
	DEPARTMENT	Operations & I			С	Detailed (+/-15	%)
SPONSOR I		Infrastructure	Maintenance		۲	Preliminary (+/-	30%)
					С	Conceptual (+/-	50%)
	FUNCTION		p & Distribution	1	С	Strategic (+/- 1	00%)
TYPE OF P	ROJECT	Public Utility					
Proje	ect Timeline						
	Pre-E Start	Design Finish	Des	sign Finish	Construction Start	n or Purchase Finish	
	(mmm-yy)	(mmm-yy)	(mmm-yy)	(mmm-yy)	(mmm-yy)	(mmm-yy)	
					May-08	Sep-08	
eplacing all PR pressure water Franklin chamb and older and a	RVs in our undergro reducing it and let er inlet pressure is are in need of repla Funding Inform	(alves (PRV) are pr pound chambers in a ing it out to outlet a 102psi outlet pres- ccement. The insta mation	a three years progra at a reduce pressur sure is 87psi. There	am. A PRV is a hyd e required for resid e are twelve PRV's	draulic operated di dence/business, ar s within the municip	aphragm valve taking ad fire flows; i.e. Mo pality that are appro	ng high inlet orrison and oximately 30 yrs olo
Year	Annual Cost	Federal Grants	Provincial Grants	Decente	Operating Budget	Other Sources	Debenture Financed
Prior	-	Grants	Grants	Reserve	Duugei	Jources	Tindiceu
2008	1,500,000						1,500,000
2009 2010	-						
2010	-						
2012	-						
TOTAL	1,500,000	-	-	-	-	-	1,500,000
Maintenance Select cost type Select cost type Select cost type	e	-,			2008	3 2009 (5,000) (5,000)	(5,000)
Have operating	impacts been bud	geted for?	Yes		-	(5,000)	(5,000)
Accountabi							
	artment Contact:	Darcy Elder, Manage	er Infrastructure Brand	ch, Public Works		- - P	riority Score —
Project Lead C			n Facilities Maintenan			-	54
Business Case	e Contact:	John Baird, Supervis	or Facilities Maintena	ince		-	54
Capital D	riority Scor	0					
HIGH PRIORIT	riority Scor Y - Project has AND/OR will need rst year of the 5- n	MEDIUM PRIORI	Intil the second or ar capital plan	need to start until year of 5-year cap	the fourth or fifth ital plan	NOT APPLICABL	apital project
			High Yr 1	Medium Yr 2 or 3	Low Yr 4 or 5	N/A	Score
			6	3	1	0	
D alita - 1 -					1	1	
		7					^
Health or Safety	-	7 6					0
Health or Safety _egislation Cha	inges		X				
Health or Safet <u>y</u> ∟egislation Cha Maintain Existir	inges		X X				0
Health or Safety Legislation Cha Maintain Existin Maintain Currer ncrease Efficie	inges ng Assets nt Service Levels incies						0 30 24 0
Increase Efficie Increase Level	inges ng Assets nt Service Levels	6 5 4 3 2					0 30 24 0 0
Health or Safety Legislation Cha Maintain Existin Maintain Currer ncrease Efficie	inges ng Assets nt Service Levels incies						0 30 24 0

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BEING A BYLAW OF THE REGIONAL MUNICIPALITY OF WOOD BUFFALO TO AUTHORIZE THE COUNCIL OF THE REGIONAL MUNICIPALITY OF WOOD BUFFALO TO INCUR AN INDEBTEDNESS BY THE ISSUANCE OF DEBENTURES IN THE AMOUNT OF FIVE MILLION THREE HUNDRED THIRTY THREE THOUSAND THREE HUNDRED THIRTY FOUR DOLLARS (\$5,333,334.00) FOR THE PURPOSE OF THE URBAN ROAD REHABILITATION 2008.

WHEREAS the Council of the Regional Municipality of Wood Buffalo has decided to issue a bylaw pursuant to Section 258 of the Municipal Government Act to authorize the financing, undertaking and completion of the Urban Road Rehabilitation 2008;

WHEREAS the Regional Municipality of Wood Buffalo has made plans, specifications and estimates for the project and confirms the total cost of the Urban Road Rehabilitation 2008 is \$8,000,000.00.

WHEREAS in order to complete the said project, it will be necessary for the Regional Municipality of Wood Buffalo to borrow the sum of \$5,333,334.00, for a period not to exceed ten (10) years, from the Alberta Capital Finance Authority or another authorized financial institution, by the issuance of debentures and on the terms and conditions referred in this bylaw.

WHEREAS the principal amount of the outstanding debt of the Regional Municipality of Wood Buffalo at December 31, 2006 is \$201,896,286.00 and no part of the principal or interest is in arrears;

WHEREAS the estimated lifetime of the project financed under this by-law is equal to, or in excess of ten (10) years;

AND WHEREAS all required approvals for the project have been obtained and the project is in compliance with all Acts and Regulations of the Province of Alberta;

- 1. That for the purpose of the Urban Road Rehabilitation 2008 the sum of FIVE MILLION THREE HUNDRED THIRTY THREE THOUSAND THREE HUNDRED THIRTY FOUR DOLLARS (\$5,333,334.00) be borrowed from the Alberta Capital Finance Authority or another authorized financial institution by way of debenture on the credit and security of the Regional Municipality of Wood Buffalo at large, of which amount the full sum of \$5,333,334.00 is to be paid by the Regional Municipality of Wood Buffalo at large.
- 2. The proper officers of the Municipality are hereby authorized to issue debentures on behalf of the Municipality for the amount and purpose as authorized by this bylaw, namely the Urban Road Rehabilitation 2008.

- 3. The Municipality shall repay the indebtedness according to the repayment structure in effect, namely semi-annual or annual equal payments of combined principal and interest installments not to exceed ten (10) years calculated at a rate not exceeding the interest rate fixed by the Alberta Capital Finance Authority or another authorized financial institution on the date of the borrowing, and not to exceed fourteen (14) percent.
- 4. The Municipality shall levy and raise in each year municipal taxes sufficient to pay the indebtedness.
- 5. The indebtedness shall be contracted on the credit and security of the Municipality.
- 6. The net amount borrowed under the bylaw shall be applied only to the project specified by this bylaw.
- 7. This bylaw shall become effective when it has received third reading and been signed by the Mayor and Chief Legislative Officer.

READ a first time this	day of	, 2008.
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READ a second time this _____ day of _____, 2008.

READ a third and final time this _____ day of _____, 2008.

SIGNED and PASSED this _____ day of _____, 2008.

CERTIFIED A TRUE COPY

MAYOR

CHIEF LEGISLATIVE OFFICER

Fort Chipewyan Water Treatment Plant Back-Up Power Supply

Principa Interest Term Payment		\$400,000.00 6.00% 10 \$54,347.18			
Year	Beginning Balance	Interest	Payment	Principal	End Balance
					\$400,000.00
1	\$400,000.00	\$24,000.00	\$54,347.18	\$30,347.18	\$369,652.82
2	\$369,652.82	\$22,179.17	\$54,347.18	\$32,168.01	\$337,484.80
3	\$337,484.80	\$20,249.09	\$54,347.18	\$34,098.10	\$303,386.71
4	\$303,386.71	\$18,203.20	\$54,347.18	\$36,143.98	\$267,242.73
5	\$267,242.73	\$16,034.56	\$54,347.18	\$38,312.62	\$228,930.11
6	\$228,930.11	\$13,735.81	\$54,347.18	\$40,611.38	\$188,318.73
7	\$188,318.73	\$11,299.12	\$54,347.18	\$43,048.06	\$145,270.67
8	\$145,270.67	\$8,716.24	\$54,347.18	\$45,630.94	\$99,639.73
9	\$99,639.73	\$5,978.38	\$54,347.18	\$48,368.80	\$51,270.93
10	\$51,270.93	\$3,076.26	\$54,347.18	\$51,270.93	\$0.00
	Total	Interest \$143,471.83	Payment \$543,471.83	Principal \$400,000.00	

OF OF	GIONAL MUNICIPA					CAPITAL	REQUES
PROJECT N	AME	Urban Roa	ad Rehabili	tation 2008	3	\$	8,000,000
PROJECT LO	OCATION	Fort McMurray	1		гı	Type of Cost Estim	ate
SPONSOR D	EPARTMENT	Operations & I			۲	Detailed (+/-1	5%)
SPONSOR D		Infrastructure	Viainternarioe		С	Preliminary (+,	/-30%)
					С	Conceptual (+,	/- 50%)
MUNICIPAL I		32 - Road Trai	nsport		С) Strategic (+/-	100%)
TYPE OF PR	OJECT	Roadways]
Projec	t Timeline						-
	Pre-D Start	Design Finish	Des Start	ign Finish	Construction Start	n or Purchase Finish	
	(mmm-yy)	(mmm-yy)	(mmm-yy)	(mmm-yy)	(mmm-yy)	(mmm-yy)	
			Jan-08	Feb-08	Apr-08	Oct-08	
D05-19) in 2005	at \$5,000,000 p	er year. This cost p mation	6 or better through per year has been i grant allowed in \$8	ncreased to allow			- 5, 550mon (ne)
Year	Annual Cost	Federal Grants	Provincial Grants	Reserve	Operating Budget	Other Sources	Debenture Financed
Prior	-	Grants	Grants	Reserve	Dudget	Jources	Tindiced
2008	8,000,000	1,333,333	1,333,333				5,333,33
2009	-						
2010 2011	-						
2012							
TOTAL	۔ 8,000,000 osts (Saving	1,333,333 s)	1,333,333	-	- 200	8 200	9 20
TOTAL Operating Co Select cost type Select cost type Select cost type			1,333,333	_	- 2004	8 200	
TOTAL	ost <mark>s (Saving</mark> :	s)		-	- 200	8 200	
TOTAL Operating Co Select cost type Select cost type Select cost type Select cost type Select cost type Select cost type	osts (Saving: mpacts been buc	s)	1,333,333 Not applicable		- 2004		
TOTAL Content of the select cost type Se	osts (Saving: mpacts been buc ity Roles	s) Igeted for?		[- 2004		9 20
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BEING A BYLAW OF THE REGIONAL MUNICIPALITY OF WOOD BUFFALO TO AUTHORIZE THE COUNCIL OF THE REGIONAL MUNICIPALITY OF WOOD BUFFALO TO INCUR AN INDEBTEDNESS BY THE ISSUANCE OF DEBENTURES IN THE AMOUNT OF TWENTY FOUR MILLION DOLLARS (\$24,000,000.00) FOR THE PURPOSE OF THE ROADS / FLEET & TRANSIT SHARED FACILITY.

WHEREAS the Council of the Regional Municipality of Wood Buffalo has decided to issue a bylaw pursuant to Section 258 of the Municipal Government Act to authorize the financing, undertaking and completion of the Roads / Fleet & Transit Shared Facility;

WHEREAS the Regional Municipality of Wood Buffalo has made plans, specifications and estimates for the project and confirms the total cost of the Roads / Fleet & Transit Shared Facility is \$48,000,000.00.

WHEREAS in order to complete the said project, it will be necessary for the Regional Municipality of Wood Buffalo to borrow the sum of \$24,000,000.00, for a period not to exceed twenty (20) years, from the Alberta Capital Finance Authority or another authorized financial institution, by the issuance of debentures and on the terms and conditions referred in this bylaw.

WHEREAS the principal amount of the outstanding debt of the Regional Municipality of Wood Buffalo at December 31, 2006 is \$201,896,286.00 and no part of the principal or interest is in arrears;

WHEREAS the estimated lifetime of the project financed under this by-law is equal to, or in excess of twenty (20) years;

AND WHEREAS all required approvals for the project have been obtained and the project is in compliance with all Acts and Regulations of the Province of Alberta;

- 1. That for the purpose of the Roads / Fleet & Transit Shared Facility the sum of TWENTY FOUR MILLION DOLLARS (\$24,000,000.00) be borrowed from the Alberta Capital Finance Authority or another authorized financial institution by way of debenture on the credit and security of the Regional Municipality of Wood Buffalo at large, of which amount the full sum of \$24,000,000.00 is to be paid by the Regional Municipality of Wood Buffalo at large.
- 2. The proper officers of the Municipality are hereby authorized to issue debentures on behalf of the Municipality for the amount and purpose as authorized by this bylaw, namely the Roads / Fleet & Transit Shared Facility.
- 3. The Municipality shall repay the indebtedness according to the repayment structure in effect,

namely semi-annual or annual equal payments of combined principal and interest installments not to exceed twenty (20) years calculated at a rate not exceeding the interest rate fixed by the Alberta Capital Finance Authority or another authorized financial institution on the date of the borrowing, and not to exceed fourteen (14) percent.

- 4. The Municipality shall levy and raise in each year municipal taxes sufficient to pay the indebtedness.
- 5. The indebtedness shall be contracted on the credit and security of the Municipality.
- 6. The net amount borrowed under the bylaw shall be applied only to the project specified by this bylaw.
- 7. This bylaw shall become effective when it has received third reading and been signed by the Mayor and Chief Legislative Officer.

READ a first time this	day of	, 2008.
	-	

READ a second time this _____ day of _____, 2008.

READ a third and final time this _____ day of _____, 2008.

SIGNED and PASSED this _____ day of _____, 2008.

CERTIFIED A TRUE COPY

MAYOR

CHIEF LEGISLATIVE OFFICER

Roads / Fleet & Transit Shared Facility

Principal	\$24,000,000.00
Interest	6.00%
Term	20
Payments	\$2,092,429.37

Year	Beginning Balance	Interest	Payment	Principal	End Balance
					\$24,000,000.00
1	\$24,000,000.00	\$1,440,000.00	\$2,092,429.37	\$652,429.37	\$23,347,570.63
2	\$23,347,570.63	\$1,400,854.24	\$2,092,429.37	\$691,575.13	\$22,655,995.50
3	\$22,655,995.50	\$1,359,359.73	\$2,092,429.37	\$733,069.64	\$21,922,925.87
4	\$21,922,925.87	\$1,315,375.55	\$2,092,429.37	\$777,053.82	\$21,145,872.05
5	\$21,145,872.05	\$1,268,752.32	\$2,092,429.37	\$823,677.04	\$20,322,195.0
6	\$20,322,195.01	\$1,219,331.70	\$2,092,429.37	\$873,097.67	\$19,449,097.34
7	\$19,449,097.34	\$1,166,945.84	\$2,092,429.37	\$925,483.53	\$18,523,613.8
8	\$18,523,613.81	\$1,111,416.83	\$2,092,429.37	\$981,012.54	\$17,542,601.2
9	\$17,542,601.27	\$1,052,556.08	\$2,092,429.37	\$1,039,873.29	\$16,502,727.98
10	\$16,502,727.98	\$990,163.68	\$2,092,429.37	\$1,102,265.69	\$15,400,462.29
11	\$15,400,462.29	\$924,027.74	\$2,092,429.37	\$1,168,401.63	\$14,232,060.60
12	\$14,232,060.66	\$853,923.64	\$2,092,429.37	\$1,238,505.73	\$12,993,554.94
13	\$12,993,554.94	\$779,613.30	\$2,092,429.37	\$1,312,816.07	\$11,680,738.8
14	\$11,680,738.86	\$700,844.33	\$2,092,429.37	\$1,391,585.04	\$10,289,153.83
15	\$10,289,153.83	\$617,349.23	\$2,092,429.37	\$1,475,080.14	\$8,814,073.6
16	\$8,814,073.69	\$528,844.42	\$2,092,429.37	\$1,563,584.95	\$7,250,488.73
17	\$7,250,488.75	\$435,029.32	\$2,092,429.37	\$1,657,400.04	\$5,593,088.7
18	\$5,593,088.70	\$335,585.32	\$2,092,429.37	\$1,756,844.05	\$3,836,244.6
19	\$3,836,244.66	\$230,174.68	\$2,092,429.37	\$1,862,254.69	\$1,973,989.9
20	\$1,973,989.97	\$118,439.40	\$2,092,429.37	\$1,973,989.97	\$0.0

Total

Interest \$17,848,587.35 Payment \$41,848,587.35 Principal \$24,000,000.00

	WOOD BUFF						
ROJECT	IAME	Roads / Fl	eet & Tran	sit Shared	Facility	\$	48,000,00
PROJECT LO	OCATION	Fort McMurray			Г.	Type of Cost Estim	ate
	EPARTMENT	Operations & N	laintenance		C	Detailed (+/-1	5%)
		•	antenance		C	Preliminary (+.	/-30%)
SPONSOR D		Infrastructure				Conceptual (+,	/- 50%)
MUNICIPAL	FUNCTION	32 - Road Tran	isport		C	Strategic (+/-	100%)
YPE OF PR	OJECT	Building/Facilit	ý		Ľ		
Projec	ct Timeline						
	Pre-D	Design	Des	ign	Constructio	on or Purchase	7
	Start (mmm-yy)	Finish (mmm-yy)	Start (mmm-yy)	Finish (mmm-yy)	Start (mmm-yy)	Finish (mmm-yy)	
	Jan-08	Apr-08	Jun-08	Dec-08	Apr-09	Dec-10	1
e purpose of t perty, the cor he yard to me	nstruction of admi eet environmental	use Road Maintena n building, equipme legislation and Salt the temporary site, \$	nt storage facilities Management Plar	, mechanical opera n. The plan is to us	ations facility, ma te the space at the	terial storage facilit e existing WTP as	ies, hard surfacii underground
	unding Inform	n built in the south un					
Year	Annual Cost	Federal Grants	Provincial Grants	Reserve	Operating Budget	Other Sources	Debenture Financed
Prior				Reserve			
2008	300,000						300,0
2009	23,700,000						23,700,0
2010	24,000,000	4,052,943	19,947,057				
2011	-						
2012 TOTAL	48,000,000	4,052,943	19,947,057	-			24,000,0
	osts (Saving		10,011,001				2 1,000,0
Jer a ling e	ooto (outring	-)			200	8 200	9 2
lities					8,000	8,000	8,0
intenance					20,000	20,000	20,0
ect cost type							
ect cost type					28,000	28,000	28,0
ve operating i	impacts been bud	geted for?	Yes		20,000	20,000	20,0
countabil	-						
	tment Contact:	Darcy Elder, Manage				- г	Priority Score —
roject Lead C		Terry Ream, Supervis				-	54
usiness Case	Contact:	Terry Ream, Supervis	or Road Maintenanc	e		_	54
	iority Scor	e.					
adital Pr	 Project has ND/OR will need 	MEDIUM PRIORIT not need to start un third year of 5-year	ntil the second or		the fourth or fifth		
SH PRIORITY	•					N/A	Score
GH PRIORITY urred costs A start in the firs	•		High Yr 1	Medium Yr 2 or 3	Low Yr 4 or 5	IN/A	
SH PRIORITY urred costs A start in the firs	•		•			0	
H PRIORITY urred costs A start in the firs ar capital plan		-	Yr 1	Yr 2 or 3	Yr 4 or 5		1
H PRIORITY urred costs A start in the firs ar capital plan iteria alth or Safety	Issue	7	Yr 1	Yr 2 or 3	Yr 4 or 5		
H PRIORITY urred costs A start in the firs ar capital plan iteria alth or Safety gislation Char	Issue	6	Yr 1 6	Yr 2 or 3	Yr 4 or 5		
H PRIORITY urred costs A start in the firs ar capital plan iteria alth or Safety gislation Char intain Existing	Issue Iges g Assets	6	Yr 1 6 X	Yr 2 or 3	Yr 4 or 5		
iteria alth or Safety gislation Char intain Existing intain Current	Issue Iges g Assets t Service Levels	6	Yr 1 6	Yr 2 or 3	Yr 4 or 5		
iteria alth or Safety gislation Char intain Existing intain Current rease Efficier	Issue Iges g Assets t Service Levels Icies	6	Yr 1 6 X	Yr 2 or 3	Yr 4 or 5		
Titeria alth or Safety gislation Char intain Existing intain Current rease Efficier rease Level o	Issue Iges g Assets t Service Levels	6 5 4 3 2	Yr 1 6 X	Yr 2 or 3	Yr 4 or 5		
iteria alth or Safety gislation Char intain Existing intain Current rease Efficier	Issue Iges g Assets t Service Levels Icies	6	Yr 1 6 X	Yr 2 or 3	Yr 4 or 5		
iteria alth or Safety gislation Char intain Existing intain Current rease Efficier rease Level o	Issue Iges g Assets t Service Levels Icies	6 5 4 3 2	Yr 1 6 X	Yr 2 or 3	Yr 4 or 5 1		

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BEING A BYLAW OF THE REGIONAL MUNICIPALITY OF WOOD BUFFALO TO AUTHORIZE THE COUNCIL OF THE REGIONAL MUNICIPALITY OF WOOD BUFFALO TO INCUR AN INDEBTEDNESS BY THE ISSUANCE OF DEBENTURES IN THE AMOUNT OF THREE HUNDRED SEVENTY NINE THOUSAND TWO HUNDRED FOURTY EIGHT DOLLARS (\$379,248.00) FOR THE PURPOSE OF THE SEWER MAIN REPLACEMENT 2008.

WHEREAS the Council of the Regional Municipality of Wood Buffalo has decided to issue a bylaw pursuant to Section 258 of the Municipal Government Act to authorize the financing, undertaking and completion of the Sewer Main Replacement 2008;

WHEREAS the Regional Municipality of Wood Buffalo has made plans, specifications and estimates for the project and confirms the total cost of the Sewer Main Replacement is \$2,000,000.00.

WHEREAS in order to complete the said project, it will be necessary for the Regional Municipality of Wood Buffalo to borrow the sum of \$379,248.00, for a period not to exceed twenty (20) years, from the Alberta Capital Finance Authority or another authorized financial institution, by the issuance of debentures and on the terms and conditions referred in this bylaw.

WHEREAS the principal amount of the outstanding debt of the Regional Municipality of Wood Buffalo at December 31, 2006 is \$201,896,286.00 and no part of the principal or interest is in arrears;

WHEREAS the estimated lifetime of the project financed under this by-law is equal to, or in excess of twenty (20) years;

AND WHEREAS all required approvals for the project have been obtained and the project is in compliance with all Acts and Regulations of the Province of Alberta;

- 1. That for the purpose of the Sewer Main Replacement 2008 the sum of THREE HUNDRED SEVENTY NINE THOUSAND TWO HUNDRED FOURTY EIGHT DOLLARS (\$379,248.00) be borrowed from the Alberta Capital Finance Authority or another authorized financial institution by way of debenture on the credit and security of the Regional Municipality of Wood Buffalo at large, of which amount the full sum of \$379,248.00 is to be paid by the Regional Municipality of Wood Buffalo at large.
- 2. The proper officers of the Municipality are hereby authorized to issue debentures on behalf of the Municipality for the amount and purpose as authorized by this bylaw, namely the Sewer Main Replacement 2008.

- 3. The Municipality shall repay the indebtedness according to the repayment structure in effect, namely semi-annual or annual equal payments of combined principal and interest installments not to exceed twenty (20) years calculated at a rate not exceeding the interest rate fixed by the Alberta Capital Finance Authority or another authorized financial institution on the date of the borrowing, and not to exceed fourteen (14) percent.
- 4. The Municipality shall levy and raise in each year municipal taxes sufficient to pay the indebtedness.
- 5. The indebtedness shall be contracted on the credit and security of the Municipality.
- 6. The net amount borrowed under the bylaw shall be applied only to the project specified by this bylaw.
- 7. This bylaw shall become effective when it has received third reading and been signed by the Mayor and Chief Legislative Officer.

READ a first time this	day of	, 2008.
------------------------	--------	---------

READ a second time this _____ day of _____, 2008.

READ a third and final time this _____ day of _____, 2008.

SIGNED and PASSED this _____ day of _____, 2008.

CERTIFIED A TRUE COPY

MAYOR

CHIEF LEGISLATIVE OFFICER

Sewer Main Replacement 2008

Principal	\$379,248.00
Interest	6.00%
Term	20
Payments	\$33,064.57

Year	Beginning Balance	Interest	Payment	Principal	End Balance
					\$379,248.00
1	\$379,248.00	\$22,754.88	\$33,064.57	\$10,309.69	\$368,938.31
2	\$368,938.31	\$22,136.30	\$33,064.57	\$10,928.27	\$358,010.04
3	\$358,010.04	\$21,480.60	\$33,064.57	\$11,583.97	\$346,426.07
4	\$346,426.07	\$20,785.56	\$33,064.57	\$12,279.00	\$334,147.07
5	\$334,147.07	\$20,048.82	\$33,064.57	\$13,015.74	\$321,131.33
6	\$321,131.33	\$19,267.88	\$33,064.57	\$13,796.69	\$307,334.64
7	\$307,334.64	\$18,440.08	\$33,064.57	\$14,624.49	\$292,710.15
8	\$292,710.15	\$17,562.61	\$33,064.57	\$15,501.96	\$277,208.19
9	\$277,208.19	\$16,632.49	\$33,064.57	\$16,432.08	\$260,776.11
10	\$260,776.11	\$15,646.57	\$33,064.57	\$17,418.00	\$243,358.11
11	\$243,358.11	\$14,601.49	\$33,064.57	\$18,463.08	\$224,895.02
12	\$224,895.02	\$13,493.70	\$33,064.57	\$19,570.87	\$205,324.16
13	\$205,324.16	\$12,319.45	\$33,064.57	\$20,745.12	\$184,579.04
14	\$184,579.04	\$11,074.74	\$33,064.57	\$21,989.83	\$162,589.21
15	\$162,589.21	\$9,755.35	\$33,064.57	\$23,309.22	\$139,279.99
16	\$139,279.99	\$8,356.80	\$33,064.57	\$24,707.77	\$114,572.22
17	\$114,572.22	\$6,874.33	\$33,064.57	\$26,190.24	\$88,381.99
18	\$88,381.99	\$5,302.92	\$33,064.57	\$27,761.65	\$60,620.34
19	\$60,620.34	\$3,637.22	\$33,064.57	\$29,427.35	\$31,192.99
20	\$31,192.99	\$1,871.58	\$33,064.57	\$31,192.99	\$0.00

	Interest	Payment	Principal
Total	\$282,043.38	\$661,291.38	\$379,248.00

	EGIONAL MUNICIPA				(CAPITAL F	REQUEST
PROJECT	NAME	Sewer Ma	in Replac	ement 2008	3	\$	2,000,000
PROJECT L	OCATION	Fort McMurrow	,		ΓŢ	ype of Cost Estima	ite
		Fort McMurray			0	Detailed (+/-15	%)
		•	perations & Maintenance			Preliminary (+/	-30%)
SPONSOR I		Environment			0	Conceptual (+/	- 50%)
MUNICIPAL	FUNCTION	42 - Sanitary S	Sew - Coll/Dis	posal	0	Strategic (+/- 1	00%)
TYPE OF PE	ROJECT	Public Utility				-	
Proje	ect Timeline						
	Pre-D	esign	De	esign	Construction	or Purchase	I
	Start (mmm-yy)	Finish (mmm-yy)	Start (mmm-yy)	Finish (mmm-yy)	Start (mmm-yy)	Finish (mmm-yy)	
	((Jan-08	Jan-08	Apr-08	Dec-08	
				•			-
oadway, as we	ell as areas needed Funding Infornation Incing	d upgrades in conju mation	inction with Road	ace, Alberta Drive fr	jects.		
Year	Annual Cost	Federal Grants	Provincial Grants	Reserve	Operating Budget	Other Sources	Debenture Financed
Prior	-						
2008	2,000,000	1,620,752					379,248
2009 2010	-						
2011	-						
2012	-						
TOTAL	2,000,000	1,620,752	-	-	-	-	379,248
Maintenance Select cost type Select cost type	e	S) sewer backups			2008 (50,000)	2009 (60,000)	201 (70,000
Select cost type			.,		(50,000)	(60,000)	(70,000
ave operating	impacts been buc	igeted for?	Yes				
	artment Contact:	Michel Savard, Mana	iger Environment B	anch, Public Works			
Project Lead C		Lee Perkins, Supervi					riority Score —
Business Case	e Contact:	Lee Perkins, Supervi	sor, Utility Operatio	ons Service Area			72
Capital P	riority Scor	е					
ncurred costs A	st year of the 5-	MEDIUM PRIORI does not need to s second or third yes capital plan	tart until the		the fourth or fifth	NOT APPLICABI does not apply to project	
			High Yr 1	Medium Yr 2 or 3	Low Yr 4 or 5	N/A	Score
			6	3	1	0	
Criteria							
lealth or Safety	y Issue	7	Х				42
egislation Cha		6					0
Aaintain Existin		5 4 3 2	X				30
	nt Service Levels	4					0
ncrease Efficie ncrease Level	ncies of Existing Service	2					0
New Service	SI EXISTING SELVICE	1					0
					1	1	

BEING A BYLAW OF THE REGIONAL MUNICIPALITY OF WOOD BUFFALO TO AUTHORIZE THE COUNCIL OF THE REGIONAL MUNICIPALITY OF WOOD BUFFALO TO INCUR AN INDEBTEDNESS BY THE ISSUANCE OF DEBENTURES IN THE AMOUNT OF ONE MILLION FIVE HUNDRED THOUSAND DOLLARS (\$1,500,000.00) FOR THE PURPOSE OF THE TIMBERLEA PUMPHOUSE UPGRADE.

WHEREAS the Council of the Regional Municipality of Wood Buffalo has decided to issue a bylaw pursuant to Section 258 of the Municipal Government Act to authorize the financing, undertaking and completion of the Timberlea Pumphouse Upgrade;

WHEREAS the Regional Municipality of Wood Buffalo has made plans, specifications and estimates for the project and confirms the total cost of the Timberlea Pumphouse Upgrade is \$5,500,000.00.

WHEREAS in order to complete the said project, it will be necessary for the Regional Municipality of Wood Buffalo to borrow the sum of \$1,500,000.00, for a period not to exceed ten (10) years, from the Alberta Capital Finance Authority or another authorized financial institution, by the issuance of debentures and on the terms and conditions referred in this bylaw.

WHEREAS the principal amount of the outstanding debt of the Regional Municipality of Wood Buffalo at December 31, 2006 is \$201,896,286.00 and no part of the principal or interest is in arrears;

WHEREAS the estimated lifetime of the project financed under this by-law is equal to, or in excess of ten (10) years;

AND WHEREAS all required approvals for the project have been obtained and the project is in compliance with all Acts and Regulations of the Province of Alberta;

- 1. That for the purpose of the Timberlea Pumphouse Upgrade the sum of ONE MILLION FIVE HUNDRED THOUSAND DOLLARS (\$1,500,000.00) be borrowed from the Alberta Capital Finance Authority or another authorized financial institution by way of debenture on the credit and security of the Regional Municipality of Wood Buffalo at large, of which amount the full sum of \$1,500,000.00 is to be paid by the Regional Municipality of Wood Buffalo at large.
- 2. The proper officers of the Municipality are hereby authorized to issue debentures on behalf of the Municipality for the amount and purpose as authorized by this bylaw, namely the Timberlea Pumphouse Upgrade.
- 3. The Municipality shall repay the indebtedness according to the repayment structure in effect,

namely semi-annual or annual equal payments of combined principal and interest installments not to exceed ten (10) years calculated at a rate not exceeding the interest rate fixed by the Alberta Capital Finance Authority or another authorized financial institution on the date of the borrowing, and not to exceed fourteen (14) percent.

- 4. The Municipality shall levy and raise in each year municipal taxes sufficient to pay the indebtedness.
- 5. The indebtedness shall be contracted on the credit and security of the Municipality.
- 6. The net amount borrowed under the bylaw shall be applied only to the project specified by this bylaw.
- 7. This bylaw shall become effective when it has received third reading and been signed by the Mayor and Chief Legislative Officer.

READ a first time this	day of	, 2008.
	0	

READ a second time this _____ day of _____, 2008.

READ a third and final time this _____ day of _____, 2008.

SIGNED and PASSED this _____ day of _____, 2008.

CERTIFIED A TRUE COPY

MAYOR

CHIEF LEGISLATIVE OFFICER

Timberlea Pumphouse Upgrade

Principal	\$1,500,000.00
Interest	6.00%
Term	10
Payments	\$203,801.94

Year	Beginning Balance	Interest	Payment	Principal	End Balance
					\$1,500,000.00
1	\$1,500,000.00	\$90,000.00	\$203,801.94	\$113,801.94	\$1,386,198.06
2	\$1,386,198.06	\$83,171.88	\$203,801.94	\$120,630.05	\$1,265,568.01
3	\$1,265,568.01	\$75,934.08	\$203,801.94	\$127,867.86	\$1,137,700.15
4	\$1,137,700.15	\$68,262.01	\$203,801.94	\$135,539.93	\$1,002,160.22
5	\$1,002,160.22	\$60,129.61	\$203,801.94	\$143,672.32	\$858,487.90
6	\$858,487.90	\$51,509.27	\$203,801.94	\$152,292.66	\$706,195.24
7	\$706,195.24	\$42,371.71	\$203,801.94	\$161,430.22	\$544,765.01
8	\$544,765.01	\$32,685.90	\$203,801.94	\$171,116.04	\$373,648.98
9	\$373,648.98	\$22,418.94	\$203,801.94	\$181,383.00	\$192,265.98
10	\$192,265.98	\$11,535.96	\$203,801.94	\$192,265.98	\$0.00
	Total	Interest \$538,019.37	Payment \$2,038,019.37	Principal \$1,500,000.00	

		ALITY ALO			(CAPITAL F	REQUEST
PROJECT	NAME	Timberlea	Pumphou	se Upgrade	9	\$	5,500,000
PROJECT L	OCATION	Fort McMurray	1			ype of Cost Estimat	e
SPONSOR I	DEPARTMENT	Operations & I			0	Detailed (+/-159	%)
SPONSOR I		Environment	in an		0	Preliminary (+/-	30%)
					۲	Conceptual (+/-	50%)
MUNICIPAL	FUNCTION	41 - Water Su	p & Distribution		0	Strategic (+/- 10	0%)
TYPE OF PF	ROJECT	Public Utility					
Proje	ct Timeline						
	Pre-E	Design	Des	sign	Construction	or Purchase	
	Start (mmm-yy)	Finish (mmm-yy)	Start (mmm-yy)	Finish (mmm-yy)	Start (mmm-yy)	Finish (mmm-yy)	
	Feb-08	Apr-08	May-08	Jul-08	Oct-08	Apr-09	
he emergency	age of the equipm fire pump (in conju Funding Inform	by a diesel engine ent and failure freq unction with the reg	uency. Basically, v ular duty pumps) w	ve do not have a pr ras required to ope	roper backup at too	lay's codes. In the	
Year	Annual	Federal	Provincial		Operating	Other	Debenture
	Cost	Grants	Grants	Reserve	Budget	Sources	Financed
Prior 2008	- 1,500,000						1,500,000
2000	4,000,000		4,000,000				1,000,000
2010	-						
2011	-						
	-						
2012	E E00.000		4 000 000				1 500 000
TOTAL	5,500,000	-	4,000,000	-	-	-	1,500,000
TOTAL Operating C	5,500,000 Costs (Saving		4,000,000	-	- 2008	2009	2010
TOTAL Operating C Jtilities	<mark>Costs (Saving</mark>		4,000,000	-	1	11	201
TOTAL Operating C Jtilities Select cost type	Costs (Saving	s)	4,000,000		1	2009	201
TOTAL Operating C Utilities Select cost type Select cost type	Costs (Saving	s)	4,000,000		1	2009	201
TOTAL Operating C Utilities Select cost type Select cost type	Costs (Saving	s)	4,000,000		1	2009	201 4,000
TOTAL Operating C Jtilities Select cost type Select cost type Select cost type	Costs (Saving	S) Electricity	4,000,000 Yes		2008	2009 4,000	2011 4,000
TOTAL Operating C Jtilities Select cost type Select cost type Select cost type Have operating Accountabi	Costs (Saving impacts been bud lity Roles	S) Electricity		-	2008	2009 4,000	2011 4,000
TOTAL Operating C Jtilities Select cost type Select cost type Select cost type Have operating Accountabi Sponsor Depa	Costs (Saving) impacts been bud lity Roles rtment Contact:	Electricity geted for? Michel Savard, Mana	Yes ger Environment Bra	nch, Public Works	2008	2009 4,000 4,000	2011 4,000
TOTAL Operating C Jtilities Select cost type Select cost type Have operating Accountabi Sponsor Depa Project Lead C	impacts been bud lity Roles rtment Contact:	S) Electricity geted for? <u>Michel Savard, Mana</u> Guy Jette, Superviso	Yes Iger Environment Bra r - Utility Plant Servic	nch, Public Works	2008	2009 4,000 4,000	201 4,000 4,000
TOTAL Operating C Jtilities Select cost type Select cost type Select cost type Have operating Accountabi Sponsor Depa	impacts been bud lity Roles rtment Contact:	S) Electricity geted for? <u>Michel Savard, Mana</u> Guy Jette, Superviso	Yes ger Environment Bra	nch, Public Works	2008	2009 4,000 4,000	201 4,000 4,000
TOTAL Operating C Jtilities Select cost type Select cost type Have operating Accountabi Sponsor Depa Project Lead C Business Case	Costs (Saving impacts been bud lity Roles rtment Contact: Contact: 9 Contact:	S) Electricity geted for? Michel Savard, Mana Guy Jette, Superviso Guy Jette, Superviso	Yes Iger Environment Bra r - Utility Plant Servic	nch, Public Works	2008	2009 4,000 4,000	201 4,000 4,000
TOTAL Operating C Juliities Select cost type Select cost type Have operating Accountabi Sponsor Depa Project Lead C Business Case Capital P HIGH PRIORIT ncurred costs A	Costs (Saving: impacts been bud lity Roles rtment Contact: contact: e Contact: Y - Project has ND/OR will need st year of the 5-	Electricity geted for? <u>Michel Savard, Mana</u> <u>Guy Jette, Supervisc</u> <u>Guy Jette, Supervisc</u>	Yes ger Environment Bra r - Utility Plant Servic r - Utility Plant Servic ITY - Project does ntil the second or	nch, Public Works es es LOW PRIORITY	- Project does not the fourth or fifth	2009 4,000 4,000	201 4,000 4,000 iority Score 66 E - Criterion doe
TOTAL Operating C Jililities Select cost type Select cost type Edect cost type Aave operating Accountabi Sponsor Depa Project Lead C Business Case Capital P HIGH PRIORIT Incurred costs A o start in the fir	Costs (Saving: impacts been bud lity Roles rtment Contact: contact: e Contact: Y - Project has ND/OR will need st year of the 5-	s) Electricity geted for? <u>Michel Savard, Mana</u> <u>Guy Jette, Superviso</u> <u>Guy Jette, Superviso</u> <u>Quy Jette, Superviso</u> <u>C</u> MEDIUM PRIORI not need to start u	Yes Iger Environment Bra r - Utility Plant Servic r - Utility Plant Servic ITY - Project does ntil the second or r capital plan High Yr 1	nch, Public Works es es need to start until year of 5-year cap Medium Yr 2 or 3	- Project does not the fourth or fifth	2009 4,000 4,000	2011 4,000 4,000 iority Score - 66 E - Criterion does
TOTAL Operating C Jilities Select cost type Select cost type tave operating Accountabi Sponsor Depa Project Lead C Business Case Capital P IGH PRIORIT neurred costs A o start in the fir rear capital plan	Costs (Saving: impacts been bud lity Roles rtment Contact: contact: e Contact: Y - Project has ND/OR will need st year of the 5-	s) Electricity geted for? <u>Michel Savard, Mana</u> <u>Guy Jette, Superviso</u> <u>Guy Jette, Superviso</u> <u>Quy Jette, Superviso</u> <u>C</u> MEDIUM PRIORI not need to start u	Yes Iger Environment Bra Ir - Utility Plant Servic Ir - Utility Plant Servic If - Project does ntil the second or r capital plan High	nch, Public Works es es LOW PRIORITY need to start until year of 5-year cap Medium	2008 2008 - Project does not the fourth or fifth tital plan Low	2009 4,000 4,000 4,000 Pr Pr NOT APPLICABL not apply to this ca	201 4,000 4,000 iority Score 66 E - Criterion does apital project
TOTAL Operating C Jilities Select cost type Select cost type tave operating Accountabi Sponsor Depa Project Lead C Business Case Capital P incurred costs A o start in the fir rear capital plan Criteria	Costs (Saving: impacts been bud lity Roles rtment Contact: o Contact: e Contact: Y - Project has ND/OR will need st year of the 5-	Electricity geted for? Michel Savard, Mana Guy Jette, Superviso Guy Jette, Superviso P MEDIUM PRIORI not need to start u third year of 5-yea	Yes ger Environment Bra r - Utility Plant Servic r - Utility Plant Servic TY - Project does ntil the second or r capital plan High Yr 1 6	nch, Public Works es es need to start until year of 5-year cap Medium Yr 2 or 3	- Project does not the fourth or fifth ital plan Low Yr 4 or 5	2009 4,000 4,000 4,000 Pr Pr NOT APPLICABL not apply to this ca N/A	201 4,000 4,000 66 E - Criterion doe: apital project Score
TOTAL Operating C Select cost type Select cost type Select cost type dave operating Accountabi Sponsor Depa Project Lead C Business Case Capital P ingh PRIORIT neurred costs A o start in the fir rear capital plan Criteria Health or Safety	Costs (Saving: impacts been bud lity Roles rtment Contact: o Contact: • Contact: • Project has ND/OR will need st year of the 5-	Electricity geted for? Michel Savard, Mana Guy Jette, Superviso Guy Jette, Superviso Q MEDIUM PRIORI not need to start u third year of 5-yea	Yes Iger Environment Bra r - Utility Plant Servic r - Utility Plant Servic ITY - Project does ntil the second or r capital plan High Yr 1	nch, Public Works es es need to start until year of 5-year cap Medium Yr 2 or 3	- Project does not the fourth or fifth ital plan Low Yr 4 or 5	2009 4,000 4,000 4,000 Pr Pr NOT APPLICABL not apply to this ca N/A	201 4,000 4,000 iority Score 66 E - Criterion doe apital project Score Score
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TOTAL Operating C Jililities Select cost type Select cost type Select cost type Have operating Accountabi Sponsor Depa Project Lead C Business Case Capital P IGH PRIORIT neurred costs A o start in the fir rear capital plan Criteria Health or Safety Legislation Cha Maintain Existin	Costs (Saving: impacts been bud lity Roles rtment Contact: contact: Project has ND/OR will need st year of the 5- h / Issue nges g Assets	Electricity geted for? Michel Savard, Mana Guy Jette, Superviso Guy Jette, Superviso Butte, Superviso Pervisor MEDIUM PRIORI not need to start u third year of 5-year 7 6	Yes ger Environment Bra r - Utility Plant Servic r - Utility Plant Servic TY - Project does ntil the second or r capital plan High Yr 1 6	nch, Public Works es es need to start until year of 5-year cap Medium Yr 2 or 3	- Project does not the fourth or fifth ital plan Low Yr 4 or 5	2009 4,000 4,000 4,000 Pr Pr NOT APPLICABL not apply to this ca N/A	201 4,000 4,000 iority Score 66 E - Criterion doe apital project Score 42 0 0
TOTAL Operating C Select cost type Select cost type Select cost type dave operating Accountabi Sponsor Depa Project Lead C Business Case Capital P IGH PRIORIT neurred costs A o start in the fir rear capital plan Criteria Health or Safety Legislation Cha Maintain Existin Maintain Currer	Costs (Saving: Costs (Saving: impacts been bud lity Roles rtment Contact: contact: a Contact: riority Scorr Y - Project has ND/OR will need st year of the 5- h / Issue nges g Assets tt Service Levels	Electricity geted for? Michel Savard, Mana Guy Jette, Superviso Guy Jette, Superviso Butte, Superviso Pervisor MEDIUM PRIORI not need to start u third year of 5-year 7 6	Yes In the second or r - Utility Plant Servic TY - Project does nr capital plan High Yr 1 6 X	nch, Public Works es es need to start until year of 5-year cap Medium Yr 2 or 3	- Project does not the fourth or fifth ital plan Low Yr 4 or 5	2009 4,000 4,000 4,000 Pr Pr NOT APPLICABL not apply to this ca N/A	201 4,000 4,000 iority Score 66 E - Criterion doe apital project Score 42 0 0 0
TOTAL Operating C Utilities Select cost type Select cost type Celect cost cost Celect Cele	Costs (Saving: Costs (Saving: impacts been bud lity Roles rtment Contact: contact: a Contact: riority Scorr Y - Project has ND/OR will need st year of the 5- h / Issue nges g Assets tt Service Levels	Electricity geted for? Michel Savard, Mana Guy Jette, Superviso Guy Jette, Superviso Butte, Superviso Pervisor MEDIUM PRIORI not need to start u third year of 5-year 7 6	Yes In the second or r - Utility Plant Servic TY - Project does nr capital plan High Yr 1 6 X	nch, Public Works es es need to start until year of 5-year cap Medium Yr 2 or 3	- Project does not the fourth or fifth ital plan Low Yr 4 or 5	2009 4,000 4,000 4,000 Pr Pr NOT APPLICABL not apply to this ca N/A	201 4,000 4,000 iority Score 66 E - Criterion doe apital project Score 42 0 0 0
TOTAL Operating C Utilities Select cost type Select cost type Aave operating Accountabi Sponsor Depa Project Lead C Business Case Capital P IGH PRIORIT Incurred costs A o start in the fir vear capital plan Criteria Health or Safety Legislation Cha Maintain Currer Increase Efficie	Costs (Saving: Costs (Saving: impacts been bud lity Roles rtment Contact: contact: riority Scorr Y - Project has ND/OR will need st year of the 5- n / Issue nges g Assets it Service Levels ncies	Electricity geted for? Michel Savard, Mana Guy Jette, Superviso Guy Jette, Superviso P MEDIUM PRIORI not need to start u third year of 5-yea 7 6 5 4 3	Yes In the second or r - Utility Plant Servic TY - Project does nr capital plan High Yr 1 6 X	nch, Public Works es es need to start until year of 5-year cap Medium Yr 2 or 3	- Project does not the fourth or fifth ital plan Low Yr 4 or 5	2009 4,000 4,000 4,000 Pr Pr NOT APPLICABL not apply to this ca N/A	201 4,000 4,000 iority Score 66 E - Criterion doe apital project Score 42 0 0

BEING A BYLAW OF THE REGIONAL MUNICIPALITY OF WOOD BUFFALO TO AUTHORIZE THE COUNCIL OF THE REGIONAL MUNICIPALITY OF WOOD BUFFALO TO INCUR AN INDEBTEDNESS BY THE ISSUANCE OF DEBENTURES IN THE AMOUNT OF FIVE HUNDRED THOUSAND DOLLARS (\$500,000.00) FOR THE PURPOSE OF THE DOWNTOWN SEWER CAPACITY INCREASE 2008.

WHEREAS the Council of the Regional Municipality of Wood Buffalo has decided to issue a bylaw pursuant to Section 258 of the Municipal Government Act to authorize the financing, undertaking and completion of the Downtown Sewer Capacity Increase 2008;

WHEREAS the Regional Municipality of Wood Buffalo has made plans, specifications and estimates for the project and confirms the total cost of the Downtown Sewer Capacity Increase 2008 is \$500,000.00.

WHEREAS in order to complete the said project, it will be necessary for the Regional Municipality of Wood Buffalo to borrow the sum of \$500,000.00, for a period not to exceed twenty (20) years, from the Alberta Capital Finance Authority or another authorized financial institution, by the issuance of debentures and on the terms and conditions referred in this bylaw.

WHEREAS the principal amount of the outstanding debt of the Regional Municipality of Wood Buffalo at December 31, 2006 is \$201,896,286.00 and no part of the principal or interest is in arrears;

WHEREAS the estimated lifetime of the project financed under this by-law is equal to, or in excess of twenty (20) years;

AND WHEREAS all required approvals for the project have been obtained and the project is in compliance with all Acts and Regulations of the Province of Alberta;

- 1. That for the purpose of the Downtown Sewer Capacity Increase 2008 the sum of FIVE HUNDRED THOUSAND DOLLARS (\$500,000.00) be borrowed from the Alberta Capital Finance Authority or another authorized financial institution by way of debenture on the credit and security of the Regional Municipality of Wood Buffalo at large, of which amount the full sum of \$500,000.00 is to be paid by the Regional Municipality of Wood Buffalo at large.
- 2. The proper officers of the Municipality are hereby authorized to issue debentures on behalf of the Municipality for the amount and purpose as authorized by this bylaw, namely the Downtown Sewer Capacity Increase 2008.
- 3. The Municipality shall repay the indebtedness according to the repayment structure in effect,

namely semi-annual or annual equal payments of combined principal and interest installments not to exceed twenty (20) years calculated at a rate not exceeding the interest rate fixed by the Alberta Capital Finance Authority or another authorized financial institution on the date of the borrowing, and not to exceed fourteen (14) percent.

- 4. The Municipality shall levy and raise in each year municipal taxes sufficient to pay the indebtedness.
- 5. The indebtedness shall be contracted on the credit and security of the Municipality.
- 6. The net amount borrowed under the bylaw shall be applied only to the project specified by this bylaw.
- 7. This bylaw shall become effective when it has received third reading and been signed by the Mayor and Chief Legislative Officer.

READ a first time this	day of	, 2008.

READ a second time this _____ day of _____, 2008.

READ a third and final time this _____ day of _____, 2008.

SIGNED and PASSED this _____ day of _____, 2008.

CERTIFIED A TRUE COPY

MAYOR

CHIEF LEGISLATIVE OFFICER

Downtown Sewer Capacity Increase 2008

Principal	\$500,000.00
Interest	6.00%
Term	20
Payments	\$43,592.28

Year	Beginning Balance	Interest	Payment	Principal	End Balance
					\$500,000.00
1	\$500,000.00	\$30,000.00	\$43,592.28	\$13,592.28	\$486,407.72
2	\$486,407.72	\$29,184.46	\$43,592.28	\$14,407.82	\$471,999.91
3	\$471,999.91	\$28,319.99	\$43,592.28	\$15,272.28	\$456,727.62
4	\$456,727.62	\$27,403.66	\$43,592.28	\$16,188.62	\$440,539.00
5	\$440,539.00	\$26,432.34	\$43,592.28	\$17,159.94	\$423,379.06
6	\$423,379.06	\$25,402.74	\$43,592.28	\$18,189.53	\$405,189.53
7	\$405,189.53	\$24,311.37	\$43,592.28	\$19,280.91	\$385,908.62
8	\$385,908.62	\$23,154.52	\$43,592.28	\$20,437.76	\$365,470.86
9	\$365,470.86	\$21,928.25	\$43,592.28	\$21,664.03	\$343,806.83
10	\$343,806.83	\$20,628.41	\$43,592.28	\$22,963.87	\$320,842.96
11	\$320,842.96	\$19,250.58	\$43,592.28	\$24,341.70	\$296,501.26
12	\$296,501.26	\$17,790.08	\$43,592.28	\$25,802.20	\$270,699.06
13	\$270,699.06	\$16,241.94	\$43,592.28	\$27,350.33	\$243,348.73
14	\$243,348.73	\$14,600.92	\$43,592.28	\$28,991.35	\$214,357.37
15	\$214,357.37	\$12,861.44	\$43,592.28	\$30,730.84	\$183,626.54
16	\$183,626.54	\$11,017.59	\$43,592.28	\$32,574.69	\$151,051.85
17	\$151,051.85	\$9,063.11	\$43,592.28	\$34,529.17	\$116,522.68
18	\$116,522.68	\$6,991.36	\$43,592.28	\$36,600.92	\$79,921.76
19	\$79,921.76	\$4,795.31	\$43,592.28	\$38,796.97	\$41,124.79
20	\$41,124.79	\$2,467.49	\$43,592.28	\$41,124.79	\$0.00

	Interest	Payment	Principal
Total	\$371,845.57	\$871,845.57	\$500,000.00

	IONAL MUNICIPA					CAPITAL F	REQUEST
PROJECT NA	ME	Downtowr 2008	n Sewer Ca	apacity Inc	rease	\$	500,000
PROJECT LOC		Fort McMurray	1		Г	ype of Cost Estimat	e ——
					۲	Detailed (+/-15%	6)
SPONSOR DEI	PARIMENI	Operations & I	Maintenance		С	Preliminary (+/-	30%)
SPONSOR DIV	ISION	Environment					50%)
MUNICIPAL FU	JNCTION	42 - Sanitary S	Sew - Coll/Disp	osal	0		
TYPE OF PRO	JECT	Public Utility				Strategic (+/- 10	10%)
Project	Timeline						
		Design		sign		n or Purchase	
	Start (mmm-yy)	Finish (mmm-yy)	Start (mmm-yy)	Finish (mmm-yy)	Start (mmm-yy)	Finish (mmm-yy)	
			Jan-08	Nov-08			
Description of		itory cowor system	in lower town site	Fort McMurroy	ue te incredible a	owth within the urba	an area the
vill take approxima	ately 5 years to owth. Important nding Inforn	complete. Sanitary	/ sewer master pla	n to be completed	late 2007, it is anti	areas in the downt cipated that major in dy to follow master	nvestment will be
Year	Annual Cost	Federal Grants	Provincial Grants	Posonio	Operating Budget	Other Sources	Debenture Financed
Prior	-	Grants	Grants	Reserve	Dudget	Sources	Tindiceu
2008	500,000						500,000
2009	-						
2010	-						
2011	-						
2012	-						
TOTAL	500,000	-	-	-	-	-	500,000
Operating Cos	sts (Savings	s)			2008	3 2009	201
Naintenance							(100,000
Select cost type							
elect cost type elect cost type							
elect cost type					-	_	(100,000
lave operating imp	pacts been bud	geted for?	Yes				(100,000
Accountability	y Roles	-					
Sponsor Departm	ent Contact:	Michel Savard, Mana	ager Environment Bra	nch, Public Works			
Project Lead Con	tact:	Lee Perkins, Superv	isor, Utility Operation	s Service Area		P	iority Score
Business Case Co	ontact:	Lee Perkins, Supervi	isor, Utility Operations	s Service Area		_	66
Capital Pric	ority Score	e					
HIGH PRIORITY - nourred costs ANE o start in the first y ear capital plan	D/OR will need		intil the second or	LOW PRIORITY need to start until year of 5-year cap	the fourth or fifth	NOT APPLICABL not apply to this ca	
			High Yr 1	Medium Yr 2 or 3	Low Yr 4 or 5	N/A	Score
			6	3	1	0	
Criteria		_					
ealth or Safety Is	sue	7	X			ļ	42
icality of Galety 15.	€S	6				ļ	0
-	iccoto	5				ļ	0
egislation Change	135615		X				24
egislation Change laintain Existing A laintain Current S	ervice Levels	4	^	1			
egislation Change Maintain Existing A Maintain Current S Increase Efficiencie	ervice Levels es	4 3 2					
egislation Change Maintain Existing A Maintain Current S Increase Efficiencie Increase Level of E	ervice Levels es						0
egislation Change Maintain Existing A Maintain Current S Increase Efficiencie	ervice Levels es	4 3 2 1					0
egislation Change laintain Existing A laintain Current S ncrease Efficiencie ncrease Level of E	ervice Levels es					Priority Score	0 0 0 66

WHEREAS the Municipal Council of the Regional Municipality of Wood Buffalo has passed Bylaw No. 02/043 authorizing the issuance of a debenture of TEN MILLION THREE HUNDRED TEN THOUSAND SEVEN HUNDRED SIX DOLLARS (\$10,310,706.00) in respect of the project known as the Athabasca Water Treatment Plant Expansion, the total cost of which project is estimated to be TWENTY FOUR MILLION SEVEN HUNDRED NINETY EIGHT THOUSAND SIX HUNDRED DOLLARS (\$24,798,600.00);

AND WHEREAS the Council of the Regional Municipality of Wood Buffalo wishes to increase the amount of borrowing authorized in respect of the aforesaid project;

- 1. The purpose of this Bylaw is to authorize the borrowing of additional monies to finance the cost of the project known as the Athabasca Water Treatment Plant Expansion (the "Project");
- 2. The authorized expenditure for the Project is hereby increased from ELEVEN MILLION EIGHT HUNDRED THIRTY THOUSAND DOLLARS (\$11,830,00.00) authorized by Bylaw No. 02/043 to TWENTY FOUR MILLION SEVEN HUNDRED NINETY EIGHT THOUSAND SIX HUNDRED DOLLARS (\$24,798,600.00);
- 3. The borrowing in the amount of TEN MILLION THREE HUNDRED TEN THOUSAND SEVEN HUNDRED SIX DOLLARS (\$10,310,706.00) for the Project authorized by Bylaw No. 02/043 is hereby increased by NINE HUNDRED TWO THOUSAND ONE HUNDRED TWO DOLLARS (\$902,102.00) to ELEVEN MILLION TWO HUNDRED TWELVE THOUSAND EIGHT HUNDRED EIGHT DOLLARS (\$11,212,808.00);
- 4. The maximum rate of interest of the borrowing hereby authorized will be the same as authorized by Bylaw No. 02/043, namely 14% per annum;
- 5. The term of the borrowing hereby authorized will be the same as authorized by Bylaw No. 02/043, namely twenty (20) years;
- 6. The terms of repayment of the borrowing authorized hereby will be the same as Bylaw No. 02/043, either annual or semi-annual payments;
- 7. The sources of money to be used to pay the principal and interest owing under the borrowing hereby authorized will be the same as those authorized under Bylaw No. 02/043;
- 8. Bylaw No. 02/043 is hereby amended in accordance with the terms of this amending bylaw;

- 9. This amending bylaw shall be advertised in accordance with requirements of the *Municipal Government Act*, SA 2000, c. M-26, as amended.
- 10. This bylaw shall be passed and become effective when it receives third reading and is signed by the Mayor and Chief Legislative Officer.
- READ a first time this _____ day of _____, 2008.
- READ a second time this _____ day of _____, 2008.
- READ a third and final time this _____ day of _____, 2008.

SIGNED and PASSED this _____ day of _____, 2008.

MAYOR

Athabasca Water Treatment Plant Expansion

Principal	\$11,212,808.00
Interest	6.00%
Term	20
Payments	\$977,583.70

Year	Beginning Balance	Interest	Payment	Principal	End Balance
					\$11,212,808.00
1	\$11,212,808.00	\$672,768.48	\$977,583.70	\$304,815.22	\$10,907,992.78
2	\$10,907,992.78	\$654,479.57	\$977,583.70	\$323,104.13	\$10,584,888.65
3	\$10,584,888.65	\$635,093.32	\$977,583.70	\$342,490.38	\$10,242,398.27
4	\$10,242,398.27	\$614,543.90	\$977,583.70	\$363,039.80	\$9,879,358.47
5	\$9,879,358.47	\$592,761.51	\$977,583.70	\$384,822.19	\$9,494,536.28
6	\$9,494,536.28	\$569,672.18	\$977,583.70	\$407,911.52	\$9,086,624.76
7	\$9,086,624.76	\$545,197.49	\$977,583.70	\$432,386.21	\$8,654,238.55
8	\$8,654,238.55	\$519,254.31	\$977,583.70	\$458,329.39	\$8,195,909.16
9	\$8,195,909.16	\$491,754.55	\$977,583.70	\$485,829.15	\$7,710,080.01
10	\$7,710,080.01	\$462,604.80	\$977,583.70	\$514,978.90	\$7,195,101.12
11	\$7,195,101.12	\$431,706.07	\$977,583.70	\$545,877.63	\$6,649,223.49
12	\$6,649,223.49	\$398,953.41	\$977,583.70	\$578,630.29	\$6,070,593.20
13	\$6,070,593.20	\$364,235.59	\$977,583.70	\$613,348.11	\$5,457,245.09
14	\$5,457,245.09	\$327,434.71	\$977,583.70	\$650,148.99	\$4,807,096.10
15	\$4,807,096.10	\$288,425.77	\$977,583.70	\$689,157.93	\$4,117,938.17
16	\$4,117,938.17	\$247,076.29	\$977,583.70	\$730,507.41	\$3,387,430.76
17	\$3,387,430.76	\$203,245.85	\$977,583.70	\$774,337.85	\$2,613,092.91
18	\$2,613,092.91	\$156,785.57	\$977,583.70	\$820,798.12	\$1,792,294.78
19	\$1,792,294.78	\$107,537.69	\$977,583.70	\$870,046.01	\$922,248.77
20	\$922,248.77	\$55,334.93	\$977,583.70	\$922,248.77	\$0.00

	Interest	Payment	Principal
Total	\$8,338,865.96	\$19,551,673.96	\$11,212,808.00

	Regional Municipa F WOOD BUFFA					CAPITAL I	REQUEST	
PROJECT	NAME	Athabasca Expansior	a Water Tre	eatment Pla	ant	\$	24,798,600	
PROJECT L	OCATION	Fort McMurray			ΓŢ	ype of Cost Estima	te —	
					0	Detailed (+/-15	%)	
		Operations & I	viaintenance		۲	Preliminary (+/-	30%)	
SPONSOR		Environment			0	Conceptual (+/-	50%)	
MUNICIPAL	FUNCTION	41 - Water Su	p & Distribution		0	Strategic (+/- 1	00%)	
TYPE OF P	ROJECT	Public Utility						
Proje	ect Timeline							
	Pre-D	Design	Des	-		or Purchase		
	Start (mmm-yy)	Finish (mmm-yy)	Start (mmm-yy)	Finish (mmm-yy)	Start (mmm-yy)	Finish (mmm-yy)		
		Completed	Jan-07	Dec-07	Jan-08	Dec-09		
enhanced coag Additional Engineering/Pla	ulation. Built to se Funding Inform anning to review fo		f 85,000.		ade will include U	/ upgrades, waste	management, and	
Year	Annual Cost	Federal Grants	Provincial Grants	Reserve	Operating Budget	Other Sources	Debenture Financed	
Prior	16,800,000		193,392			10,392,400	6,214,208	
2008	4,998,600						4,998,600	
2009 2010	3,000,000		3,000,000					
2010	-							
2012	-							
TOTAL	24,798,600	-	3,193,392	-	-	10,392,400	11,212,808	
Operating (Costs (Saving	s)						
					2008		2010	
Utilities Maintenance		Electricity savings Millwright Electric				(40,000) (100,000)	(40,000) (100,000)	
Select cost type	9		ai, Fiumbing			(100,000)	(100,000)	
Select cost type								
					-	(140,000)	(140,000)	
	impacts been bud	Igeted for?	Yes					
Accountable	ility Roles artment Contact:	Michel Savord Man	ager Environment Bra	anch Rublic Works				
Project Lead (or - Utility Plant Servio			- Г ^Р	riority Score	
Business Cas			or - Utility Plant Servic			-	60	
						-		
Capital P	riority Score	2						
HIGH PRIORIT	Y - Project has AND/OR will need rst year of the 5-				the fourth or fifth			
			High Yr 1	Medium Yr 2 or 3	Low Yr 4 or 5	N/A	Score	
			6	3	1	0		
Criteria					•			
Health or Safet	y Issue	7					0	
Legislation Cha	anges	6	X					

54321

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Maintain Existing Assets

Increase Efficiencies

New Service

Maintain Current Service Levels

Increase Level of Existing Service

0

24

0 0

0

60

Total Priority Score

BEING A BYLAW OF THE REGIONAL MUNICIPALITY OF WOOD BUFFALO TO AUTHORIZE THE COUNCIL OF THE REGIONAL MUNICIPALITY OF WOOD BUFFALO TO INCUR AN INDEBTEDNESS BY THE ISSUANCE OF DEBENTURES IN THE AMOUNT OF TEN MILLION DOLLARS (\$10,000,000.00) FOR THE PURPOSE OF THE INFRASTRUCTURE RELOCATION HIGHWAY 63.

WHEREAS the Council of the Regional Municipality of Wood Buffalo has decided to issue a bylaw pursuant to Section 258 of the Municipal Government Act to authorize the financing, undertaking and completion of the Infrastructure Relocation Highway 63;

WHEREAS the Regional Municipality of Wood Buffalo has made plans, specifications and estimates for the project and confirms the total cost of the Infrastructure Relocation Highway 63 is \$20,000,000.00.

WHEREAS in order to complete the said project, it will be necessary for the Regional Municipality of Wood Buffalo to borrow the sum of \$10,000,000.00, for a period not to exceed ten (10) years, from the Alberta Capital Finance Authority or another authorized financial institution, by the issuance of debentures and on the terms and conditions referred in this bylaw.

WHEREAS the principal amount of the outstanding debt of the Regional Municipality of Wood Buffalo at December 31, 2006 is \$201,896,286.00 and no part of the principal or interest is in arrears;

WHEREAS the estimated lifetime of the project financed under this by-law is equal to, or in excess of ten (10) years;

AND WHEREAS all required approvals for the project have been obtained and the project is in compliance with all Acts and Regulations of the Province of Alberta;

- 1. That for the purpose of the Infrastructure Relocation Highway 63 the sum of TEN MILLION DOLLARS (\$10,000,000.00) be borrowed from the Alberta Capital Finance Authority or another authorized financial institution by way of debenture on the credit and security of the Regional Municipality of Wood Buffalo at large, of which amount the full sum of \$10,000,000.00 is to be paid by the Regional Municipality of Wood Buffalo at large.
- 2. The proper officers of the Municipality are hereby authorized to issue debentures on behalf of the Municipality for the amount and purpose as authorized by this bylaw, namely the Infrastructure Relocation Highway 63.
- 3. The Municipality shall repay the indebtedness according to the repayment structure in effect, namely semi-annual or annual equal payments of combined principal and interest

installments not to exceed ten (10) years calculated at a rate not exceeding the interest rate fixed by the Alberta Capital Finance Authority or another authorized financial institution on the date of the borrowing, and not to exceed fourteen (14) percent.

- 4. The Municipality shall levy and raise in each year municipal taxes sufficient to pay the indebtedness.
- 5. The indebtedness shall be contracted on the credit and security of the Municipality.
- 6. The net amount borrowed under the bylaw shall be applied only to the project specified by this bylaw.
- 7. This bylaw shall become effective when it has received third reading and been signed by the Mayor and Chief Legislative Officer.

READ a first time this _____ day of _____, 2008.

READ a second time this _____ day of _____, 2008.

READ a third and final time this _____ day of _____, 2008.

SIGNED and PASSED this _____ day of _____, 2008.

CERTIFIED A TRUE COPY

MAYOR

CHIEF LEGISLATIVE OFFICER

Infrastructure Relocation Highway 63

Principal	\$10,000,000.00
Interest	6.00%
Term	10
Payments	\$1,358,679.58

Year	Beginning Balance	Interest	Payment	Principal	End Balance
					\$10,000,000.00
1	\$10,000,000.00	\$600,000.00	\$1,358,679.58	\$758,679.58	\$9,241,320.42
2	\$9,241,320.42	\$554,479.23	\$1,358,679.58	\$804,200.36	\$8,437,120.06
3	\$8,437,120.06	\$506,227.20	\$1,358,679.58	\$852,452.38	\$7,584,667.68
4	\$7,584,667.68	\$455,080.06	\$1,358,679.58	\$903,599.52	\$6,681,068.16
5	\$6,681,068.16	\$400,864.09	\$1,358,679.58	\$957,815.49	\$5,723,252.67
6	\$5,723,252.67	\$343,395.16	\$1,358,679.58	\$1,015,284.42	\$4,707,968.25
7	\$4,707,968.25	\$282,478.09	\$1,358,679.58	\$1,076,201.49	\$3,631,766.76
8	\$3,631,766.76	\$217,906.01	\$1,358,679.58	\$1,140,773.58	\$2,490,993.18
9	\$2,490,993.18	\$149,459.59	\$1,358,679.58	\$1,209,219.99	\$1,281,773.19
10	\$1,281,773.19	\$76,906.39	\$1,358,679.58	\$1,281,773.19	\$0.00

Total

Interest \$3,586,795.82 Payment \$13,586,795.82 Principal \$10,000,000.00

	^{df} Wood Buff	ALITY ALO				CAPITAL F	REQUEST
PROJECT	NAME	Infrastruct	ure Reloca	tion Highv	vay 63	\$:	20,000,000
PROJECT I	LOCATION	Fort McMurray	v		Г	Type of Cost Estimation	te —
SPONSOR	DEPARTMENT					O Detailed (+/-15	%)
SPONSOR		Environment	Maintenance			O Preliminary (+/-	30%)
						Oconceptual (+/-	50%)
	L FUNCTION		p & Distribution			O Strategic (+/- 1	00%)
TYPE OF P	ROJECT	Public Utility					
Proje	ect Timeline						
	Pre-D	Design	Desi	gn	Constructi	on or Purchase	
	Start (mmm-yy)	Finish (mmm-yy)	Start (mmm-yy)	Finish (mmm-yy)	Start (mmm-yy)	Finish (mmm-yy)	
	Jan-08	Jan-08	Jan-08	Feb-08	Apr-08	Nov-09	
	n of Project					e Athabasca River, th	J
	a number of conflic Funding Infor		nitary system and w	ater distribution h	ave been ident	fied.	
Year	Annual Cost	Federal Grants	Provincial Grants	Reserve	Operating Budget	Other Sources	Debenture Financed
Prior	-	Grants		Reserve	Dudget	5001003	Tindriced
2008	8,000,000						8,000,000
2009	12,000,000		10,000,000				2,000,000
2010 2011	-						
2011	-						
TOTAL	20,000,000	-	10,000,000	-			10,000,000
Select cost type	e	(S)			20	08 2009	2010
Select cost type	6						
• •							
Select cost type		lgeted for?	Not applicable			· ·	-
Select cost type	e g impacts been buc	Igeted for?	Not applicable			<u></u>	-
Select cost type Have operating Accountab	e g impacts been buc		Not applicable	nch, Public Works			-
Select cost type Have operating Accountab	e g impacts been buc ility Roles tartment Contact:	Michel Savard, Man					- riority Score
Select cost type Have operating Accountab Sponsor Dept	e g impacts been buc ility Roles tartment Contact: Contact:	Michel Savard, Man Lee Perkins, Superv	ager Environment Brar	Service Area			riority Score –
Select cost type Have operating Accountab Sponsor Dept Project Lead (Business Cas	e g impacts been buc ility Roles tartment Contact: Contact: ee Contact:	Michel Savard, Man Lee Perkins, Superv Lee Perkins, Superv	ager Environment Brar risor, Utility Operations	Service Area			
Select cost type Have operating Accountab Sponsor Dept Project Lead (Business Cas	e g impacts been buc ility Roles tartment Contact: Contact:	Michel Savard, Man Lee Perkins, Superv Lee Perkins, Superv B	ager Environment Brar risor, Utility Operations risor, Utility Operations	Service Area Service Area		P	60
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Select cost type tave operating Accountab Sponsor Dept Project Lead (Business Cas Capital P IGH PRIORIT neurred costs / o start in the fin rear capital pla	e g impacts been buc ility Roles tartment Contact: Contact: ee Contact: Priority Scor TY - Project has AND/OR will need rst year of the 5-	Michel Savard, Man Lee Perkins, Superv Lee Perkins, Superv e MEDIUM PRIORI not need to start to	ager Environment Brar isor, Utility Operations isor, Utility Operations TY - Project does L Intil the second or r ar capital plan y High	Service Area Service Area OW PRIORITY need to start until rear of 5-year cap Medium	the fourth or fift ital plan Low Yr 4 or 5	ot NOT APPLICABL h does not apply to	60 E - Criterion this capital project
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Select cost type Have operating Accountab Sponsor Dept Project Lead (Business Cas Capital P HGH PRIORIT ncurred costs / o start in the fili rear capital pla Criteria Health or Safet	e g impacts been buc illity Roles tartment Contact: Contact: e Contact: Priority Scor TY - Project has AND/OR will need rst year of the 5- in	Michel Savard, Man Lee Perkins, Superv Lee Perkins, Superv e MEDIUM PRIORI not need to start u third year of 5-yea	ager Environment Brar risor, Utility Operations risor, Utility Operations TY - Project does I until the second or r ar capital plan Yr 1	Service Area Service Area OW PRIORITY need to start until rear of 5-year cap Medium Yr 2 or 3	the fourth or fift ital plan Low Yr 4 or 5	ot NOT APPLICABL h does not apply to	60 LE - Criterion this capital project Score
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Select cost type Have operating Accountab Sponsor Dept Project Lead (Business Cas Capital P High PRIORIT ncurred costs / o start in the fili rear capital pla Criteria Health or Safet Legislation Char Maintain Existin	e g impacts been buc illity Roles tartment Contact: Contact: e Contact: Priority Scor TY - Project has AND/OR will need rst year of the 5- in	Michel Savard, Man Lee Perkins, Superv Lee Perkins, Superv e MEDIUM PRIORI not need to start u third year of 5-yea	ager Environment Brar risor, Utility Operations risor, Utility Operations TY - Project does I until the second or r ar capital plan y High Yr 1 6	Service Area Service Area OW PRIORITY need to start until rear of 5-year cap Medium Yr 2 or 3	the fourth or fift ital plan Low Yr 4 or 5	ot NOT APPLICABL h does not apply to	60 LE - Criterion this capital project Score 0 36 0 24
Accountab Sponsor Dept Project Lead (Business Cas Capital P HIGH PRIORIT ncurred costs / o start in the fili year capital pla Criteria Health or Safet Legislation Chas Maintain Existir Maintain Curren ncrease Efficie	e g impacts been buc <i>illity Roles</i> tartment Contact: Contact: e Contact: Priority Scor TY - Project has AND/OR will need rst year of the 5- in ty Issue anges ng Assets nt Service Levels encies	Michel Savard, Man Lee Perkins, Superv Lee Perkins, Superv e MEDIUM PRIORI not need to start u third year of 5-yea	ager Environment Brar risor, Utility Operations risor, Utility Operations TY - Project does I until the second or r ar capital plan y High Yr 1 6 X	Service Area Service Area OW PRIORITY need to start until rear of 5-year cap Medium Yr 2 or 3	the fourth or fift ital plan Low Yr 4 or 5	ot NOT APPLICABL h does not apply to	60 LE - Criterion this capital project Score 0 36 0 24 0
Select cost type Have operating Accountab Sponsor Dept Project Lead (Business Cas Capital P HIGH PRIORIT ncurred costs / o start in the fii rear capital pla Criteria Health or Safet Legislation Chas Maintain Existif Maintain Curren ncrease Eficie ncrease Level	e g impacts been buc <i>illity Roles</i> tartment Contact: Contact: e Contact: Priority Scor TY - Project has AND/OR will need rst year of the 5- in ty Issue anges ng Assets nt Service Levels	Michel Savard, Man Lee Perkins, Superv Lee Perkins, Superv e MEDIUM PRIORI not need to start t third year of 5-year 7 6 5 4 3 2	ager Environment Brar risor, Utility Operations risor, Utility Operations TY - Project does I until the second or r ar capital plan y High Yr 1 6 X	Service Area Service Area OW PRIORITY need to start until rear of 5-year cap Medium Yr 2 or 3	the fourth or fift ital plan Low Yr 4 or 5	ot NOT APPLICABL h does not apply to	60 LE - Criterion this capital project Score 0 36 0 24 0 0
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BEING A BYLAW OF THE REGIONAL MUNICIPALITY OF WOOD BUFFALO TO AUTHORIZE THE COUNCIL OF THE REGIONAL MUNICIPALITY OF WOOD BUFFALO TO INCUR AN INDEBTEDNESS BY THE ISSUANCE OF DEBENTURES IN THE AMOUNT OF TWO MILLION DOLLARS (\$2,000,000.00) FOR THE PURPOSE OF THE WASTE WATER TREATMENT PLANT SAND AND MUD DEWATERING PAD.

WHEREAS the Council of the Regional Municipality of Wood Buffalo has decided to issue a bylaw pursuant to Section 258 of the Municipal Government Act to authorize the financing, undertaking and completion of the Waste Water Treatment Plant Sand and Mud Dewatering Pad;

WHEREAS the Regional Municipality of Wood Buffalo has made plans, specifications and estimates for the project and confirms the total cost of the Waste Water Treatment Plant Sand and Mud Dewatering Pad is \$2,000,000.00.

WHEREAS in order to complete the said project, it will be necessary for the Regional Municipality of Wood Buffalo to borrow the sum of \$2,000,000.00, for a period not to exceed ten (10) years, from the Alberta Capital Finance Authority or another authorized financial institution, by the issuance of debentures and on the terms and conditions referred in this bylaw.

WHEREAS the principal amount of the outstanding debt of the Regional Municipality of Wood Buffalo at December 31, 2006 is \$201,896,286.00 and no part of the principal or interest is in arrears;

WHEREAS the estimated lifetime of the project financed under this by-law is equal to, or in excess of ten (10) years;

AND WHEREAS all required approvals for the project have been obtained and the project is in compliance with all Acts and Regulations of the Province of Alberta;

- 1. That for the purpose of the Waste Water Treatment Plant Sand and Mud Dewatering Pad the sum of TWO MILLION DOLLARS (\$2,000,000.00) be borrowed from the Alberta Capital Finance Authority or another authorized financial institution by way of debenture on the credit and security of the Regional Municipality of Wood Buffalo at large, of which amount the full sum of \$2,000,000.00 is to be paid by the Regional Municipality of Wood Buffalo at large.
- 2. The proper officers of the Municipality are hereby authorized to issue debentures on behalf of the Municipality for the amount and purpose as authorized by this bylaw, namely the Waste Water Treatment Plant Sand and Mud Dewatering Pad.
- 3. The Municipality shall repay the indebtedness according to the repayment structure in effect,

namely semi-annual or annual equal payments of combined principal and interest installments not to exceed ten (10) years calculated at a rate not exceeding the interest rate fixed by the Alberta Capital Finance Authority or another authorized financial institution on the date of the borrowing, and not to exceed fourteen (14) percent.

- 4. The Municipality shall levy and raise in each year municipal taxes sufficient to pay the indebtedness.
- 5. The indebtedness shall be contracted on the credit and security of the Municipality.
- 6. The net amount borrowed under the bylaw shall be applied only to the project specified by this bylaw.
- 7. This bylaw shall become effective when it has received third reading and been signed by the Mayor and Chief Legislative Officer.

READ a first time this _	day of	, 2008.

READ a second time this _____ day of _____, 2008.

READ a third and final time this _____ day of _____, 2008.

SIGNED and PASSED this _____ day of _____, 2008.

CERTIFIED A TRUE COPY

MAYOR

CHIEF LEGISLATIVE OFFICER

Waste Water Treatment Plant Sand and Mud Dewatering Pad

Principal Interest Term Payment		\$2,000,000.00 6.00% 10 \$271,735.92			
Year	Beginning Balance	Interest	Payment	Principal	End Balance
					\$2,000,000.00
1	\$2,000,000.00	\$120,000.00	\$271,735.92	\$151,735.92	\$1,848,264.08
2	\$1,848,264.08	\$110,895.85	\$271,735.92	\$160,840.07	\$1,687,424.01
3	\$1,687,424.01	\$101,245.44	\$271,735.92	\$170,490.48	\$1,516,933.54
4	\$1,516,933.54	\$91,016.01	\$271,735.92	\$180,719.90	\$1,336,213.63
5	\$1,336,213.63	\$80,172.82	\$271,735.92	\$191,563.10	\$1,144,650.53
6	\$1,144,650.53	\$68,679.03	\$271,735.92	\$203,056.88	\$941,593.65
7	\$941,593.65	\$56,495.62	\$271,735.92	\$215,240.30	\$726,353.35
8	\$726,353.35	\$43,581.20	\$271,735.92	\$228,154.72	\$498,198.64
9	\$498,198.64	\$29,891.92	\$271,735.92	\$241,844.00	\$256,354.64
10	\$256,354.64	\$15,381.28	\$271,735.92	\$256,354.64	\$0.00
	Total	Interest \$717,359.16	Payment \$2,717,359.16	Principal \$2,000,000.00	

	REGIONAL MUNICIP OF WOOD BUFF	ALO			(CAPITAL F	REQUEST
PROJECT	NAME	WWTP Sa	and and Mu	ud Dewate	ring Pad	\$	2,000,000
PROJECT L		Fort McMurray	V			pe of Cost Estimat	e
SPONSOR	DEPARTMENT	Operations &	Maintenance		۲	Detailed (+/-159	%)
SPONSOR		Environment			0	Preliminary (+/-	30%)
				1	0	Conceptual (+/-	50%)
			ste - Coll/Dispo	Isal	0	Strategic (+/- 10	00%)
TYPE OF P		Building/Facili	ty				
Proje	ect Timeline						
	Pre-D Start	Design Finish	Des	Finish	Construction Start	or Purchase Finish	
	(mmm-yy)	(mmm-yy)	(mmm-yy)	(mmm-yy)	(mmm-yy)	(mmm-yy)	
			Jan-08	Apr-08	Apr-08	Aug-08	
Design and con phase of treatm		-	ig pad to aid in con	nposting operation:	s; facility will be of	a multiple cell desi	gn for various
Veer	Annual	Federal	Provincial		Operating	Other	Debenture
Year	Cost	Grants	Grants	Reserve	Budget	Sources	Financed
Prior 2008	2,000,000						2,000,000
2008	2,000,000						2,000,000
2010	-						
2011	-						
2012 TOTAL	2,000,000	-					2,000,000
			-	-	-	-	2,000,000
Operating (Costs (Saving	s)			2008	2009	201
Maintenance					5,000	10,000	10,000
Personnel costs	s				10,000	20,000	20,000
Select cost type					,		,
					15,000	30,000	30,000
Have operating Accountabl	impacts been buc	Igeted for?	Yes				
	-	Michel Savard, Man	ager Environment Bra	anch, Public Works			
Project Lead C			Solid Waste Services			Pr	iority Score
Business Case			Solid Waste Services				54
Capital P	riority Scor	е					
Supitari	N Durlanthan	MEDIUM PRIORI	TV Drojaat daga	LOW PRIORITY	- Project does not	NOT APPLICABL	
HIGH PRIORIT incurred costs A to start in the fir	AND/OR will need rst year of the 5-		until the second or		the fourth or fifth	does not apply to	this capital projec
HIGH PRIORIT	AND/OR will need rst year of the 5-	not need to start u	until the second or	need to start until	the fourth or fifth	does not apply to N/A	Score
HIGH PRIORIT incurred costs A to start in the fir	AND/OR will need rst year of the 5-	not need to start u	until the second or ar capital plan High	need to start until year of 5-year cap Medium	the fourth or fifth ital plan Low		
HIGH PRIORIT incurred costs <i>A</i> to start in the fir year capital pla	AND/OR will need rst year of the 5-	not need to start u	until the second or ar capital plan High Yr 1	need to start until year of 5-year cap Medium Yr 2 or 3	the fourth or fifth bital plan Low Yr 4 or 5	N/A	
HIGH PRIORIT incurred costs <i>A</i> to start in the fir year capital play Criteria	AND/OR will need rst year of the 5- n	not need to start u third year of 5-year 7	until the second or ar capital plan High Yr 1	need to start until year of 5-year cap Medium Yr 2 or 3	the fourth or fifth bital plan Low Yr 4 or 5	N/A	Score
HIGH PRIORIT incurred costs A to start in the fir year capital pla plat Criteria Health or Safet	AND/OR will need rst year of the 5- n y Issue	not need to start u third year of 5-yea 7 6	until the second or ar capital plan High Yr 1	need to start until year of 5-year cap Medium Yr 2 or 3	the fourth or fifth bital plan Low Yr 4 or 5	N/A	Score 0
HIGH PRIORIT incurred costs / to start in the fir year capital plai Criteria Health or Safet Legislation Cha Maintain Existir	AND/OR will need rst year of the 5- n y Issue anges ng Assets	not need to start u third year of 5-yea 7 6	intil the second or ar capital plan High Yr 1 6	need to start until year of 5-year cap Medium Yr 2 or 3	the fourth or fifth bital plan Low Yr 4 or 5	N/A	Score 0 36 0
HIGH PRIORIT incurred costs / to start in the fir year capital plai Criteria Health or Safet Legislation Cha Maintain Existin Maintain Currer	AND/OR will need rst year of the 5- n y Issue anges ng Assets nt Service Levels	not need to start u third year of 5-yea 7 6	Intil the second or ar capital plan High Yr 1 6 X	need to start until year of 5-year cap Medium Yr 2 or 3	the fourth or fifth bital plan Low Yr 4 or 5	N/A	Score 0 36 0 0
HIGH PRIORIT incurred costs / to start in the fir year capital plai Criteria Health or Safet Legislation Cha Maintain Existin Maintain Currer Increase Efficie	AND/OR will need rst year of the 5- n y Issue anges ng Assets nt Service Levels encies	not need to start u third year of 5-yea 7 6	intil the second or ar capital plan High Yr 1 6	need to start until year of 5-year cap Medium Yr 2 or 3	the fourth or fifth bital plan Low Yr 4 or 5	N/A	Score 0 36 0 18
HIGH PRIORIT incurred costs / to start in the fir year capital plai Criteria Health or Safet Legislation Cha Maintain Existir Maintain Currer Increase Efficie	AND/OR will need rst year of the 5- n y Issue anges ng Assets nt Service Levels	not need to start u third year of 5-year 7 6 5 4 3	Intil the second or ar capital plan High Yr 1 6 X	need to start until year of 5-year cap Medium Yr 2 or 3	the fourth or fifth bital plan Low Yr 4 or 5	N/A	
HIGH PRIORIT incurred costs / to start in the fir year capital plai Criteria Health or Safet Legislation Cha Maintain Existir Maintain Currer Increase Efficie Increase Level	AND/OR will need rst year of the 5- n y Issue anges ng Assets nt Service Levels encies	not need to start u third year of 5-year 7 6 5 4 3 2	Intil the second or ar capital plan High Yr 1 6 X	need to start until year of 5-year cap Medium Yr 2 or 3	the fourth or fifth bital plan Low Yr 4 or 5	N/A	Score 0 36 0 18 0

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BEING A BYLAW OF THE REGIONAL MUNICIPALITY OF WOOD BUFFALO TO AUTHORIZE THE COUNCIL OF THE REGIONAL MUNICIPALITY OF WOOD BUFFALO TO INCUR AN INDEBTEDNESS BY THE ISSUANCE OF DEBENTURES IN THE AMOUNT OF FIVE HUNDRED THOUSAND DOLLARS (\$500,000.00) FOR THE PURPOSE OF THE LIFT STATION UPGRADES (SOUTH).

WHEREAS the Council of the Regional Municipality of Wood Buffalo has decided to issue a bylaw pursuant to Section 258 of the Municipal Government Act to authorize the financing, undertaking and completion of the Lift Station Upgrades (South);

WHEREAS the Regional Municipality of Wood Buffalo has made plans, specifications and estimates for the project and confirms the total cost of the Lift Station Upgrades (South) is \$10,500,000.00.

WHEREAS in order to complete the said project, it will be necessary for the Regional Municipality of Wood Buffalo to borrow the sum of \$500,000.00, for a period not to exceed ten (10) years, from the Alberta Capital Finance Authority or another authorized financial institution, by the issuance of debentures and on the terms and conditions referred in this bylaw.

WHEREAS the principal amount of the outstanding debt of the Regional Municipality of Wood Buffalo at December 31, 2006 is \$201,896,286.00 and no part of the principal or interest is in arrears;

WHEREAS the estimated lifetime of the project financed under this by-law is equal to, or in excess of ten (10) years;

AND WHEREAS all required approvals for the project have been obtained and the project is in compliance with all Acts and Regulations of the Province of Alberta;

- 1. That for the purpose of the Lift Station Upgrades (South) the sum of FIVE HUNDRED THOUSAND DOLLARS (\$500,000.00) be borrowed from the Alberta Capital Finance Authority or another authorized financial institution by way of debenture on the credit and security of the Regional Municipality of Wood Buffalo at large, of which amount the full sum of \$500,000.00 is to be paid by the Regional Municipality of Wood Buffalo at large.
- 2. The proper officers of the Municipality are hereby authorized to issue debentures on behalf of the Municipality for the amount and purpose as authorized by this bylaw, namely the Lift Station Upgrades (South).
- 3. The Municipality shall repay the indebtedness according to the repayment structure in effect, namely semi-annual or annual equal payments of combined principal and interest

installments not to exceed ten (10) years calculated at a rate not exceeding the interest rate fixed by the Alberta Capital Finance Authority or another authorized financial institution on the date of the borrowing, and not to exceed fourteen (14) percent.

- 4. The Municipality shall levy and raise in each year municipal taxes sufficient to pay the indebtedness.
- 5. The indebtedness shall be contracted on the credit and security of the Municipality.
- 6. The net amount borrowed under the bylaw shall be applied only to the project specified by this bylaw.
- 7. This bylaw shall become effective when it has received third reading and been signed by the Mayor and Chief Legislative Officer.

READ a first time this _____ day of _____, 2008.

READ a second time this _____ day of _____, 2008.

READ a third and final time this _____ day of _____, 2008.

SIGNED and PASSED this _____ day of _____, 2008.

CERTIFIED A TRUE COPY

MAYOR

CHIEF LEGISLATIVE OFFICER

Lift Station Upgrages (South)

Principal Interest Term Payment		\$500,000.00 6.00% 10 \$67,933.98			
Year	Beginning Balance	Interest	Payment	Principal	End Balance
					\$500,000.00
1	\$500,000.00	\$30,000.00	\$67,933.98	\$37,933.98	\$462,066.02
2	\$462,066.02	\$27,723.96	\$67,933.98	\$40,210.02	\$421,856.00
3	\$421,856.00	\$25,311.36	\$67,933.98	\$42,622.62	\$379,233.38
4	\$379,233.38	\$22,754.00	\$67,933.98	\$45,179.98	\$334,053.41
5	\$334,053.41	\$20,043.20	\$67,933.98	\$47,890.77	\$286,162.63
6	\$286,162.63	\$17,169.76	\$67,933.98	\$50,764.22	\$235,398.41
7	\$235,398.41	\$14,123.90	\$67,933.98	\$53,810.07	\$181,588.34
8	\$181,588.34	\$10,895.30	\$67,933.98	\$57,038.68	\$124,549.66
9	\$124,549.66	\$7,472.98	\$67,933.98	\$60,461.00	\$64,088.66
10	\$64,088.66	\$3,845.32	\$67,933.98	\$64,088.66	\$0.00
	Total	Interest \$179,339.79	Payment \$679,339.79	Principal \$500,000.00	

	REGIONAL MUNICIPA				(CAPITAL	REQUEST
PROJECT	NAME	Lift Statior	n Upgrades	(South)		\$	10,500,000
PROJECT L	OCATION	Fort McMurray	,		^۲ ۲	pe of Cost Estima	te
	DEPARTMENT	Operations & Maintenance				%)	
SPONSOR		•	Viaintonanoo		0	Preliminary (+/-	-30%)
		Environment			۲	Conceptual (+/-	· 50%)
MUNICIPAL	FUNCTION	42 - Sanitary S	Sew - Coll/Dispo	osal	0	Strategic (+/- 1	00%)
TYPE OF PI	ROJECT	Equipment					
	ect Timeline						
	Pre-D	esign	Des	ign	Construction	or Purchase	Ţ
	Start (mmm-yy)	Finish (mmm-yy)	Start (mmm-yy)	Finish (mmm-yy)	Start (mmm-yy)	Finish (mmm-yy)	
	Jan-08	Jun-08	Nov-08	Feb-09	Apr-09	May-10	1
	h					-	
close to 30 yea include pumpin well as major flo Additional	rs and equipment i g, electrical, HVAC ow restrictions. Funding Inform	s operating beyond , process control, c mation	cKenzie, Waterway its life cycle. Some cleaning water and cleaning water and wwwG funding res	e of the equipment emergency back u	may now be redur p systems. Some f	idant and not easi	ly replaced. Work to
Year	Annual	Federal	Provincial		Operating	Other	Debenture
	Cost	Grants	Grants	Reserve	Budget	Sources	Financed
Prior 2008	- 500,000						500,000
2009	5,300,000		5,300,000				000,000
2010	4,700,000		4,700,000				
2011	-						
2012 TOTAL	- 10,500,000		10,000,000				500,000
			10,000,000			-	500,000
Operating (Maintenance Contracted sen Select cost type Select cost type	9	-	(more efficient equi	pment)	2008	2009	2010 (2,000) (4,000)
					-	-	(6,000)
Have operating	impacts been bud	yetea 101?	Yes				
	artment Contact:	Michel Savard Mana	ager Environment Brar	ach Public Works			
Project Lead (rvisor, Utility Plants - \			Γ ^ρ	Priority Score
Business Cas		James Sacker, Supervisor, Utility Plants - Waste Water					54
HIGH PRIORIT	riority Score Y - Project has AND/OR will need st year of the 5- n	MEDIUM PRIORI	ntil the second or		the fourth or fifth	NOT APPLICABI not apply to this c N/A	LE - Criterion does apital project Score
			6	3	1	0	
Criteria							
Health or Safet	y Issue	7					0
Legislation Cha	inges	6					0
Maintain Existir	ng Assets	5	X				30
Maintain Currer	nt Service Levels	4	X				24
Increase Efficie		3 2					0
Increase Level New Service	of Existing Service	1					0

Total Priority Score 54

0

New Service

BEING A BYLAW OF THE REGIONAL MUNICIPALITY OF WOOD BUFFALO TO AUTHORIZE THE COUNCIL OF THE REGIONAL MUNICIPALITY OF WOOD BUFFALO TO INCUR AN INDEBTEDNESS BY THE ISSUANCE OF DEBENTURES IN THE AMOUNT OF FIVE MILLION FIVE HUNDRED THOUSAND DOLLARS (\$5,500,000.00) FOR THE PURPOSE OF THE SOLID WASTE OFFICE / SHOP.

WHEREAS the Council of the Regional Municipality of Wood Buffalo has decided to issue a bylaw pursuant to Section 258 of the Municipal Government Act to authorize the financing, undertaking and completion of the Solid Waste Office / Shop;

WHEREAS the Regional Municipality of Wood Buffalo has made plans, specifications and estimates for the project and confirms the total cost of the Solid Waste Office / Shop is \$5,500,000.00.

WHEREAS in order to complete the said project, it will be necessary for the Regional Municipality of Wood Buffalo to borrow the sum of \$5,500,000.00, for a period not to exceed twenty (20) years, from the Alberta Capital Finance Authority or another authorized financial institution, by the issuance of debentures and on the terms and conditions referred in this bylaw.

WHEREAS the principal amount of the outstanding debt of the Regional Municipality of Wood Buffalo at December 31, 2006 is \$201,896,286.00 and no part of the principal or interest is in arrears;

WHEREAS the estimated lifetime of the project financed under this by-law is equal to, or in excess of twenty (20) years;

AND WHEREAS all required approvals for the project have been obtained and the project is in compliance with all Acts and Regulations of the Province of Alberta;

- 1. That for the purpose of the Solid Waste Office / Shop the sum of FIVE MILLION FIVE HUNDRED THOUSAND DOLLARS (\$5,500,000.00) be borrowed from the Alberta Capital Finance Authority or another authorized financial institution by way of debenture on the credit and security of the Regional Municipality of Wood Buffalo at large, of which amount the full sum of \$5,500,000.00 is to be paid by the Regional Municipality of Wood Buffalo at large.
- 2. The proper officers of the Municipality are hereby authorized to issue debentures on behalf of the Municipality for the amount and purpose as authorized by this bylaw, namely the Solid Waste Office / Shop.
- 3. The Municipality shall repay the indebtedness according to the repayment structure in effect,

namely semi-annual or annual equal payments of combined principal and interest installments not to exceed twenty (20) years calculated at a rate not exceeding the interest rate fixed by the Alberta Capital Finance Authority or another authorized financial institution on the date of the borrowing, and not to exceed fourteen (14) percent.

- 4. The Municipality shall levy and raise in each year municipal taxes sufficient to pay the indebtedness.
- 5. The indebtedness shall be contracted on the credit and security of the Municipality.
- 6. The net amount borrowed under the bylaw shall be applied only to the project specified by this bylaw.
- 7. This bylaw shall become effective when it has received third reading and been signed by the Mayor and Chief Legislative Officer.

READ a first time this	day of	_, 2008.

READ a second time this _____ day of _____, 2008.

READ a third and final time this _____ day of _____, 2008.

SIGNED and PASSED this _____ day of _____, 2008.

CERTIFIED A TRUE COPY

MAYOR

CHIEF LEGISLATIVE OFFICER

Solid Waste Office / Shop

Total

Principal	\$5,500,000.00
Interest	6.00%
Term	20
Payments	\$479,515.06

Year	Beginning Balance	Interest	Payment	Principal	End Balance
					\$5,500,000.00
1	\$5,500,000.00	\$330,000.00	\$479,515.06	\$149,515.06	\$5,350,484.94
2	\$5,350,484.94	\$321,029.10	\$479,515.06	\$158,485.97	\$5,191,998.97
3	\$5,191,998.97	\$311,519.94	\$479,515.06	\$167,995.13	\$5,024,003.84
4	\$5,024,003.84	\$301,440.23	\$479,515.06	\$178,074.83	\$4,845,929.01
5	\$4,845,929.01	\$290,755.74	\$479,515.06	\$188,759.32	\$4,657,169.69
6	\$4,657,169.69	\$279,430.18	\$479,515.06	\$200,084.88	\$4,457,084.81
7	\$4,457,084.81	\$267,425.09	\$479,515.06	\$212,089.97	\$4,244,994.83
8	\$4,244,994.83	\$254,699.69	\$479,515.06	\$224,815.37	\$4,020,179.46
9	\$4,020,179.46	\$241,210.77	\$479,515.06	\$238,304.30	\$3,781,875.16
10	\$3,781,875.16	\$226,912.51	\$479,515.06	\$252,602.55	\$3,529,272.61
11	\$3,529,272.61	\$211,756.36	\$479,515.06	\$267,758.71	\$3,261,513.90
12	\$3,261,513.90	\$195,690.83	\$479,515.06	\$283,824.23	\$2,977,689.67
13	\$2,977,689.67	\$178,661.38	\$479,515.06	\$300,853.68	\$2,676,835.99
14	\$2,676,835.99	\$160,610.16	\$479,515.06	\$318,904.90	\$2,357,931.09
15	\$2,357,931.09	\$141,475.87	\$479,515.06	\$338,039.20	\$2,019,891.89
16	\$2,019,891.89	\$121,193.51	\$479,515.06	\$358,321.55	\$1,661,570.34
17	\$1,661,570.34	\$99,694.22	\$479,515.06	\$379,820.84	\$1,281,749.49
18	\$1,281,749.49	\$76,904.97	\$479,515.06	\$402,610.09	\$879,139.40
19	\$879,139.40	\$52,748.36	\$479,515.06	\$426,766.70	\$452,372.70
20	\$452,372.70	\$27,142.36	\$479,515.06	\$452,372.70	\$0.00

InterestPaymentPrincipal\$4,090,301.27\$9,590,301.27\$5,500,000.00

	Regional Municip DF WOOD BUFF					CAPITAL	REQUES
PROJECT	NAME	Solid Was	te Office/S	hop		\$	5,500,000
PROJECT L		Fort McMurray	1		Г	Type of Cost Estima	te
	DEPARTMENT	Operations & I			C	Detailed (+/-15	%)
		•	Maintenance			Preliminary (+/	-30%)
SPONSOR		Environment			C	Conceptual (+/	- 50%)
MUNICIPAL	FUNCTION	43 - Solid Was	ste - Coll/Dispo	sal	C) Strategic (+/- 1	00%)
TYPE OF P	ROJECT	Building/Facilit	ty				
Proje	ect Timeline						
	Pre-l	Design	De	sign	Constructio	on or Purchase	Ţ
	Start (mmm-yy)	Finish (mmm-yy)	Start (mmm-yy)	Finish (mmm-yy)	Start (mmm-yy)	Finish (mmm-yy)	
	(111111 99)	(Jan-08	Mar-08	Jun-08	Dec-09	1
							-
Construction of intent of housin Capital busines associated with growth area. In program of \$1,	g 22 staff member s case is based of solid waste collec prior years we ha 2000,000 which w	n/fleet storage build r and 16 essential sr n space allocation o tions services. The d targeted (2003,20 ras to be in place no ning winter season,	ervice units which i of 11,000 square fe e refuse fleet was to 04) low heat storag w at WTP. In 200	must be stored in a et @ \$400 per squa o be housed at the ge, 7000 sq.ft for e 7, current fleet was	heated environm are foot to accom WWTP site in fut ither WTP / WWT	eent to protect hydra modate both fleet a ure in close proximi rP. This was combin	ulic systems. nd staff members ty to population ned in overall
Additional Debenture Fina							
Year	Annual Cost	Federal Grants	Provincial Grants	Reserve	Operating Budget	Other Sources	Debenture Financed
Prior	-				5		
2008	105,000						105,000
2009 2010	5,395,000						5,395,000
2010	-						
2012	-						
TOTAL	5,500,000	-	-	-		-	5,500,000
Operating (<mark>Costs (Savin</mark> g	s)			200	8 2009) 201
Maintenance					5,000	5,000	5,000
Contracted server	vice(s)				12,500	12,500	12,500
Utilities					5,000		5,000
Insurance					1,000		1,000
Have operating	impacts been buc	laeted for?	Yes		23,500	23,500	23,500
Accountable							
	artment Contact:	Michel Savard, Mana	ager Environment Bra	nch, Public Works			
Project Lead (Jim Fay, Supervisor	Solid Waste Services	;		_ T ^P	riority Score
Business Cas	e Contact:	Jim Fay, Supervisor	Solid Waste Services	i		_	48
HIGH PRIORIT	Y - Project has AND/OR will need rst year of the 5-	MEDIUM PRIORI	intil the second or	LOW PRIORITY need to start until year of 5-year cap	the fourth or fifth	NOT APPLICABI	
,			High Yr 1	Medium Yr 2 or 3	Low Yr 4 or 5	N/A	Score
			6	3	1	0	
Criteria					-	-	
Health or Safet	y Issue	7					(
Legislation Cha	anges	6					C
Maintain Existir		6 5 4	X				30
	nt Service Levels	4 3	v				0
ncrease Efficie	encies	5	X				1

2

Increase Level of Existing Service

New Service

Total Priority Score 48

0

0

BEING A BYLAW OF THE REGIONAL MUNICIPALITY OF WOOD BUFFALO TO AUTHORIZE THE COUNCIL OF THE REGIONAL MUNICIPALITY OF WOOD BUFFALO TO INCUR AN INDEBTEDNESS BY THE ISSUANCE OF DEBENTURES IN THE AMOUNT OF FOUR HUNDRED THOUSAND DOLLARS (\$400,000.00) FOR THE PURPOSE OF THE FORT CHIPEWYAN WATER TREATMENT PLANT BACK-UP POWER SUPPLY.

WHEREAS the Council of the Regional Municipality of Wood Buffalo has decided to issue a bylaw pursuant to Section 258 of the Municipal Government Act to authorize the financing, undertaking and completion of the Fort Chipewyan Water Treatment Plant Back-Up Power Supply;

WHEREAS the Regional Municipality of Wood Buffalo has made plans, specifications and estimates for the project and confirms the total cost of the Fort Chipewyan Water Treatment Plant Back-Up Power Supply is \$800,000.00.

WHEREAS in order to complete the said project, it will be necessary for the Regional Municipality of Wood Buffalo to borrow the sum of \$400,000.00, for a period not to exceed ten (10) years, from the Alberta Capital Finance Authority or another authorized financial institution, by the issuance of debentures and on the terms and conditions referred in this bylaw.

WHEREAS the principal amount of the outstanding debt of the Regional Municipality of Wood Buffalo at December 31, 2006 is \$201,896,286.00 and no part of the principal or interest is in arrears;

WHEREAS the estimated lifetime of the project financed under this by-law is equal to, or in excess of ten (10) years;

AND WHEREAS all required approvals for the project have been obtained and the project is in compliance with all Acts and Regulations of the Province of Alberta;

- 1. That for the purpose of the Fort Chipewyan Water Treatment Plant Back-Up Power Supply the sum of FOUR HUNDRED THOUSAND DOLLARS (\$400,000.00) be borrowed from the Alberta Capital Finance Authority or another authorized financial institution by way of debenture on the credit and security of the Regional Municipality of Wood Buffalo at large, of which amount the full sum of \$400,000.00 is to be paid by the Regional Municipality of Wood Buffalo at large.
- 2. The proper officers of the Municipality are hereby authorized to issue debentures on behalf of the Municipality for the amount and purpose as authorized by this bylaw, namely the Fort Chipewyan Water Treatment Plant Back-Up Power Supply.

- 3. The Municipality shall repay the indebtedness according to the repayment structure in effect, namely semi-annual or annual equal payments of combined principal and interest installments not to exceed ten (10) years calculated at a rate not exceeding the interest rate fixed by the Alberta Capital Finance Authority or another authorized financial institution on the date of the borrowing, and not to exceed fourteen (14) percent.
- 4. The Municipality shall levy and raise in each year municipal taxes sufficient to pay the indebtedness.
- 5. The indebtedness shall be contracted on the credit and security of the Municipality.
- 6. The net amount borrowed under the bylaw shall be applied only to the project specified by this bylaw.
- 7. This bylaw shall become effective when it has received third reading and been signed by the Mayor and Chief Legislative Officer.

READ a first time this	day of	, 2008.
------------------------	--------	---------

READ a second time this _____ day of _____, 2008.

READ a third and final time this _____ day of _____, 2008.

SIGNED and PASSED this _____ day of _____, 2008.

CERTIFIED A TRUE COPY

MAYOR

CHIEF LEGISLATIVE OFFICER

CHIEF LEGISLATIVE OFFICER

Debenture Schedule

Fort Chipewyan Water Treatment Plant Back-Up Power Supply

Principa Interest Term Payment		\$400,000.00 6.00% 10 \$54,347.18			
Year	Beginning Balance	Interest	Payment	Principal	End Balance
					\$400,000.00
1	\$400,000.00	\$24,000.00	\$54,347.18	\$30,347.18	\$369,652.82
2	\$369,652.82	\$22,179.17	\$54,347.18	\$32,168.01	\$337,484.80
3	\$337,484.80	\$20,249.09	\$54,347.18	\$34,098.10	\$303,386.71
4	\$303,386.71	\$18,203.20	\$54,347.18	\$36,143.98	\$267,242.73
5	\$267,242.73	\$16,034.56	\$54,347.18	\$38,312.62	\$228,930.11
6	\$228,930.11	\$13,735.81	\$54,347.18	\$40,611.38	\$188,318.73
7	\$188,318.73	\$11,299.12	\$54,347.18	\$43,048.06	\$145,270.67
8	\$145,270.67	\$8,716.24	\$54,347.18	\$45,630.94	\$99,639.73
9	\$99,639.73	\$5,978.38	\$54,347.18	\$48,368.80	\$51,270.93
10	\$51,270.93	\$3,076.26	\$54,347.18	\$51,270.93	\$0.00
	Total	Interest \$143,471.83	Payment \$543,471.83	Principal \$400,000.00	

	DF WOOD BUFF						
PROJECT	NAME	Fort Chipe Supply	wyan WTF	P Back-Up	Power	\$	800,000
PROJECT L		Fort Chipewyar	า		Г	ype of Cost Estimate	e —
SPONSOR	DEPARTMENT	Operations & N			۲	Detailed (+/-15%	6)
					С	Preliminary (+/-3	80%)
SPONSOR		Fort Chipewyar			С	Conceptual (+/-	50%)
MUNICIPAL	FUNCTION	41 - Water Sup	& Distribution	1	С	Strategic (+/- 10	0%)
TYPE OF P	ROJECT	Public Utility					
- Proje	ect Timeline						1
	Pre-D	Design	Des	sign	Construction	n or Purchase	
	Start (mmm-yy)	Finish (mmm-yy)	Start (mmm-yy)	Finish (mmm-yy)	Start (mmm-yy)	Finish (mmm-yy)	
			Jan-08	Feb-08	Mar-08	Aug-08	
ause serious o		er treatment plant a				urs) power outage i	
Year	Annual Cost	Federal Grants	Provincial Grants	Reserve	Operating Budget	Other Sources	Debenture Financed
Prior	-						
2008	800,000	400,000					400,00
2009 2010	-						
2011	-						
2012	-						
TOTAL	800,000	400,000	-	-	-	-	400,00
Operating (Costs (Saving	s)					
					2008	3 2009	20
Fuel & oil					5,000	5,000	5,00
Naintenance					1,500	1,500	1,50
Select cost type							
Select cost type	e				6,500	6,500	6,50
lave operating	impacts been buc	Igeted for?	Yes	I	0,000	0,000	0,00
Accountab	ility Roles						
Sponsor Depa	artment Contact:	Fred Baehl, Manager	, Fort Chipewyan O	perations		– Pri	ority Score -
Project Lead		Ernest Thacker, Supe	ervisor, Fort Chipew	yan Operations		_	-
Business Cas	e Contact:	Ernest Thacker, Supe	ervisor, Fort Chipew	yan Operations		-	72
	riority Score						E - Criterion
HIGH PRIORIT	AND/OR will need rst year of the 5-		ntil the second or	LOW PRIORITY need to start until year of 5-year cap Medium Yr 2 or 3	the fourth or fifth	NOT APPLICABLI does not apply to the N/A	
HIGH PRIORIT neurred costs a o start in the fi ear capital pla	AND/OR will need rst year of the 5-	not need to start ur	ntil the second or capital plan High	need to start until year of 5-year cap Medium	the fourth or fifth ital plan Low	does not apply to t	nis capital proje
HIGH PRIORIT nourred costs a o start in the fi rear capital pla	AND/OR will need rst year of the 5- in	not need to start ur third year of 5-year	ntil the second or capital plan High Yr 1 6	need to start until year of 5-year cap Medium Yr 2 or 3	the fourth or fifth bital plan Low Yr 4 or 5	does not apply to the N/A	nis capital proje
HIGH PRIORIT neurred costs / o start in the fi rear capital pla Criteria Health or Safet	AND/OR will need rst year of the 5- in y Issue	not need to start ur third year of 5-year 7	ntil the second or capital plan High Yr 1	need to start until year of 5-year cap Medium Yr 2 or 3	the fourth or fifth bital plan Low Yr 4 or 5	does not apply to the N/A	nis capital proje
IIGH PRIORIT nourred costs / o start in the fi rear capital pla Criteria Health or Safet .egislation Cha	AND/OR will need rst year of the 5- in y Issue anges	not need to start ur third year of 5-year 7	ntil the second or capital plan High Yr 1 6 X	need to start until year of 5-year cap Medium Yr 2 or 3	the fourth or fifth bital plan Low Yr 4 or 5	does not apply to the N/A	score Score 4:
IIGH PRIORIT courred costs , o start in the fi rear capital pla Criteria Health or Safet egislation Cha Aaintain Existii	AND/OR will need rst year of the 5- in y Issue anges ng Assets	not need to start ur third year of 5-year 7	ntil the second or capital plan High Yr 1 6	need to start until year of 5-year cap Medium Yr 2 or 3	the fourth or fifth bital plan Low Yr 4 or 5	does not apply to the N/A	Score 4.
IGH PRIORIT neurred costs o o start in the fi rear capital pla Criteria Health or Safet egislation Cha Maintain Existin Maintain Curre	AND/OR will need rst year of the 5- in y Issue anges ng Assets nt Service Levels	not need to start ur third year of 5-year 7	ntil the second or capital plan High Yr 1 6 X	need to start until year of 5-year cap Medium Yr 2 or 3	the fourth or fifth bital plan Low Yr 4 or 5	does not apply to the N/A	Score Score 4: 30
IIGH PRIORIT courred costs o o start in the fi rear capital pla Criteria Health or Safet egislation Cha Aaintain Existii Aaintain Curre ncrease Efficie	AND/OR will need rst year of the 5- in y Issue anges ng Assets nt Service Levels	7 6 5 4 3	ntil the second or capital plan High Yr 1 6 X	need to start until year of 5-year cap Medium Yr 2 or 3	the fourth or fifth bital plan Low Yr 4 or 5	does not apply to the N/A	Score Score 4: 30
IIGH PRIORIT courred costs o o start in the fi rear capital pla Criteria Health or Safet egislation Cha Aaintain Existii Aaintain Curre ncrease Efficie	AND/OR will need rst year of the 5- in y Issue anges ng Assets nt Service Levels ancies	7 6 5 4 3	ntil the second or capital plan High Yr 1 6 X	need to start until year of 5-year cap Medium Yr 2 or 3	the fourth or fifth bital plan Low Yr 4 or 5	does not apply to the N/A	nis capital proje
IIGH PRIORIT courred costs o o start in the fi rear capital pla Criteria Health or Safet egislation Cha Maintain Existin Maintain Curre Increase Efficie Increase Level	AND/OR will need rst year of the 5- in y Issue anges ng Assets nt Service Levels ancies	7 6 5 4 3 2	ntil the second or capital plan High Yr 1 6 X	need to start until year of 5-year cap Medium Yr 2 or 3	the fourth or fifth bital plan Low Yr 4 or 5	does not apply to the N/A	Score 4. 3

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BYLAW NO. 08/020

BEING A BYLAW OF THE REGIONAL MUNICIPALITY OF WOOD BUFFALO TO AUTHORIZE THE COUNCIL OF THE REGIONAL MUNICIPALITY OF WOOD BUFFALO TO INCUR AN INDEBTEDNESS BY THE ISSUANCE OF DEBENTURES IN THE AMOUNT OF ONE HUNDRED TWENTY FIVE THOUSAND DOLLARS (\$125,000.00) FOR THE PURPOSE OF THE FORT CHIPEWYAN PUMPHOUSE / LIFT STATION # 2 AUXILIARY POWER SUPPLY.

WHEREAS the Council of the Regional Municipality of Wood Buffalo has decided to issue a bylaw pursuant to Section 258 of the Municipal Government Act to authorize the financing, undertaking and completion of the Fort Chipewyan Pumphouse / Lift Station # 2 Auxiliary Power Supply;

WHEREAS the Regional Municipality of Wood Buffalo has made plans, specifications and estimates for the project and confirms the total cost of the Fort Chipewyan Pumphouse / Lift Station # 2 Auxiliary Power Supply is \$250,000.00.

WHEREAS in order to complete the said project, it will be necessary for the Regional Municipality of Wood Buffalo to borrow the sum of \$125,000.00, for a period not to exceed ten (10) years, from the Alberta Capital Finance Authority or another authorized financial institution, by the issuance of debentures and on the terms and conditions referred in this bylaw.

WHEREAS the principal amount of the outstanding debt of the Regional Municipality of Wood Buffalo at December 31, 2006 is \$201,896,286.00 and no part of the principal or interest is in arrears;

WHEREAS the estimated lifetime of the project financed under this by-law is equal to, or in excess of ten (10) years;

AND WHEREAS all required approvals for the project have been obtained and the project is in compliance with all Acts and Regulations of the Province of Alberta;

NOW, THEREFORE, the Council of the Regional Municipality of Wood Buffalo, duly assembled, hereby enacts as follows:

- 1. That for the purpose of the Fort Chipewyan Pumphouse / Lift Station # 2 Auxiliary Power Supply the sum of ONE HUNDRED TWENTY FIVE THOUSAND DOLLARS (\$125,000.00) be borrowed from the Alberta Capital Finance Authority or another authorized financial institution by way of debenture on the credit and security of the Regional Municipality of Wood Buffalo at large, of which amount the full sum of \$125,000.00 is to be paid by the Regional Municipality of Wood Buffalo at large.
- 2. The proper officers of the Municipality are hereby authorized to issue debentures on behalf of the Municipality for the amount and purpose as authorized by this bylaw, namely the Fort Chipewyan Pumphouse / Lift Station # 2 Auxiliary Power Supply.

- 3. The Municipality shall repay the indebtedness according to the repayment structure in effect, namely semi-annual or annual equal payments of combined principal and interest installments not to exceed ten (10) years calculated at a rate not exceeding the interest rate fixed by the Alberta Capital Finance Authority or another authorized financial institution on the date of the borrowing, and not to exceed fourteen (14) percent.
- 4. The Municipality shall levy and raise in each year municipal taxes sufficient to pay the indebtedness.
- 5. The indebtedness shall be contracted on the credit and security of the Municipality.
- 6. The net amount borrowed under the bylaw shall be applied only to the project specified by this bylaw.
- 7. This bylaw shall become effective when it has received third reading and been signed by the Mayor and Chief Legislative Officer.

READ a first time this	day of	, 2008.
------------------------	--------	---------

READ a second time this _____ day of _____, 2008.

READ a third and final time this _____ day of _____, 2008.

SIGNED and PASSED this _____ day of _____, 2008.

CERTIFIED A TRUE COPY

MAYOR

CHIEF LEGISLATIVE OFFICER

CHIEF LEGISLATIVE OFFICER

Debenture Schedule

Fort Chipewyan Pumphouse / Lift Station # 2 Auxiliary Power Supply

Principa Interest Term Payment		\$125,000.00 6.00% 10 \$16,983.49			
Year	Beginning Balance	Interest	Payment	Principal	End Balance
					\$125,000.00
1	\$125,000.00	\$7,500.00	\$16,983.49	\$9,483.49	\$115,516.51
2	\$115,516.51	\$6,930.99	\$16,983.49	\$10,052.50	\$105,464.00
3	\$105,464.00	\$6,327.84	\$16,983.49	\$10,655.65	\$94,808.35
4	\$94,808.35	\$5,688.50	\$16,983.49	\$11,294.99	\$83,513.35
5	\$83,513.35	\$5,010.80	\$16,983.49	\$11,972.69	\$71,540.66
6	\$71,540.66	\$4,292.44	\$16,983.49	\$12,691.06	\$58,849.60
7	\$58,849.60	\$3,530.98	\$16,983.49	\$13,452.52	\$45,397.08
8	\$45,397.08	\$2,723.83	\$16,983.49	\$14,259.67	\$31,137.41
9	\$31,137.41	\$1,868.24	\$16,983.49	\$15,115.25	\$16,022.16
10	\$16,022.16	\$961.33	\$16,983.49	\$16,022.16	\$0.00
	Total	Interest \$44,834.95	Payment \$169,834.95	Principal \$125,000.00	

						CAPITAL I	REQUEST
PROJECT	NAME	•	•	•	ift Station	\$	250,000
PROJECT L	OCATION	Fort Chipewya	n		Г	ype of Cost Estima	te —
SPONSOR	DEPARTMENT				۲	Detailed (+/-15	%)
		•			0	Preliminary (+/-	30%)
			-		0	Conceptual (+/-	50%)
# 2 Auxiliary Power Supply PROJECT LOCATION Fort Chipewyan SPONSOR DEPARTMENT Operations & Maintenance SPONSOR DIVISION Fort Chipewyan Operations MUNICIPAL FUNCTION 41 - Water Sup & Distribution TYPE OF PROJECT Building/Facility Project Timelline Conceptual (+/-15%)		00%)					
TYPE OF P	ROJECT	Building/Facili	У				
Proje	ect Timeline						
		-		-			
			Jan-08	Feb-08	Mar-08	Aug-08	
Upgrade auxilia	ary power supply to Funding Infor	mation	ands. Existing sys	tem does not mee	t load requirement	S.	
Year				Reserve			Debenture Financed
	-						
		125,000					125,000
	-						
	-						
TOTAL	250,000	125,000	-	-	-	-	125,000
Select cost type Select cost type Select cost type	e e	s)			2008	3 2009	2010
Select cost type	8				-		
Have operating	impacts been buc	lgeted for?	Not applicable				
Accountabl	ility Roles						
Sponsor Depa	artment Contact:	Fred Baehl, Manage	r, Fort Chipewyan O	perations		- – P	riority Score —
						-	
Business Cas	e Contact:	Ernest Thacker, Sup	ervisor, Fort Chipew	yan Operations		-	00
HIGH PRIORIT	Y - Project has AND/OR will need rst year of the 5-		intil the second or		the fourth or fifth	NOT APPLICABL does not apply to	
			High Yr 1	Medium Yr 2 or 3	Low Yr 4 or 5	N/A	Score
			6	3	1	0	
Criteria		_	-				
Health or Safet	-	7	X				42
Legislation Cha Maintain Existin	-	6 5					0
Maintain Existir Maintain Curre	ng Assets nt Service Levels	4	X				24
Increase Efficie		3	~	l			0
	of Existing Service	•					0
New Service	-	1					0
					Total	Priority Score	66
					-		

REGIONAL MUNICIPALITY OF WOOD BUFFALO COUNCIL REPORT

To:	Mayor and Council
From:	Legislative and Legal Services
Date:	February 12, 2008
Subject:	Appointment of Chief Administrative Officer

ISSUE:

The position of Chief Administrative Officer is presently vacant and it is necessary to appoint an individual to fulfill the duties of the position until such time as a permanent appointment is made.

REFERENCE:

Municipal Government Act Chief Administrative Officer Bylaw

HISTORY:

Mr. Bill Newell resigned from the position of Chief Administrative Officer (CAO) for the Regional Municipality of Wood Buffalo, effective January 28, 2008. Council must now appoint an interim CAO until the position can be filled on a permanent basis. The interim CAO will be vested with all the duties and responsibilities of the Chief Administrative Officer, as stated in Bylaw No. 01/090.

ANALYSIS:

This matter is brought forward for consideration as the Municipal Government Act requires the passing of a resolution to effect the appointment of an individual to the position of Chief Administrative Officer.

ADMINISTRATIVE RECOMMENDATION:

THAT Mr. Rodney Burkard be appointed as Chief Administrative Officer until the position is filled on a permanent basis.

REGIONAL MUNICIPALITY OF WOOD BUFFALO COUNCIL REPORT

To:	Mayor and Council
From:	Legislative and Legal Services
Date:	February 12, 2008
Subject:	Initial Review: Municipal Not-for-Profit Corporations

ISSUE:

The Municipality has received recommendations from the municipal solicitor regarding his initial review of the not-for-profit corporations.

HISTORY:

As the Municipality continues to experience unprecedented growth, municipal activities are becoming increasingly complex. In an ongoing effort to move the Municipality toward an expected population of 250,000 people, legal and financial obligations require that municipalities monitor, control and protect municipal interests of all municipal functions. Council has established three (3) not-for-profit corporations, under Part 9 of the Companies Act, to carry out certain municipal functions; the Fort McMurray Regional Airport Commission, Wood Buffalo Housing and Development Corporation, and MacDonald Island Park Corporation.

In late 2007, due to the significant activities being proposed or being undertaken by the not-forprofit corporations, the Municipality's solicitor and auditor began an initial review of the corporations.

ANALYSIS:

The scope of the evaluation included a review of the Memorandums and Articles of Association for each not-for-profit corporation.

The solicitor found that the original intended mandates, in some cases, have been forgotten by the corporations and minimal municipal controls are in place. He expressed concern that some of the corporations are functioning as autonomous entities and, in certain situations, not getting the appropriate approvals of Council and the involvement of administration. The risk for the Municipality is that the corporations will get themselves into situations which they are neither equipped to handle or beyond their mandate. As well, when significant expenditures or commitments are required, it is important that there be a comprehensive review by administration before Council is called upon to make a decision.

The solicitor also expressed concern about municipal appointments on corporations. With municipal administration being appointed as a director of corporations, it is very difficult for them to participate in a decision of a corporation and give Council unbiased advice and direction at the same time. A similar argument could be made, to a lesser extent, about a Councillor

sitting as a director of a not-for-profit corporation, who risks becoming an advocate for the corporation on matters where the approval of Council is required.

In order to address the above, the following recommendations are proposed by the solicitor. The recommendations have also been reviewed and supported by the municipal auditor:

Define Mandate and Develop Operating Protocols

- Establish a clear mandate statement;
- Determine the extent of control of the corporation by the Municipality;
- Determine the extent of delegation and corresponding reporting lines;
- Determine the transfer or lease of municipal assets versus operating and managing municipal assets (and define the power to lease or dispose of municipal assets);
- Determine the borrowing power of the corporation;
- Require Municipal approval of operating and capital budgets and financial plans;
- Provide for service and management audits; and
- Require not-for-profits to adhere to municipal policy and bylaws and processes

In light of the above initial review, administration supports a continued engagement of the solicitor and auditor to develop operating protocols to assure adequate protection of municipal interests. Administration also supports immediately removing the Chief Administrative Officer as a director of municipal not-for-profit corporations. Subject to Council support, administration will then meet with the various not-for-profit corporations.

ADMINISTRATIVE RECOMMENDATION:

THAT administration be directed to develop operating protocols for the Fort McMurray Regional Airport Commission, Wood Buffalo Housing and Development Corporation, and MacDonald Island Park Corporation;

THAT the Articles of Association be amended to remove the Chief Administrative Officer as a director of all three not-for-profit corporations.

REGIONAL MUNICIPALITY OF WOOD BUFFALO COUNCIL REPORT

To:	Mayor and Council
From:	Planning and Development
Date:	February 12, 2008
Subject:	Eco-Industrial Park; Land Transfer to Wood Buffalo Housing and Development
	Corporation

ISSUE:

Eco-Industrial Park; Land Transfer to Wood Buffalo Housing and Development Corporation.

REFERENCE:

- 1. Municipal Government Act
- 2. Council Resolution 091/06 approving development of Highway 63 Eco-Industrial Park (March 14/06)
- 3. Council Resolution 07-090 approving the transfer of the Eco-Industrial Park to Wood Buffalo Housing and Development Corporation (March 27th, 2007).

HISTORY:

In March 2006, Council directed administration to develop an area east of highway 63, adjacent to the Athabasca River, on the north end of the city limits as an Eco-Industrial Park. This development is needed to alleviate the pressures of industrial land shortage on local businesses. Attachment 1 is a copy of the report presented to the Planning and Development Standing Committee outlining Administrations plan to develop the Eco-Industrial Park. Administration contracted with Eco-Industrial Solutions to plan and manage the overall design and construction of the industrial park. The zoning and subdivision plan was approved by Council and the design brief has been approved by Engineering. The purchasing process for individual lots is in progress and a number of potential purchasers have agreed to purchase lots. At this stage the consultant has advertised lots as "now available" so many potential purchasers are assuming that lots will be ready by summer 2008.

In order to build the industrial park as planned, two additional parcels of land, currently owned by the Province are also required. These lands are needed for a storm water retention pond and a flood mitigation berm (Attachments 2 and 3). Applications were made to acquire these lands from the Province. Since these lands will be used for public utilities, the Municipality has applied to get these lands for one dollar (\$1.00). Administration has received approval from the Province to purchase one parcel of land. Approval for the second parcel of land has not been given by the Province and we hope to get an answer shortly. If these parcels of land are not transferred, the storm water retention pond and flood mitigation berm will have to be constructed on land intended for industrial lots. This would cause a considerable loss of developable land. With the resignation of the former Land Manager, Council directed Administration to transfer the project to Wood Buffalo Housing and Development Corporation (WBHDC), with the understanding that WBHDC would subsequently carry out Council's wishes to develop a sustainable Eco-Industrial Park (Attachment 4).

Negotiations with WBHDC regarding the details of the land transfer determined that WBHDC has some requirements they would like met if the purchase were to follow the wording of Council resolution 07-090. These requirements are as follows:

- All land transfers from the Province are completed including RMWB having title.
- In the event that the Municipality amends Section 60 of the Land Use Bylaw, the Eco-Industrial Park would become subject to new flood-related development restrictions. The Municipality would acknowledge the financial impact of this amendment and agree to share in the costs, such as additional fill material, that may arise as a result of including the Eco-Industrial Park in the flood plain provision of the Land Use Bylaw.

WBHDC stated they would not be willing to continue the project without these conditions due to the increase of risk.

From the time Council directed administration to transfer the land, detailed negotiations have taken place and WBHDC has continued to work as the developer. In addition, WBHDC has an opportunity to obtain 250,000 m³ of fill material required for this development at no cost for the fill; however, this material must be removed from the donor site by April, 2008. In order to complete this process the work must be started as soon as possible.

In addition to the availability of acquiring fill material, the timing of the development may be critical for the construction of the sanitary force main and loop road through the lower town site. In order to construct the force main, there is a need to acquire two parcels of land. Negotiations for these lands began last year with the intent of trading these parcels for industrial land in the Eco-Industrial Park. If there is a delay in the release of the lots there is a chance that there could be a delay in the acquisition of the lower town-site lands and possibly a delay in the force main. Currently there are on going negotiations with the land owners to review alternatives to a land exchange. One such alternative would be a right of first refusal of future industrial lands.

To date no lots in the Eco-Industrial Park have been sold and the Municipality has continued to incur costs since March 2007 associated with the development. These costs are for the work carried out by contracted companies for design work and site work. The approximate cost of these works is \$1,150,000.00 as of the date of this report. WBHDC has refused to pay these invoices until the Eco-Industrial Park was transferred and, as stated, has refused to accept the transfer until the Provincial land were acquired by the Municipality. In July of 2007, Administration advised WBHDC that the Municipality would no longer be paying these invoices; however, the CAO at the time countermanded this decision

These invoices are due to continuing work that is being carried out while the land transfer is taking place. When Council approved the development of the Eco-Industrial Park they also approved an "interim short term debt", if required, to fund costs of development with the understanding that there would be an immediate turn around of sales of the developed property in 2006. The intent was to develop the lots in 2006 and pay the short term debt by the end of the year. With the delay in the transfer of the Eco Park to WBHDC there is a need to identify a source of funding for moneys spent in 2006 and 2007.

ALTERNATIVES:

- 1. Enforce Council Resolution 07-090 that requires WBHDC to purchase the property.
- 2. Rescind Council Resolution 07-090, approving the transfer of the Eco-Industrial Park to Wood Buffalo Housing and Development Corporation and put the land out for public tender.
- 3. Rescind Council Resolution 07-090 and put the project on hold until all the land issues are resolved and, if needed, renegotiate the project with WBHDC.
- 4. Renegotiate Council Resolution 07-090 with WBHDC to take into account the challenges of obtaining land from the Province and the flood plain provision in the Land Use Bylaw.

ANALYSIS:

Of the two requirements presented by WBHDC, the primary requirement is clear title to the Provincial lands. As stated, there are two parcels of land that are required from the Province to allow the development to proceed. The Municipality has received approval for one parcel (Attachment 2); however, the second parcel required for the flood mitigation berm (Attachment 3) has not been approved by the Province. Without these lands, the development will have to be redesigned to accommodate the berm within the subdivision, thereby resulting in the loss of some developable land and affecting the cash flow of the project. Due to this, WBHDC feels that the first money received from lot sales should be used to pay the cost of construction, with the balance of it being split between the two parties.

WBHDC's second requirement refers to the Land Use Bylaw which governs development in the floodplain. Currently, the Land Use Bylaw does not include the area of the Eco-Industrial Park in the floodplain and all cost estimates for construction of the Eco-Industrial Park are based on this. However, the land in the Eco-Industrial Park is generally below what would be considered the flood plain in the Lower Town-Site; therefore, the flood mitigation berm was introduced to minimize any risk associated with building at these elevations.

If the Land Use Bylaw was amended to include the Eco-Industrial Park in the flood plain, development would still be allowed, however, all buildings would have to comply with certain conditions that would minimize any damage in the event of a flood. One such condition is that no building is permitted below the 248 meter elevation and any building between 248 and 250 meters must be designed to withstand flooding. In the event that the Land Use Bylaw is amended to include the Eco-Industrial Park in the floodplain provision in the Land Use Bylaw, WBHDC is asking the Municipally to agree to share in any additional costs due to the bylaw change that arise for a permit issued after the bylaw.

ALTERNATIVE #1: Enforce Council Resolution 07-090 that requires WBHDC to purchase the property.

WBHDC and Administration are of the opinion that Council Resolution 07-090 was worded in such a way that it did not reflect the original intent of the land and project sale agreement. Given that the estimated profits for the project are between \$20,000,000 and \$25,000,000, the intent was to pay the construction costs first, then the Municipality would take the first \$10,000,000 profit. WBHDC would take the second \$10,000,000 and the remaining profits would be split equally. Council Resolution 07-090 is worded in such a way that the Municipality was to receive \$10,000,000 at the time of the transfer of land. Given the Provincial land issues, WBHDC is not prepared to proceed if this interpretation is held because they would be required to take all the risk associated with the Provincial Lands and must fund the project before any sales are made.

ALTERNATIVE #2: Rescind Council Resolution 07-090, approving the transfer of the Eco-Industrial Park to Wood Buffalo Housing and Development Corporation and put the land out for public tender.

The intent of this alternative would be to sell the land to the highest bidder with the condition the land is developed as directed by Council. There are two risks associated with this alternative. The first is the Province has not approved the land transfer for the north lands. As in Alternative #1, this could cause a situation where the amount of developable land could change after the new owner has purchased the Eco-Industrial Park. This would reduce the number of lots the owner could sell; therefore, affect how much they are willing to pay for the land. The second risk is the Municipality may not receive an offer that reflects the Council resolution of March 27, 2007. In working with WBHDC, the Council has a greater role and influence in the development. A private sector developer may not wish to develop in the manner directed by Council. In addition, the time required for the bidding process and the time required for a new party to start development will result in a delay of at least one year.

ALTERNATIVE #3: Rescind Council Resolution 07-090 and put the project on hold until all the land issues are resolved and, if needed, renegotiate the project with WBHDC.

With this alternative, the Municipality would delay the project until the required lands become available, and then transfer the land to WBHDC. If the required lands are not transferred the value of the land would be renegotiated taking into account the loss of developable land. Given the time that may be required to gain title to the lands, this project would most likely have to be

delayed at least one year.

ALTERNATIVE #4: Renegotiate Council Resolution 07-090 with WBHDC to take into account the challenges of obtaining land from the Province.

This alternative would follow the original intent of the transfer with an allowance for the uncertainty of the Provincial Lands. As stated, the original intent was; once construction costs are paid, the profits would be split, with the Municipality getting the first \$10,000,000. In Alternative #4, rather than the Municipality getting the first \$10,000,000, all the profits would be split. This will also take into account the possibility the Provincial lands may not be transferred or the flood plain provision of the Land Use Bylaw could be amended. To allow this to happen, the Municipality would transfer the land to WBHDC for one dollar (\$1.00) and once construction costs were paid all profits would be split. In addition, at the date of the transfer of land, WBHDC would pay all cost incurred by the Municipality to date in relation to this project.

Alternative #4 is the preferred alternative as it would allow the project to continue to move forward. As well, WBHDC is already in the process of developing the land and has an opportunity to obtain 250,000 m³ of fill material required for this development at no cost for the material. This material must be removed from the donor site by April, 2008. If this project was to be delayed or WBHDC were removed from the project, much of the progress will be lost. There is critical design work that must be carried out during the winter months to allow construction in the summer. If the project were delayed it would cause lots in the subdivision to be unavailable until mid to late 2009, at the earliest.

ATTACHMENTS:

- 1. Report Presented to Council March 14, 2006 (Resolution 091/06)
- 2. Land required for Storm water retention pond and flood Mitigation berm (East Side)
- 3. land required for flood mitigation berm (North side)
- 4. Council Resolution # 07-090

ADMINISTRATIVE RECOMMENDATION:

THAT Council rescind resolution #07-090

THAT Administration be directed to enter into a sales agreement with Wood Buffalo Housing and Development Corporation to transfer the Eco-Industrial Park subject to the following conditions:

- 1. Upon transfer of the property, WBHDC shall pay all future costs.
- 2. The Municipality and WBHDC equally share in the profits of the project after all costs have been paid;
- 3. The goals of Council as stated, in Council resolution 091/06, for development of this land and the associated sales strategy shall be a condition of sale;

- 4. A minimum of 9.4 acres shall be returned to the Municipality, at no cost, to accommodate future possible land exchanges and infrastructure needs;
- 5. The costs incurred by the Municipality in regards to the Eco-Industrial Park are funded from the Capital Infrastructure Reserve, to a maximum of \$1,200,000;
- 6. At the time of the transfer of the Eco-Industrial Park lands to WBHDC, all costs incurred by the Municipality in regards to the Eco-Industrial Park be reimbursed to the Municipality by WBHDC and refunded to the Capital Infrastructure Reserve; and
- 7. No further development costs shall be incurred by the Municipality related to the Eco-Industrial Park Development.

THAT The Municipality's portion of the profits be allocated to the Asset Addition Reserve.

REGIONAL MUNICIPALITY OF WOOD BUFFALO STANDING COMMITTEE REPORT

To:	Planning and Development Standing Committee	
From:	Administration	
Date:	March 7, 2006	
Subject:	Industrial Land Development – 65 Acres	

ISSUE:

To establish the Municipality's role in the development of industrial land.

REFERENCE:

- 1. Municipal Government Act
- 2. Municipal Development Plan
- 3. Highway 63 North Area Structure Plan (Bylaw No. 99/037), as well as following bylaw amendments:
 - Bylaw No. 01/004 (Amendment to land parcels from 'Highway Commercial' to 'Industrial').
 - Bylaw No. 01/010 (Amendment to land parcels from 'Environmental Protection' to 'Industrial')
- 4. Land Use Bylaw

HISTORY:

The Municipality has no inventory of industrial land available and can not meet demand. The development of 65 acres of land owned by the Municipality at the north end of Fort McMurray is available to address both the needs of local business and those of larger national and international businesses to support all aspects of RMWB's economy.

The Municipality acquired the 65 acre site from the Province in 2003 for approximately \$1,000,000. The site was designated as highway commercial in the 1999 Highway 63 North ASP. Planning and design for the development has yet to be completed. Development planning needs to proceed immediately in order to complete the development and marketing of the land by 2007.

With appropriate development, the site presents an opportunity to implement a sense of "gateway" at the north end of Fort McMurray while addressing local and national businesses' interest in seeing new industrial land brought to market as soon as possible.

ALTERNATIVES:

1. Development Approach:

- Option 1: Sell Land "As is".
- Option 2: Form a Joint Venture (with Development Company) to Develop Land.
- Option 3: The Regional Municipality of Wood Buffalo acts as a Developer.

2. Development Type:

Option 1: Traditional industrial park.

Option 2: Integrate Sustainability Objectives into Land Development and Performance

ANALYSIS:

An overview of financial and other benefits for each development approach is attached (See "Fort McMurray – Site Development Scenarios"). **Development Approach Option 3** combined with **Development Type Option 2** maximizes financial benefit to the Regional Municipality of Wood Buffalo and provides the most certainty for local businesses to obtain land for the expansion of their businesses. Development Type Option 2 offers the opportunity to integrate sustainability objectives into land development and raise the bar in the community.

This option requires a substantial financial investment for the short term and it will also mean accepting that our debt limit may rise over the historical 85% level during 2006 and 2007.

The overall project development costs are approximately \$12,000,000 of which \$10,000,000 will be expended prior to transfer of serviced lots. This amount includes approximately \$1,500,000 for the hiring of a "Management Development Team" which will be engaged by Request for Proposals".

ADMINISTRATIVE RECOMMENDATIONS:

- 1. That the Municipality develop and market the 65 acres legally known as Lot 3, Block 1, Plan 0421905 in a sustainable manner, where financially and reasonably possible.
- 2. That interim short-term financing be secured, if necessary, to a maximum of \$10,000,000 for the servicing and development costs associated with the 65 acres.and that this amount be repaid from the serviced lots.
 - 3. That the Council approved debt limit of 85% be exceeded, if required, to accommodate the short-term financing until the amount is repaid from the sale of the serviced lots.

ATTACHMENTS:

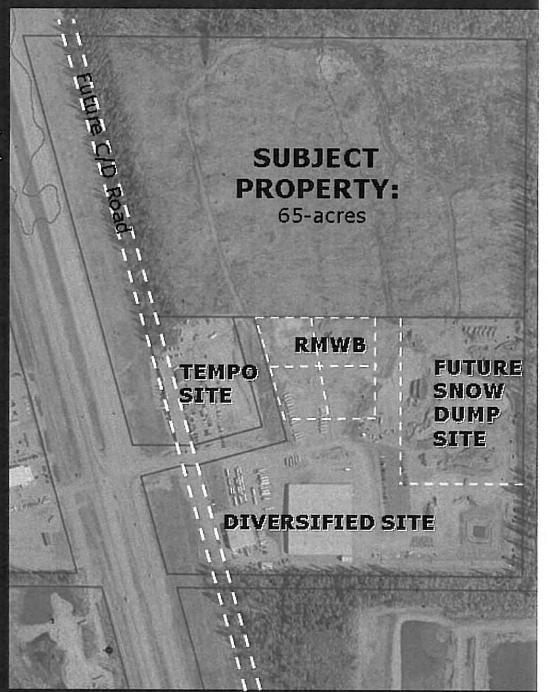
- 1. Proposed Industrial Park Map
- 2. Sell "As-is" Purchaser's Proforma
- 3. Joint Venture Proforma
- 4. RMWB Land Development Proforma

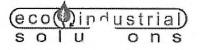
Proposed Industrial Park

Goal:

Bring to market in 2006 for industrial use for local and national businesses.

Strategy: To service the site summer 2006.







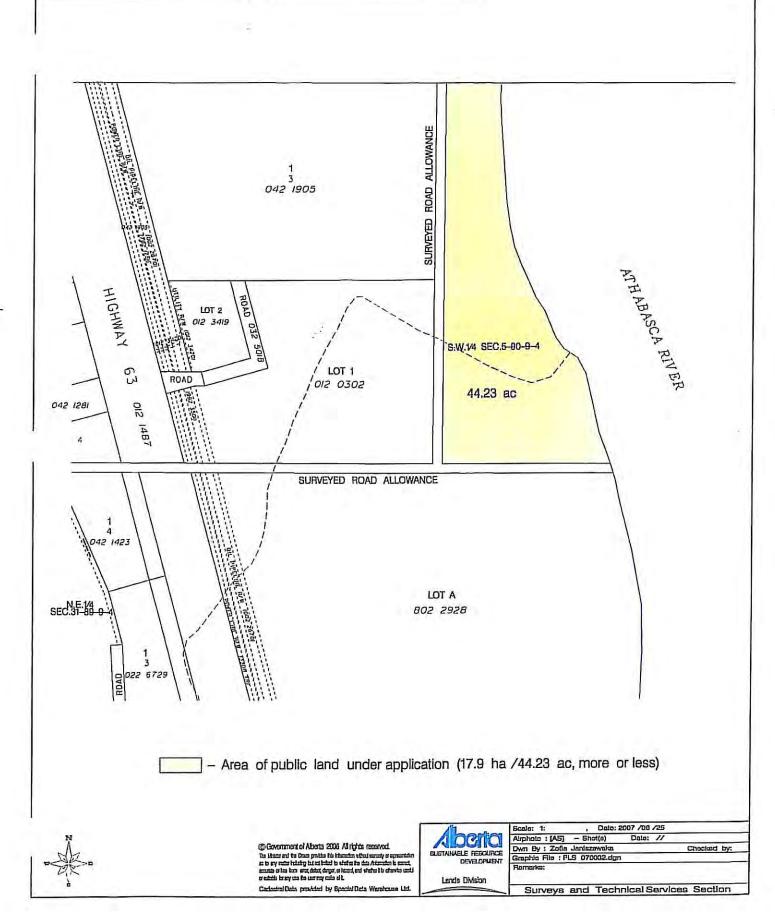
Sol		re Industrial S urchaser's Pro					
24-Jan-06	M3-13 - FL	I Chasers Fit	norma		r	1	1
Assumptions							1
Site Size	Frontage	1380	feet			-	-
	Depth		feet	1		-	-
	Total Size		acres	1			-
Roads	Area		acres				-
Interior	Area		durea				-
C/D	Area			-		-	-
Net Yield	85%					-	-
Industrial Lot Yield		lots					
Average Lot Size			minimum 200 fo	ot frontane		-	-
Average Lot Values		per acre	1111111111111120010	Grindinage		-	-
Workige Lot Values	\$000,000						1
Absorption	Total	Year 1	Year 2	Year 3		1	-
	10124	0%	100%	0%			-
ndustrial Lots	19		19.0	0/8			-
Sales	55		55.0	0	1		1
Land Development Approvals	36,500		00.0		-		1
Subdivision Fees (Application & Endorsement)	\$28,500		19	lots. at	\$1,500	per lot	-
Development Agreement Fees	\$2,500		19	iuts. at	\$1,000	perior	-
Zoning	\$5,500					-	-
Land Development Levies	30,000					-	-
Off-Site Levy	\$710 200				640.000		.
Local Improvement Charges	\$718,390 \$905,014		55	acres		per acre	-
	\$905,014	or	54,301	annual	19.0	years	-
Servicing/Infrastructure Costs	CC 000 407	-					£
Roads (including all services)	\$6,228,487	the second se			\$113,228.20		
		of all demolition, site				s (covers pro	ject
Soft Costs		management, engine		gal, plus othe	r soft costs)		
nterim Financing		on 50% of each yea				and the second second	
and Developer's Profit Allowance		of gross revenue (th	is scenario assu	mes purchase	er would act at	the land dev	eloper)
Marketing and Commissions		on gross revenue		A			
Contingency	25.0%	on servicing/infrastr	ucture, site clear	ance, demoliti	оп.	B. 3.	
				1			
Property Taxes on Sites Remaining for Sale	\$8,280	or	1.38%	of	\$ 600,000	per	net acre
Analysis				the second se			
		-		-		1 A A	
Revenues	Total	Year 1	Year 2	Year 3			
Revenues Industrial Lot Sales	\$33,004,959	\$0	\$33,004,959	\$0			
Revenues Industrial Lot Sales Marketing and Commissions	\$33,004,959 (\$2,310,347)	\$0 \$0	\$33,004,959 (\$2,310,347)	\$0 \$0			
Revenues Industrial Lot Sales Marketing and Commissions Nat Sales Revenue After Marketing and Commissions	\$33,004,959 (\$2,310,347) \$30,694,612	\$0 \$0 \$0	\$33,004,959 (\$2,310,347) \$30,694,612	\$0 \$0 \$0			
Revenues Industrial Lot Sales Marketing and Commissions Net Sales Revenue After Marketing and Commissions Recovery Off-site Road Costs	\$33,004,959 (\$2,310,347) \$30,694,612 \$0	\$0 \$0 \$0 \$0	\$33,004,959 (\$2,310,347) \$30,694,612 \$0	\$0 \$0 \$0 \$0			
Revenues Industrial Lot Sales Marketing and Commissions Net Sales Revenue After Marketing and Commissions Recovery Off-site Road Costs	\$33,004,959 (\$2,310,347) \$30,694,612	\$0 \$0 \$0 \$0	\$33,004,959 (\$2,310,347) \$30,694,612	\$0 \$0 \$0			
Revenues Industrial Lot Sales Marketing and Commissions Net Sales Revenue After Marketing and Commissions Recovery Off-site Road Costs Net Revenues	\$33,004,959 (\$2,310,347) \$30,694,612 \$0 \$30,694,612	\$0 \$0 \$0 \$0 \$0 \$0	\$33,004,959 (\$2,310,347) \$30,694,612 \$0 \$30,694,612	\$0 \$0 \$0 \$0 \$0 \$ 0			
Revenues Industrial Lot Sales Marketing and Commissions Net Sales Revenue After Marketing and Commissions Recovery Off-site Road Costs Lot Revenues Costs	\$33,004,959 (\$2,310,347) \$30,694,612 \$0 \$30,694,612 Total	\$0 \$0 \$0 \$0 \$0 \$0 \$0 Yoar 1	\$33,004,959 (\$2,310,347) \$30,694,612 \$0	\$0 \$0 \$0 \$0			
Revenues Industrial Lot Sales Industrial Lot Sales Marketing and Commissions Net Sales Revenue After Marketing and Commissions Recovery Off-site Road Costs Net Revenues Costs and Development Approvals	\$33,004,959 (\$2,310,347) \$30,694,612 \$30,694,612 \$30,694,612 Total \$36,500	\$0 \$0 \$0 \$0 \$0 \$0 Year 1 \$36,500	\$33,004,959 (\$2,310,347) \$30,694,612 \$0 \$30,694,612 Year 2 \$0 \$0	\$0 \$0 \$0 \$0 \$0 \$0 Year 3 \$0			
Revenues Industrial Lot Sales Industrial Lot Sales Marketing and Commissions Net Sales Revenue After Marketing and Commissions Recovery Off-site Road Costs Net Revenues Costs and Development Approvals Dff-Site Levy	\$33,004,959 (\$2,310,347) \$30,694,612 \$30,694,612 \$30,694,612 Total \$36,500 \$718,390	\$0 \$0 \$0 \$0 \$0 \$0 Yoar 1 \$36,500 \$718,390	\$33,004,959 (\$2,310,347) \$30,694,612 \$0 \$30,694,612 Year 2	\$0 \$0 \$0 \$0 \$0 Year 3			
Revenues Industrial Lot Sales Industrial Lot Sales Marketing and Commissions Net Sales Revenue After Marketing and Commissions Recovery Off-site Road Costs Net Revenues Costs and Development Approvals Dff-Site Levy	\$33,004,959 (\$2,310,347) \$30,694,612 \$30,694,612 \$30,694,612 Total \$36,500	\$0 \$0 \$0 \$0 \$0 \$0 Year 1 \$36,500	\$33,004,959 (\$2,310,347) \$30,694,612 \$0 \$30,694,612 Year 2 \$0 \$0	\$0 \$0 \$0 \$0 \$0 \$0 Year 3 \$0			
Revenues Industrial Lot Sales Marketing and Commissions Net Sales Revenue After Marketing and Commissions Recovery Off-site Road Costs Retervenues Costs and Development Approvals Dff-Site Levy Local Improvement Charges	\$33,004,959 (\$2,310,347) \$30,694,612 \$30,694,612 Total \$36,500 \$718,390 \$905,014	\$0 \$0 \$0 \$0 \$0 \$0 Yoar 1 \$36,500 \$718,390	\$33.004.959 (\$2.310.347) \$30.694.612 \$30,694.612 Year 2 \$0 \$0 \$0	\$0 \$0 \$0 \$0 \$0 \$0 Year 3 \$0			
Revenues Industrial Lot Sales Marketing and Commissions Net Sales Revenue After Marketing and Commissions Recovery Off-site Road Costs Recovery Off-site Road Costs Revenues Costs Land Development Approvals Dff-Site Levy Local Improvement Charges Servicing/Infrastructure Costs	\$33,004,959 (\$2,310,347) \$30,694,612 \$30,694,612 \$30,694,612 Total \$36,500 \$718,390	\$0 \$0 \$0 \$0 \$0 \$0 Yoar 1 \$36,500 \$718,390	\$33,004,959 (\$2,310,347) \$30,694,612 \$0 \$30,694,612 Year 2 \$0 \$0	\$0 \$0 \$0 \$0 \$0 \$0 Year 3 \$0			
Revenues Industrial Lot Sales Industrial Lot Sales Marketing and Commissions Net Sales Revenue After Marketing and Commissions Recovery Off-site Road Costs Recovery Off-site Road Costs Servenues Costs Cos	\$33,004,959 (\$2,310,347) \$30,694,612 \$30,694,612 Total \$36,500 \$718,390 \$905,014	\$0 \$0 \$0 \$0 \$0 Year 1 \$36,500 \$718,390 \$905,014	\$33.004.959 (\$2.310.347) \$30.694.612 \$30,694.612 Year 2 \$0 \$0 \$0	\$0 \$0 \$0 \$0 \$0 Year 3 \$0 \$0			
Revenues Industrial Lot Sales Industrial Lot Sales Marketing and Commissions Net Sales Revenue After Marketing and Commissions Recovery Off-site Road Costs Let Revenues Costs and Development Approvals Off-Site Levy Local Improvement Charges Servicing/Infrastructure Costs Cost	\$33,004,959 (\$2,310,347) \$30,694,612 \$30,694,612 Total \$36,500 \$718,390 \$905,014 \$6,228,487 \$6,228,487 \$1,557,122	\$0 \$0 \$0 \$0 \$0 \$0 \$0 \$718,390 \$905,014 \$905,014 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0	\$33.004,959 (\$2.310.347) \$30,694.612 \$30,694,612 Year 2 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0	\$0 \$0 \$0 \$0 \$0 Year 3 \$0 \$0 \$0 \$0			
Revenues Industrial Lot Sales Industrial Lot Sales Marketing and Commissions Net Sales Revenue After Marketing and Commissions Recovery Off-site Road Costs International Revenues Costs and Development Approvals Dif-Site Levy Cocal Improvement Charges Costs Contingency on Hard Land Development Costs Contingency on Hard Land D	\$33,004,959 (\$2,310,347) \$30,694,612 \$30,694,612 Total \$36,500 \$718,390 \$905,014 \$6,228,487 \$6,228,487	\$0 \$0 \$0 \$0 \$0 \$0 \$0 \$718,390 \$905,014 \$905,014 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0	\$33,004,959 (\$2,310,347) \$30,694,612 \$30,694,612 \$30,694,612 Year 2 \$0 \$0 \$0 \$0 \$0 \$6,228,487 \$6,228,487	\$0 \$0 \$0 \$0 \$0 Year 3 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0			
Revenues Industrial Lot Sales Industrial Lot Sales Marketing and Commissions Net Sales Revenue After Marketing and Commissions Recovery Off-site Road Costs International Revenues Costs and Development Approvals Dif-Site Levy Cocal Improvement Charges Costs Contingency on Hard Land Development Costs Contingency on Hard Land D	\$33,004,959 (\$2,310,347) \$30,694,612 \$30,694,612 Total \$36,500 \$718,390 \$905,014 \$6,228,487 \$6,228,487 \$1,557,122	\$0 \$0 \$0 \$0 \$0 \$0 \$0 \$718,390 \$905,014 \$905,014 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0	\$33.004,959 (\$2.310.347) \$30,694.612 \$30,694,612 Year 2 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0	\$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$			
Revenues Industrial Lot Sales Marketing and Commissions Nel Sales Revenue After Marketing and Commissions Recovery Off-site Road Costs Recovery Off-site Road Costs Recovery Off-site Road Costs Cost	\$33,004,959 (\$2,310,347) \$30,694,612 \$30,694,612 Total \$36,500 \$718,390 \$905,014 \$6,228,487 \$6,228,487 \$5,57,122	\$0 \$0 \$0 \$0 \$0 \$0 \$0 \$36,500 \$718,390 \$905,014 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0	\$33,004,959 (\$2,310,347) \$30,694,612 \$30,694,612 Year 2 \$0 \$0 \$0 \$0 \$6,228,487 \$6,228,487 \$1,557,122 \$7,785,608 \$1,557,122	\$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$			
Revenues Industrial Lot Sales Industrial Lot Sales Marketing and Commissions Net Sales Revenue After Marketing and Commissions Recovery Off-site Road Costs Iet Revenues Costs and Development Approvals Off-Site Levy cocal Improvement Charges Servicing/Infrastructure Costs Cost	\$33,004,959 (\$2,310,347) \$30,694,612 \$0 \$30,694,612 Total \$36,500 \$718,390 \$905,014 \$6,228,487 \$6,228,487 \$6,228,487 \$1,557,122 \$7,785,608 \$1,557,122 \$281,377	\$0 \$0 \$0 \$0 \$0 \$0 \$0 \$718,390 \$905,014 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0	\$33.004.959 (\$2.310.347) \$30.694.612 \$30,694.612 Year 2 \$0 \$0 \$0 \$6.228,487 \$6.228,487 \$6.228,487 \$1.557,122 \$7.785.608 \$1.557,122 \$280,282	\$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$			
Revenues Industrial Lot Sales Industrial Lot Sales Marketing and Commissions Net Sales Revenue After Marketing and Commissions Recovery Off-site Road Costs Recovery Off-site Road Costs Recovery Off-site Road Costs Co	\$33,004,959 (\$2,310,347) \$30,694,612 \$30,694,612 Total \$36,500 \$718,390 \$905,014 \$6,228,487 \$6,228,487 \$6,228,487 \$1,557,122 \$7,785,608 \$1,557,122 \$281,377 \$683,203	\$0 \$0 \$0 \$0 \$0 \$0 \$36,500 \$718,390 \$905,014 \$905,014 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0	\$33.004,959 (\$2,310.347) \$30,694,612 \$30,694,612 Year 2 \$0 \$6,228,487 \$6,228,487 \$6,228,487 \$1,557,122 \$7,785,608 \$1,557,122 \$280,282 \$227,734	\$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$			
Revenues Industrial Lot Sales Industrial Lot Sales Marketing and Commissions Net Sales Revenue After Marketing and Commissions Recovery Off-site Road Costs Recovery Off-site Road Costs Recovery Off-site Road Costs Co	\$33,004,959 (\$2,310,347) \$30,694,612 \$0 \$30,694,612 Total \$36,500 \$718,390 \$905,014 \$6,228,487 \$6,228,487 \$6,228,487 \$1,557,122 \$7,785,608 \$1,557,122 \$281,377	\$0 \$0 \$0 \$0 \$0 \$0 \$0 \$718,390 \$905,014 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0	\$33.004.959 (\$2.310.347) \$30.694.612 \$30,694.612 Year 2 \$0 \$0 \$0 \$6.228,487 \$6.228,487 \$6.228,487 \$1.557,122 \$7.785.608 \$1.557,122 \$280,282	\$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$			
Revenues Industrial Lot Sales Marketing and Commissions Net Sales Revenue After Marketing and Commissions Recovery Off-site Road Costs Recovery Off-site Road Costs Revenues Costs and Development Approvals Dff-Site Levy and Development Charges Servicing/Infrastructure Costs Coatl Improvement Charges Servicing/Infrastructure Costs Coatlingency on Hard Land Development Costs Tard Land Developme	\$33,004,959 (\$2,310,347) \$30,694,612 Total \$30,694,612 Total \$36,500 \$718,390 \$905,014 \$6,228,487 \$1,557,122 \$7,785,608 \$1,557,122 \$281,377 \$683,203 \$11,967,214	\$0 \$0 \$0 \$0 \$0 \$0 \$718,390 \$718,390 \$905,014 \$905,014 \$00 \$00 \$00 \$00 \$00 \$00 \$00 \$1,095 \$455,468 \$2,116,468	\$33.004.959 (\$2.310.347) \$30,694.612 Year 2 \$0 \$0 \$0 \$6,228,487 \$6,228,487 \$1,557,122 \$7,785,608 \$1,557,122 \$280,282 \$227,734 \$9,850,746	\$0 \$0 \$0 \$0 \$0 Year 3 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0			
Revenues Industrial Lot Sales Marketing and Commissions Met Sales Revenue After Marketing and Commissions Recovery Off-site Road Costs Cost	\$33,004,959 (\$2,310,347) \$30,694,612 \$30,694,612 Total \$36,500 \$718,390 \$905,014 \$6,228,487 \$6,228,487 \$6,228,487 \$1,557,122 \$7,785,608 \$1,557,122 \$281,377 \$683,203	\$0 \$0 \$0 \$0 \$0 \$0 \$0 \$36,500 \$718,390 \$905,014 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0	\$33.004.959 (\$2.310.347) \$30.694.612 \$30,694.612 Year 2 \$0 \$0 \$6.228.487 \$6.228.487 \$6.228.487 \$1.557.122 \$7.785.608 \$1.557.122 \$280.282 \$227.734 \$9.850,746 \$4.950,744	\$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$			
Revenues Industrial Lot Sales Industrial Lot Sales Marketing and Commissions Net Sales Revenue After Marketing and Commissions Recovery Off-site Road Costs	\$33,004,959 (\$2,310,347) \$30,694,612 Total \$30,694,612 Total \$36,500 \$718,390 \$905,014 \$6,228,487 \$6,228,487 \$6,228,487 \$1,557,122 \$7,785,608 \$1,557,122 \$281,377 \$683,203 \$11,967,214 \$4,950,744	\$0 \$0 \$0 \$0 \$0 \$0 \$0 \$36,500 \$718,390 \$905,014 \$905,014 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0	\$33.004,959 (\$2,310.347) \$30,694,612 \$30,694,612 Year 2 \$0 \$0 \$6,228,487 \$6,228,487 \$6,228,487 \$1,557,122 \$7,785,608 \$1,557,122 \$280,282 \$227,734 \$9,850,744 \$319,587	\$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0			
Revenues Industrial Lot Sales Industrial Lot Sales Marketing and Commissions Net Sales Revenue After Marketing and Commissions Recovery Off-site Road Costs Ite Revenues Costs	\$33,004,959 (\$2,310,347) \$30,694,612 Total \$30,694,612 Total \$36,500 \$718,390 \$905,014 \$6,228,487 \$1,557,122 \$7,785,608 \$1,557,122 \$281,377 \$683,203 \$11,967,214	\$0 \$0 \$0 \$0 \$0 \$0 \$0 \$36,500 \$718,390 \$905,014 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0	\$33.004.959 (\$2.310.347) \$30.694.612 \$30,694.612 Year 2 \$0 \$0 \$6.228.487 \$6.228.487 \$6.228.487 \$1.557.122 \$7.785.608 \$1.557.122 \$280.282 \$227.734 \$9.850,746 \$4.950,744	\$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$			
Revenues Industrial Lot Sales Industrial Lot Sales Marketing and Commissions Net Sales Revenue After Marketing and Commissions Recovery Off-site Road Costs Recovery Off-site Remaining for Sale Recovery Off-site Remaining for Sale Reveloper's Profit Recovery Recove	\$33,004,959 (\$2,310,347) \$30,694,612 Total \$30,694,612 Total \$36,500 \$718,390 \$905,014 \$6,228,487 \$6,228,487 \$6,228,487 \$1,557,122 \$7,785,608 \$1,557,122 \$281,377 \$683,203 \$11,967,214 \$4,950,744	\$0 \$0 \$0 \$0 \$0 \$0 \$718,390 \$905,014 \$905,014 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0	\$33.004,959 (\$2,310.347) \$30,694,612 \$30,694,612 Year 2 \$0 \$0 \$6,228,487 \$6,228,487 \$6,228,487 \$1,557,122 \$7,785,608 \$1,557,122 \$280,282 \$227,734 \$9,850,744 \$319,587	\$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0			

	IcMurray 65 Ac Joint Ven	ture Proforma		S			
24-Jan-06	T				1		
Assumptions				E	1		1
Site Size	Frontage						
	Depth				i		
	Total Size		and a local design of the		2		
Roads	Area		acres		2		-
Interior	Area			-	1	1	
C/D	Area						1
Net Yield	85%		· · · · · · · · · · · · · · · · · · ·				
ndustrial Lot Yield		lots					
Average Lot Size		acres	minimum 200 fc	ot frontage	E		
Average Lot Values	\$600,000	per acre					_
Absorption	Total	Year 1	Year 2	Year 3		1.4	
advatrial Lata	40	0%		0%		-	-
ndustrial Lots	19			0	C		
Sales	55		55.0	0			-
and Development Approvals	36,500						-
Subdivision Fees (Application & Endorsement)	\$28,500		19	lots, at	\$1,500	per lot	-
Development Agreement Fees	\$2,500			1	100 million 71		-
Zoning	\$5,500					-	-
and Development Levies		-			640.00-		-
Off-Site Levy	\$718,390	or	55	acres	\$13,060		-
Local Improvement Charges	\$905,014	or	54,301	annual	19.0	years	
ervicing/Infrastructure Costs	\$0						-
Roads (including all services)	\$6,228,487				\$113,228.20		
		of all demolition, sit				s (covers pro	oject
oft Costs		management, engin		egal, plus oth	er soft costs)		
terim Financing	6.0%	on 50% of each yea	r's costs				1
and Developer's Profit Allowance		of gross revenue (t	nis scenario assu	mes purchase	er would act at	the land dev	veloper)
larketing and Commissions		on gross revenue			1		
Contingency	25.0%	on servicing/infrast	ucture, site clear	ance, demoliti	on.	1	1
					1.1	11 T	1.
roperty Taxes on Sites Remaining for Sale	\$8,280	ar	1.38%	of	\$ 600,000	per	net acre
nalysis						1.1.	
Marketing and Commissions Net Sales Revenue After Marketing and Commissions Recovery Off-site Road Costs et Revenues	(\$2,310,347) \$30,694,612 \$0 \$30,694,612	\$0 \$0 \$0 \$0	(\$2,310,347) \$30,694,612 \$0 \$30,694,612	\$0 \$0 \$0 \$0			
						1.	
osts	Total	Year 1	Year 2	Year 3	1		11
and Development Approvals	\$36,500	\$36,500	\$0	\$0			
Iff-Site Levy	\$718,390	\$718,390	50	\$0			
ocal Improvement Charges	\$905.014	\$905,014					1
		. E	1-1-1-1	1		120-00	- · · · · · · · · · · · · · · · · · · ·
ervicing/Infrastructure Costs	\$6,228,487	\$0	\$6,228,487	50			
otal Hard Land Development Costs	\$6,228,487	\$0		\$0		0	
ontingency on Hard Land Development Costs	\$1,557,122	\$0	\$1,557,122	\$0	1	1	
ard Land Development Costs After Contingency	\$7,785,608	\$0		\$0			1
and cand bevelopment dosts Aner contragency							-
	\$1,557,122	\$0		SO			1
oft Costs (Design, Inspect, PM, Survey, Legal) terim Construction Financing		\$0 \$1,095		\$0 \$0			-
off Costs (Design, Inspect, PM, Survey, Legal) terim Construction Financing	\$1,557,122		\$1,557,122	\$0			
off Costs (Design, Inspect, PM, Survey, Legal) terim Construction Financing operty Taxes on Sites Remaining for Sale	\$1,557,122 \$281,377	\$1,095 \$455,468	\$1,557,122 \$280,282 \$227,734	\$0 \$0			
oft Costs (Design, Inspect, PM, Survey, Legal) terim Construction Financing roperty Taxes on Sites Remaining for Sale	\$1,557,122 \$281,377 \$683,203	\$1,095	\$1,557,122 \$280,282	\$0			
oft Costs (Design, Inspect, PM, Survey, Legal) terim Construction Financing roperty Taxes on Sites Remaining for Sale otal Costs	\$1,557,122 \$281,377 \$683,203	\$1,095 \$455,468	\$1,557,122 \$280,282 \$227,734	\$0 \$0			
off Costs (Design, Inspect, PM, Survey, Legal) terim Construction Financing roperty Taxes on Sites Remaining for Sale otal Costs eveloper's Profit	\$1,557,122 \$281,377 \$683,203 \$11,967,214	\$1,095 \$455,468 \$2,116,468 \$0	\$1,557,122 \$280,282 \$227,734 \$9,850,746 \$4,950,744	\$0 \$0 \$0 \$0			
off Costs (Design, Inspect, PM, Survey, Legal) terim Construction Financing roperty Taxes on Sites Remaining for Sale otal Costs eveloper's Profit	\$1,557,122 \$281,377 \$683,203 \$11,967,214 \$4,950,744	\$1,095 \$455,468 \$2,116,468	\$1,557,122 \$280,282 \$227,734 \$9,850,746	\$0 \$0 \$0			
off Costs (Design, Inspect, PM, Survey, Legal) terim Construction Financing roperty Taxes on Sites Remaining for Sale otal Costs eveloper's Profit esidual to Land	\$1,557,122 \$281,377 \$683,203 \$11,967,214 \$4,950,744 \$13,776,654	\$1,095 \$455,468 \$2,116,468 \$0 -\$2,116,468	\$1,557,122 \$280,282 \$227,734 \$9,850,746 \$4,950,744	\$0 \$0 \$0 \$0			
oft Costs (Design, Inspect, PM, Survey, Legal) lerim Construction Financing roperty Taxes on Sites Remaining for Sale otal Costs eveloper's Profit esidual to Land et Present Value of Land Residual Discounted @	\$1,557,122 \$281,377 \$683,203 \$11,967,214 \$4,950,744 \$13,776,654 \$6%	\$1,095 \$455,468 \$2,116,468 \$0 -\$2,116,468 \$12,148,154	\$1,557,122 \$280,282 \$227,734 \$9,850,746 \$4,950,744	\$0 \$0 \$0 \$0			
off Costs (Design, Inspect, PM, Survey, Legal) terim Construction Financing roperty Taxes on Sites Remaining for Sale otal Costs eveloper's Profit esidual to Land et Present Value of Land Residual Discounted @ et Present Value of Land Residual Discounted @	\$1,557,122 \$281,377 \$683,203 \$11,967,214 \$4,950,744 \$13,776,654 6% 8%	\$1,095 \$455,468 \$2,116,468 \$0 -\$2,116,468 \$12,148,154 \$11,666,098	\$1,557,122 \$280,282 \$227,734 \$9,850,746 \$4,950,744	\$0 \$0 \$0 \$0			
off Costs (Design, Inspect, PM, Survey, Legal) terim Construction Financing operty Taxes on Sites Remaining for Sale otal Costs aveloper's Profit assidual to Land at Present Value of Land Residual Discounted @ at Present Value of Land Residual Discounted @	\$1,557,122 \$281,377 \$683,203 \$11,967,214 \$4,950,744 \$13,776,654 \$6%	\$1,095 \$455,468 \$2,116,468 \$0 -\$2,116,468 \$12,148,154	\$1,557,122 \$280,282 \$227,734 \$9,850,746 \$4,950,744	\$0 \$0 \$0 \$0			
off Costs (Design, Inspect, PM, Survey, Legal) terim Construction Financing roperty Taxes on Sites Remaining for Sale otal Costs eveloper's Profit esidual to Land et Present Value of Land Residual Discounted @ et Present Value of Land Residual Discounted @ et Present Value of Land Residual Discounted @	\$1,557,122 \$281,377 \$683,203 \$11,967,214 \$4,950,744 \$13,776,654 6% 8%	\$1,095 \$455,468 \$2,116,468 \$0 -\$2,116,468 \$12,148,154 \$11,666,098	\$1,557,122 \$280,282 \$227,734 \$9,850,746 \$4,950,744	\$0 \$0 \$0 \$0			
off Costs (Design, Inspect, PM, Survey, Legal) lerim Construction Financing roperty Taxes on Sites Remaining for Sale otal Costs eveloper's Profit esidual to Land et Present Value of Land Residual Discounted @ et Present Value of Land Residual Discounted @ et Present Value of Land Residual Discounted @ / Partner Analysis	\$1,557,122 \$281,377 \$683,203 \$11,967,214 \$4,950,744 \$13,776,654 6% 8%	\$1,095 \$455,468 \$2,116,468 \$0 -\$2,116,468 \$12,148,154 \$11,666,098 \$11,210,750	\$1,557,122 \$280,282 \$227,734 \$9,850,746 \$4,950,744	\$0 \$0 \$0 \$0			
off Costs (Design, Inspect, PM, Survey, Legal) terim Construction Financing roperty Taxes on Sites Remaining for Sale otal Costs eveloper's Profit esidual to Land et Present Value of Land Residual Discounted @ et Present Value of Land Residual Discounted @ et Present Value of Land Residual Discounted @ et Present Value of Land Residual Discounted @ V Partner Analysis urchase 50% of Project @ 10% DCF	\$1,557,122 \$281,377 \$683,203 \$11,967,214 \$4,950,744 \$13,776,654 6% 8%	\$1,095 \$455,468 \$2,116,468 \$0 -\$2,116,468 \$12,148,154 \$11,666,098 \$11,210,750 (\$5,605,375)	\$1,557,122 \$220,282 \$227,734 \$9,850,746 \$4,950,744 \$15,893,122	\$0 \$0 \$0 \$0			
off Costs (Design, Inspect, PM, Survey, Legal) terim Construction Financing roperty Taxes on Sites Remaining for Sale otal Costs eveloper's Profit esidual to Land et Present Value of Land Residual Discounted @ et Present Value of Land Residual Discounted @ et Present Value of Land Residual Discounted @ et Present Value of Land Residual Discounted @ V Partner Analysis urchase 50% of Project @ 10% DCF / Partner Profit Share	\$1,557,122 \$281,377 \$683,203 \$11,967,214 \$4,950,744 \$13,776,654 6% 8%	\$1,095 \$455,468 \$2,116,468 \$0 -\$2,116,468 \$12,148,154 \$11,666,098 \$11,210,750 (\$5,605,375) -\$1,058,234	\$1,557,122 \$280,282 \$227,734 \$9,850,746 \$4,950,744 \$15,893,122 \$10,421,933	\$0 \$0 \$0 \$0 \$0 \$0			
off Costs (Design, Inspect, PM, Survey, Legal) terim Construction Financing roperty Taxes on Sites Remaining for Sale otal Costs eveloper's Profit esidual to Land et Present Value of Land Residual Discounted @ et	\$1,557,122 \$281,377 \$683,203 \$11,967,214 \$4,950,744 \$13,776,654 6% 8% 10%	\$1,095 \$455,468 \$2,116,468 \$0 -\$2,116,468 \$12,148,154 \$11,666,098 \$11,210,750 (\$5,605,375) -\$1,058,234 (\$6,683,609)	\$1,557,122 \$220,282 \$227,734 \$9,850,746 \$4,950,744 \$15,893,122	\$0 \$0 \$0 \$0			
off Costs (Design, Inspect, PM, Survey, Legal) terim Construction Financing roperty Taxes on Sites Remaining for Sale obtal Costs eveloper's Profit esidual to Land at Present Value of Land Residual Discounted @ at Present Value of Project @ 10% DCF / Partner Profit Share otal	\$1,557,122 \$281,377 \$683,203 \$11,967,214 \$4,950,744 \$13,776,654 6% 8% 10%	\$1,095 \$455,468 \$2,116,468 \$0 -\$2,116,468 \$12,148,154 \$11,666,098 \$11,210,750 (\$5,605,375) -\$1,058,234 (\$6,663,609) \$2,765,119	\$1,557,122 \$280,282 \$227,734 \$9,850,746 \$4,950,744 \$15,893,122 \$10,421,933	\$0 \$0 \$0 \$0 \$0 \$0			
off Costs (Design, Inspect, PM, Survey, Legal) terim Construction Financing roperty Taxes on Sites Remaining for Sale otal Costs eveloper's Profit esidual to Land of Present Value of Land Residual Discounted @ et Present Value of Project @ 10% DCF / Partner Profit Share otal	\$1,557,122 \$281,377 \$683,203 \$11,967,214 \$4,950,744 \$13,776,654 6% 8% 10%	\$1,095 \$455,468 \$2,116,468 \$0 -\$2,116,468 \$12,148,154 \$11,666,098 \$11,210,750 (\$5,605,375) -\$1,058,234 (\$6,683,609)	\$1,557,122 \$280,282 \$227,734 \$9,850,746 \$4,950,744 \$15,893,122 \$10,421,933	\$0 \$0 \$0 \$0 \$0 \$0			
off Costs (Design, Inspect, PM, Survey, Legal) terim Construction Financing roperty Taxes on Sites Remaining for Sale obtal Costs eveloper's Profit esidual to Land at Present Value of Land Residual Discounted @ at Present Value of Project @ 10% DCF / Partner Profit Share otal et Present Value of Project Discounted @	\$1,557,122 \$281,377 \$683,203 \$11,967,214 \$4,950,744 \$13,776,654 6% 8% 10%	\$1,095 \$455,468 \$2,116,468 \$0 -\$2,116,468 \$12,148,154 \$11,666,098 \$11,210,750 (\$5,605,375) -\$1,058,234 (\$6,663,609) \$2,765,119	\$1,557,122 \$280,282 \$227,734 \$9,850,746 \$4,950,744 \$15,893,122 \$10,421,933	\$0 \$0 \$0 \$0 \$0 \$0			
off Costs (Design, Inspect, PM, Survey, Legal) terim Construction Financing roperty Taxes on Sites Remaining for Sale otal Costs eveloper's Profit tersidual to Land et Present Value of Land Residual Discounted @ at Present Value of Land Residual Discounted @ at Present Value of Land Residual Discounted @ at Present Value of Land Residual Discounted @ V Partner Analysis urchase 50% of Project @ 10% DCF V Partner Profit Share otal et Present Value of Project Discounted @ at Present Value of Project Discounted @ MWB Analysis	\$1,557,122 \$281,377 \$683,203 \$11,967,214 \$4,950,744 \$13,776,654 6% 8% 10%	\$1,095 \$455,468 \$2,116,468 \$0 -\$2,116,468 \$12,148,154 \$11,666,098 \$11,210,750 (\$5,605,375) -\$1,058,234 (\$6,663,609) \$2,765,119	\$1,557,122 \$280,282 \$227,734 \$9,850,746 \$4,950,744 \$15,893,122 \$10,421,933	\$0 \$0 \$0 \$0 \$0 \$0			
off Costs (Design, Inspect, PM, Survey, Legal) terim Construction Financing roperty Taxes on Sites Remaining for Sale obtal Costs eveloper's Profit esidual to Land et Present Value of Land Residual Discounted @ et Present Value of Project @ 10% DCF / Partner Profit Share otal et Present Value of Project Discounted @ et Present Value of Project Discounted @ et Present Value of Project Discounted @ et Present Value of Project Discounted @	\$1,557,122 \$281,377 \$683,203 \$11,967,214 \$4,950,744 \$13,776,654 6% 8% 10%	\$1,095 \$455,468 \$2,116,468 \$0 -\$2,116,468 \$12,148,154 \$11,666,098 \$11,210,750 (\$5,605,375) -\$1,058,234 (\$6,663,609) \$2,765,119	\$1,557,122 \$280,282 \$227,734 \$9,850,746 \$4,950,744 \$15,893,122 \$10,421,933	\$0 \$0 \$0 \$0 \$0 \$0			
off Costs (Design, Inspect, PM, Survey, Legal) terim Construction Financing roperty Taxes on Sites Remaining for Sale obtal Costs eveloper's Profit esidual to Land at Present Value of Land Residual Discounted @ at Present Value of Project @ 10% DCF / Partner Profit Share at Present Value of Project Discounted @ at Present Value of Project @ 10% DCF	\$1,557,122 \$281,377 \$683,203 \$11,967,214 \$4,950,744 \$13,776,654 6% 8% 10%	\$1,095 \$455,468 \$2,116,468 \$0 -\$2,116,468 \$12,148,154 \$11,666,098 \$11,210,750 (\$5,605,376) -\$1,058,234 (\$6,663,609) \$2,765,119 \$2,555,341	\$1,557,122 \$280,282 \$227,734 \$9,850,746 \$4,950,744 \$15,893,122 \$10,421,933	\$0 \$0 \$0 \$0 \$0 \$0			
off Costs (Design, Inspect, PM, Survey, Legal) terim Construction Financing roperty Taxes on Sites Remaining for Sale otal Costs eveloper's Profit esidual to Land et Present Value of Land Residual Discounted @ et Present Value of Project @ 10% DCF / Partner Profit Share otal et Present Value of Project Discounted @ et Present Value of Project Discounted Discounted Discounted Discounted Discounted Discounted Discounted Discounted Discounted Di	\$1,557,122 \$281,377 \$683,203 \$11,967,214 \$4,950,744 \$13,776,654 6% 8% 10%	\$1,095 \$455,468 \$2,116,468 \$0 -\$2,116,468 \$12,148,154 \$11,666,098 \$11,210,750 (\$5,605,375) -\$1,058,234 (\$6,663,609) \$2,765,119 \$2,555,341 \$5,605,375	\$1,557,122 \$280,282 \$227,734 \$9,850,746 \$4,950,744 \$15,893,122 \$10,421,933 \$10,421,933	\$0 \$0 \$0 \$0 \$0 \$0			
And Land Development Observer, PM, Survey, Legal) Iterim Construction Financing roperty Taxes on Sites Remaining for Sale otal Costs reveloper's Profit tesidual to Land et Present Value of Land Residual Discounted @ et Present Value of Land Residual Discounted @ W Partner Analysis urchase 50% of Project @ 10% DCF V Partner Profit Share otal et Present Value of Project Discounted @ MWB Analysis ell 50% of Project @ 10% DCF V Partner Profit Share otal et Present Value of Project Discounted @ MWB Analysis	\$1,557,122 \$281,377 \$683,203 \$11,967,214 \$4,950,744 \$13,776,654 6% 8% 10%	\$1,095 \$455,468 \$2,116,468 \$0 -\$2,116,468 \$12,148,154 \$11,666,098 \$11,210,750 (\$5,605,375) -\$1,058,234 (\$6,663,609) \$2,765,119 \$2,555,341 \$5,605,375 -\$1,058,234	\$1,557,122 \$280,282 \$227,734 \$9,850,746 \$4,950,744 \$15,893,122 \$10,421,933 \$10,421,933 \$10,421,933	\$0 \$0 \$0 \$0 \$0 \$0 \$0			

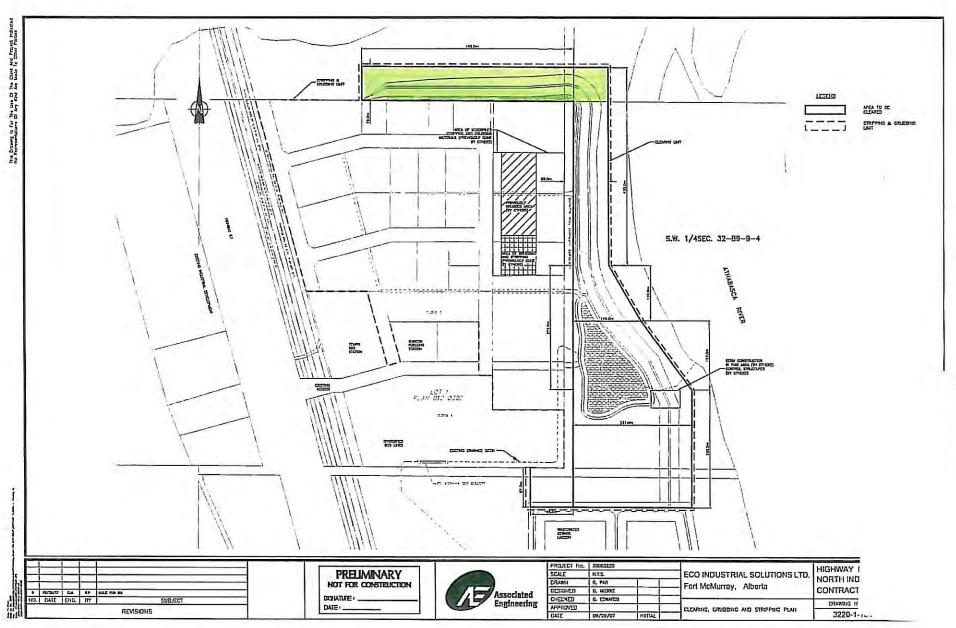
Preliminary

R	MWB Land Dev	re Industrial : velopment Pro		0			
24-Jan-06	Land De	veropment i i	Joina	-	P		-
Assumptions		1					1
Site Size	Frontage	1380	feet				
	Depth		feet		F		
2	Total Size		acres		1	1	1.1-
Roads	Area		acres				
Interior	Area			1		1	1
C/D	Area		· · · · · · · · · · · · · · · · · · ·				
Net Yield	85%		·	1			
ndustrial Lot Yield		lots					-
Average Lot Size		acres	minimum 200 fo	ot frontage			-
Average Lot Values	\$600,000			ormoningo			
Absorption	Total	Year 1	Year 2	Year 3	-	1	
	1000 mm 0.001	53%	47%	0%	1.000		
ndustrial Lots	19	10.0	9.0	0		1	1
Sales	55	29.0	26.1	0			1
and Development Approvals	36,500	2.5.0	20,1				
Subdivision Fees (Application & Endorsement)	\$28,500	or	19	lots. at	\$1,500	per lot	
Development Agreement Fees	\$2,500	U.	19	1013. 61	\$1,000		-
Zoning	\$5,500					-	
and Development Levies	0,000					-	-
Off-Site Levy	\$718,390		C.C.	00000	612 000		
Local Improvement Charges	\$905,014	or	55	acres		per acre	
Servicing/Infrastructure Costs		or	54,301	annual	19.0	years	_
Roads (including all services)	\$0			and a state			_
Roads (including all services)	\$6,228,487	or		acres	\$113,228.20	per net acre	
Contraction of the second se		of all demolition, site	e clearance and s	ervicing/infra	structure costs	s (covers proje	ect
Soft Costs		management, engin		gal, plus oth	er soft costs)		_
nterim Financing		on 50% of each yea					1.00
and Developer's Profit Allowance		of gross revenue (Ih	is scenario assu	mes purchase	ar would act at	the land deve	eloper)
Marketing and Commissions		on gross revenue			2012/10/0		
Contingency	25.0%	on servicing/infrastr	ucture, site cleara	ance, demoliti	on.	1	
			1.	1.4.11 2.14		1	
Property Taxes on Sites Remaining for Sale	\$8,280	or	1.38%	of	C COO 000		
				Q.	\$ 600,000	per	net acre
1.1				¥!	\$ 000,000	per	net acre
Analysis					\$ 600,000	per	net acre
					\$ 600,000	per	net acre
levenues	Total	Year 1	Year 2	Year 3	3 800,000	per	net acre
levenues Industrial Lot Sales	\$33,004,959	\$17,371,031	\$15,633,928		5 800,000	per	net acre
Revenues Industrial Lot Sales Marketing and Commissions	\$33,004,959 (\$2,310,347)	\$17,371,031 (\$1,215,972)		Year 3	5 800,000	per	net acre
Revenues Industrial Lot Sales Marketing and Commissions Net Sales Revenue After Marketing and Commissions	\$33,004,959	\$17,371,031	\$15,633,928	Year 3 \$0		per	net acre
Revenues Industrial Lot Sales Marketing and Commissions Net Sales Revenue After Marketing and Commissions Recovery Off-site Road Costs	\$33,004,959 (\$2,310,347)	\$17,371,031 (\$1,215,972)	\$15,633,928 (\$1,094,375)	Year 3 \$0 \$0		per	net acre
Revenues Industrial Lot Sales Marketing and Commissions Net Sales Revenue After Marketing and Commissions Recovery Off-site Road Costs	\$33,004,959 (\$2,310,347) \$30,694,612	\$17,371,031 (\$1,215,972) \$16,155,059	\$15,633,928 (\$1,094,375) \$14,539,553	Year 3 \$0 \$0 \$0		per	net acre
Revenues Industrial Lot Sales Marketing and Commissions Net Sales Revenue After Marketing and Commissions Recovery Off-site Road Costs	\$33,004,959 (\$2,310,347) \$30,694,612 \$0	\$17,371,031 (\$1,215,972) \$16,155,059 \$0	\$15,633,928 (\$1,094,375) \$14,539,553 \$0	Year 3 \$0 \$0 \$0 \$0 \$0	3 800,000	per	net acre
Revenues Industrial Lot Sales Marketing and Commissions Net Sales Revenue After Marketing and Commissions Recovery Off-site Road Costs let Revenues	\$33,004,959 (\$2,310,347) \$30,694,612 \$0	\$17,371,031 (\$1,215,972) \$16,155,059 \$0	\$15,633,928 (\$1,094,375) \$14,539,553 \$0 \$14,539,553	Year 3 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0	3 000,000	per	net acre
Revenues Industrial Lot Sales Marketing and Commissions Net Sales Revenue After Marketing and Commissions Recovery Off-site Road Costs Recovery Off-site Road Costs let Revenues costs and Development Approvals	\$33,004,959 (\$2,310,347) \$30,694,612 \$0 \$30,694,612	\$17,371,031 (\$1,215,972) \$16,155,059 \$0 \$16,155,059 Year 1	\$15,633,928 (\$1,094,375) \$14,539,553 \$0 \$14,539,553 Year 2	Year 3 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 Yoar 3	3 000,000	per	net acre
tevenues Industrial Lot Sales Marketing and Commissions Net Sales Revenue After Marketing and Commissions Recovery Off-site Road Costs let Revenues costs and Development Approvals Dif-Site Levy	\$33.004,959 (\$2.310.347) \$30.694,612 \$30,694,612 \$30,694,612 Total	\$17,371,031 (\$1,215,972) \$16,155,059 \$0 \$16,155,059	\$15,633,928 (\$1,094,375) \$14,539,553 \$0 \$14,539,553 \$14,539,553 Year 2 \$0	Year 3 \$0 \$0 \$0 \$0 \$0 Year 3 \$0		per	net acre
tevenues Industrial Lot Sales Marketing and Commissions Net Sales Revenue After Marketing and Commissions Recovery Off-site Road Costs let Revenues tosts and Development Approvals	\$33.004,959 (\$2.310,347) \$30,694,612 \$30,694,612 Total \$36,500 \$718,390	\$17,371,031 (\$1,215,972) \$16,155,059 \$00 \$16,155,059 Year 1 \$36,500 \$718,390	\$15,633,928 (\$1,094,375) \$14,539,553 \$0 \$14,539,553 Year 2 \$0 \$0 \$0	Year 3 \$0 \$0 \$0 \$0 \$0 Year 3 \$0 \$0 \$0			net acre
Iavenues Industrial Lot Sales Marketing and Commissions Net Sales Revenue After Marketing and Commissions Recovery Off-site Road Costs let Revenues iosts and Development Approvals off-Site Levy	\$33.004,959 (\$2,310,347) \$30,694,612 \$30,694,612 \$30,694,612 Total \$36,500	\$17,371,031 (\$1,215,972) \$16,155,059 \$0 \$16,155,059 \$16,155,059 Year 1 \$36,500	\$15,633,928 (\$1,094,375) \$14,539,553 \$0 \$14,539,553 \$14,539,553 Year 2 \$0	Year 3 \$0 \$0 \$0 \$0 \$0 Year 3 \$0		per	net acre
Revenues Industrial Lot Sales Marketing and Commissions Net Sales Revenue After Marketing and Commissions Recovery Off-site Road Costs let Revenues rosts and Development Approvals Off-Site Levy Local Improvement Charges	\$33.004,959 (\$2.310.347) \$30,694,612 \$30,694,612 Total \$36,500 \$718,390 \$905,014	\$17,371,031 (\$1,215,972) \$16,155,059 \$0 \$16,155,059 Year 1 \$36,500 \$718,390 \$905,014	\$15,633,928 (\$1,094,375) \$14,539,553 \$0 \$14,539,553 Year 2 \$0 \$0 \$0	Year 3 \$0 \$0 \$0 \$0 \$0 Year 3 \$0 \$0 \$0 \$0		per	net acre
Revenues Industrial Lot Sales Marketing and Commissions Nel Sales Revenue After Marketing and Commissions Recovery Off-site Road Costs Recovery Off-site Road Costs Recovery Off-site Road Costs Solution Revenues Costs and Development Approvals Off-Site Levy Local Improvement Charges	\$33.004,959 (\$2.310.347) \$30,694,612 \$0 \$30,694,612 Total \$36,500 \$718,390 \$905,014 \$6,228,487	\$17,371,031 (\$1,215,972) \$16,155,059 \$0 \$16,155,059 Year 1 \$36,500 \$718,390 \$905,014 \$6,228,487	\$15,633,928 (\$1,094,375) \$14,539,553 \$0 \$14,539,553 Year 2 \$0 \$0 \$0 \$0 \$0	Year 3 \$0 \$0 \$0 \$0 \$0 Year 3 \$0 \$0 \$0 \$0 \$0 \$0 \$0			net acre
Revenues Industrial Lot Sales Marketing and Commissions Net Sales Revenue After Marketing and Commissions Recovery Off-site Road Costs Revenues Sots and Development Approvals Off-Site Levy Local Improvement Charges servicing/Infrastructure Costs otal Hard Land Development Costs	\$33,004,959 (\$2,310,347) \$30,694,612 \$30,694,612 Total \$30,694,612 Total \$36,500 \$718,390 \$905,014 \$6,228,487 \$6,228,487	\$17,371,031 (\$1,215,972) \$16,155,059 \$0 \$16,155,059 Year 1 \$36,500 \$718,390 \$905,014 	\$15,633,928 (\$1,094,375) \$14,539,553 \$0 \$14,539,553 \$14,539,553 Year 2 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0	Year 3 50 50 50 50 50 79 50 50 50 50 50 50 50 50			net acre
Industrial Lot Sales Industrial Lot Sales Marketing and Commissions Net Sales Revenue After Marketing and Commissions Recovery Off-site Road Costs Int Revenues It	\$33.004,959 (\$2.310,347) \$30,694,612 \$30,694,612 Total \$36,500 \$718,390 \$905,014 \$6,228,487 \$6,228,487 \$1,557,122	\$17,371,031 (\$1,215,972) \$16,155,059 \$0 \$16,155,059 Year 1 \$36,500 \$718,390 \$905,014 \$6,228,487 \$6,228,487 \$1,557,122	\$15,633,928 (\$1,094,375) \$14,539,553 \$14,539,553 Year 2 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0	Year 3 \$0 \$0 \$0 \$0 \$0 \$0 Year 3 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0			net acre
Revenues Industrial Lot Sales Marketing and Commissions Net Sales Revenue After Marketing and Commissions Recovery Off-site Road Costs let Revenues Resonant Sales Revenues Resonant Sales Revenues	\$33.004.959 (\$2.310.347) \$30.694.612 \$30.694.612 Total \$30.694,612 Total \$36.500 \$718.390 \$905.014 \$6.228.487 \$6.228.487 \$1.557.122 \$7.785.608	\$17,371,031 (\$1,215,972) \$16,155,059 \$0 \$16,155,059 Year 1 \$336,500 \$718,390 \$905,014 \$6,228,487 \$6,228,487 \$1,557,122 \$7,785,608	\$15,633,928 (\$1,094,375) \$14,539,553 \$0 \$14,539,553 Year 2 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0	Year 3 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0		per	net acre
Revenues Industrial Lot Sales Marketing and Commissions Net Sales Revenue After Marketing and Commissions Recovery Off-site Road Costs Recovery Off-site Road Costs Revenues Sosts and Development Approvals Off-Site Levy Local Improvement Charges Sorticing/Infrastructure Costs	\$33.004,959 (\$2.310.347) \$30.694,612 \$30.694,612 Total \$30,694,612 Total \$36,500 \$718,390 \$905,014 \$6,228,487 \$6,228,487 \$1,557,122 \$7,785,608 \$1,557,122	\$17,371,031 (\$1,215,972) \$16,155,059 \$0 \$16,155,059 Year 1 \$38,500 \$718,390 \$905,014 \$6,228,487 \$6,228,487 \$6,228,487 \$1,557,122 \$7,785,608 \$1,557,122	\$15,633,928 (\$1,094,375) \$14,539,553 \$0 \$14,539,553 Year 2 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0	Year 3 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0			net acre
Revenues Industrial Lot Sales Marketing and Commissions Net Sales Revenue After Marketing and Commissions Recovery Off-site Road Costs Recovery Off-site Road Costs Recovery Off-site Road Costs Recovery Off-site Road Costs Sorts and Development Approvals Sorts and Development Approvals Sortic Levy Local Improvement Charges Sortingency on Hard Land Development Costs Sortingency on Hard Land Development Costs Iard Land Development Costs After Contingency oft Costs (Design, Inspect, PM, Survey, Legal) therim Construction Financing	\$33.004,959 (\$2.310,347) \$30,694,612 \$30,694,612 Total \$30,694,612 Total \$36,500 \$718,390 \$905,014 \$6,228,487 \$6,228,487 \$6,228,487 \$1,557,122 \$7,785,608 \$1,557,122 \$281,377	\$17,371,031 (\$1,215,972) \$16,155,059 \$0 \$16,155,059 Year 1 \$36,500 \$718,390 \$905,014 \$6,228,487 \$6,228,487 \$1,557,122 \$7,785,608 \$1,557,122 \$281,377	\$15,633,928 (\$1,094,375) \$14,539,553 \$14,539,553 Year 2 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0	Year 3 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0			
lavenues Industrial Lot Sales Marketing and Commissions Net Sales Revenue After Marketing and Commissions Recovery Off-site Road Costs let Revenues rosts and Development Approvals off-Site Levy Local Improvement Charges ervicing/Infrastructure Costs otal Hard Land Development Costs ontingency on Hard Land Development Costs ontingency on Hard Land Development Costs ard Land Development Costs ontingency on Hard Land Development Costs ontingency on Hard Land Development Costs ard Land Development Costs After Contingency oft Costs (Design, Inspect, PM, Survey, Legal) terim Construction Financing roperty Taxes on Sites Remaining for Sale	\$33.004,959 (\$2.310,347) \$30,694,612 \$30,694,612 Total \$36,500 \$718,390 \$905,014 \$6,228,487 \$6,228,487 \$6,228,487 \$1,557,122 \$7,785,608 \$1,557,122 \$281,377 \$281,377	\$17,371,031 (\$1,215,972) \$16,155,059 \$0 \$16,155,059 Year 1 \$36,500 \$718,390 \$905,014 \$6,228,487 \$6,228,487 \$1,557,122 \$7,785,608 \$1,557,122 \$281,377 \$335,608	\$15,633,928 (\$1,094,375) \$14,539,553 \$0 \$14,539,553 \$14,539,553 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0	Year 3 S0 S0 S0 S0 S0 S0 S0 S0 S0 S0			
lavenues Industrial Lot Sales Marketing and Commissions Net Sales Revenue After Marketing and Commissions Recovery Off-site Road Costs let Revenues rosts and Development Approvals off-Site Levy Local Improvement Charges ervicing/Infrastructure Costs otal Hard Land Development Costs ontingency on Hard Land Development Costs ontingency on Hard Land Development Costs ard Land Development Costs ontingency on Hard Land Development Costs ontingency on Hard Land Development Costs ard Land Development Costs After Contingency oft Costs (Design, Inspect, PM, Survey, Legal) terim Construction Financing roperty Taxes on Sites Remaining for Sale	\$33.004,959 (\$2.310,347) \$30,694,612 \$30,694,612 Total \$30,694,612 Total \$36,500 \$718,390 \$905,014 \$6,228,487 \$6,228,487 \$6,228,487 \$1,557,122 \$7,785,608 \$1,557,122 \$281,377	\$17,371,031 (\$1,215,972) \$16,155,059 \$0 \$16,155,059 Year 1 \$36,500 \$718,390 \$905,014 \$6,228,487 \$6,228,487 \$1,557,122 \$7,785,608 \$1,557,122 \$281,377	\$15,633,928 (\$1,094,375) \$14,539,553 \$14,539,553 Year 2 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0	Year 3 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0			
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Attachment 2



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Attachment 3

- 1. THAT a new pick-up truck and accessories, consisting of beacon light, headache rack, box liner and arrow board, be purchased at a cost of \$34,000.00 plus GST; and
- THAT \$11,440.00 of the total purchase be funded from the insurance payout proceeds, and the balance of \$22,560.00 plus G.S.T. be funded from the 2007 Operations and Maintenance Operating Budget.

CARRIED UNANIMOUSLY

Funding Request – Some Other Solutions

Resolution # 07-088

MOVED by Councillor Carbery that Some Other Solutions be allocated \$13,300.00 from the Community Initiatives Reserve for the purpose of operating the SOS Crisis Line in 2007. CARRIED UNANIMOUSLY

Tender Award – Rural Road Maintenance Services

Resolution # 07-089

MOVED by Deputy Mayor Meagher:

- 1. THAT Administration be authorized to award Tender #QU1886 and enter into an agreement with Demers Contracting Services Ltd. for the provision of road maintenance services in Area 1 (containing all roads North of and off of Engstrom Lake Road, including gravel roads, La Loche Winter Trail and all roads within the Hamlets of Anzac, Gregoire Lake Estates, Saprae Creek, and Fort McKay) for an initial term of five (5) years, with an extension option of two further one-year terms, subject to annual review of services provided, performance review and price escalation; and
- 2. THAT Administration be authorized to award Tender #QU1887 and enter into an agreement with Dipper Oilfield Developments for the provision of road maintenance services in Area 2 (containing all roads South of Engstrom Lake Road, including gravel roads and all roads within the Hamlets of Conklin and Janvier) for an initial term of five (5) years, with an extension option of two further oneyear terms, subject to annual review of services provided, performance review and price escalation.

CARRIED UNANIMOUSLY

Development of Eco-Industrial Park by Wood Buffalo Housing and Development Corporation

<u>Resolution # 07-090</u> MOVED by Councillor Vyboh that administration be directed to

REGIONAL MUNICIPALITY OF WOOD BUFFALO REGULAR COUNCIL MEETING TUESDAY, MARCH 27, 2007

complete the transfer of the Eco-Industrial Park (legally described as Lots 2 and 5, Block 1 of new subdivision of Lot 1, Plan 012 0302 and all of Lot 3, Block 1, Plan 042 1905) to the Wood Buffalo Housing and Development Corporation subject to the following:

- 1. The sale price shall be set at \$10,000,000, plus all costs incurred by the Municipality to date, plus 50% of the net profits generated by the project in excess of \$20,000,000;
- 2. The goals of Council for development of this land and the associated sales strategy be a condition of sale; and
- 3. A maximum of 10 acres shall be returned to the Municipality at no cost to accommodate future possible land exchanges and infrastructure needs.

CARRIED UNANIMOUSLY

Appointments to Boards and Committees

<u>Resolution # 07-091</u>

MOVED by Councillor Vyboh that the following appointments be approved:

- Assessment Review Board Ms. Reena Hussein for the duration of the existing term, which expires December 31, 2007
- Community Services Advisory Committee Ms. Jennifer Kennett, for the duration of the existing term, which expires December 31, 2008
- Fort McMurray Regional Airport Commission Mr. Jason Reimer and Mr. Terry Vacheresse, for 2-year terms, effective April 1, 2007 and expiring December 31, 2008; and Mr. John Coyne, Mr. Bob Findlay and Mr. Roy Williams, for 3-year terms, effective April 1, 2007 and expiring December 31, 2009
- Landlord & Tenant Advisory Board Ms. Gale Williams, for the duration of the existing term, which expires December 31, 2007
- Subdivision & Development Appeal Board Mr. Scott Richardson and Mr. Jason Schulz to be changed from alternate to regular status, effective immediately; Mr. Doug Harris, as an alternate member for a 2-year term, effective immediately and expiring December 31, 2008; Mr. Bob Pattison, as an alternate member for a 3-year term, effective immediately and expiring December 31, 2009
- Wood Buffalo Housing & Development Corporation Ms. Ravi Natt for a 3-year term, effective April 1, 2007, and expiring December 31, 2009.

CARRIED UNANIMOUSLY

RECESS

REGIONAL MUNICIPALITY OF WOOD BUFFALO COUNCIL REPORT

To:	Mayor and Council
From:	Engineering
Date:	February 12, 2008
Subject:	Capital Budget Amendment and Tender Award - Fort Chipewyan Airport
	Maintenance Garage

ISSUE:

The submissions received in response to Tender No. QU1969 for the Fort Chipewyan Airport Maintenance Garage exceeded the approved budget amount. A capital budget amendment is required in order for the project to proceed and the tender to be awarded.

REFERENCE:

- 1. 2007 Capital Budget
- 2. Bylaw No.07/100

HISTORY:

The existing maintenance garage at the Fort Chipewyan Airport is in excess of 40 years old and is significantly undersized. Heating and ventilation in this facility is also inadequate. The 2007 Capital Budget included an allocation of \$4,199,488.00, of which \$4,090,000.00 is to be funded by debenture borrowing.

Integrated Airport System Limited (IASL) was engaged to design and tender this project. Tenders were received for the construction of a seven-bay maintenance garage on May 29, 2007, however, it was decided to re-design the facility and re-tender the project as all of the bids were considerably higher than anticipated with the lowest bid at \$9,474,000.00. The seven bay airport maintenance garage is 1405m² and resulted in a cost of \$6743/m² or \$625/ft².

The re-design involved reducing the size of the building from seven bays to five, and dividing the project into two phases. In light of the practical difficulty in producing quality concrete in Fort Chipewyan, the option of a zero concrete building was also explored. This resulted in a steel building on screw pile foundation with a Dura-base mat flooring system, thereby eliminating the need for any structural concrete in the building.

The project was re-tendered in October, 2007, with three bids being received. Upon review and evaluation, two of the three bids were found to be non-compliant, leaving a single acceptable bid from Conpac Construction Ltd. in the amount of \$8,194,200.00. The total area of the five bay garage is 1095m² which results in a cost of \$7483/m² or \$695/ft².

ALTERNATIVES:

- 1. Award Phase 1 & Phase 2
- 2. Award Phase1only
- 3. Re-tender the project
- 4. Do not award the tender

ANALYSIS:

Awarding phase I and phase II of the tender is considered to be the most effective option, as the garage is a vital component of being able to meet the operation requirements of the Fort Chipewyan Airport.

Awarding phase I only would result in a two-bay garage that would not meet functional requirements. In addition, current trends indicate awarding phase II at a later date would add a minimum \$2,000,000.00 more than the current tender amount.

Re-tendering the project would not realize any benefits, and recent experiences indicate that it would likely result in higher costs. Given the limited availability of contractors and the remoteness of Fort Chipewyan, it is possible that no bids would be received if the project were to be re-tendered.

ATTACHMENTS:

- 1. Funding Requirements
- 2. Capital Budget Amendment Request 2007
- 3. Bid evaluation

ADMINISTRATIVE RECOMMENDATION:

- THAT the 2007 Capital Budget be amended as outlined in Attachment 2 2007 Capital Budget Amendment Request – Fort Chipewyan Airport Maintenance Garage, dated February 4, 2008.
- 2. THAT Tender No. QU1969 for the Fort Chipewyan Airport Maintenance Garage be awarded to Conpac Construction Ltd. in the amount of \$8,194,200.00 (excluding GST).

FORT CHIPEWYAN AIRPORT MAINTENANCE GARAGE FUNDING REQUIREMENTS (excluding GST) January 2008

BUDGET AVAILABLE	\$4,199,488
Less total project costs (see below)	\$8,874,200
SHORTFALL REQUIRED	<u>\$4,674,712</u>
Project Costs Breakdown	
1. Conpac Construction Ltd	\$ 8,194,200

2. Consultant fee & Disbursement

5. Quality Control / Assurance

Total

4. Development Permit & Building Permit

\$ 600,000

\$50,000

\$30,000

\$8,874,200

Attachment #2

Intenance Garage Project Amendment Current Priority Score 63 Ints Reserves Operating Budget Other Sources Debenture Financed 100,000 9,488 4,090,000 - 100,000 9,488 4,090,000 - 100,000 9,488 4,090,000 - 100,000 9,488 4,090,000 d perform repairs. Existing facility has inadequate heating, ventialtion, 1. The construction tender came in over the available budget amount and (erred, or amended) Amended Priority Score 63	PONSOR BRANCH: Fort Chipewyan Operations URRENT PROJECT BUDGET belect current funding status Current Priority Score Year Annual Cost Fed Grants Prov Grants Reserves Operating Budget Other Sources Debenture Financed Prior 4,199,488 100,000 9,488 4,090,000 2008 - - - - - Thereafter - - - - - - TOTAL 4,199,488 - - 100,000 9,488 - 4,090,000 Construct the new garage facility to house mobile equipment and perform repairs. Existing facility thas inadequate heating, ventialtion, isulatin. The structure is undersized and is more than 40 years old. The construction tender came in over the available budget amount and ence the budget requires an amendment. Amended Priority Score Amended Priority Score <t< th=""></t<>
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Budget Financed	2008 4,000,000 317,696 3,682,30 2009 4,357,016 4,357,016 3,682,30
100,000 9,488 407,69	2008 4,000,000 317,696 3,682,30 2009 4,357,016 4,357,016 3,682,30
,696 3,682,30	2009 4,357,016 4,357,016
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	The earler
	TOTAL 8,874,200 - 4,674,712 100,000 9,488 - 4,090,00
100,000 9,488	2009 4,357,016 4,357,016

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November 8, 2007

96 Lancaster Crescent St. Albert, Alberta T8N 2N8 Telephone: (780) 418-3054 Fax: (780) 401-3137 Email: iasl@telus.net, iasl@shaw.ca

Integrated Airport Systems Ltd.

Regional Municipality of Wood Buffalo 9909 Franklin Ave. Ft. McMurray, AB. T9H 2K4

Attention:

Mr. Joseph Zachariah Senior Engineering Technician

Dear Joseph;

Re: <u>Five Bay Maintenance Garage</u> Fort Chipewyan Airport, Alberta

This is further to our Tender Review document dated November 1, 2007.

Please be advised that given the substantial effort expended to re-design and retender that has taken place, and the existing market conditions in your area, we recommend that you award this project to the lowest valid bidder Conpac Construction Ltd.

Two other tenders were received.

Tender received from Balon Construction Ltd. was non-compliant for the following reasons:

- 1. Tender Breakdown in Phase I was in error.
- 2. Tender completion was qualified.
- 3. List of Sub-Contractors incomplete.
- 4. Consent of Surety valid date unknown.

Tender received from Dowland Contracting Ltd. was non-compliant for the following reasons:

- 1. Consent of Surety valid for only 30 days. Tender requirement was 60 days.
- 2. List of Sub-contractors incomplete.
- 3. Bid amendment in error.
- 4. Tender amount in error.

November 8, 2007 Page 2

Best regards,

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Stan P. Kolomyjec, P.Eng. CEO, Integrated Airport Systems Ltd.

SPK/ok

Fort Chipewyan 5 - Bay Maintenance Garage Tender Review QU1969

Bid Requirements - Contract "A"	Balon Construction Ltd.	Dowland Contracting Ltd.	Conpac Construction Ltd.
Bid Received on Time	Yes	Yes	Yes
Bid Bond Received	Yes	Yes	Yes
Bid Bond Agency Licensed in Alberta	Yes	Unknown	No (Halifax)
Bid Bond Value for Both Phases of Work	Yes	Yes	Yes
Bid Bond Duration Valid (60 Days)	Yes	Yes	Yes
Bid Bond Valid	Yes	Yes	No (Incorrect project name)
Certificate Of Recognition (COR) Received	Yes	Yes	Yes
COR Date Valid	Yes	Yes	Yes
Consent Of Surety (COS) Received	Yes	Yes	Yes
COS Licensed in Alberta	Yes	Unknown	No (Halifax)
COS Address	Yes	No	Yes
COS Rep Agent in Alberta	Yes	, Unknown	Unknown
COS Date Valid (60 days Required)	No (Date Unknown))	No (30 Days)	Yes
Bid Received on Contract Tender Forms (CTF)	Yes	Yes	Yes
All Spaces Filled on CTF (Completed)	No (Breakdown & list of subs not complete)	No (List of subs not complete)	No (List of subs & dollar value not complete)
CTF Signed	Yes	Yes	Yes
CTF Listed Figures & Cost Breakdown In compliance	No (Tender breakdown - Error)	No (Bid amendment - Error)	Yes
CTF in Compliance	No (Completion date qualified, tender amount - Error)	No (Tender amount - Error)	No (Total figures not complete)
Bidder Address Provided	Yes	Yes	Yes
Bidder Legal Status Provided	No	No	No
Tender Signed by Authorized Official	Yes	Yes	Yes
Corporate Seal Provided	Yes	Yes	Yes
GST Shown as Separate Item	No	Yes	No
Prices Shown in Canadian Dollars	Yes	Yes	Yes
All Addendums Received	Yes	Yes	Yes
Subcontractors Named	No (list of subs not complete)	No (list of subs not complete)	No (list of subs not complete)
Subcontractors Address	No	No	No
Firm Registered in Accordance to Alberta Companies Act	Unknown	Unknown	Unknown
Is Firm Engaged in Litigation with Owner (Adverse in Interest)	Unknown	Unknown	Unknown
Phase 1 Tender Amount + GST	Tender / Breakdown Error	Tender / Breakdown Error	\$6,890,700.00
Phase 2 Tender Amount + GST	\$2,412,000.00	Tender / Breakdown Error	\$1,303,500.00
Total Tender Amount + GST	Tender / Breakdown Error	Tender / Breakdown Error	\$8,194,200.00
Bid Compliant - Contract "A"	No	No	See Note 1

Note 1

Recommend award to the low bidder CONPAC Construction Ltd.

Tender form irregularities to be addressed and corrected prior to award.

Instruction To Bidders Section 01004, Page 3 clause 12.0 - allows the owner the right to waive irregularities and formalities.

Integrated Airport Systems Ltd. 96 Lancaster Cres. St. Albert T8N 2N8 (780) 418-3054

1 11/1/2007

REGIONAL MUNICIPALITY OF WOOD BUFFALO COUNCIL REPORT

To:	Mayor and Council
From:	Community Services
Date:	February 12, 2008
Subject:	Capital Budget Amendment and Tender Award - Archie Simpson Arena
	Redevelopment Project

ISSUE:

In order to award the tender and complete the Archie Simpson Arena Redevelopment Project, Council must approve additional funding.

REFERENCES:

- Archie Simpson Arena Needs Assessment and Concept Design Report
- Archie Simpson Artificial Ice Feasibility Study
- Insurance Summary Memo
- Municipal Government Act Section 251(1)

HISTORY:

On March 13, 2005, the Archie Simpson Arena's roof collapsed and, as a result, it was immediately decommissioned. The original facility was built in two phases, with the ice arena being completed in 1983, and the curling rink addition in 1992.

In order to ensure a strategic and appropriate response to the collapse of the Archie Simpson Arena, Council approved the creation of the Archie Simpson Arena Redevelopment Steering Committee on July 12, 2005.

In September 2005, the Municipality contracted Randall Conrad and Associates to complete a needs assessment, conceptual design and costing for the Archie Simpson Arena Redevelopment Project. Additional community recreation needs were identified and prioritized through the consultative process and incorporated into the redevelopment of the arena. The costs of improvements were estimated at \$3,200,000. The total estimated project cost for the redevelopment of the Archie Simpson Arena was \$5,600,000. Community surveys and public consultation took place between September 2005 and April 28, 2006, which included specific interviews with primary community stakeholders. This consultation involved both First Nations, Métis local, Nunee Health, the local School Board, Kewatinok Community Society, Chip Child Development and municipal staff.

The municipal insurer conducted a full structural evaluation of the Archie Simpson Arena facility and excavated the collapsed portion of the site. Based on this investigation, Council approved the reconstruction of the Archie Simpson Arena through the municipal insurer on October 11, 2005.

The Municipality assumed responsibility for managing the Archie Simpson Arena Redevelopment Project from the insurer on February 28, 2006, to maximize benefits and manage the project more effectively as we would assume full control of the project, after the costs exceeded \$2,378,570.

On July 11, 2006, Council approved a \$5,600,000 budget, which included the community priorities identified by the Randall Conrad and Associates' assessment. These community priorities are:

- Ice arena with concrete pad (new addition)
- Youth centre area (enhanced with more space)
- Fitness/Wellness centre area (enhanced with break out rooms and bathroom)
- Computer lab (new)
- Indoor walking track (new)
- Indoor child playground (in the centre of walking track, new)

During Council deliberation, a request was made to undertake a cost-analysis of the capital and operational costs for the inclusion of artificial ice. Administration then contracted IBI Group to conduct a complete capital infrastructure cost analysis for artificial ice. Based on the IBI Group's assessment, Stuart Olson provided a capital cost analysis, as identified on page 4 of attachment 1. The IBI Group presented their cost analysis to Council at the November 7, 2006 workshop. Additionally, the IBI Group recommended not using a concrete pad if artificial ice is not included in the design, as the pad would be compromised due to environmental factors.

On December 12, 2006, Council approved moving forward with the detailed design and construction of the Archie Simpson Arena Redevelopment Project without the inclusion of an artificial ice surface.

In order to ensure an open and competitive tendering process for this project, the Archie Simpson Arena was advertised in the following locations and posted for three weeks:

- Alberta and Fort McMurray Construction Associations
- COOLnet website
- Alberta Purchasing Connection

On October 15, 2007, Tender # QU1973 for the Archie Simpson Arena Redevelopment Project was posted with a closing date of November 6, 2007. No compliant bids were received. Administration reviewed the specifications and re-posted on November 16, 2007, with a closing date of November 29, 2007. The only bid received was from Conpac Construction, in the amount of \$13,923,000.00 plus G.S.T.

ALTERNATIVES:

- 1. Award the tender
- 2. Do not award the tender

ANALYSIS:

Fort Chipewyan is an isolated community which has been without this facility since 2005. This has created a tremendous impact on the quality of life of this community. The Municipality is now in a position to move forward with construction, subject to securing the financial resources to award the contract.

Core standards, as outlined in the Parks and Outdoor Recreation Master Plan, identifies a multipurpose pad (skating rink), appropriate sports field and child play structure as base requirements for our rural residents.

During capital planning, the insurance proceeds and Provincial grants were identified as funding sources. Both the insurance company and the Province required accurate project-costs prior to committing any additional funding. To date, the Municipality has not received a formal commitment from the Province relative to the \$4,600,000.00 grant request to the Major Community Facilities Program. The Municipality's Risk Manager is also presently pursuing full replacement cost from the insurance provider.

The approved Archie Simpson Arena Redevelopment Project budget is \$6,743,669.00 (\$5,895,145.00 for Construction, \$848,524.00 for design services and geotechnical works), however, the lone qualifying bid of \$13,923,000.00 exceeds that amount by \$8,027,855.00. The increase over the proposed budget is attributed to four components: location, inflation, structural requirements of the curling structure, and delays in detail design. The received bid expired on January 28, 2008, so an extension for 30 days was requested and subsequently approved by Conpac Construction.

Conpac Construction Ltd. submitted bids for both Fort Chipewyan construction projects (airport maintenance garage and Archie Simpson Arena), which were each tendered separately. Administration is currently negotiating cost savings for the duplication of mobilization and demobilization for both projects.

The Archie Simpson Arena Redevelopment Project construction tender of \$13,923,000.00 plus G.S.T. exceeds Administration's authority and requires approval by Council.

FUNDING:

The Archie Simpson Arena Redevelopment Project of \$6,743,669 identified several funding sources per the 2008-2012 Capital Budget and Financial Plan approved on December 10, 2007 (Attachment 1).

The amended Archie Simpson Arena Redevelopment Project budget has been increased to \$17,650,000.00, based on the bid amount, which includes construction costs of \$14 Million, a contingency of 20% (\$2.8 Million) and \$850,000 for design and geotechnical work. Identified funding sources include \$236,465 in municipal grants, \$5,964,486 in Reserves, \$9,450,000 in debenture financing, and \$1,999,049 from other sources pertaining to the insurance claim (Attachment 1).

COUNCIL REPORT – Capital Budget Amendment and Tender Award - Archie Simpson Arena Redevelopment Project

Currently, the Provincial Grant, sponsorship/naming funding and additional insurance proceeds are unsecured. It is Administration's intent, should these funding opportunities materialize, that any additional monies received be allocated to the Capital Infrastructure Reserve and/or to reduce the debenture requirement dependent on the timing of receipt of additional funding. In order to fund the outstanding project shortfall and award this contract, a Capital Budget amendment is required as per Attachment 1.

ATTACHMENTS:

- 1. Archie Simpson Arena Redevelopment Project Capital Budget Amendment Request
- 2. Archie Simpson Arena Artificial Ice Feasibility Study
- 3. Bylaw No. 08/022
- 4. Amortization Schedule
- 5. Insurance Summary Memo
- 6. Capital Request Archie Simpson Arena (Approved Capital Budget)

ADMINISTRATIVE RECOMMENDATION:

THAT the 2008 Capital Budget be amended as identified in Attachment 1 – Capital Budget Amendment Request – Archie Simpson Arena, February 12, 2008.

THAT in the event additional external funding is received for the project, the Capital Infrastructure Reserve shall be refunded and/or debenture financing reduced.

THAT Conpac Construction Limited be awarded the construction contract for the Archie Simpson Arena Redevelopment Project QU 1973 in the amount of \$13,923,000 plus G.S.T.

THAT Bylaw No. 08/022, an amendment to Debenture Borrowing Bylaw No. 06/028 for the Archie Simpson Arena Redevelopment Project, be read a first time.

Regional Municipality of Wood Buffalo Capital Budget Amendment Request - February 12, 2008

2008

Attachment 1

CURRENT PROJECT NAME:	Archie Simpson Arena	
AMENDED PROJECT NAME:	Archie Simpson Arena	
SPONSOR DEPARTMENT:	Community Services	Project Amendment
SPONSOR DIVISION:	Recreation, Arts and Leisure	

CURRENT PROJECT BUDGET Funded capital project

Year	Annual Cost	Fed Grants	Prov Grants	Reserves	Operating Budget	Other Sources	Debenture Financed
Prior	6,078,294		2,355,596	1,144,128		2,578,570	
2008	÷.						
2009	665,375			365,375		300,000	
Thereafter							
TOTAL	6,743,669	·~-	2,355,596	1,509,503	-	2,878,570	-

DESCRIPTION/REASONS FOR BUDGET AMENDMENT

Increase in projected costs as compared to previous budget (based on bid amount). Current project costs includes construction cost (based on bid) of \$14M, contingency of 20% on the bid price for \$ 2.8M and \$.85M for the design and geotechnical work.

AMENDED PROJECT BUDGET (Only re	equired if project is new, deferred, or amended)
---------------------------------	--

Amended Priority Score
 60

Current Priority Score 60

Funded capital pro	ject
--------------------	------

Year	Annual Cost	Fed Grants	Prov Grants	Reserves	Operating Budget	Other Sources	Debenture Financed
Prior	3,379,642		236,465	1,144,128		1,999,049	
2008	6,270,358			4,820,358			1,450,000
2009	8,000,000						8,000,000
2010							
Thereafter	-						-
TOTAL	17,650,000	-	236,465	5,964,486	÷.	1,999,049	9,450,000

ADDITIONAL INFORMATION

Other sources pertains to insurance claim (received to date \$1,999,049 less \$67,000 paid on our behalf by insurer). There is \$38,344 in interest earned on the project due to the investment of the funds not utilized to date. Reserves consists of \$75K feasibility study reserve and \$1,069,128 CIR, Prov Grant for \$160,500 + \$75,965 (Municipal Sponsorship Grant). NOTE: There is a pending grant application with Province for \$4.6M that has not been factored in since approval has not been received. If additional grant funding is received it will refund the Capital Infrastructure Reserve and/or reduce the amount of debenture financing required (dependent on timing of receipt of additional funds). The 2008 Reserve is the Capital Infrastructure Reserve.

Community Services Sponsor Department John Mulhall, Recreation, Arts and Leisure Project Lead

PLEASE NOTE: Deferred projects must follow the budget process. Deferring a project to a future year does not grant pre-budget approval for that project.



ARCHIE SIMPSON ARTIFICIAL ICE FEASIBILITY ASSESSMENT



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IBI GROUP ARCHITECTS ENGINEERS ERRORI REFERENCE SOURCE NOT FOUND.

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1. PROJECT OVERVIEW

In the winter of 2005, the Archie Simpson Arena in Fort Chipewyan was subject to structural failure. Prior to the collapse, the existing facility contained an indoor hockey arena with spectator seating, curling rink with four sheets of ice, lobby, concession, change room, and a second floor fitness / wellness room. The winter 2005 collapse destroyed the ice arena pre-engineered structure, rink boards and damaged the arena foundation. The existing ice arena was a natural ice surface only.

In April 2006, Randall Conrad and Associates, in association with IBI Group completed a Needs Assessment and Conceptual Design Study to determine the redevelopment plan for the arena replacement. In August 2006, IBI Group was hired as the Prime Consultant for the arena replacement project.

As part of the initial phase of this project, IBI Group has been asked to study the impact of converting the natural ice area into an artificial ice surface. This report identifies the required facility upgrades for the Architectural, Structural, Mechanical and Electrical disciplines to incorporate this scope of work.

1.1 Architectural Upgrades

In order to incorporate an artificial ice component to the Fort Chipewyan arena, the following modifications to the building will be required:

- The arena replacement incorporating an artificial ice component can utilize the existing building footprint for the new ice surface. Repairs to the existing foundation will be required (refer to Structural section).
- To accommodate the artificial ice surface, the arena will require a new RF concrete slab throughout. The existing arena was a sand floor. The required concrete floor slab specification is as follows:
 - R/F concrete slab, as per structural, complete with refrigerant piping;
 - 6 mil poly;
 - 3 in. rigid insulation;
 - 12 in, compacted sand complete with heat piping and drainage tile.
- The wall assemblies for the arena will be a pre-engineered building system. The wall specification is as follows:
 - Pre-finished metal wall cladding;
 - R8 semi-rigid glass fibre insulation faced with building wrap;
 - R12 semi rigid glass fibre insulation;
 - 6 in. thermal girt at structural girt spacing;
 - metal liner;
 - Structural girt.



 The replacement arena structure will be built directly on the existing foundations. The collapse of the original structure has damaged the existing foundations at almost all of the column locations. These foundations can be repaired to receive the new columns. The repairs will definitely be less expensive than a new foundation.

3. ELECTRICAL & MECHANICAL UPGRADES

This section outlines the additional requirements for the Archie Simpson Arena should an artificial Ice Plant be considered for installation at this site. Replacement mechanical and electrical systems as part of the building redevelopment are not part of the discussion.

3.1 Electrical Services and Distribution

SERVICE ROOMS

The facility will be required to have a dedicated service room for electrical equipment.

The facility will have a high voltage service from the local utility distribution network to a pad-mount transformer located at grade adjacent to the building (final location of transformer and routing of underground services to be determined.

MAIN DISTRIBUTION PANEL

The main distribution equipment will be sized to suit building usage and include allowance for future building loads (25% minimum). Based on preliminary load calculations, the main distribution panel will be rated 600 A, 347/600 V, 3 phase, 4 wire (final sizing of the service capacity will be reviewed during the design process as further confirmed load information is made available). The main distribution will consist of a fixed position molded case system circuit breaker, utility metering provisions and sub-distribution. Cubicles will be free standing, dead front style. All bussing and incoming secondary conductors from utility transformer will be copper.

TRANSFORMERS

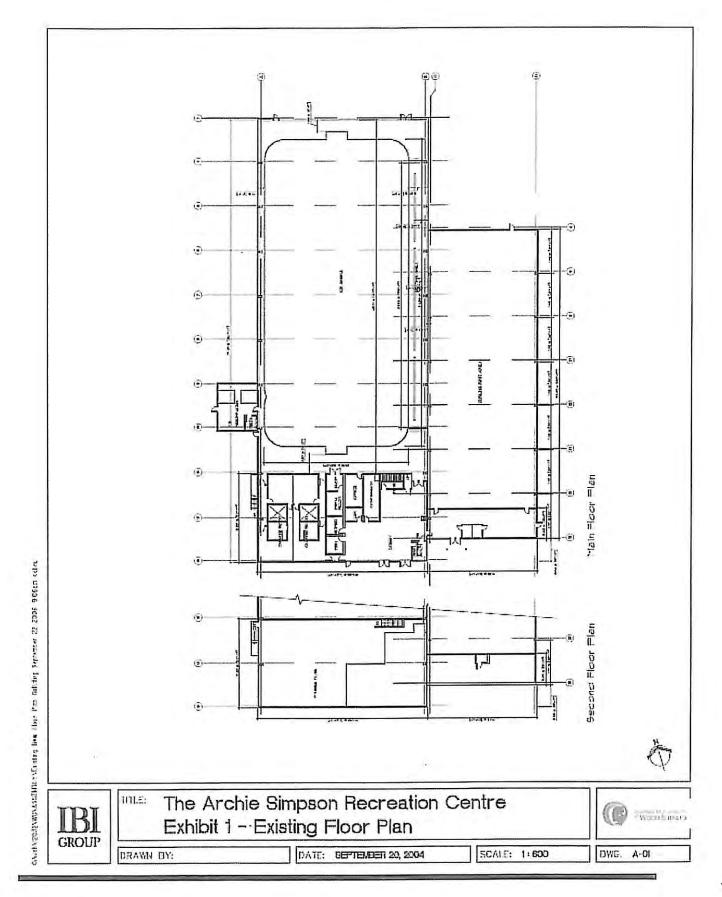
Dry type distribution transformers will be provided to step the utilization voltage down from 600 Volts to 120/208 Volts. All transformers will utilize copper windings.

MOTOR CONTROL

The Motor Control Centre associated with the new Ice Plant will be supplied by Division 15. Division 16 will be responsible for supply and installation of a dedicated feeder from the main distribution panel to the ice plant MCC.

Use of variable frequency drives (VFD's) for control of large motor loads will be coordinated with Division 15 during design to ensure compatibility of equipment.

Pane 7



BYLAW NO. 08/022

WHEREAS the Municipal Council of the Regional Municipality of Wood Buffalo has passed Bylaw No. 06/028 authorizing the issuance of a debenture of ONE MILLION DOLLARS (\$1,000,000.00) xx/100 in respect of the project known as the Archie Simpson Arena, the total cost of which project is estimated to be SEVENTEEN MILLION SIX HUNDRED FIFTY THOUSAND DOLLARS (\$17,650,000.00) xx/100;

AND WHEREAS the Council of the Regional Municipality of Wood Buffalo wishes to increase the amount of borrowing authorized in respect of the aforesaid project;

NOW, THEREFORE, the Municipal Council of the Regional Municipality of Wood Buffalo, duly assembled, enacts as follows:

- 1. The purpose of this Bylaw is to authorize the borrowing of additional monies to finance the cost of the project known as the Archie Simpson Arena (the "Project");
- 2. The authorized expenditure for the Project is hereby increased from ONE MILLION DOLLARS (\$1,000,000.00) xx/100 authorized by Bylaw 06/028 to NINE MILLION FOUR HUNDRED FIFTY THOUSAND DOLLARS (\$9,450,00.00) xx/100;
- 3. The borrowing in the amount of ONE MILLION DOLLARS (\$1,000,000.00) xx/100 for the Project authorized by Bylaw 06/028 is hereby increased by EIGHT MILLION FOUR HUNDRED FIFTY THOUSAND DOLLARS (\$8,450,000.00) xx/100 to NINE MILLION FOUR HUNDRED FIFTY THOUSAND DOLLARS (\$9,450,000.00) xx/100 ;
- 4. The maximum rate of interest of the borrowing hereby authorized will be the same as authorized by Bylaw 06/028, namely 14% per annum;
- 5. The term of the borrowing hereby authorized will be the same as authorized by Bylaw 06/028, twenty five (25) years;
- 6. The terms of repayment of the borrowing authorized hereby will be the same as Bylaw 06/028, either annual or semi-annual payments;
- 7. The sources of money to be used to pay the principal and interest owing under the borrowing hereby authorized will be the same as those authorized under Bylaw 06/028;
- 8. Bylaw 06/028 is hereby amended in accordance with the terms of this Amending Bylaw;
- 9. This Amending Bylaw shall be advertised in accordance with requirements of the *Municipal Government Act*, SA 2000, c. M-26, as amended.
- 10. This bylaw shall be passed and become effective when it receives third reading and is signed by the Mayor and Chief Legislative Officer.

READ a first time in Council this _____ day of _____, 2008.

READ a second time in Council this _____ day of _____, 2008.

READ a third time in Council this _____ day of _____, 2008.

SIGNED and PASSED this _____ day of _____, 2008.

MAYOR

CHIEF LEGISLATIVE OFFICER

Debenture Schedule

Archie Simpson Arena

Principal	\$9,450,000.00
Interest	6.00%
Term	25
Payments	\$739,242.49

Year	Beginning Balance	Interest	Payment	Principal	End Balance
					\$9,450,000.00
1	\$9,450,000.00	\$567,000.00	\$739,242.49	\$172,242.49	\$9,277,757.51
2	\$9,277,757.51	\$556,665.45	\$739,242.49	\$182,577.04	\$9,095,180.48
3	\$9,095,180.48	\$545,710.83	\$739,242.49	\$193,531.66	\$8,901,648.82
4	\$8,901,648.82	\$534,098.93	\$739,242.49	\$205,143.56	\$8,696,505.26
5	\$8,696,505.26	\$521,790.32	\$739,242.49	\$217,452.17	\$8,479,053.09
6	\$8,479,053.09	\$508,743.19	\$739,242.49	\$230,499.30	\$8,248,553.79
7	\$8,248,553.79	\$494,913.23	\$739,242.49	\$244,329.26	\$8,004,224.53
8	\$8,004,224.53	\$480,253.47	\$739,242.49	\$258,989.02	\$7,745,235.51
9	\$7,745,235.51	\$464,714.13	\$739,242.49	\$274,528.36	\$7,470,707.15
10	\$7,470,707.15	\$448,242.43	\$739,242.49	\$291,000.06	\$7,179,707.10
11	\$7,179,707.10	\$430,782.43	\$739,242.49	\$308,460.06	\$6,871,247.04
12	\$6,871,247.04	\$412,274.82	\$739,242.49	\$326,967.66	\$6,544,279.37
13	\$6,544,279.37	\$392,656.76	\$739,242.49	\$346,585.72	\$6,197,693.65
14	\$6,197,693.65	\$371,861.62	\$739,242.49	\$367,380.87	\$5,830,312.78
15	\$5,830,312.78	\$349,818.77	\$739,242.49	\$389,423.72	\$5,440,889.06
16	\$5,440,889.06	\$326,453.34	\$739,242.49	\$412,789.14	\$5,028,099.91
17	\$5,028,099.91	\$301,685.99	\$739,242.49	\$437,556.49	\$4,590,543.42
18	\$4,590,543.42	\$275,432.61	\$739,242.49	\$463,809.88	\$4,126,733.54
19	\$4,126,733.54	\$247,604.01	\$739,242.49	\$491,638.47	\$3,635,095.06
20	\$3,635,095.06	\$218,105.70	\$739,242.49	\$521,136.78	\$3,113,958.28
21	\$3,113,958.28	\$186,837.50	\$739,242.49	\$552,404.99	\$2,561,553.29
22	\$2,561,553.29	\$153,693.20	\$739,242.49	\$585,549.29	\$1,976,004.00
23	\$1,976,004.00	\$118,560.24	\$739,242.49	\$620,682.25	\$1,355,321.75
24	\$1,355,321.75	\$81,319.31	\$739,242.49	\$657,923.18	\$697,398.57
25	\$697,398.57	\$41,843.91	\$739,242.49	\$697,398.57	\$0.00
		Testamont	Desume and	Duinging1	
	TT - 4 - 1	Interest	Payment	Principal	
	Total	\$9,031,062.18	\$18,481,062.18	\$9,450,000.00	



Interoffice Memo

Date:	January 24, 2008
То:	Susan Motkaluk, Director, Public Services
From:	Tara Gerke, Manger, Risk Management Branch
Subject:	Insurance Status – Fort Chipewyan Arena Rebuild

Further to our discussion today, here is the information requested.

To negotiate a settlement, the Municipality proposed that we provide an "as was" rebuild estimate to the insurer. This was to be secured during the tendering process. To date, the information provided has not been sufficient to present to our insurer to negotiate a settlement.

In the meantime, we have proposed an alternate settlement option; securing two independent rebuilding estimates, providing those to the insurer and initiating the settlement process. To date we have not received a response from the insurer on this.

There are also other factors involved:

- It is yet to be determined what exactly is to be included in the "as-was" rebuild? The tenders were not specific to rebuild "as-was" – Is the building a total loss? Will the estimates provided be based on salvaging the mezzanine level and the existing building? Will the estimates identify the need to address the weather damage to the existing structure which was not identified in the original estimates provided in 2005?
- 2. Payment restriction clause on the policy, a Margin Clause. This restricts the amount of recovery in cases where the building is under insured and is a total loss.

The building was insured for \$2,438,034. Assuming the building is deemed a total loss and the above clause applied, the largest settlement we could expect is 135% of the insured value or \$3,291,345.90. We are also consulting with our insurance broker to investigate the settlement options should the building not be deemed a total loss. As a recent review of the existing structure has not taken place, we are unsure at this time if this option will be available to us.

To date the municipality has received two progress payments on this loss; \$932,049.47 in 2006 and an additional one million in 2007. Our deductible of \$5,000 on this loss has not been applied and will be factored in to any subsequent payments.

I am anticipating that once our insurer is provided with some definitive information a settlement can be reached within 6 months.

The question with respect to the building being adequately insured to value at the time of the loss cannot be answered. The building was insured for \$2,438,034. Estimates received from Greenough Construction Ltd and Stuart Olson Construction in 2005 were \$2,483,884.00 and \$3,434,600.98 respectively.

	REGIONAL MUNICI ^{df} Wood Buf			and a second		CAPITAL F	REQUES	
PROJECT	NAME	Archie Si	mpson Aren	a		\$	6,743,669	
PROJECT	LOCATION	Fort McMurra	Ŵ.		Ĩ	• Type of Cost Estima	te	
						O Detailed (+/-15%) O		
	DEPARTMENT	Community S	ervices			O Preliminary (+/-		
SPONSOR	DIVISION	Community Development				O Conceptual (+/-		
MUNICIPA	L FUNCTION	72 - Recreation Bldg & Facility						
TYPE OF F	PROJECT	Building/Facil	ity			O Strategic (+/- 1	00%)	
F Pro	ject Timeline —							
	Pre-	Design	Desi	gn	Construct	ion or Purchase	di Sala	
	Start (mmua-yy)	Finish (nunna-yy) -	Start (nnum-yy)	Finish (Innum-yy)	Start (numi-yy)	Finish		
	Jan-08	Feb-08	Mar-08	Apr-08	Jun-08	Oct-08		
			and the second se					
Additional 236,465 Mun	Funding Info	rmation o Grant (\$160,500	for 2005 and \$75,96	5 for 2006), S2.3	78.570 insurar	ice proceeds, \$500.00	00 uncontitiona	
5236,465 Mun	icipal Sponsorship 0,000 in 2007 and debenlure	o Grant (\$160,500 \$300,000 in 2008)	, \$2,119,131 CFEP	5 for 2006), \$2,3 grant, \$1,144,126	I from Reserve	ice proceeds, \$500,00 (includes \$75,000 fe;	asibility reserve)	
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