



REGIONAL MUNICIPALITY
OF **WOOD BUFFALO**

Audit and Budget Committee

Council Chamber
9909 Franklin Avenue, Fort McMurray

Thursday, November 20, 2014
3:00 p.m.

Agenda

Call to Order

2015 Proposed Capital Budget and 2016 - 2020 Capital Plan (continued)

1. Power Point Presentation - Overview of 2015 Proposed Capital Budget and 2016 - 2020 Capital Plan
2. Review of the Revisions to the Resourced Capital Projects
3. Audit and Budget Committee Prioritization

Dinner Break (5:40 - 6:10)

2015 Proposed Operating Budget

4. Power Point Presentation - Overview of the 2015 Proposed Operating Budget and 2016 - 2017 Financial Plan
5. 2015 Proposed Operating Budget Changes
6. Next Steps and Recommendation(s)

Adjournment

2015 PROPOSED CAPITAL BUDGET AND 2016 – 2020 CAPITAL PLAN

Audit and Budget Committee
November 20, 2014

Priority Ranking

- A Core Services
 - B Non-Core Services
 - C Insufficient information
-
- 7 Imminent Health or Safety
 - 6 Legislation / Contractual Obligation
 - 5 Maintain Existing Assets
 - 4 Maintain Current Service Levels
 - 3 Increase Efficiencies
 - 2 Increase Level of Existing Services
 - 1 New Service

Resources Assigned vs Unassigned

- Resources Assigned (Funded)
 - The administrative review has determined that based on the priority assigned, sufficient resources (internal, external and funding) are available to deliver the project
- Resources Unassigned (Unfunded)
 - The administrative review has determined that based on the priority assigned, sufficient resources are **not** available to deliver the projects

Funding Capacity Limitations

- Proposed transfer from 2015 Operating Budget \$285M
- Available borrowing capacity
 - (85% MGA Limit) \$69M
- Grants and Others \$40M
- 2015 available from CIR and Debt \$394M
- Funding Requirements
 - (2014 and prior approved multi years) \$288M
- Available funds for new projects \$106M

as at September 30, 2014

Funding Capacity Limitations

Ongoing previously approved projects

- 2014 and prior years' capital projects carry forwards

– Commitments	\$181M
– Available uncommitted	\$583M

Potential carry forward to 2015 **\$764M**

as at September 30, 2014

2015 Proposed Capital Work Plan

Potential carry forward to 2015*	\$764M
2015 Proposed Capital Budget, as at Nov. 13	\$416M
Total 2015 Proposed Capital Work Plan	\$1,180M

*as at September 30, 2014

2015 Proposed Capital Budget & 2016-2020 Plan

Budget Changes – Multi Year Projects

	2015 (\$'M)	2016 (\$'M)	2017 (\$'M)	2018 & after (\$'M)	Total (\$'M)
2014 & Prior Approved Budget	343	209	119	115	786
2015 Proposed Budget (Multi Year Projects)	290	449	181	205	1,125
Net Changes	(53)	240	62	90	339

2015 Proposed Capital Budget & 2016-2020 Plan

Unresourced Capital Grants – November 20

	(\$'M)
MacDonald Island – Parking Upgrades – Grant	5.6
MacDonald Island – Curling Club Expansion – Grant	8.6
Keyano Theatre Expansion – Grant	40.0
Total	54.2

2015 Proposed Capital Budget & 2016-2020 Plan

Funding Allocation Update

Meeting Date	2015 (\$'M)	2016 (\$'M)	2017 (\$'M)	2018 & after (\$'M)	Total (\$'M)
Nov. 4	38	(175)	173	884	920
Nov. 13 (start)	7	(185)	173	464	459
Nov. 13 (end)	(10)	(267)	126	464	313
Nov. 20 (start)	82	(86)	62	403	461

Process for Proposed Changes

- Departments reviewed all previously approved projects
- Additional review of projects with < 10% spent
- Impact of proposed changes will be presented

Funding Shortfall Options

- Increase tax revenue
- Other revenue sources
- Review of existing capital projects
- Reduce 2015 Proposed Operating Budget

Increase Tax Revenue

- 1% increase = \$6M
- % tax increase to fund 2016 shortfall = 14%
- 1% increase results in \$10M debt limit increase in subsequent year

Other Revenue Sources

Non-Resident Infrastructure Support Payment

- Notice of Motion – July 9, 2014 – Independent Work Camp Revenue
- Research and analysis underway
- Administrative process needs to be established
- Potential for significant revenue opportunity
- Potential for 2016/2017 implementation
- Results in increased debt limit in subsequent year of implementation

Other Revenue Sources

Approval and implementation of Municipal Utility Corporation

- Provincial approval not received to date
- Governance process requires validation
- Administrative process needs to be established
- Potential for significant revenue opportunity (fee for service)
- Implementation date cannot be determined
- Potential for increased debt limit in subsequent year of implementation

Reduce 2015 Proposed Operating Budget

- Revisit operating budget
- Future operating budgets continue to be impacted by the addition of new facilities

Challenges

- 2015 Proposed Capital Work Plan is significant
- Other revenue source implementation timelines
- Additional scope review steps for Northside Rec.
- Fiscal Management Strategy did not propose tax increase for 2015
- Future operating budgets will be impacted by additional facilities

2015 Proposed Capital Budget & 2016-2020 Plan

Resources Unassigned (Unfunded) – November 20

	Unresourced (\$'M)	Available Funds (\$'M)	Total (\$'M)
2015	69	-	(69)
2016	247	-	(247)
2017	523	-	(523)
2018 & after	952	-	(952)
Total	1,791	-	(1,791)

Alternative Capital Financing (ACF)

- Reviewed listing from 2014
- No ACF proposed projects identified for 2015
- Review of remaining projects to be undertaken in 2015

Administrative Recommendations

- Prioritize 2015 and 2016 Proposed Capital Work Plan
- Bring forward other revenue source details in future
- Hold projects that require additional scope review for Audit and Budget Committee review and Council approval
- Incorporate additional funding requirement options in Fiscal Management Strategy update

Prioritization Process

- Revisions to Resourced (Funded) Capital Projects
- Review of Resourced (Funded) List
- Review of Unresourced (Unfunded) List for 2015 – 2020 Plan
- Audit and Budget Committee to complete Prioritization

2015 PROPOSED CAPITAL BUDGET AND 2016 – 2020 CAPITAL PLAN

Audit and Budget Committee
November 20, 2014

Resources Assigned (Funded), Revisions as at November 20, 2014

Legend	
Approved in a prior year (carry forward), no future budget request	
Other than first year of a multi-year project	
First year of a pre-approved multi-year project - Construction Phase	
First year of a multi-year project	
Single year project	

Ref #	Capital Page #	Budget Approval Year	Resources	CPSC Ranking	Project Name	Sponsor Dept	Delivery Dept	2014 & Prior Approved	Total Costs to Date (Sept 2014)	Available (Sept 2014)	2015 Request (Incl. Public Art)	2016 Request	2017 Request	2018 Request	2019 Request	Thereafter (2020+)	Total Budget All years
90	13	2012	Assigned	A-7	Confederation Way Sanitary Sewer Bypass - Construction	ES - O	ENG	12,000,000	636,467	11,363,533	5,000,000	11,000,000	-	-	-	-	28,000,000
26	27	2014	Assigned	A-7	Flood Mitigation - Predesign/Design	CC	ENG	800,000	33,280	766,720	6,200,000	2,800,000	-	-	-	-	9,800,000
27	28	2014	Assigned	A-7	Flood Mitigation - Construction	CC	ENG	13,000,000	4,296,454	8,703,546	25,600,000	63,500,000	46,800,000	50,800,000	-	-	199,700,000
135	70	2014	Assigned	A-7	Material Recovery Facility (MRF) Expansion - Construction	ES - SI	ENG	2,500,000	336,572	2,163,428	2,500,000	-	-	-	-	-	5,000,000
81	100	2009	Assigned	A-7	Rural Water & Sewer Servicing - Design	ES - O	ENG	5,850,000	474,800	5,375,200	3,900,000	6,000,000	-	-	-	-	15,750,000
118	101	2014	Assigned	A-7	Rural Water & Sewer Servicing - Construction	ES - O	ENG	250,000	-	250,000	15,000,000	30,000,000	45,000,000	30,000,000	30,000,000	-	150,250,000
105	112	2013	Assigned	A-7	Southeast 881 Water Supply Line - Predesign/Design	ES - O	ENG	2,500,000	250,000	2,250,000	2,000,000	-	-	-	-	-	4,500,000
179	121	2014	Assigned	A-7	Tolen Dr Bridge Replacement & Sapræ Cr Trestles Removal	PO	ENG	1,000,000	405,800	594,200	6,315,075	-	-	-	-	-	7,315,075
268	31	2015	Assigned	A-7	Fort Chipewyan Storage Building Replacement	PO	PO	-	-	-	2,339,000	1,739,000	-	-	-	-	4,078,000
192	35	2015	Assigned	A-7	Fort MacKay Fire Hall - Construction	RES	ENG	-	-	-	4,075,000	11,000,000	-	-	-	-	15,075,000
130	84	2015	Assigned	A-7	Regional Landfill Cell 4 - Construction	ES - O	ENG	-	-	-	3,400,000	3,000,000	1,000,000	-	-	-	7,400,000
280	29	2015	Assigned	A-7	Fort Chipewyan Breathing Air Compressor Replacement	RES	RES	-	-	-	40,000	-	-	-	-	-	40,000
281	30	2015	Assigned	A-7	Fort Chipewyan Pumper 309 Replacement	RES	RES	-	-	-	500,000	-	-	-	-	-	500,000
126	33	2015	Assigned	A-7	Fort Chipewyan Water and Sanitary Sewer - Predesign	ES - O	ENG	-	-	-	450,000	-	-	-	-	-	450,000
269	68	2015	Assigned	A-7	Man-Door Canopies - Fort Chipewyan Garage	PO	PO	-	-	-	684,000	-	-	-	-	-	684,000
270	69	2015	Assigned	A-7	Man-Door Canopies - Fort McMurray Landfill Building	PO	PO	-	-	-	592,000	-	-	-	-	-	592,000
271	72	2015	Assigned	A-7	Municipal Assets - Fall Protection	PO	PO	-	-	-	1,143,000	-	-	-	-	-	1,143,000
129	83	2015	Assigned	A-7	Regional Landfill Cell 4 - Design	ES - O	ENG	-	-	-	100,000	-	-	-	-	-	100,000
131	87	2015	Assigned	A-7	Regional Landfill Storm Pond 2 - Design	ES - O	ENG	-	-	-	20,000	-	-	-	-	-	20,000
132	88	2015	Assigned	A-7	Regional Landfill Storm Pond 2 - Construction	ES - O	ENG	-	-	-	220,000	-	-	-	-	-	220,000
282	91	2015	Assigned	A-7	RES Manlift 2015	RES	RES	-	-	-	60,000	-	-	-	-	-	60,000
283	92	2015	Assigned	A-7	RES Shop Forklift Unit 808 Replacement	RES	RES	-	-	-	40,000	-	-	-	-	-	40,000
133	95	2015	Assigned	A-7	Rodeo Drive Storm Pipe - Design	ES - O	ENG	-	-	-	75,000	-	-	-	-	-	75,000
75	5	2007	Assigned	A-6	Anzac WWTP & Effluent Pipeline	ES - O	ENG	40,500,000	39,937,593	562,407	3,000,000	8,000,000	-	-	-	-	51,500,000
92	15	2012	Assigned	A-6	Conklin Wastewater Treatment Plant - Construction	ES - O	ENG	1,000,000	7,000	993,000	5,000,000	15,000,000	14,000,000	5,000,000	-	-	40,000,000
113	34	2014	Assigned	A-6	Fort Chipewyan WTP Expansion - Construction	ES - O	ENG	2,900,000	53,860	2,846,140	9,100,000	10,000,000	8,700,000	3,300,000	-	-	34,000,000
114	39	2014	Assigned	A-6	Fort McMurray WWTP Process Improvements - Predesign/Design	ES - O	ENG	1,330,000	500,000	830,000	3,000,000	1,700,000	-	-	-	-	6,030,000
176	110	2014	Assigned	A-6	Snow Storage/Reclamation Facility - Construction	PO	ENG	50,000	27,000	23,000	18,800,000	12,050,000	-	-	-	-	30,900,000
125	16	2015	Assigned	A-6	Conklin Water Treatment/Supply Upgrade Phase 2 - Design	ES - O	ENG	-	-	-	650,000	-	-	-	-	-	650,000
256	10	2014	Assigned	A-5	Building Lifecycle	PO	PO	4,100,000	429,589	3,670,411	2,639,000	187,000	1,648,000	10,850,000	1,236,000	-	20,660,000
261	54	2014	Assigned	A-5	Jubilee Centre Reno/Construction 2014-2016	PO	PO	6,000,000	1,195,210	4,804,790	6,820,000	2,290,000	-	-	-	-	15,110,000
267	125	2014	Assigned	A-5	Transit Bus Refurbish Program 2014-2019	PO	PO	841,500	841,500	-	-	1,324,000	1,119,000	448,000	559,000	-	4,291,500
165	128	2013	Assigned	A-5	Urban Infrastructure Rehabilitation Program 2014-2016 - Design	PO	ENG	4,000,000	1,529,539	2,470,462	5,400,000	-	-	-	-	-	9,400,000
180	129	2014	Assigned	A-5	Urban Infrastructure Rehabilitation Program 2014-2016 - Construction	PO	ENG	40,000,000	32,933,098	7,066,902	55,000,000	80,000,000	-	-	-	-	175,000,000
273	123	2015	Assigned	A-5	Traffic Signals Rehabilitation 2015-2016	PO	PO	-	-	-	200,000	300,000	-	-	-	-	500,000
272	107	2015	Assigned	A-5	Silin Forest Rd Complex Security Gate & Fencing	PO	PO	-	-	-	148,000	-	-	-	-	-	148,000
109	8	2014	Assigned	A-4	Beacon Hill Outfall and Pipeline Upgrades - Construction	ES - O	ENG	6,000,000	-	6,000,000	9,000,000	10,000,000	-	-	-	-	25,000,000
78	59	2008	Assigned	A-4	Lift Station Upgrades (South)	ES - O	ENG	18,731,680	12,577,049	6,154,631	6,000,000	4,000,000	-	-	-	-	28,731,680
103	62	2013	Assigned	A-4	Lower Townsite 4-Way Chamber - Construction	ES - O	ENG	10,000,000	-	10,000,000	6,000,000	10,000,000	-	-	-	-	26,000,000
50	79	2008	Assigned	A-4	Prairie Loop Boulevard	ENG	ENG	59,773,167	17,967,193	41,805,974	9,850,000	22,350,000	6,728,400	-	-	-	98,701,567
122	113	2014	Assigned	A-4	Southwest Water Supply Line Phase 1 - Construction	ES - O	ENG	8,000,000	1,370,000	6,630,000	19,000,000	8,000,000	-	-	-	-	35,000,000
264	114	2014	Assigned	A-4	Specialized Transit Bus Additions & Replacements 2014-2019	PO	PO	173,000	55,140	117,860	-	-	219,000	446,000	228,000	-	1,066,000
191	3	2015	Assigned	A-4	Anzac Fire Hall - Construction	RES	ENG	-	-	-	4,060,000	8,000,000	-	-	-	-	12,060,000
124	9	2015	Assigned	A-4	Beacon Hill Water Supply Upgrade - Construction	ES - O	ENG	-	-	-	500,000	19,500,000	-	-	-	-	20,000,000
127	52	2015	Assigned	A-4	Janvier Sewage Lagoon Upgrade - Construction	ES - O	ENG	-	-	-	4,200,000	-	-	-	-	-	4,200,000
128	67	2015	Assigned	A-4	MacKenzie Blvd Lift Station Diversion & Sewer Upgrade - Construction	ES - O	ENG	-	-	-	15,150,000	15,150,000	-	-	-	-	30,300,000
136	74	2015	Assigned	A-4	Northern Utility Corridor - Predesign	ES - SI	ENG	-	-	-	7,060,000	5,000,000	-	-	-	-	12,060,000
182	98	2015	Assigned	A-4	Rural Infrastructure Rehabilitation 2015-2017 - Design	PO	ENG	-	-	-	1,300,000	1,300,000	-	-	-	-	2,600,000
183	99	2015	Assigned	A-4	Rural Infrastructure Rehabilitation 2015-2017 - Construction	PO	ENG	-	-	-	16,000,000	27,000,000	27,000,000	-	-	-	70,000,000
117	89	2014	Assigned	A-3	Regional SCADA WAN - Construction	ES - O	ENG	1,500,000	1,142,902	357,099	500,000	-	-	-	-	-	2,000,000
123	122	2014	Assigned	A-2	Tourist Sewage Dump Stations - Construction	ES - O	ENG	500,000	-	500,000	-	-	2,500,000	-	-	-	3,000,000
52	103	2008	Assigned	A-1	Saline Creek Drive and Bridge	ENG	ENG	72,175,000	67,396,799	4,778,201	4,000,000	-	-	-	-	-	76,175,000
167	1	2014	Assigned	A2	Active Transportation Trail 2014-2016 - Construction	PO	ENG	2,700,000	-	2,700,000	1,300,000	5,000,000	-	-	-	-	9,000,000

Resources Assigned (Funded), Revisions as at November 20, 2014

Ref #	Capital Page #	Budget Approval Year	Resources	CPSC Ranking	Project Name	Sponsor Dept	Delivery Dept	2014 & Prior Approved	Total Costs to Date (Sept 2014)	Available (Sept 2014)	2015 Request (Incl. Public Art)	2016 Request	2017 Request	2018 Request	2019 Request	Thereafter (2020+)	Total Budget All years
24	11	2014	Assigned	A2	Clearwater Park System (Riverside Park System) - Construction	CC	ENG	3,200,000	134,270	3,065,730	6,838,000	23,529,000	-	-	-	-	33,567,000
25	12	2014	Assigned	A2	Clearwater Park System (Riverside Park System) - Remediation	CC	ENG	14,300,000	1,238,091	13,061,909	6,500,000	-	-	-	-	-	20,800,000
14	14	2013	Assigned	A2	Conklin Multiplex - Construction	ARR	ENG	19,500,000	-	19,500,000	2,000,000	20,000,000	8,500,000	-	-	-	50,000,000
134	18	2013	Assigned	A2	District Energy Supply and Return Pipe - PLB Portion	ES - SI	ENG	1,500,000	1,327,506	172,494	8,350,000	17,446,000	-	-	-	-	27,296,000
15	32	2013	Assigned	A2	Fort Chipewyan Swimming Pool - Construction	ARR	ENG	8,000,000	6,549,281	1,450,720	8,000,000	20,473,100	-	-	-	-	36,473,100
284	64	2012	Assigned	A2	MacDonald Island Park Expansion Grant	CS	RRC	126,900,000	126,900,000	-	2,000,000	-	-	-	-	-	128,900,000
23	116	2013	Assigned	A2	Surface Parking Relocation/Improvement 2013-2015 - Construction	CC	ENG	3,900,000	3,578,104	321,896	2,700,000	-	-	-	-	-	6,600,000
12	131	2014	Assigned	A2	Vista Ridge 2014-2016 Capital Grant	CS	CS	6,575,000	6,575,000	-	5,460,000	1,150,000	-	-	-	-	13,185,000
29	133	2014	Assigned	A2	Waterways & Horse Pasture Park - Construction	CC	ENG	1,500,000	255,821	1,244,179	6,871,000	10,158,000	5,032,000	-	-	-	23,561,000
285	65	2015	Assigned	A2	MacDonald Island Park Lifecycle & Upgrade - Grant	CS	RRC	-	-	-	5,357,000	-	-	-	-	-	5,357,000
233	24	2006	Assigned	B	Enterprise Information Management (EIM)	IAS	IAS	2,559,310	1,594,691	964,619	956,000	250,000	-	-	-	-	3,765,310
232	25	2007	Assigned	B	Enterprise Resource Planning	FIN	IAS	24,868,043	22,449,681	2,418,362	5,000,000	17,200,000	1,000,000	-	3,000,000	-	51,068,043
28	40	2014	Assigned	B	Fraser and Manning - Predesign/Design	CC	ENG	500,000	-	500,000	600,000	2,600,000	-	-	-	-	3,700,000
236	82	2011	Assigned	B	Regional Geomatics Program	IAS	IAS	7,500,000	5,925,481	1,574,519	1,500,000	-	-	-	-	-	9,000,000
TOTAL, RESOURCES ASSIGNED (FUNDED), NOVEMBER 4, 2014								538,976,700	360,924,768	178,051,932	356,062,075	507,996,100	169,246,400	100,844,000	35,023,000	-	1,708,148,275
AVAILABLE FUNDS, NOVEMBER 4, 2014								538,976,700		178,051,932	394,499,020	333,313,142	342,362,464	300,000,000	300,000,000		
OPENING SURPLUS/(SHORTFALL)								-		-	38,436,945	(174,682,958)	173,116,064	199,156,000	264,977,000		

Resources Assigned (Funded), Revisions as at November 20, 2014

Ref #	Capital Page #	Budget Approval Year	Resources	CPSC Ranking	Project Name	Sponsor Dept	Delivery Dept	2014 & Prior Approved	Total Costs to Date (Sept 2014)	Available (Sept 2014)	2015 Request (Incl. Public Art)	2016 Request	2017 Request	2018 Request	2019 Request	Thereafter (2020+)	Total Budget All years		
A. CAPITAL BUDGET REVIEW, ADMINISTRATIVE CHANGES TO PROPOSED 2015 CAPITAL BUDGET																			
323	36	2015	Assigned	A-6	Fort MacKay Sewage Lagoon Upgrade - Predesign	ES - O	ENG	-			100,000	-	-	-	-	-	100,000		
324	37	2015	Assigned	A-6	Fort MacKay Sewage Lagoon Upgrade - Design	ES - O	ENG	-			500,000	-	-	-	-	-	500,000		
372	4	2015	Assigned	A-5	Anzac Garage & Compound - Construction	PO	ENG	-			750,000	-	-	-	-	-	750,000		
272	108	2015	Assigned	A-5	Silin Forest Road Rehabilitation	ES - O	ENG	-			2,050,000	-	-	-	-	-	2,050,000		
		2015	Assigned	A-4	Heavy Equipment Additions - Winter Operations 2015	HR	HR	-			3,435,000	-	-	-	-	-	3,435,000		
		2015	Assigned	A-4	Heavy Equipment Additions 2015	HR	HR	-			1,689,000	-	-	-	-	-	1,689,000		
413	50	2015	Assigned	A-4	Heavy Equipment Replacements 2015	HR	HR	-			3,935,000	-	-	-	-	-	3,935,000		
414	60	2015	Assigned	A-4	Light Equipment Additions 2015	HR	HR	-			70,000	-	-	-	-	-	70,000		
415	61	2015	Assigned	A-4	Light Equipment Replacements 2015	HR	HR	-			680,000	-	-	-	-	-	680,000		
333	106	2015	Assigned	A-4	Saprae Creek Water Distribution Upgrades - Predesign	ES - O	ENG	-			250,000	-	-	-	-	-	250,000		
380	127	2015	Assigned	A-2	Transit Terminal Northside	PO	ENG	-			4,037,375	3,500,000	-	-	-	-	7,537,375		
322	102	2015	Assigned	A-1	Saline Creek Drive - Placemaking	ENG	ENG	-			4,020,000	-	-	-	-	-	4,020,000		
320	94	2015	Assigned	A-1	Road B at Saline Creek - Construction	ENG	ENG	-			5,060,000	7,000,000	-	-	-	-	12,060,000		
321	93	2015	Assigned	A-1	Road B at Saline Creek - Design	ENG	ENG	-			800,000	-	-	-	-	-	800,000		
420	17	2015	Assigned	A-4	Council Chamber Technology Upgrade	LLS	IAS	-			750,000	-	-	-	-	-	750,000		
427	53	2015	Assigned	A2	Janvier Steel Building - Rink Replacement	PO	PO	-			3,006,000	-	-	-	-	-	3,006,000		
NET CHANGES								-	-	-	31,132,375	10,500,000	-	-	-	-	41,632,375		
REVISED SUBTOTAL, RESOURCES ASSIGNED (FUNDED)											538,976,700	360,924,768	178,051,932	387,194,450	518,496,100	169,246,400	100,844,000	35,023,000	1,749,780,650
TOTAL AVAILABLE FUNDS, NOVEMBER 13, 2014											538,976,700	178,051,932	394,499,020	333,313,142	342,362,464	300,000,000	300,000,000		
REVISED SURPLUS/(SHORTFALL)								-	-	-	7,304,570	(185,182,958)	173,116,064	199,156,000	264,977,000	-			

B. CAPITAL BUDGET REVIEW, COUNCIL CHANGES TO PROPOSED 2015 CAPITAL BUDGET

Ref #	Capital Page #	Budget Approval Year	Resources	CPSC Ranking	Project Name	Sponsor Dept	Delivery Dept	2014 & Prior Approved	Total Costs to Date (Sept 2014)	Available (Sept 2014)	2015 Request (Incl. Public Art)	2016 Request	2017 Request	2018 Request	2019 Request	Thereafter (2020+)	Total Budget All years	
315	19	2015	Assigned	A2	Doug Barnes Cabin Expansion - Predesign	CS	ENG	-			100,000	-	-	-	-	-	100,000	
316	20	2015	Assigned	A2	Doug Barnes Cabin Expansion - Design	CS	ENG	-			100,000	-	-	-	-	-	100,000	
318	142	2016	Assigned		Doug Barnes Cabin Expansion - Construction	CS	ENG	-			-	2,600,000	-	-	-	-	2,600,000	
173		2014	Unassigned		Gregoire Lake Estates - Road Side Drainage - Construction	PO	ENG	(2,700,000)	(2,700,000)								(2,700,000)	
423	2	2015	Assigned	A2	Anzac Community Centre Upgrades	ARR	PO	-			1,850,000	-	-	-	-	-	1,850,000	
430	115	2015	Assigned	A-2	Street Light Improvements - Conklin and Janvier	PO	PO	-			584,000	-	-	-	-	-	584,000	
243		2013	Assigned		Land Acquisition 2013 - 2014	LAND	LAND	(8,000,000)	(8,000,000)								(8,000,000)	
460	75	2015	Assigned	A2	Northside Multi-Use Leisure Facility - Grant	CS	RRC	-			25,700,000	79,900,000	46,400,000	-	-	-	152,000,000	
NET CHANGES								(10,700,000)	-	(10,700,000)	28,334,000	82,500,000	46,400,000	-	-	-	146,534,000	
REVISED SUBTOTAL, RESOURCES ASSIGNED (FUNDED)											528,276,700	167,351,932	415,528,450	600,996,100	215,646,400	100,844,000	35,023,000	1,896,314,650
TOTAL AVAILABLE FUNDS, NOVEMBER 13, 2014											538,976,700	178,051,932	394,499,020	333,313,142	342,362,464	300,000,000	300,000,000	
SURPLUS FROM PRIOR YEAR											-	-	10,700,000					
REVISED SURPLUS/(SHORTFALL), NOVEMBER 13, 2014											10,700,000	10,700,000	(21,029,430)	(267,682,958)	126,716,064	199,156,000	264,977,000	
REVISED SURPLUS/(SHORTFALL) (FINAL)											10,700,000	10,700,000	(10,329,430)	(267,682,958)	126,716,064	199,156,000	264,977,000	

Resources Assigned (Funded), Revisions as at November 20, 2014

Ref #	Capital Page #	Budget Approval Year	Resources	CPSC Ranking	Project Name	Sponsor Dept	Delivery Dept	2014 & Prior Approved	Total Costs to Date (Sept 2014)	Available (Sept 2014)	2015 Request (Incl. Public Art)	2016 Request	2017 Request	2018 Request	2019 Request	Thereafter (2020+)	Total Budget All years
C. CAPITAL BUDGET REVIEW, ADMINISTRATION CHANGES TO PROPOSED 2015 CAPITAL BUDGET, NOVEMBER 20, 2014																	
Ref #	Capital Page #	Budget Approval Year	Resources	CPSC Ranking	Project Name	Sponsor Dept	Delivery Dept	2014 & Prior Approved, Net Change	Total Costs to Date, Net Change (Sept 2014)	Available, Net Change (Sept 2014)	2015 Net Change (Incl. Public Art)	2016 Net Change	2017 Net Change	2018 Net Change	2019 Net Change	Thereafter (2020+) Net Change	Total Net Change
16		2013	Unassigned		Business Incubator - City Centre - Predesign and Design	CC	ENG	(500,000)		(500,000)							(500,000)
24	11	2014	Assigned	A2	Clearwater Park System (Riverside Park System) - Construction	CC	ENG	-		-	(5,000,000)	(18,529,000)	23,529,000	-	-	-	-
25	12	2014	Assigned	A2	Clearwater Park System (Riverside Park System) - Remediation	CC	ENG	-		-	(6,500,000)	-	6,500,000	-	-	-	-
62	133	2014	Assigned	A2	Waterways & Horse Pasture Park - Construction	CC	ENG	-		-	(5,000,000)	(10,158,000)	10,126,000	5,032,000	-	-	-
4		2010	Unassigned		Fort Chipewyan Rural SCADA and PLC Upgrades	CS	CS	(600,000)		(600,000)							(600,000)
10		2014	Unassigned		Janvier Aquatics Facility - Predesign	CS	CS	(750,000)		(750,000)							(750,000)
11		2014	Assigned		Northside Multi-Use Facility - Phase 1 (Twin Arenas)	CS	CS	(36,367,000)		(36,367,000)	33,409,310	2,957,690	-				-
40	79	2008	Assigned	A-4	Prairie Loop Boulevard	ENG	ENG	-		-	(9,850,000)	(12,500,000)	15,621,600	6,728,400	-	-	-
64		2013	Assigned		MacDonald Island Utility Expansion - Design	ENG	ENG	(2,000,000)		(2,000,000)							(2,000,000)
44	9	2015	Unassigned	A-4	Beacon Hill Water Supply Upgrade - Construction	ES - O	ENG	-		-	(500,000)	(19,500,000)	500,000	19,500,000	-	-	-
92	15	2012	Assigned	A-6	Conklin Wastewater Treatment Plant - Construction	ES - O	ENG	-		-	(5,000,000)	(10,000,000)	1,000,000	9,000,000	5,000,000	-	-
103	62	2013	Unassigned	A-4	Lower Townsite 4-Way Chamber - Construction	ES - O	ENG	(10,000,000)		(10,000,000)	(6,000,000)	(10,000,000)	10,000,000	6,000,000	10,000,000	-	-
109	8	2014	Assigned	A-4	Beacon Hill Outfall and Pipeline Upgrades - Construction	ES - O	ENG	-		-	-	(10,000,000)	-	-	-	-	(10,000,000)
111		2014	Unassigned		Flood Control - Pumps, Hoses, Dams	ES - O	ENG	(500,000)		(500,000)							(500,000)
112		2014	Unassigned		Fort Chipewyan Sewer Line Extension - Predesign	ES - O	ENG	(300,000)		(300,000)							(300,000)
123	122	2014	Unassigned	A-2	Tourist Sewage Dump Stations - Construction	ES - O	ENG	(500,000)		(500,000)	-	-	(2,500,000)	-	-	-	(3,000,000)
193		2008	Unassigned		WWTP Sand and Mud Dewatering Pad	ES - O	ES - O	(1,985,095)		(1,985,095)							(1,985,095)
200		2011	Unassigned		Lower Townsite Booster - Land Acquisition	ES - O	ES - O	(2,000,000)		(2,000,000)							(2,000,000)
206		2013	Unassigned		Portable Generators for Environmental Facilities	ES - O	ES - O	(1,660,415)		(1,660,415)							(1,660,415)
214		2014	Unassigned		Leachate Treatment Management	ES - O	ES - O	(1,400,000)		(1,400,000)							(1,400,000)
218		2011	Unassigned		Screeener Stacker Replacement	HR	HR	(150,000)		(150,000)							(150,000)
220		2014	Unassigned		HEA 2014 Bulldozer	HR	HR	(400,000)		(400,000)							(400,000)
221		2014	Unassigned		HEA 2014 Excavator	HR	HR	(450,000)		(450,000)							(450,000)
224		2014	Unassigned		HEA 2014 Trailer	HR	HR	(100,000)		(100,000)							(100,000)
228		2014	Unassigned		LEA 2014 1/2 Ton Truck WWTP #1	HR	HR	(35,000)		(35,000)							(35,000)
229		2014	Unassigned		LEA 2014 Small SUV Public Operations Administration	HR	HR	(40,000)		(40,000)							(40,000)
230		2014	Unassigned		LEA 2014 Van WWTP	HR	HR	(50,000)		(50,000)							(50,000)
33	128	2013	Assigned	A-5	Urban Infrastructure Rehabilitation Program 2014-2016 - Design	PO	ENG	-		-	(4,000,000)	-	-	-	-	-	(4,000,000)
162		2013	Unassigned		Snow Storage/Reclamation Facility - Design	PO	ENG	(449,713)		(449,713)							(449,713)
171		2014	Unassigned		Fort Chipewyan Community Garden	PO	ENG	(200,000)		(200,000)							(200,000)
175		2014	Unassigned		Gregoire Lake Estates Walking Trail and Skateboard Park - Predesign	PO	ENG	(50,000)		(50,000)							(50,000)
176	110	2014	Unassigned	A-6	Snow Storage/Reclamation Facility - Construction	PO	ENG	(23,000)		(23,000)	(18,800,000)	(12,050,000)	-	-	-	-	(30,873,000)
177		2014	Unassigned		Sports Fields and Park Upgrades	PO	ENG	(4,600,000)		(4,600,000)							(4,600,000)
181		2014	Unassigned		Waterpark - Anzac and Conklin - Predesign/Design	PO	ENG	(200,000)		(200,000)							(200,000)
NET CHANGES, NOVEMBER 20, 2014								(65,310,223)	-	(65,310,223)	(27,240,690)	(99,779,310)	64,776,600	46,260,400	15,000,000	-	(66,293,223)
REVISED SUBTOTAL, RESOURCES ASSIGNED (FUNDED), NOVEMBER 20, 2014								462,966,477	-	102,041,709	388,287,760	501,216,790	280,423,000	147,104,400	50,023,000	-	1,830,021,427
TOTAL AVAILABLE FUNDS, NOVEMBER 20, 2014								538,976,700	178,051,932	394,499,020	333,313,142	342,362,464	300,000,000	300,000,000			
SURPLUS FROM PRIOR YEAR								-	-	76,010,223	82,221,483						
REVISED SURPLUS/(SHORTFALL), NOVEMBER 20, 2014								76,010,223	76,010,223	6,211,260	(167,903,648)	61,939,464	152,895,600	249,977,000			
TOTAL REVISED SURPLUS/(SHORTFALL), NOVEMBER 20, 2014								76,010,223	76,010,223	82,221,483	(85,682,165)						

Legend	
Approved in a prior year (carry forward), no future budget request	
Other than first year of a multi-year project	
First year of a pre-approved multi-year project - Construction Phase	
First year of a multi-year project	
Single year project	

Ref #	Capital Page #	Budget Approval Year	Resources	CPSC Ranking	Project Name	Sponsor Dept	Delivery Dept	2014 & Prior Approved	Total Costs to Date (Sept 2014)	Available (Sept 2014)	2015 Request (Incl. Public Art)	2016 Request	2017 Request	2018 Request	2019 Request	Thereafter (2020+)	Total Budget All years
409	77	2015	Unassigned	A-4	Parson's Creek Fire Hall #6 - Construction	RES	ENG	-			1,100,000	9,000,000	10,000,000	-	-	-	20,100,000
325	46	2015	Unassigned	A-4	Gregoire Outfall - Predesign	ES - O	ENG	-			100,000	-	-	-	-	-	100,000
326	47	2015	Unassigned	A-4	Gregoire/MacKenzie Storm Sewer Optimization - Design	ES - O	ENG	-			100,000	-	-	-	-	-	100,000
330	73	2015	Unassigned	A-4	North Truckfill Access - Construction	ES - O	ENG	-			350,000	-	-	-	-	-	350,000
440	81	2015	Unassigned	A-4	Reconfiguration of Bylaw Suite	RCMP/B	PO	-			500,520	-	-	-	-	-	500,520
442	90	2015	Unassigned	A-4	RES Light Fleet Replacement 2015	RES	RES	-			100,000	-	-	-	-	-	100,000
410	105	2015	Unassigned	A-4	Saprae Creek Fire Hall Expansion - Construction	RES	ENG	-			4,020,000	-	-	-	-	-	4,020,000
433	130	2015	Unassigned	A-4	Variable Electronic Message Boards 2015	PO	PO	-			430,000	-	-	-	-	-	430,000
429	104	2015	Unassigned	A-3	Salt & Sand Storage Building	PO	PO	-			1,005,000	-	-	-	-	-	1,005,000
329	58	2015	Unassigned	A-2	Landfill Residential Scale and Support Building - Construction	ES - O	ENG	-			500,000	-	-	-	-	-	500,000
379	126	2015	Unassigned	A-2	Transit Bus Shelter Additions 2015-2019	PO	ENG	-			680,155	726,000	799,000	879,000	967,000	-	4,051,155
441	26	2015	Unassigned	A-2	Fire Pumper Truck - Training Branch	RES	RES	-			500,000	-	-	-	-	-	500,000
373	41	2015	Unassigned	A-2	Garden Lane Road Upgrade - Design	PO	ENG	-			250,000	-	-	-	-	-	250,000
374	42	2015	Unassigned	A-2	Garden Lane Road Upgrade - Construction	PO	ENG	-			2,500,000	-	-	-	-	-	2,500,000
328	57	2015	Unassigned	A-2	Landfill Residential Scale and Support Building - Design	ES - O	ENG	-			50,000	-	-	-	-	-	50,000
319	76	2015	Unassigned	A-1	Parson's Cr West Access Road - Construction	ENG	ENG	-			2,350,000	30,000,000	30,000,000	8,000,000	-	-	70,350,000
335	111	2015	Unassigned	A-1	South Sewer Network Diversions - Predesign	ES - O	ENG	-			400,000	-	-	-	-	-	400,000
371	44	2015	Unassigned	A2	Green Energy/Utility Distribution System - Design	ES - SI	ENG	-			5,400,000	15,000,000	18,000,000	16,000,000	16,000,000	10,000,000	80,400,000
422	55	2015	Unassigned	A2	Keyano Theatre Expansion - Grant	CS	KC	-	-	-	2,500,000	27,500,000	10,000,000	-	-	-	40,000,000
376	97	2015	Unassigned	A2	Ron Morgan Park Upgrades - Construction	PO	ENG	-			4,248,000	1,327,000	1,696,000	-	-	-	7,271,000
378	119	2015	Unassigned	A2	Syncrude Athletic Park Improvements - Construction	PO	ENG	-			5,600,000	1,175,000	-	-	-	-	6,775,000
425	23	2015	Unassigned	A2	Eagle Ridge Median Rehabilitation	PO	PO	-			1,200,000	-	-	-	-	-	1,200,000
426	38	2015	Unassigned	A2	Fort McMurray Neighbourhood Feature Signs	PO	PO	-			625,000	-	-	-	-	-	625,000
458	63	2015	Unassigned	A2	MacDonald Island Park Curling Club Expansion - Grant	CS	RRC	-			8,625,000	-	-	-	-	-	8,625,000
459	66	2015	Unassigned	A2	MacDonald Island Parking Upgrades - Grant	CS	RRC	-			5,560,500	-	-	-	-	-	5,560,500
428	78	2015	Unassigned	A2	Playground Replacement & Spray Pad Upgrades	PO	PO	-			575,000	-	-	-	-	-	575,000
375	96	2015	Unassigned	A2	Ron Morgan Park Upgrades - Design	PO	ENG	-			150,000	-	-	-	-	-	150,000
411	117	2015	Unassigned	A2	Syncrude Athletic Park Building Improvements	CS	HR	-			215,000	-	-	-	-	-	215,000
377	118	2015	Unassigned	A2	Syncrude Athletic Park Improvements - Design	PO	ENG	-			150,000	-	-	-	-	-	150,000
431	120	2015	Unassigned	A2	Timberlea Community Park Changeroom Facility - Design	PO	PO	-			185,000	-	-	-	-	-	185,000
432	124	2015	Unassigned	A2	Trail Paving - Beacon Hill and Lower Thickwood	PO	PO	-			1,300,000	-	-	-	-	-	1,300,000
381	132	2015	Unassigned	A2	Waterways & Beacon Hill Tennis Court - Predesign	PO	ENG	-			120,000	-	-	-	-	-	120,000
417	51	2015	Unassigned	B	IS Infrastructure Upgrades 2015-2020	IAS	IAS	-			500,000	500,000	500,000	1,000,000	1,000,000	1,000,000	4,500,000
424	6	2015	Unassigned	B	Architectural Upgrades to Leased/Owned Space	HR	PO	-			1,500,000	-	-	-	-	-	1,500,000
416	7	2015	Unassigned	B	Assessment and Taxation System Replacement	AT	IAS	-			2,000,000	-	-	-	-	-	2,000,000
327	56	2015	Unassigned	B	Landfill Eco Park Service - Design	ES - O	ENG	-			1,507,500	-	-	-	-	-	1,507,500
418	71	2015	Unassigned	B	Mobile Computing Environment	IAS	IAS	-			1,000,000	-	-	-	-	-	1,000,000
419	80	2015	Unassigned	B	Projection and Sound System - Jubilee Plaza	IAS	IAS	-			385,700	-	-	-	-	-	385,700
331	85	2015	Unassigned	B	Regional Landfill Gas Bio Filter - Design	ES - O	ENG	-			250,000	-	-	-	-	-	250,000
332	86	2015	Unassigned	B	Regional Landfill Gas Bio Filter - Construction	ES - O	ENG	-			2,450,000	-	-	-	-	-	2,450,000
317	109	2015	Unassigned	B	Snow Melt Pit System - Casman Centre	CS	ENG	-			1,827,654	-	-	-	-	-	1,827,654
289	21	2015	Unassigned	C	Downtown Core Streetscapes - Predesign/Design	CC	ENG	-			1,775,000	5,900,000	7,400,000	-	-	-	15,075,000
290	22	2015	Unassigned	C	Downtown Core Streetscapes - Construction	CC	ENG	-			1,896,500	19,500,000	36,300,000	14,300,000	14,600,000	13,200,000	99,796,500
286	45	2015	Unassigned	C	Greening the City - Franklin Avenue	CC	CC	-			112,500	35,000	35,000	35,000	35,000	-	252,500
291	43	2015	Unassigned	C	Gateways - Predesign/Design	CC	ENG	-			500,000	-	-	-	-	-	500,000
292	48	2015	Unassigned	C	Heart of the City Community Trails	CC	ENG	-			2,180,850	-	-	-	-	-	2,180,850
336	134	2016	Unassigned		Abasand Heights Pumphouse Upgrade - Construction	ES - O	ENG	-			-	10,000,000	-	-	-	-	10,000,000
385	145	2016	Unassigned		Fort Chipewyan Richardson River Bridge Replacement - Construction	PO	ENG	-	-	-	-	3,500,000	3,300,000	-	-	-	6,800,000
386	147	2016	Unassigned		Fort Chipewyan Winter Rd Bridges Repl. - Construction	PO	ENG	-	-	-	-	2,500,000	-	-	-	-	2,500,000
387	148	2016	Unassigned		Fort Chipewyan Winter Rd Upgrade - Gate to 18 KM North - Construction	PO	ENG	-			-	14,000,000	23,000,000	-	-	-	37,000,000
297	152	2016	Unassigned	C	Fraser and Manning - Construction	CC	ENG	-			-	9,000,000	4,500,000	4,500,000	-	-	18,000,000
340	153	2016	Unassigned		Grayling Terrace Lift Station - Construction	ES - O	ENG	-			-	10,000,000	5,000,000	-	-	-	15,000,000

Ref #	Capital Page #	Budget Approval Year	Resources	CPSC Ranking	Project Name	Sponsor Dept	Delivery Dept	2014 & Prior Approved	Total Costs to Date (Sept 2014)	Available (Sept 2014)	2015 Request (Incl. Public Art)	2016 Request	2017 Request	2018 Request	2019 Request	Thereafter (2020+)	Total Budget All years
341	155	2016	Unassigned		Gregoire Outfall - Design/Construction	ES - O	ENG	-			-	600,000	10,500,000	-	-	-	11,100,000
350	175	2016	Unassigned		Saprae Creek Water Distribution Upgrades - Design & Construction	ES - O	ENG	-			-	3,000,000	15,000,000	15,000,000	-	-	33,000,000
352	177	2016	Unassigned		Southeast Reservoir Upgrade - Construction	ES - O	ENG	-			-	6,000,000	6,000,000	-	-	-	12,000,000
294	138	2016	Unassigned		Borealis Park - Construction	CC	ENG	-			-	8,600,000	7,000,000	-	-	-	15,600,000
383	143	2016	Unassigned		Fort Chipewyan Accommodation	PO	ENG	-			-	300,000	15,000,000	5,000,000	-	-	20,300,000
384	144	2016	Unassigned		Fort Chipewyan Hamlet Walkways	PO	ENG	-			-	150,000	1,000,000	1,000,000	-	-	2,150,000
338	146	2016	Unassigned		Fort Chipewyan Water and Sanitary Sewer - Design	ES - O	ENG	-			-	100,000	400,000	-	-	-	500,000
339	149	2016	Unassigned		Fort MacKay Sewage Lagoon Upgrade - Construction	ES - O	ENG	-			-	10,000,000	25,000,000	-	-	-	35,000,000
295	150	2016	Unassigned		Franklin Ave Transit Infrastructure - Predesign/Design	CC	ENG	-			-	3,300,000	20,200,000	5,200,000	-	-	28,700,000
296	151	2016	Unassigned		Franklin Avenue Upgrades - Predesign/Design	CC	ENG	-			-	2,000,000	4,000,000	-	-	-	6,000,000
344	158	2016	Unassigned		Leachate Treatment System	ES - O	ENG	-			-	150,000	1,350,000	-	-	-	1,500,000
345	159	2016	Unassigned		MacKenzie Storm Sewer Improvements	ES - O	ENG	-			-	100,000	3,900,000	2,000,000	-	-	6,000,000
299	161	2016	Unassigned		Morrison Street Upgrades - Construction	CC	ENG	-			-	3,800,000	6,300,000	-	-	-	10,100,000
389	163	2016	Unassigned		Off Highway Vehicle Staging Areas and Trails	PO	ENG	-			-	100,000	1,100,000	1,100,000	-	-	2,300,000
390	164	2016	Unassigned		Outdoor Fitness Facility - Beacon Hill and Waterways	PO	ENG	-			-	750,000	500,000	-	-	-	1,250,000
287	165	2016	Unassigned		Parking Garage Entertain District - Predesign and Design	CC	CC	-		-	-	4,546,965	-	-	-	-	4,546,965
391	167	2016	Unassigned		Public Operations Central & North Facilities	PO	ENG	-			-	880,000	17,600,000	33,400,000	33,700,000	-	85,580,000
392	169	2016	Unassigned		Real Martin Drive Park	PO	ENG	-			-	300,000	-	1,500,000	2,500,000	-	4,300,000
394	178	2016	Unassigned		St. Paul/Thickwood Community Park Upgrades	PO	ENG	-			-	200,000	2,300,000	-	-	-	2,500,000
353	182	2016	Unassigned		Thickwood Perimeter Sewer	ES - O	ENG	-			-	1,050,000	25,000,000	35,000,000	-	-	61,050,000
354	183	2016	Unassigned		Thickwood Stormwater Management	ES - O	ENG	-			-	275,000	5,200,000	2,000,000	-	-	7,475,000
355	184	2016	Unassigned		Thickwood Stormwater Management - Timberline	ES - O	ENG	-			-	275,000	8,200,000	2,000,000	-	-	10,475,000
356	186	2016	Unassigned		Timberlea Perimeter Sewer	ES - O	ENG	-			-	950,000	45,000,000	10,000,000	-	-	55,950,000
435	187	2016	Unassigned		Traffic Management Centre	PO	PO	-			-	500,000	1,900,000	-	-	-	2,400,000
436	188	2016	Unassigned		Transit Bus Additions 2016-2019	PO	PO	-			-	1,050,000	1,071,000	1,093,000	1,115,000	-	4,329,000
443	135	2016	Unassigned		Ambulance Fleet Replacement 2016	RES	RES	-			-	250,000	-	-	-	-	250,000
382	136	2016	Unassigned		Anzac Off-Leash Dog Park - Construction	PO	ENG	-			-	250,000	-	-	-	-	250,000
293	137	2016	Unassigned		Borealis Park - Predesign/Design	CC	ENG	-			-	2,800,000	-	-	-	-	2,800,000
444	139	2016	Unassigned	A-4	Conklin Tanker 502 Replacement	RES	RES	-			-	300,000	-	-	-	-	300,000
337	140	2016	Unassigned		Conklin Water Treatment/Supply Upgrade Phase 2 - Construction	ES - O	ENG	-			-	2,700,000	-	-	-	-	2,700,000
421	141	2016	Unassigned	A-4	Council Voting System Upgrade	LLS	IAS	-			-	250,000	-	-	-	-	250,000
388	154	2016	Unassigned	A2	Gregoire Lake Estates Trail & Skate Park - Construction	PO	ENG	-			-	1,500,000	-	-	-	-	1,500,000
342	156	2016	Unassigned		Gregoire/MacKenzie Storm Sewer Optimization - Construction	ES - O	ENG	-			-	850,000	-	-	-	-	850,000
343	157	2016	Unassigned		Janvier WTP Electrical/Mechanical Upgrade	ES - O	ENG	-			-	3,300,000	-	-	-	-	3,300,000
298	160	2016	Unassigned	C	Morrison Street Upgrades - Predesign/Design	CC	ENG	-			-	2,600,000	-	-	-	-	2,600,000
346	162	2016	Unassigned		North Waste Transfer Station - Predesign	ES - O	ENG	-			-	50,000	-	-	-	-	50,000
347	166	2016	Unassigned	C	Prairie Loop Blvd Storm Sewer Upgrades - Predesign	ES - O	ENG	-			-	100,000	-	-	-	-	100,000
445	168	2016	Unassigned		Pumper Truck Fire Station #6 (2016)	RES	RES	-			-	800,000	-	-	-	-	800,000
348	170	2016	Unassigned		Regional Landfill Organics Processing Facility (Bio-Char) - Design	ES - O	ENG	-			-	650,000	-	-	-	-	650,000
446	171	2016	Unassigned		RES Light Fleet Replacement 2016	RES	RES	-			-	50,000	-	-	-	-	50,000
349	172	2016	Unassigned		Rodeo Drive Storm Pipe - Construction	ES - O	ENG	-			-	2,000,000	-	-	-	-	2,000,000
393	173	2016	Unassigned		Rural Community Placemaking Fort MacKay - Design	PO	ENG	-			-	140,000	-	-	-	-	140,000
300	174	2016	Unassigned		Safety and Security Facility - Predesign/Design	CC	ENG	-			-	5,100,000	-	-	-	-	5,100,000
351	176	2016	Unassigned		South Sewer Network Diversions - Design	ES - O	ENG	-			-	1,000,000	-	-	-	-	1,000,000
395	179	2016	Unassigned	A-1	Stoney Mountain Rd Intersection Improvements - Design	PO	ENG	-			-	100,000	-	-	-	-	100,000
301	180	2016	Unassigned	A2	Surface Parking Relocation/Improvement 2016 - Construction	CC	ENG	-			-	2,800,000	-	-	-	-	2,800,000
396	181	2016	Unassigned		Taiganova Park - Design	PO	ENG	-			-	100,000	-	-	-	-	100,000
434	185	2016	Unassigned		Timberlea Community Park Changeroom Facility - Construction	PO	PO	-			-	1,850,000	-	-	-	-	1,850,000
302	189	2016	Unassigned	B	Waterfront Utility Relocation	CC	ENG	-			-	8,250,000	-	-	-	-	8,250,000
397	190	2016	Unassigned		Waterways & Beacon Hill Tennis Court - Design	PO	ENG	-			-	500,000	-	-	-	-	500,000
360	203	2017	Unassigned		North Waste Transfer Station - Construction	ES - O	ENG	-			-	-	700,000	2,400,000	-	-	3,100,000
365	208	2017	Unassigned		Regional Landfill Organics Processing Facility (Bio-Char) - Construction	ES - O	ENG	-			-	-	4,300,000	-	-	-	4,300,000
402	212	2017	Unassigned		Rural Community Placemaking Fort MacKay - Construction	PO	ENG	-			-	-	900,000	500,000	-	-	1,400,000
306	213	2017	Unassigned		Safety and Security Facility - Construction	CC	ENG	-			-	-	3,900,000	8,100,000	17,000,000	-	29,000,000
366	216	2017	Unassigned		South Sewer Network Diversions - Construction	ES - O	ENG	-			-	-	7,000,000	7,000,000	-	-	14,000,000
403	217	2017	Unassigned		Stoney Mountain Rd Intersection Improvements - Construction	PO	ENG	-			-	-	1,600,000	1,200,000	-	-	2,800,000
357	191	2017	Unassigned		Airport Industrial/Prairie Creek Water Distribution	ES - O	ENG	-			-	-	200,000	10,800,000	9,000,000	-	20,000,000
399	194	2017	Unassigned		Father Beaugard/Ecole Boreal Community Park	PO	ENG	-			-	-	160,000	1,600,000	-	-	1,760,000
358	195	2017	Unassigned		Fort Chipewyan Water and Sanitary Masterplan - Construction	ES - O	ENG	-			-	-	13,000,000	2,000,000	-	-	15,000,000
400	197	2017	Unassigned		Greely Road Community Park Upgrades	PO	ENG	-			-	-	100,000	1,400,000	-	-	1,500,000

Ref #	Capital Page #	Budget Approval Year	Resources	CPSC Ranking	Project Name	Sponsor Dept	Delivery Dept	2014 & Prior Approved	Total Costs to Date (Sept 2014)	Available (Sept 2014)	2015 Request (Incl. Public Art)	2016 Request	2017 Request	2018 Request	2019 Request	Thereafter (2020+)	Total Budget All years
305	199	2017	Unassigned		Hospital Street Upgrades - Predesign/Design	CC	ENG	-			-	-	2,200,000	3,300,000	-	-	5,500,000
361	204	2017	Unassigned		Prairie Creek Diversion	ES - O	ENG	-			-	-	150,000	7,100,000	2,750,000	-	10,000,000
362	205	2017	Unassigned		Prairie Creek Lift Station Upgrades	ES - O	ENG	-			-	-	150,000	6,100,000	2,750,000	-	9,000,000
364	207	2017	Unassigned		Pressure Reducing Valves Upgrades	ES - O	ENG	-			-	-	100,000	900,000	-	-	1,000,000
308	215	2017	Unassigned		Signage and Wayfinding - Construction	CC	ENG	-			-	-	1,800,000	1,800,000	1,800,000	5,400,000	10,800,000
405	221	2017	Unassigned		Urban Infrastructure Rehabilitation Program 2017-2019 - Design	PO	ENG	-			-	-	5,950,000	4,500,000	4,200,000	-	14,650,000
406	222	2017	Unassigned		Urban Infrastructure Rehabilitation Program 2017-2019 - Construction	PO	ENG	-			-	-	85,271,000	64,152,000	59,400,000	-	208,823,000
447	192	2017	Unassigned		Ambulance Fleet Replacement 2017	RES	RES	-			-	-	250,000	-	-	-	250,000
398	193	2017	Unassigned	A2	Anzac Splash Pad - Construction	PO	ENG	-			-	-	1,200,000	-	-	-	1,200,000
303	196	2017	Unassigned		Gateways - Construction	CC	ENG	-			-	-	4,500,000	-	-	-	4,500,000
304	198	2017	Unassigned		Hospital Park - Predesign/Design	CC	ENG	-			-	-	500,000	-	-	-	500,000
437	200	2017	Unassigned		Moberly Park Rehabilitation	PO	PO	-			-	-	500,000	-	-	-	500,000
401	201	2017	Unassigned		North Snow Storage Facility	PO	ENG	-			-	-	7,500,000	-	-	-	7,500,000
359	202	2017	Unassigned		North Waste Transfer Station - Design	ES - O	ENG	-			-	-	100,000	-	-	-	100,000
363	206	2017	Unassigned	C	Prairie Loop Blvd Storm Sewer Upgrades - Design	ES - O	ENG	-			-	-	100,000	-	-	-	100,000
448	209	2017	Unassigned		RES Emergency Vehicle Replacement 2017	RES	RES	-			-	-	800,000	-	-	-	800,000
449	210	2017	Unassigned		RES Light Fleet Replacement 2017	RES	RES	-			-	-	250,000	-	-	-	250,000
450	211	2017	Unassigned		RES Rescue Truck Replacement 2017	RES	RES	-			-	-	800,000	-	-	-	800,000
307	214	2017	Unassigned		Signage and Wayfinding - Predesign/Design	CC	ENG	-	-	-	-	-	383,746	-	-	-	383,746
309	218	2017	Unassigned	A2	Surface Parking Relocation/Improvement 2017 - Construction	CC	ENG	-	-	-	-	-	2,900,000	-	-	-	2,900,000
404	219	2017	Unassigned		Taiganova Park - Construction	PO	ENG	-			-	-	1,200,000	-	-	-	1,200,000
438	220	2017	Unassigned	A2	Thickwood Dog Park Irrigation	PO	PO	-			-	-	400,000	-	-	-	400,000
368	230	2018	Unassigned		Prairie Loop Blvd Storm Sewer Upgrades - Construction	ES - O	ENG	-			-	-	-	5,500,000	3,500,000	-	9,000,000
367	224	2018	Unassigned		Anzac Water Supply Line Booster Station	ES - O	ENG	-			-	-	-	150,000	13,350,000	2,500,000	16,000,000
310	226	2018	Unassigned		Franklin Ave Transit Infrastructure - Construction	CC	ENG	-			-	-	-	58,400,000	80,100,000	139,200,000	277,700,000
311	227	2018	Unassigned		Franklin Avenue Upgrades - Construction	CC	ENG	-			-	-	-	8,000,000	8,000,000	18,000,000	34,000,000
313	229	2018	Unassigned		Hospital Street Upgrades - Construction	CC	ENG	-			-	-	-	17,900,000	10,300,000	-	28,200,000
369	233	2018	Unassigned		Southlands Interim Water Supply Line	ES - O	ENG	-			-	-	-	250,000	12,200,000	11,000,000	23,450,000
370	236	2018	Unassigned		Timberlea Inflow & Infiltration Flow Reduction	ES - O	ENG	-			-	-	-	150,000	6,100,000	2,500,000	8,750,000
451	223	2018	Unassigned		Ambulance Fleet Replacement 2018	RES	RES	-			-	-	-	250,000	-	-	250,000
407	225	2018	Unassigned		Fort Chipewyan Winter Rd Upgrade - Gate to 37 KM North - Design	PO	ENG	-			-	-	-	2,800,000	-	-	2,800,000
312	228	2018	Unassigned		Hospital Park - Construction	CC	ENG	-			-	-	-	3,100,000	-	-	3,100,000
452	231	2018	Unassigned		RES Emergency Vehicle Replacement 2018	RES	RES	-			-	-	-	800,000	-	-	800,000
453	232	2018	Unassigned		RES Light Fleet Replacement 2018	RES	RES	-			-	-	-	300,000	-	-	300,000
314	234	2018	Unassigned	A2	Surface Parking Relocation/Improvement 2018 - Construction	CC	ENG	-			-	-	-	1,500,000	-	-	1,500,000
439	235	2018	Unassigned		Timberlea Community Park Bleachers	PO	PO	-			-	-	-	2,000,000	-	-	2,000,000
408	238	2019	Unassigned		Fort Chipewyan Winter Rd Upgrade - Gate to 37 KM North - Construction	PO	ENG	-			-	-	-	-	14,000,000	23,000,000	37,000,000
454	237	2019	Unassigned		Ambulance Fleet Replacement 2019	RES	RES	-			-	-	-	-	250,000	-	250,000
455	239	2019	Unassigned		Fort MacKay Water Tanker 2016	RES	RES	-			-	-	-	-	400,000	-	400,000
288	241	2020	Unassigned		Performing and Visual Arts Centre - Predesign and Design	CC	CC	-		-	-	-	-	-	-	26,800,000	26,800,000
456	240	2020	Unassigned		Ambulance Fleet Replacement 2020	RES	RES	-			-	-	-	-	-	250,000	250,000
457	242	2020	Unassigned		RES Emergency Vehicle Replacement 2020	RES	RES	-			-	-	-	-	-	800,000	800,000
Total, Resources Unassigned								-	-	-	69,274,879	246,929,965	522,915,746	382,959,000	315,017,000	253,650,000	1,790,746,590

2015 Proposed Operating Budget, 2016 – 2017 Financial Plan

Audit and Budget Committee
November 20, 2014

2015 Proposed Operating Budget Analysis

Revenue	\$785,905,100
Operating expenses	\$500,406,080
Funding available for transfer to capital reserve	\$285,499,020
Transfer for capital purposes	\$285,499,020
Balanced Budget	\$ -

2015 Proposed Operating Budget Analysis

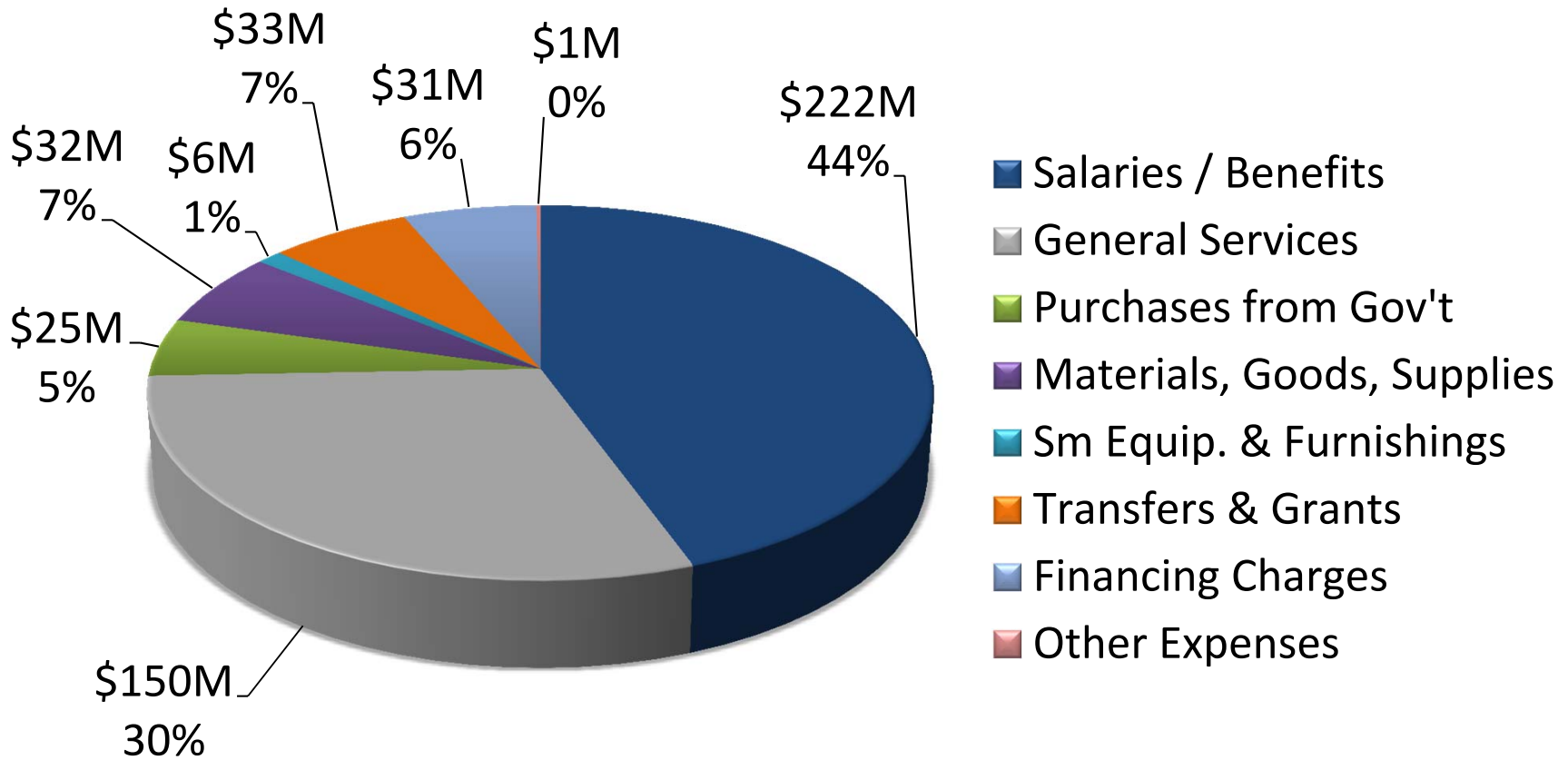
Revenue	2014 (\$'M)	2015 (\$'M)	Change (\$'M)
Taxes	649	659	10
Grants in lieu (taxes)	1	2	1
Sales to Other Governments	3	3	-
Sales of Goods & Services	56	63	7
Other Revenue from Own Sources	39	43	4
Conditional Grants	7	15	8
Other Transfers	1	1	-
TOTAL	756	786	30

2015 Proposed Operating Budget & 2016-2020 Plan

Expenses	2014 (\$'M)	2015 (\$'M)	Change (\$'M)
Salaries, Wages & Benefits	201	222	21
Contracted and General Services	151	150	(1)
Purchases from Government	25	25	-
Materials, Goods, Supplies & Utilities	32	32	-
Small Equipment & Furnishings	5	6	1
Transfers and Grants	39	33	(6)
Financial Service Charges	32	31	(1)
Other Expenses	1	1	-
TOTAL	486	500	14

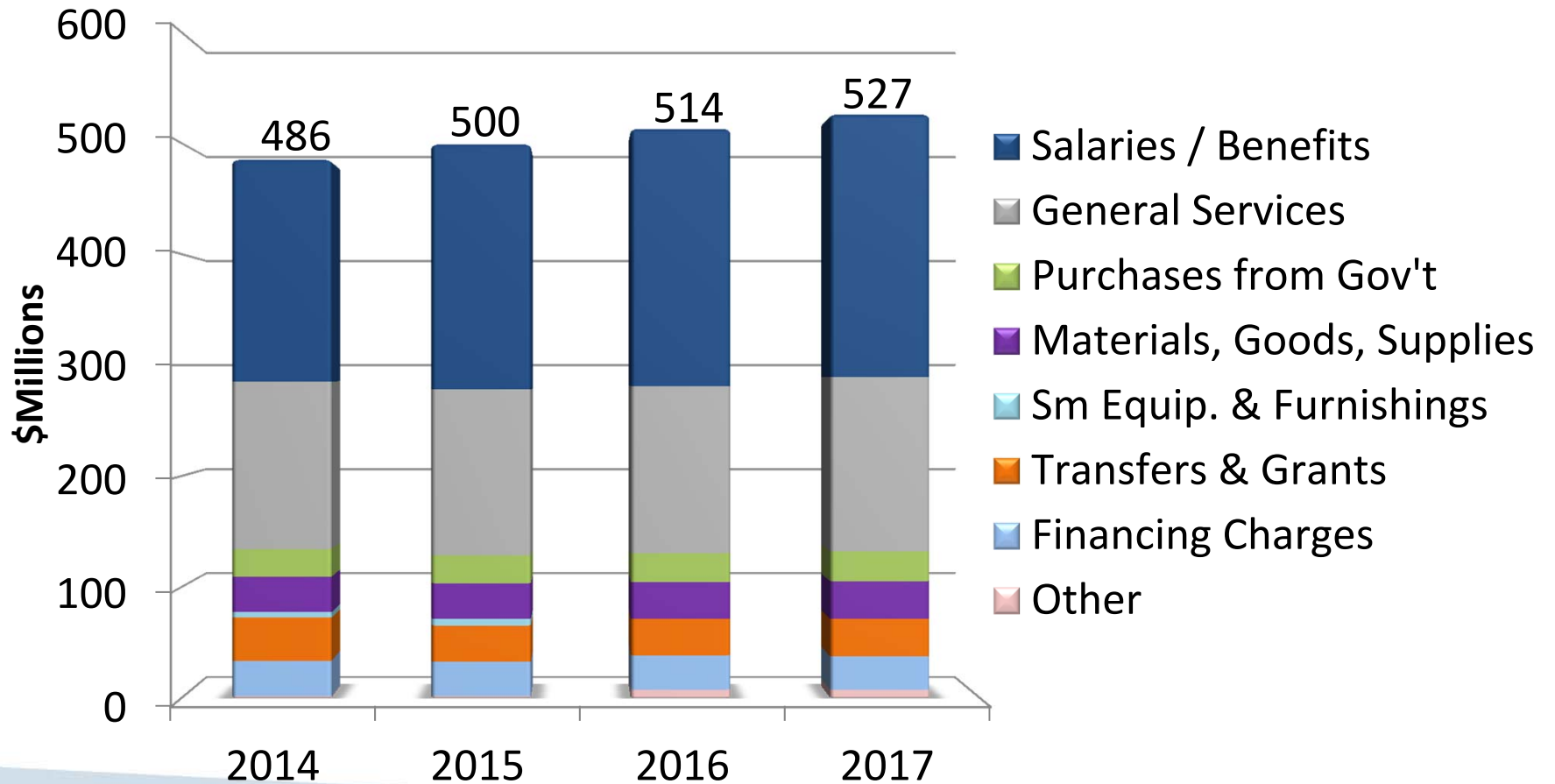
2015 Proposed Operating Budget

Expense Summary = Total \$500M



Operating Budget & Financial Plan Trend

2014 – 2017 Projection



2015 PROPOSED BUDGET AND FINANCIAL PLAN STAFFING

Audit and Budget Committee
November 20, 2014

Staffing Budget (FTE)

- 2014 FTE = 1,383 positions
 - includes 10 FTE positions Council approved on October 14, 2014 for Safety Codes Inspection branch
- 2015 proposed FTE increase = 138 positions
 - includes 5 FTE positions Council approved on October 14, 2014 for Safety Codes Inspection branch
- Total FTE count of 1,521 positions for 2015
- Received Councillor Requests for additional positions in Fort Chipewyan

*FTE=Full Time Equivalent

Staffing Budget (FTE)

- Growth related
- Contracted Services in-house
 - Safety Codes
 - Animal Control
 - Victim Services
 - Fleet Mechanics
- Enhancement of Service Levels
 - Underground Services Utility – rural
 - New Wastewater Treatment Plants
 - Anzac, MacDonald Island, Conklin
 - Landfill Operators

Councillor Requests

- 1 Additional FTE – Underground Services - Fort Chipewyan
- 1 Additional FTE – Labourer – Fort Chipewyan
- Dust suppressant (cold mix) – specific roads within Janvier

Next Steps

- Accommodate Councillor Requests received within existing funding for 2015 and onward
- Support 2015 Operating Budget and Financial Plan
- Proceed to Council for approval

2015 Proposed Operating Budget, 2016 – 2017 Financial Plan

Audit and Budget Committee
November 20, 2014