



## **Audit and Budget Committee**

Council Chamber  
9909 Franklin Avenue, Fort McMurray

Monday, November 17, 2014  
4:00 p.m.

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### **Agenda**

#### **Call to Order**

1. Adoption of the Agenda
2. Minutes of Audit and Budget Committee meeting - November 4, 2014

#### **New and Unfinished Business**

3. Questions to the Municipal Auditor
4. Mayor and Chief Administrative Officer's Expenses
5. 2015 Community Investment Program Applicant Presentations
  - The YMCA of Wood Buffalo
  - Northern Alberta Athletic Association
  - Fort McMurray Tourism
  - Fort McMurray Historical Society
6. Tax and AR Arrears Write Offs
7. Capital Projects Status Update - Third Quarter, 2014

#### **Motion to Move In Camera**

8. Confidential Third Party Information  
In camera pursuant to section 16 of the Freedom of Information and Protection of Privacy Act.

**Motion to Reconvene in Public**

**Adjournment**

**Minutes of a Meeting of the Audit and Budget Committee held in the Council Chamber at the Municipal Offices in Fort McMurray, Alberta, on Tuesday, November 04, 2014, commencing at 3:00 p.m.**

**Present:** S. Germain, Chair  
M. Blake, Mayor  
T. Ault, Councillor  
G. Boutilier, Councillor  
L. Bussieres, Councillor  
J. Cardinal, Councillor  
K. McGrath, Councillor  
P. Meagher, Councillor  
J. Stroud, Councillor

**Absent:** J. Chadi, Councillor  
A. Vinni, Councillor

**Administration:** M. Ulliac, Interim Chief Administrative Officer  
D. Leflar, Chief Legislative Officer  
A. Rogers, Senior Legislative Officer  
S. Harper, Legislative Officer

**Call to Order**

David Leflar, Chief Legislative Officer, called the meeting to order at 3:01 p.m.

It was noted that Councillor Meagher was participating in this portion of the meeting via teleconference.

**1. Appointment of the Chair**

David Leflar, Chief Legislative Officer, called for nominations for the position of Chair of the Audit and Budget Committee.

Councillor L. Bussieres nominated Councillor G. Boutilier for the position of Chair.

Mayor M. Blake nominated Councillor S. Germain for the position of Chair. As Councillor Germain was not in attendance, his acceptance of the nomination was confirmed by telephone.

Moved by Councillor J. Stroud that nominations for the appointment of Chair of the Audit and Budget Committee cease.

CARRIED UNANIMOUSLY

Voting for the position of Chair of the Audit and Budget Committee took place, with the following result:

For Councillor G. Boutilier: G. Boutilier, L. Bussieres, and K. McGrath.

For Councillor S. Germain: T. Ault, M. Blake, P. Meagher, and J. Stroud.

As Councillor S. Germain was not present at the time, Mayor M. Blake assumed the Chair in his absence.

**2. Adoption of the Agenda**

Moved by Councillor J. Stroud that the agenda be amended to include number 9. Land Matter (in camera) and that the agenda be adopted as amended.

CARRIED UNANIMOUSLY

**3. Minutes of Audit and Budget Committee Meeting - October 21, 2014**

Moved by Councillor J. Stroud that the Minutes of Audit and Budget Committee meeting - October 21, 2014 be approved as presented.

CARRIED UNANIMOUSLY

**New and Unfinished Business**

**4. Questions to the Municipal Auditor**

Ralph Timleck, Municipal Auditor, committed to investigating and reporting back to the Audit and Budget Committee on questions received with respect to the cost of change orders associated with a specific housing construction project and the new Tok transit facility.

**Exit:**

Councillor P. Meagher exited the meeting at 3:21 p.m.

**5. 2015 Proposed Budget, 2016 - 2017 Financial Plan**

Mayor M. Blake congratulated Elsie Hutton, Chief Financial Officer, and members of the administrative financial team on being the recipients of the Government Finance Officer's Association of Canada budget presentation distinction award for the fourth year in a row.

**Arrival:**

Councillor J. Cardinal entered the meeting at 3:23 p.m.

Elsie Hutton, Chief Financial Officer; and Kola Oladimeji, Director of Finance, provided a presentation on the 2015 Proposed Budget, 2016-2017 Financial Plan.

**Exit:**

Councillor G. Boutilier exited the meeting at 3:38 p.m.

Moved by Councillor T. Ault that the 2015 Proposed Budget, 2016 - 2017 Financial Plan be accepted as the base information for budget discussion and final budget recommendation.

CARRIED UNANIMOUSLY

**6. Financial Performance Update – Third Quarter 2014**

Elsie Hutton, Chief Financial Officer; and Kola Oladimeji, Director of Finance, provided a presentation updating the Audit and Budget Committee on the Third Quarter 2014 Financial Performance.



Moved by Councillor J. Stroud that the Third Quarter 2014 Variances and Projection Report be accepted as information.  
CARRIED UNANIMOUSLY

**7. 2015 Community Investment Program Applicant Presentations**  
**- Regional Recreation Corporation**  
**- Fort McMurray Public Library**  
**- 2015 Crescent Point Western Canada Cup Fort McMurray**

Mike Cachia, Chairman of the Board of Directors; Russell Agnew, Interim Chief Operating Officer; and Rachel Orser, Director of Capital Projects and Procurement, provided a presentation on the Regional Recreation Corporation.

**Exits and Arrivals:**

Councillor K. McGrath exited the meeting at 4:08 p.m. and returned at 4:13 p.m.  
Councillor S. Germain entered the meeting at 4:13 p.m.  
Councillor S. Germain exited the meeting at 4:25 p.m.

Cynthia O'Donnell, Chair of the Regional Library Board of Directors; Carolyn Goolsby, Director of Library Services; and Melissa Flet, Library Administrative Services Manager, provided a presentation on the Fort McMurray Public Library.

Councillor L. Bussieres exited the meeting at 4:34 p.m.

**Loss of Quorum:**

Due to a loss of quorum, a recess occurred at 4:49 p.m. The meeting then reconvened at 4:59 p.m. with Councillors Meagher and Germain in attendance.

**8. Animal Control Services**

Superintendent Bob Couture, RCMP, provided a presentation on Animal Control Services.

Moved by Councillor P. Meagher that the following be recommended to Council for approval:

- THAT the Capital Request for Animal Control Services for the Municipality, as summarized on Attachment 1, dated October 7, 2014, be approved; and
- That \$7,400,000 be transferred from the 2014 Operating Budget to the Capital Infrastructure Reserve to fund the capital requests as summarized on Attachment 1, dated October 7, 2014; and
- That the \$130,800 Operating funds for Animal Control Services be funded from:
  - the Bylaw Services 2014 Operating Budget;
  - the Chief Operating Officer's 2014 Operating Budget surplus;
  - the 2014 Corporate Operating Budget surplus; or
  - the Emerging Issues Reserve;

in that order.

CARRIED UNANIMOUSLY

**Motion to Move In Camera**

Moved by Councillor P. Meagher that the Audit and Budget Committee move in camera pursuant to section 24 of the Freedom of Information and Protection of Privacy Act.

CARRIED UNANIMOUSLY

**9. Land Matter**

**Motion to Reconvene in Public**

Moved by Councillor T. Ault that the Audit and Budget Committee reconvene in public.

CARRIED UNANIMOUSLY

The Audit and Budget Committee met in camera from 5:12 p.m. to 5:31 p.m.

Due to the earlier loss of quorum, upon reconvening in public, the Audit and Budget Committee then considered the administrative recommendation related to Item #7 – The 2015 Community Investment Program Applicant Presentations.

Moved by Councillor P. Meagher that the presentations from the Regional Recreation Corporation, Fort McMurray Public Library and Fort McMurray Oil Barons Crescent Point Energy Western Canada Cup be received as information, and the respective funding requests be forwarded for consideration through the 2015 Budget process.

CARRIED UNANIMOUSLY

**Adjournment**

Moved by Councillor J. Stroud that the meeting adjourn.

CARRIED UNANIMOUSLY

The meeting adjourned at 5:35 p.m.

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Chair

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Chief Legislative Officer

**Subject: Mayor and Chief Administrative Officer's Expenses****APPROVALS:**

David Leflar, Director  
Marcel Ulliac, Interim Chief Administrative Officer

**Administrative Recommendation:**

THAT the Mayor and Chief Administrative Officer's Expenses for the period January 1 to October 31, 2014 be accepted as information.

**Summary:**

The Audit and Budget Committee requested the expenses for the Mayor and Chief Administrative Officer be submitted to the Committee for review on a monthly basis.

**Background:**

In the interest of reaffirming the Municipality's commitment to accountability and transparency, the Audit and Budget Committee requested regular reviews of the Mayor and Chief Administrative Officer's expenses. At the June 3, 2014 Audit and Budget Committee meeting, the Committee passed the following resolution; "That the Offices of the Mayor and Chief Administrative Officer be requested to submit monthly updates on expenses and activities for the previous month to the Audit and Budget Committee for review."

The attached expense summary reports for the period January 1 to October 31, 2014 were prepared and submitted by the Mayor and Chief Administrative Officer's offices respectively, and are provided for the Audit and Budget Committee's review.

**Attachments:**

1. 2014 Mayor's Expenses
2. 2014 CAO Expenses

# 2014 Mayor's Expenses

For the period January 1 - October 31, 2014

**2014 Budget \$34,500.00**

## October 5 - November 5 Visa Expenditures Mayor

Date	Business Travel	Total Budget	\$10,000
This budget is for the Mayor/Mayor's Office to travel to attend meetings outside of the Fort McMurray Area			
	Business Travel for period January 1, 2014 to October 31, 2014	\$4,611.20	
		Total	\$0.00
<b>TOTAL BUSINESS TRAVEL</b>			<b>\$4,611.20</b>
	Conference Travel/Registration	Total Budget	\$9,500.00
This budget is for the Mayor/Mayor's Office travel and registration at conferences like AUMA, FCM and AMDC or other relevant sessions			
Oct 15/14	Twenty First Century Leadership Training (Travel/Training/Accommodation)		\$7,053.11
Oct 1/14	Registration for Training		\$2,000.00
		Total	\$9,053.11
<b>TOTAL CONFERENCE TRAVEL</b>			<b>\$9,053.11</b>
	Public Relations	Total Budget	\$ 15,000.00
This budget is for luncheons for the purpose of business or networking includes promotional items for the general public, as well as business meetings with Ministers or Executive Staff and the Community Leaders Reception and Seniors Tea			
	Public Relations for period January 1, 2014 to October 31, 2014	\$5,005.62	
		Total	\$0.00
<b>TOTAL PUBLIC RELATIONS</b>			<b>\$5,005.62</b>
<b>Expenditures TOTAL</b>			<b>\$9,053.11</b>
<b>2014 Budget Remaining</b>			<b>\$15,830.07</b>

# 2014 Office of the CAO Expenses

For the period Oct. 6 - Nov. 5, 2014

2014 Budget **\$25,000.00**

October 6 - November 5 2014 Visa Expenditures Listed Below

Date of event	Business Travel (\$10,000.00)		
	Business Travel to Jan 1st to Nov. 5, 2014	\$5,105.34	
	No business travel for this time period.		
	Total		\$0.00

TOTAL BUSINESS TRAVEL TO November 5, 2014 \$5,105.34

Conference Travel & Registration (\$7,000.00)			
	Conference Travel & Registration from Jan. 1 to Nov. 5, 2014	\$5,359.34	
	No conference travel or registration for this time period.		
	Total		\$0.00

TOTAL CONFERENCE TRAVEL & REGISTRATION TO November 5, 2014 \$5,359.34

Public Relations (8,000.00)			
	Public Relations expenses from Jan. 1 to Nov.5, 2014	\$1,868.50	
	No Public Relations expenses for this time period.		
	Total		

TOTAL PUBLIC RELATIONS TO November 5, 2014 \$1,868.50

Expenditures TOTAL from January 1-November 5, 2014 **\$12,333.18**

2014 Budget Remaining **\$12,666.82**

**Subject: 2015 Community Investment Program Applicant  
Presentations****APPROVALS:**

Carole Bouchard, Director  
Brian Moore, Acting Executive Director  
Marcel Ulliac, Interim Chief Administrative Officer

**Administrative Recommendation:**

THAT the presentations from the YMCA of Wood Buffalo Northern Alberta Athletic Association, Fort McMurray Tourism, and the Fort McMurray Historical Society be received as information and the respective funding requests forwarded for consideration through the 2015 Budget process.

**Summary:**

The proposed 2015 Community Investment Program criteria for presentation to the Audit and Budget Committee was amended and approved by Council on October 28, 2014. The rationale for the amendment was to allow an opportunity for additional community groups to present to Council in an open forum so Council and the public can be knowledgeable about each organization's mandate, services and programs and have a closer understanding of what is happening in the community.

**Background:**

Council approved on October 28, 2014 the following criteria for presentations to the Audit and Budget Committee: operating grants of \$500,000 and above and new funding requests. This will consist of four (4) community groups presenting their 2015 Budgets on November 17<sup>th</sup>: the YMCA of Wood Buffalo, Northern Alberta Athletic Association, Fort McMurray Tourism, and the Fort McMurray Historical Society. Three (3) additional community groups presented their 2015 Budgets on November 4<sup>th</sup>.

**Budget/Financial Implications:**

The 2015 proposed funding requests for the group presentations is as follows:

- |   |             |
|---|-------------|
| • The YMCA of Wood Buffalo              | \$ 550,000  |
| • Northern Alberta Athletic Association | \$1,000,000 |
| • Fort McMurray Tourism                 | \$ 660,000  |
| • Fort McMurray Historical Society      | \$ 660,000  |

**Rationale for Recommendation:**

To provide the Audit and Budget Committee and the public an opportunity to receive presentations from funded agencies to get a closer understanding of their mandate and proposed budget to inform Council and the public how municipal funding is being allocated within the community.

**Attachments:**

1. The YMCA of Wood Buffalo 2015 Operating Budget Presentation
2. The Northern Alberta Athletic Association 2015 Operating Budget Presentation
3. The Fort McMurray Tourism 2015 Operating Budget Presentation
4. The Fort McMurray Historical Society 2015 Operating Budget Presentation

# YMCA of Wood Buffalo Society



## Presentation to the Audit and Budget Committee

Nick Parkinson  
President & CEO  
YMCA of Wood Buffalo

November 17, 2014



# YMCA of Wood Buffalo Society

- The YMCA of Wood Buffalo is a mission-driven and values-based **charitable organization**.
- Serving the Community since 1986, (28 years) and delivering fitness, health, recreation, childcare and community programs.
- Open and accessible to all – provide subsidy to those who have limited financial resources.



# Westwood Family YMCA

- The Westwood Family YMCA's programs and services continue to provide critical services to the region.
- The Westwood YMCA sees over 150,000 annually visits and serves over 3,700 members.
- It is important to keep the facility, programs and services operating until the *New Northside Recreation Centre* is complete and opened.



# Westwood Family YMCA

## Background:

Over the past three years the Municipality's support has allowed us to complete critical facility upgrades and maintenance to the Westwood Family YMCA to sustain our asset preventative maintenance program.

- 2012 - \$150,000
- 2013 - \$150,000
- 2014 - \$170,000
- 2015 - \$200,000 (requested)



# Proposed 2015 Association Operating Budget

## Revenue

Westwood YMCA	\$2,302,800
YMCA Child Care	\$3,947,000
YMCA Community Programs	\$1,983,400
YMCA Association Services	<u>\$ 129,500</u>
Total Revenue	\$8,362,700

## Expenses

Westwood YMCA	\$1,879,000
YMCA Child Care	\$3,529,500
YMCA Community Programs	\$1,801,800
YMCA Association Services	<u>\$ 945,000</u>
Total Expenses	\$8,233,300

**Net Operating Contribution** \$129,400

Note: Does not include capital reinvestment, long-term debt repayment, etc.



# Westwood Family YMCA

## Operating Budget

### Revenue

Westwood Family YMCA	\$2,302,800
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### Expenses

Westwood Family YMCA	
Personnel Costs	\$1,392,300
Operating Costs	<u>\$ 486,700</u>
Total Expenses	\$1,879,000

Net Operating Contribution	\$ 423,800
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# *New* Eagle Ridge Community Centre

## Background:

- March 27, 2014 RFP Posted
- April 24, 2014 The YMCA submitted a proposal to the Municipality
- May 2, 2014 The YMCA was selected to be operator of the Eagle Ridge Community Centre
- July 11, 2014 A submission and request was made for an operating subsidy
- November, 2014 Currently negotiating the final stages of operating agreement



# *New* Eagle Ridge Community Centre

- The Eagle Ridge Community Centre spans 25,800 square feet and will consist of 3 components:
  - Community Multi-Purpose Program Space
  - YMCA Out of School Child Care
  - YMCA Early Years Child Care
- Funding from the Municipality will be used for the Community Multi-Purpose Program Space.
- The priority in early 2015 will be to focus energies on opening all three components of the Community Centre to provide programs and services.
- The YMCA will complete ongoing community needs assessments to determine community needs related to programs and services.



# **New** Eagle Ridge Community Centre

## **Proposed 2015 YMCA Community Centre Operating Budget**

### **Revenue**

YMCA Programs and Facility Rental	\$117,000
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### **Expenses**

Personnel Costs	\$204,200
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Operating Costs	<u>\$262,800</u>
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Total Expenses	\$467,000
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### **Net Contribution**

**(\$350,000)**





# YMCA of Wood Buffalo Request

The YMCA of Wood Buffalo is requesting operating support in 2015 for two aspects of our program and service delivery.

## Total 2015 Funding Request

Westwood Family YMCA - renewal	\$200,000
<b>New</b> Eagle Ridge Community Centre	<u>\$350,000</u>
	\$550,000





# **Northern Alberta Athletic Association**

## **Presentation to the Audit and Budget Committee**

November 17, 2014

Len Clarke; NAAA President

Kim Hennessey; NAAA Treasurer

Terry Connors NAAA; Director of Operations

## Mandate

- To provide recreational and community services within the Casmaan Centre in the areas of Sport, Culture, Spiritual, Recreation and Education.

# Programs

## Ice Surface

- Fort McMurray Minor Hockey Association
- Fort McMurray Ringette Association
- Fort McMurray Oil Barons
- Public & Catholic School Districts (Hockey & Graduation)
- McMurray Gentlemen's Hockey
- Concerts
- Trade & Gun Shows
- RV Shows
- Circus
- Roller Derby
- Mixed Martial Arts



# Programs

## **Multi-Purpose Room**

- Thickwood Heights Preschool
- Rented to other non-profits during summer and select weekends

## **Amphitheatre**

- Daystar Chapel
- Diversified Safety Meetings
- UNIFOR, other union meetings
- Teacher's Association
- RMWB Meetings

## Proposed Budget (2015) - Revenue

- Amortization of capital contributions: \$120,000
- Municipal Grant: \$1,000,000
- Ice surface rental: \$300,000
- Other revenues: \$20,000
- Pad rental: \$110,000
- Room rental: \$120,000
- **Total: \$1,670,000**

## **Proposed Budget (2015) - Expenses**

- Amortization: \$110,000
- Bank charges and interest: \$16,000
- Concert fees: \$5,000
- Insurance: \$18,500
- Miscellaneous: \$14,500
- Office supplies and expenses: \$7,200
- Professional fees: \$20,000
- Repairs and maintenance: \$300,000

## Proposed Budget (2015) – Expenses Cont.

- Salaries and benefits: \$780,000
- Security: \$25,000
- Telephone: \$3,000
- Travel: \$12,000
- Utilities: \$342,000
- Deficit (2014) 16,800
- **TOTAL: \$1,670,000**





## Funding Increase Justification

- Expansion to Casman Centre will add 5,628 square feet
- Rising utility costs
  - 2 new pottery kilns
  - 4 new HVAC units to air condition entire building, plus 1 unit for expansion
- Extra cleaning costs
- Extra parking; 42 new stalls plus 2 handicap, require lighting & maintenance
- Deficit in 2014 was \$16,801
- Inflation to rise 3%

## Funding Increase Justification (Cont.)

- Expansion will increase cost of preventative maintenance contracts such as HVAC and Conversion Technology
- Expenses related to post-construction items from expansion, e.g., security system, cleanup, aesthetic coordination with existing building

## Conclusion

- Expansion to Casman Centre will bring significantly improved services and delivery, but also significant added cost
- Increase in grant is justified to ensure break-even budget for 2015 while maintaining high standard of facility performance
- The NAAA are partners and stewards of the RMWB asset.

# PRESENTATION TO AUDIT & BUDGET COMMITTEE

NOVEMBER 17, 2014

**FRANK CREASEY**

CEO, FORT McMURRAY TOURISM

515 MacKenzie Blvd

Fort McMurray, AB T9H 4X3



# PRESENTATION OVERVIEW



- Vision & Mission
- Budget related program request
- Budget overview (program related & organization)
- Personnel (delivery) costs

# VISION AND MISSION

- Vision
- Mission
- Guiding Principles:
  - Innovation
  - Passion
  - Ambassadors
  - Leadership
  - Accountability
  - PEOPLE!
- Destination Management Organization



## Partnership Announcement

Back Row (left to right): Joel Trudell (Current FMT Chair), Honorable Don Scott (MLA & Minister), Al Vinni (RMWB Councillor), Frank Creasey (FMT CEO)

Front Row (left to right): Angele Dobie (Past FMT Chair), Honorable Heather Klimchuk (past Minister of Culture), Mike Alan (MLA), Ed Wiens (Ministry of Culture)

# BUDGET RELATED PROGRAM REQUEST

## Engage Community



## Marketing

- Locally
  - ✓ Encourage a live, stay and play at home atmosphere
- Provincially, Western Canada, North America & internationally
  - ✓ Build destination awareness -> engage various markets with tourism experiences
  - ✓ Media Familiarization [Fam] tours (compliment Tour Operator Fam tours)



# Local Marketing

## Oversized Post Cards



**FORT  
McMURRAY**  
TOURISM

In partnership with  
*Travel  
Alberta*  
Canada

**woodbuffalo**  
BIG SPIRIT

Birchwood Trails &  
Outdoor Green Gym  
Bison Viewpoint  
Fort McMurray Marine Park  
Crane Lake Nature Trails  
Northern Lights  
Golfing  
Fort McMurray Tourism  
Gregoire Lake Provincial Park  
Heritage Park  
YMCA

Historic Abasand Hikes  
First Tailings Pond to Be Reclaimed  
Oil Sands Discovery Centre  
Peter Pond Shopping Centre  
Sitskaw Park Boat Launch  
Suncor Community Leisure Centre  
at MacDonald Island  
Syncrude Sport & Wellness Centre  
The Shnye & Borealis Park  
Wood Bison Gateway &  
The Matcheetawin Trails

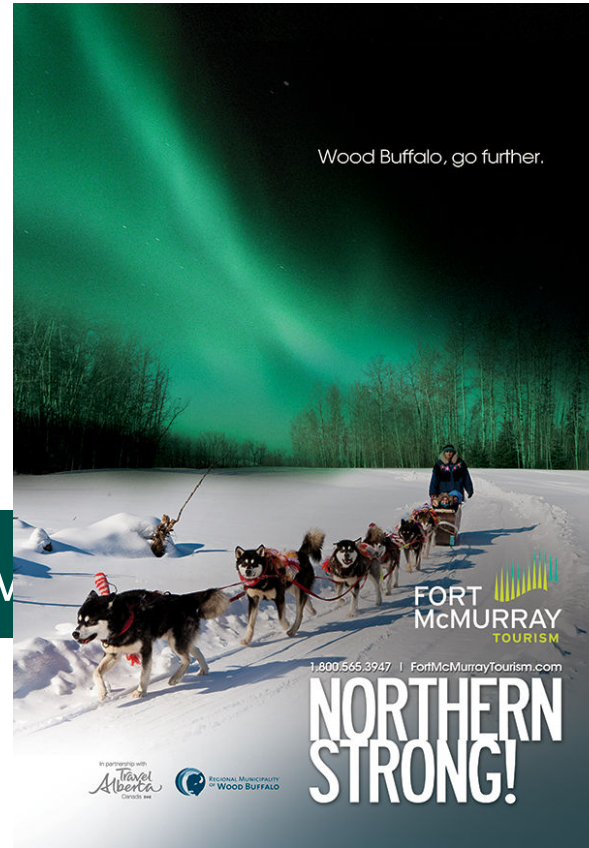
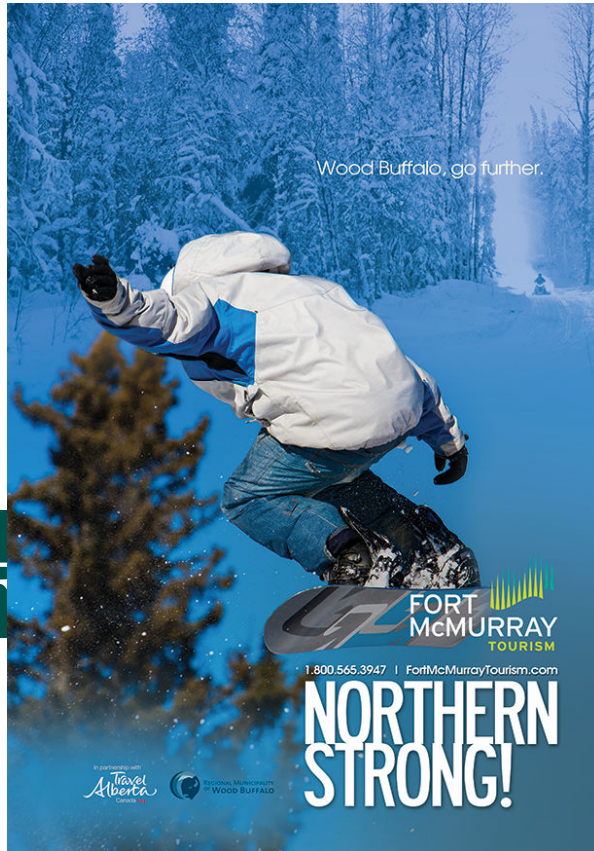
**EVENTS**  
Events Wood Buffalo Interplay, August 2-11  
Sustainival & Greenbeast, Aug. 30-Sept. 2  
Freedom of the City Parade, Sept. 21  
FMT Fall Tradeshow, Sept. 20-22  
Alberta Cultural Days, Sept. 27-29

1.800.565.3947 | FortMcMurrayTourism.com



# Local Marketing

## Bus Shelters



# Local & Regional Marketing

## YMM International Airport Advertisements





# Regional Marketing



## Alberta Outdoorsmen Magazine Ads & Advertorials



While many of these lakes and rivers are drive accessible, others offer the unique experience of fully outfitted lodges or rustic and isolated camps. Up north, you'll find stellar fishing for pike, walleye, perch, lake trout and Arctic grayling. Most of the lakes and rivers are accessible from the main highways. Convenient air access and connections from major centers make your trip an easy one. In addition to Highway 63, Highway 881 now provides fully paved secondary access to Fort McMurray and the great fishing locations in the Conklin area.

No crowds, no stress fishing is the way of the north, and the northern operators you'll find listed here can outfit you with all the gear, help you find the very best spots and pick just the right lure to land that big one. Whether you're looking for the catch of a lifetime, wanting to spend some time in the great outdoors or a family looking for a fun vacation, fishing the north is the experience for you!



### Fishing Lodges

Andrew Lake  
T: 780.565.3947 | [ANDREW@FISHINGLODGE.COM](mailto:ANDREW@FISHINGLODGE.COM)

Cherry Lake Lodge  
T: 780.565.3234 | [CHERRY@FISHINGLODGE.COM](mailto:CHERRY@FISHINGLODGE.COM)

Good River Lodge  
T: 780.565.3234 | [GOODRIVER@FISHINGLODGE.COM](mailto:GOODRIVER@FISHINGLODGE.COM)

Woodward Lake Lodge  
T: 780.565.3234 | [WOODWARD@FISHINGLODGE.COM](mailto:WOODWARD@FISHINGLODGE.COM)

Angels Lake Lodge  
T: 780.565.3234 | [ANGELS@FISHINGLODGE.COM](mailto:ANGELS@FISHINGLODGE.COM)

Woodward Lake Lodge  
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The region of Wood Buffalo offers a unique fishing or hunting experience in fully outfitted lodges or rustic and isolated camps. Up north, you'll find stellar fishing for pike, walleye, perch, lake trout and Arctic grayling. For the hunter, you can take find a variety of game including wild bison, elk, moose and bears. Let an experienced guide take you to get your large trophy. Convenient air access and connections from major centers make your trip an easy one. In addition to Highway 63, Highway 881 now provides access to Fort McMurray and the great fishing and hunting locations in the Conklin area.

No crowds, no stress fishing and hunting is the way of the north, and the northern operators you'll find listed here can outfit you with all the gear, help you find the very best spots and pick just the right gear to land that big one. Whether you're looking for the catch of a lifetime, wanting to spend some time in the great outdoors or a family looking for a fun vacation, the northern experience is for you!



### Fishing and Hunting Operators

McKinnon & Co. Outfitters Inc.  
(780) 331-2440  
<http://www.huntmcc.com>

Wood Lake Outfitters Inc.  
<http://www.woodlakeoutfitters.com>  
(780) 964-4868

Alberta Monsters  
<http://albertamonsters.com/>  
(780) 531-1759

North Alberta Outfitters  
<http://www.northalberta.com/>  
(780) 369-3733

1.800.565.3947  
**NORTHERN STRONG!**  
FortMcMurrayTourism.com



1.800.565.3947 | [FortMcMurrayTourism.com](http://FortMcMurrayTourism.com)

**NORTHERN STRONG!**



# Regional & International Marketing

## WestJet up! Magazine

**Explore Wood Buffalo**

From a flight into Fort McMurray, you look down on lakes and massive tracts of forest. It's the kind of solitude you seek at your final destination—a fly-in fishing lodge north of Lake Athabasca. The immense wilderness below gives few hints that your commercial flight will soon arrive in the fastest growing community in Canada, a place of great economic activity where people from across the world are migrating in search of community and big opportunity. Learn about oil sands production and environmental reclamation by taking a tour of the oil sands and Suncor Energy with Fort McMurray Tourism's "Experience the Energy" Oil Sands Tours.

Scales and perspectives change once you arrive at the brand new \$258 million Fort McMurray International Airport terminal. It's five times larger than the old terminal and is capable of servicing 1.5 million guests per year with international flights and more direct routes such as the recent addition to Kelowna and Las Vegas. Inside the modern confluence of nature, art, and industry is present in the terminal's design and décor. You see it in a lit installation on a second-floor concourse that curves and shimmers in homage of the northern lights; and it's there in an organic bitumen oil painting by local artist, Lucas Seaward. The new airport almost pales in comparison to the world class MacDonald Island Leisure Center, the largest of its kind in Canada with a price tag of over \$300 million, and undergoing a \$127 million expansion of Shell Place.

The next leg of your trip begins in the cabin of a floatplane. The pontoons skim across the water and once again you take flight, this time towards the far northeast corner of the province, where you'll spend a week catching lake trout, walleye and northern pike. You fly over the Athabasca sand dunes—a unique and massive geological feature that migrates through the boreal forest with the prevailing winds. On your next visit explore the sand dunes by ATV and camp at Six Lakes. And from this great height you see where the Peace and Athabasca rivers merge at Lake Athabasca, forming one of the largest inland freshwater deltas in the world, a bird watcher's paradise.

Your floatplane touches down on a placid lake with a remote fishing lodge. It's evening, but daylight prevails in the long summer days that grace the wild northern country. Very few sounds interrupt the silence and the solitude. And those that do are more of a compliment, like the lonesome call of a loon echoing over the water, and — with any luck — the whine of your fishing reel, under the weight of a trophy fish.

**Fastest Growing community and 3.5% unemployment rate.** (Canada average is 7.1)

**Average House Hold Income is \$189,458** well above national average

**Average Age is 32.7**

**FORT McMURRAY TOURISM**  
NORTHERN STRONG!  
FortMcMurrayTourism.com

Official Municipality of Wood Buffalo  
Suncor Energy  
In partnership with Travel Alberta

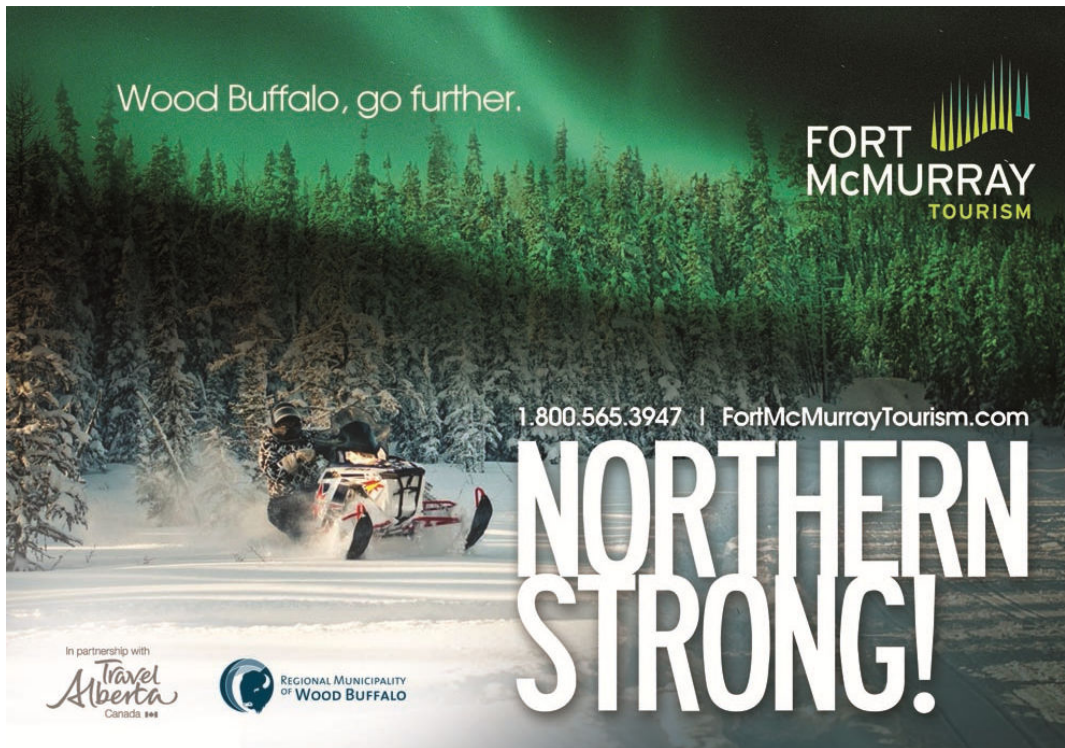
**WESTJET**  
**up!**  
upmagazine.com

**FORT McMURRAY**  
TOURISM

# Regional & National Marketing



## Canadian Geographic Magazine





# National & International Marketing

## Travel Trade Shows & Consumer Shows

- Canada's West Marketplace - November, 2014 in Canmore, Alberta
  - 120 International Tour Operators & Wholesalers from Europe, Asia Pacific & the Americas
  - Jointly hosted by Travel Alberta & Destination BC since 1989



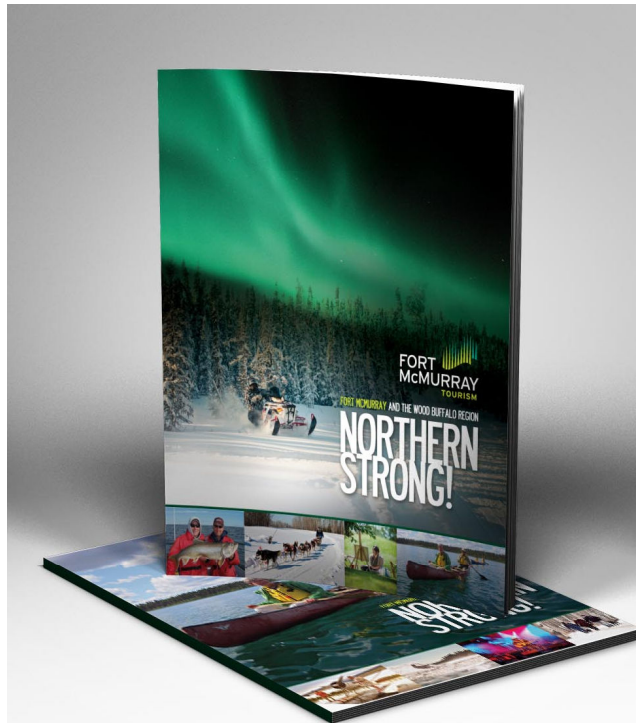
# National & International Marketing

- Rendez-vous Canada is Canada's premier 4 day international tourism marketplace in May, 2015
  - More than 1,500 international tourism professionals
  - Series of twelve-minute appointments to promote or discover unique Canadian experiences.

**Rendez-vous Canada 2015**  
Niagara Falls | presented by the Canadian Tourism Commission  
présenté par la Commission canadienne du tourisme  
May 26-29, 2015

# Promotional Collateral

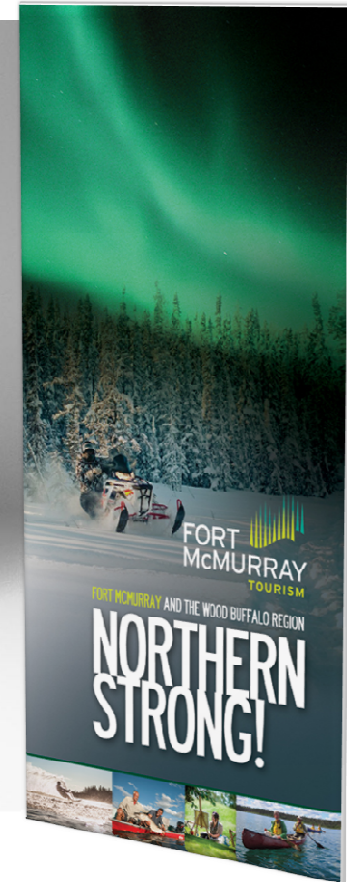
Visitors' Guide



Conference Planner

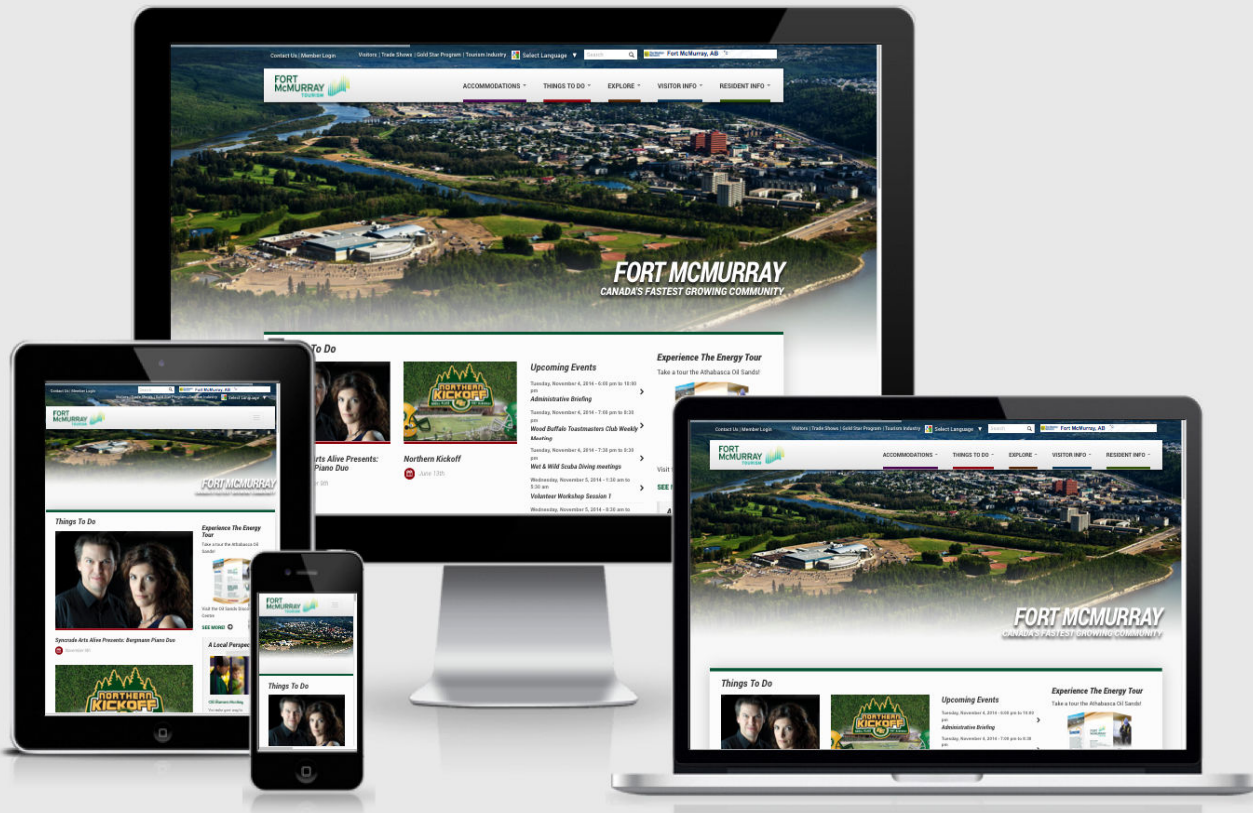


Visitor's Map





# Responsive Regional Website



# Visitor Services

Includes:

- In-person inquiries
- 1-800 toll-free line
- online inquiries
- e-mail inquiries
- social media

Primary Location (gateway to region):

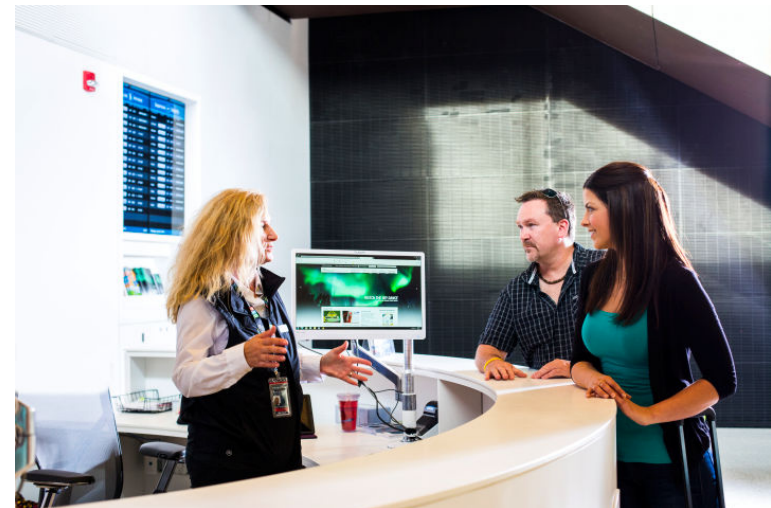
**Oil Sands Discovery Centre**  
(AVIP\* certified location)

Secondary Location (Int'l air gateway):

**Fort McMurray International Airport**



Gov't of Alberta & FMT partnership in Wood Buffalo region announcement – **July 24, 2014**



Fort McMurray International Airport  
Visitor Information Centre

# Visitor Experience

## Gold Star Program

Includes:

- Customer service recognition program with Awards Gala (this year – February 7, 2015)
- Customer service training at the frontline and supervisory levels



# BUDGET OVERVIEW (& personnel costs)

Total funding request - \$660,000

Visitor Services & Experiences:

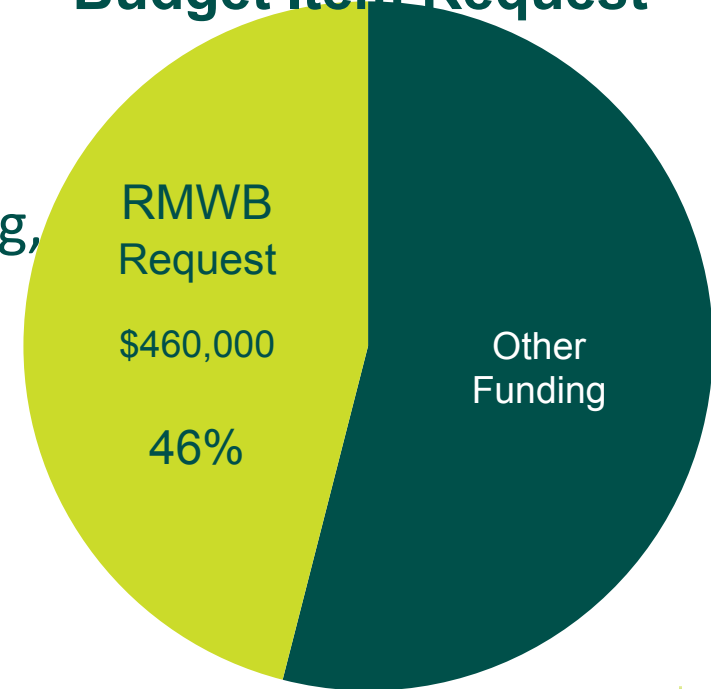
- ✓ Visitor Information Centres,
- ✓ Gold Star Program Delivery,
- ✓ Market data collection & reporting,
- ✓ Administration associated with delivery

○ Personnel costs:

71% of this category

- Fort McMurray Tourism - ambassadors serving people
- Impacting 7 ~ 10 locally employed people annually (seasonal increase for summer)

## Budget Item Request



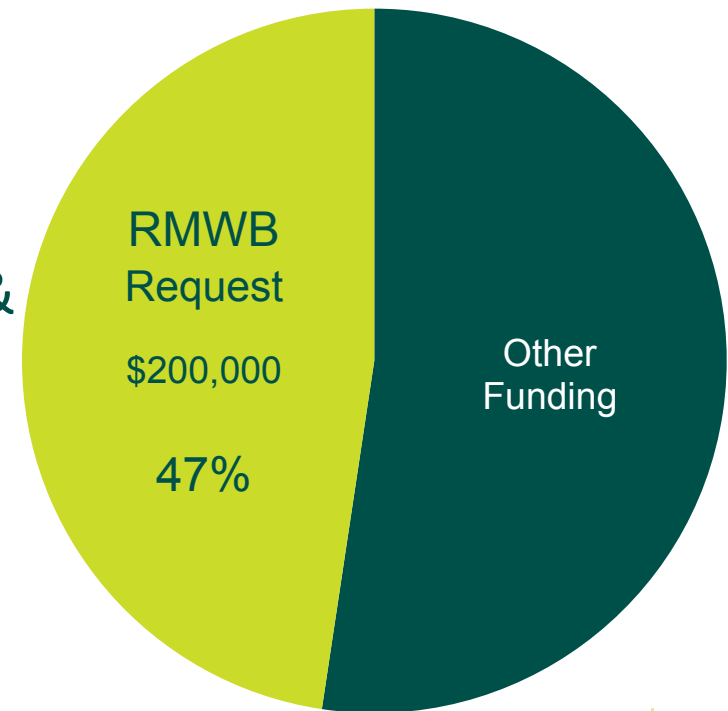
(\$1 million total budget)

# BUDGET OVERVIEW (& personnel costs)

## Marketing, Promotions & Development:

- ✓ Product Development & Research,
- ✓ Familiarization Tours,
- ✓ Marketing (campaigns, tradeshow, online/social media) & Collateral, etc.
- Personnel costs:
  - 22% of this category
- Fort McMurray Tourism – industry professionals with global experience
- Impacting 2 + locally employed people annually

## Budget Item Request



(\$420,000 total budget)



# Direct Value to the Region

MacLean's Magazine:

- Broader coverage – to be published

Roger's Hometown Hockey:

- Blend of an activation & local community event,

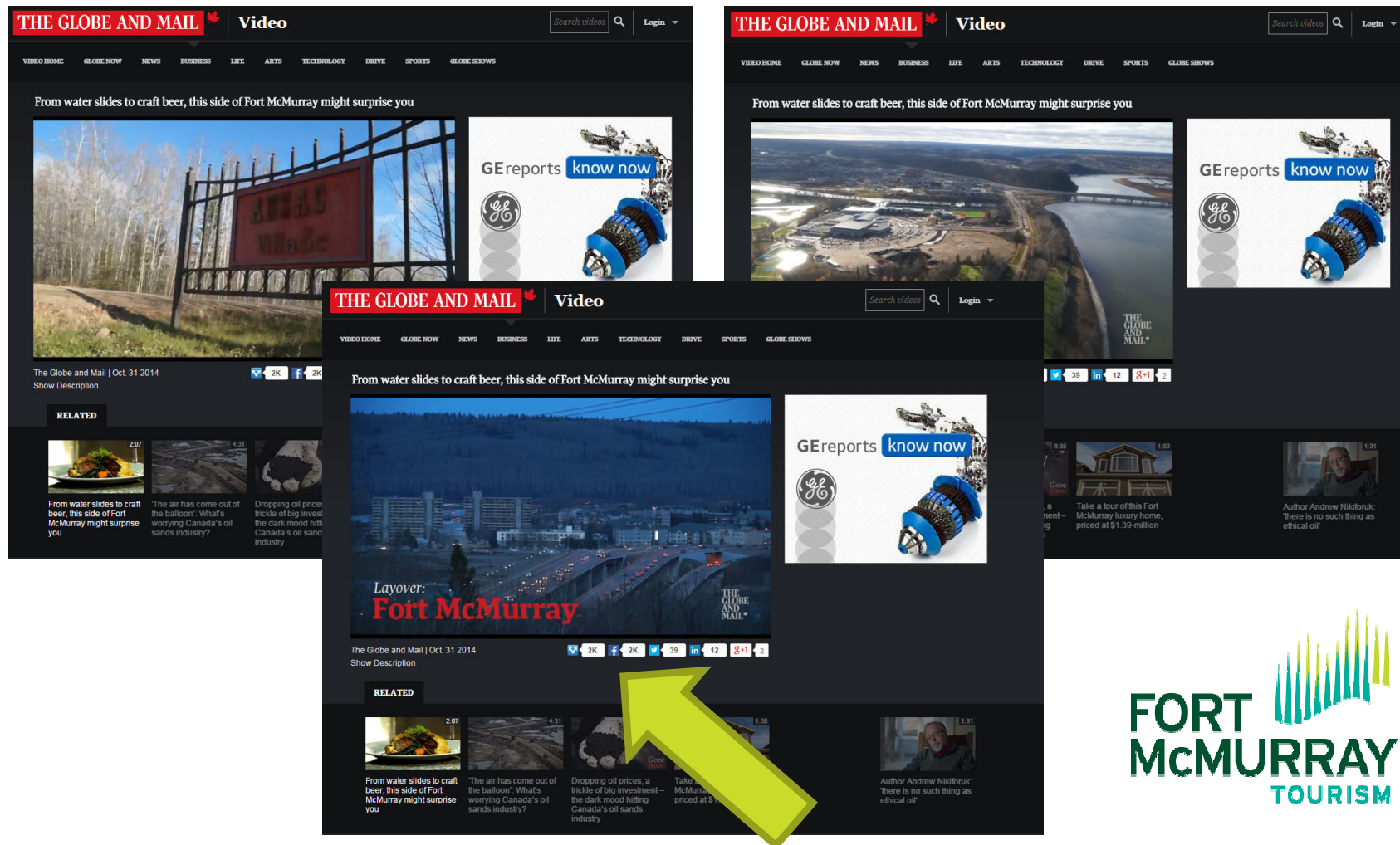
Media Familiarization Tours - between 2012 & 2013

- \$3+ Million earned media value (cost if you were to place ads across these channels in market)
- Partnered with Travel Alberta & Wood Buffalo businesses and experiences across all seasons
- Have you seen the recent Globe & Mail – Layover segment on YouTube...just posted on Friday (October 31st) – it has over 600 views (Nov 4<sup>th</sup>)...covering Fort McMurray and Anzac!



# Direct Value to the Region

## The Globe and Mail





A snowmobile rider is shown in mid-air, having just crashed into a snowy slope. The snowmobile is upside down, and a large cloud of snow is being kicked up around it. The rider is wearing a helmet and goggles. The background is a dense forest of snow-covered evergreen trees. The sun is low on the horizon, creating a warm, golden glow and long shadows across the snow.

Thank you for your time!

**FORT  
McMURRAY**  
TOURISM





# **Fort McMurray Historical Society**

## **Presentation to the Audit and Budget Committee**

November 17, 2014

Roseann Davidson - Executive Director  
Tammy Plowman - Programs Manager



# **Fort McMurray Historical Society Mandate**

The mission of the Fort McMurray Historical Society is to engage and participate in collecting, preserving, researching and interpreting artifacts, documents, buildings and sites in order to preserve and maintain an ongoing record of the history of the region, and to inform and educate the public regarding our social and cultural history.



# Who is the Fort McMurray Historical Society?

The FMHS operates both Heritage Park & the Marine Park Museums which are a tourist destinations.

## **Our organization is:**

- A Volunteer Board of Directors
- 7 Full Time & 2 Part Time Staff
- Community and Corporate Volunteers

## **We offer:**

- Membership & Volunteer programs
- Educational Programs & Summer Camps
- Exhibitions & Interpretive Tours
- Events
- Resource & Research Materials
- Rental Facilities
- Job creation - Summer Students & Co-op Placements



# Heritage Park Museum

- Situated on a 6.6-acre site contains 17 historic buildings & the Heritage Park Community Historical Resource Centre
- Permanent: a large collection of artifacts, archives and founders plaques for our interpretive walking tour
- Temporary/Displays: visitation of temporary exhibitions including community and cultural organizations
- Travelling Exhibits are acquired through The Alberta Foundation for the Arts
- Off-site: artifacts are loaned to other sites for exhibition purposes
- Virtual: Our Timeline CD-ROM features our history, two virtual exhibitions on the Virtual Museum of Canada site on the Catholic Mission and the Schools.



# Marine Park Museum

- After 16 years of dedicated work, the Marine Park Museum opened on July 1st, 2014.
- Situated on a 4 acre site: features the only remaining inland shipyard in Alberta.
- This museum exhibits 8 River Transportation Ships & the Northern Alberta Rail Caboose & Combination Car.

Priorities are:

- Visitor engagement
- Exhibitions
- Friendly and educational visitor experience



# Major Annual Events

FMHS hosts major annual events at Heritage Park Museum site:

- Heritage Day
- Old Fashioned
- Park Opening/Celtic Day
- Various Community Events



# **Projected Plans for 2015 For FMHS**

1. Rebranding, Marketing and Promotions
2. Education
3. Stakeholders
4. Community Assessment Needs
5. Research
6. Revenues & Fundraising
7. The Master Plan



# Heritage Park Museum Budget

## Budget Planning 2015

<b><i>Our RMWB Request</i></b>	<b>\$400,000</b>
Advertising	\$9,000
Heritage Technician Contractor	\$30,000
Program & Office Supplies	\$50,000
Janitorial	\$10,000
Staffing	\$215,000
Insurance	\$10,000
Security	\$1,000
Professional Services i.e. accounting, permits	\$15,000
Utilities	\$50,000
Collections & Archival Supplies	\$10,000





# Marine Park Museum Budget

Budget Planning 2015	
<b><i>Our RMWB Request</i></b>	<b>\$260,000</b>
Advertising	\$10,000
Heritage Technician Contractor	\$20,000
Programs & Office Supplies	\$15,000
Janitorial	\$10,000
Staffing	\$134,000
Insurance	\$10,000
Security	\$1,000
Professional Services i.e. accounting, permits	\$10,000
Utilities	\$20,000
Collections & Archival Supplies	\$30,000



# **Projected overall budget 2015 For FMHS**

The projected overall budget for both parks is: \$ 1,736,000  
FMHS is asking for the 38% of the overall budget: \$ 660,000  
The ask for Heritage Park is: \$ 400,000  
The ask for Marine Park is: \$ 260,000

## **Reasons for the increase in the funding request:**

- **Opening & Operating of second site, the Marine Park Museum**
- **Revenues have been drastically reduced due to flood at Heritage Park**

**Subject: Tax Arrears and Accounts Receivable Write - Off****APPROVALS:**

Kola Oladimeji, Director  
Elsie Hutton, Executive Director  
Marcel Ulliac, Interim Chief Administrative Officer

**Administrative Recommendation:**

THAT the recommended Tax Arrears and Accounts Receivable Write-Off of \$248,356.20 dated November 18, 2014 (Attachment 1) be recommended for Council approval.

**Summary:**

Any tax write-off requires Council approval and any Accounts Receivables write-off greater than \$3,000.00 requires Council approval in accordance with Write-off policy FIN-080.

**Background:**

An analysis of outstanding receivables is completed monthly. An allowance for doubtful accounts is provided for account arrears that exceed 90 days even though collection efforts continue. With respect to the outstanding tax arrears, the accounts identified for write-off are not eligible for the legislated tax recovery process as follows:

**Tax Arrears:**

- Six manufactured homes that have been moved, with a total outstanding tax amount of \$5,703.01. The Municipality has limited ability to monitor the movement of mobile homes. The taxpayers responsible for payment of the taxes cannot be located.
- Twelve provincial leased property tax accounts with a total outstanding tax amount of \$1,947.70 are deemed non-collectible as the leases expired prior to the tax year.
- Nine municipal property tax accounts with a total outstanding tax amount of \$577.53 are deemed non-collectible. Seven of these adjustments are due to differentials between system generated tax adjustments versus the adjustment used by the lawyer at the time of sale. Out of the nine accounts, seven accounts have outstanding balances and two accounts have credit balances.

**Accounts Receivables:**

- Two general trade accounts have been identified for write-off totaling \$240,307.96. We have filed a statement of claim on one account which is going through bankruptcy and the other account is still with an external collection agency.

**Budget/Financial Implications:**

Administration has established a bad debt allowance for the tax and accounts receivable arrears to be written off. If Council approves the write-off, there is no impact to the 2014 Operating Budget.

**Rationale for Recommendations:**

Administration followed the standard collection process, which includes:

- telephone contact;
- demand letters and notices to property owners; and
- engagement of external collection agency.

Although an account is written off, the external collection agency is able to continue with their efforts since they are paid a commission for each successful collection made. These arrears are deemed non-collectible and should be written off.

**Attachment:**

1. Recommended Tax Arrears and Accounts Receivable Write-Off.

**Recommended Tax Arrears and Accounts Receivable Write-off  
November 17, 2014**

---

ACCOUNT #	BALANCE	
<b>Manufactured Home Property Tax Accounts</b>		
10527654	\$ 1,979.26	
10527902	889.92	
10527936	1,676.27	
10528043	812.78	
10528063	248.64	
10528084	96.14	
	<hr/>	\$ 5,703.01
<b>Provincial Leased Property Tax Accounts</b>		
10516514	\$ 69.99	
10515005	0.01	
10519942	(0.03)	
10520210	0.01	
10584020	0.30	
10528639	49.37	
10543734	0.01	
10576012	1.14	
10577383	371.98	
10528445	643.78	
10533275	11.65	
10577372	799.49	
	<hr/>	\$ 1,947.70
<b>Municipal Property Tax Accounts</b>		
10516380	\$ (0.68)	
10516498	54.81	
10516499	71.70	
10516500	92.09	
10516514	69.99	
10516515	69.99	
10516516	232.92	
10517658	(147.55)	
10517785	134.26	
	<hr/>	\$ 577.53
<b>Total Tax Arrears</b>		\$ 8,228.24

**Recommended Accounts Receivable Write Off**

19695	\$ 23,522.28	
20202	216,785.68	
	<hr/>	
<b>Total Accounts Receivable Write Off</b>		\$ 240,307.96
<b>Total Tax Arrears and Accounts Receivable Write Off</b>		<u><u>\$ 248,536.20</u></u>

**Subject: Capital Projects Status Update – Third Quarter, 2014****APPROVALS:**

Kola Oladimeji, Director  
Kevin Scoble, Executive Director  
Marcel Ulliac, Interim Chief Administrative Officer

**Administrative Recommendation:**

THAT the 2014 Third Quarter Capital Projects Status Update, be accepted as information.

**Summary:**

Throughout the year, Administration provides quarterly status updates to the Audit and Budget Committee on capital projects, including open projects, grant projects, provincial land transfer projects and projects in the closure process. The information is assimilated between the Engineering and Finance departments and was vetted through the Capital Projects Steering Committee on October 22, 2014.

**Background:**

As of September 30, 2014, the Municipality has 347 capital projects, including open projects, grant projects, provincial land Acquisition projects, procurement type projects, and projects in the closure process.

During the third quarter of 2014, 44 (based on internal order) were recently closed, and a further 32 projects are in the closure process. Additionally, 66 projects were in the process of submitting paperwork to initiate the closure process. Projects in the closure process are substantially complete but must be reviewed to ensure that all commitments are finalized, that deliverables are fully in place, and that the project outputs are converted to assets.

As at September 30, 2014, the total capital budget portfolio for the 347 capital projects was \$2.155 billion, of which \$1.453 billion represents actual costs and commitments leaving \$702 million unspent.

**Budget/Financial Implications:**

The financial implications are as per the attached report for information only.

**Attachment:**

1. Capital Projects Status Update, Third Quarter

# Capital Projects Status Update Third Quarter

**As of September 30, 2014**



REGIONAL MUNICIPALITY  
OF WOOD BUFFALO

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# 1.0 Executive Summary

As of September 30, 2014 the Municipality has 347 active capital projects, including open projects, grant projects, provincial land transfer projects, and projects in the closure process.

During the third quarter of 2014, 44 projects (based on Internal Order) were closed, and a further 32 projects are in the closure process. Additionally, 66 projects were in the process of submitting paperwork totally \$29M to initiate the closure process. Projects in the closure process are construction completed but must be reviewed to ensure that all commitments are finalized, that deliverables are fully in place, and that the project outputs are converted to assets.

For the 347 Active capital projects, the total capital portfolio value is \$ 2.155B

Table 1: Summary of All Projects 2014 Q3

Project Status	# of Projects	2014 & Prior Approved Budget (\$'M)	Actual Costs to Date (\$'M)	Commitment (\$'M)	Available (\$'M)
Open	242	2006.2	1,037.7	311.0	657.5
Pending Paperwork Submission	66	140.4	88.1	8.4	43.9
In Closure Process (To be transferred to assets)	32	8.8	8.0	0.0	0.8
Total	347	2155.4	1,133.8	319.4	702.2
Recently closed (Transferred to assets)	44	29.2	-	-	-

Table 2: Summary of Open Project Categories

Project Type	# of Projects	2014 & Prior Approved Budget (\$'M)	Actual Costs * to Date (\$'M)	Commitment (\$'M)	Available (\$'M)
Grant-Based	8	27.9	27.9	-	-
Provincial Land Transfer	3	33.5	-	22.2	11.3
Pre-Construction <sup>1</sup>					
Engineering	51	97.8	12.5	16.9	68.4
Other Departments	6	2.9	1.0	0.2	1.7
City Centre	3	0.3	0.3	-	-
Subtotal:	60	101.1	13.8	17.1	70.1
Combined Design & Construction <sup>2</sup>					
Engineering	37	704.1	472.2	131.2	100.7
Other Departments	2	155.7	126.9	-	28.8
City Centre	0				
Subtotal:	39	859.8	599.1	131.2	129.5
Construction <sup>3</sup>					
Engineering	41	491.9	168.2	84.5	239.2
Other Departments	49	90.2	43.9	13.0	33.3
City Centre	3	36.4	-	-	36.4
Subtotal:	93	618.6	212.1	97.5	309.0
Fort McMurray Community Development Plan (FMCDP)	6	190.9	141.4	31.3	18.2
Land Acquisition	6	94.7	10.4	0.3	84.0
Procurement	18	22.4	3.2	8.4	10.7
Information Technology	9	57.4	29.8	2.9	24.7
Grand Total	242	2,006.2	1,037.7	311.0	657.5

\*Actual Costs to Date include project costs from the beginning of project to September 30, 2014

<sup>1</sup> Includes pre-design, design, and pre-construction projects.  
<sup>2</sup> These projects were approved with one budget for both design and construction activities.  
<sup>3</sup> These projects were approved with a budget for construction activities only.

Table 3: Summary of Open Projects, by Year

Year	# of Projects	2014 & Prior Approved Budget (\$'M)	Actual Costs to Date (\$'M)	Commitment (\$'M)	Available (\$'M)
2005	1	149.3	146.2	2.1	1.0
2006	2	19.5	16.7	1.5	1.4
2007	2	82.0	45.5	16.8	19.7
2008	10	356.9	223.8	62.1	71.0
2009	7	46.7	29.2	2.4	15.1
2010	10	26.1	18.0	2.9	5.2
2011	29	269.4	219.1	30.3	20.0
2012	34	371.4	237.2	45.5	88.7
2013	56	406.5	74.7	59.1	272.8
2014	91	278.3	27.5	88.3	162.6
Total:	242	\$2,006.2	\$1,037.7	\$311.0	\$657.5

Figure 1: Distribution of Open Capital Projects, by Category

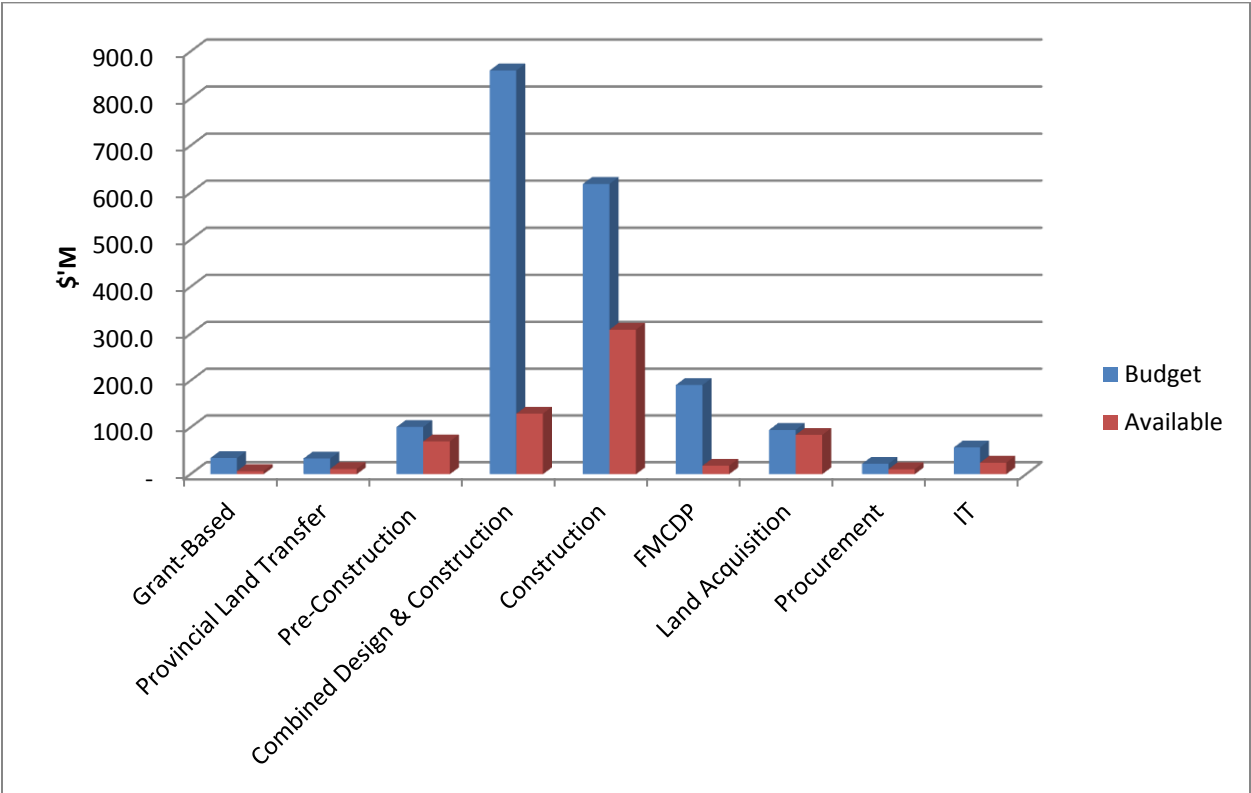


Table 4 & Figure 2: Number of Open Projects and Projects in Closure Process, Q1 vs. Q2 vs. Q3

	Q1 2014	Q2 2014	Q3 2014
Number of Open Projects	272	308	242
Number of Projects in Closure Process	72	113	32

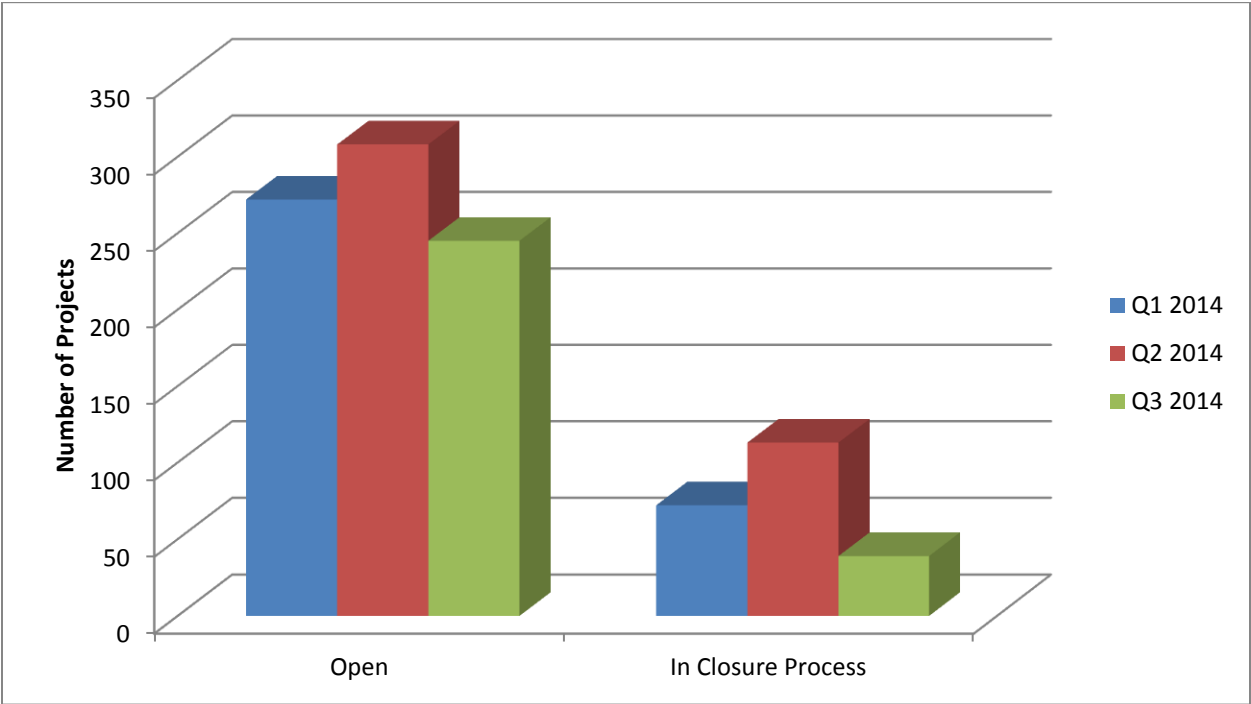
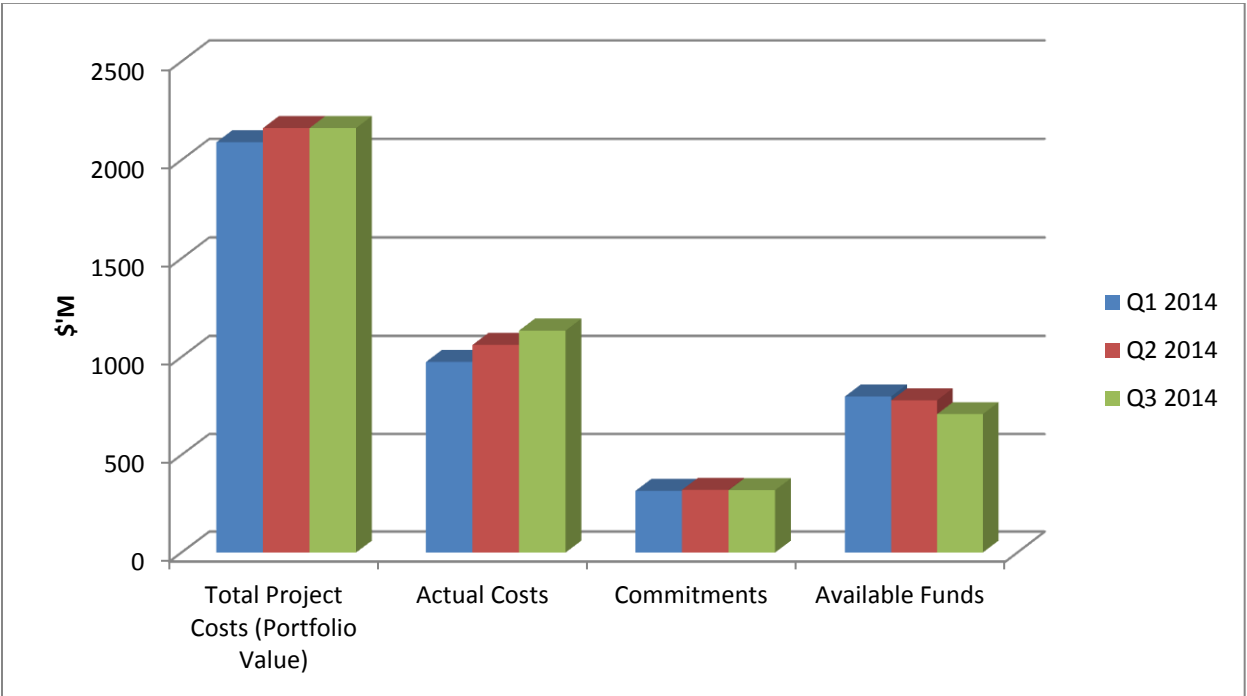


Table 5 & Figure 3: Budget Allocation and Available Funds for All Projects, Q1 vs. Q2 vs. Q3

	Q1 2014 (\$'M)	Q2 2014 (\$'M)	Q3 2014 (\$'M)
Total Project Costs (Portfolio Value)	\$2,089.8	\$2,161.6	\$2,155.4
Actual Costs	\$974.5	\$1,060.9	\$1,133.9
Commitments	\$315.8	\$321.1	\$319.4
Available Funds	\$799.5	\$779.6	\$702.2



## 2.0 Grant-Based Capital Projects

	Year	I/O	Project	Delivery Department	Sponsor Department	2014 and Prior				
						Budget	Actual	Commitment	Total Costs	Available
1	600463	2010	Vista Ridge - Site Work and Paving	Community Services	Community Services	\$1,600,000	\$1,600,000	-	\$1,600,000	-
2	600659	2012	MacDonald Island 2012 Capital Facility Upgrades Grant	Community Services	Community Services	\$5,273,240	\$5,273,240	-	\$5,273,240	-
3	600662	2012	Saprae Creek Warm Up Shelter Grant	Community Services	Community Services	\$220,000	\$220,000	-	\$220,000	-
4	600828	2013	Anzac Facility - Fixtures, Furniture, Equipment	Engineering	Community Services	\$1,000,000	\$1,000,000	-	\$1,000,000	-
5	600782	2013	MacDonald Island Park 2013 Capital Grant	Community Services	Community Services	\$5,943,800	\$5,943,800	-	\$5,943,800	-
6	600808	2013	Vista Ridge 2013 Capital Grant	Community Services	Community Services	\$1,805,000	\$1,805,000	-	\$1,805,000	-
7	600941	2014	MacDonald Island Park 2014 Capital Grant	Community Services	Community Services	\$5,499,758	\$5,499,758	-	\$5,499,758	-
8	600973	2014	Vista Ridge 2014-2016 Capital Grant	Community Services	Community Services	\$6,575,000	\$6,575,000	-	\$6,575,000	-
						\$27,916,798	\$27,916,798	-	\$27,916,798	-

## 3.0 Provincial Land Transfers

	Year	I/O	Project	2014 and Prior				
				Budget	Actual	Commitment	Total Costs	Available
1	2014	600990	Highway 69 Intersection Improvements - Highway 69 to Mac Blvd	\$2,000,000	-	-	-	\$2,000,000
2	2014	600991	Highway 69 Intersection Improvements - Highway 69 to West Airport Boundary Road	\$4,000,000	-	-	-	\$4,000,000
3	2014	600993	Highway 69 Intersection Improvements - Twin 69 West Saline to West Airport Boundary Road	\$27,500,000	-	\$22,250,000	\$22,250,000	\$5,250,000
				\$33,500,000	-	\$22,250,000	\$22,250,000	\$11,250,000

# 4.0 Capital Projects Delivered by Engineering Department

The following section (projects delivered by the Engineering department) uses some terminology specific to project management. For those who may be unfamiliar with these terms, an explanation is provided below. These definitions are based on the fifth edition of *A Guide to the Project Management Body of Knowledge* (PMBOK® Guide) prepared by the Project Management Institute (PMI).

Term	Abbreviation	Calculation	Remarks
Budget at Completion	B.A.C.	The Budget at Completion is defined by the existing project budgets.	The sum of all budgets established for the work to be performed across all years of the project. It is the value of total planned work, the project cost baseline.
Total Costs	n/a	Total Costs = Actuals + Commitment	The total of invoices paid to date (also referred to as “Actual Costs” or “Costs to Date”) plus the total of commitments to date.
Cost to Complete	C.T.C	The Cost to Complete is provided by project managers, who supply their best estimate of the remaining cost of the project by adding all remaining project work that is not yet accounted for.	The estimated cost to finish all remaining work on the project.
Estimate at Completion	E.A.C.	Estimate at Completion = Total Costs [i.e. Actuals + Commitment] + Cost to Complete	The expected total cost of completing all work, expressed as the total costs to date plus the cost to complete.
Variance at Completion	V.A.C.	Variance at Completion = Budget at Completion - Estimate at Completion	A projection of the amount of budget deficit or surplus, expressed as the difference between the Budget at Completion minus the Estimate at Completion.

4.1 Engineering: Pre-Construction Projects (Includes Pre-Design and Design)

Capital Projects Delivered by Engineering Department – Pre-Construction Projects (Includes Pre-Design and Design)																
Year	I/O	Project	Type	Sponsor Department	2014 and Prior					Total All Year					Projected Completion Date	
					Budget	Actual	Commitment	Total Costs	Available	B.A.C.	Total Costs	C.T.C.	E.A.C.	V.A.C.		
1	2009	600515	Rural Water/Sewer Servicing	Pre-Design & Design	Environmental Services	\$5,850,000	\$357,585	\$117,215	\$474,800	\$5,375,200	\$15,750,000	\$474,600	\$15,000,000	\$15,474,600	\$275,400	07.16.2015
2	2010	600009	Urban & Rural Cemetery Development	Design	Parks	\$1,600,000	\$853,246	\$85,486	\$938,732	\$661,268	\$1,600,000	\$938,732	\$661,268	\$1,600,000	-	12.31.2014
3	2010	600468	Water Line to Fort MacKay - Water Treatment Plant (WTP) Upgrade	Pre-Design	Environmental Services	\$1,474,695	\$425,110	\$243,245	\$668,355	\$806,340	\$1,500,000	\$693,660	\$806,340	\$1,500,000	-	07.01.2015
4	2011	600583	Abasand Heights Pumphouse Upgrade	Pre-Design & Design	Environmental Services	\$700,000	-	-	-	\$700,000	\$700,000	-	\$700,000	\$700,000	-	12.31.2015
5	2011	600011	Beacon Hill Water Supply Upgrade	Design	Environmental Services	\$800,000	\$643,300	\$44,926	\$688,225	\$111,775	\$800,000	\$688,225	\$100,000	\$788,225	\$11,775	11.30.2014
6	2011	600189	Fort Chipewyan Richardson River Bridge Replacement	Design	Community Services	\$1,300,000	\$831,102	\$55,592	\$886,694	\$413,306	\$1,300,000	\$886,694	\$200,000	\$1,086,694	\$213,306	12.31.2014
7	2012	600692	Arena Site Preparation	Pre-Construction	Community Services	\$781,326	\$192,654	-	\$192,654	\$588,672	\$781,326	\$192,654	\$588,672	\$781,326	-	TBD
8	2012	600590	Beacon Hill Outfall Pipeline Upgrade	Pre-Design	Environmental Services	\$1,000,000	\$110,875	\$639,125	\$750,000	\$250,000	\$1,000,000	\$750,000	\$250,000	\$1,000,000	-	03.31.2015
9	2012	600592	Confederation Way Sanitary Sewer Bypass	Pre-Design & Design	Environmental Services	\$12,000,000	\$311,419	\$325,048	\$636,467	\$11,363,533	\$12,000,000	\$636,467	\$27,400,000	\$28,036,467	(\$16,036,467 )	11.28.2014
10	2012	600653	Conklin Multiplex	Pre-Design & Design	Community Services	\$3,900,000	\$844,785	\$933,671	\$1,778,456	\$2,121,544	\$3,900,000	\$1,778,456	\$2,121,544	\$3,900,000	-	12.31.2014
11	2012	600593	Conklin Sewage Lagoon Upgrade	Pre-Design & Design	Environmental Services	\$1,500,000	\$748,503	\$585,974	\$1,334,477	\$165,523	\$1,500,000	\$1,334,477	\$160,000	\$1,494,477	\$5,523	12.31.2014
12	2012	600642	MacKenzie Lift Station Diversion/Sewer Upgrade	Design	Environmental Services	\$1,450,000	\$220,420	\$703,795	\$924,215	\$525,785	\$1,450,000	\$924,215	\$500,000	\$1,424,215	\$25,785	03.31.2015
13	2012	600645	South Regional Waste Water Treatment Plant (WWTP)	Pre-Design	Environmental Services	\$3,000,000	\$927,222	\$134,030	\$1,061,252	\$1,938,748	\$8,600,000	\$1,061,252	\$6,500,000	\$7,561,252	\$1,038,748	05.05.2015
14	2013	600720	Business Incubator City Centre	Pre-Construction	City Centre	\$500,000	-	-	-	\$500,000	\$500,000	-	\$500,000	\$500,000	-	TBD
15	2013	600831	Fort Chipewyan Water Treatment Plant (WTP) Upgrade	Design	Environmental Services	\$1,100,000	\$463,558	\$944,345	\$1,407,903	(\$307,903)	\$2,500,000	\$1,500,923	\$999,077	\$2,500,000	-	05.29.2015

Capital Projects Delivered by Engineering Department – Pre-Construction Projects (Includes Pre-Design and Design)																
	Year	I/O	Project	Type	Sponsor Department	2014 and Prior					Total All Year					Projected Completion Date
						Budget	Actual	Commitment	Total Costs	Available	B.A.C.	Total Costs	C.T.C.	E.A.C.	V.A.C.	
16	2013	600832	Fort MacKay Fire Hall	Pre-Design	Regional Emergency Services	\$200,000	\$66,311	\$25,078	\$91,389	\$108,611	\$200,000	\$91,389	\$100,000	\$191,389	\$8,611	12.31.2014
17	2013	600737	Janvier Sewage Lagoon Upgrade	Design	Environmental Services	\$1,500,000	\$50,080	\$187,938	\$238,018	\$1,261,982	\$1,500,000	\$238,018	\$250,000	\$488,018	\$1,011,982	03.31.2015
18	2013	600739	Jubilee Centre/McMurray Experience	Pre-Construction	City Centre	\$500,000	-	\$497,689	\$497,689	\$2,311	\$500,000	\$497,689	\$2,311	\$500,000	-	TBD
19	2013	600779	Lower Townsite 4 Way Chamber	Design	Environmental Services	\$1,400,000	-	\$396,040	\$396,040	\$1,003,960	\$1,400,000	\$396,040	\$1,000,000	\$1,396,040	\$3,960	12.19.2014
20	2013	600802	SE 881 Water Supply Line	Pre-Design	Environmental Services	\$2,500,000	-	\$250,000	\$250,000	\$2,250,000	\$5,500,000	\$250,000	\$4,000,000	\$4,250,000	\$1,250,000	12.31.2014
21	2013	600796	Sidewalks in Rural Communities	Pre-Design & Design	Public Operations	\$500,000	\$19,580	\$281,160	\$300,740	\$199,260	\$500,000	\$300,740	-	\$300,740	\$199,260	12.31.2014
22	2013	600797	Signage and Wayfinding	Pre-Construction	City Centre	\$3,000	-	-	-	\$3,000	\$386,746	-	\$386,746	\$386,746	-	TBD
23	2013	600799	Snow Storage/Reclamation Facility	Design	Public Operations	\$2,000,000	\$514,875	\$1,035,411	\$1,550,287	\$449,713	\$2,000,000	\$1,568,273	\$430,000	\$1,998,273	\$1,727	07.27.2015
24	2013	600801	Snyeside Park System	Pre-Construction	City Centre	\$7,830,673	\$3,910,754	\$1,933,168	\$5,843,922	\$1,986,751	\$7,830,673	\$5,843,922	\$1,986,751	\$7,830,673	-	TBD
25	2013	600806	Southwest Water Supply Line	Design	Environmental Services	\$5,000,000	\$368,781	\$131,219	\$500,000	\$4,500,000	\$5,000,000	\$500,000	\$500,000	\$1,000,000	\$4,000,000	12.31.2014
26	2013	600805	Surface Parking Relocation/Improvement	Pre-Construction	City Centre	\$750,000	\$9,565	\$7,139	\$16,703	\$733,297	\$750,000	\$16,703	\$733,297	\$750,000	-	12.18.2015
27	2013	600834	Tolen Drive Bridge Replacement	Pre-Design & Design	Public Operations	\$700,000	\$164,798	\$18,962	\$183,760	\$516,240	\$700,000	\$183,760	\$150,000	\$333,760	\$366,240	12.31.2014
28	2013	600807	Urban Infrastructure Rehab (UIR) 2014-2016	Pre-Design & Design	Environmental Services	\$4,000,000	\$237,778	\$1,291,761	\$1,529,539	\$2,470,462	\$7,000,000	\$1,501,030	\$5,498,970	\$7,000,000	-	06.30.2017
29	2014	600849	Active Transportation Trail 2014-2016	Design	Parks	\$300,000	\$18,743	\$64,657	\$83,400	\$216,600	\$1,000,000	\$83,400	\$916,600	\$1,000,000	-	12.31.2016
30	2014	600852	Anzac Fire Hall	Design	Regional Emergency Services	\$560,000	-	\$100,000	\$100,000	\$460,000	\$560,000	\$100,000	\$460,000	\$560,000	-	05.30.2015
31	2014	600856	Birchwood Trail Pedestrian Bridge	Pre-Design	Parks	\$300,000	-	\$300,000	\$300,000	-	\$300,000	\$300,000	-	\$300,000	-	04.30.2015
32	2014	600861	Christina River Bridge	Design	Public Operations	\$500,000	\$56,543	\$295,874	\$352,418	\$147,583	\$500,000	\$352,418	\$100,000	\$452,418	\$47,583	12.31.2014

Capital Projects Delivered by Engineering Department – Pre-Construction Projects (Includes Pre-Design and Design)																
Year	I/O	Project	Type	Sponsor Department	2014 and Prior					Total All Year					Projected Completion Date	
					Budget	Actual	Commitment	Total Costs	Available	B.A.C.	Total Costs	C.T.C.	E.A.C.	V.A.C.		
33	2014	600863	Clearwater Riverside Park - Remediation	Pre-Construction	City Centre	\$14,300,000	-	\$1,238,091	\$1,238,091	\$13,061,909	\$20,800,000	\$1,493,771	\$19,306,229	\$20,800,000	-	TBD
34	2014	600867	Fire Hall #6	Pre-Design & Design	Regional Emergency Services	\$1,120,000	-	\$199,000	\$199,000	\$921,000	\$1,120,000	\$199,000	\$921,000	\$1,120,000	-	11.30.2015
35	2014	600868	Fire Suppression Fleet Building - Regional Landfill	Pre-Design & Design	Environmental Services	\$1,250,000	-	\$68,970	\$68,970	\$1,181,030	\$1,250,000	\$68,970	-	\$68,970	\$1,181,030	12.31.2014
36	2014	600869	Flood Control - Pumps/Hoses/Dams	Pre-Design	Environmental Services	\$500,000	-	-	-	\$500,000	\$500,000	-	\$500,000	\$500,000	-	03.30.2015
37	2014	600871	Flood Mitigation	Pre-Construction	City Centre	\$5,000,000	\$84,265	\$33,280	\$117,545	\$4,882,455	\$13,000,000	\$117,545	\$12,882,455	\$13,000,000	-	04.13.2015
38	2014	600873	Fort Chipewyan Sewer Line Extension	Pre-Design	Environmental Services	\$300,000	-	-	-	\$300,000	\$300,000	-	\$300,000	\$300,000	-	TBD
39	2014	600875	Fort MacKay Fire Hall	Design	Regional Emergency Services	\$800,000	-	-	-	\$800,000	\$800,000	-	\$800,000	\$800,000	-	08.31.2015
40	2014	600994	Fort McMurray Waste Water Treatment Plant (WWTP) Process Improvement	Pre-Design & Design	Environmental Services	\$1,330,000	-	\$500,000	\$500,000	\$830,000	\$9,210,000	\$500,000	\$5,500,000	\$6,000,000	\$3,210,000	12.30.2015
41	2014	600878	Fraser & Manning	Pre-Construction	City Centre	\$500,000	-	-	-	\$500,000	\$3,700,000	-	\$3,700,000	\$3,700,000	-	12.18.2015
42	2014	600879	Gateways	Pre-Construction	City Centre	-	-	-	-	-	\$500,000	-	\$500,000	\$500,000	-	04.08.2015
43	2014	600880	Grayling Terrace Lift Station Assessment	Pre-Design & Design	Environmental Services	\$500,000	-	\$250,000	\$250,000	\$250,000	\$500,000	\$250,000	\$250,000	\$500,000	-	09.30.2015
44	2014	600882	Gregoire Lake East Road Side Drainage	Design	Public Operations	\$300,000	\$79,774	\$130,518	\$210,292	\$89,708	\$300,000	\$210,292	-	\$210,292	\$89,708	12.31.2014
45	2014	600883	Gregoire Lake East Walking Trail and Skateboard Park	Pre-Design & Design	Parks	\$50,000	-	-	-	\$50,000	\$50,000	-	\$50,000	\$50,000	-	12.31.2015
46	2014	600943	Material Recovery Facility Expansion	Pre-Design & Design	Environmental Services	\$500,000	-	\$426,088	\$426,088	\$73,912	\$500,000	\$426,088	\$70,000	\$496,088	\$3,912	04.30.2015
47	2014	600949	River Bank Protection	Pre-Design	Engineering	\$3,000,000	-	\$1,783,325	\$1,783,325	\$1,216,675	\$3,000,000	\$1,783,325	\$2,200,000	\$3,983,325	(\$983,325)	12.31.2014
48	2014	600955	Saprae Creek Fire Hall Expansion	Design	Regional Emergency Services	\$200,000	-	\$149,240	\$149,240	\$50,760	\$950,000	\$280,000	\$400,000	\$680,000	\$270,000	05.29.2015



Capital Projects Delivered by Engineering Department – Pre-Construction Projects (Includes Pre-Design and Design)																
Year	I/O	Project	Type	Sponsor Department	2014 and Prior					Total All Year					Projected Completion Date	
					Budget	Actual	Commitment	Total Costs	Available	B.A.C.	Total Costs	C.T.C.	E.A.C.	V.A.C.		
49	2014	600958	South Regional Reversible Effluent Pipeline	Design	Environmental Services	\$1,500,000	-	-	-	\$1,500,000	\$1,500,000	-	\$1,500,000	\$1,500,000	-	06.01.2015
50	2014	600959	Southeast Reservoir Upgrade	Design	Environmental Services	\$1,000,000	\$8,974	\$485,889	\$494,863	\$505,137	\$1,000,000	\$494,863	\$100,000	\$594,863	\$405,137	12.31.2014
51	2014	600975	Waterpark - Anzac and Conklin	Pre-Design & Design	Public Operations	\$200,000	-	-	-	\$200,000	\$200,000	-	\$150,000	\$150,000	\$50,000	06.30.2015
						\$97,849,694	\$12,520,599	\$16,892,948	\$29,413,547	\$68,436,147	\$148,688,745	\$29,907,591	\$122,131,260	\$152,038,851	(\$3,350,106)	

4.2 Engineering: Combined Design & Construction Projects

Capital Projects Delivered by Engineering Department – Combined Design & Construction Projects															
Year	I/O	Project	Sponsor Department	2014 and Prior					Total All Year					Projected Completion Date	
				Budget	Actual	Commitment	Total Costs	Available	B.A.C.	Total Costs	C.T.C.	E.A.C.	V.A.C.		
1	2005	600551	Athabasca Water Treatment Plan (WTP) Expansion	Environmental Services	\$149,278,362	\$146,194,758	\$2,067,054	\$148,261,812	\$1,016,550	\$162,467,337	\$161,450,787	\$1,000,000	\$162,450,787	\$16,550	10.17.2014
2	2007	600369	Anzac Waste Water Treatment Plant (WWTP) & Effluent Pipeline	Environmental Services	\$40,439,588	\$23,047,573	\$16,829,608	\$39,877,180	\$562,407	\$51,439,588	\$39,905,459	\$11,500,000	\$51,405,459	\$34,129	07.30.2015
3	2008	600341	Abram's Land Servicing/Site Preparation	Land Administration	\$25,700,000	\$20,886,949	\$4,800,240	\$25,687,189	\$12,811	\$25,700,000	\$25,687,189	-	\$25,687,189	\$12,811	11.28.2014
4	2008	600524	Fort MacKay Bridge Replacement	Public Operations	\$31,220,800	\$21,301,928	\$6,869,790	\$28,171,718	\$3,049,082	\$31,220,800	\$28,171,718	\$600,000	\$28,771,718	\$2,449,082	05.15.2015
5	2008	600310	Lift Station Upgrades (South)	Environmental Services	\$18,731,680	\$5,973,760	\$6,603,289	\$12,577,049	\$6,154,631	\$18,731,680	\$12,577,049	\$16,200,000	\$28,777,049	(\$10,045,369)	12.31.2015
6	2008	600350	Prairie Loop Boulevard	Engineering	\$89,701,567	\$34,282,789	\$13,612,803	\$47,895,593	\$41,805,974	\$98,701,567	\$48,244,915	\$50,456,652	\$98,701,567	-	11.30.2017
7	2009	600285	Transit Terminals	Transit	\$5,600,000	\$497,195	\$153,546	\$650,742	\$4,949,258	\$5,600,000	\$650,742	\$4,949,258	\$5,600,000	-	11.26.2015
8	2011	600367	Rural Community Placemaking - Fort Chipewyan	Parks	\$4,670,888	\$64,960	\$28,847	\$93,807	\$4,577,081	\$5,000,000	\$422,919	\$4,577,081	\$5,000,000	-	10.30.2015
9	2011	600297	South Operations Centre	Public Operations	\$51,340,985	\$48,202,352	\$2,416,106	\$50,618,458	\$722,527	\$51,340,985	\$50,580,719	\$1,500,000	\$52,080,719	(\$739,734)	10.31.2014
10	2011	600498	Transit Bus Shelter Replacements/Additions 2011-2013	Transit	\$21,300,000	\$18,551,062	\$2,318,588	\$20,869,650	\$430,350	\$21,300,000	\$20,869,650	\$400,000	\$21,269,650	\$30,350	11.28.2014
11	2011	600511	Urban Infrastructure Rehab (UIR) 2011-2013	Engineering	\$104,111,646	\$83,798,852	\$17,915,172	\$101,714,024	\$2,397,622	\$108,416,994	\$105,905,472	\$2,511,522	\$108,416,994	-	11.28.2014
12	2012	600584	Abram's Parcel 3 Development	Land Administration	\$5,000,000	\$211,947	\$3,038,398	\$3,250,345	\$1,749,655	\$5,000,000	\$3,329,861	\$1,670,139	\$5,000,000	-	11.28.2014
13	2012	600649	Archie Simpson Arena Air Conditioning	Community Services	\$720,000	\$281,545	\$212,104	\$493,649	\$226,351	\$720,000	\$493,649	-	\$493,649	\$226,351	12.31.2014
14	2012	600650	Archie Simpson Concrete Slab/Board Modifications	Community Services	\$2,538,872	\$2,263,135	\$230,121	\$2,493,256	\$45,616	\$4,385,396	\$4,339,780	\$25,000	\$4,364,780	\$20,616	12.31.2014
15	2012	600652	Casman Centre Food Service Expansion	Community Services	\$7,067,103	\$3,248,314	\$3,103,253	\$6,351,566	\$715,537	\$7,067,103	\$6,351,566	\$500,000	\$6,851,566	\$215,537	11.14.2014
16	2012	600654	Eagle Ridge Community Centre Partnership Initiative	Community Services	\$10,052,454	\$8,000,000	-	\$8,000,000	\$2,052,454	\$10,052,454	\$8,000,000	\$2,052,454	\$10,052,454	-	11.28.2014
17	2012	600690	Jubilee Plaza	Community Services	\$16,919,917	\$5,929,660	\$8,280,516	\$14,210,175	\$2,709,742	\$16,919,917	\$15,712,435	\$1,207,482	\$16,919,917	-	11.28.2014
18	2012	600660	Mamawi Community Centre Refurbishment	Community Services	\$4,000,000	\$331,167	\$3,080,733	\$3,411,900	\$588,100	\$4,000,000	\$3,411,900	\$588,100	\$4,000,000	-	09.30.2015
19	2012	600661	Parking Lot Upgrades	Parks	\$3,372,632	\$2,217,855	\$273,175	\$2,491,030	\$881,602	\$3,372,632	\$2,504,438	\$212,000	\$2,716,438	\$656,194	11.30.2014

Capital Projects Delivered by Engineering Department – Combined Design & Construction Projects															
Year	I/O	Project	Sponsor Department	2014 and Prior					Total All Year					Projected Completion Date	
				Budget	Actual	Commitment	Total Costs	Available	B.A.C.	Total Costs	C.T.C.	E.A.C.	V.A.C.		
20	2012	600669	West Airport Boundary Road	Engineering	\$17,500,000	\$13,383,816	\$3,520,649	\$16,904,465	\$595,535	\$17,500,000	\$16,904,465	(\$1,400,000)	\$15,504,465	\$1,995,535	11.28.2014
21	2013	600833	Fraser Ave & McLeod St Extension	City Centre	\$3,600,000	\$72,971	\$169,898	\$242,869	\$3,357,131	\$3,600,000	\$242,869	\$3,350,000	\$3,592,869	\$7,131	12.01.2015
22	2013	600783	MacDonald Island Utility Expansion	Community Services	\$30,500,000	\$15,443,571	\$8,004,155	\$23,447,726	\$7,052,274	\$30,500,000	\$23,445,296	\$6,500,000	\$29,945,296	\$554,704	11.17.2015
23	2013	600789	Rural Community Placemaking - Anzac	Public Operations	\$1,400,000	\$53,537	\$1,316,463	\$1,370,000	\$30,000	\$1,400,000	\$1,370,000	\$30,000	\$1,400,000	-	07.31.2015
24	2013	600790	Rural Community Placemaking - Conklin	Public Operations	\$800,000	\$15,615	\$784,385	\$800,000	-	\$800,000	\$800,000	-	\$800,000	-	07.31.2015
25	2013	600788	Rural Community Placemaking - Gregoire	Public Operations	\$800,000	\$14,723	\$100,277	\$115,000	\$685,000	\$800,000	\$115,000	\$685,000	\$800,000	-	09.30.2015
26	2013	600791	Rural Community Placemaking - Janvier	Public Operations	\$800,000	\$18,031	\$781,969	\$800,000	-	\$800,000	\$800,000	-	\$800,000	-	07.31.2015
27	2013	600792	Rural Infrastructure Rehabilitation	Public Operations	\$38,200,000	\$16,250,882	\$21,059,480	\$37,310,362	\$889,638	\$38,200,000	\$37,310,362	\$800,000	\$38,110,362	\$89,638	12.29.2016
28	2013	600830	Saprae Creek Water Line	Environmental Services	\$4,000,000	\$1,460,106	\$69,603	\$1,529,709	\$2,470,291	\$4,000,000	\$1,529,709	\$500,000	\$2,029,709	\$1,970,291	11.01.2014
29	2014	600853	Back of Curb Treatment King Traffic Circle & Gregoire	Public Operations	\$1,300,000	-	-	-	\$1,300,000	\$1,300,000	-	\$1,300,000	\$1,300,000	-	12.31.2015
30	2014	600988	Beacon Hill Slope Stability	Engineering	\$1,985,280	\$60,490	\$1,713,825	\$1,774,315	\$210,965	\$1,985,280	\$1,774,315	\$210,000	\$1,984,315	\$965	05.20.2015
31	2014	600872	Fort Chipewyan Community Garden	Parks	\$200,000	-	-	-	\$200,000	\$200,000	-	\$200,000	\$200,000	-	09.30.2015
32	2014	600983	Hangingsstone River Grayling Terrace	Engineering	\$1,395,000	\$49,885	\$1,154,462	\$1,204,347	\$190,653	\$1,395,000	\$1,204,347	\$190,000	\$1,394,347	\$653	03.31.2015
33	2014	600950	Ross Hennigar/Ron Morgan Park Upgrades	Community Services	\$2,500,000	-	-	-	\$2,500,000	\$2,500,000	-	\$2,500,000	\$2,500,000	-	07.31.2015
34	2014	600986	Saline Creek Culvert	Engineering	\$405,675	\$22,962	\$126,476	\$149,438	\$256,237	\$405,675	\$149,438	\$200,000	\$349,438	\$56,237	10.30.2014
35	2014	600985	Saline Creek/Ptarmigan Court	Engineering	\$826,500	\$32,000	\$341,860	\$373,860	\$452,640	\$826,500	\$373,860	\$250,000	\$623,860	\$202,640	07.31.2015
36	2014	600962	Sports Fields & Park Upgrades	Public Operations	\$4,600,000	-	-	-	\$4,600,000	\$4,600,000	-	\$4,600,000	\$4,600,000	-	09.30.2015
37	2014	600976	Waterways & Horse Pasture Park	City Centre	\$1,500,000	\$22,110	\$233,711	\$255,821	\$1,244,179	\$24,500,000	\$1,455,821	\$23,044,179	\$24,500,000	-	TBD
					\$704,078,950	\$472,186,500	\$131,210,557	\$603,397,057	\$100,681,892	\$766,748,908	\$626,085,730	\$142,908,868	\$768,994,598	(\$2,245,690)	

4.3 Engineering: Construction Projects

Capital Projects Delivered by Engineering Department – Construction Projects															
Year	I/O	Project	Sponsor Department	2014 and Prior					Total All Year					Overall Completion Date	
				Budget	Actual	Commitment	Total Costs	Available	B.A.C.	Total Costs	C.T.C.	E.A.C.	V.A.C.		
1	2006	600374	Anzac Truck Fill	Environmental Services	\$17,000,000	\$16,243,697	\$366,040	\$16,609,737	\$390,263	\$17,000,000	\$16,609,737	-	\$16,609,737	\$390,263	12.30.2014
2	2009	600516	Water Supply SE Supply Line Mackenzie	Engineering	\$13,044,800	\$9,814,027	\$1,782,991	\$11,597,017	\$1,447,783	\$13,044,800	\$11,588,951	-	\$11,588,951	\$1,455,849	10.30.2014
3	2010	600470	Lower Townsite Reservoir Upgrade	Environmental Services	\$17,300,000	\$14,875,827	\$1,401,995	\$16,277,821	\$1,022,179	\$17,300,000	\$16,277,821	\$1,000,000	\$17,277,821	\$22,179	12.31.2014
4	2011	600194	Anzac Multi-Use Facility	Community Services	\$47,700,000	\$44,234,140	\$2,907,590	\$47,141,730	\$558,270	\$47,700,000	\$47,141,730	\$500,000	\$47,641,730	\$58,270	10.31.2014
5	2011	600208	Janvier Water Treatment Plant (WTP) Intake	Environmental Services	\$1,262,128	\$424,862	\$833,163	\$1,258,025	\$4,103	\$5,500,000	\$5,495,897	\$4,103	\$5,500,000	-	10.31.2014
6	2011	600371	Rural Community Placemaking - Sapræe Creek	Parks	\$700,000	\$498,985	\$172,548	\$671,533	\$28,467	\$700,000	\$671,533	\$28,467	\$700,000	-	10.31.2014
7	2012	600586	Airport Sewer	Environmental Services	\$4,000,000	\$2,118,648	\$1,067,729	\$3,186,377	\$813,623	\$4,000,000	\$3,186,377	-	\$3,186,377	\$813,623	10.31.2014
8	2012	600686	Conklin Sewage Lagoon Upgrade	Environmental Services	\$25,000,000	\$78,334	\$7,000	\$85,334	\$24,914,666	\$35,000,000	\$85,334	\$40,000,000	\$40,085,334	(\$5,085,334)	12.30.2016
9	2012	600668	Fort Chipewyan Firebag Bridge Replacement	Community Services	\$10,500,000	\$3,147,688	\$5,011,851	\$8,159,539	\$2,340,462	\$10,500,000	\$8,159,539	\$1,500,000	\$9,659,539	\$840,462	06.30.2016
10	2012	600616	Highway 69 Lift Station & Forcemain	Environmental Services	\$12,500,000	\$11,557,130	\$800,639	\$12,357,769	\$142,231	\$12,500,000	\$12,357,769	\$350,000	\$12,707,769	(\$207,769)	07.10.2015
11	2012	600644	Saline Plateau Trunk Sewer	Environmental Services	\$19,500,000	\$12,282,315	\$1,261,743	\$13,544,058	\$5,955,942	\$19,500,000	\$13,544,058	\$2,000,000	\$15,544,058	\$3,955,942	07.31.2015
12	2012	600688	Septage Receiving Station	Environmental Services	\$18,600,000	\$16,860,819	\$1,014,745	\$17,875,563	\$724,437	\$18,600,000	\$17,875,563	\$300,000	\$18,175,563	\$424,437	12.31.2014
13	2012	600687	Slow Pitch Ball Diamonds	Public Operations	\$1,600,000	\$454,434	\$8,687	\$463,121	\$1,136,879	\$1,600,000	\$463,121	\$1,136,879	\$1,600,000	-	10.15.2015
14	2012	600691	Snye Remediation	Community Services	\$12,993,885	\$7,537,701	\$1,944,080	\$9,481,781	\$3,512,104	\$12,993,885	\$9,481,781	\$3,512,104	\$12,993,885	-	10.31.2014
15	2012	600665	Urban & Rural Cemetery Development	Parks	\$7,000,000	\$961,791	\$5,502,576	\$6,464,366	\$535,634	\$7,000,000	\$6,464,366	\$535,634	\$7,000,000	-	12.31.2015
16	2013	600724	Conklin Multiplex	Community Services	\$19,500,000	-	-	-	\$19,500,000	\$50,000,000	-	\$50,000,000	\$50,000,000	-	12.31.2017
17	2013	600829	District Energy System (DES)	Engineering	\$27,295,204	\$64,267	\$1,327,506	\$1,391,773	\$25,903,431	\$27,295,204	\$1,391,773	\$25,903,431	\$27,295,204	-	11.29.2017
18	2013	600725	Fort Chipewyan Richardson River Bridge	Public Operations	-	-	-	-	-	\$6,800,000	-	\$6,800,000	\$6,800,000	-	12.30.2016

Capital Projects Delivered by Engineering Department – Construction Projects														
Year	I/O	Project	Sponsor Department	2014 and Prior					Total All Year					Overall Completion Date
				Budget	Actual	Commitment	Total Costs	Available	B.A.C.	Total Costs	C.T.C.	E.A.C.	V.A.C.	
			Replacement											
19	2013	600726	Fort Chipewyan Swimming Pool	Community Services	\$8,000,000	\$1,950,967	\$4,598,314	\$6,549,281	\$1,450,720	\$36,473,100	\$2,049,281	\$34,423,820	\$36,473,100	- 06.30.2016
20	2013	600704	Fort Chipewyan Winter Road Bridge Replacement	Engineering	-	-	-	-	-	\$2,500,000	-	\$2,500,000	\$2,500,000	- 12.30.2016
21	2013	600738	Jubilee Centre/McMurray Experience	City Centre	\$2,500,000	-	\$2,000,000	\$2,000,000	\$500,000	\$2,500,000	\$2,000,000	\$500,000	\$2,500,000	- TBD
22	2013	600778	Lower Townsite 4 Way Chamber	Environmental Services	\$10,000,000	-	-	-	\$10,000,000	\$13,000,000	-	\$26,000,000	\$26,000,000	(\$13,000,000) 10.31.2016
23	2013	600800	Snyeside Park System	City Centre	\$37,864,107	\$3,994,032	\$141,978	\$4,136,010	\$33,728,097	\$37,864,107	\$4,136,010	\$33,728,097	\$37,864,107	- TBD
24	2013	600804	Surface Parking Relocation/Improvement	City Centre	\$3,900,000	\$10,543	\$3,567,561	\$3,578,104	\$321,896	\$13,800,000	\$3,578,104	\$10,220,000	\$13,798,104	\$1,896 TBD
25	2013	600823	Transit Facility Construction GreenTrip	Public Operations	\$53,887,500	\$3,969,946	\$3,830,079	\$7,800,025	\$46,087,475	\$53,887,500	\$7,799,196	\$45,500,000	\$53,299,196	\$588,304 08.08.2017
26	2013	600835	Waste Water Treatment Plant (WWTP) Improvements	Environmental Services	\$8,400,000	\$3,423,864	\$397,036	\$3,820,899	\$4,579,101	\$8,400,000	\$3,820,899	\$4,500,000	\$8,320,899	\$79,101 12.31.2014
27	2013	600812	Watermain Connection - Richard St	Environmental Services	\$2,900,000	\$1,440,515	\$1,250,464	\$2,690,979	\$209,021	\$2,900,000	\$2,690,979	\$209,021	\$2,900,000	- 11.30.2014
28	2014	600848	Active Transportation Trail 2014-2016	Parks	\$2,700,000	-	-	-	\$2,700,000	\$9,000,000	\$2,126,119	\$6,873,882	\$9,000,000	- TBD
29	2014	600854	Beacon Hill Outflow & Pipeline Upgrade	Environmental Services	\$6,000,000	-	-	-	\$6,000,000	\$15,000,000	-	\$25,000,000	\$25,000,000	(\$10,000,000) 10.31.2016
30	2014	600860	Christina River Bridge	Public Operations	\$2,000,000	-	-	-	\$2,000,000	\$2,000,000	-	\$2,000,000	\$2,000,000	- 06.25.2015
31	2014	600862	Clearwater Riverside Park	City Centre	\$3,200,000	\$76,705	\$57,565	\$134,270	\$3,065,730	\$28,200,000	\$134,270	\$28,065,730	\$28,200,000	- TBD
32	2014	600870	Flood Mitigation	City Centre	\$13,000,000	\$1,349,582	\$2,946,872	\$4,296,454	\$8,703,546	\$150,000,000	\$4,581,560	\$145,418,440	\$150,000,000	- 10.29.2015
33	2014	600874	Fort Chipewyan Water Treatment Plant (WTP) Upgrade	Environmental Services	\$2,900,000	-	\$53,860	\$53,860	\$2,846,140	\$22,000,000	\$53,860	\$34,000,000	\$34,053,860	(\$12,053,860) 12.30.2016
34	2014	600876	Fort McMurray Bike Park	Parks	\$2,000,000	\$61,473	\$1,417,481	\$1,478,954	\$521,046	\$2,000,000	\$1,478,954	\$521,046	\$2,000,000	- 07.30.2015
35	2014	600881	Gregoire Lake East Road Side Drainage	Public Operations	\$2,700,000	-	-	-	\$2,700,000	\$2,700,000	-	\$2,700,000	\$2,700,000	- 07.31.2015
36	2014	600954	Saline Water Main Hardin St to King St Booster	Environmental Services	\$14,000,000	\$225,141	\$13,672,342	\$13,897,483	\$102,517	\$14,000,000	\$13,897,483	\$100,000	\$13,997,483	\$2,517 10.30.2015
37	2014	600957	Snow Storage/Reclamation Facility	Public Operations	\$10,000,000	-	\$27,000	\$27,000	\$9,973,000	\$25,000,000	\$27,000	\$30,880,000	\$30,907,000	(\$5,907,000) 12.30.2016
38	2014	600960	South Waste Water Supply Line Phase 1	Environmental Services	\$8,000,000	-	\$1,370,000	\$1,370,000	\$6,630,000	\$30,000,000	\$1,370,000	\$33,500,000	\$34,870,000	(\$4,870,000) 12.30.2016

Capital Projects Delivered by Engineering Department – Construction Projects														
Year	I/O	Project	Sponsor Department	2014 and Prior					Total All Year					Overall Completion Date
				Budget	Actual	Commitment	Total Costs	Available	B.A.C.	Total Costs	C.T.C.	E.A.C.	V.A.C.	
39	2014	600963	Tennis Court Resurfacing	Parks	\$1,500,000	-	\$993,985	\$993,985	\$506,015	\$1,500,000	\$993,985	\$506,015	\$1,500,000	- 07.01.2015
40	2014	600967	Tolen Drive Bridge Replacement Including Removal	Public Operations	\$1,000,000	\$405,800	-	\$405,800	\$594,200	\$4,040,000	\$405,800	\$6,900,000	\$7,305,800 (\$3,265,800)	12..31.2015
41	2014	600972	Urban Infrastructure Rehabilitation (UIR) 2014-2016	Environmental Services	\$40,000,000	\$10,124,596	\$22,808,502	\$32,933,098	\$7,066,902	\$100,000,000	\$56,406,159	\$43,593,841	\$100,000,000 -	12.29.2017
				\$491,947,624	\$168,187,826	\$84,543,921	\$252,731,747	\$239,215,877	\$883,798,596	\$278,345,008	\$651,210,509	\$929,555,517	(\$45,756,921)	

4.4 Engineering: Fort McMurray Community Development Plan (FMCDP) Projects

Capital Projects Delivered by Engineering Department – Fort McMurray Community Development Plan (FMCDP) Projects																
Year	I/O	Project	Type	Sponsor Department	2014 and Prior					Total All Year					Overall Completion Date	
					Budget	Actual	Commitment	Total Costs	Available	B.A.C.	Total Costs	C.T.C.	E.A.C.	V.A.C.		
1	2008	600352	Parsons Creek Water Supply from WTP	Design & Construction	FMCDP	\$42,750,000	\$24,923,460	\$13,017,843	\$37,941,303	\$4,808,697	\$42,750,000	\$33,738,653	\$9,000,000	\$42,738,653	\$11,347	12.31.2015
2	2008	600406	Parsons Creek West Access Rd	Design	FMCDP	\$6,490,000	\$6,138,835	\$84,712	\$6,223,547	\$266,453	\$6,490,000	\$6,223,547	\$200,000	\$6,423,547	\$66,453	12.31.2014
3	2008	600349	Saline Creek Drive and Bridge	Construction	FMCDP	\$72,175,000	\$55,317,697	\$12,079,102	\$67,396,799	\$4,778,201	\$74,175,000	\$66,858,564	\$9,300,000	\$76,158,564	(\$1,983,564)	07.31.2015
4	2008	600348	Saline Creek Outfall Sewer to Mills Ave	Design & Construction	FMCDP	\$29,900,000	\$24,510,799	\$1,947,531	\$26,458,329	\$3,441,671	\$29,900,000	\$26,458,329	\$3,441,671	\$29,900,000	-	10.31.2014
5	2008	600346	Saline Creek Supply Line from King St	Construction	FMCDP	\$38,261,846	\$30,404,342	\$3,123,577	\$33,527,919	\$4,733,927	\$38,261,846	\$33,527,919	\$4,700,000	\$38,227,919	\$33,927	10.31.2014
6	2010	600018	Parsons Creek Reservoir	Design & Construction	FMCDP	\$1,284,330	\$96,925	\$1,013,439	\$1,110,364	\$173,967	\$14,600,000	\$14,426,034	\$170,000	\$14,596,034	\$3,967	12.31.2014
						\$190,861,176	\$141,392,058	\$31,266,203	\$172,658,261	\$18,202,916	\$206,176,846	\$181,233,046	\$26,811,671	\$208,044,717	(\$1,867,871)	

4.5 Engineering: Pre-Design, Design, or Construction Complete; Pending Closure in SAP

Capital Projects Delivered by Engineering Department – Pre-Design, Design, or Construction Complete; Pending Closure in SAP									
Year	I/O	Project	Sponsor Department	2014 and Prior					
				Budget	Actual	Commitment	Total Costs	Available	
1	2005	600544	Conklin Water Treatment Plant (WTP) Expansion	Environmental Services	\$1,032,878	\$175,598	\$180,032	\$355,631	\$677,248
2	2005	600398	Keyano Area Access Clearwater Drive	Engineering	\$2,524,998	(\$3,892)	\$885	(\$3,007)	\$2,528,006
3	2005	600548	Waste Water Treatment Plant (WWTP)	Environmental Services	\$3,260,973	\$2,892,166	\$214,484	\$3,106,650	\$154,322
4	2006	600376	Keyano Area Water and Sewer Trunks	Engineering	\$2,776,927	\$323,496	-	\$323,496	\$2,453,431
5	2007	600304	South Municipal Facility - Pre-Design & Design	Engineering	\$1,500,000	\$1,285,013	-	\$1,285,013	\$214,987
6	2008	600525	Fort Chipewyan Water Treatment Plant (WTP) Back-Up Power Supply	Environmental Services	\$1,318,808	\$1,220,553	\$3,529	\$1,224,082	\$94,726
7	2008	600336	Highway 63 Collector - Distributor Road I	Engineering	\$455,157	\$314,837	-	\$314,837	\$140,321
8	2008	600305	Infrastructure Relocation Highway 63	Environmental Services	\$2,021,285	\$45,186	\$1,000	\$46,186	\$1,975,099
9	2008	600353	Parsons Creek Sewer Outfall	FMCDP	\$925,671	\$174,113	\$747,955	\$922,068	\$3,602
10	2008	600351	Saline Creek Highway 69 Twinning	FMCDP	\$16,900,000	\$16,569,044	\$77,696	\$16,646,740	\$253,260
11	2008	600381	Saline Creek King St Booster	FMCDP	\$104,120	(\$122,673)	\$47,199	(\$75,474)	\$179,594
12	2008	600347	Saline Creek Plateau Transmission Main	FMCDP	\$9,500,000	\$9,217,400	\$256,223	\$9,473,624	\$26,376
13	2008	600345	Saline Creek Supply Line from Water Treatment Plant (WTP) to King St	FMCDP	\$14,198,154	\$10,799,272	\$1,342,847	\$12,142,120	\$2,056,034
14	2008	600334	Solid Waste Office/Shop & Fleet Building	Environmental Services	\$701,212	\$571,517	\$58,775	\$630,292	\$70,920
15	2009	600290	Community Placemaking 2009	Public Operations	\$269,754	\$7,394	-	\$7,394	\$262,360
16	2009	600176	Cornwall Lift Station	Environmental Services	\$500,000	\$471,187	-	\$471,187	\$28,813
17	2009	600519	Janvier Water Treatment Plant (WTP) Intake	Environmental Services	\$560,000	\$359,757	-	\$359,757	\$200,243
18	2009	600168	Shop/Office Space at Waste Water Treatment Plant (WWTP) - Design	Public Operations	\$1,680,000	\$178,633	-	\$178,633	\$1,501,367
19	2009	600512	Urban Road Rehabilitation 2009	Public Operations	\$976,402	-	-	-	\$976,402
20	2010	600466	Airport Sewer	Engineering	\$750,000	\$465,694	-	\$465,694	\$284,306
21	2010	600448	Anzac Multi-Use Facility - Design	Engineering	\$1,066,231	\$1,050,664	-	\$1,050,664	\$15,567
22	2010	600380	Beaconhill Pumphouse	Environmental Services	\$775,005	-	\$704,940	\$704,940	\$70,065
23	2010	600500	Fort Chip Waterline Replacement Construction	Community Services	\$4,548,971				
24	2010	600484	Rural Road Rehabilitation 2010	Public Operations	\$2,598,245	-	\$2,363,080	\$2,363,080	\$235,166
25	2010	600015	Shop Office Space at Waste Water Treatment Plant (WWTP)	Environmental Services	\$14,200,000	\$12,089,951	\$15,765	\$12,105,717	\$2,094,283
26	2010	600128	Snow Storage Facilities - Pre-Design	Environmental Services	\$227,000	\$227,000	-	\$227,000	-
27	2010	600460	South Municipal Facility Comp 1 - South Station	Regional Emergency Services	\$239,154	\$2,533	\$21,463	\$23,996	\$215,159
28	2010	600006	South Municipal Facility Comp 2 - Pre-Design & Design	Engineering	\$1,459,015	\$1,459,015	-	\$1,459,015	-
29	2011	600492	Anzac Asphalt Roadside Walkways	Public Operations	\$866,455	-	\$665,970	\$665,970	\$200,485
30	2011	600319	Beacon Hill Water Spray Park	Parks	\$1,120,000	\$1,083,453	\$1,591	\$1,085,044	\$34,956
31	2011	600190	Christina River Bridge Replacement	Public Operations	\$500,000	\$288,587	-	\$288,587	\$211,413
32	2011	600565	Confederation Way/Thickwood Blvd Lane Widening	Engineering	\$13,000,000	\$5,161,496	\$246,463	\$5,407,959	\$7,592,041
33	2011	600191	Fort Chipewyan Firebag Bridge Replacement - Design	Public Operations	\$800,000	\$750,436	-	\$750,436	\$49,564



Capital Projects Delivered by Engineering Department – Pre-Design, Design, or Construction Complete; Pending Closure in SAP									
Year	I/O	Project	Sponsor Department	2014 and Prior					
				Budget	Actual	Commitment	Total Costs	Available	
34	2011	600192	Fort Chipewyan Road Bridges Replacement - Design	Engineering	\$740,005	\$740,005	-	\$740,005	-
35	2011	600331	Fort Chipewyan Swimming Pool Site Selection/Design	Community Services	\$1,100,000	\$802,665	\$73,119	\$875,784	\$224,216
36	2011	600495	Franklin Ave Revitalization	Engineering	\$104,186	\$9,606	\$394	\$10,000	\$94,186
37	2011	600343	Handicapped-Accessible Flower Bed	Parks	\$139,000	\$132,614	\$6,386	\$139,000	
38	2011	600272	Lower Townsite 4 Way Chamber	Environmental Services	\$284,733	\$284,733	-	\$284,733	-
39	2011	600365	Prairie Creek Trial Connector	Parks	\$750,000	-	-	-	\$750,000
40	2012	600651	Birchwood Trail Lighting 2012	Parks	\$400,000	\$270,758	\$13,446	\$284,204	\$115,796
41	2012	600594	Cornwall Lift Station Upgrade	Environmental Services	\$40,154	\$2,873	\$9,621	\$12,495	\$27,660
42	2012	600655	Fort Chipewyan Sports Field Expansion/Dugouts	Parks	\$58,108	\$27,840	-	\$27,840	\$30,268
43	2012	600641	Low Pressure Sanitary Sewer Highway 63 North	Environmental Services	\$3,500,000	\$3,386,556	\$64,397	\$3,450,952	\$49,048
44	2012	600663	Signal Road Trail Paving	Parks	\$518,500	-	\$2,980	\$2,980	\$515,520
45	2012	600647	Thickwood Reservoir Replacement	Environmental Services	\$7,950,000	\$6,825,905	\$333,349	\$7,159,253	\$790,747
46	2012	600664	Thickwood/Timberlea Multi-Use Facility	Community Services	\$7,000,000	\$3,939,736	-	\$3,939,736	\$3,060,264
47	2013	600715	Anzac Fire Hall	Regional Emergency Services	\$150,000	\$98,850	-	\$98,850	\$51,150
48	2013	600716	Anzac Walkway & Sport Field Lighting	Public Operations	\$1,000,000	\$994,595	-	\$994,595	\$5,405
49	2013	600719	Business Incubator City Centre	City Centre	-	-	-	-	-
50	2013	600727	Fort McMurray Bike Park	Community Services	\$150,000	\$145,588	\$4,327	\$149,914	\$86
51	2013	600822	Landfill Access Upgrading	Environmental Services	\$58,676	\$58,676	-	\$58,676	-
52	2013	600780	MacDonald Island Bridge	City Centre	\$3,000,000	\$1,563,504	\$558,388	\$2,121,892	\$878,108
53	2013	600703	MacDonald Island Utility Expansion	Engineering	\$4,000,000	\$312,563	\$26,201	\$338,764	\$3,661,236
54	2013	600784	Parking Garage Entertainment District	City Centre	\$246,965	-	-	-	\$246,965
55	2013	600785	Performing & Visual Arts Centre	City Centre	-	-	-	-	-
56	2013	600793	Rural Off Highway Vehicle Fencing - Anzac	Public Operations	\$150,000	\$94,270	\$807	\$95,077	\$54,923
57	2013	600705	Rural Road Rehabilitation 2012	Engineering	\$500,000	\$493,017	\$6,983	\$500,000	-
58	2013	600798	Sister Mary Phillips School/Dickinsfield School Playground	Public Operations	\$240,000	\$231,783	-	\$231,783	\$8,217
59	2013	600803	Sports and Entertainment Arena - City Centre	City Centre	\$1,006,858	\$200,052	\$219,918	\$419,971	\$586,887
60	2013	600809	Water Towers	Environmental Services	\$57,205	\$57,205	-	\$57,205	-
61	2014	600995	Green Energy/Utility Dist System	Environmental Services	\$1,000,000	-	\$100	\$100	\$999,900
62	2014	600915	Janvier Aquatics Facility	Community Services	\$750,000	-	-	-	\$750,000
63	2014	600953	Rural Water/Sewer Servicing	Environmental Services	\$250,000	-	-	-	\$250,000
64	2014	600987	Saprae Creek Bridge/Draper Road (all flood related projects to be transferred to this budget code)	Engineering	\$358,850	\$306,113	-	\$306,113	\$52,737
65	2014	600968	Tourist Sewage Dump Stations	Environmental Services	\$1,000,000	-	-	-	\$1,000,000
66	2014	600969	Tourist Sewage Dump Stations	Environmental Services	\$500,000	\$79,254	\$102,867	\$182,121	\$317,879
					\$140,359,656	\$88,116,192	\$8,373,181	\$96,489,373	\$43,870,283

# 5.0 Capital Projects Delivered by Other Departments

## 5.1 Other Departments: Pre-Construction Projects (Includes Pre-Design and Design)

Year	I/O	Project	Type	Delivery Department	Sponsor Department	2014 and Prior					
						Budget	Actual	Commitment	Total Costs	Available	
1	2009	600170	Landfill Gas Management System	Design	Environmental Services	Environmental Services	\$700,000	\$630,364	\$238	\$630,602	\$69,398
2	2009	600182	Transfer Stations/Recycling Depots	Design	Environmental Services	Environmental Services	\$448,000	\$281,184	\$40,494	\$321,678	\$126,322
3	2011	600447	Jubilee Center Reno 6 & 5th 2010 - Design	Design	Facilities Services	Facilities	\$995,000	\$12,885	-	\$12,885	\$982,115
4	2012	600643	Regional SCADA Wan	Design	Environmental Services	Environmental Services	\$225,000	-	\$72,443	\$72,443	\$152,557
5	2014	600918	Landfill Gas Management System	Pre-Design & Design	Environmental Services	Environmental Services	\$400,000	\$19,205	\$80,795	\$100,000	\$300,000
6	2014	600966	Tipping Pad	Pre-Design & Design	Environmental Services	Environmental Services	\$100,000	\$14,846	\$33,400	\$48,246	\$51,754
							\$2,868,000	\$958,483	\$227,371	\$1,185,854	\$1,682,146

## 5.2 Other Departments: Combined Design & Construction Projects (Delivered by Regional Recreation Corporation)

Year	I/O	Project	Type	Delivery Department	Sponsor Department	2014 and Prior					
						Budget	Actual	Commitment	Total Costs	Available	
1	2012	600657	MacDonald Island Park Expansion	Design & Construction	Regional Recreation Corporation (RRC)	Community Services	\$126,900,000	\$126,900,000	-	\$126,900,000	-
2	2014	600944	Northside Multi-Use Facility Phase 1 (Twin Arenas)	Design & Construction	Regional Recreation Corporation (RRC)	Community Services	\$28,800,000	-	-	-	\$28,800,000
							\$155,700,000	\$126,900,000	-	\$126,900,000	\$28,800,000

### 5.3 Other Departments: Construction Projects

Capital Projects Delivered by Other Departments – Construction Projects								2014 and Prior			
	Year	I/O	Project	Type	Delivery Department	Sponsor Department	Budget	Actual	Commitment	Total Costs	Available
1	2008	600540	Waste Water Treatment Plant (WWTP) Sand and Mud Dewatering Pad	Construction	Environmental Services	Environmental Services	\$2,000,000	\$14,905	-	\$14,905	\$1,985,095
2	2009	600508	South Police Centre and Cellblock	Construction	RCMP	RCMP	\$20,000,000	\$17,431,784	\$265,123	\$17,696,907	\$2,303,093
3	2010	600130	Casman Centre Redevelopment	Construction	Community Services	Community Services	\$116,113	-	\$18,000	\$18,000	\$98,113
4	2010	600467	Fort Chipewyan Rural SCADA and PLC Upgrades	Construction	Environmental Services	Community Services	\$600,000	-	-	-	\$600,000
5	2010	600469	Fort MacKay Lift Station Spare Pump 30HP	Construction	Environmental Services	Environmental Services	\$62,720	\$25,305	-	\$25,305	\$37,415
6	2010	600474	Transfer Station/Recycling Depot	Construction	Environmental Services	Environmental Services	\$555,937	\$87,400	\$172,330	\$259,730	\$296,207
7	2011	600446	Architectural Upgrades of Owned & Leased	Construction	Facility Services	Facilities	\$223,425	\$16,788	\$2	\$16,790	\$206,635
8	2011	600160	Bylaw Area Expansion	Construction	RCMP	RCMP	\$1,425,533	\$1,256,069	\$153,700	\$1,409,769	\$15,764
9	2011	600576	Inverted Pad	Construction	Facility Services	Facilities	\$969,100	\$808,282	\$11,492	\$819,774	\$149,326
10	2011	600247	Jubilee Building Major Maintenance Upgrade	Construction	Facility Services	Facilities	\$1,486,508	\$513,753	\$294,435	\$808,187	\$678,321
11	2011	600252	Landfill Gas Management System	Construction	Environmental Services	Environmental Services	\$12,000,000	\$11,129,528	\$817,056	\$11,946,584	\$53,416
12	2011	600277	RCMP Project Room Fit-Up	Construction	RCMP	RCMP	\$75,000	\$20,600	\$41,000	\$61,600	\$13,400
13	2011	600287	Regional Landfill Cell II, III/Stockpile Pad	Construction	Environmental Services	Environmental Services	\$1,710,129	\$105,758	\$845,370	\$951,128	\$759,001
14	2011	600677	Replacement of Trane Chiller & Cooling Tower	Construction	Facility Services	Facilities	\$379,392	\$330,734	\$33,166	\$363,900	\$15,492
15	2011	600462	Steel Gates with Municipal Logo	Construction	Parks	Parks	\$112,800	\$88,275	-	\$88,275	\$24,525
16	2011	600491	Westview Westwood Community Park Upgrade	Construction	Parks	Parks	\$1,225,000	\$944,110	\$183,374	\$1,127,484	\$97,516
17	2012	600596	Green Plan Initiative Regional Landfill	Construction	Environmental Services	Environmental Services	\$4,000,000	\$776,734	\$2,629,997	\$3,406,731	\$593,269
18	2013	600824	2013 Traffic Signals - Loutit Rd and Sparrow Hawk	Construction	Public Operations	Public Operations	\$184,070	\$184,070	-	\$184,070	-
19	2013	600825	Accessible Pedestrian Signal Hospital & Fitzgerald	Construction	Public Operations	Public Operations	\$123,147	\$123,147	-	\$123,147	-
20	2013	600717	Architectural Upgrades of Owned & Leased 2013	Construction	Facility Services	Facilities	\$1,500,000	\$5,000	\$206,540	\$211,540	\$1,288,460
21	2013	600712	Fort Chipewyan Landfill Public Drop-Off Area	Construction	Environmental Services	Environmental Services	\$2,800,000	\$1,868,022	\$242,318	\$2,110,339	\$689,661
22	2013	600735	Household Hazardous Waste Building	Construction	Environmental Services	Environmental Services	\$350,000	\$315,392	\$10	\$315,402	\$34,598
23	2013	600786	Portable Generators for Environmental Facility	Construction	Environmental Services	Environmental Services	\$1,700,000	\$39,585	-	\$39,585	\$1,660,415
24	2013	600713	Regional Landfill Lateral Expansion Cell	Construction	Environmental Services	Environmental Services	\$6,000,000	\$5,398,265	\$400,625	\$5,798,890	\$201,110
25	2013	600787	Regional SCADA Wan	Construction	Environmental Services	Environmental Services	\$1,500,000	\$69,680	\$1,073,222	\$1,142,902	\$357,099
26	2014	600855	Beaver Trail Light Project (Birchwood Trails System)	Construction	Parks	Parks	\$450,000	-	\$197,039	\$197,039	\$252,961
27	2014	600857	Building Life Cycle	Construction	Facility Services	Facilities	\$4,100,000	\$7,778	\$421,811	\$429,589	\$3,670,411
28	2014	600858	Casman Centre Generator 2014	Construction	Facility Services	Community Services	\$310,000	-	-	-	\$310,000
29	2014	600859	Casman Centre Roof Replacement	Construction	Facility Services	Community Services	\$900,000	-	\$662,300	\$662,300	\$237,700
30	2014	600864	Community Playgrounds (Eagle Ridge and others)	Construction	Parks	Parks	\$1,875,000	\$662,884	\$412,116	\$1,075,000	\$800,000
31	2014	601002	Conklin Mobile Waste Water Treatment Plant (WWTP)	Construction	Environmental Services	Environmental Services	\$2,500,000	-	-	-	\$2,500,000
32	2014	600865	Contaminated Soil Land Farm	Construction	Environmental Services	Environmental Services	\$3,000,000	\$291,041	\$94,231	\$385,272	\$2,614,728
33	2014	600884	Gregoire/Beacon Hill Off-Leash Dog Park	Construction	Parks	Parks	\$150,000	-	\$115,500	\$115,500	\$34,500
34	2014	600984	Haxton Centre Upgrades 2014	Construction	Facility Services	Community Services	\$350,000	\$9,700	\$340,300	\$350,000	-

Capital Projects Delivered by Other Departments – Construction Projects							2014 and Prior				
Year	I/O	Project	Type	Delivery Department	Sponsor Department	Budget	Actual	Commitment	Total Costs	Available	
35	2014	600885	Heated Storage Facility Water Haul Trucks	Construction	Environmental Services	Environmental Services	\$418,000	\$42,356	\$49,032	\$91,388	\$326,612
36	2014	600916	Janvier Skateboard Park	Construction	Parks	Public Operations	\$300,000	\$88,347	\$24,337	\$112,685	\$187,315
37	2014	600917	Jubilee Centre Renovation/Construction 2014-2015	Construction	Facility Services	Facilities	\$6,000,000	\$56,353	\$1,138,857	\$1,195,210	\$4,804,790
38	2014	600978	Jubilee Main Floor Multipurpose Room	Construction	Facility Services	Facilities	\$240,593	\$147,196	\$25,112	\$172,308	\$68,285
39	2014	600919	Leachate Treatment Management	Construction	Environmental Services	Environmental Services	\$1,500,000	-	\$100,000	\$100,000	\$1,400,000
40	2014	600942	Material Recovery Facility Expansion	Construction	Environmental Services	Environmental Services	\$2,500,000	-	\$336,572	\$336,572	\$2,163,428
41	2014	600980	RES Tower 5 Power Upgrade	Construction	Regional Emergency Services	Regional Emergency Services	\$100,000	\$54,886	\$13,750	\$68,636	\$31,364
42	2014	600952	Rural Streetlight Conversion to LED	Construction	Public Operations	Public Operations	\$210,000	\$149,237	-	\$149,237	\$60,763
43	2014	600956	SCBA Technician/Inventory Control Truck	Construction	Regional Emergency Services	Regional Emergency Services	\$50,000	\$34,676	\$7,930	\$42,605	\$7,395
44	2014	600961	Specialized Transit Bus New Purchase and Replacement 2014-2018	Construction	Public Operations	Public Operations	\$290,000	\$172,140	-	\$172,140	\$117,860
45	2014	600964	Timberlea Splash Park	Construction	Parks	Parks	\$500,000	-	\$462,930	\$462,930	\$37,070
46	2014	600965	Tipping Pad	Construction	Environmental Services	Environmental Services	\$1,300,000	\$199,997	\$99,000	\$298,997	\$1,001,004
47	2014	600970	Traffic Signal Upgrades & Installation 2014	Construction	Public Operations	Public Operations	\$967,783	-	\$407,500	\$407,500	\$560,283
48	2014	600971	Transit Bus Refurbishment Program	Construction	Public Operations	Public Operations	\$841,500	\$459,000	\$382,500	\$841,500	-
49	2014	600974	Warm Up Shelters	Construction	Parks	Public Operations	\$275,000	-	\$275,000	\$275,000	-
							\$90,226,750	\$43,928,776	\$12,953,575	\$56,882,352	\$33,344,399

5.4 Other Departments: Land Acquisition Projects

	Year	I/O	Type	Delivery Department	Sponsor Department	2014 and Prior				
						Budget	Actual	Commitment	Total Costs	Available
1	2009	162009	Land Administration	Land Administration	Environmental Services	\$1,059,685	\$225,587	\$53,202	\$278,789	\$780,896
2	2011	600306	Land Administration	Land Administration	Parks	\$3,000,000	-	-	-	\$3,000,000
3	2011	600271	Land Administration	Land Administration	Environmental Services	\$2,000,000	-	-	-	\$2,000,000
4	2012	192012	Land Administration	Land Administration	Land Administration	\$27,095,184	\$7,210,129	\$257,504	\$7,467,633	\$19,627,551
5	2013	152006	Land Administration	Land Administration	Land Administration	\$223,350	\$178,248	\$3,232	\$181,480	\$41,870
6	2013	232013	Land Administration	Land Administration	Land Administration	\$61,371,201	\$2,816,012	\$447	\$2,816,459	\$58,554,742
						\$94,749,420	\$10,429,976	\$314,385	\$10,744,361	\$84,005,059

## 6.0 City Centre Capital Projects

### 6.1 City Centre: Pre-Construction Projects (Includes Pre-Design and Design)

Year	I/O	Project	Type	Delivery Department	Sponsor Department	2014 and Prior					
						Budget	Actual	Commitment	Total Costs	Available	
1	2011	600368	Civic Centre - Pre-Design & Design	Pre-Design & Design	City Centre	City Centre	\$337,809	\$337,809	-	\$337,809	-
2	2013	600722	Civic Centre - Festival Plaza	Pre-Construction	City Centre	City Centre	-	-	-	-	-
3	2013	600795	Safety/Security Facility - Pre-Construction	Pre-Construction	City Centre	City Centre	-	-	-	-	-
							\$337,809	\$337,809	-	\$337,809	-

### 6.2 City Centre: Construction Projects

Year	I/O	Project	Type	Delivery Department	Sponsor Department	2014 and Prior					
						Budget	Actual	Commitment	Total Costs	Available	
1	2013	600721	Centre Business District Streetscape	Construction	City Centre	City Centre	\$27,800,000	-	-	-	\$27,800,000
2	2013	600794	Safety/Security Facility - Construction	Construction	City Centre	City Centre	\$8,600,000	-	-	-	\$8,600,000
3	2013	600810	Water/Waste - Construction	Construction	City Centre	Environmental Services	-	-	-	-	-
							\$36,400,000	-	-	-	\$36,400,000

## 7.0 Procurement-Based Capital Projects

Procurement-Based Capital Projects						2014 and Prior				
	Year	I/O	Project	Delivery Department	Sponsor Department	Budget	Actual	Commitment	Total Costs	Available
1	2011	600580	Heavy Equipment Add 2011 Quonset	Fleet Services	Fleet	\$145,501	\$53,872	-	\$53,872	\$91,629
2	2011	600523	Screener Stacker Replacement	Fleet Services	Fleet	\$150,000	-	-	-	\$150,000
3	2012	600672	Transit Bus Additions 2012-2014	Transit	Transit	\$2,335,399	\$1,207,576	-	\$1,207,576	\$1,127,823
4	2012	600671	Transit Bus Replacement 2012-2014	Transit	Transit	\$2,465,372	\$1,235,725	\$891,586	\$2,127,311	\$338,060
5	2013	172013	Heavy Equipment 2013	Fleet Services	Fleet Services	\$655,000	\$333,668	\$179,401	\$513,069	\$141,931
6	2014	600850	Ambulance Fleet Replacement 2014 (1)	Regional Emergency Services	Regional Emergency Services	\$243,000	-	\$241,928	\$241,928	\$1,072
7	2014	600851	Ambulance Fleet Replacement 2014 (2)	Regional Emergency Services	Regional Emergency Services	\$243,000	-	\$241,928	\$241,928	\$1,072
8	2014	32014	Ambulance Replacement	Regional Emergency Services	Regional Emergency Services	\$486,000	-	\$483,856	\$483,856	\$2,144
9	2014	600866	Dangerous Goods Unit	Regional Emergency Services	Regional Emergency Services	\$500,000	-	\$452,443	\$452,443	\$47,557
10	2014	600877	Frank Lacroix Arena Generator 2014	Public Operations	Community Services	\$135,000	-	-	-	\$135,000
11	2014	382014	Heavy Equipment Additions 2014	Fleet Services	Fleet Services	\$6,558,000	\$67,592	\$4,557,763	\$4,625,355	\$1,932,645
12	2014	392014	Heavy Equipment Replacement 2014	Fleet Services	Fleet Services	\$130,000	-	-	-	\$130,000
13	2014	600914	Intelligent Bus Transit System (IBTS)	Transit	Public Operations	\$6,150,000	-	-	-	\$6,150,000
14	2014	462014	Light Equipment Additions 2014	Fleet Services	Fleet Services	\$925,000	-	\$507,756	\$507,756	\$417,244
15	2014	472014	Light Equipment Replacements 2014	Fleet Services	Fleet Services	\$175,000	-	\$154,113	\$154,113	\$20,887
16	2014	522014	RES Light Vehicle Replacement	Regional Emergency Services	Regional Emergency Services	\$164,000	\$142,209	\$14,324	\$156,533	\$7,467
17	2014	600951	Rural & Urban Emergency Vehicle Replacement Pumper Truck 307	Regional Emergency Services	Regional Emergency Services	\$750,000	-	\$723,931	\$723,931	\$26,069
18	2014	600977	Zamboni (Back-up)	Fleet Services	Community Services	\$142,000	\$119,395	-	\$119,395	\$22,605
						\$22,352,271	\$3,160,037	\$8,449,029	\$11,609,066	\$10,743,205

# 8.0 Information Technology (IT) Capital Projects

	Year	I/O	Project	Sponsor Department	2014 and Prior				
					Budget	Actual	Commitment	Total Costs	Available
1	2006	600372	Records Management	Advisory Services	\$2,516,919	\$461,083	\$1,091,217	\$1,552,300	\$964,619
2	2007	600363	Enterprise Resource Planning Solution	IT	\$41,568,203	\$22,449,681	–	\$22,449,681	\$19,118,522
3	2010	600617	IT Windows Terminal Servers	IT	\$1,500,000	–	–	–	\$1,500,000
4	2011	600276	Data Center Relocation	IT	\$1,649,302	\$1,600,211	\$12,474	\$1,612,685	\$36,617
5	2011	600199	Electronic Agenda & Voting	IT	\$300,000	\$82,242	–	\$82,242	\$217,758
6	2011	600206	Regional Geomatics Program	Advisory Services	\$7,352,634	\$4,524,259	\$1,253,856	\$5,778,115	\$1,574,519
7	2012	600648	Wireless Access	IT	\$382,182	\$110,597	–	\$110,597	\$271,584
8	2013	600723	Community Accessibility - Rural Communities	IT	\$750,000	\$180,787	\$419,956	\$600,743	\$149,257
9	2013	600736	IT Infrastructure Upgrades 2013	IT	\$1,413,924	\$403,413	\$164,088	\$567,501	\$846,423
					\$57,433,163	\$29,812,274	\$2,941,591	\$32,753,865	\$24,679,299



## 9.0 Capital Projects: In Closure and Closed

### 9.1 Capital Projects In Closure Process (To Be Transferred To Assets)

Capital Projects in Closure Process (To Be Transferred To Assets)					2014 and Prior		
Year	I/O	Project	Budget	Actual	Commitment	Total Costs	Available
1	2005	600382	Core Amenities Rural	\$84,641	-	-	\$84,641
2	2006	600397	Connector Roadway Keyano Area	\$155,000	\$154,460	-	\$540
3	2006	600394	Electronic Permitting	\$269,695	\$269,695	-	-
4	2006	600383	Keyano Area Roads	\$9,164	\$9,164	-	-
5	2006	600541	Land Acquisition	\$98,522	-	-	\$98,522
6	2006	600570	PLS 080047 Anzac Waste WTP	\$1,413	-	-	\$1,413
7	2006	600377	Thickwood Heights Arena Dressing Room #1	\$1,457	\$18	\$18	\$1,439
8	2008	600338	Community Placemaking 2008	\$15,258	-	-	\$15,258
9	2008	600337	Rural Core Amenitites - Anzac	\$514,604	\$514,604	-	-
10	2008	600530	Saline Creek Highway 69 Water	-	(\$40,119)	(\$40,119)	\$40,119
11	2008	600313	Urban Road Rehabilitation 2008	(-)	(\$18,642)	(\$18,642)	\$18,642
12	2009	600292	Fort Chipewyan Winter Road Upgrade All Weather Road	\$133,142	-	-	\$133,142
13	2009	600179	Lower Townsite Reservoir Upgrade - Design	\$728,888	\$728,888	-	-
14	2009	600685	Plan 616AO, Block 15, Lots 14	\$7,854	-	-	\$7,854
15	2009	600291	Rural Entry Sign Lighting	\$50,000	\$44,628	-	\$5,372
16	2010	600464	Fort Chipewyan Community Centre Kitchen Restoration	\$298,500	\$298,500	-	-
17	2010	600333	Frank Lacroix - Storage Garage	\$46,600	\$46,600	-	-
18	2010	600361	Hangingstone Bridge Rehabilitation	\$108,715	\$108,715	-	-
19	2010	600473	Thickwood Reservoir Replacement Pre-Design	\$1,149,849	\$1,149,849	-	-
20	2011	600513	Downtown Sewer Capacity Increase - Design	\$303,120	\$303,120	-	-
21	2011	600493	Fort Chipewyan Winter Road Improvements	\$300,000	\$85,942	-	\$214,058
22	2011	600578	Nurse's Office Renovation - Hardin Street Building	\$35,977	\$35,977	-	-
23	2011	600683	Plan 0123419 Lot 2	\$7,208	-	-	\$7,208
24	2011	600472	Septage Receiving Station	\$934,242	\$894,203	-	\$40,039
25	2011	600471	Thickwood/St Paul's School Trail	\$35,168	\$35,168	-	-
26	2011	600502	Urban Infrastructure Rehabilitation (UIR) Program 2011-2013 - Design	\$1,000,000	\$997,187	-	\$2,813
27	2012	600588	Anzac Waste Water Treatment Plant (WWTP) Effluent Pipeline	\$60,412	\$60,412	-	-
28	2012	600589	Architectural Upgrades Owned Leased 2012	\$1,259,407	\$1,259,407	-	-
29	2012	600684	John Malcom Lands LSD 10-2-89-9-W4	\$192	\$192	-	-
30	2012	600646	Southwest Water Supply Line - Pre-Design	\$1,071,281	\$1,071,281	-	-
31	2013	600734	Heavy Equipment Add 13 Att - Street Sweeper	\$14,100	-	-	\$14,100

Capital Projects in Closure Process (To Be Transferred To Assets)					2014 and Prior			
	Year	I/O	Project	Budget	Actual	Commitment	Total Costs	Available
32	2013	0242013	Light Equipment Additions 2013	\$118,716	-	\$980	\$980	\$117,736
				\$8,813,124	\$8,009,249	\$980	\$8,010,229	\$802,896

## 9.2 Recently Closed Capital Projects (Transferred To Assets)

Recently Closed Capital Projects (Transferred To Assets)				Amount
Year	I/O	Project		
1	2005	600400	Conklin Comm Rec Revitalization	\$115,734
2	2006	600396	Emergency Communications Study	\$8,577,916
3	2006	600384	Rural Off Highway Vehicle Fencing	\$43,357
4	2007	600302	Timberlea Pumphouse Upgrade	\$3,722,674
5	2009	600169	Fire Hall Traffic Advisory Lights	\$107,578
6	2009	600159	Jubilee Centre Renovation - Construction	\$4,226,887
7	2009	600522	Spruce Drive Road Development - Conklin	\$6,892
8	2009	600574	Two Boilers Phase 3	\$154,479
9	2010	600012	Franklin Ave Revitalization - Pre-Design & Design	\$1,076,379
10	2010	600452	Gregoire Outdoor Rink	\$878,163
11	2010	600499	Saucer Swing	\$15,210
12	2010	600007	Sportsfield Restoration Soccer St. Anne	\$278,485
13	2011	600479	Anzac - Asphalt Roadside Walkways - Pre-Design	\$399,950
14	2011	600320	Birchwood Trails	\$94,274
15	2011	600321	Bleacher Replacement	\$87,750
16	2011	600324	Central Irrigation System	\$58,888
17	2011	600196	Communication Backup Generator Replacement	\$1,556
18	2011	600201	Fire Safety House Replacement	\$133,460
19	2011	600330	Fort Chip Slo Pitch Irrigation	\$55,560
20	2011	600481	Fort Chipewyan Waterline Replacements 2010 - Design	\$338,206
21	2011	600339	Gazebo	\$22,300
22	2011	600581	Heavy Equip Add '11 Biodiesel Plant	\$102,268
23	2011	600577	Jubilee Air Filtration	\$369,047
24	2011	600506	Jubilee Centre Renovation 2010 - Design	\$1,451,915
25	2011	600354	Liberty Swing	\$117,178
26	2011	600362	Outdoor Boarded Rink Pile Repairs	\$83,748
27	2011	600404	Sportsfield Sand Silo Additions	\$80,175
28	2011	600456	St Laurent Way Playground Replacement	\$60,971
29	2011	600494	Transit Bus Additions 2011	\$58,650
30	2012	600693	616A, BL13,Lots 6,7,&8 & 35MC BL 13	\$754,379
31	2012	600595	Fire Investigation Van	\$15,217
32	2012	600615	Heavy Equipment Rpl '12 Bomag	\$699,000
33	2012	600838	L4-6, Bk13, P616A0 10019 Frank	\$10,339



Recently Closed Capital Projects (Transferred To Assets)			Amount
Year	I/O	Project	

# Appendix A: Alphabetical Listing of All Capital Projects

Appendix A: Alphabetical Listing of Projects						2014 and Prior				
Year	I/O	Project	Type	Delivery Department	Sponsor Department	Budget	Actual	Commitment	Total Costs	Available
2013	600824	2013 Traffic Signals - Loutit Rd and Sparrow Hawk	Construction	Public Operations	Public Operations	\$184,070	\$184,070	-	\$184,070	-
2012	600693	616A, BL13,Lots 6,7,&8 & 35MC BL 13	Closed/transferred to assets			\$754,379				
2011	600583	Abasand Heights Pumphouse Upgrade	Pre-Design & Design	Engineering	Environmental Services	\$700,000	-	-	-	\$700,000
2008	600341	Abram's Land Servicing/Site Preparation	Design & Construction	Engineering	Land Administration	\$25,700,000	\$20,886,949	\$4,800,240	\$25,687,189	\$12,811
2012	600584	Abram's Parcel 3 Development	Design & Construction	Engineering	Land Administration	\$5,000,000	\$211,947	\$3,038,398	\$3,250,345	\$1,749,655
2013	600825	Accessible Pedestrian Signal Hospital & Fitzgerald	Construction	Public Operations	Public Operations	\$123,147	\$123,147	-	\$123,147	-
2014	600848	Active Transportation Trail 2014-2016	Construction	Engineering	Parks	\$2,700,000	-	-	-	\$2,700,000
2014	600849	Active Transportation Trail 2014-2016	Design	Engineering	Parks	\$300,000	\$18,743	\$64,657	\$83,400	\$216,600
2010	600466	Airport Sewer	Complete; pending closure	Engineering	Engineering	\$750,000	\$465,694	-	\$465,694	\$284,306
2012	600586	Airport Sewer	Construction	Engineering	Environmental Services	\$4,000,000	\$2,118,648	\$1,067,729	\$3,186,377	\$813,623
2014	600850	Ambulance Fleet Replacement 2014 (1)	Procurement-Based	Regional Emergency Services	Regional Emergency Services	\$243,000	-	\$241,928	\$241,928	\$1,072
2014	600851	Ambulance Fleet Replacement 2014 (2)	Procurement-Based	Regional Emergency Services	Regional Emergency Services	\$243,000	-	\$241,928	\$241,928	\$1,072
2013	600714	Ambulance Fleet Replacements	Closed/transferred to assets			\$418,820				
2014	32014	Ambulance Replacement	Procurement-Based	Regional Emergency Services	Regional Emergency Services	\$486,000	-	\$483,856	\$483,856	\$2,144
2011	600479	Anzac - Asphalt Roadside Walkways - Pre-Design	Closed/transferred to assets			\$399,950				
2011	600492	Anzac Asphalt Roadside Walkways	Complete; pending closure	Engineering	Public Operations	\$866,455	-	\$665,970	\$665,970	\$200,485
2013	600828	Anzac Facility - Fixtures, Furniture, Equipment	Grant-Funded	Engineering	Community Services	\$1,000,000	\$1,000,000	-	\$1,000,000	-
2013	600715	Anzac Fire Hall	Complete; pending closure	Engineering	Regional Emergency Services	\$150,000	\$98,850	-	\$98,850	\$51,150
2014	600852	Anzac Fire Hall	Design	Engineering	Regional Emergency Services	\$560,000	-	\$100,000	\$100,000	\$460,000
2011	600194	Anzac Multi-Use Facility	Construction	Engineering	Community Services	\$47,700,000	\$44,234,140	\$2,907,590	\$47,141,730	\$558,270

Appendix A: Alphabetical Listing of Projects						2014 and Prior				
Year	I/O	Project	Type	Delivery Department	Sponsor Department	Budget	Actual	Commitment	Total Costs	Available
2010	600448	Anzac Multi-Use Facility - Design	Complete; pending closure	Engineering	Engineering	\$1,066,231	\$1,050,664	-	\$1,050,664	\$15,567
2006	600374	Anzac Truck Fill	Construction	Engineering	Environmental Services	\$17,000,000	\$16,243,697	\$366,040	\$16,609,737	\$390,263
2013	600716	Anzac Walkway & Sport Field Lighting	Complete; pending closure	Engineering	Public Operations	\$1,000,000	\$994,595	-	\$994,595	\$5,405
2007	600369	Anzac Waste Water Treatment Plant (WWTP) & Effluent Pipeline	Design & Construction	Engineering	Environmental Services	\$40,439,588	\$23,047,573	\$16,829,608	\$39,877,180	\$562,407
2012	600588	Anzac Waste Water Treatment Plant (WWTP) Effluent Pipeline	In closure process			\$60,412	\$60,412	-	\$60,412	-
2012	600649	Archie Simpson Arena Air Conditioning	Design & Construction	Engineering	Community Services	\$720,000	\$281,545	\$212,104	\$493,649	\$226,351
2012	600650	Archie Simpson Concrete Slab/Board Modifications	Design & Construction	Engineering	Community Services	\$2,538,872	\$2,263,135	\$230,121	\$2,493,256	\$45,616
2011	600446	Architectural Upgrades of Owned & Leased	Construction	Facility Services	Facilities	\$223,425	\$16,788	\$2	\$16,790	\$206,635
2013	600717	Architectural Upgrades of Owned & Leased 2013	Construction	Facility Services	Facilities	\$1,500,000	\$5,000	\$206,540	\$211,540	\$1,288,460
2012	600589	Architectural Upgrades Owned Leased 2012	In closure process			\$1,259,407	\$1,259,407	-	\$1,259,407	-
2012	600692	Arena Site Preparation	Pre-Construction	Engineering	Community Services	\$781,326	\$192,654	-	\$192,654	\$588,672
2005	600551	Athabasca Water Treatment Plan (WTP) Expansion	Design & Construction	Engineering	Environmental Services	\$149,278,362	\$146,194,758	\$2,067,054	\$148,261,812	\$1,016,550
2014	600853	Back of Curb Treatment King Traffic Circle & Gregoire	Design & Construction	Engineering	Public Operations	\$1,300,000	-	-	-	\$1,300,000
2012	600590	Beacon Hill Outfall Pipeline Upgrade	Pre-Design	Engineering	Environmental Services	\$1,000,000	\$110,875	\$639,125	\$750,000	\$250,000
2014	600854	Beacon Hill Outflow & Pipeline Upgrade	Construction	Engineering	Environmental Services	\$6,000,000	-	-	-	\$6,000,000
2014	600988	Beacon Hill Slope Stability	Design & Construction	Engineering	Engineering	\$1,985,280	\$60,490	\$1,713,825	\$1,774,315	\$210,965
2011	600319	Beacon Hill Water Spray Park	Complete; pending closure	Engineering	Parks	\$1,120,000	\$1,083,453	\$1,591	\$1,085,044	\$34,956
2011	600011	Beacon Hill Water Supply Upgrade	Design	Engineering	Environmental Services	\$800,000	\$643,300	\$44,926	\$688,225	\$111,775
2010	600380	Beaconhill Pumphouse	Complete; pending closure	Engineering	Environmental Services	\$775,005	-	\$704,940	\$704,940	\$70,065
2014	600855	Beaver Trail Light Project (Birchwood Trails System)	Construction	Parks	Parks	\$450,000	-	\$197,039	\$197,039	\$252,961
2012	600651	Birchwood Trail Lighting 2012	Complete; pending closure	Engineering	Parks	\$400,000	\$270,758	\$13,446	\$284,204	\$115,796
2014	600856	Birchwood Trail Pedestrian Bridge	Pre-Design	Engineering	Parks	\$300,000	-	\$300,000	\$300,000	-
2011	600320	Birchwood Trails	Closed/transferred to assets			\$94,274				

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Year	I/O	Project	Type	Delivery Department	Sponsor Department	Budget	Actual	Commitment	Total Costs	Available
2011	600321	Bleacher Replacement	Closed/transferred to assets			\$87,750				
2014	600857	Building Life Cycle	Construction	Facility Services	Facilities	\$4,100,000	\$7,778	\$421,811	\$429,589	\$3,670,411
2013	600719	Business Incubator City Centre	Complete; pending closure	Engineering	City Centre	-	-	-	-	-
2013	600720	Business Incubator City Centre	Pre-Construction	Engineering	City Centre	\$500,000	-	-	-	\$500,000
2011	600160	Bylaw Area Expansion	Construction	RCMP	RCMP	\$1,425,533	\$1,256,069	\$153,700	\$1,409,769	\$15,764
2012	600652	Casman Centre Food Service Expansion	Design & Construction	Engineering	Community Services	\$7,067,103	\$3,248,314	\$3,103,253	\$6,351,566	\$715,537
2014	600858	Casman Centre Generator 2014	Construction	Facility Services	Community Services	\$310,000	-	-	-	\$310,000
2010	600130	Casman Centre Redevelopment	Construction	Community Services	Community Services	\$116,113	-	\$18,000	\$18,000	\$98,113
2014	600859	Casman Centre Roof Replacement	Construction	Facility Services	Community Services	\$900,000	-	\$662,300	\$662,300	\$237,700
2011	600324	Central Irrigation System	Closed/transferred to assets			\$58,888				
2013	600721	Centre Business District Streetscape	Construction	City Centre	City Centre	\$27,800,000	-	-	-	\$27,800,000
2014	600860	Christina River Bridge	Construction	Engineering	Public Operations	\$2,000,000	-	-	-	\$2,000,000
2014	600861	Christina River Bridge	Design	Engineering	Public Operations	\$500,000	\$56,543	\$295,874	\$352,418	\$147,583
2011	600190	Christina River Bridge Replacement	Complete; pending closure	Engineering	Public Operations	\$500,000	\$288,587	-	\$288,587	\$211,413
2013	600722	Civic Centre - Festival Plaza	Pre-Construction	City Centre	City Centre	-	-	-	-	-
2011	600368	Civic Centre - Pre-Design & Design	Pre-Design & Design	City Centre	City Centre	\$337,809	\$337,809	-	\$337,809	-
2014	600862	Clearwater Riverside Park	Construction	Engineering	City Centre	\$3,200,000	\$76,705	\$57,565	\$134,270	\$3,065,730
2014	600863	Clearwater Riverside Park - Remediation	Pre-Construction	Engineering	City Centre	\$14,300,000	-	\$1,238,091	\$1,238,091	\$13,061,909
2011	600196	Communication Backup Generator Replacement	Closed/transferred to assets			\$1,556				
2013	600723	Community Accessibility - Rural Communities	IT	IT	IT	\$750,000	\$180,787	\$419,956	\$600,743	\$149,257
2008	600338	Community Placemaking 2008	In closure process			\$15,258	(-)	-	(-)	\$15,258
2009	600290	Community Placemaking 2009	Complete; pending closure	Engineering	Public Operations	\$269,754	\$7,394	-	\$7,394	\$262,360
2014	600864	Community Playgrounds (Eagle Ridge and others)	Construction	Parks	Parks	\$1,875,000	\$662,884	\$412,116	\$1,075,000	\$800,000
2012	600592	Confederation Way Sanitary Sewer Bypass	Pre-Design & Design	Engineering	Environmental Services	\$12,000,000	\$311,419	\$325,048	\$636,467	\$11,363,533
2011	600565	Confederation Way/Thickwood Blvd Lane	Complete; pending	Engineering	Engineering	\$13,000,000	\$5,161,496	\$246,463	\$5,407,959	\$7,592,041



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Year	I/O	Project	Type	Delivery Department	Sponsor Department	Budget	Actual	Commitment	Total Costs	Available
		Widening	closure							
2005	600400	Conklin Comm Rec Revitalization	Closed/transferred to assets			\$115,734				
2014	601002	Conklin Mobile Waste Water Treatment Plant (WWTP)	Construction	Environmental Services	Environmental Services	\$2,500,000	-	-	-	\$2,500,000
2012	600653	Conklin Multiplex	Pre-Design & Design	Engineering	Community Services	\$3,900,000	\$844,785	\$933,671	\$1,778,456	\$2,121,544
2013	600724	Conklin Multiplex	Construction	Engineering	Community Services	\$19,500,000	-	-	-	\$19,500,000
2012	600593	Conklin Sewage Lagoon Upgrade	Pre-Design & Design	Engineering	Environmental Services	\$1,500,000	\$748,503	\$585,974	\$1,334,477	\$165,523
2012	600686	Conklin Sewage Lagoon Upgrade	Construction	Engineering	Environmental Services	\$25,000,000	\$78,334	\$7,000	\$85,334	\$24,914,666
2005	600544	Conklin Water Treatment Plant (WTP) Expansion	Complete; pending closure	Engineering	Environmental Services	\$1,032,878	\$175,598	\$180,032	\$355,631	\$677,248
2006	600397	Connector Roadway Keyano Area	In closure process			\$155,000	\$154,460	-	\$154,460	\$540
2014	600865	Contaminated Soil Land Farm	Construction	Environmental Services	Environmental Services	\$3,000,000	\$291,041	\$94,231	\$385,272	\$2,614,728
2005	600382	Core Amenities Rural	In closure process			\$84,641	-	-	-	\$84,641
2009	600176	Cornwall Lift Station	Complete; pending closure	Engineering	Environmental Services	\$500,000	\$471,187	-	\$471,187	\$28,813
2012	600594	Cornwall Lift Station Upgrade	Complete; pending closure	Engineering	Environmental Services	\$40,154	\$2,873	\$9,621	\$12,495	\$27,660
2014	600866	Dangerous Goods Unit	Procurement-Based	Regional Emergency Services	Regional Emergency Services	\$500,000	-	\$452,443	\$452,443	\$47,557
2011	600276	Data Center Relocation	IT	IT	IT	\$1,649,302	\$1,600,211	\$12,474	\$1,612,685	\$36,617
2013	600829	District Energy System (DES)	Construction	Engineering	Engineering	\$27,295,204	\$64,267	\$1,327,506	\$1,391,773	\$25,903,431
2011	600513	Downtown Sewer Capacity Increase - Design	In closure process			\$303,120	\$303,120	-	\$303,120	-
2012	600654	Eagle Ridge Community Centre Partnership Initiative	Design & Construction	Engineering	Community Services	\$10,052,454	\$8,000,000	-	\$8,000,000	\$2,052,454
2011	600199	Electronic Agenda & Voting	IT	IT	IT	\$300,000	\$82,242	-	\$82,242	\$217,758
2006	600394	Electronic Permitting	In closure process			\$269,695	\$269,695	-	\$269,695	-
2006	600396	Emergency Communications Study	Closed/transferred to assets			\$8,577,916				
2007	600363	Enterprise Resource Planning Solution	IT	IT	IT	\$41,568,203	\$22,449,681	-	\$22,449,681	\$19,118,522
2014	600867	Fire Hall #6	Pre-Design & Design	Engineering	Regional Emergency Services	\$1,120,000	-	\$199,000	\$199,000	\$921,000
2009	600169	Fire Hall Traffic Advisory Lights	Closed/transferred to assets			\$107,578				

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Year	I/O	Project	Type	Delivery Department	Sponsor Department	Budget	Actual	Commitment	Total Costs	Available
2012	600595	Fire Investigation Van	Closed/transferred to assets			\$15,217				
2011	600201	Fire Safety House Replacement	Closed/transferred to assets			\$133,460				
2014	600868	Fire Suppression Fleet Building - Regional Landfill	Pre-Design & Design	Engineering	Environmental Services	\$1,250,000	-	\$68,970	\$68,970	\$1,181,030
2014	600869	Flood Control - Pumps/Hoses/Dams	Pre-Design	Engineering	Environmental Services	\$500,000	-	-	-	\$500,000
2014	600870	Flood Mitigation	Construction	Engineering	City Centre	\$13,000,000	\$1,349,582	\$2,946,872	\$4,296,454	\$8,703,546
2014	600871	Flood Mitigation	Pre-Construction	Engineering	City Centre	\$5,000,000	\$84,265	\$33,280	\$117,545	\$4,882,455
2011	600330	Fort Chip Slo Pitch Irrigation	Closed/transferred to assets			\$55,560				
2010	600500	Fort Chip Waterline Replacement Construction	Complete; pending closure	Engineering	Community Services	\$4,548,971				
2010	600464	Fort Chipewyan Community Centre Kitchen Restoration	In closure process			\$298,500	\$298,500	-	\$298,500	-
2014	600872	Fort Chipewyan Community Garden	Design & Construction	Engineering	Parks	\$200,000	-	-	-	\$200,000
2012	600668	Fort Chipewyan Firebag Bridge Replacement	Construction	Engineering	Community Services	\$10,500,000	\$3,147,688	\$5,011,851	\$8,159,539	\$2,340,462
2011	600191	Fort Chipewyan Firebag Bridge Replacement - Design	Complete; pending closure	Engineering	Public Operations	\$800,000	\$750,436	-	\$750,436	\$49,564
2013	600712	Fort Chipewyan Landfill Public Drop-Off Area	Construction	Environmental Services	Environmental Services	\$2,800,000	\$1,868,022	\$242,318	\$2,110,339	\$689,661
2011	600189	Fort Chipewyan Richardson River Bridge Replacement	Design	Engineering	Community Services	\$1,300,000	\$831,102	\$55,592	\$886,694	\$413,306
2013	600725	Fort Chipewyan Richardson River Bridge Replacement	Construction	Engineering	Public Operations	-	-	-	-	-
2011	600192	Fort Chipewyan Road Bridges Replacement - Design	Complete; pending closure	Engineering	Engineering	\$740,005	\$740,005	-	\$740,005	-
2010	600467	Fort Chipewyan Rural SCADA and PLC Upgrades	Construction	Environmental Services	Community Services	\$600,000	-	-	-	\$600,000
2014	600873	Fort Chipewyan Sewer Line Extension	Pre-Design	Engineering	Environmental Services	\$300,000	-	-	-	\$300,000
2012	600655	Fort Chipewyan Sports Field Expansion/Dugouts	Complete; pending closure	Engineering	Parks	\$58,108	\$27,840	-	\$27,840	\$30,268
2013	600726	Fort Chipewyan Swimming Pool	Construction	Engineering	Community Services	\$8,000,000	\$1,950,967	\$4,598,314	\$6,549,281	\$1,450,720
2011	600331	Fort Chipewyan Swimming Pool Site Selection/Design	Complete; pending closure	Engineering	Community Services	\$1,100,000	\$802,665	\$73,119	\$875,784	\$224,216
2008	600525	Fort Chipewyan Water Treatment Plant (WTP) Back-Up Power Supply	Complete; pending closure	Engineering	Environmental Services	\$1,318,808	\$1,220,553	\$3,529	\$1,224,082	\$94,726
2013	600831	Fort Chipewyan Water Treatment Plant (WTP) Upgrade	Design	Engineering	Environmental Services	\$1,100,000	\$463,558	\$944,345	\$1,407,903	(\$307,903)

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Year	I/O	Project	Type	Delivery Department	Sponsor Department	Budget	Actual	Commitment	Total Costs	Available
2014	600874	Fort Chipewyan Water Treatment Plant (WTP) Upgrade	Construction	Engineering	Environmental Services	\$2,900,000	-	\$53,860	\$53,860	\$2,846,140
2011	600481	Fort Chipewyan Waterline Replacements 2010 - Design	Closed/transferred to assets			\$338,206				
2013	600704	Fort Chipewyan Winter Road Bridge Replacement	Construction	Engineering	Engineering	-	-	-	-	-
2011	600493	Fort Chipewyan Winter Road Improvements	In closure process			\$300,000	\$85,942	-	\$85,942	\$214,058
2009	600292	Fort Chipewyan Winter Road Upgrade All Weather Road	In closure process			\$133,142	-	-	-	\$133,142
2008	600524	Fort MacKay Bridge Replacement	Design & Construction	Engineering	Public Operations	\$31,220,800	\$21,301,928	\$6,869,790	\$28,171,718	\$3,049,082
2013	600832	Fort MacKay Fire Hall	Pre-Design	Engineering	Regional Emergency Services	\$200,000	\$66,311	\$25,078	\$91,389	\$108,611
2014	600875	Fort MacKay Fire Hall	Design	Engineering	Regional Emergency Services	\$800,000	-	-	-	\$800,000
2010	600469	Fort MacKay Lift Station Spare Pump 30HP	Construction	Environmental Services	Environmental Services	\$62,720	\$25,305	-	\$25,305	\$37,415
2013	600727	Fort McMurray Bike Park	Complete; pending closure	Engineering	Community Services	\$150,000	\$145,588	\$4,327	\$149,914	\$86
2014	600876	Fort McMurray Bike Park	Construction	Engineering	Parks	\$2,000,000	\$61,473	\$1,417,481	\$1,478,954	\$521,046
2014	600994	Fort McMurray Waste Water Treatment Plant (WWTP) Process Improvement	Pre-Design & Design	Engineering	Environmental Services	\$1,330,000	-	\$500,000	\$500,000	\$830,000
2010	600333	Frank Lacroix - Storage Garage	In closure process			\$46,600	\$46,600	-	\$46,600	-
2014	600877	Frank Lacroix Arena Generator 2014	Procurement-Based	Public Operations	Community Services	\$135,000	-	-	-	\$135,000
2011	600495	Franklin Ave Revitalization	Complete; pending closure	Engineering	Engineering	\$104,186	\$9,606	\$394	\$10,000	\$94,186
2010	600012	Franklin Ave Revitalization - Pre-Design & Design	Closed/transferred to assets			\$1,076,379				
2014	600878	Fraser & Manning	Pre-Construction	Engineering	City Centre	\$500,000	-	-	-	\$500,000
2013	600833	Fraser Ave & McLeod St Extension	Design & Construction	Engineering	City Centre	\$3,600,000	\$72,971	\$169,898	\$242,869	\$3,357,131
2014	600879	Gateways	Pre-Construction	Engineering	City Centre	-	-	-	-	-
2011	600339	Gazebo	Closed/transferred to assets			\$22,300				
2014	600880	Grayling Terrace Lift Station Assessment	Pre-Design & Design	Engineering	Environmental Services	\$500,000	-	\$250,000	\$250,000	\$250,000
2014	600995	Green Energy/Utility Dist System	Complete; pending closure	Engineering	Environmental Services	\$1,000,000	-	\$100	\$100	\$999,900
2012	600596	Green Plan Initiative Regional Landfill	Construction	Environmental Services	Environmental Services	\$4,000,000	\$776,734	\$2,629,997	\$3,406,731	\$593,269

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Year	I/O	Project	Type	Delivery Department	Sponsor Department	Budget	Actual	Commitment	Total Costs	Available
2014	600881	Gregoire Lake East Road Side Drainage	Construction	Engineering	Public Operations	\$2,700,000	-	-	-	\$2,700,000
2014	600882	Gregoire Lake East Road Side Drainage	Design	Engineering	Public Operations	\$300,000	\$79,774	\$130,518	\$210,292	\$89,708
2014	600883	Gregoire Lake East Walking Trail and Skateboard Park	Pre-Design & Design	Engineering	Parks	\$50,000	-	-	-	\$50,000
2010	600452	Gregoire Outdoor Rink	Closed/transferred to assets			\$878,163				
2014	600884	Gregoire/Beacon Hill Off-Leash Dog Park	Construction	Parks	Parks	\$150,000	-	\$115,500	\$115,500	\$34,500
2011	600343	Handicapped-Accessible Flower Bed	Complete; pending closure	Engineering	Parks	\$139,000	\$132,614	\$6,386	\$139,000	-
2010	600361	Hanginstone Bridge Rehabilitation	In closure process			\$108,715	\$108,715	-	\$108,715	-
2014	600983	Hanginstone River Grayling Terrace	Design & Construction	Engineering	Engineering	\$1,395,000	\$49,885	\$1,154,462	\$1,204,347	\$190,653
2014	600984	Haxton Centre Upgrades 2014	Construction	Facility Services	Community Services	\$350,000	\$9,700	\$340,300	\$350,000	-
2014	600885	Heated Storage Facility Water Haul Trucks	Construction	Environmental Services	Environmental Services	\$418,000	\$42,356	\$49,032	\$91,388	\$326,612
2011	600581	Heavy Equip Add '11 Biodiesel Plant	Closed/transferred to assets			\$102,268				
2013	172013	Heavy Equipment 2013	Procurement-Based	Fleet Services	Fleet Services	\$655,000	\$333,668	\$179,401	\$513,069	\$141,931
2013	600734	Heavy Equipment Add 13 Att - Street Sweeper	In closure process			\$14,100	-	-	-	\$14,100
2013	600731	Heavy Equipment Add 13 Att-Street Sweeper	Closed/transferred to assets			\$18,900				
2013	600842	Heavy Equipment Add 13 Plows	Closed/transferred to assets			\$67,140				
2013	600728	Heavy Equipment Add 13 Tandem 1	Closed/transferred to assets			\$283,859				
2013	600729	Heavy Equipment Add 13 Tandem 2	Closed/transferred to assets			\$283,859				
2013	600733	Heavy Equipment Add 13 Water Truck	Closed/transferred to assets			\$134,136				
2011	600580	Heavy Equipment Add 2011 Quonset	Procurement-Based	Fleet Services	Fleet	\$145,501	\$53,872	-	\$53,872	\$91,629
2014	382014	Heavy Equipment Additions 2014	Procurement-Based	Fleet Services	Fleet Services	\$6,558,000	\$67,592	\$4,557,763	\$4,625,355	\$1,932,645
2014	392014	Heavy Equipment Replacement 2014	Procurement-Based	Fleet Services	Fleet Services	\$130,000	-	-	-	\$130,000
2012	600615	Heavy Equipment Rpl '12 Bomag	Closed/transferred to assets			\$699,000				
2008	600336	Highway 63 Collector - Distributor Road I	Complete; pending closure	Engineering	Engineering	\$455,157	\$314,837	-	\$314,837	\$140,321
2014	600990	Highway 69 Intersection Improvements -	Provincial Land	Provincial Land Transfer	Provincial Land Transfer	\$2,000,000	-	-	-	\$6,500,000

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Year	I/O	Project	Type	Delivery Department	Sponsor Department	Budget	Actual	Commitment	Total Costs	Available
		Highway 69 to Mac Blvd	Transfer							
2014	600991	Highway 69 Intersection Improvements - Highway 69 to West Airport Boundary Road	Provincial Land Transfer	Provincial Land Transfer	Provincial Land Transfer	\$4,000,000	-	-	-	\$4,000,000
2014	600993	Highway 69 Intersection Improvements - Twin 69 West Saline to West Airport Boundary Road	Provincial Land Transfer	Engineering	Engineering	\$27,500,000	-	\$22,250,000	\$22,250,000	\$22,750,001
2012	600616	Highway 69 Lift Station & Forcemain	Construction	Engineering	Environmental Services	\$12,500,000	\$11,557,130	\$800,639	\$12,357,769	\$142,231
2013	600735	Household Hazardous Waste Building	Construction	Environmental Services	Environmental Services	\$350,000	\$315,392	\$10	\$315,402	\$34,598
2014	600989	Hwy 63: Bus Lane add at Thickwood Intersection	Provincial Land Transfer	Provincial Land Transfer	Provincial Land Transfer	-	-	-	-	\$5,000,000
2014	601000	Hwy 63: Bus Lane Add Hwy 69 - Hospital St	Provincial Land Transfer	Provincial Land Transfer	Provincial Land Transfer	-	-	-	-	\$25,500,000
2008	600305	Infrastructure Relocation Highway 63	Complete; pending closure	Engineering	Environmental Services	\$2,021,285	\$45,186	\$1,000	\$46,186	\$1,975,099
2014	600914	Intelligent Bus Transit System (IBTS)	Procurement-Based	Transit	Public Operations	\$6,150,000	-	-	-	\$6,150,000
2011	600576	Inverted Pad	Construction	Facility Services	Facilities	\$969,100	\$808,282	\$11,492	\$819,774	\$149,326
2013	600736	IT Infrastructure Upgrades 2013	IT	IT	IT	\$1,413,924	\$403,413	\$164,088	\$567,501	\$846,423
2010	600617	IT Windows Terminal Servers	IT	IT	IT	\$1,500,000	-	-	-	\$1,500,000
2014	600915	Janvier Aquatics Facility	Complete; pending closure	Engineering	Community Services	\$750,000	-	-	-	\$750,000
2013	600737	Janvier Sewage Lagoon Upgrade	Design	Engineering	Environmental Services	\$1,500,000	\$50,080	\$187,938	\$238,018	\$1,261,982
2014	600916	Janvier Skateboard Park	Construction	Parks	Public Operations	\$300,000	\$88,347	\$24,337	\$112,685	\$187,315
2011	600208	Janvier Water Treatment Plant (WTP) Intake	Construction	Engineering	Environmental Services	\$1,262,128	\$424,862	\$833,163	\$1,258,025	\$4,103
2009	600519	Janvier Water Treatment Plant (WTP) Intake	Complete; pending closure	Engineering	Environmental Services	\$560,000	\$359,757	-	\$359,757	\$200,243
2012	600684	John Malcom Lands LSD 10-2-89-9-W4	In closure process			\$192	\$192	-	\$192	-
2011	600577	Jubilee Air Filtration	Closed/transferred to assets			\$369,047				
2011	600247	Jubilee Building Major Maintenance Upgrade	Construction	Facility Services	Facilities	\$1,486,508	\$513,753	\$294,435	\$808,187	\$678,321
2011	600447	Jubilee Center Reno 6 & 5th 2010 - Design	Design	Facilities Services	Facilities	\$995,000	\$12,885	-	\$12,885	\$982,115
2009	600159	Jubilee Centre Renovation - Construction	Closed/transferred to assets			\$4,226,887				
2011	600506	Jubilee Centre Renovation 2010 - Design	Closed/transferred to assets			\$1,451,915				
2014	600917	Jubilee Centre Renovation/Construction 2014-	Construction	Facility Services	Facilities	\$6,000,000	\$56,353	\$1,138,857	\$1,195,210	\$4,804,790

Appendix A: Alphabetical Listing of Projects						2014 and Prior				
Year	I/O	Project	Type	Delivery Department	Sponsor Department	Budget	Actual	Commitment	Total Costs	Available
2015										
2013	600738	Jubilee Centre/McMurray Experience	Construction	Engineering	City Centre	\$2,500,000	-	\$2,000,000	\$2,000,000	\$500,000
2013	600739	Jubilee Centre/McMurray Experience	Pre-Construction	Engineering	City Centre	\$500,000	-	\$497,689	\$497,689	\$2,311
2014	600978	Jubilee Main Floor Multipurpose Room	Construction	Facility Services	Facilities	\$240,593	\$147,196	\$25,112	\$172,308	\$68,285
2012	600690	Jubilee Plaza	Design & Construction	Engineering	Community Services	\$16,919,917	\$5,929,660	\$8,280,516	\$14,210,175	\$2,709,742
2005	600398	Keyano Area Access Clearwater Drive	Complete; pending closure	Engineering	Engineering	\$2,524,998	(\$3,892)	\$885	(\$3,007)	\$2,528,006
2006	600383	Keyano Area Roads	In closure process			\$9,164	\$9,164	-	\$9,164	-
2006	600376	Keyano Area Water and Sewer Trunks	Complete; pending closure	Engineering	Engineering	\$2,776,927	\$323,496	-	\$323,496	\$2,453,431
2012	600838	L4-6, Bk13, P616A0 10019 Frank	Closed/transferred to assets			\$10,339				
2011	600271	Land	Land Administration	Land Administration	Environmental Services	\$2,000,000	-	-	-	\$2,000,000
2011	600306	Land	Land Administration	Land Administration	Parks	\$3,000,000	-	-	-	\$3,000,000
2012	192012	Land	Land Administration	Land Administration	Land Administration	\$27,095,184	\$7,210,129	\$257,504	\$7,467,633	\$19,627,551
2013	232013	Land	Land Administration	Land Administration	Land Administration	\$61,371,201	\$2,816,012	\$447	\$2,816,459	\$58,554,742
2013	152006	Land	Land Administration	Land Administration	Land Administration	\$223,350	\$178,248	\$3,232	\$181,480	\$41,870
2009	162009	Land	Land Administration	Land Administration	Environmental Services	\$1,059,685	\$225,587	\$53,202	\$278,789	\$780,896
2006	600541	Land Acquisition	In closure process			\$98,522	-	-	-	\$98,522
2013	600822	Landfill Access Upgrading	Complete; pending closure	Engineering	Environmental Services	\$58,676	\$58,676	-	\$58,676	-
2009	600170	Landfill Gas Management System	Design	Environmental Services	Environmental Services	\$700,000	\$630,364	\$238	\$630,602	\$69,398
2011	600252	Landfill Gas Management System	Construction	Environmental Services	Environmental Services	\$12,000,000	\$11,129,528	\$817,056	\$11,946,584	\$53,416
2014	600918	Landfill Gas Management System	Pre-Design & Design	Environmental Services	Environmental Services	\$400,000	\$19,205	\$80,795	\$100,000	\$300,000
2014	600919	Leachate Treatment Management	Construction	Environmental Services	Environmental Services	\$1,500,000	-	\$100,000	\$100,000	\$1,400,000
2011	600354	Liberty Swing	Closed/transferred to assets			\$117,178				
2008	600310	Lift Station Upgrades (South)	Design & Construction	Engineering	Environmental Services	\$18,731,680	\$5,973,760	\$6,603,289	\$12,577,049	\$6,154,631
2013	600752	Light Equipment Add 13 - 1 Ton Van #1	Closed/transferred to assets			\$46,571				
2013	600753	Light Equipment Add 13 - 1 Ton Van #2	Closed/transferred			\$46,571				

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			to assets							
2013	600741	Light Equipment Add 13 - 4x4 Ext Cab	Closed/transferred to assets			\$32,367				
2014	600982	Light Equipment Add 13 - Fork Lift	Closed/transferred to assets			\$38,213				
2013	600750	Light Equipment Add 13-1/2 Ton Pick up 4x4 CC	In closure process			\$3,653	(-)	-	(-)	\$3,653
2013	600751	Light Equipment Add 13-1/2 Ton Pick up 4x4 EC	Closed/transferred to assets			\$36,796				
2013	600748	Light Equipment Add 13-3/4 PUTruck 4x4 EC Lbox	Closed/transferred to assets			\$35,372				
2013	600747	Light Equipment Add 13-3/4 Ton CC 4x4	Closed/transferred to assets			\$44,263				
2013	600761	Light Equipment Add 13-3/4 Ton Pick Up #1	Closed/transferred to assets			\$43,154				
2013	600762	Light Equipment Add 13-3/4 Ton Pick Up #2	Closed/transferred to assets			\$5,188				
2013	600754	Light Equipment Add 13-4 Door Sedan AWD #1	Closed/transferred to assets			\$38,061				
2013	600755	Light Equipment Add 13-4 Door Sedan AWD #2	Closed/transferred to assets			\$39,404				
2013	600756	Light Equipment Add 13-4 Door Sedan AWD #3	Closed/transferred to assets			\$39,404				
2013	600757	Light Equipment Add 13-4 Door Sedan AWD #4	Closed/transferred to assets			\$39,703				
2013	600758	Light Equipment Add 13-4 Door Sedan AWD #5	Closed/transferred to assets			\$39,403				
2013	600759	Light Equipment Add 13-4 Door Sedan AWD #6	Closed/transferred to assets			\$38,061				
2013	600760	Light Equipment Add 13-4 Door Sedan AWD #7	Closed/transferred to assets			\$38,061				
2013	600766	Light Equipment Add 13-Com Lawn Mov #1	Closed/transferred to assets			\$15,969				
2013	600743	Light Equipment Add 13-Ford Explorer (1) 4x4	In closure process			\$1,077	-	-	-	\$1,077
2013	600744	Light Equipment Add 13-Ford Explorer (2) 4x4	In closure process			\$17,927	-	-	-	\$17,927
2013	600745	Light Equipment Add 13-Ford Explorer (3) 4x4	In closure process			\$17,927	-	-	-	\$17,927
2013	600746	Light Equipment Add 13-Ford Explorer (4) 4x4	In closure process			\$17,927	-	-	-	\$17,927
2013	600742	Light Equipment Add 13-Small SUV Mete	In closure process			\$22,847	-	-	-	\$22,847
2013	600765	Light Equipment Add 13-SUV 4x4 capability	In closure process			\$16,177	-	-	-	\$16,177

Appendix A: Alphabetical Listing of Projects						2014 and Prior				
Year	I/O	Project	Type	Delivery Department	Sponsor Department	Budget	Actual	Commitment	Total Costs	Available
2013	600763	Light Equipment Add 13-SUV AWD #1	In closure process			\$21,181	-	\$980	\$980	\$20,201
2013	600764	Light Equipment Add 13-SUV AWD #2	Closed/transferred to assets			\$44,819				
2013	600673	Light Equipment Additions 2013	Closed/transferred to assets			\$44,819				
2014	462014	Light Equipment Additions 2014	Procurement-Based	Fleet Services	Fleet Services	\$925,000	-	\$507,756	\$507,756	\$417,244
2013	600769	Light Equipment Repl 13-1 Ton Deck/Hoist (10-39)	Closed/transferred to assets			\$64,359				
2013	600771	Light Equipment Repl 13-1/2 Ton 4x4 EC (02-08)	Closed/transferred to assets			\$5,456				
2013	600774	Light Equipment Repl 13-1/2 Ton EC (02-58)	Closed/transferred to assets			\$27,000				
2013	600775	Light Equipment Repl 13-1/2 Ton EC (02-75)	Closed/transferred to assets			\$32,732				
2013	600777	Light Equipment Repl 13-1/4 Ton EC 4x4	Closed/transferred to assets			\$30,549				
2013	600776	Light Equipment Repl 13-2 Ton EC (10-75)	Closed/transferred to assets			\$79,189				
2014	472014	Light Equipment Replacements 2014	Procurement-Based	Fleet Services	Fleet Services	\$175,000	-	\$154,113	\$154,113	\$20,887
2012	600641	Low Pressure Sanitary Sewer Highway 63 North	Complete; pending closure	Engineering	Environmental Services	\$3,500,000	\$3,386,556	\$64,397	\$3,450,952	\$49,048
2011	600272	Lower Townsite 4 Way Chamber	Complete; pending closure	Engineering	Environmental Services	\$284,733	\$284,733	-	\$284,733	-
2013	600778	Lower Townsite 4 Way Chamber	Construction	Engineering	Environmental Services	\$10,000,000	-	-	-	\$10,000,000
2013	600779	Lower Townsite 4 Way Chamber	Design	Engineering	Environmental Services	\$1,400,000	-	\$396,040	\$396,040	\$1,003,960
2010	600470	Lower Townsite Reservoir Upgrade	Construction	Engineering	Environmental Services	\$17,300,000	\$14,875,827	\$1,401,995	\$16,277,821	\$1,022,179
2009	600179	Lower Townsite Reservoir Upgrade - Design	In closure process			\$728,888	\$728,888	-	\$728,888	-
2012	600659	MacDonald Island 2012 Capital Facility Upgrades Grant	Grant-Funded	Community Services	Community Services	\$5,273,240	\$5,273,240	-	\$5,273,240	-
2013	600780	MacDonald Island Bridge	Complete; pending closure	Engineering	City Centre	\$3,000,000	\$1,563,504	\$558,388	\$2,121,892	\$878,108
2013	600782	MacDonald Island Park 2013 Capital Grant	Grant-Funded	Community Services	Community Services	\$5,943,800	\$5,943,800	-	\$5,943,800	-
2014	600941	MacDonald Island Park 2014 Capital Grant	Grant-Funded	Community Services	Community Services	\$5,499,758	\$5,499,758	-	\$5,499,758	-
2012	600657	MacDonald Island Park Expansion	Design & Construction	Regional Recreation Corporation (RRC)	Community Services	\$126,900,000	\$126,900,000	-	\$126,900,000	-
2013	600703	MacDonald Island Utility Expansion	Complete; pending closure	Engineering	Engineering	\$4,000,000	\$312,563	\$26,201	\$338,764	\$3,661,236



Appendix A: Alphabetical Listing of Projects						2014 and Prior				
Year	I/O	Project	Type	Delivery Department	Sponsor Department	Budget	Actual	Commitment	Total Costs	Available
2013	600783	MacDonald Island Utility Expansion	Design & Construction	Engineering	Community Services	\$30,500,000	\$15,443,571	\$8,004,155	\$23,447,726	\$7,052,274
2012	600642	MacKenzie Lift Station Diversion/Sewer Upgrade	Design	Engineering	Environmental Services	\$1,450,000	\$220,420	\$703,795	\$924,215	\$525,785
2012	600660	Mamawi Community Centre Refurbishment	Design & Construction	Engineering	Community Services	\$4,000,000	\$331,167	\$3,080,733	\$3,411,900	\$588,100
2014	600942	Material Recovery Facility Expansion	Construction	Environmental Services	Environmental Services	\$2,500,000	-	\$336,572	\$336,572	\$2,163,428
2014	600943	Material Recovery Facility Expansion	Pre-Design & Design	Engineering	Environmental Services	\$500,000	-	\$426,088	\$426,088	\$73,912
2014	600944	Northside Multi-Use Facility Phase 1 (Twin Arenas)	Design & Construction	Regional Recreation Corporation (RRC)	Community Services	\$28,800,000	-	-	-	\$28,800,000
2011	600578	Nurse's Office Renovation - Hardin Street Building	In closure process			\$35,977	\$35,977	-	\$35,977	-
2013	600826	Off Road Rescue Vehicles	Closed/transferred to assets			\$53,664				
2011	600362	Outdoor Boarded Rink Pile Repairs	Closed/transferred to assets			\$83,748				
2013	600784	Parking Garage Entertainment District	Complete; pending closure	Engineering	City Centre	\$246,965	-	-	-	\$246,965
2012	600661	Parking Lot Upgrades	Design & Construction	Engineering	Parks	\$3,372,632	\$2,217,855	\$273,175	\$2,491,030	\$881,602
2014	600992	Parsons Creek Hwy 686 Bus Lane Addition	Provincial Land Transfer	Provincial Land Transfer	Provincial Land Transfer	-	-	-	-	\$10,000,000
2010	600018	Parsons Creek Reservoir	Design & Construction	Engineering	FMCDP	\$1,284,330	\$96,925	\$1,013,439	\$1,110,364	\$173,967
2008	600353	Parsons Creek Sewer Outfall	Complete; pending closure	Engineering	FMCDP	\$925,671	\$174,113	\$747,955	\$922,068	\$3,602
2008	600352	Parsons Creek Water Supply from WTP	Design & Construction	Engineering	FMCDP	\$42,750,000	\$24,923,460	\$13,017,843	\$37,941,303	\$4,808,697
2008	600406	Parsons Creek West Access Rd	Design	Engineering	FMCDP	\$6,490,000	\$6,138,835	\$84,712	\$6,223,547	\$266,453
2013	600785	Performing & Visual Arts Centre	Complete; pending closure	Engineering	City Centre	-	-	-	-	-
2011	600683	Plan 0123419 Lot 2	In closure process			\$7,208	-	-	-	\$7,208
2012	600816	Plan 616AO, Block 13 Lots 20-25	Closed/transferred to assets			\$1,378				
2009	600685	Plan 616AO, Block 15, Lots 14	In closure process			\$7,854	-	-	-	\$7,854
2006	600570	PLS 080047 Anzac Waste WTP	In closure process			\$1,413	-	-	-	\$1,413
2013	600786	Portable Generators for Environmental Facility	Construction	Environmental Services	Environmental Services	\$1,700,000	\$39,585	-	\$39,585	\$1,660,415
2011	600365	Prairie Creek Trial Connector	Complete; pending	Engineering	Parks	\$750,000	-	-	-	\$750,000

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Year	I/O	Project	Type	Delivery Department	Sponsor Department	Budget	Actual	Commitment	Total Costs	Available
			closure							
2008	600350	Prairie Loop Boulevard	Design & Construction	Engineering	Engineering	\$89,701,567	\$34,282,789	\$13,612,803	\$47,895,593	\$41,805,974
2012	600702	Pumper Truck 2012	Closed/transferred to assets			\$687,481				
2011	600277	RCMP Project Room Fit-Up	Construction	RCMP	RCMP	\$75,000	\$20,600	\$41,000	\$61,600	\$13,400
2006	600372	Records Management	IT	IT	Advisory Services	\$2,516,919	\$461,083	\$1,091,217	\$1,552,300	\$964,619
2013	600827	Regional Emergency Services SUV Replacement	Closed/transferred to assets			\$44,407				
2011	600206	Regional Geomatics Program	IT	IT	Advisory Services	\$7,352,634	\$4,524,259	\$1,253,856	\$5,778,115	\$1,574,519
2011	600287	Regional Landfill Cell II, III/Stockpile Pad	Construction	Environmental Services	Environmental Services	\$1,710,129	\$105,758	\$845,370	\$951,128	\$759,001
2013	600713	Regional Landfill Lateral Expansion Cell	Construction	Environmental Services	Environmental Services	\$6,000,000	\$5,398,265	\$400,625	\$5,798,890	\$201,110
2012	600643	Regional SCADA Wan	Design	Environmental Services	Environmental Services	\$225,000	-	\$72,443	\$72,443	\$152,557
2013	600787	Regional SCADA Wan	Construction	Environmental Services	Environmental Services	\$1,500,000	\$69,680	\$1,073,222	\$1,142,902	\$357,099
2011	600677	Replacement of Trane Chiller & Cooling Tower	Construction	Facility Services	Facilities	\$379,392	\$330,734	\$33,166	\$363,900	\$15,492
2014	522014	RES Light Vehicle Replacement	Procurement-Based	Regional Emergency Services	Regional Emergency Services	\$164,000	\$142,209	\$14,324	\$156,533	\$7,467
2014	600980	RES Tower 5 Power Upgrade	Construction	Regional Emergency Services	Regional Emergency Services	\$100,000	\$54,886	\$13,750	\$68,636	\$31,364
2014	600949	River Bank Protection	Pre-Design	Engineering	Engineering	\$3,000,000	-	\$1,783,325	\$1,783,325	\$1,216,675
2014	600950	Ross Hennigar/Ron Morgan Park Upgrades	Design & Construction	Engineering	Community Services	\$2,500,000	-	-	-	\$2,500,000
2014	600951	Rural & Urban Emergency Vehicle Replacement Pumper Truck 307	Procurement-Based	Regional Emergency Services	Regional Emergency Services	\$750,000	-	\$723,931	\$723,931	\$26,069
2013	600789	Rural Community Placemaking - Anzac	Design & Construction	Engineering	Public Operations	\$1,400,000	\$53,537	\$1,316,463	\$1,370,000	\$30,000
2013	600790	Rural Community Placemaking - Conklin	Design & Construction	Engineering	Public Operations	\$800,000	\$15,615	\$784,385	\$800,000	-
2011	600367	Rural Community Placemaking - Fort Chipewyan	Design & Construction	Engineering	Parks	\$4,670,888	\$64,960	\$28,847	\$93,807	\$4,577,081
2013	600788	Rural Community Placemaking - Gregoire	Design & Construction	Engineering	Public Operations	\$800,000	\$14,723	\$100,277	\$115,000	\$685,000
2013	600791	Rural Community Placemaking - Janvier	Design & Construction	Engineering	Public Operations	\$800,000	\$18,031	\$781,969	\$800,000	-
2011	600371	Rural Community Placemaking - Saprae Creek	Construction	Engineering	Parks	\$700,000	\$498,985	\$172,548	\$671,533	\$28,467
2008	600337	Rural Core Amenities - Anzac	In closure process			\$514,604	\$514,604	-	\$514,604	-

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Year	I/O	Project	Type	Delivery Department	Sponsor Department	Budget	Actual	Commitment	Total Costs	Available
2009	600291	Rural Entry Sign Lighting	In closure process			\$50,000	\$44,628	-	\$44,628	\$5,372
2013	600792	Rural Infrastructure Rehabilitation	Design & Construction	Engineering	Public Operations	\$38,200,000	\$16,250,882	\$21,059,480	\$37,310,362	\$889,638
2006	600384	Rural Off Highway Vehicle Fencing	Closed/transferred to assets			\$43,357				
2013	600793	Rural Off Highway Vehicle Fencing - Anzac	Complete; pending closure	Engineering	Public Operations	\$150,000	\$94,270	\$807	\$95,077	\$54,923
2010	600484	Rural Road Rehabilitation 2010	Complete; pending closure	Engineering	Public Operations	\$2,598,245	-	\$2,363,080	\$2,363,080	\$235,166
2013	600705	Rural Road Rehabilitation 2012	Complete; pending closure	Engineering	Engineering	\$500,000	\$493,017	\$6,983	\$500,000	-
2014	600952	Rural Streetlight Conversion to LED	Construction	Public Operations	Public Operations	\$210,000	\$149,237	-	\$149,237	\$60,763
2009	600515	Rural Water/Sewer Servicing	Pre-Design & Design	Engineering	Environmental Services	\$5,850,000	\$357,585	\$117,215	\$474,800	\$5,375,200
2014	600953	Rural Water/Sewer Servicing	Complete; pending closure	Engineering	Environmental Services	\$250,000	-	-	-	\$250,000
2013	600794	Safety/Security Facility - Construction	Construction	City Centre	City Centre	\$8,600,000	-	-	-	\$8,600,000
2013	600795	Safety/Security Facility - Pre-Construction	Pre-Construction	City Centre	City Centre	-	-	-	-	-
2014	600986	Saline Creek Culvert	Design & Construction	Engineering	Engineering	\$405,675	\$22,962	\$126,476	\$149,438	\$256,237
2008	600349	Saline Creek Drive and Bridge	Construction	Engineering	FMCDP	\$72,175,000	\$55,317,697	\$12,079,102	\$67,396,799	\$4,778,201
2008	600351	Saline Creek Highway 69 Twinning	Complete; pending closure	Engineering	FMCDP	\$16,900,000	\$16,569,044	\$77,696	\$16,646,740	\$253,260
2008	600530	Saline Creek Highway 69 Water	In closure process			-	(\$40,119)	-	(\$40,119)	\$40,119
2008	600381	Saline Creek King St Booster	Complete; pending closure	Engineering	FMCDP	\$104,120	(\$122,673)	\$47,199	(\$75,474)	\$179,594
2008	600348	Saline Creek Outfall Sewer to Mills Ave	Design & Construction	Engineering	FMCDP	\$29,900,000	\$24,510,799	\$1,947,531	\$26,458,329	\$3,441,671
2008	600347	Saline Creek Plateau Transmission Main	Complete; pending closure	Engineering	FMCDP	\$9,500,000	\$9,217,400	\$256,223	\$9,473,624	\$26,376
2008	600346	Saline Creek Supply Line from King St	Construction	Engineering	FMCDP	\$38,261,846	\$30,404,342	\$3,123,577	\$33,527,919	\$4,733,927
2008	600345	Saline Creek Supply Line from Water Treatment Plant (WTP) to King St	Complete; pending closure	Engineering	FMCDP	\$14,198,154	\$10,799,272	\$1,342,847	\$12,142,120	\$2,056,034
2014	600985	Saline Creek/Ptarmigan Court	Design & Construction	Engineering	Engineering	\$826,500	\$32,000	\$341,860	\$373,860	\$452,640
2012	600644	Saline Plateau Trunk Sewer	Construction	Engineering	Environmental Services	\$19,500,000	\$12,282,315	\$1,261,743	\$13,544,058	\$5,955,942
2014	600954	Saline Water Main Hardin St to King St Booster	Construction	Engineering	Environmental Services	\$14,000,000	\$225,141	\$13,672,342	\$13,897,483	\$102,517

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Year	I/O	Project	Type	Delivery Department	Sponsor Department	Budget	Actual	Commitment	Total Costs	Available
2014	600987	Saprae Creek Bridge/Draper Road (all flood related projects to be transferred to this budget code)	Complete; pending closure	Engineering	Engineering	\$358,850	\$306,113	-	\$306,113	\$52,737
2014	600955	Saprae Creek Fire Hall Expansion	Design	Engineering	Regional Emergency Services	\$200,000	-	\$149,240	\$149,240	\$50,760
2012	600662	Saprae Creek Warm Up Shelter Grant	Grant-Funded	Community Services	Community Services	\$220,000	\$220,000	-	\$220,000	-
2013	600830	Saprae Creek Water Line	Design & Construction	Engineering	Environmental Services	\$4,000,000	\$1,460,106	\$69,603	\$1,529,709	\$2,470,291
2010	600499	Saucer Swing	Closed/transferred to assets			\$15,210				
2014	600956	SCBA Technician/Inventory Control Truck	Construction	Regional Emergency Services	Regional Emergency Services	\$50,000	\$34,676	\$7,930	\$42,605	\$7,395
2011	600523	Screeners Stacker Replacement	Procurement-Based	Fleet Services	Fleet	\$150,000	-	-	-	\$150,000
2013	600802	SE 881 Water Supply Line	Pre-Design	Engineering	Environmental Services	\$2,500,000	-	\$250,000	\$250,000	\$2,250,000
2011	600472	Septage Receiving Station	In closure process			\$934,242	\$894,203	-	\$894,203	\$40,039
2012	600688	Septage Receiving Station	Construction	Engineering	Environmental Services	\$18,600,000	\$16,860,819	\$1,014,745	\$17,875,563	\$724,437
2010	600015	Shop Office Space at Waste Water Treatment Plant (WWTP)	Complete; pending closure	Engineering	Environmental Services	\$14,200,000	\$12,089,951	\$15,765	\$12,105,717	\$2,094,283
2009	600168	Shop/Office Space at Waste Water Treatment Plant (WWTP) - Design	Complete; pending closure	Engineering	Public Operations	\$1,680,000	\$178,633	-	\$178,633	\$1,501,367
2013	600796	Sidewalks in Rural Communities	Pre-Design & Design	Engineering	Public Operations	\$500,000	\$19,580	\$281,160	\$300,740	\$199,260
2013	600797	Signage and Wayfinding	Pre-Construction	Engineering	City Centre	\$3,000	-	-	-	\$3,000
2012	600663	Signal Road Trail Paving	Complete; pending closure	Engineering	Parks	\$518,500	-	\$2,980	\$2,980	\$515,520
2013	600798	Sister Mary Phillips School/Dickinsfield School Playground	Complete; pending closure	Engineering	Public Operations	\$240,000	\$231,783	-	\$231,783	\$8,217
2012	600687	Slow Pitch Ball Diamonds	Construction	Engineering	Public Operations	\$1,600,000	\$454,434	\$8,687	\$463,121	\$1,136,879
2010	600128	Snow Storage Facilities - Pre-Design	Complete; pending closure	Engineering	Environmental Services	\$227,000	\$227,000	-	\$227,000	-
2013	600799	Snow Storage/Reclamation Facility	Design	Engineering	Public Operations	\$2,000,000	\$514,875	\$1,035,411	\$1,550,287	\$449,713
2014	600957	Snow Storage/Reclamation Facility	Construction	Engineering	Public Operations	\$10,000,000	-	\$27,000	\$27,000	\$9,973,000
2012	600691	Snye Remediation	Construction	Engineering	Community Services	\$12,993,885	\$7,537,701	\$1,944,080	\$9,481,781	\$3,512,104
2013	600800	Snyeside Park System	Construction	Engineering	City Centre	\$37,864,107	\$3,994,032	\$141,978	\$4,136,010	\$33,728,097
2013	600801	Snyeside Park System	Pre-Construction	Engineering	City Centre	\$7,830,673	\$3,910,754	\$1,933,168	\$5,843,922	\$1,986,751
2008	600334	Solid Waste Office/Shop & Fleet Building	Complete; pending	Engineering	Environmental Services	\$701,212	\$571,517	\$58,775	\$630,292	\$70,920

Appendix A: Alphabetical Listing of Projects						2014 and Prior				
Year	I/O	Project	Type	Delivery Department	Sponsor Department	Budget	Actual	Commitment	Total Costs	Available
			closure							
2007	600304	South Municipal Facility - Pre-Design & Design	Complete; pending closure	Engineering	Engineering	\$1,500,000	\$1,285,013	-	\$1,285,013	\$214,987
2010	600460	South Municipal Facility Comp 1 - South Station	Complete; pending closure	Engineering	Regional Emergency Services	\$239,154	\$2,533	\$21,463	\$23,996	\$215,159
2010	600006	South Municipal Facility Comp 2 - Pre-Design & Design	Complete; pending closure	Engineering	Engineering	\$1,459,015	\$1,459,015	-	\$1,459,015	-
2011	600297	South Operations Centre	Design & Construction	Engineering	Public Operations	\$51,340,985	\$48,202,352	\$2,416,106	\$50,618,458	\$722,527
2009	600508	South Police Centre and Cellblock	Construction	RCMP	RCMP	\$20,000,000	\$17,431,784	\$265,123	\$17,696,907	\$2,303,093
2014	600958	South Regional Reversible Effluent Pipeline	Design	Engineering	Environmental Services	\$1,500,000	-	-	-	\$1,500,000
2012	600645	South Regional Waste Water Treatment Plant (WWTP)	Pre-Design	Engineering	Environmental Services	\$3,000,000	\$927,222	\$134,030	\$1,061,252	\$1,938,748
2014	600960	South Waste Water Supply Line Phase 1	Construction	Engineering	Environmental Services	\$8,000,000	-	\$1,370,000	\$1,370,000	\$6,630,000
2014	600959	Southeast Reservoir Upgrade	Design	Engineering	Environmental Services	\$1,000,000	\$8,974	\$485,889	\$494,863	\$505,137
2013	600806	Southwest Water Supply Line	Design	Engineering	Environmental Services	\$5,000,000	\$368,781	\$131,219	\$500,000	\$4,500,000
2012	600646	Southwest Water Supply Line - Pre-Design	In closure process			\$1,071,281	\$1,071,281	-	\$1,071,281	-
2014	600981	Special Event Equipment - Purchases	Closed/transferred to assets			\$148,140				
2014	600961	Specialized Transit Bus New Purchase and Replacement 2014-2018	Construction	Public Operations	Public Operations	\$290,000	\$172,140	-	\$172,140	\$117,860
2013	600803	Sports and Entertainment Arena - City Centre	Complete; pending closure	Engineering	City Centre	\$1,006,858	\$200,052	\$219,918	\$419,971	\$586,887
2014	600962	Sports Fields & Park Upgrades	Design & Construction	Engineering	Public Operations	\$4,600,000	-	-	-	\$4,600,000
2010	600007	Sportsfield Restoration Soccer St. Anne	Closed/transferred to assets			\$278,485				
2011	600404	Sportsfield Sand Silo Additions	Closed/transferred to assets			\$80,175				
2009	600522	Spruce Drive Road Development - Conklin	Closed/transferred to assets			\$6,892				
2011	600456	St Laurent Way Playground Replacement	Closed/transferred to assets			\$60,971				
2011	600462	Steel Gates with Municipal Logo	Construction	Parks	Parks	\$112,800	\$88,275	-	\$88,275	\$24,525
2013	600804	Surface Parking Relocation/Improvement	Construction	Engineering	City Centre	\$3,900,000	\$10,543	\$3,567,561	\$3,578,104	\$321,896
2013	600805	Surface Parking Relocation/Improvement	Pre-Construction	Engineering	City Centre	\$750,000	\$9,565	\$7,139	\$16,703	\$733,297

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2014	600963	Tennis Court Resurfacing	Construction	Engineering	Parks	\$1,500,000	-	\$993,985	\$993,985	\$506,015
2006	600377	Thickwood Heights Arena Dressing Room #1	In closure process			\$1,457	\$18	-	\$18	\$1,439
2012	600647	Thickwood Reservoir Replacement	Complete; pending closure	Engineering	Environmental Services	\$7,950,000	\$6,825,905	\$333,349	\$7,159,253	\$790,747
2010	600473	Thickwood Reservoir Replacement Pre-Design	In closure process			\$1,149,849	\$1,149,849	-	\$1,149,849	-
2011	600471	Thickwood/St Paul's School Trail	In closure process			\$35,168	\$35,168	-	\$35,168	-
2012	600664	Thickwood/Timberlea Multi-Use Facility	Complete; pending closure	Engineering	Community Services	\$7,000,000	\$3,939,736	-	\$3,939,736	\$3,060,264
2007	600302	Timberlea Pumphouse Upgrade	Closed/transferred to assets			\$3,722,674				
2014	600964	Timberlea Splash Park	Construction	Parks	Parks	\$500,000	-	\$462,930	\$462,930	\$37,070
2014	600965	Tipping Pad	Construction	Environmental Services	Environmental Services	\$1,300,000	\$199,997	\$99,000	\$298,997	\$1,001,004
2014	600966	Tipping Pad	Pre-Design & Design	Environmental Services	Environmental Services	\$100,000	\$14,846	\$33,400	\$48,246	\$51,754
2013	600834	Tolen Drive Bridge Replacement	Pre-Design & Design	Engineering	Public Operations	\$700,000	\$164,798	\$18,962	\$183,760	\$516,240
2014	600967	Tolen Drive Bridge Replacement Including Removal	Construction	Engineering	Public Operations	\$1,000,000	\$405,800	-	\$405,800	\$594,200
2014	600968	Tourist Sewage Dump Stations	Complete; pending closure	Engineering	Environmental Services	\$1,000,000	-	-	-	\$1,000,000
2014	600969	Tourist Sewage Dump Stations	Complete; pending closure	Engineering	Environmental Services	\$500,000	\$79,254	\$102,867	\$182,121	\$317,879
2012	600670	Traffic Signal Installations	Closed/transferred to assets			\$408,280				
2014	600970	Traffic Signal Upgrades & Installation 2014	Construction	Public Operations	Public Operations	\$967,783	-	\$407,500	\$407,500	\$560,283
2010	600474	Transfer Station/Recycling Depot	Construction	Environmental Services	Environmental Services	\$555,937	\$87,400	\$172,330	\$259,730	\$296,207
2009	600182	Transfer Stations/Recycling Depots	Design	Environmental Services	Environmental Services	\$448,000	\$281,184	\$40,494	\$321,678	\$126,322
2011	600494	Transit Bus Additions 2011	Closed/transferred to assets			\$58,650				
2012	600672	Transit Bus Additions 2012-2014	Procurement-Based	Transit	Transit	\$2,335,399	\$1,207,576	-	\$1,207,576	\$1,127,823
2014	600971	Transit Bus Refurbishment Program	Construction	Public Operations	Public Operations	\$841,500	\$459,000	\$382,500	\$841,500	-
2012	600671	Transit Bus Replacement 2012-2014	Procurement-Based	Transit	Transit	\$2,465,372	\$1,235,725	\$891,586	\$2,127,311	\$338,060
2011	600498	Transit Bus Shelter Replacements/Additions 2011-2013	Design & Construction	Engineering	Transit	\$21,300,000	\$18,551,062	\$2,318,588	\$20,869,650	\$430,350
2013	600823	Transit Facility Construction GreenTrip	Construction	Engineering	Public Operations	\$53,887,500	\$3,969,946	\$3,830,079	\$7,800,025	\$46,087,475

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2009	600285	Transit Terminals	Design & Construction	Engineering	Transit	\$5,600,000	\$497,195	\$153,546	\$650,742	\$4,949,258
2009	600574	Two Boilers Phase 3	Closed/transferred to assets			\$154,479				
2008	600313	Urban Road Rehabilitation 2008	In closure process			(-)	(\$18,642)	-	(\$18,642)	\$18,642
2010	600009	Urban & Rural Cemetery Development	Design	Engineering	Parks	\$1,600,000	\$853,246	\$85,486	\$938,732	\$661,268
2012	600665	Urban & Rural Cemetery Development	Construction	Engineering	Parks	\$7,000,000	\$961,791	\$5,502,576	\$6,464,366	\$535,634
2011	600511	Urban Infrastructure Rehab (UIR) 2011-2013	Design & Construction	Engineering	Engineering	\$104,111,646	\$83,798,852	\$17,915,172	\$101,714,024	\$2,397,622
2013	600807	Urban Infrastructure Rehab (UIR) 2014-2016	Pre-Design & Design	Engineering	Environmental Services	\$4,000,000	\$237,778	\$1,291,761	\$1,529,539	\$2,470,462
2014	600972	Urban Infrastructure Rehabilitation (UIR) 2014-2016	Construction	Engineering	Environmental Services	\$40,000,000	\$10,124,596	\$22,808,502	\$32,933,098	\$7,066,902
2011	600502	Urban Infrastructure Rehabilitation (UIR) Program 2011-2013 - Design	In closure process			\$1,000,000	\$997,187	-	\$997,187	\$2,813
2009	600512	Urban Road Rehabilitation 2009	Complete; pending closure	Engineering	Public Operations	\$976,402	-	-	-	\$976,402
2010	600463	Vista Ridge - Site Work and Paving	Grant-Funded	Community Services	Community Services	\$1,600,000	\$1,600,000	-	\$1,600,000	-
2013	600808	Vista Ridge 2013 Capital Grant	Grant-Funded	Community Services	Community Services	\$1,805,000	\$1,805,000	-	\$1,805,000	-
2014	600973	Vista Ridge 2014-2016 Capital Grant	Grant-Funded	Community Services	Community Services	\$13,185,000	\$6,575,000	-	\$6,575,000	\$6,610,000
2012	600666	Vista Ridge Chair Lift Replacement	Closed/transferred to assets			\$1,550,000				
2014	600974	Warm Up Shelters	Construction	Parks	Public Operations	\$275,000	-	\$275,000	\$275,000	-
2005	600548	Waste Water Treatment Plant (WWTP)	Complete; pending closure	Engineering	Environmental Services	\$3,260,973	\$2,892,166	\$214,484	\$3,106,650	\$154,322
2013	600835	Waste Water Treatment Plant (WWTP) Improvements	Construction	Engineering	Environmental Services	\$8,400,000	\$3,423,864	\$397,036	\$3,820,899	\$4,579,101
2008	600540	Waste Water Treatment Plant (WWTP) Sand and Mud Dewatering Pad	Construction	Environmental Services	Environmental Services	\$2,000,000	\$14,905	-	\$14,905	\$1,985,095
2010	600468	Water Line to Fort MacKay - Water Treatment Plant (WTP) Upgrade	Pre-Design	Engineering	Environmental Services	\$1,474,695	\$425,110	\$243,245	\$668,355	\$806,340
2009	600516	Water Supply SE Supply Line MacKenzie	Construction	Engineering	Engineering	\$13,044,800	\$9,814,027	\$1,782,991	\$11,597,017	\$1,447,783
2013	600809	Water Towers	Complete; pending closure	Engineering	Environmental Services	\$57,205	\$57,205	-	\$57,205	-
2013	600810	Water/Waste - Construction	Construction	City Centre	Environmental Services	-	-	-	-	-
2013	600812	Watermain Connection - Richard St	Construction	Engineering	Environmental Services	\$2,900,000	\$1,440,515	\$1,250,464	\$2,690,979	\$209,021
2014	600975	Waterpark - Anzac and Conklin	Pre-Design & Design	Engineering	Public Operations	\$200,000	-	-	-	\$200,000

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2014	600976	Waterways & Horse Pasture Park	Design & Construction	Engineering	City Centre	\$1,500,000	\$22,110	\$233,711	\$255,821	\$1,244,179
2012	600669	West Airport Boundary Road	Design & Construction	Engineering	Engineering	\$17,500,000	\$13,383,816	\$3,520,649	\$16,904,465	\$595,535
2011	600491	Westview Westwood Community Park Upgrade	Construction	Parks	Parks	\$1,225,000	\$944,110	\$183,374	\$1,127,484	\$97,516
2012	600648	Wireless Access	IT	IT	IT	\$382,182	\$110,597	-	\$110,597	\$271,584
2014	600977	Zamboni (Back-up)	Procurement-Based	Fleet Services	Community Services	\$142,000	\$119,395	-	\$119,395	\$22,605