



## **Rural Development Committee**

Council Chamber  
9909 Franklin Avenue, Fort McMurray

Tuesday, August 26, 2014  
4:00 p.m.

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### **Agenda**

#### **Call to Order**

1. Adoption of the Agenda
2. Minutes of Rural Development Committee meeting June 24, 2014

#### **New and Unfinished Business**

3. Ditch Maintenance Schedule - Litter Clean-up and Grass Cutting
4. Community Place Making Initiative
5. 2014 Capital Budget Amendment – Fort Chipewyan Swimming Pool – Construction

#### **Adjournment**

**Minutes of a Meeting of the Rural Development Committee held in the Council Chamber at the Municipal Offices in Fort McMurray, Alberta, on Tuesday, June 24, 2014, commencing at 3:00 p.m.**

**Present:** J. Stroud, Chair  
M. Blake, Mayor  
J. Cardinal, Councillor  
A. Vinni, Councillor

**Absent:** P. Meagher, Councillor

**Administration:** M. Ulliac, Interim Chief Administrative Officer  
S. Kanzig, Chief Legislative Officer  
D. Soucy, Legislative Officer  
S. Harper, Legislative Officer

**Call to Order**

Chair J. Stroud called the meeting to order at 3:08 p.m.

**1. Adoption of the Agenda**

Moved by Councillor J. Cardinal that the agenda be adopted as presented.

CARRIED UNANIMOUSLY

**2. Minutes of Rural Development Committee meeting May 27, 2014**

Moved by Councillor A. Vinni that the Minutes of Rural Development Committee meeting dated May 27, 2014 be approved as presented.

CARRIED UNANIMOUSLY

**New and Unfinished Business**

**3. Servicing, Funding and Phasing Strategy Selection, Rural Water and Sewer**

Jack Tobin, Vice President of Willow Lake Community Association, made a presentation on his views of rural water and sewer services and spoke in support of the proposed administrative recommendations.

Kevin Scoble, Director of Environmental Services, provided a presentation on the Servicing, Funding, and Phasing Strategy Selection for Rural Water and Sewer.

A request was made to have piped services and water indicators included in the 2015 capital budget request for the community of Fort Chipewyan.

Moved by Mayor M. Blake that the following be recommended to Council for approval:

That the Municipality provide the following water and sewer systems:

- Full pressure water/gravity sewer to the communities of Anzac and Conklin based on growth projections and development strategies as outlined in the Municipal Development Plan and Area Structure Plans; and
- Trickle fill water/low pressure sewer systems to the communities of Draper, Gregoire Lake Estates and Janvier; and
- Low pressure sewer to the community of Saprae Creek; and

That administration proceed with detailed engineering design of the community-specific systems and the respective grant applications; and

That individual property owners in the above communities be assessed a fee of 10% of the total projects costs through a Local Improvement Program, one-time lump sum payment or other financing options and administration evaluate available financing options to provide flexibility to individual property owners in paying the fee and provide recommendations to Council by September 23, 2014; and

That a capital budget request for Rural Water and Sewer Construction be submitted for consideration as part of the 2015 Capital Budget deliberations.

CARRIED UNANIMOUSLY

### **Adjournment**

Moved by Councillor A. Vinni that the meeting adjourn.

CARRIED UNANIMOUSLY

The meeting adjourned at 4:23 p.m.

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Chair

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Chief Legislative Officer

**Subject: Ditch Maintenance Schedule - Litter Clean-up and Grass Cutting****APPROVALS:**Glen Smith, Director  
Marcel Ulliac, Interim Chief Administrative Officer**Administrative Recommendation:**

That the Rural Development Committee accept this report for information and update purposes.

**Summary:**

The Ditch Maintenance program is an enhancement that the Municipality provides as a part of its annual litter clean-up and grass cutting in the rural areas.

The Rural Development Committee requested the report to provide an update on the Ditch Maintenance Schedule in the rural areas.

**Background:**

Administration was requested to provide an update on the Rural Ditch Maintenance Schedule for the August 26<sup>th</sup> Rural Development Committee meeting.

**Alternatives:**

If the Rural Development Committee requires additional services be provided, options for honorariums are available through the Community Services Department with the Beautification Program.

Community volunteer groups are encouraged to utilize the Regional Municipality of Wood Buffalo's fundraising opportunities by adopting trails, roads, or parks. Honorariums are available to volunteer groups via four litter picking sessions from May until September each year.

**Budget/Financial Implications:**

Should the Rural Development Committee require a higher level of service over and above the contract requirements currently in place, a budget amendment would be required for the additional costs for enhanced services.

## **Information**

The Roads Maintenance Branch has contracted Road Maintenance Services in the rural area of the Municipality to Bouchier Contracting Ltd. Litter cleanup and mowing are part of the right-of-way (ROW) maintenance services. These services involve the due care of the ROW that exists on either side of the roadway up to the property line or any other perpendicular length as instructed by the Municipality.

ROW maintenance creates and maintains an environment that is neat and clean, free from debris, waste or garbage and safe for road/ROW users.

### **Litter Cleanup**

- Cleanup of the litter in the ROW is an ongoing continuous operation under this contract.
- Bouchier Contracting Ltd. advises that all litter that has been exposed since the end of winter (Spring Cleanup) will be removed by May 21<sup>st</sup>. It will be removed on an ongoing basis thereafter through daily patrols in the rural areas.

### **Roadside Mowing**

- Roadside mowing commences when vegetation reaches a height of 300mm.
- All vegetation, 35mm and under, will be trimmed to a length of 100mm.
- ROW will be mowed 5 metres wide from the road edge down the side slope on all roads.
- Roads with side slopes that are steeper than a 3:1 grade and higher than 3 metres will receive a 2 metre-wide shoulder cut.
- Hand mowing will be performed in areas where it is not possible to safely mow using motorized equipment.
- Bouchier Contracting Ltd. schedule indicates that once the vegetation reaches 300 mm in height, they will begin mowing in rural areas of Conklin and Anzac using two mowing crews. The mowing operation will move north to the other areas once areas are completed.
- Bouchier Contracting Ltd. is projecting that this operation will begin in mid-late June depending on grass growth. Additional mowing will be performed as required by the 300 mm service trigger.

## **Rationale for Recommendation:**

Current service delivery related to litter control and right-of-way mowing on municipal owned properties in rural areas is consistent with road maintenance standards. Additional litter and mowing maintenance required for areas on private properties is the responsibility of the property/business owner. Volunteer groups in these areas are encouraged to utilize the fund raising opportunities provided by the Beautification Program through litter cleanup in the rural areas.

# **Rural Development Committee DITCH MAINTENANCE SCHEDULE**



August 26, 2014

# LITTER CLEAN-UP

- Cleanup of the litter in the ROW is an ongoing continuous operation under this contract.
- Bouchier Contracting Ltd. advises that all litter that has been exposed since the end of winter (Spring Cleanup) will be removed by May 21<sup>st</sup>. It will be removed on an ongoing basis thereafter through daily patrols in the rural areas.

# ROADSIDE MOWING

- Roadside mowing commences when vegetation reaches a height of 300mm.
- All vegetation, 35mm and under, will be trimmed to a length of 100mm.
- ROW will be mowed 5 metres wide from the road edge down the side slope on all roads.
- Roads with side slopes that are steeper than 3:1 grade and higher than 3 metres will receive a 2 metre-wide shoulder cut.



# ROADSIDE MOWING - continued

- Hand mowing will be performed in areas where it is not possible to safely mow using motorized equipment.
- Bouchier Contracting Ltd. schedule indicates that once the vegetation reaches 300 mm in height, they will begin mowing in rural areas of Conklin and Anzac using two mowing crews. The mowing operation will move north to the other areas once areas are completed.
- Bouchier Contracting Ltd. is projecting that this operation will begin in mid-late June depending on grass growth. Additional mowing will be performed as required by the 300 mm service trigger

# RECOMMENDATIONS

- Volunteer groups are encouraged to utilize the fund raising opportunities provided by the Beautification Program through litter cleanup in the rural areas.

**Subject: Community Place Making Initiative****APPROVALS:**

Robert Kirby, Acting Executive Director  
Marcel Ulliach, Interim Chief Administrative Officer

**Administrative Recommendation:**

THAT the Community Place Making Initiative Update be accepted as information.

**Summary:**

The Rural Community Place Making Project was approved for the 2014 operating year and includes the communities of Anzac, Conklin, Fort Chipewyan, Gregoire Lake Estates and Janvier.

Work will include site design planning and approvals for the placement of Community Place Making initiatives. Some of these initiatives will include landscaping, banners, signage, benches and trash receptacles, as outlined in the Community Place Making Initiative adopted by Regional Council in 2006

**Background:**

The goal of the Community Place Making Initiative is to beautify the community, enhance the public life of streets and common spaces, and strengthen the sense of place – capturing and celebrating the geography, history, culture and lifestyle that make the Regional Municipality of Wood Buffalo unique. These placemaking principles will be applied to the enhancement of streets, roadways and common spaces within our rural neighborhoods.

A key objective of the Community Place Making Initiative is to develop a design vocabulary of streetscaping, landscape treatments, street furnishings, public art, signage and similar design elements. These placemaking elements will constitute a visual brand that is comprehensive, consistent, and at the same time meaningful and memorable

**Rural Community Place Making Capital Project Update**

- Community consultation complete in Anzac, Janvier and Conklin.
- Community input was turned into a conceptual plan and accepted by the community.
- Tender package complete and has been reviewed by all stakeholders with no changes brought forward.

- Tender package to construct Anzac, Janvier and Conklin to be released on Alberta Purchasing Connection in the next two weeks.
- Construction to begin in the fall (weather dependent) and finish in mid-summer 2015.
- Gregoire Lake Estates Placemaking – community consultation completed June 18th. – conceptual plan circulated with no concerns raised.
- Gregoire Lake Estates tender package to begin this month, and tender to be released late fall with a construction starting in spring 2015.

**Rationale for Recommendation:**

This is an update on the status of the current 2014 Capital Project for Rural Community Place Making.

# **RURAL COMMUNITY PLACE-MAKING INITIATIVE**

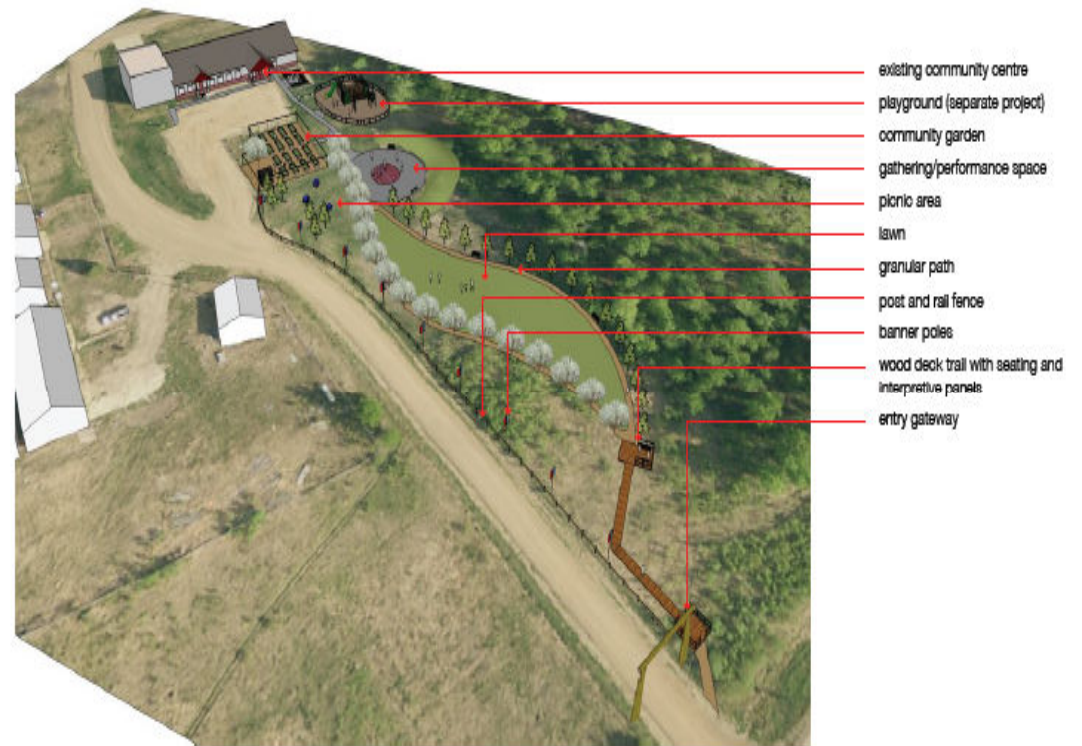
**RURAL DEVELOPMENT COMMITTEE**

August 26, 2014

Robert Kirby, Director, Public Operations

# COMMUNITY PLACE-MAKING

- Community consultation complete in Anzac, Janvier and Conklin.
- Community input was turned into a conceptual plan and accepted by the communities.
- Tender package complete and has been reviewed by all stakeholders with no changes brought forward.



Janvier Placemaking

# COMMUNITY PLACE-MAKING

## CON'T

- Tender package to construct Anzac, Janvier and Conklin to be released on Alberta Purchasing Connection in the next two weeks.
- Construction to begin in the fall (weather dependent) and finished in mid-summer 2015.
- Gregoire Lake Estates Place Making – Community consultation completed June 18. – Conceptual Plan circulated with no concerns raised.
- Gregoire Lake Estates tender package to begin this month and tender to be released late fall with a construction start for the spring of 2015.

# RURAL SIGNAGE

- Improvements to each sign in all rural communities is included in the place making design.





# RURAL HANGING BASKETS

- Fort MacKay – 10 hanging baskets.
- Fort Chipewyan – 24 hanging baskets.
- 12 new baskets will be provided along the new trails in 2015.
- Conklin – 8 hanging baskets.
- Janvier – 6 hanging baskets.
- Sapræ Creek – 6 hanging baskets in 2015.



# SEASONAL DECORATIONS

- Holiday wreaths will be hung from light poles in Janvier and Conklin (10 wreaths in each community).
- As requested, a 15-foot lit metal Christmas tree will be placed in front of the Janvier Municipal Office.



# SEASONAL DECORATIONS

- Seasonal decorations will continue to be added to Janvier, Conklin, Anzac and Saprae Creek Municipal Office locations and community signage locations.



**Subject: 2014 Capital Budget Amendment  
Fort Chipewyan Swimming Pool – Construction****APPROVALS:**

Kevin Scoble, Acting Executive Director  
Marcel Ulliac, Interim Chief Administrative Officer

**Administrative Recommendation:**

THAT the proposed Budget Amendment of an additional \$9.5M to complete the original scope of work for the Fort Chipewyan Swimming Pool construction be recommended to the Audit and Budget Committee for consideration of inclusion in the Capital Budget Amendment process.

**Summary:**

All compliant tenders for the construction of the Fort Chipewyan Swimming Pool were substantially higher than the original approved budget of \$27M. Given the increase, the Capital Projects Steering Committee recommended that the Capital Budget Amendment be referred to the Rural Development Committee for review and approval as it is a key stakeholder in such projects.

**Background:**

The initial concept for the Fort Chipewyan Swimming Pool project was to design and construct a pool similar to the one in Fort Smith with a budget of about \$13M. However, following numerous community engagement sessions held during the pre-design phase, the project scope was expanded to include a water park and hot tub. Because Fort Chipewyan is remote, mobilization costs are significantly higher. So it would be most cost-effective to upgrade the Archie Simpson Arena at the same time, adding two dressing rooms and another fuel storage tank, and modifying the exterior of the Zamboni area. Using this concept, a design and tender package were developed. Based on the cost estimate at 50-per-cent design, the budget was later amended to \$27M.

The swimming pool building was designed to qualify for LEED (Leadership in Energy and Environmental Design) certification. While this is not a mandatory standard, to delete it from the scope at this point in the project would result in a delay of the project by a minimum of one year and negligible cost savings as these savings would be consumed in a re-design of the facility. The LEED standard represents approximately 10 per cent of the overall construction costs or approximately \$4M. Administration will undertake a review of the necessity and applicability of LEED standards to different types of infrastructure projects. Following this review, Administration will either seek Council approval to apply the LEED Standard to specific types of infrastructure projects on an ongoing basis or it will seek Council approval to apply the LEED Standard to individual projects on a case-by-case basis during the Capital Budget approval process.

On June 2, 2013, a construction management vendor was selected via a public request for proposals process to provide pre-construction services for the pool. These include: Detailed design work; site selection; clearing and grubbing, and cost estimates for construction, steel fabrication and delivery. The contract gives the Municipality the option of retaining the vendor to complete construction. The cost estimate provided by the vendor at the end of its pre-construction contract is approximately three times the price of comparable projects in the region, exceeding the allocated budget.

Consequently, the Municipality advertised the construction contract as a public tender from May 20 to June 3. It was anticipated that bids might exceed the original budget, so bidders were required to provide a price for the core aquatic components (swimming pool, water park and hot tub), and then separately for the arena dressing rooms and fuel storage tank plus a foyer link between the pool and arena. This allows the option of constructing only the core aquatic components and staying closer to the original budget. There were three compliant submissions. The lowest bid was \$42.7M for the full scope of work (\$15.7M over budget). It is \$2.5M less than the cost estimate provided by the initial vendor.

#### **Alternatives:**

1. Award the construction tender for all components and move forward with the construction of the full inclusive scope of work.
2. Award the construction tender for the core aquatic project components only (excluding the separately-priced items listed above) and move forward with the construction of the original scope of work.
3. Re-tender the project as a non-LEED facility, noting that the current pricing will likely expire during the process and no longer be available.
4. Do not award the tender and cancel the project entirely.

#### **Budget/Financial Implications:**

Alternative		Cost	Increase from Original \$27M Budget
1	Fully Inclusive Scope of Work	\$42,754,100	\$15,754,100
2	Original Scope of Work	\$36,473,100	\$9,473,100
3	Re-tender Project	\$2,000,000	Unknown
4	Cancel Project	\$2,000,000	None

This project may be eligible for a grant of up to \$3.4M through the Metropolitan Funding component of the Alberta Community Partnership program. This opportunity will be investigated further by Administration and if applicable, the grant will be applied for.

**Rationale for Recommendation:**

The Fort Chipewyan Swimming Pool project provides recreational opportunities to an isolated rural community, supporting the mandate in the Municipal Development Plan (section 4.1.5) to “enhance access to recreation.”

The original intent and service level of the project will be met with the amendment as proposed. The optional components, including the arena upgrade valued at \$6,281,000, complement the facilities but are not required for their functionality in meeting current or intended service levels. Administration does recognize that the cost of completing the optional components at a later date could increase because of separate mobilization and demobilization. However, the necessity of these components and opportunities to complete them more economically will be further evaluated and, if they are feasible, a separate Capital Budget Request will be submitted for 2015 for Council’s consideration during debate of the budget.

**Attachment:**

1. Capital Budget Amendment form
2. Previously approved Capital Budget Requests



**CURRENT PROJECT NAME:** Fort Chipewyan Swimming Pool - Construction

**AMENDED PROJECT NAME:**

	<b>Group I/O</b>	<b>Revenue I/O</b>	<b>Expense I/O</b>	<b>Project Amendment</b>
<b>ORDER CODES (if assigned):</b>	0152013	700413	600726	

**CURRENT PROJECT BUDGET**

**Funded capital project**

Year	Annual Cost	Fed Grants	Prov Grants	Reserves	Other Sources	Debtenture Financed
2013 & Prior	3,000,000					3,000,000
2014	9,000,000			9,000,000		
2015	15,000,000			12,000,000		3,000,000
2016	-					
Thereafter	-					
<b>TOTAL</b>	<b>27,000,000</b>	<b>-</b>	<b>-</b>	<b>21,000,000</b>	<b>-</b>	<b>6,000,000</b>

**CURRENT COST AND COMMITMENT**

Current Budget	Actual to Date	Commitments	Available
27,000,000.00	1,820,903.73	228,376.77	24,950,719.50

**DESCRIPTION/RATIONALE FOR BUDGET AMENDMENT**

The Fort Chipewyan Swimming Pool - Construction project's tender closed with the lowest bid coming in over the current budget--this bid will expire in 60 days. This project's current scope includes all proposed proponents: swimming pool, water park, hot tub, two additional dressing rooms for the Archie Simpson Arena, foyer linkage to Archie Simpson Arena. Additionally, this request is increasing the scope to include additional fuel storage tanks at a cost of \$1,458,000. Other factors impacting the pricing of the bids have been the current soil conditions, the necessary drainage, as well as increased costs to build a LEED facility in a remote area within our region.

**AMENDED PROJECT BUDGET**

**Funded capital project**

Year	Annual Cost	Fed Grants	Prov Grants	Reserves	Other Sources	Debtenture Financed
2013 & Prior	3,000,000					3,000,000
2014	9,000,000			9,000,000		
2015	30,754,100			27,754,100		3,000,000
2016	-					
Thereafter	-					
<b>TOTAL</b>	<b>42,754,100</b>	<b>-</b>	<b>-</b>	<b>36,754,100</b>	<b>-</b>	<b>6,000,000</b>

**FISCAL RESPONSIBILITY POLICY CRITERIA:**

Will the change result in an efficient administrative and project delivery process?	Yes
Will the change result in an addition or cancellation of a capital project?	No
Will the underlying scope change alter the nature and type of capital project?	No

Where additional funding is required, are the funds from a combination of savings from fully tendered projects, other uncommitted sources such as grants and offsite levies, and cash flow management with other capital projects?	No
Will the change result in Council set debt and debt service limits being exceeded?	No

*In order for this to be a Fiscal Management Policy Amendment the questions above must answer, Yes, No, No, Yes, No, respectively.*





PROJECT NAME Fort Chipewyan Swimming Pool - Construction \$ 13,000,000

Order Code (if assigned)

Project Location Fort Chipewyan  
Project Category Parks/Recreation  
Type of Project New Asset - Construction  
Municipal Function 72 - Recreation Bldg & Facility

Cost Estimate

- ☐ Detailed (+/-15%)  
☒ Preliminary (+/-30%)  
☐ Conceptual (+/- 50%)  
☐ Strategic (+/- 100%)

PROJECT DESCRIPTION AND SCOPE

After several year's of community involvement and engagements, Engineering department is now moving forward with the pre-design/design and construction of the Fort Chipewyan swimming pool with additional dressing rooms. The pool will specifically include the swimming area, leisure area, and a hot tub. The project will also include the addition of 2 new dressing rooms to Archie Simpson Arena.

PROJECT CASH FLOWS AND FUNDING SOURCES

YEAR	TOTAL ANNUAL COST	FEDERAL GRANT	PROVINCIAL GRANT	RESERVE	UNDER \$100K RESERVE	DEBENTURE	OTHER
Prior	-						
2013	6,000,000					6,000,000	
2014	7,000,000			7,000,000			
2015	-						
2016	-						
2017	-						
Thereafter	-						
Total	13,000,000	-	-	7,000,000	-	6,000,000	-

Additional Funding Details:

PROJECT ACCOUNTABILITY

Priority Score

18

PROJECT SPONSOR DEPARTMENT Community Services

PROJECT SPONSOR Carole Bouchard

☒ Reviewed/Authorized

SPONSOR EXECUTIVE DIRECTOR Carol Theberge

☒ Reviewed/Approved

PROJECT DELIVERY DEPARTMENT Community Services

DELIVERY DEPARTMENT CONTACT Carole Bouchard

☒ Reviewed/Accepted

PROJECT MANAGER (if assigned) Lonnie Pilgrim





REGIONAL MUNICIPALITY  
OF WOOD BUFFALO

## CAPITAL BUDGET AMENDMENT

**CURRENT PROJECT NAME:** Fort Chipewyan Swimming Pool

**AMENDED PROJECT NAME:**

**ORDER CODES (if assigned):** 600726

Project Amendment

### CURRENT PROJECT BUDGET

Funded capital project

Year	Annual Cost	Fed Grants	Prov Grants	Reserves	Other Sources	Debtenture Financed
2012 & Prior	-					
2013	6,000,000					6,000,000
2014	7,000,000			7,000,000		
2015	-					
Thereafter	-					
<b>TOTAL</b>	<b>13,000,000</b>	-	-	<b>7,000,000</b>	-	<b>6,000,000</b>

### DESCRIPTION/RATIONALE FOR BUDGET AMENDMENT

This scope change is due to the pre-design report which was assembled after numerous Community Engagements; it was determined the aquatics facility should consist of an indoor swimming pool, water park and a hot tub. As well, the following additions occurred; addition of 2 dressing rooms for Archie Simpson Arena, foyer linkage to Archie Simpson Arena and upgrades to the exterior of the Zamboni area canopy. As a result of additional scope and construction inflation this project requires a budgetary amendment

### AMENDED PROJECT BUDGET

Funded capital project

Year	Annual Cost	Fed Grants	Prov Grants	Reserves	Other Sources	Debtenture Financed
2012 & Prior	-					
2013	3,000,000					3,000,000
2014	14,000,000			11,000,000		3,000,000
2015	10,000,000			10,000,000		
Thereafter	-					
<b>TOTAL</b>	<b>27,000,000</b>	-	-	<b>21,000,000</b>	-	<b>6,000,000</b>

### FISCAL RESPONSIBILITY POLICY CRITERIA:

Will the change result in an efficient administrative and project delivery process?

Yes

Will the change result in an addition or cancellation of a capital project?

No

Will the underlying scope change alter the nature and type of capital project?

Yes

Where additional funding is required, are the funds from a combination of savings from fully tendered projects, other uncommitted sources such as grants and offsite levies, and cash flow management with other capital projects?

No

Will the change result in Council set debt and debt service limits being exceeded?

No

In order for this to be a Fiscal Management Policy Amendment the questions above must answer, Yes, No, No, Yes, No, respectively.

### PROJECT ACCOUNTABILITY

PROJECT MANAGER ASSIGNED	<u>Lonnie Pilgrim</u>	Date: _____
DELIVERY DEPARTMENT DIRECTOR	<u>Emdad Haque</u>	Date: _____
DELIVERY EXECUTIVE DIRECTOR	<u>Henry Hunter</u>	Date: _____
SPONSOR DEPARTMENT DIRECTOR	<u>Carole Bouchard</u>	Date: _____
DIRECTOR OF FINANCE	<u>Kola Oladimeji</u>	Date: _____
CHIEF FINANCIAL OFFICER	<u>Elsie Hutton</u>	Date: _____
CHIEF OPERATING OFFICER (if necessary)	<u>Brian Makey</u>	Date: _____



PROJECT NAME Fort Chipewyan Swimming Pool-Construction \$ 27,000,000

Order Code (if assigned) 600726

Cost Estimate

Project Location Fort Chipewyan  
Project Category Parks/Recreation  
Type of Project New Asset - Construction  
Municipal Function 72-Recreation Bldg & Facility

- ☐ Detailed (+/-15%)  
☒ Preliminary (+/-30%)  
☐ Conceptual (+/- 50%)  
☐ Strategic (+/- 100%)

PROJECT DESCRIPTION AND SCOPE

The scope of the project includes an aquatics facility which consists of an indoor swimming pool, water park, leisure area, and a hot tub. In addition 2 dressing rooms for Archie Simpson Arena, foyer linkage to Archie Simpson Arena, and upgrades to the exterior of the Zamboni area canopy will be constructed.

PROJECT CASH FLOWS AND FUNDING SOURCES

YEAR	TOTAL ANNUAL COST	FEDERAL GRANT	PROVINCIAL GRANT	RESERVE	UNDER \$100K RESERVE	DEBENTURE	OTHER
Prior	3,000,000					3,000,000	
2014	9,000,000			9,000,000			
2015	15,000,000			12,000,000		3,000,000	
2016	-						
2017	-						
2018	-						
Thereafter							
Total	27,000,000	-	-	21,000,000	-	6,000,000	-

Additional Funding Details:

PROJECT ACCOUNTABILITY

Priority Score

30

PROJECT SPONSOR DEPARTMENT Community Services

PROJECT SPONSOR Carole Bouchard

☐ Reviewed/Authorized

SPONSOR EXECUTIVE DIRECTOR Sudhir Sandhu

☐ Reviewed/Approved

PROJECT DELIVERY DEPARTMENT Engineering

DELIVERY DEPARTMENT CONTACT Emdad Haque

☐ Reviewed/Accepted

PROJECT MANAGER (if assigned) Lonnie Pilgrim