

Special Council Meeting

Jubilee Centre Council Chamber 9909 Franklin Avenue, Fort McMurray Wednesday, December 11, 2013 9:30 a.m.

Agenda

Call To Order

Adoption of Agenda

Delegations

Those individuals in attendance at the meeting will be provided with an opportunity to address Council regarding an item on the agenda, with the exception of those items for which a Public Hearing is required or has been held. Consistent with all delegations, each presentation will be allowed a maximum of five minutes.

Presentations

- 1. Elsie Hutton, Chief Financial Officer, 2014 Budget and Financial Plan
- 2. 2014 City Centre Operating Budget
- 3. 2014 City Centre Capital Budget

Reports

- 4. 2014 Operating Budget, 2015 and 2016 Financial Plan
- 5. 2014 Capital Budget, 2015 2019 Capital Plan

<u>Adjournment</u>

2014 Budget and Financial Plan

Expanding Financing and Funding Options Delivery of Big Plans

Council Meeting December 11, 2013



Expanding Financing and Funding Options

- 2014 Operating Budget, 2015 2016 Financial Plan
- 2014 Capital Budget, 2015 2019 Financial Plan

Sections 242 – 247 of the *Municipal Government Act*



2014 Budget Process

Apr 23 Council adopted Fiscal Management Strategy

2013-2015

Jun 2014 Budget Workshop conducted for cross-

functional Municipal Budget Committee

Jul–Oct Internal reviews of 2014 Proposed Budget

Nov

12 2014 Proposed Budget presented to Council

15/16/18/26 2014 Budget workshop-Audit & Budget

Committee

Dec 11 Final Budget before Council for approval



2014 Budget and Financial Plan

Expanding Financing and Funding Options Delivery of Big Plans

Aligned with the various Council approved strategic plans listed below:

- Municipal Development Plan
- Strategic Plan
- Business Plan
- Master Plans and studies
- Fiscal Management Strategy



2014 Budget – Guiding Principles

Fiscal Health Measures

- Sustainability
- Flexibility
- Vulnerability



Debt / Debt Service Limit

Debt Limit = 2.0 x Revenue

Debt Limit per Debt Management Policy

2.0 X Revenue x 85%

Debt Service Limit = 0.35 x Revenue

Debt Service Limit per Debt Management Policy

0.35 x Revenue x 85%



Fiscal Management Strategy Compliance

	2014	2015	2016
LOW RISK: Property Tax Revenue Neutral + Construction Growth		$\sqrt{}$	V
Emerging Issues Reserve - \$50M uncommitted minimum balance, max. 15% of prior year's audited property tax revenue	V	$\sqrt{}$	√
Capital Infrastructure Reserve - \$50M uncommitted minimum balance	V	V	V



Fiscal Management Strategy Compliance, cont'd

	2014	2015	2016
Debt Limit at 85% of MGA Limit	72%	78%	84%
Debt Service Limit at 85% of MGA Limit	13%	12%	13%



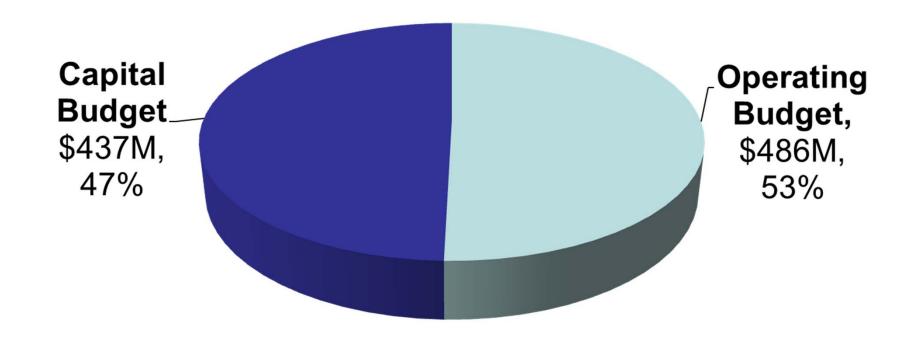
2014 Personnel Budgeting

Full Time Equivalents (FTEs) – Division	2013	2014
Executive Offices, includes RES/RCMP	356	391
Corporate & Community Services	277	312.5
Financial Services	125	135.5
Public Infrastructure	597	511
City Centre	18	23
Total FTEs	1,373	1,373



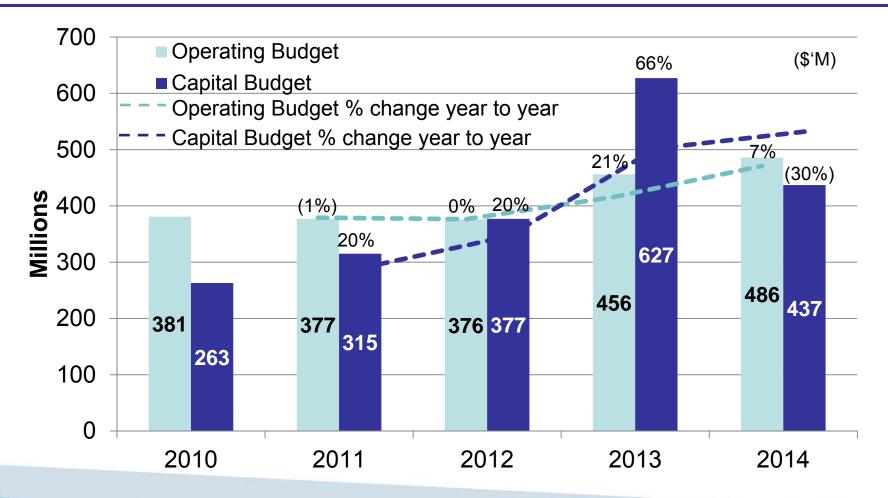
2014 Operating and Capital Budgets

Total 2014 = \$923M





Operating and Capital Budgets Trend 2010 - 2014





2014 Operating Budget and 2015 - 2016 Financial Plan



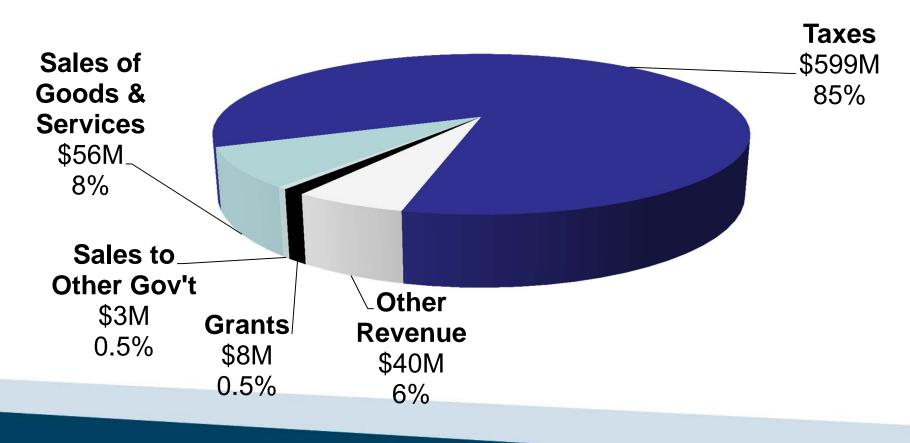
2014 Operating Budget Analysis

Revenue	\$706,385,655
Operating Expenses	(486,288,455)
Funding available for transfer for capital	220,097,200
Transfers for Capital Purposes	(220,097,200)
Balanced Budget	\$ -



Sources of Funds

Total 2014 Budget Revenue = \$706M





2014 Property Tax Breakdown

	(\$'M)	%
Residential Taxes	37	6
Non-Residential	78	13
Machinery & Equipment	458	74
Local Improvement Taxes	1	0
Linear Taxes	43	7
Sub-Total	617	100
Estimated Assessment Adjustments	(18)	
Total	599	



2014 Operating Revenue

Approved 2013 Budget*	2014 Budget	Increase
\$676,535,568	\$706,385,655	\$29,850,087

^{*}Amended budget approved by Council on 23 April, 2013 –2015 Fiscal Management Strategy



2014 Operating Revenue Increases (Decreases)

	2014 Budget (\$'M)
Taxes	47
Sales of Goods & Services	(1)
Other Revenue from Own Services	(2)
Conditional Grants	(6)
Other Transfers	(8)
Total Increase	30



2014 Revenue Adjustments

- Allowance for possible tax appeal losses (\$18M)
- Contingency for impact of new contract with Alberta Health Service – (\$6M)



Operating Expenses Budget Comparison

Approved 2013 Budget	2014 Budget	Increase	
\$456,160,390	\$486,288,455	\$30,128,065	

Excludes transfer for capital purposes



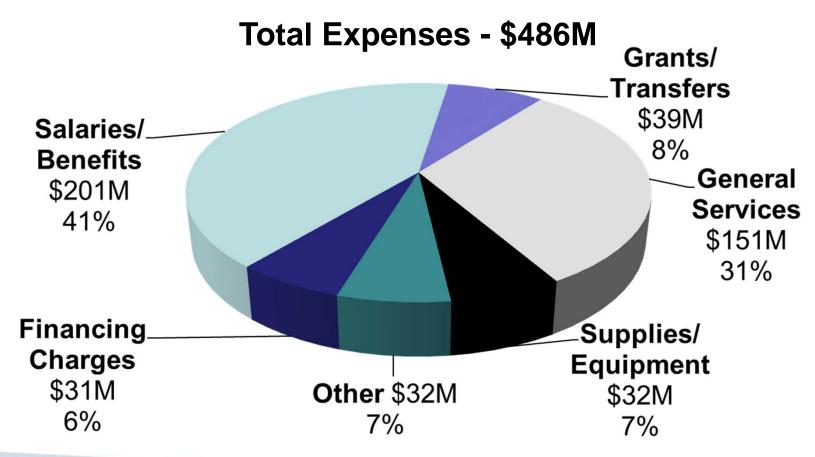
2014 Operating Expense Increases

	Budget to Budget* (\$'M)
Personnel salaries & benefits	12
General services & contracts	8
Purchases from other government	1
Supplies and equipment	3
Grants/transfers/others	6
Net Change	\$30

*Excludes transfer for capital purposes



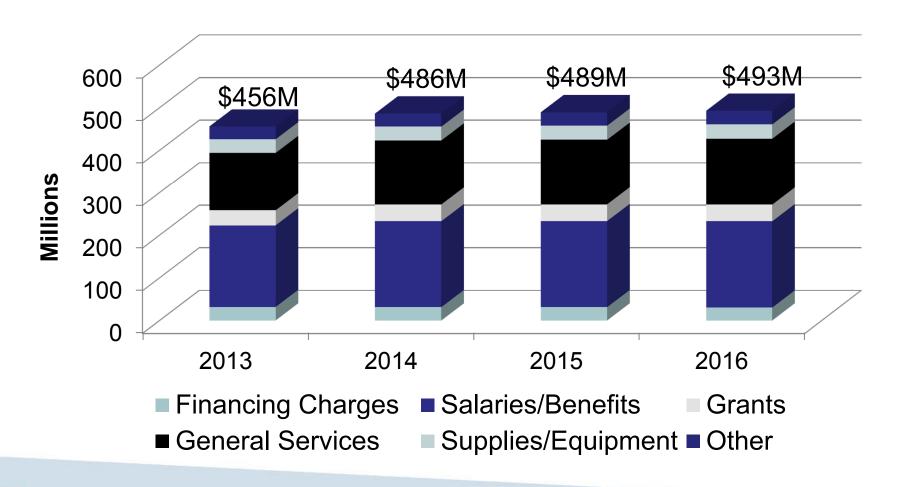
2014 Operating Budget - Expenses Summary



Excludes transfer for capital/reserve purposes



2013 Projection to 2016 Budgets and Financial Plan





2014 Capital Budget and 2015-2019 Capital Plan



Capital Budget Guidelines

2014 Capital budget and 2015-2019 Capital Plan is based on previously Council approved strategic plans listed below:

- Municipal Development Plan
- Strategic Plan
- Area Structure Plans
- Area Redevelopment Plans
- Master Plans
- Fort McMurray Community Development Plan (FMCDP)
- Asset replacement cycles



Audit & Budget Committee 2014 Capital Budget Changes

Budget Increases (2014)

•	Northside multi-use facility (Twin Arena, Phase 1) \$	28.8M
•	Jubilee Centre Renovation	6.0M
•	Rural Infrastructure Rehabilitation (Const.)	2.5M
•	River Bank Protection (Pre Design)	2.5M
•	Tourist Sewage Dump Stations (Design/Const.)	1.5M
•	South Regional Reversible Effluent Pipeline (Design)	1.5M
•	Janvier Swimming Pool (Design)	0.75M
•	Janvier Skateboard Park	0.30M



Audit & Budget Committee 2014 Capital Budget Changes, cont'd

Budget Increases (2014), cont'd

•	Anzac and Conklin Spray Park	0.2M
•	Zamboni (Back up)	0.14M
•	Conversion of Street Lights to LED – Rural	0.13M

Skateboard Park & Walking Trail – Gregoire Lake <u>0.05M</u>

Total Budget Increases – 2014

\$44.37M

Multi-Year impact of changes

- South Regional Reversible Effluent Pipeline (Const.)\$66.0M
- Jubilee Centre Renovation (2015) \$2.0M



Audit & Budget Committee 2014 Capital Budget Changes, cont'd

Budget Reductions/Cancellations (2014)

- MacDonald Island Bridge (Cancelled)(2014 & prior) (\$50.0M)
- Sports & Entertainment Centre (Pre Const.)* (\$16.6M)
- Borealis Park (Pre/Const.)* (\$11.4M)
- City Centre Downtown Core Streetscapes* (\$3.3M)
- Gateways Construction* (\$3.0M)
- Water/Waste Water (Pre Const.)* (\$2.5M)
- Parking Garage Entertainment District (Predesign)* (\$2.1M)

* Project re-prioritized to future years



Audit & Budget Committee 2014 Capital Budget Changes

Budget Reductions/Cancellations (2014) cont'd

•	Fort Mad	cKay W	later Tre	atment Plant	(\$2.0M)

Total Budget reductions – 2014 (\$85.6M)

Multi-Year impact of changes

•	MacDonald	Island Bridge	(cancelled)) – 2015	(\$17M)
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Fort MacKay Water Treatment Plant – 2015 (\$5M)

* Project re-prioritized to future years



Capital Grants Funding

2014 Capital budget and 2015-2019 Capital Plan include the following Capital Grants:

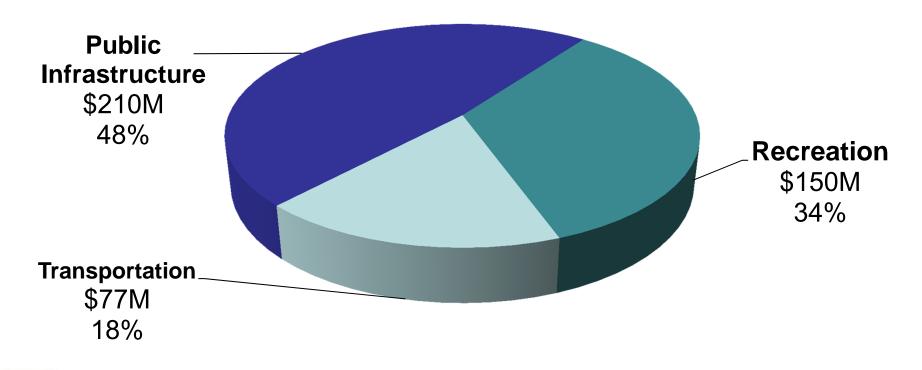
•	Vista Ridge	Capital	Grant ((2014-2016	\$13.21	M
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MacDonald Island Capital Grant (2014) \$5.5M



2014 Capital Budget, by category

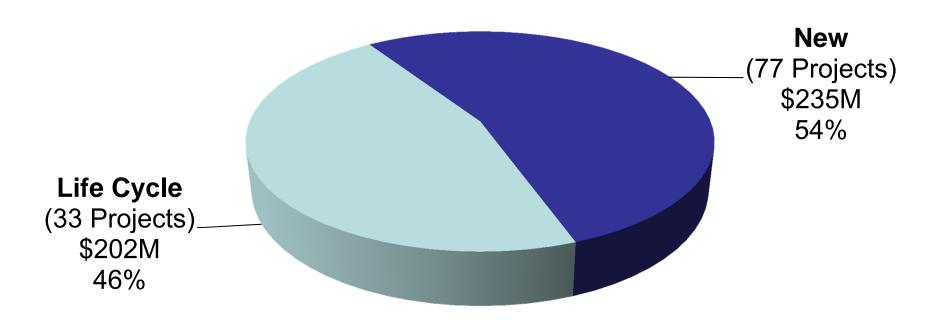
Total 2014 (110 Projects) = \$437M





2014 Capital Budget, by nature

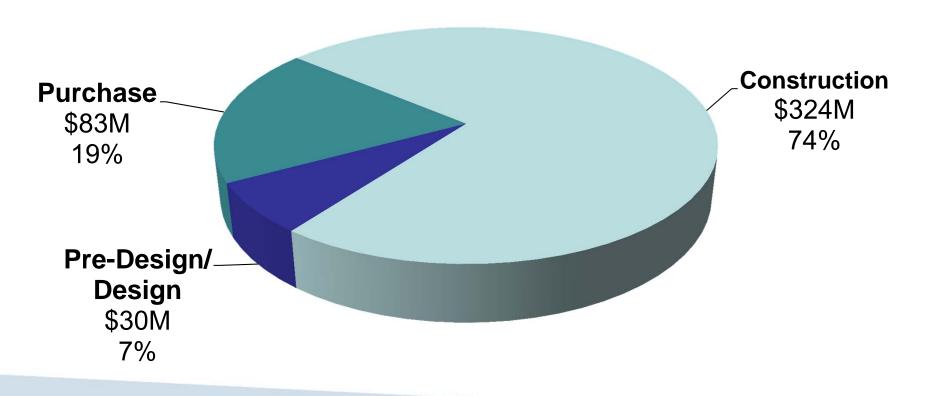
Total 2014 (110 Projects) = \$437M





2014 Capital Budget, by type

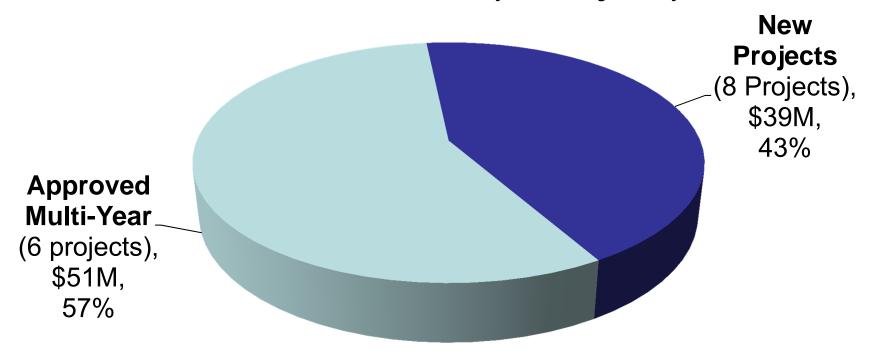
Total 2014 = \$437M





2014 Capital Budget, City Centre Projects

Total 2014 = \$90M (14 Projects)





2014 Capital Budget, by Wards

	Multi-Year (\$M)	New (\$M)	Total (\$M)
Ward 1	136	174	310
Ward 2	13	4	17
Ward 3	-	21	21
Ward 4	25	7	32
Regional	21	28	49
Multi - Rural	7.5	0.5	8
Total	\$202.5	\$234.5	\$437

*Ward 1 includes City Centre projects (\$90M)



2014 Capital Budget Funding

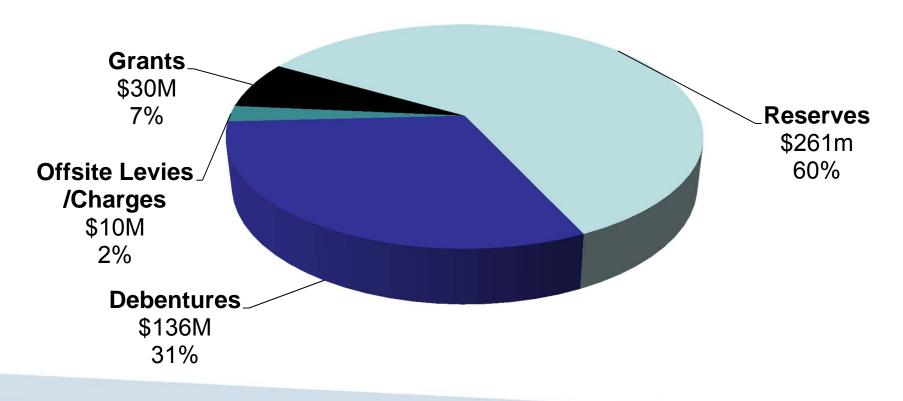
Capital Infrastructure Reserve	\$ 261,255,675
Debentures	135,856,567
Offsite Levies/Charges	10,000,000
Grants*	30,035,000
Total	\$ 437,147,242

^{*}Grants Funding is based on existing approved agreements



2014 Capital Projects by Funding Source

Total 2014 Budget = \$437M





Available Funds for Capital Spend

	Reserves (\$'M)	Debt (\$'M)	Grants (\$'M)	Levies/ Charges (\$'M)	Total (\$'M)
2014	264	179	30	10	483
2015	211	100	30	5	346
2016	204	100	30	5	339
2017	204	27	30	5	266
2018-19	407	32	60	10	509
TOTAL	\$1,290	\$438	\$180	\$35	\$1,943



2014 Budget and 5 Year Capital Plan

	Plan-RMWB (\$'M)	ACF* (\$'M)	Total (\$'M)
2014	437	120	557
2015	523	669	1,192
2016	415	800	1,215
2017 - 2019	870	591	1,461
TOTAL	2,245	2,180	4,425

*Alternative Capital Finance (ACF)



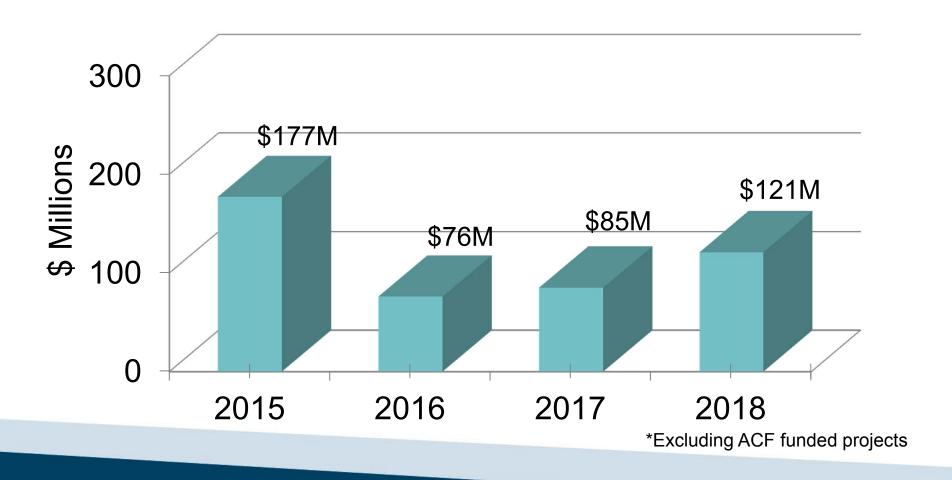
Unfunded Capital Projects, by years

	Capital Plan (\$'M)	Available Fund (\$'M)	Surplus/(Shortfall) (\$'M)
2015	523	346	(177)
2016	415	339	(76)
2017	351	266	(85)
2018	375	254	(121)
TOTAL	1,664	1,205	(459)

Available fund based on no tax increases strategy and debt max. 85% excluding ACF funded projects



Unfunded Capital Projects Summary*





Alternative Capital Financing (ACF)

- ACF needs to be considered for funding future Capital Projects
- No specific funding for projects to be considered under ACF for 2013
- Full Impact of ACF funding on debt is not incorporated



2014

- Anzac Waste Water Treatment Plant Outfall Line; Predesign and Design
- Fort McMurray Waste Water Treatment Plant Facility Process Improvements; Pre-design and Construction
- Green Energy/Utility Distribution Systems; Pre-design, Design and Construction
- Landfill Eco Park Service; Design and Construction
- North Waste Heat Capture and Creation; Pre-design and Design



2014, cont'd

- Northern Utility Corridor; Pre-Design, Design and Construction
- Regional Green Energy Zero Waste (remote sites)
- South Utility Corridor; Construction
- Intelligent City Infrastructure; Pre Construction (City Centre)



2015

- South Regional Wastewater Treatment Facility;
 Construction
- North Waste Heat Capture and Creation; Construction
- Fort MacKay Waste Water Treatment Plant; Design
- Sports & Entertainment Arena; Construction (City Centre)
- Intelligent City Infrastructure; Pre Construction (City Centre)
- Northside Recreation Centre; Construction



2016

- Fort MacKay Waste Water Treatment Plant;
 Construction
- Parking Garage in Entertainment District; Construction (City Centre)
- Civic Centre City Hall *
- Civic Centre City Offices *
- Civic Centre Underground Parking *

*Cost Estimates/cash flow not yet provided



2014 Budget and Financial Plan

Debt Overview

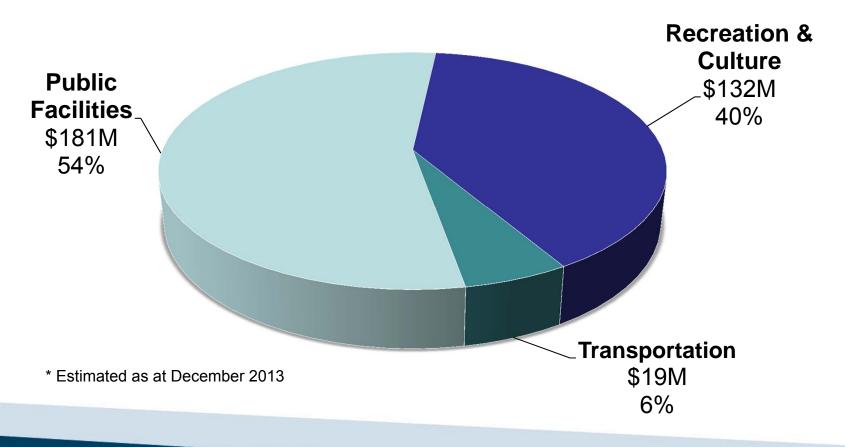


2012 Actual Debt – Outstanding	\$347.3M
2012 Committed Debt	\$731.7M
2013 Actual Debt	\$332.2M
2013 Committed Debt	\$956.0M
2014 Actual Debt	\$317.0M
2014 Committed Debt	\$1,019.9M

2013 and 2014 - Estimated

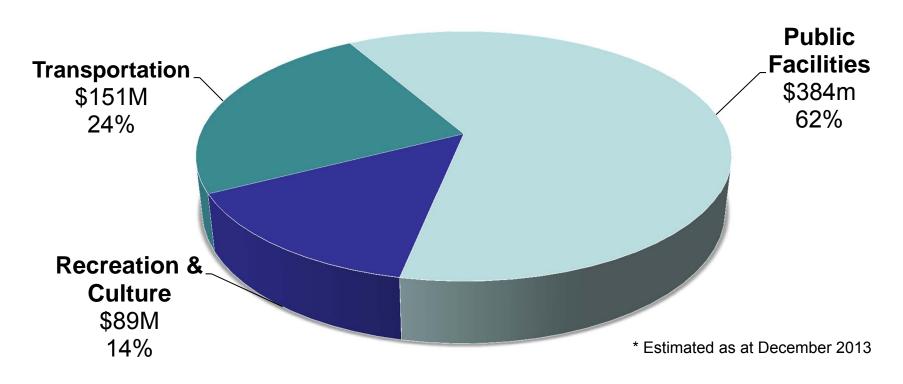


Actual Debt - by Category \$332M



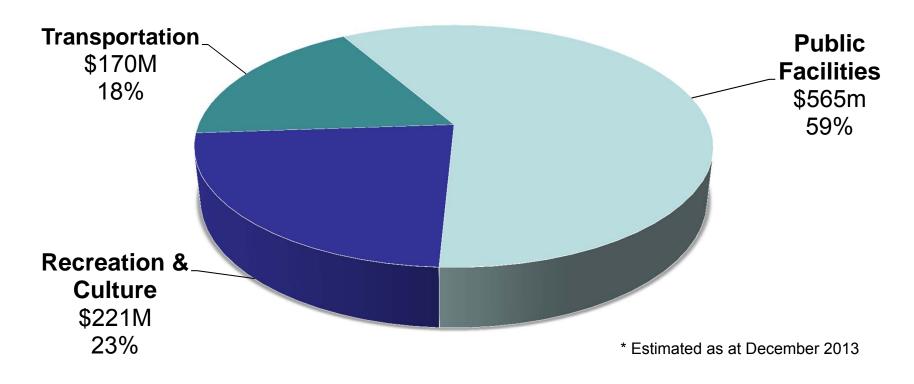


Undrawn Debt - by Category \$624M





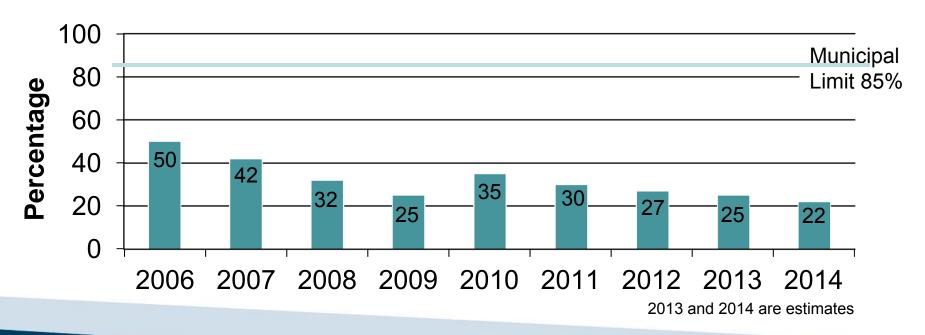
Total Committed Debt - by category \$956M





Actual Debt %

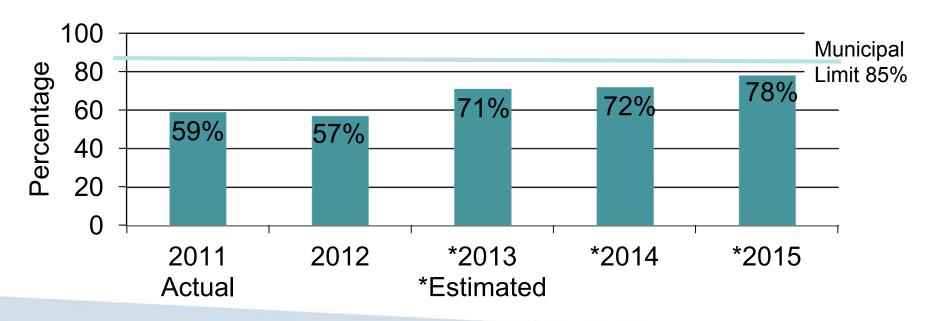
- The Municipal Government Act (MGA) debt limit is 2.0 X revenue
- The Municipality's current debt limit is established at 85% of the MGA limit





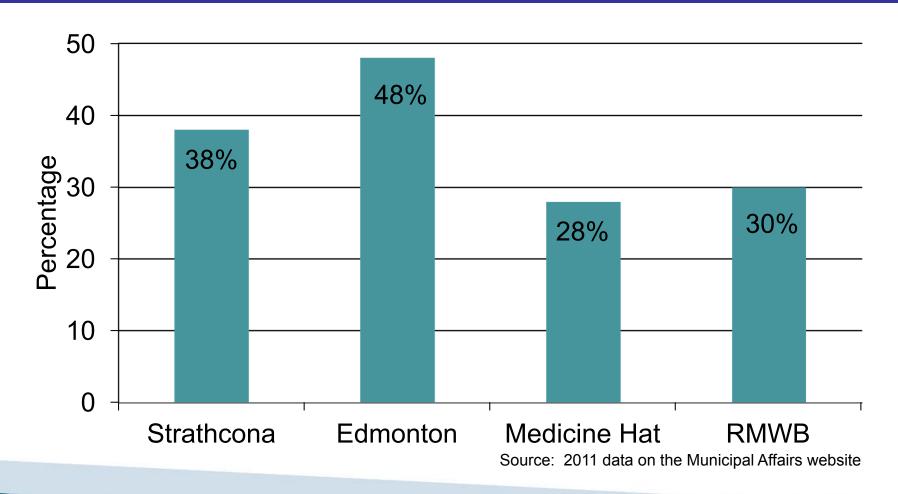
Committed Debt %

- The Municipal Government Act (MGA) debt limit is 2.0 X revenue
- Municipality's current debt limit is established at 85% of the MGA limit



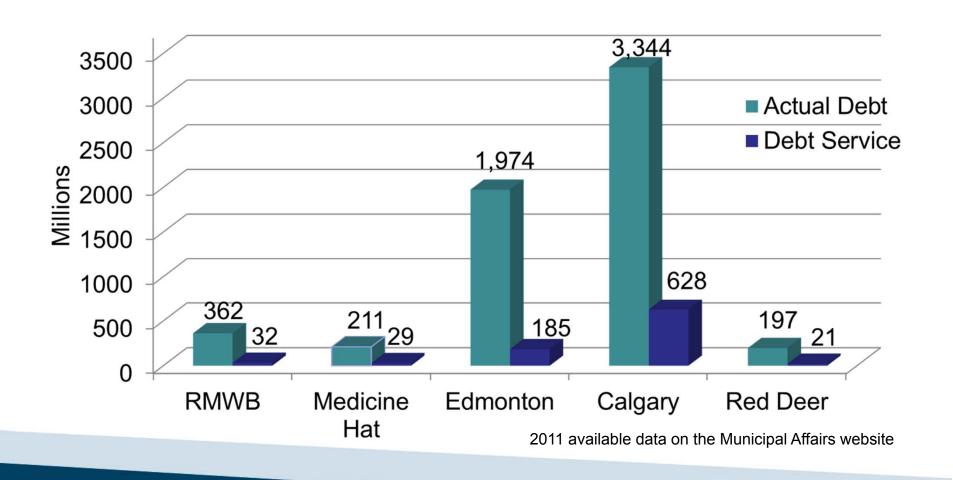


Actual Debt % Comparison





Debt and Debt Service Comparison





Debt Service

Actual Debt Service 2011 \$	32,790,631
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Actual Debt Service 2012	\$32,011,669
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Budgeted Debt Service 2013	\$32,011,669
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Projected Debt Service 2013 * \$31,431,500

Budgeted Debt Service 2014 * \$30,810,500

Actual debt borrowing not anticipated for 2014 * 2013 and 2014 are estimates



2014 Budget and Financial Plan

Next Steps



Budget Management and Next Steps

- Debenture Bylaw approvals by Council early 2014
- Flexibility to manage within approved budget in 2014
- Update Fiscal Management Strategy 2014-2016
- 2014 Property Tax Rate Bylaw



2014 Budget and Financial Plan

Expanding Financing and Funding Options Delivery of Big Plans

Council Meeting December 11, 2013



CITY CENTRE 2014 OPERATING BUDGET

DIVISIONAL OPERATING BUDGET SUMMARY

	2013 Approved Operating Budget	2013 Operating Projection*	2014 Proposed Operating Budget	Chang 2013 Appr Budge vs 2014 Prop Budge	oved et osed	Change 20 Operating Proj Vs 2014 Prop Operating Bu	ection osed
	(a)	(b)	(c)	(a) to (c)		(b) to (c)	-50.
DE EN LIE	\$	\$	\$	\$	%	\$	%
REVENUES							
Taxes	-	-		•	-		-
Grants in Lieu - Taxes	•	=		-	-	-	-
Sales to Other Governments Sales - Goods - Services	-	=			-	-	=
Other Revenue from Own Services	_	-			5 - ,2	-	=
Sale of Fixed Assets	-	-	3,200	3,200	. 	3,200	-
Conditional Grants	-	-				-	-
Other Transfers	-	-				-	-
TOTAL REVENUES	-	64,000			-	(64,000)	-
TOTAL REVENUES	-	64,000	3,200	3,200	•	(60,800)	(95)
EXPENSES							
Salaries Wages & Benefits	2,381,616	2,260,261	2 772 200	4 204 504	50		
Contracted & General Services	6,782,151	6,619,820	3,773,200	1,391,584	58	1,512,939	67
Purchases from Government	0,702,131	0,019,020	5,429,500	(1,352,651)	(20)	(1,190,320)	(18)
Materials Goods Supplies & Utilities	1,490,000	450,900	840,000	- (850,000)	-		-
Small Equipment & Furnishing	7,000	37,000		(650,000)	(44)	389,100	86
Transfers & Grants	7,000	57,000	182,500	175,500	2,507	145,500	393
Financial Service Charges	_	_		-		-	-
Other Expenses		_		-	_	-	::•
Depreciation Expenses	-	_			-	-	-
TOTAL EXPENSES	10,660,767	9,367,981	10,225,200	(435,567)	(4)	857,219	- ^
		0,00.,00.	10,220,200	(405,507)	(*)	037,219	9
Operating Surplus (Deficit)	(10,660,767)	(9,303,981)	(10,222,000)	438,767	(4)	(918,019)	10
Contribution to Capital	_						
Transfer to Reserve	-			-	-	-	-
Transfer from Reserve	_	- «		<u>-</u>	=0	=	
Transfer from Property				- -	 **	× =	
*As at September 30, 2013	(10,660,767)	(9,303,981)	(10,222,000)	438,767	(4)	(918,019)	10
a a			2014	-			
			Proposed Operating	2014			
CITY CENTRE	Revenues	Expenses	Budget	Proposed FTE			
	\$	\$	S				
DEPARTMENTS	€0. * .)	. 1					
Operations and Administration	- 	3,357,900	(3,357,900)	8			
Business Development	3,200	2,605,600	(2,602,400)	7			
Planning and Design Construction and Infrastructure	-	2,540,900	(2,540,900)	7			
Community Relations	■	252,500 1,468,300	(252,500)	-			
Community (Columnia)	-	1,400,300	(1,468,300)	1			
TOTALS							

Legend
Other than first year of a multi-year project
First year of a pre-approved multi-year project - Construction Phase
First year of a multi-year project
Single year project

Approval Year Project Name	Approved (8ept 2013)	2014 Request	2015 Request	2016 Request	2017 Request	2018 Request	Thereafter	Total Budget
Arts and Events - Construction	2,279,678		1,200,000	1,200,000	1,300,000	1,300,000	1,200,000	8,479,678
City Centre Downtown Core Streetscapes - Construction	1,583,110		14,100,000	24,700,000	18,400,000	14,300,000	27,800,000	100,883,110
Civic Centre - Festival Plaza Pre-Contruction	-			4,900,000	1			4,900,000
District Energy System - Construction	12,786,204	14,509,000	•				•	27,295,204
Fraser Av. and McLeod St. Extension - Design and Construction	2,500,000	1,100,000	•					3,600,000
Jubilee Centre/McMurray Experience Construction	2,500,000							2,500,000
Jubilee Centre/McMurray Experience Pre-Construction	200,000						1	500,000
Jubilee Plaza Design and Construction	8,000,000	8,919,917			ı			16,919,917
MacDonald Island Bridge Construction		•	•		•	• 4		•
MacDonald Island Bridge Pre Construction	3,000,000		•					3,000,000
Parking Garage Entertainment District Pre-Construction	246,965		4,000,000	300,000		a reg and a second management case or a		4,546,965
Performing and Visual Arts Center Pre-Construction	300,000	•	16,900,000	000'009'6	•	•	•	26,800,000
Snye Park System - Construction	14,878,107	23,000,000			1	•		37,878,107
Sports & Entertainment Centre - Pre-Construction	1,006,858	•	16,600,000			•	•	17,606,858
Surface Parking Relocation/Improvement - Construction	250,000	2,600,000	2,700,000	2,800,000	2,900,000	1,500,000	and the second s	12,750,000
Surface Parking Relocation/Improvements Pre-Construction	200,000	1,300,000				•	•	1,800,000
Water / Waste - City Centre - Construction	•	•	1,200,000	3,600,000	2,500,000			7,300,000
Water / Waste - City Centre - Pre-Construction	200,000	8	1,300,000		1	•		1,800,000
Business Incubator - Construction		•	1,800,000	000'006'2			ŧ	9,700,000
Clearwater Park System (Riverside Park System) - Construction	•	3,200,000	21,000,000	4,000,000		*4	•	28,200,000
Clearwater Park System (Riverside Park System) - Remediation		14,300,000	6,500,000	•		•		20,800,000
Gateways Construction	•		3,000,000		1,500,000	•	ď	4,500,000
Morrison Street Upgrades - Construction	•	•	3,800,000	6,300,000				10,100,000
Safety/Security Facility - City Centre Construction		•	•	3,900,000	8,100,000	8,400,000	8,600,000	29,000,000
Signage & Wayfinding - Construction			1,800,000	1,800,000	1,800,000	1,800,000	7,200,000	14,400,000
Waterways & Horse Pasture Park - Design & Construction	•	1,500,000	200,000	14,500,000	8,000,000		•	24,500,000
Borealis Park Construction		٠	•	8,600,000	7,000,000	•	•	15,600,000
City Centre Downtown Core Streetscapes - Pre-Construction	•	200,000	3,000,000	7,100,000	4,900,000	•		15,500,000
Flood Protection - Construction	c	13,000,000	36,000,000	24,000,000	36,000,000	41,000,000		150,000,000
Flood Protection - Pre-Construction		5,000,000	3,000,000	2,000,000	2,000,000	1,000,000		13,000,000
Fraser and Manning Construction		•	4,500,000	4,500,000	4,500,000	4,500,000	•	18,000,000
Fraser and Manning Pre-Construction		200,000	1,600,000	1,600,000			•	3,700,000
Borealis Park Pre-Construction				2,800,000	•	-		2,800,000
Franklin Avenue Transit Infrastructure - Pre Construction		•	6,400,000	39,300,000	10,100,000			55,800,000
Gateways Pre-Construction		200,000				•		200,000
Morrison Street Upgrades - Preconstruction		•	2,600,000			,	r	2,600,000
Safety & Security Pre-Construction	A constitution of	•	5,100,000					5,100,000
Waterfrort Park System Utility Relocations - Construction	•		8,250,000				•	8,250,000
	50,830,922	89,928,917	166,850,000	175,400,000	109,000,000	73.800.000	44.800.000	710,609,839



CAPITAL BUDGET REQUEST

	E	Arts & Eve	nts - Constru	ction		\$	8,479,678
Order Code (i	f assigned)					Cost Estimat	te
						O Detailed	(+/-15%)
Project Locat	ion	Fort McMurra	у			O Prelimina	ary (+/-30%)
Project Categ	ory	Cultural & His	torical				
ype of Proje	ct	New Asset - A	cquisition and/or	Installation			ual (+/- 50%)
Municipal Fu	nction		Bldg & Facility		Services	O Strategio	(+/- 100%)
	SCRIPTION AND S			,,			
ultural event	ral facilities in co s and activities t SH FLOWS AND FI	hat will reinfor	the developmer	nt of a variety o	of indoor and ou te culture exper	tdoor spaces fo	or informal
		i a a a a a a a a a a a a a a a a a a a					
	TOTAL	FEDERAL	PROVINCIAL		UNDER \$100K		
YEAR	ANNUAL COST	GRANT	GRANT	RESERVE	RESERVE	DEBENTURE	OTHER
Prior 2014	2,279,678	<u> </u>	-			2,279,678	
2015	1,200,000						
2016	1,200,000	CAMBER NOTO THE SEC. AND THE SEC. ASSESSED.		Sacrification of the sacrifica	N°-Wester all and delicities when passers are a representation of the second section of the secti	1,200,000	AND RESIDENCE AND RESIDENCE AND RESIDENCE
2017	1,300,000		1	andress, speciment of the state		1,200,000	
	1,300,000			455,735		844,265	
2018	1,300,000		1				
2018 Thereafter	1,200,000					1,200,000	
Thereafter Total	1,200,000 8,479,678	-		455,735	•	1,200,000 8,023,943	
Thereafter Total dditional Fur	1,200,000	or commence of the same based on the same of the same	- 1	455,735	•		Priority Score
Thereafter Total dditional Fur	1,200,000 8,479,678 ading Details:	City Centre		455,735	•		Priority Score
Thereafter Total dditional Fur PROJECT AC	1,200,000 8,479,678 Inding Details: COUNTABILITY R DEPARTMENT	City Centre Ron Taylor		455,735			
Thereafter Total dditional Fur	1,200,000 8,479,678 Inding Details: COUNTABILITY R DEPARTMENT R	A ANTHONOR OF THE PARTY OF THE		455,735	•	8,023,943	Priority Score 6 d/Approved
Thereafter Total dditional Fur PROJECT ACC ROJECT SPONSO ROJECT SPONSO PONSOR EXECUT	1,200,000 8,479,678 Inding Details: COUNTABILITY R DEPARTMENT R	Ron Taylor		455,735		8,023,943	6
Thereafter Total dditional Fur PROJECT ACC ROJECT SPONSO PONSOR EXECUT ROJECT DELIVER	1,200,000 8,479,678 Inding Details: COUNTABILITY R DEPARTMENT R TIVE DIRECTOR	Ron Taylor		455,735		8,023,943	6



CAPITAL BUDGET REQUEST

PROJECT NAM	E	City Centre Downtown Core Streetscapes - Construction				\$ 10	00,883,110	
Order Code (if assigned)	600721				Cost Estimate		
						O Detailed ((+/-15%)	
Project Locat	ion	Fort McMurra	у		Preliminar	y (+/-30%)		
Project Categ	gory	Transportation	า					
Type of Proje	ect	New Asset - Co	onstruction			Conceptua	d (+/- 50%)	
Municipal Function 32-Road Transport, 34-Public Transport			Strategic	(+/- 100%)				
_ PROJECT DE	SCRIPTION AND S		36 SE	•		I		
construction of include Morr	of street upgrad	e that will enha n Street, Hardin	n the City Centre nce the appearan Street, Prairie Lo	nce and attract	iveness of publi	c realm. The maj	or corridors	
	TOTAL	FEDERAL	PROVINCIAL		UNDER \$100K			
YEAR	ANNUAL COST	GRANT	GRANT	RESERVE	RESERVE	DEBENTURE	OTHER	
Prior	1,583,110		and the second of the second o	of animal texts and only many materials (materials) animals and	A security of the second secon	1,583,110	when it is the hope that it is not to	
2014	-			-				
2015	14,100,000			9,442,896	Profess Parked markets become cripped to have	4,657,104		
2016	24,700,000			24,700,000				
2017	18,400,000	 		18,400,000				
2018	14,300,000	ļ		14,300,000				
Thereafter	27,800,000	ļ		27,800,000	-			
Total	100,883,110	<u> </u>	<u> </u>	94,642,896	•	6,240,214	-	
ē	nding Details:			<u>.</u>		Г	Priority Score	
PROJECT SPONSO	OR DEPARTMENT	City Centre	BOTO DE TRESTORE DE LA TRANSICIONA MILANO, A SACRAMA	TOLIC TIME 1 AT O'RD B TOLIC WILLIAM STATE .	B. Mallacon and M.S., and C., Sarry S. House, Str., & Anti-species	,	30	
PROJECT SPONS	OR	Ron Taylor	Military and production of the second second			Reviewed/Authorized		
SPONSOR EXECU	TIVE DIRECTOR	Ron Taylor				Reviewed	/Approved	
PROJECT DELIVE	RY DEPARTMENT	Engineering	M. M. Miller W. W. Salin Steel Milleren Communication and Communic			2		
DELIVERY DEPAR	TMENT CONTACT	Emdad Haque	THE PARTY OF SECTION SECTION AS A SHAPE AND ADDRESS.	deliberaria barriaria Administrativa del	P. Mary at address of the State	Reviewed	/Accepted	
PROJECT MANAG	SER (if assigned)	TBD	erinaan ee engaraansi sangsayatsi usoassa	an ni seni in ni n	ACTIVITY OF ACT OF STREET	*		



CAPITAL BUDGET AMENDMENT

CURRENT F	PROJECT	NAME:
------------------	---------	-------

Civic Centre - Festival Plaza - Pre-Construction

AMENDED PROJECT NAME:

ORDER CODES (if assigned):

600722

Project Deferral

CURRENT PROJECT BUDGET

Funded capital project

Year	Annual Cost	Fed Grants	Prov Grants	Reserves	Other Sources	Debenture Financed
2012 & Prior	-					
2013	2,431,063			2,431,063		
2014	2,503,995			2,503,995		
2015	-					
Thereafter	-					
TOTAL	4,935,058	-	-	4,935,058	-	-

DESCRIPTION/RATIONALE FOR BUDGET AMENDMENT

Preconstruction work on the Civic Centre Festival Plaza will commence in 2016 to better align with other City Centre projects that will have to begin before construction of the festival plaza.

AMENDED PROJECT BUDGET

Funded capital project

Year	Annual Cost	Fed Grants	Prov Grants	Reserves	Other Sources	Debenture Financed
2012 & Prior	-					
2013	-			-		
2014	-			-		
2015	-			-		
Thereafter	4,900,000			4,900,000		
TOTAL	4,900,000	-	-	4,900,000	-	-

FISCAL RESPONSIBLITY POLICY CRITERIA:

Will the change result in an efficient adminstrative and project delivery process?
Will the change result in an addition or cancellation of a capital project?
Will the underlying scope change alter the nature and type of capital project?

Yes No No

Where additional funding is required, are the funds from a combination of savings from fully tendered prjects, other uncommitted sources such as grants and offsite levies, and cash flow management with other capital prjects? Will the change result in Council set debt and debt service limits being exceeded?

Yes

In order for this to be a Fiscal Management Policy Amendment the questions above must answer, Yes, No, No, Yes, No, respectively.

PROJECT ACCOUNTABILITY

1	PROJECT MANAGER ASSIGNED	Kashif Khan	Date:	26-Nov-13
1	DELIVERY DEPARTMENT DIRECTOR	Emdad Haque	Date:	26-Nov-13
1	DELIVERY EXECUTIVE DIRECTOR	Henry Hunter	Date:	26-Nov-13
	SPONSOR DEPARTMENT DIRECTOR	Ron Taylor	Date:	26-Nov-13
	DIRECTOR OF FINANCE	Kola Olamadji	Date:	26-Nov-13
	CHIEF FINANCIAL OFFICER	Elsie Hutton	Date:	26-Nov-13
	DEPUTY CHIEF ADMINSTRATIVE OFFICER (if necessary)		Date:	
1	POSTED BY (for Finance only)		Date:	



CAPITAL BUDGET REQUEST

PROJECT NAME		District Energy System - Construction				\$	27,295,204
Order Code (if assigned)		0682013 500466 600829				Cost Estimate	
		Fort McMurroy				O Detailed (+/-15%)	
Project Locat		Fort McMurray				O Prelimi	nary (+/-30%)
Project Categ	ory	Transportation				Concer	otual (+/- 50%)
Type of Proje	ect	New Asset - [Design/Constructi	on		○ Strated	gic (+/- 100%)
Municipal Fu	nction	32-Road Tr	ansport			Juace	gic (+/- 100%)
_ PROJECT DE	ESCRIPTION AND S	COPE					The state of the s
project will be from Hardin St. construction of vehicular and p	carried out in phas to Morrison St. T FPLB is taking plac pedestrian traffic. T	ses from Franklir he project is req e. This will prevo The previously a	will include two pin Av. to Riedel St., for uired to ensure that ent future stripping pproved budget under include constructions.	rom Riedel St. to t district energy s of the road surfa der project 6008	McLeod St, from supply and return ace and would res 29 did not include	McLeod St. to pipes are insta- sult in less impa the installatio	Hardin Str. and illed while the ict to the future n from Riedel St.
PROJECT CA	SH FLOWS AND F	JNDING SOURCE	<u>S</u>				
YEAR	TOTAL ANNUAL COST	FEDERAL	PROVINCIAL GRANT	RESERVE	UNDER \$100K	DESCRITUSE	071150
Prior	12,786,204	GIANT	GRANI	12,786,204	RESERVE	DEBENTURE	OTHER
2014	14,509,000			14,509,000			
2015				The second secon			
2016							
2017	-						
- 2018	•						
Thereafter	-						
Total	27,295,204		- -	27,295,204	-		
Additional Fu						-	
_ PROJECT AC	CCOUNTABILITY			***			Priority Score
PROJECT SPONSO	OR DEPARTMENT	City Centre					42
PROJECT SPONSO	OR	City Centre				Reviewed/Authorized	
SPONSOR EXECU	TIVE DIRECTOR	Ron Taylor	Maratany unun'ny taona na adam-kaominina kaominina amin'ny	a - 1 % Jan - Geo - Salabar - 17 Å v. G. Salah - NGC Salabar Salabar	chimal manufacture space; many or an analysman page access to	. Review	ved/Approved
	RY DEPARTMENT	Engineering	PR "Mildler of quantities" of a deal in Newton traps assessment	ance communication become the secretaristical and			
	TMENT CONTACT	Emdad Haque				Review	wed/Accepted
PROJECT MANAG	itk (it assigned)	Kashif Khan	ti di mingere sa con con con consideratione de la consideration de	richte es haupet variable, bei bege	Contract with the term, are for any finish		



CAPITAL BUDGET REQUEST

PROJECT NAM	IE	Fraser Ave and MacLeod St Extension - Design \$ 3,600,000							
		and Construction						* **	
Order Code (if assigned)	0722013 500470 600833					Cost Estimate		
	,	3.22.22				0	Detailed	(+/-15%)	
Project Locat	ion	Fort McMui	rray					y (+/-30%)	
Project Categ	gory	Transportat	ion			-			
Type of Proje	ect	New Asset -	Design/Cons	truction		0		al (+/- 50%)	
Municipal Fu		32-Road 1				0	Strategic	(+/- 100%)	
PROJECT DE	ESCRIPTION AND S	COPE	985000 ▼ (→ → → → → → → → → → → → → → → → → →			1	The state of the s		
						0			
Melood St. 31	this project inclu	ides pre-desi	gn design and	construction of the	extension Frase	r Ave.	(East) to	connect to	
Corridor police	ries and actions i	n the City Co	st. (North) to	connect to Prairie L	oop Boulevard.	ine pro	oject is ali	gned with the	
access to enh	ance connectivit	n the City Ce	inter Area Rec	levelopment Plan. Th	ne scope will inc	lude ve	hiclar an	d pedestrian	
(DLD) to ensu	ro construction o	y and streets	This was in City C	Centre. This project i	ncludes interfac	e with	Prairie Lo	oop Boulevard	
(PLB) to ensu	re construction of	coordination.	This project	is funded from other	r City Centre pro	ojects t	hat will n	ot proceed	
this year and	are included in t	he 2013 capi	tal budget.				Ø.		
PROJECT CA	ASH FLOWS AND FI	INDING SOUR	CES						
	and the second s	بغيبة المجاهدة والمجاهدة والمجاهدة والمجاهدة والمجاهدة والمجاهدة والمجاهدة والمجاهدة والمجاهدة والمجاهدة والمحاهدة و		hapadaradad kasar i Bariladaradara asamandara bidara, darir sarimandaran hafiriya arr					
VEAD	TOTAL	FEDERAL	PROVINC		UNDER \$100K				
YEAR	ANNUAL COST	GRANT	GRAN'	of the state of th	RESERVE	DEBE	NTURE	OTHER	
Prior	2,500,000	 		2,500,000	Martine and the control of the contr				
2014	1,100,000	 		1,100,000					
2015 2016	ļ		_ <u> </u>						
2017		 							
2017		 							
Thereafter		 							
Total	3,600,000			2 600 000					
Lexandre		1	-1	- 3,600,000		<u></u>		•	
Additional Fu	nding Details:								
				ė					
								1	
PROJECT AC	COUNTABILITY							Priority Score	
							Γ	48	
PROJECT SPONS	OR DEPARTMENT	City Centre	n "- dest entre constitution of the Property " (or a second	n " 1852", Sillet N., S., Not disposed, John , d. denn "Schlagsschwert ynes, 1755	The below is an electrometer to the description place down to property the	•	_	40	
PROJECT SPONSO	OR	City Centre	entrentrent and spin-span co. Seventententen in sevente	house of improved . Hence amountains advantage proved sold of the forecaster.	Manual Art Service States - Service Annual Service - Ser		Reviewed	/Authorized	
SPONSOR EXECU	TIVE DIRECTOR	Ron Taylor	more than the second second second second	maning and was a second control of the second secon	Mildeld de - a fement i paper hemory (desembres, asse		Reviewed	/Approved	
PROJECT DELIVER	RY DEPARTMENT	Engineering			and the second second to the second s			1	
DELIVERY DEPAR	TMENT CONTACT	Emdad Haqu	e E	amenda. Noordas bestitormonant so do servi rozavado ar rozav Lababarcae.	per est, en meseures - wronwynessels - un		Reviewed	I/Accepted	
PROJECT MANAG	SER (if assigned)	Kashif Khan	national designation of the section	 Marie en la 19 mai deplimation de la legis de la marie de la merce de la companya d	66 Эгн моожникам той түммөөр ««элеку» теце» «негору	•			



CAPITAL BUDGET AMENDMENT

CURREN	IT PR	OIFCT	NAME.
COMME	81 FW	OJECI	IAWIAIC.

Jubilee Centre/McMurray Experience Construction

AMENDED PROJECT NAME:

ORDER CODES (if assigned):

600738

Project Amendment

CURRENT PROJECT BUDGET

Funded capital project

Year	Annual Cost	Fed Grants	Prov Grants	Reserves	Other Sources	Debenture Financed
2012 & Prior	-					
2013	5,000,000			5,000,000		
2014	6,500,000			6,500,000		
2015	-					
Thereafter						T
TOTAL	11,500,000	-	-	11,500,000	-	-

DESCRIPTION/RATIONALE FOR BUDGET AMENDMENT

A reduction of Scope has resulted in a significant decrease in budget. It is the intention to build the McMurray Experience in two phases: the first phase will be municipally funded and this amendment provides the necessary funds for Construction. The second phase will be built from funding from the Oil Sands Companies to assist with the cost associated to support the McMurray Experience as a valuable tool for recruiting.

AMENDED PROJECT BUDGET

Funded capital project

Year	Annual Cost	Fed Grants	Prov Grants	Reserves	Other Sources	Debenture Financed
2012 & Prior	-					
2013	2,500,000			2,500,000		
2014			ъ.			
2015						
Thereafter						
TOTAL	2,500,000	-		2,500,000	-	

FISCAL RESPONSIBLITY POLICY CRITERIA:

Will the change result in an efficient adminstrative and project delivery process?

Yes No

Will the change result in an addition or cancellation of a capital project?
Will the underlying scope change alter the nature and type of capital project?

No

Where additional funding is required, are the funds from a combination of savings from fully tendered prjects, other uncommitted sources such as grants and offsite levies, and cash flow management with other capital prjects? Will the change result in Council set debt and debt service limits being exceeded?

No

In order for this to be a Fiscal Management Policy Amendment the questions above must answer, Yes, No, No, Yes, No, respectively.

PROJECT ACCOUNTABILITY

PROJECT MANAGER ASSIGNED	Ron Soskolne	Date:	26-Nov-13
DELIVERY DEPARTMENT DIRECTOR		Date:	
DELIVERY EXECUTIVE DIRECTOR	Ron Taylor	Date:	26-Nov-13
SPONSOR DEPARTMENT DIRECTOR	Ron Taylor	Date:	26-Nov-13
DIRECTOR OF FINANCE	Kola Olamadji	Date:	26-Nov-13
CHIEF FINANCIAL OFFICER	Elsie Hutton	Date:	26-Nov-13
DEPUTY CHIEF ADMINSTRATIVE OFFICER (if necessary)		Date:	
POSTED BY (for Finance only)	And a contract that the contract of the contra	Date:	



CAPITAL BUDGET AMENDMENT

CL	IRF	RENT	PRO	JECT	NAI	ME:	

Jubilee Centre/McMurray Experience Pre Construction

AMENDED PROJECT NAME:

ORDER CODES (if assigned):

600739

Project Amendment

CURRENT PROJECT BUDGET

Funded capital project

Year	Annual Cost	Fed Grants	Prov Grants	Reserves	Other Sources	Debenture Financed
2012 & Prior	<u>-</u> -T				05.0 b s	
2013	2,000,000			2,000,000		
2014	-					
2015	-					
Thereafter	-					
TOTAL	2,000,000	-	-	2,000,000	•	-

DESCRIPTION/RATIONALE FOR BUDGET AMENDMENT

A reduction of Scope has resulted in a significant decrease in budget. It is the intention to build the McMurray Experience in two phases: the first phase will be municipally funded and this amendment provides the necessary funds for Pre-Construction (PreDesign, Design and Engineering). The second phase will be built from funding from the Oil Sands Companies to assist with the cost associated to support the McMurray Experience as a valuable tool for recruiting.

AMENDED PROJECT BUDGET

Funded capital project

Year	Annual Cost	Fed Grants	Prov Grants	Reserves	Other Sources	Debenture Financed
2012 & Prior					# 2 # B B B B B B B B B B B B B B B B B	
2013	500,000			500,000		
2014	-		N.			
2015						
Thereafter						
TOTAL	500,000			500,000	-	-

FISCAL RESPONSIBLITY POLICY CRITERIA:

Will the change result in an efficient adminstrative and project delivery process? Will the change result in an addition or cancellation of a capital project? Will the underlying scope change alter the nature and type of capital project?

Yes No

Where additional funding is required, are the funds from a combination of savings from fully tendered prjects, other uncommitted sources such as grants and offsite levies, and cash flow management with other capital prjects?

Will the change result in Council set debt and debt service limits being exceeded?

Yes

In order for this to be a Fiscal Management Policy Amendment the questions above must answer, Yes, No, No, Yes, No, respectively.

PROJECT ACCOUNTABILITY

PROJECT MANAGER ASSIGNED	Ron Soskolne	Date:	18-Oct-13
DELIVERY DEPARTMENT DIRECTOR		Date:	
DELIVERY EXECUTIVE DIRECTOR	Ron Taylor	Date:	18-Oct-13
SPONSOR DEPARTMENT DIRECTOR	Ron Taylor	Date:	18-Oct-13
DIRECTOR OF FINANCE	Kola Olamadji	Date:	18-Oct-13
CHIEF FINANCIAL OFFICER	Elsie Hutton	Date:	18-Oct-13
DEPUTY CHIEF ADMINSTRATIVE OFFICER (if necessary)		Date:	
POSTED BY (for Finance only)	between your hors to be a parameter and a parameter to see you can see	Date:	



CAPITAL BUDGET REQUEST

PROJECT NAME		Jubilee Pla	iza Design and	\$	16,919,917			
Order Code (if assigned)		0582012 500392 600690					Cost Estimate Detailed (+/-15%)	
Project Locati	on	Fort McMurr	av					
Project Catego		Parks/Recrea					ary (+/-30%)	
_				rosse. Po.		Concept	ual (+/- 50%)	
Type of Project			Design/Construction			O Strategie	c (+/- 100%)	
Municipal Fun	iction	/1 - Kec &	Culture Admin	istration				
This project in streets that ca existing Jubiled and landscapin	n be used for ci e Plaza - toward ng areas for wir	gn and constru vic festivities f Is Hardin Stree nters and sumi	ction of Jubilee Pl or the City and th t - will be reconfi ner events. The p	e Region. The a	area of over 350 de an ice rink, fo	0 sq. m on the untain, sitting	east side of area, staging	
	McMurray Expe		ES	-				
YEAR	TOTAL ANNUAL COST	FEDERAL GRANT	PROVINCIAL GRANT	RESERVE	UNDER \$100K RESERVE	DEBENTURE	OTHER	
Prior	8,000,000			8,000,000				
2014	8,919,917			8,919,917				
2015	-			manyamany a masso i pamby (anti-lambatra) define visitin				
2016	-			directivities comment and analysis and a section of the		SMC W 18000 - In second 2 took 1,00 (1981) below.		
2017		ļ						
2018	-			•				
Thereafter		 					 	
Total	16,919,917	<u> </u>	• •	16,919,917				
Additional Fun	oding Details:			:			Priority Score	
PROJECT SPONSO	R DEPARTMENT	City Centre	en Armenina y 1964 y manigari dia battatri dia battatri di sa	gjan - manner karti situs - i k ye di bilar meryadan siskeri	STANCTON IN SAN WARTER A SERVICE WAS INCOME.	L	48	
PROJECT SPONSOR		City Centre				Reviewed/Authorized		
SPONSOR EXECUTIVE DIRECTOR		Ron Taylor	and the bank of the many of the best defined as the second of the second	Reviewe	ed/Approved			
PROJECT DELIVERY DEPARTMENT		Engineering					2000000	
DELIVERY DEPART	MENT CONTACT	Emdad Haque				Review	ed/Accepted	
PROJECT MANAGI	ER (if assigned)	Kashif Khan	t i care est enclación como como dos este encentral de la consecución	and the state of t	THE STANDARD CONTRACTOR OF THE PROPERTY OF THE	,		



CAPITAL BUDGET AMENDMENT

	*******	Transfer to the	
CLIDDEN	T DDOIE	T NABAE.	

MacDonald Island Bridge - Construction

AMENDED PROJECT NAME:

ORDER CODES (if assigned):

600781

Project Cancellation

CURRENT PROJECT BUDGET

Funded capital project

Year	Annual Cost	Fed Grants	Prov Grants	Reserves	Other Sources	Debenture Financed
2012 & Prior	-				TOTAL TOTAL B	
2013	10,000,000					10,000,000
2014	40,000,000					40,000,000
2015	17,000,000					17,000,000
Thereafter	-					
TOTAL	67,000,000	-		-	-	67,000,000

DESCRIPTION/RATIONALE FOR BUDGET AMENDMENT

As per council budget committee, this Project is being considered for cancellation subject to formal approval on December 11, 2013.

AMENDED PROJECT BUDGET

Funded capital project

Year	Annual Cost	Fed Grants	Prov Grants	Reserves	Other Sources	Debenture Financed
2012 & Prior	-				A PARTY OF	
2013	-					
2014						-
2015	-		·			-
Thereafter	-					
TOTAL	-	-	-	-	-	-

FISCAL RESPONSIBLITY POLICY CRITERIA:

Will the change result in an efficient adminstrative and project delivery process?

Will the change result in an addition or cancellation of a capital project?

Will the underlying scope change alter the nature and type of capital project?

Yes No

Where additional funding is required, are the funds from a combination of savings from fully tendered prjects, other uncommitted sources such as grants and offsite levies, and cash flow management with other capital prjects? Will the change result in Council set debt and debt service limits being exceeded?

Yes No

In order for this to be a Fiscal Management Policy Amendment the questions above must answer, Yes, No, No, Yes, No, respectively.

PROJECT ACCOUNTABILITY

PROJECT MANAGER ASSIGNED	Bill Larkin	Date:	26-Nov-13
DELIVERY DEPARTMENT DIRECTOR	TO THE TOTAL PROPERTY AND ADDRESS AND ADDR	Date:	
DELIVERY EXECUTIVE DIRECTOR	Ron Taylor	Date:	26-Nov-13
SPONSOR DEPARTMENT DIRECTOR	Ron Taylor	Date:	26-Nov-13
DIRECTOR OF FINANCE	Kola Oladimeji	Date:	26-Nov-13
CHIEF FINANCIAL OFFICER	Elsie Hutton	Date:	26-Nov-13
DEPUTY CHIEF ADMINSTRATIVE OFFICER (if necessary)		Date:	
POSTED BY (for Finance only)		Date:	



CAPITAL BUDGET AMENDMENT

CLIDE	CAIT	PROJECT	BIABAC.
LUKK	EIAI	PRUJECI	NAME:

MacDonald Island Bridge - Preconstruction

AMENDED PROJECT NAME:

ORDER CODES (if assigned):

600780

Project Amendment

CURRENT PROJECT BUDGET

Funded capital project

Year	Annual Cost	Fed Grants	Prov Grants	Reserves	Other Sources	Debenture Financed
2012 & Prior	-				****	
2013	9,389,425					9,389,425
2014	-					-
2015	-					-
Thereafter	-					
TOTAL	9,389,425	-	-	-	-	9,389,425

DESCRIPTION/RATIONALE FOR BUDGET AMENDMENT

Project is being amended to accommodate cost to date and other potential liabilities that will be incurred as a result of recommended cancellation of the MacDonald Island Pedestrian Bridge.

AMENDED PROJECT BUDGET

Funded capital project

Year	Annual Cost	Fed Grants	Prov Grants	Reserves	Other Sources	Debenture Financed
2012 & Prior	-					
2013	3,000,000					3,000,000
2014	-					-
2015	-	27. d p. p. 629. 324. 3. (2.), 2. (2.), 2. (2.), 2. (2.), 2. (2.), 2. (2.), 2. (2.), 2. (2.), 2. (2.)				-
Thereafter	-					
TOTAL	3,000,000	-	-	-		3,000,000

FISCAL RESPONSIBLITY POLICY CRITERIA:

Will the change result in an efficient adminstrative and project delivery process?

Will the change result in an addition or cancellation of a capital project?

Will the underlying scope change alter the nature and type of capital project?

Yes No No

Where additional funding is required, are the funds from a combination of savings from fully tendered prjects, other uncommitted sources such as grants and offsite levies, and cash flow management with other capital prjects? Will the change result in Council set debt and debt service limits being exceeded?

Yes No

In order for this to be a Fiscal Management Policy Amendment the questions above must answer, Yes, No, No, Yes, No, respectively.

PROJECT ACCOUNTABILITY

PROJECT MANAGER ASSIGNED	Bill Larkin	Date:	26-Nov-13
DELIVERY DEPARTMENT DIRECTOR		Date:	
DELIVERY EXECUTIVE DIRECTOR	Ron Taylor	Date:	26-Nov-13
SPONSOR DEPARTMENT DIRECTOR	Ron Taylor	Date:	26-Nov-13
DIRECTOR OF FINANCE	Kola Oladimeji	Date:	26-Nov-13
CHIEF FINANCIAL OFFICER	Elsie Hutton	Date:	26-Nov-13
DEPUTY CHIEF ADMINSTRATIVE OFFICER (if necessary)		Date:	
POSTED BY (for Finance only)		Date:	



PROJECT NAME Parking Garage in Entertainment District Preconstruction					istrict	\$		4,546,965
Order Code (if assigned)	600784				Γα	st Estimat	e
	_					0	Detailed	(+/-15%)
Project Locat		Fort McMurra	•			0	Prelimina	ry (+/-30%)
Project Categ		Transportation	n			0		ıal (+/- 50%)
Type of Proje	ct	New Asset - Pr 19-Other Go	re-Design/Design en. Gov't Serv	, , 32-Road Tra	ansport,	0		(+/- 100%)
Municipal Function 34-Public Transport								
PROJECT DE	SCRIPTION AND S	SCOPE						
in the City Cer	ntre. This reque	st includes the o	adequate parkin	ysis and prepa	ration, pre-desig	yn, and	d design.	
-								
YEAR	TOTAL ANNUAL COST	FEDERAL	PROVINCIAL		UNDER \$100K			
Prior	246,965	GRANT	GRANT	RESERVE	RESERVE	DEBE	NTURE	OTHER
2014	240,303	 	 	246,965				
2015	4,000,000			4,000,000				
2016	300,000		1	300,000	and the second service and the second	ing Security Supply Play an		
2017						·		
2018	-							
Thereafter				7				
Total	4,546,965			4,546,965	-	- V. o bene since		3
Additional Fur PROJECT AC	nding Details:	, , , , , , , , , , , , , , , , , , , 	-				Г	Priority Score
PROJECT SPONSO	R DEPARTMENT	City Centre		***************************************				36
PROJECT SPONSO	R	Ron Taylor	en distanci de communi — "Tenny Projek Vene" — (Communi de Candi Sanda S	ber und militar utwee name, et same seise pomisies pe	MACH INSINE, with determine missing to be seen that it was		Reviewed	/Authorized
SPONSOR EXECUT		Ron Taylor			land ye rifer of the state of t		Reviewed	/Approved
PROJECT DELIVER		Engineering	TEMERATURA (TEMERATURA (TEMERATURA (TEMERATURA (TEMERATURA (TEMERATURA (TEMERATURA (TEMERATURA (TEMERATURA (TE	रुक्तामा व्यवस्था । अस्ति । विस्ति । व विस्ति । विस्ति । वि	to the first section of the section			
DELIVERY DEPART		Emdad Haque	maalikumi – 16. km (membro), komen suuselys keel ja 1915.	. Учет так по и общени виделения визывания	STOCKHOOL (1.2 - 1.5) LISE TO PROPER THE THE CONT.		Reviewed	I/Accepted
PROJECT MANAGI	cu (ii assigned)		Control of the Contro					



PROJECT NAM	E	Performing Construction	; and Visual A	Arts Centre -	Pre -	\$	2	6,800,000
Order Code (if assigned)	600785				r Cost	Estimate_	
# ADDROGRAPIO (MINISTERIO) 1992-22 ADDROGRAPHINA	10 Marie 10					0 1	Detailed (+/-15%)
Project Locat	ion	Fort McMurra	У			OF	reliminary	(+/-30%)
Project Categ	ory	Cultural & Hist	orical			(O	'oncentrial	(+/- 50%)
Type of Proje	ct	New Asset - Pr	e-Design/Design					
Municipal Fu	nction	68,71,74,75				Os	trategic	(+/- 100%)
PROJECT DE	SCRIPTION AND S	COPE						
entertainmen Snye and Clea	it spaces, provide irwater Park. Bu	e entertainmen dget includes (p	00 seats. This buit in the day, ever	ning and all yea	r round, add to			
PROJECT CA	SH FLOWS AND FL	JNDING SOURCES						
YEAR	TOTAL ANNUAL COST	FEDERAL GRANT	PROVINCIAL GRANT	RESERVE	UNDER \$100K RESERVE	DEBEN	TURE	OTHER
Prior	300,000	200 mg - 1 mg - 1 mg - 1 mg - 2 mg -	en e	300,000	The same of the sa	- mar e i i da i da jira na ana a		NEW YORK STEEL
2014						. H		
2015	16,900,000			16,900,000				
2016	9,600,000		ļ	9,600,000		5-74-66-74-5-W-1-10-10-10-10-10-10-10-10-10-10-10-10-1		
2017	-			,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,				
2018	•		<u> </u>					,
Thereafter						-		
Total	26,800,000		<u> </u>	26,800,000	-			.
	nding Details:					~_ 		Priority Score
								36
PROJECT SPONSO	OR DEPARTMENT	City Centre	name of the strains are a first worlder arguments are per-	20 Met 15 100 hours, in worder, defining a manager and to	ME STREET, ME SHAP MARKET KING THAN F MINE		L	
PROJECT SPONS	OR	Ron Taylor	THE THE THE PERSON NAMED IN COLUMN TO THE PARTY NAMED IN COLUMN THE PA		and a little of 5 times depth from many to the party of country	☐ F	leviewed/	Authorized
SPONSOR EXECU	TIVE DIRECTOR	Ron Taylor	DELATOR A - SELECTIVE BROWNER & WARRAND W.S. 2017 S. T.	EV – Tablet Charl print franklike om være jedest par men.	* TO ETHE MORNING BY THE PROPERTY PROPERTY.		Reviewed/	Approved
PROJECT DELIVE	RY DEPARTMENT	Engineering	MA ADMIN'S PROMOTERS SHARE YOU'S MANAGEMENT FOR	the state of the s		c		
DELIVERY DEPAR	TMENT CONTACT	Dawny George	and the second section of the second	or as his last on the statement of the s	er stat tadulysmättivas tatas ir a vena asvua		Reviewed/	Accepted
PROJECT MANAG	SER (if assigned)	Transami, committy diseasement for many over the first visional	merri mercani saksakattar tari mirasa asar ati kina ma	n to assistant feeder and the state of the s	CARL R. A. Or MAN, THE STAGE COMPLETED	ř.		



PROJECT NAM	OJECT NAME Snye Park System - Construction					\$		37,878,107
Order Code (i	f assigned)					ر د	st Estimat	e
							Detailed	(+/-15%)
Project Locati	ion	Fort McMurra	v					
Project Categ		Parks/Recreation						ry (+/-30%)
Type of Proje	· 100-		cquisition and/o	. Installation		0	Conceptu	ıal (+/- 50%)
Municipal Fu			ılture Admin,		& Facility,	0	Strategic	(+/- 100%)
PROJECT DES	SCRIPTION AND S							
Park and Snye		nly. (please not	and passive recre e: Borealis Park I				nstructio	on for Snye
						33.5		
	TOTAL	FEDERAL	PROVINCIAL		UNDER \$100K			
YEAR	ANNUAL COST	GRANT	GRANT	RESERVE	RESERVE	DEBE	NTURE	OTHER
Prior 2014	14,878,107	Mile del M.) per mare "mana intercommunications of management on		14,878,107				
2015	23,000,000	<u> </u>	-	23,000,000				
2015	- In the second second second second			·	ALT - MARK SHAPE - 12 MINISTER MARK SHAPE AND ADDRESS	man, princer		-alone proposed stocking out it body for to payment.
2017					THE REAL PROPERTY AND ADDRESS OF THE PERSON NAMED IN COLUMN TWO IS NOT THE PERSON NAMED IN COLUMN TWO IS			
2018	1							
Thereafter	1 .							
Total	37,878,107	 		27 070 107				
The second secon	-	1		37,878,107	-	<u></u>	-	
Additional Fur PROJECT AC	COUNTABILITY_			···			<u> —</u> г	Priority Score
PROJECT SPONSO	R DEPARTMENT	City Centre	THE CHARGE SHADOW TOOLS WERE TRANSPORTED	不不可能的。 () ^ *********************************	ार्वे र ज्वान राष्ट्रभाग्यास्थ्यसम्बद्धाः स्टब्स् - परश्चित्रभाग्यम् प्रकारसम्बद्धाः स्टब्स्		L	36
PROJECT SPONSOR Ron Taylor					Reviewed	d/Authorized		
SPONSOR EXECUT	TIVE DIRECTOR	Ron Taylor	and the same of th	The state of the s	and the second of the second o		Reviewed	d/Approved
PROJECT DELIVER	Y DEPARTMENT	City Centre	and in this following his we appeals his man, follows for the con-	eliteria, income hanger par seaso, dans a seaso	, the transition that the state of the support forms and support the state of the s	,		
DELIVERY DEPART	TMENT CONTACT	John Buchko	aanaa waa 150 mee na maa sa ah	CK I I THE PROPRIETARY MANUAL PROPRIET	erwick Spacer Jane at any proper spec or spec-		Reviewe	d/Accepted
PROJECT MANAG	ER (if assigned)	John Buchko	M. AMAZIN A. A AMAZININ TOWN TO PARTY (MINISTER) (MAY - 2011 - 2011 - 2011 - 2011 - 2011 - 2011 - 2011 - 2	PETROL A Neddocad C. W. C. Stradoca Security of A.	private a vaculativa or introduce later to the control of the			



PROJECT NAME	Ĭ.	Sports and Entertainment Centre - Pre Construction				\$ 1	17,606,858
Order Code (if	assigned)					Cost Estimate	
						O Detailed	(+/-15%)
Project Locati	on	Fort McMurra	у			O Preliminar	y (+/-30%)
Project Catego	ory	Parks/Recreati	ion				al (+/- 50%)
Type of Project	at .	New Asset - Pr	e-Design/Design				
Municipal Fun	ection	71-Rec & Cu	ılture Admin,	72-Rec Bldg	& Facility,	Strategic	(+/- 100%)
		73-Recreation		-			
_ PROJECT DES	SCRIPTION AND S	COPE					
accommodate alternative fina arrangement.	major spectato ancing strategy. An estimate for	r entertainmen This request re	e construction of t and sporting ever espresents a port atribution is show	vents. The cos ion of total co	t will be leverage st with potential	ed by the munici for alternative f	pal financing
					1		Questiene !
	TOTAL	FEDERAL	PROVINCIAL		UNDER \$100K		
YEAR Prior	ANNUAL COST	GRANT	GRANT	RESERVE	RESERVE	DEBENTURE	OTHER
2014	1,006,858		 	TE - TO THE THIRD PROPERTY OF AN AN	-	1,006,858	
2015	16,600,000	According to the Section of Section 1	†	d de comme merce qu'arrendement merces qu'est de la des	·	16,600,000	Production of the second
2016	The state of the s			Linearini — Simentemporare anticut for a	The second secon	10,000,000	THE PERSON NAMED IN COLUMN 2 IN COLUMN 2
2017	-	C 172 PARTICULAR MANUAL PARTICULAR		CMedition in the second section of the section of the second section of the se	of the second at the control of the second at the second a	THE RISK NAME OF THE PARTY OF	
2018							
Thereafter	-						
Total	17,606,858	<u>-</u>	<u>-</u>			17,606,858	
Additional Fun	ding Details:		L.	127		Г	Priority Score
PROJECT SPONSO	R DEPARTMENT	City Centre			Sandari Sandarian (17.) / Jan Johnson, sheemaday, sandari sandari sa	Reviewed	24 Authorized
PROJECT SPONSO	R	Ron Taylor	regional reversion and other development of the party.	resonations when en treasument is on	nat adu hin genderlernyssen-indomenade gisin he i ki	•	
SPONSOR EXECUT	TIVE DIRECTOR	Ron Taylor	of aggregates suggested buildings over where - states - i. as and -i.e.	ESAL W TOLKE A S-MAN IN S - M where her	tering pe house-10 managed sproposed despited Appropried. Approx 20.	Reviewed	/Approved
PROJECT DELIVER	Y DEPARTMENT	City Centre Thro	ough Public Private	Partnership	antinomia relacional accompany		
DELIVERY DEBART		Ron Taylor					
DELIVERT DEPART	MENT CONTACT	Ron Taylor	t grannen a merc i persona vari per depretenti incidebbli	of Secret Control Control Secretarion	close a go a blanched my cytum per personannia kuncumba	. Reviewed	/Accepted



PROJECT NAME Surface Parking Relocation / Improvement - Construction					\$	12,750,000	
Order Code (if assigned)	600804				Cost Estimate	<u> </u>
						O Detailed	(+/-15%)
Project Locat	ion	Fort McMurra	у			O Preliminar	y (+/-30%)
Project Categ	gory	Transportation	1				
Type of Proje	ect	New Asset - Co	onstruction			Conceptu	al (+/- 50%)
Municipal Function 19-Other Gen. Gov't Services, 32-Road Transport, 34-Public Transport					O Strategic	(+/- 100%)	
_ PROJECT DE	SCRIPTION AND S						
provided to so designing par	erve existing and king in the City (i new developm Centre downtow	×	e priased parkir Centre. This bu	ig strategy to er dget will cover t	sure adequate the cost of reloc	parking will be ating and re-
100000000000	TOTAL	FEDERAL	PROVINCIAL				
YEAR	ANNUAL COST	GRANT	GRANT	RESERVE	UNDER \$100K RESERVE	DEDENTUDE	
Prior	250,000	CITAIN COMPANY COMPANY	I GRANT	250,000	RESERVE	DEBENTURE	OTHER
2014	2,600,000	T	t			2,600,000	li
2015	2,700,000	<u> </u>				2,700,000	
2016	2,800,000					2,800,000	·
2017	2,900,000			-		2,900,000	
2018	1,500,000				-	1,500,000	
Thereafter	•					3,333,635	
Total	12,750,000	•	-	250,000	-	12,500,000	-
Additional Fu	nding Details:	•)					Priority Score
PROJECT SPONSO	OR DEPARTMENT	City Centre					36
PROJECT SPONSO	DR .	Ron Taylor	renewed total at State at Supplementaries and supplementaries at Suppl	g i Mandalajako — di Calar papara jarrar taga, taganasana T arangan jarranasanda , taranganda hakana — Lynapsay da	and they are the proposed to the section for the time.	Reviewed	/Authorized
SPONSOR EXECU	TIVE DIRECTOR	Ron Taylor	ta el latera dell' a state reservizione della familia provincia struccioni	pathing homogenical, set use to home deller for 12 mate pur an manage	and the second of the second o	Reviewed	/Approved
PROJECT DELIVER	RY DEPARTMENT	Engineering					
DELIVERY DEPAR		Engineering	gerander-typeselerania geografica de Artika Dalik-Angelerani, geografi			Reviewed	/Accepted
PROJECT MANAG	EK (if assigned)	is maximized as a sample of $g = - f \cdot e^{-\frac{1}{2} \log 2} \sqrt{2} e^{\frac{1}{2} \log 2} \log \log \log g$	entered the period of the second of the second second of the	eri eri basik kalandirak ik birkada paday	Mar when became on the color of the water water		



PROJECT NAM	Surface Parking Relocation / Improvement - Pre-Construction					\$		1,800,000
Order Code (if assigned)	600805				Γ	st Estimal	te
						0	Detailed	(+/-15%)
Project Locat	ion	Fort McMurra	У			0	Prelimina	ary (+/-30%)
Project Categ	gory	Transportation	า			0	Concepts	ual (+/- 50%)
Type of Proje		New Asset - Pr	e-Design/Design					2000 10
Municipal Fu	nction	19-Other Ge 34-Public Tr	en. Gov't Servi ansport	ces, 32-Road	d Transport,		Strategic	(+/- 100%)
_ PROJECT DE	SCRIPTION AND S							
in the City Ce surface parkin core.	ntre. This reques	it includes the c will also cover t	adequate parkin osts for site anal he cost of relocat	ysis and prepai	ration to facilita	te the	construc	tion of new
	TOTAL	FEDERAL	PROVINCIAL		UNDER \$100K			-
YEAR	ANNUAL COST	GRANT	GRANT	RESERVE	RESERVE	DERE	NTURE	OTHER
Prior	500,000	The second secon		500,000		DLUL	HIOKE	OTHER
2014	1,300,000			1,300,000				t
2015	-					Company of the Parket of the P	The state of the s	
2016								
2017	-	`	ļ <u>.</u>			-		
2018	-			THE SECTION COMES AND PARTY NAMED IN		-	-	
Thereafter Total	1 200 000							
Additional Fu	1,800,000	•	•	1,800,000	•			<u> </u>
	COUNTABILITY							Priority Score
PROJECT SPONSO	OR DEPARTMENT	City Centre		allerade base faller man tanamanan anno sanagangan palar t	makan makanin makan dalama maj makan 1960 (* dalama), dala sarand			36
PROJECT SPONSO	DR .	Ron Taylor		· · · · · · · · · · · · · · · · · · ·	the first column property of the paper when the second of		Reviewe	ed/Authorized
SPONSOR EXECU	TIVE DIRECTOR	Ron Taylor	in the control of the		and their changes of a second of the second of the		Reviewe	d/Approved
PROJECT DELIVER	RY DEPARTMENT	Engineering	managa ay ayy maana paraga sara	Contract of Contract of the State of Contract of Contrac	anagras, remaining resident laster sale – Salata, per esse de			
DELIVERY DEPAR	TMENT CONTACT	Engineering	To be an a series of the serie	ментописти эт _у чингамистинар _{е гу} ергера дер	research force: These services a newscass, stand o open decembers		Reviewe	ed/Accepted
PROJECT MANAG	ER (if assigned)		TO THE REAL PROPERTY AND THE PERSON OF THE P		a security and a contract of the contract of t			



CONTRACTOR OF THE PROPERTY OF			
CLIDDENT	PROJECT	MAR	AE.

Waste/Water - Construction

AMENDED PROJECT NAME:

ORDER CODES (if assigned):

600810

Project Deferral

CURRENT PROJECT BUDGETFunded capital project

Year	Annual Cost	Fed Grants	Prov Grants	Reserves	Other Sources	Debenture Financed
2012 & Prior	-					
2013	-					
2014	1,304,485			37,997		1,266,488
2015	4,030,851			117,403		3,913,448
Thereafter	2,767,857			1,767,857		1,000,000
TOTAL	8,103,193	_	- 1	1,923,257	-	6,179,936

DESCRIPTION/RATIONALE FOR BUDGET AMENDMENT

Project is amended due to phasing amendments in implementation of City Centre program

AMENDED PROJECT BUDGET

Funded capital project

Year	Annual Cost	Fed Grants	Prov Grants	Reserves	Other Sources	Debenture Financed
2012 & Prior	-	T				
2013	<u>-</u>					
2014	-					-
2015	1,200,000					1,200,000
Thereafter	6,100,000			1,120,064		4,979,936
TOTAL	7,300,000		-	1,120,064		6,179,936

FISCAL RESPONSIBLITY POLICY CRITERIA:

Will the change result in an efficient adminstrative and project delivery process? Will the change result in an addition or cancellation of a capital project? Will the underlying scope change alter the nature and type of capital project?

Yes No No

Where additional funding is required, are the funds from a combination of savings from fully tendered prjects, other uncommitted sources such as grants and offsite levies, and cash flow management with other capital prjects?

Will the change result in Council set debt and debt service limits being exceeded?

No No

In order for this to be a Fiscal Management Policy Amendment the questions above must answer, Yes, No, No, Yes, No, respectively.

PROJECT ACCOUNTABILITY

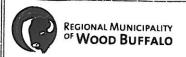
PROJECT MANAGER ASSIGNED		Date:	-
DELIVERY DEPARTMENT DIRECTOR	Emdad Haque	Date:	26-Nov-13
DELIVERY EXECUTIVE DIRECTOR	Henry Hunter	Date:	26-Nov-13
SPONSOR DEPARTMENT DIRECTOR	Ron Taylor	Date:	26-Nov-13
DIRECTOR OF FINANCE	Kola Oladimeji	Date:	26-Nov-13
CHIEF FINANCIAL OFFICER	Elsie Hutton	Date:	26-Nov-13
DEPUTY CHIEF ADMINSTRATIVE OFFICER (if necessary)		Date:	
POSTED BY (for Finance only)	by manager on the manager and the state of the control of the cont	Date:	



ROJECT NAME Water / Waste Pre-Construction			\$	1,800,000			
Order Code (i	if assigned)	600811				Cost Es	timateailed (+/-15%)
Project Locat	ion	Fort McMurra	у			50-200 ASSESSMENT	iminary (+/-30%)
Project Categ	ory	Environmenta	1			10 <u>11</u> 1	10 00 10 10
Type of Proje	ct	New Asset - Pr	e-Design/Design			_	ceptual (+/- 50%)
Municipal Fu			ewer & Draina	ge, 41-Wate	r Supply &	◯ Stra	tegic (+/- 100%)
			, 42-Sanitary S				1,-1,-1,-1,-1,-1,-1,-1,-1,-1,-1,-1,-1,-1
			- Coll/Disposa	the same was the same and the s			
PROJECT DE	SCRIPTION AND S		/	•			
				***			ntre. This request
in City Centre			9				e and water system
	TOTAL	FEDERAL	PROVINCIAL		UNDER \$100K		
YEAR	ANNUAL COST	GRANT	GRANT	RESERVE	RESERVE	DEBENTU	IRE OTHER
Prior	500,000	of particular and the second second and the second		500,000	et i remenue de la latina remenue de la latina, es pelos discoperes del	· A white Sharman sharman to the	NE JOHNER
2014	- ART WATER TO A APPROXIMATION OF THE PROPERTY			-			
2015	1,300,000			1,300,000		VAI A	
2016 2017		Compared account account of the control of the cont	-		THE WAS NOT THE OWNER OF THE WAY	Partie de l'année de l	TOTAL DESCRIPTION OF MANAGEMENT OF PROPERTY.
2017			 				
Thereafter	-			er deleter til Predik Attitudenskere Tyl stammerser i Kryt	CONTRACTOR AND AND ADDRESS OF THE PROPERTY AND ADDRESS.		
Total	1,800,000	· .	1	1,800,000			And the Commission of the Comm
Additional Fu	nding Details:	major - mar combinate del mar					
		5 5 6					ž.
_ PROJECT AC	COUNTABILITY		-				Priority Score
PROJECT SPONSO	OR DEPARTMENT	City Centre		•			30
PROJECT SPONSO	PROJECT SPONSOR Ron Taylor					Rev	riewed/Authorized
SPONSOR EXECU	TIVE DIRECTOR	Ron Taylor	an amalanan ng v. wnag palak dan bilanggananggan - bangs a	O ANNO CONTRACTOR STATE OF THE	a State Many descriptions of the Assessment	Rev	viewed/Approved
PROJECT DELIVER	RY DEPARTMENT	Engineering	The A Manager des Transaction of Teachers and the Second Sec. (1)	a Supplement Billion	adrode vezado - la 1681-bellos (finals pesta) - i processo de		
DELIVERY DEPAR	TMENT CONTACT	Emdad Haque	or any common page of the common and	r sopanië ale shribmanis, amai 2 ya g	producerania, (Seminoria, Marcinero, Signi St. Sec. 16.200-17 Companies pe	Re	viewed/Accepted



PROJECT NAM	E		learwater Park System (Riverside Park ystem) - Construction					28,200,000
Order Code (if assigned)					Γ 🗀	st Estimate	•
						•	Detailed	(+/-15%)
Project Locat		Fort McMurray				0	Prelimina	ry (+/-30%)
Project Categ		Parks/Recreation				0	Conceptu	al (+/- 50%)
Type of Proje Municipal Fu		71- Rec & Cu 73-Rec Service	lture Admin,		& Facility,	0	Strategic	(+/- 100%)
_ PROJECT DE	ESCRIPTION AND S	COPE						
	ookout features, ASH FLOWS AND FL		bike connection	n across Hangin	igstone River, th	ne Gard	dens and	the Prairie.
	TOTAL	FEDERAL	PROVINCIAL		UNDER \$100K			7
YEAR	ANNUAL COST	GRANT	GRANT	RESERVE	RESERVE	DEBE	NTURE	OTHER
Prior	3 300 000			2 200 000				
2014	3,200,000		-	3,200,000			Matter Carlo Carlo Carlos Anna Santa	
2015	21,000,000 4,000,000	-		21,000,000				
2017	4,000,000	THE CHICAGO CAMPING MICHIGANICA PRINCE		4,000,000	property of the American States of the Americ	MUNICIPALITY AND IN	FILE AND J. P. ANDREW MARKET	A SUCCESSION SERVICE AND A SERVICE SECTION OF THE PARTY O
2018		 						A CANADA MARIONAL CANADA SA TANDARIN MARIONAL CANADA NA SANADA NA
Thereafter	!	1	P MP Individual States of State States Section and States			Meson & Postular 60		
Total	28,200,000			28,200,000				The Particular States of S
Additional Fu	nding Details:		<u> </u>			Annual Property of Concession		
PROJECT AC	CCOUNTABILITY							Priority Score
PROJECT SPONS	OR DEPARTMENT	City Centre	official and the second process process	mangana u sanser p Shimasar yan kali banaka	· Marriadenii. Marramone men meni / y v, dingar - drage			36
PROJECT SPONSOR Ron Taylor							d/Approved	
SPONSOR EXECU	ITIVE DIRECTOR	Ron Taylor	e di New Son, cherry and cherry and containery, or	PERFORMANT OF THE PROPERTY SERVICES	anders min a standing representation to the control of the		Keviewed	d/Authorized
PROJECT DELIVE	RY DEPARTMENT	City Centre	the term propert to appropriate—a sale top given	for factor as these demands for account sectors	For terrorectariant control frame formation			
	RTMENT CONTACT	John Buchko					Reviewe	d/Accepted
PROJECT MANAG	JECT MANAGER (if assigned) John Buchko							



PROJECT NAM	1E		Clearwater Park System (Riverside Park System) - Remediation				20,800,000			
Order Code	(if assigned)					Cost Estima				
Project Local	tion	Fort McMurra	v				1 (+/-15%)			
Project Cate		Parks/Recreati	5 0,			100 <u>0</u> 00	ary (+/-30%)			
Type of Proje	ect		quisition and/or	Installation		Concept	ual (+/- 50%)			
Municipal Fu	nction		lture Admin,		& Facility,	O Strategi	c (+/- 100%)			
PROJECT DI	PROJECT DESCRIPTION AND SCOPE									
Preserve environmentally sensitive areas, construct preventive measures for bank erosion and re-establish healthy environment for both aquatic and terrestrial habitat along Clearwater River. PROJECT CASH FLOWS AND FUNDING SOURCES										
	TOTAL	FEDERAL	PROVINCIAL		UNDER \$100K					
YEAR Prior	ANNUAL COST	GRANT	GRANT	RESERVE	RESERVE	DEBENTURE	OTHER			
2014	14,300,000	-	<u> </u>							
2015	6,500,000	 		14,300,000 6,500,000						
2016	-	<u> </u>		6,300,000	Personal Control of State of S		 			
2017	· Property and an experience of the second			70 V P. 744		-	 			
2018	-						 			
Thereafter	·			F						
Total	20,800,000		-	20,800,000	-	#				
Additional Fu	nding Details:					-	Priority Score			
PROJECT SPONSO	OR DEPARTMENT	City Centre	a manage we go to produce among a 5 400	and the second s	"Manter Statement of the American Statement of the Section 2014.	, [78			
PROJECT SPONSO	OJECT SPONSOR Ron Taylor					Reviewed	d/Authorized			
SPONSOR EXECU	ONSOR EXECUTIVE DIRECTOR Ron Taylor Reviewed/Approved					d/Approved				
PROJECT DELIVER	Y DEPARTMENT	City Centre								
DELIVERY DEPAR	TMENT CONTACT	John Buchko	ectra mes enterthes of the east of electronic on our	omende dan is til vivi likket de brûke wekende weer de	AMERICAN MESS OF THREAD PRINTED IN THE REPORTED IN	Reviewe	d/Accepted			
PROJECT MANAG	ER (if assigned)	John Buchko	romanda ou ago, le maio, ou appropriet y poemio, o ac	ent water 185 thanks of the Managem	BOOK - MARIANIN WANG STANIA ALIBERTYN, MY SAL YO					



PROJECT NAM	E	Gateways (Gateways Construction					4,500,000	
Order Code (i	f assigned)					Г	st Estimat	re	
						0	Detailed	(+/-15%)	
Project Locat	ion	Fort McMurra	у			0	Prelimina	ary (+/-30%)	
Project Categ	ory	Transportation	1			0	Concenti	ual (+/- 50%)	
Type of Proje	ct	New Asset - Co	onstruction					•	
Municipal Fu	nction	19-Other G	en Gov't Serv.,	32-Road Tra	ansport, 34-	0	Strategic	(+/- 100%)	
		Public Trans	port, 73-Recr	eation Servic	es				
PROJECT DE	SCRIPTION AND S	SCOPE			•				
Street, Hospit	al Street, and Ki	ng Street. The p	intersection of m project includes si ed to constructio	ignage, sidewai	which will included in the seas of the sea	de Fra ting, p	nklin Ave	enue, Hardin t and	
PROJECT CA	SH FLOWS AND F	JNDING SOURCES	5						
	TOTAL	FEDERAL	PROVINCIAL		UNDER \$100K		there are made and the second		
YEAR	ANNUAL COST	GRANT	GRANT	RESERVE	RESERVE	DEB	NTURE	OTHER	
Prior 2014	<u> </u>		ļ						
2015	3,000,000			3,000,000					
2016				3,000,000					
2017	1,500,000	TO STATE OF THE PROPERTY OF TH		1,500,000	THE RESERVE OF THE PERSON OF T	Minister war a Marie Tree	metaritishine - enangramen	Services of a Constitution of the Services of Services	
2018	•								
Thereafter	•			The state of the s			Million, M Is also had be quinting the		
Total	4,500,000		-	4,500,000	-		-	-	
Additional Fur	nding Details:							Priority Score	
PROJECT SPONSO	R DEPARTMENT	City Centre	ing the cases of the cases and the second case of the cases of the case of the cases of the cases of the cases of the cases of the case of the cases of the cases of the cases of the cases of the case of the cas	the state of the s				54	
PROJECT SPONSO	R	Ron Taylor	The state of the s		objectes and a females- mind declaration system on		Reviewed	d/Authorized	
SPONSOR EXECUT	TIVE DIRECTOR	Ron Taylor	tah relakusan di danisi sadakar teramah manerin danisi saka	2019 Total Golden State (Section 1980)	D. N. T. (TONG) — SEC (PEPER) (PERT SEC) — 66,555 all No. 6		Reviewe	d/Approved	
PROJECT DELIVER	Y DEPARTMENT	Engineering	and for delivery on account factor and executing angular	B Yorker (Apple to Andrews), yet monthly (China) young commission.	errin film film m [*] der zow. James warde somme de kelebisk der gode wase.				
DELIVERY DEPART	MENT CONTACT	Emdad Haque	Emdad Haque Reviewed/Accepted						
PROJECT MANAG	ER (if assigned)	BANTO TO MINET BY MINT (MINES MOTIVATE A	FOR THEIR SECTIONS, NO. 17 THAN MINE OF \$150, 15, 150	mentraliser och person i 1820- och personer i 1800- och personer i 1800- och personer i 1800- och personer i 1	a (panetro a last al nete) e las planetas modul				



CAPITAL BUDGET AMENDMENT

-	IDDE	-	DDC			-
	INKE	M I	PRI)JECT	MAR	

Safety and Security Facility - Construction

AMENDED PROJECT NAME:

ORDER CODES (if assigned):

600794

Project Deferral

CURRENT PROJECT BUDGETFunded capital project

Year	Annual Cost	Fed Grants	Prov Grants	Reserves	Other Sources	Debenture Financed
2012 & Prior	- [*1 * *1 * * ** 1 * 1 * 1 * 1 * 1 * 1 *	
2013	-					
2014	5,811,940			169,280		5,642,660
2015	11,972,596			348,716		11,623,880
Thereafter	12,331,774			11,331,774		1,000,000
TOTAL	30,116,310	-	-	11,849,770	-	18,266,540

DESCRIPTION/RATIONALE FOR BUDGET AMENDMENT

Project is amended due to phasing amendments in implementation of City Centre program

AMENDED PROJECT BUDGET

Funded capital project

Year	Annual Cost	Fed Grants	Prov Grants	Reserves	Other Sources	Debenture Financed
2012 & Prior					7 27 27 4 2	
2013	-					
2014	-				-	
2015	-					
Thereafter	29,000,000			10,733,460		18,266,540
TOTAL	29,000,000	-	- 1	10,733,460		18,266,540

FISCAL RESPONSIBLITY POLICY CRITERIA:

Will the change result in an efficient adminstrative and project delivery process?

Will the change result in an addition or cancellation of a capital project?

Will the underlying scope change alter the nature and type of capital project?

Yes No No

Where additional funding is required, are the funds from a combination of savings from fully tendered projects, other uncommitted sources such as grants and offsite levies, and cash flow management with other capital projects? Will the change result in Council set debt and debt service limits being exceeded?

Yes

In order for this to be a Fiscal Management Policy Amendment the questions above must answer, Yes, No, No, Yes, No, respectively.

PROJECT ACCOUNTABILITY

PROJECT MANAGER ASSIGNED		Date:	
DELIVERY DEPARTMENT DIRECTOR	Emdad Haque	Date:	26-Nov-13
DELIVERY EXECUTIVE DIRECTOR	Henry Hunter	Date:	26-Nov-13
SPONSOR DEPARTMENT DIRECTOR	Ron Taylor	Date:	26-Nov-13
DIRECTOR OF FINANCE	Kola Oladimeji	Date:	26-Nov-13
CHIEF FINANCIAL OFFICER	Elsie Hutton	Date:	26-Nov-13
DEPUTY CHIEF ADMINSTRATIVE OFFICE (if necessary)	R	Date:	
POSTED BY (for Finance only)		Date:	



ROJECT NAM	E	Signage an	ignage and Wayfinding Construction					14,400,000	
Order Code (i	f assigned)					г [©]	st Estimat	e	
						0	Detailed	(+/-15%)	
Project Locati	ion	Fort McMurra	у			Preliminary (+/-30%)			
Project Categ	ory	Transportation	n			-		1 1 1 1	
Type of Proje		New Asset - Co				0	Concepti	ıal (+/- 50%)	
Municipal Fu			en Gov't Serv.	. 32-Road Tra	ansport.		Strategic	(+/- 100%)	
		34-Public Tr		,	p,				
PROJECT DE	SCRIPTION AND S		ansport.						
			e planning and ir		G				
celebrate cult		elp to improve a	o improve naviga occess and the ab					oleces and	
CAN PROPERTY AND ADMINISTRATION OF THE PARTY AND ADMINISTRATIO	TOTAL	FEDERAL	PROVINCIAL		UNDER \$100K	Marine San			
YEAR	ANNUAL COST	GRANT	GRANT	RESERVE	RESERVE	DERE	NTURE	OTHER	
Prior	anticki pri pla im delektrisis i konsektrar zali a konse -	and control training that the lates and a supplier of the case	and the second of the second o	•		OLD!	IN OIL	OTHER	
2014				-		*****		78	
2015	1,800,000			1,800,000			DEF A DESIGN SET SUN TERMINATE	The Process of the Management of the American state of the America	
2016	1,800,000			1,800,000					
2017	1,800,000			1,800,000					
2018	1,800,000		 	1,800,000					
Thereafter	7,200,000			7,200,000				NOT THE OWN DESIGNATION FROM THE PROPERTY OF T	
Total	14,400,000	•	-	14,400,000	-		-	1.	
	nding Details:							Priority Score	
		Situ Santa					Γ	66	
PROJECI SPONSC	R DEPARTMENT	City Centre	more plants are necessarily access and a second party of	MAN, STOCKHOOLEN, 14-17, 244, 37-1409, January 4, Versico Service	especialists for a der 2000 call and all reason for this company and			4440000	
PROJECT SPONSOR Ron Taylor				Reviewed/Approved					
SPONSOR EXECU	TIVE DIRECTOR	Ron Taylor	manus distanti piak pro pri sali . Pamanania ma	e - anticipe proportional participal contract of the	m weeks a bester of section and section as a section of the sectio		Reviewe	d/Authorized	
PROJECT DELIVER	Y DEPARTMENT	Engineering	The Toron serve of the Charles of th	Formanion (4) To become description of the property of the pro	and the same and t	is .			
DELIVERY DEPAR	TMENT CONTACT	Emdad Haque	MANUAL MENTAL MENTAL AND MANUAL AND	The sales of the distribution of commencer constructions	received and the second		Reviewe	d/Accepted	
PROJECT MANAG	ER (if assigned)	Marie Mills Mayordaya - Harris Maries A Administra	**************************************		er stadsfallight flar i fallerinnin persymmet fla sak saked silk hamme				



PROJECT NAM	E		Vaterways & Horse Pasture Park - Design & Construction				24,500,000	
Order Code (i	if assigned)					Cost Estimat		
	_	_				O Detailed	(+/-15%)	
Project Locat		Fort McMurra	E			Prelimina	ary (+/-30%)	
Project Categ	•	Parks/Recreati				O Conceptual (+/- 50%)		
Type of Proje Municipal Fu			equisition and/or alture Admin, ices		& Facility,	○ Strategio	: (+/- 100%)	
_ PROJECT DE	SCRIPTION AND S	COPE				_		
Waterways Pa in 2014 and p		sture Park. This 2015 to 2017.	Clearwater River request include					
	TOTAL	FEDERAL	PROVINCIAL		UNDER \$100K			
YEAR Prior	ANNUAL COST	GRANT	GRANT	RESERVE	RESERVE	DEBENTURE	OTHER	
2014	1,500,000	 		1,500,000				
2015	500,000			500,000			 	
2016	14,500,000	1		14,500,000			The person of the section of the sec	
2017	8,000,000			8,000,000	Account to the second s	The state of the s		
2018								
Thereafter	-		Manager of the statement - but among 1/2/manager					
Total	24,500,000	-	-	24,500,000	-		-	
Additional Fu	nding Details:				* * * * * * * * * * * * * * * * * * * *		Priority Score_	
PROJECT SPONSO	OR DEPARTMENT	City Centre	removinor - , annumento est militario, respectable, rispe (1/2)	ed water i de lesen i de Jener Jener de les	THE ENGINEERS AND DESCRIPTION OF THE PERSON		36	
PROJECT SPONSOR Ron Taylor					Reviewe	ed/Authorized		
SPONSOR EXECU	TIVE DIRECTOR	Ron Taylor	. No time fact, in the content of th	- managery, any poment amount standard of a		Reviewe	ed/Approved	
PROJECT DELIVER		City Centre		THE PERSON NAMED IN CONTRACTOR OF PERSON OF				
PROJECT MANAG	TMENT CONTACT SER (if assigned)	John Buchko John Buchko	The device designed and the devices of the device of the devices of the device of the	energy— gram also produced for the decimal fact.	r d B. Bellissantadalmak visit visit (tipe (Neg) e sysa	Reviewe	ed/Accepted	
		entia men classes menteres acros resammen	V-9 to exposure Salah Chance as weare as 4 p	Cables did service representative and cables represent	and placement on a low-place and analysis of the pa	•		



PROJECT NAM	ROJECT NAME Borealis Park Construction						15,600,000
Order Code (i	if assigned)					Cost Estimat	e
						O Detailed	(+/-15%)
Project Locat	ion	Fort McMurra	у			O Prelimina	ary (+/-30%)
Project Categ	ory	Parks/Recreati	ion			Concept	ual (+/- 50%)
Type of Proje	ct	New Asset - Ad	equisition and/or	Installation			(+/- 100%)
Municipal Fu	nction	71-Rec & Cu 73-Recreation	Ilture Admin, on Services	72-Rec Bldg	& Facility,	Juacegio	(+/- 10078)
_ PROJECT DE	SCRIPTION AND S	COPE			***************************************		
encourage gre relocated to o	eater use of the	park for more h in City Centre. [*]	ours of the day a	and in all seas	and Visual and P ons. Existing facil ruction of Boreal	ity and ameniti	
YEAR	TOTAL ANNUAL COST	FEDERAL GRANT	PROVINCIAL	DECEBVE	UNDER \$100K	DEDENTUDE	OTHER
Prior	ANNOAL COST	GRANT	GRANT	RESERVE	RESERVE	DEBENTURE	OTHER
2014	-					***************************************	
2015	-						
2016	8,600,000	<u> </u>		W	8,600,000		
2017	7,000,000				7,000,000		
2018	<u> </u>	<u> </u>				Patienten a communication and a second a second and a second a second and a second	
Thereafter	15 500 000		ļ	- x	45 500 000		
Total	15,600,000		<u> </u>	,·	15,600,000		<u> </u>
Additional Fu	CCOUNTABILITY				· · · · · · · · · · · · · · · · · · ·		Priority Score
PROJECT SPONSO	OR DEPARTMENT	City Centre				L	36
PROJECT SPONSO	OR	Ron Taylor	n e nome in proposition de distribuit de la sensition de la sensition de la sensition de la sensition de la se	many speciments and instant, the manager of	Constitution of the Consti	Reviewed	I/Authorized
SPONSOR EXECU	TIVE DIRECTOR	Ron Taylor	M tales have despited to be desired to the constant		,	Reviewe	d/Approved
PROJECT DELIVER	RY DEPARTMENT	City Centre					
DELIVERY DEPAR	TMENT CONTACT	John Buchko	TO THE THERMOLE AND ALL HE SHOULD APPROXICATE AND	no salata ada regima o menar mari a pare an	mann manut unamannamen mann i Tabada de mili (17 section mentil taur	Reviewe	ed/Accepted
PROJECT MANAG	GER (if assigned)	John Buchko	or or prime administrative takes a proper desired, place	magnetic on the late of the between the contraction			



ROJECT NAME City Centre Downtown Core Streetscape Pre Construction					scapes -	\$	15	5,500,000
Order Code (if assigned)					Cost E	Estimate	
						O 04	etailed (+	-/-15%)
Project Locat	ion	Fort McMurray	/			O Pr	eliminary	(+/-30%)
Project Categ	ory	Transportation	Ŭ.			(a)	onceptual	(+/- 50%)
Type of Proje	ect	New Asset - Co	nstruction					
Municipal Fu	nction	32-Road Tra	nsport, 34-Pu	blic Transpo	rt) St	rategic ((+/- 100%)
PROJECT DE	SCRIPTION AND S	COPE					TO THE POST OF THE	4
design and pr appearance a Street, Hardir	streetscape of manalys reparation analys and attractivenes on Street, Prairie L ASH FLOWS AND FL	is to facilitate ti s of public realn oop Boulebard,	he construction (n in City Centre (Franklin Avenue	of street upgra core. The major	de. The objectiv r corridors inclu	e is to en	hance th	ne
	TOTAL	FEDERAL	PROVINCIAL		UNDER \$100K			1244
YEAR Prior	ANNUAL COST	GRANT	GRANT	RESERVE	RESERVE	DEBENT	URE	OTHER
2014	500,000			500,000				
2015	3,000,000			3,000,000		****		
2016	7,100,000	<u> </u>		7,100,000				
2017	4,900,000			4,900,000		-		
2018								
Thereafter				****				
Total	15,500,000	-	-	15,500,000			-	-
	nding Details:			y (2014)				Priority Score
PROJECT SPONS	OR DEPARTMENT	City Centre	ennik state dalam i, dari dalamingsyksiskelija is beforesseren	t Nac. Nacrollon ann - na air de				30
PROJECT SPONS	OR	Ron Taylor		*****	·	R	eviewed/#	Authorized
SPONSOR EXECU	TIVE DIRECTOR	Ron Taylor	-			☐ R	eviewed//	Approved
PROJECT DELIVE	RY DEPARTMENT	Engineering	and the Ming States of the Co. States and St		our Personne : mail have a before part you handless upon his			
DELIVERY DEPAR	RTMENT CONTACT	Emdad Haque	ollegisch für bedieblieseunge () — das Sc. Sc. (+++ Serger, Sring.) als auskanne.	an one / v.manan - 10°an - non but presidente	Wholer Line Carp, & Salvanian, 1 of Landson	R	Reviewed/	Accepted
PROJECT MANAGER (if assigned) TBD								



PROJECT NAME Flood Protection - Construction						\$	150,000,000
Order Code (if assigned)					Cost Estima	te
						Detailed	(+/-15%)
Project Locat	ion	Fort McMurray	/			O Prelimin	ary (+/-30%)
Project Categ	gory	Public Safety				Concept	ual (+/- 50%)
Type of Proje	ect	Lifecycle - Pre-	Design/Design				
Municipal Fu	nction	24-Emergen Drainage	cy Measures,	37-Storm Se	ewer &	Strategi	c (+/- 100%)
_ PROJECT DE	SCRIPTION AND S	Distriction of the second					
mechanical p strategy that pump system cost of constr	ch as berms/dike umping of water we envisioned fo s. Types of mitig ruction. ISH FLOWS AND FU	to reduce flood or City Centre w sation will be de	l elevations, or b ill include a com termined by site	y diverting surf bination of ber	face water elsev ming, raising de	where. The flo	od protection d mechanical
YEAR	TOTAL ANNUAL COST	FEDERAL GRANT	PROVINCIAL GRANT	RESERVE	UNDER \$100K RESERVE	DEBENTURE	OTHER
Prior	-						
2014	13,000,000			8,000,000	Minimum and or a water framework party areas becomes	5,000,000	
2015	36,000,000			34,000,000		2,000,000	Contraction of Section 2, place and parties and personal
2016 2017	36,000,000			23,000,000		1,000,000	Separate processors for the species were some years and
2017	41,000,000	 	 	26,000,000 31,000,000		10,000,000	
Thereafter	12,000,000			31,000,000	-	10,000,000	
Total	150,000,000	i .		122,000,000		28,000,000	T
	nding Details:						
Γ							Priority Score
PROJECT SPONS	OR DEPARTMENT	City Centre					70
PROJECT SPONS	OR	Ron Taylor		man y , , , , y sandrad y that just per sold, self-solding of paragraph		·	ed/Approved
SPONSOR EXECU	TIVE DIRECTOR	Ron Taylor	red manners, and its action to the party and age. In	married on the state of beneditive and the state of the s	-	Review	ed/Authorized
PROJECT DELIVE	RY DEPARTMENT	Engineering	and the same of th				
DELIVERY DEPAR	TMENT CONTACT GER (if assigned)	Henry Hunter John Buchko	of the seconds and a 18 to 4 to	and accompanies resonant a state of remains, and the	-abouter, James - har jamestery - to - the -purchase, -the-,-i se	Review	ed/Accepted
		ente assectione estatent assectivo de la viva	is before \$ 1 or from it is note; and	t incidentality by a magnetic in	CONTRACTOR OF A STREET	•	



PROJECT NAM	E	Flood Protection - Pre-Construction				\$ 1	3,000,000			
Order Code (i	f assigned)				1	Cost Estimate_				
						Detailed (+/-15%)			
Project Locat	ion	Fort McMurray				Preliminany (±/-30%)				
- 1000 - 100 - 100 - 10		Public Safety				Preliminary (+/-30%)				
Project Categ	1.510	12.50 - 10.00				Conceptual	l (+/- 50%)			
Type of Proje		Lifecycle - Pre-I			_	O Strategic	(+/- 100%)			
Municipal Fu	nction	Drainage	cy Measures,	37-Storm So	ewer &					
_ PROJECT DES	PROJECT DESCRIPTION AND SCOPE									
strategy that pump system pre-construct	umping of water we envisioned for some of the sound in th	or City Centre wi gation will be de re design, desigr	II include a com termined by site	bination of be suitability ar	erming, raising d	evelopment and	mechanical			
9. KANASA 2										
	TOTAL	FEDERAL	PROVINCIAL		UNDER \$100K		e egyptomaka.			
YEAR Prior	ANNUAL COST	GRANT	GRANT	RESERVE	RESERVE	DEBENTURE	OTHER			
2014	5,000,000					F 000 000				
2015	3,000,000				-	3,000,000				
2016	2,000,000		e calendar hand. And the second control of chinade the control of	THE PERSON STREET WHEN T		2,000,000				
2017	2,000,000	1		······································		2,000,000				
2018	1,000,000					1,000,000				
Thereafter	•									
Total	13,000,000	-	-	•	-	13,000,000	-			
	nding Details:				2		Priority Score			
PROJECT SPONSO	OR DEPARTMENT	City Centre				Γ.	70			
PROJECT SPONSO	OR .	Ron Taylor	and an employment to the second to the secon	r first folge of a mode miles der him misseen	NAMES AND ADDRESS OF THE ADDRESS WAS VALUE OF THE ADDRESS OF THE A	Reviewed/	Authorized			
SPONSOR EXECU	TIVE DIRECTOR	Ron Taylor		maar of discussions, maalining "belowed" doord beliefuld	and the second s	Reviewed	/Approved			
PROJECT DELIVER	RY DEPARTMENT	Engineering	ener vi krammer auto, i armer, ai serie ii oo aan.	Jacobski dahri visus, je a. jeve siglandas Svikiri. Vi	andersammen were view and the view of the second					
DELIVERY DEPAR	TMENT CONTACT	Henry Hunter	and to compare the first state of the same party.		d national desiration and the control of the contro	Reviewed	/Accepted			
PROJECT MANAG	GER (if assigned)	- Participate Million and American participates of								



PROJECT NAME		Fraser and Manning Pre - Construction				\$		3,700,000
Order Code (if	assigned)					Г ^{Cos}	st Estimate	
						0	Detailed	(+/-15%)
Project Location	on	Fort McMurray	y				Preliminar	y (+/-30%)
Project Catego		Transportation	1					
Type of Projec		100	e-Design/Design			•	Conceptua	al (+/- 50%)
Municipal Fun			nsport, 34-Pu		rt	0	Strategic	(+/- 100%)
PROJECT DES	CRIPTION AND S	SCOPE		-				AND
Queen Streets includes all pre	and the extens e-design and de	ion of Manning sign for this pro						
PROJECT CAS	H FLOWS AND FL	JNDING SOURCES						
YEAR	TOTAL ANNUAL COST	FEDERAL GRANT	PROVINCIAL GRANT	RESERVE	UNDER \$100K RESERVE	DEBE	NTURE	OTHER
Prior	-			**************************************	and an arrain a profusional medican in the section defense accompany of	Maryon Petersky special de-	1	the manifest day that a suit files a suit assess of the particle of
2014	500,000			500,000				
2015	1,600,000	<u> </u>		1,600,000				
2016	1,600,000			1,600,000	-			
2017	·		<u> </u>					
2018	•	<u> </u>	 					
Thereafter	-							
Total	3,700,000	<u> </u>	-1	3,700,000				
Additional Fun	ding Details:							Priority Score
							Γ	
PROJECT SPONSOI	R DEPARTMENT	City Centre	entretti dir retti di distribili del de f reg pini artini. Sancigo ca	the decimal for the last the decimal enter a sel disc	A commence of the comment of the com			54
PROJECT SPONSOI	R	Ron Taylor	en proposition and the second supplies of the second secon	aller - to leave factor of hornance per law source and some		. 🗆	Reviewed	I/Authorized
SPONSOR EXECUT	IVE DIRECTOR	Ron Taylor	rt war aufwegemeinner konnerny parke hanne (r. 14 hans) i "Johnson ha	er e announcement de seus antiques de seus	a mentit bakt kantistan kantistan sela meng A. F. Men		Reviewed	d/Approved
PROJECT DELIVERY	Y DEPARTMENT	Engineering	THE STATE OF THE S	And the same of th	fraincisco, ann ann ann ann ann ann ann ann ann an			
DELIVERY DEPART		Emdad Haque	Northwest Street Co. St. and St. St. and St.	anna i, bar davribal ing seminganasalangan, ingga és ang	rot Privar Lakets, scrollage t westbar		Reviewed	d/Accepted
PROJECT MANAGE	ER (if assigned)	Bulletings ye had be a supplete design made in a	encame supplement approach is a supplement that the vicinal had	de manare a cracan di vitamasanni.	- CAR-PROPER HOME #1 - A-100 AN THE			



ROJECT NAMI	•	Borealis Pa	rk Pre-Consti	ruction		\$		2,800,000
Order Code (i	f assigned)					г ^{Cos}	t Estimate	ę
						0	Detailed	(+/-15%)
Project Locati	on	Fort McMurra	y					ry (+/-30%)
Project Catego		Parks/Recreati	-			1 _		
Type of Project	(),=)		quisition and/or	Installation		0	Conceptu	ial (+/- 50%)
Municipal Fur			Iture Admin,		& Facility.	0	Strategic	(+/- 100%)
		73-Recreation				L		
PROJECT DE	SCRIPTION AND S	COPE						
299		7						
encourage gre relocated to o construction o	ater use of the	park for more h in City Centre.	the design of nevelours of the day a Financial This request inclusions	and in all seaso	ns. Existing facil	ity and	ameniti	es will be
	The second secon	to transmining minus disapped a Andre Laborita and I	-		terrario di emergenera que constat digitanti en eque fame.	J ages 1999 - 6 - 19		
	TOTAL	FEDERAL	PROVINCIAL		UNDER \$100K			
YEAR	ANNUAL COST	GRANT	GRANT	RESERVE	RESERVE	DEBEI	NTURE	OTHER
Prior 2014	The state of the s		A CONTRACT C	en. One have the assemblers, seen order pl pag for standardina.		-		M. In St. Steffman, and Art Statement - Crist, John Delivering
2014		-	 					
2015	2,800,000	<u></u>	+	2,800,000				The state of the s
2017	-	<u> </u>	1	2,000,000				
2018			1					
Thereafter	Section of Assessment for and Assessment Section 2	1		The state of the same of the s	a years have become seeing a facility and residence with			
Total ·	2,800,000	-	and haven a . second the continue to many	2,800,000	A STATE OF THE PARTY OF THE PAR			With the Sections as - mailteach of any manageness
Additional Fur	nding Details:	Audito Antoniossor serios, como eriose serioses generales				The Second Secon	Park death Washington Company	
1			<u>.</u>		1			
_ PROJECT AC	COUNTABILITY					***************************************		Priority Score
								36
PROJECT SPONSO	R DEPARTMENT	City Centre	er ombier work in 1980 in 1990 in end j	तः क्षत्रः त्यानसम्प्राध्यक्षमाणः दश्यक्रियः अस्तरमञ्जू	Spring his book in the filter of these school to	•	L_	
PROJECT SPONSO	R	Ron Taylor	- Marie Marie Walter St. Marie Marie Marie V. Marie Ma	ant alabates wat army " took-rys granteer took took	code, a venilla immonission, fee in westernings		Reviewed	d/Authorized
SPONSOR EXECU	TIVE DIRECTOR	Ron Taylor	THE STATE OF THE S	W 1 SHOWN N. E. OPT MAN SHOWN THE	nakk i san kecamatanan san serianda nak in kaya maj		Reviewe	d/Approved
PROJECT DELIVER	Y DEPARTMENT	City Centre	errogens a general per l'American de l'Ameri	a to server a complete some or the server	the a sec and an assumption of a business have set have common			
DELIVERY DEPAR	MENT CONTACT	John Buchko	Mark South State of the Late State of the Late of the	ne a des a rendi an a constituente que forc	y may yang mengan mengan mengan pangan panga		Reviewe	d/Accepted
PROJECT MANAG	ECT MANAGER (if assigned) John Buchko							



PROJECT NAM	IE .	Gateways Preconstruction \$ 500,000							
Order Code (if assigned)					Cost Estim	nate		
	•	_				O Detaile	ed (+/-15%)		
Project Locat		Fort McMurra	•			O Prelimi	inary (+/-30%)		
Project Categ	gory	Transportation				Conceptual (+/- 50%)			
Type of Proje			e-Design/Design			O Strategic (+/- 100%)			
Municipal Fu	nction	19-Other Ge	en Gov't Serv.,	, 32-Road Tra	ansport,) Suarei	gic (+/- 100%)		
		34-Public Tr	ansport, 73-R	ecreation Se	rvices				
_ PROJECT DE	SCRIPTION AND S	COPE							
Street, Hospit landscaping. of gateways.	tal Street, and Ki	ng Street. The p udes cost relate		ignage, sidewa	lks, lighting, sea	ting, paveme	venue, Hardin ent and the construction		
	TOTAL	FEDERAL	DROVINCIAL	The same and the s	LINDED \$4.00V				
YEAR	ANNUAL COST	GRANT	PROVINCIAL GRANT	RESERVE	UNDER \$100K RESERVE	DEBENTUDE	OTHER		
Prior	-			RESERVE	RESERVE	DEBENTURE	OTHER		
2014	500,000			500,000					
2015	-			The state and the state of the		A TO MARKET AND THE PROPERTY - NO. 2 MARKET - NO. 2			
2016			A STATE OF THE PARTY OF THE PAR	· · · · · · · · · · · · · · · · · · ·	通行 电自由电行机 9年间 电光线 新闻员 6月6日	THE DAME CONCESS WITH MICHELLY IN JUST AND WASH	MCR CO. CHICAGO P. C.		
2017	-								
2018	<u></u>					And a second sec	N		
Thereafter	<u>-</u>		<u> </u>	Ti anno insu Anno Anno Anno Anno Anno Anno Anno Ann					
Total	500,000		-	500,000	-				
Additional Fu	nding Details:						Priority Score		
PROJECT SPONSO	OR DEPARTMENT	City Centre					48		
PROJECT SPONSO	DR	Ron Taylor	* TO SOUTH CONTRACT TO SECURE AND THE SECURE SECURE	the space of the s	TOTAL TURBONIAN TO THE LAND SECTION SECTION	Review	ved/Authorized		
SPONSOR EXECU	TIVE DIRECTOR	Ron Taylor	t Bellower by predicts or product to a special consequence	THE TAI MANAGEMENT I SEE SECTION OF THE	MATERIAL SECTION AND AND AND AND AND AND AND AND AND AN	Reviev	ved/Approved		
PROJECT DELIVER	RY DEPARTMENT	Engineering	Miller den smiller – mil rekel venkreidersten ne	FBF 11 5041 - 1860 HE HELDEN WAS HELDEN WAS HELDEN TO THE TAX	医肠膜 化二硫酸钠 化二氯化二氯化 化二氯化 电电子 化二氯化 电电子				
DELIVERY DEPAR	TMENT CONTACT	Emdad Haque	the supplemental and a second supplemental s	Coronifornio magimakasi jagi risori remakangingkan ili a	e tertamonentari in tel company de sentamo copico	Review	wed/Accepted		
PROJECT MANAG	ER (if assigned)								



CAPITAL BUDGET AMENDMENT

	Voo		
Teresta, extent			

CURRENT PROJECT NAME:

Safety and Security Facility - Pre Construction

AMENDED PROJECT NAME:

ORDER CODES (if assigned):

600795

Project Deferral

CURRENT PROJECT BUDGET Funded capital project

Year	Annual Cost	Fed Grants	Prov Grants	Reserves	Other Sources	Debenture Financed
2012 & Prior	-					
2013	-					
2014	5,128,182			5,128,182		
2015	-					
Thereafter	-					
TOTAL	5,128,182	-	-	5,128,182	-	-

DESCRIPTION/RATIONALE FOR BUDGET AMENDMENT

Project is amended due to phasing amendments in implementation of City Centre program

AMENDED PROJECT BUDGET

Funded capital project

Year	Annual Cost	Fed Grants	Prov Grants	Reserves	Other Sources	Debenture Financed
2012 & Prior					TO TO SEE SE	
2013	-					
2014	-					
2015	5,100,000			5,100,000		
Thereafter	-					
TOTAL	5,100,000	-	-	5,100,000		-

FISCAL RESPONSIBLITY POLICY CRITERIA:

Will the change result in an efficient adminstrative and project delivery process? Will the change result in an addition or cancellation of a capital project? Will the underlying scope change alter the nature and type of capital project?

Yes No No

Where additional funding is required, are the funds from a combination of savings from fully tendered prjects, other uncommitted sources such as grants and offsite levies, and cash flow management with other capital prjects? Will the change result in Council set debt and debt service limits being exceeded?

In order for this to be a Fiscal Management Policy Amendment the questions above must answer, Yes, No, No, Yes, No, respectively.

PROJECT ACCOUNTABILITY

PROJECT MANAGER ASSIGNED		Date:	
DELIVERY DEPARTMENT DIRECTOR	Emdad Haque	Date:	26-Nov-13
DELIVERY EXECUTIVE DIRECTOR	Henry Hunter	Date:	26-Nov-13
SPONSOR DEPARTMENT DIRECTOR	Ron Taylor	Date:	26-Nov-13
DIRECTOR OF FINANCE	Kola Oladimeji	Date:	26-Nov-13
CHIEF FINANCIAL OFFICER	Elsie Hutton	Date:	26-Nov-13
DEPUTY CHIEF ADMINSTRATIVE OFFICER (if necessary)		Date:	
POSTED BY (for Finance only)		Date:	100 tt., t. v 100



PROJECT NAM	Waterfront Park System Utility Relocations - Construction				ocations -	\$	8,250,000		
Order Code (i	f assigned)					Cost Estimate			
Project Locat	ion	Fort McMurra	v			Detailed (Detailed (•		
Project Categ		Public Safety	•			500.V4	y (+/-30%)		
Type of Proje	· -	New Asset - Co	nstruction			Conceptual (+/- 50%)			
Municipal Fu	nction	19-Other Ge	en Gov't Serv.	, 31-Commo	n Services	Strategic	(+/- 100%)		
_ PROJECT DES	SCRIPTION AND S	COPE				La constitue de la constitue d			
This capital budget is being requested to relocate two force mains to enable continous development of the waterfront park system and the civic plaza. PROJECT CASH FLOWS AND FUNDING SOURCES									
YEAR	TOTAL ANNUAL COST	FEDERAL GRANT	PROVINCIAL GRANT	RESERVE	UNDER \$100K RESERVE	DEBENTURE	OTHER		
Prior	A SECOND CONTROL OF THE PARTY O	and the satisfied and an inclination of the extreme of the		(* 1944) state minist bijamajajaja kan j		DEDERTORE	OTHER .		
2014	-	ļ							
2015 2016	8,250,000		***	and with the second second second second second	The second secon	8,250,000			
2017	-	Andreas - State of March 1985, former Line of the State o		C THE TRANSPORMET PROPERTY AND A PARTY OF THE		The state of the s	Concession and service special		
2018	-	***************************************							
Thereafter									
Total	8,250,000		-			8,250,000			
Additional Fur	nding Details: COUNTABILITY					Г	Priority Score		
PROJECT SPONSO	R DEPARTMENT	City Centre		r ander titler, respective activity signer; personally person to	or of the local distribution is the distribution of the contract of		24		
PROJECT SPONSO	R	Ron Taylor	TO A COMMENT OF SECURITY AND ME	en der 10. miller untand balland b Walneber	e dipero ramaga ramaga karamaka iki semakanaken se	Reviewed	/Approved		
SPONSOR EXECUT	TIVE DIRECTOR	Ron Taylor	er de e van dele e e valorierendelen versionen, bis me ses, e	The second secon		Reviewed/	Authorized		
PROJECT DELIVER	Y DEPARTMENT	Engineering	MATRICE - 1 To 1 MATRICE AND THE STATE OF	bro, nervecholesser i Valentee de Geleksbyrder redering	Consider a new galanter and the department of it. it is in historical and it.				
DELIVERY DEPART	MENT CONTACT	Henry Hunter	t in Charles a section to complete the first of the section of	AC WINE MY MAKENING TO THE SEC MEMBERS OF W	The Scottler's war two bysens assume	Reviewed	/Accepted		
PROJECT MANAG	ROJECT MANAGER (if assigned) John Buchko								

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COUNCIL REPORT

Meeting Date: December 11, 2013

Subject: 2014 Operating Budget, 2015 and 2016 Financial Plan

APPROVALS:

Kola Oladimeji, Director Elsie Hutton, Executive Director Glen Laubenstein, Chief Administrative Officer

Administrative Recommendation:

THAT the 2014 Operating Budget in the amount of \$706,385,655 be approved, representing \$486,288,455 for municipal operations and \$220,097,200 as a funding transfer for capital purposes.

Summary:

The *Municipal Government Act* requires that every Alberta municipality approve a budget prior to passing a property tax bylaw with respect to the year. It is advantageous for a municipality to approve a budget prior to the budget year to avoid delays or disruptions in planned activities for the upcoming year.

Background:

The municipal budget process continues to evolve and adapt to our ever-changing environment. The 2014 Operating Budget and Financial Plan were presented to Council on November 12, 2013 and forwarded to the Audit and Budget Committee for review and final budget recommendation to Council. Budget workshops were held on November 15, 16, 18 and 26, 2013. All workshops were open to the public and available via live web streaming on the municipal website.

The Municipal Development Plan, Strategic Plan, Business Plans and City Centre Area Redevelopment Plan are key documents that drive budget development.

Budget/Financial Implications:

The financial parameters placed on the 2014 budget and financial plan are based on the principles contained in the 2013 – 2015 Fiscal Management Strategy (FMS) previously approved by Council.

The Strategy established the following:

- Assume property tax 'revenue neutral' plus construction growth philosophy for all property classes in preparing 2013 2015 budgets.
- Establish a maximum balance of 15% of prior years' audited net property taxes, subject to a minimum uncommitted balance of \$50M in the Emerging Issues Reserve, to mitigate property tax revenue risks.

Author: Kola Oladimeji

Department: Finance 1/2

In addition to funding operating expenditures, contributions to the Capital Infrastructure Reserve for capital purposes are also budgeted in the 2014 Operating Budget as follows:

Revenue	\$ 706,385,655
Less: Operating Expenditures	 486,288,455
Funding available for transfer for capital purposes	220,097,200
Less: Transfer for capital purposes	 220,097,200
Balanced Budget	\$

Contributions to the Capital Infrastructure Reserve are committed to specific projects in the 2014 Capital Budget. Funds not committed to projects are required for allocation in the 2015 – 2019 Financial Plan in order to offset the requirement for debt financing and maintain a debt limit within the Debt Management Policy.

Rationale for Recommendation:

The presentation of the 2014 Budget and Financial Plan represented the Audit & Budget Committee's recommendation to Council on November 26, 2013 following a series of Committee workshops. Subsequent feedback has been incorporated and/or responses prepared in order to arrive at the final 2014 Operating Budget and Financial Plan.

Attachment:

1. 2014 Operating Budget, 2015 and 2016 Financial Plan.

Author: Kola Oladimeji Department: Finance

REGIONAL MUNICIPALITY OF WOOD BUFFALO 2014 Operating Budget, 2015 and 2016 Financial Plan - December 11, 2013

	2014	2015	2016	2014 to 2015	Variance	2015 to 2016	Variance
	Budget	Plan	Plan	Variance	%	Variance	%
REVENUE _					_		
Taxes	598,985,800	628,716,900	645,459,300	29,731,100	5	16,742,400	3
Grants In Lieu-Taxes	963,900	944,600	944,600	(19,300)	-2	-	0
Sales to Other Governments	3,370,300	3,370,300	3,370,300	-	0	-	0
Sales of Goods & Services	56,089,986	56,110,186	56,119,986	20,200	0	9,800	0
Other Revenue from Own Services	39,055,406	38,926,470	39,018,335	(128,936)	0	91,865	0
Conditional Grants	7,234,263	7,054,263	6,868,863	(180,000)	-2	(185,400)	-3
Other Transfers	686,000	253,400	254,100	(432,600)	-63	700	0
Total Revenues	706,385,655	735,376,119	752,035,484	28,990,464	4	16,659,365	2
EXPENSES							
Salaries Wages & Benefits	201,228,500	201,805,225	202,078,025	(576,725)	0	(272,800)	0
General Services	151,113,397	152,415,420	155,332,558	(1,302,023)	-1	(2,917,138)	-2
Purchases from Government	24,735,500	25,743,000	26,489,880	(1,007,500)	-4	(746,880)	-3
Materials Goods Supplies & Utilities	32,490,600	33,020,323	33,746,365	(529,723)	-2	(726,042)	-2
Small Equipment & Furnishings	5,069,900	4,868,594	4,953,608	201,306	4	(85,014)	-2
Transfers & Grants	39,363,658	39,251,603	39,262,138	112,055	0	(10,535)	0
Financial Service Charges	31,428,400	31,215,444	30,383,192	212,956	1	832,252	3
Other Expenses	858,500	869,500	867,902	(11,000)	-1	1,598	0
Total Expenses	486,288,455	489,189,109	493,113,668	(2,900,654)	-1	(3,924,559)	-1
Total Imperior	100,200, 100	100,100,100	100,220,000	(=,500,000.)		(0,02 1,000)	
Excess Revenue over Expenditures	220,097,200	246,187,010	258,921,816	26,089,810	4	12,734,806	1
Transfer for Capital Purposes	220,097,200	246,187,010	258,921,816	26,089,810	4	12,734,806	1
Net Change - Surplus/(Deficit)	-	-	-	-	-	-	-



COUNCIL REPORT

Meeting Date: December 11, 2013

Subject: 2014 Capital Budget, 2015 – 2019 Capital Plan

APPROVALS:

Kola Oladimeji, Director Elsie Hutton, Executive Director Glen Laubenstein, Chief Administrative Officer

Administrative Recommendations:

- 1. THAT the 2014 Capital Budget in the amount of \$437,147,242 be approved as set out in Attachment 1 2014 Capital Budget, dated December 11, 2013.
- 2. THAT the 2014 Capital Budget funding be approved as follows:

Financial Reserves \$ 261,255,675
 Debenture Financing \$ 135,856,567
 Grants \$ 30,035,000
 Offsite Levies/Charges \$ 10,000,000

- 3. THAT the multi-year projects in progress as set out in Attachment 2 2014 Capital Budget Multi-Year Projects In Progress Cash Flow dated December 11, 2013, be approved.
- 4. THAT new multi-year projects as set out in Attachment 3 2014 New Multi Year Project Cash Flow dated December 11, 2013, be approved.

Summary:

The *Municipal Government Act* requires that every Alberta municipality approve a budget prior to passing a property tax bylaw with respect to that year. It is advantageous for a municipality to approve a budget prior to the budget year to ensure no delays or disruptions in planned activities for the upcoming year.

Background:

The 2014 Capital Budget has been developed under the theme "Expanding Financing and Funding Options - Delivery of Big Plans." The 2014 Capital Budget builds on strategic financial investments started in 2012 towards implementing the Municipal Development Plan (MDP).

Administration presented the proposed 2014 Capital Budget and Capital Plan to Council on November 12, 2013. Council forwarded the proposed budget to the Audit and Budget Committee for review and final budget recommendation to Council. Budget workshops were held on November 15, 16, 18 and 26, 2013. All workshops were open to the public and available via live web streaming on the municipal website.

Workshop sessions were held in public to increase transparency of municipal budgeting practices. Feedback from the Audit and Budget Committee are incorporated.

Author: Kola Oladimeji Department: Finance In funding the 2014 Capital Budget, approved grant funding was applied to eligible projects, followed by allocation of the Capital Infrastructure Reserve funds. Debt financing was then applied ensuring the Municipality remains within the Debt Management Policy limit of 85%. In addition, we continue the philosophy of maintaining a minimum uncommitted balance of \$50M in the Capital Infrastructure Reserve.

Budget/Financial Implications:

Recommendations of the Audit and Budget Committee are as follows:

- Council approval of Attachment 1 2014 Capital Budget, totaling \$437,147,242 which itemizes the specific capital projects for 2014.
- Council approval of Attachment 2 and Attachment 3, which itemizes New and In Progress Multi-Year Capital Projects in the 2014 Capital Budget, which will allow multiple year projects to proceed seamlessly from one year to the next. Council will be providing, in effect, pre-budget approval for future years. Although Administration will be held to the cash flows as identified on the schedule, tenders may be awarded for the term of the project.

Rationale for Recommendations:

The 2014 Capital Budget includes projects important to developing the region. These projects can be categorized into Public Facilities – \$209,815,000; Recreation and Culture – \$150,391,675; and Transportation – \$76,940,567. The Capital Budget continues to be a very dynamic document as priorities, funding, capital estimates and timing of infrastructure change. Thus, capital budget amendments are expected to most effectively allocate the Municipality's financial and human resources.

Attachments:

- 1. 2014 Capital Budget
- 2. 2014 Capital Budget Multi-Year Projects In Progress Cash flow
- 3. 2014 New Multi-Year Projects Cash Flow
- 4. Possible Alternative Capital Finance Projects
- 5. 2015 2019 Capital Plan

Author: Kola Oladimeji Department: Finance Legend

Other than first year of a multi-year project

First year of a pre-approved multi-year project - Construction Phase

First year of a multi-year project

Single year project

1-4 - Ward

5 - Regional (municipality-wide)

9 - Multi-rural

			Year of original		Location /	Total			Offsite Levy / Developer	
	Major Category	Dept.	budget	Project Name	Ward	Annual Cost	Grants	Reserve	Charges	Debenture Financing
1	Public Facilities	AS	2006	Records Management	5	350,000		350,000		
2	Public Facilities	AS	2011	Regional Geomatics Program	5	2,500,000		2,500,000		
3	Public Facilities	CC	2013	District Energy System - Construction	1	14,509,000		14,509,000		
4	Public Facilities	ES	2012	Abasand Heights Pumphouse Upgrades - Pre-Design & Design	1	430,000		430,000		
5	Public Facilities	ES	2007	Anzac WWTP and Effluent Pipeline	4	11,000,000	11,000,000			
6	Public Facilities	ES	2013	Fort Chipewyan WTP Upgrade - Design	2	100,000		100,000		
7	Public Facilities	ES	2013	Janvier Sewage Lagoon Upgrade - Design	4	1,000,000		1,000,000		
8	Public Facilities	ES	2008	Lift Station Upgrades (South)	1	2,400,000				2,400,000
9	Public Facilities	ES	2013	Lower Townsite 4 Way Chamber - Construction	1	5,000,000				5,000,000
10	Public Facilities	ES	2013	Regional SCADA WAN - Construction	5	1,000,000		1,000,000		
11	Public Facilities	ES	2013	South East 881 Water Supply Line - Predesign & Design	4	5,000,000		5,000,000		
12	Public Facilities	ES	2012	South Regional Waste Water Treatment Facility - Pre-Design	1	500,000		500,000		
13	Public Facilities	ES	2013	Urban Infrastructure Rehabilitation 2014 - 2016 Predesign & Design	1	1,000,000		1,000,000		
14	Public Facilities	IT	2007	Enterprise Resource Planning Solution	5	16,900,000		16,900,000		
15	Recreation & Culture	CC	2012	Jubilee Plaza Design and Construction	1	8,919,917		8,919,917		
16	Recreation & Culture	CC	2013	Snye Park System - Construction	1	23,000,000				23,000,000
17	Recreation & Culture	CS	2013	Conklin Multiplex - Construction	4	4,500,000				4,500,000
18	Recreation & Culture	CS	2013	Fort Chipewyan Swimming Pool - Construction	2	9,000,000		9,000,000		
19	Recreation & Culture	CS	2012	MacDonald Island Park Expansion Grant	1	25,000,000		25,000,000		
20	Recreation & Culture	CS	2013	MacDonald Island Utility Expansion Construction	1	11,500,000				11,500,000
21	Recreation & Culture	PO	2013	Rural Community Placemaking - Anzac	4	1,230,000		1,230,000		
22	Recreation & Culture	PO	2013	Rural Community Placemaking - Conklin	4	685,000		685,000		
23	Recreation & Culture	PO	2011	Rural Community Placemaking - Fort Chipewyan	2	2,200,000		2,200,000		
24	Recreation & Culture	PO	2013	Rural Community Placemaking - Janvier	4	685,000		685,000		
25	Recreation & Culture	PO	2013	Rural Community Placemaking-Gregoire Lake Estates	4	685,000		685,000		
26	Transportation	CC	2013	Fraser Av. and McLeod St. Extension - Design and Construction	1	1,100,000		1,100,000		
27	Transportation	CC	2013	Surface Parking Relocation/Improvement - Construction	1	2,600,000				2,600,000
28	Transportation	CC	2013	Surface Parking Relocation/Improvements Pre-Construction	1	1,300,000		1,300,000		, ,
29	Transportation	ENG	2008	Prairie Loop Boulevard	1	9,556,567				9,556,567
30	Transportation	РО	2013	Fort Chipewyan Richardson River Bridge Replacement - Construction	2	2,100,000		2,100,000		, ,
31	Transportation	PO	2013	Rural Infrastructure Rehabilitation - Construction	9	7,500,000				7,500,000
32	Transportation	PO	2012	Transit Bus Replacement 2012-2014	1	935,000	935,000			
33	Transportation	PO	2013	Transit Facility Construction Green Trip Project	1	27,887,500	3,100,000	24,787,500		
				Subtotal		202,072,984	15,035,000	120,981,417	-	66,056,567
						, , , , , , ,	, ,	, - ,		, ,
34	Public Facilities	CC		Clearwater Park System (Riverside Park System) - Remediation	1	14,300,000		14,300,000		
35	Public Facilities	CC		Flood Protection - Construction	1	13,000,000		8,000,000		5,000,000
36	Public Facilities	ES		Beacon Hill Outfall and Pipeline Upgrades - Construction	1	6,000,000		6,000,000		
37	Public Facilities	ES		Fort Chipewyan WTP Upgrade - Construction	2	1,000,000		1,000,000		
38	Public Facilities	ES		Material Recovery Facility Expansion Construction	5	2,500,000		2,500,000		
39	Public Facilities	ES		Southwest Water Supply Line Phase 1 - Construction	1	8,000,000		8,000,000		
40	Public Facilities	ES		Urban Infrastructure Rehabilitation 2014-2016 Construction	1	40,000,000	13,000,000	.,,		27,000,000

	Major Category	Dept.	Year of original budget	Project Name	Location / Ward	Total Annual Cost	Grants	Reserve	Offsite Levy / Developer Charges	Debenture Financing
41	Public Facilities	PO	Dauger	Building Life Cycle	5	4,100,000	G. a.i.i.o	4,100,000		20201111101119
42	Recreation & Culture	CC		Clearwater Park System (Riverside Park System) - Construction	1	3,200,000		3,200,000		
43	Recreation & Culture	CC		Waterways & Horse Pasture Park - Design & Construction	1	1,500,000		1,500,000		
44	Recreation & Culture	РО		Active Transportation Trail 2014-2016- Construction	1	2,700,000		2,700,000		
45	Transportation	РО		Snow Storage / Reclamation Facility - Construction	1	10,000,000		5,000,000		5,000,000
				Subtotal		106,300,000	13,000,000	56,300,000	-	37,000,000
56	Public Facilities	CC		Flood Protection - Pre-Construction	1	5,000,000		5,000,000		
57	Public Facilities	РО		Tolen Drive Bridge Replacement including Removal of Saprae Creek Tres	5	2,040,000		2,040,000		
58	Public Facilities	RES		Saprae Creek Fire Hall Expansion - Design	3	200,000		200,000		
59	Public Facilities	РО		Tourist Sewage Dump Stations - Construction	1	1,000,000		1,000,000		
60	Public Facilities	РО		Jubilee Centre Renovation / Construction 2014-2015	1	6,000,000		6,000,000		
61	Recreation & Culture	РО		Active Transportation Trail 2014-2016- Design	1	300,000		300,000		
62	Recreation & Culture	РО		Vista Ridge 2014-2016 - Capital Grant	3	6,575,000		6,575,000		
63	Transportation	CC		Fraser and Manning Pre-Construction	1	500,000		500,000		
64	Transportation	CC		Gateways Pre-Construction	1	500,000		500,000		
65	Transportation	CC		City Centre Downtown Core Streetscapes - Pre-Construction	1	500,000		500,000		
66	Transportation	PO		Specialized Transit Bus New Purchases & Replacements 2014-2018	1	290,000		290,000		
67	Transportation	РО		Transit Bus Refurbish Program	1	841,500		841,500		
				Subtotal		23,746,500	-	23,746,500	-	-
68	Public Facilities	EDSS		Heavy Equipment Additions 2014	5	6,558,000		6,558,000		
69	Public Facilities	EDSS		Heavy Equipment Replacements 2014	5	130,000		130,000		
70	Public Facilities	EDSS		Light Equipment Additions 2014	5	925,000		925,000		
71	Public Facilities	EDSS		Light Equipment Replacements 2014	5	175,000		175,000		
72	Public Facilities	ENG		River Bank Protection - PreDesign	1	3,000,000		3,000,000		
73	Public Facilities	ES		Contaminated Soil Land Farm Construction	5	3,000,000		3,000,000		
74	Public Facilities	ES		Fire Supression in Fleet Building - Regional Landfill	5	1,250,000		1,250,000		
75	Public Facilities	ES		Flood Control - Pumps, Hoses, Dams	1	500,000		500,000		
76	Public Facilities	ES		Fort Chipewyan Sewer Line Extension - PreDesign	2	300,000		300,000		
77	Public Facilities	ES		Grayling Terrace Lift Station Assessment and Design - Pre-Design -	1	500,000		500,000		
78	Public Facilities	ES		Heated Storage Facility for Water Haul Trucks	9	418,000		418,000		
79	Public Facilities	ES		Landfill Gas Management System Pre-design and Design - Regional Land	5	400,000		400,000		
80	Public Facilities	ES		Leachate Treatment Management	5	1,500,000		1,500,000		
81	Public Facilities	ES		Material Recovery Facility Expansion Pre-Design and Detail Design	5	500,000		500,000		
82	Public Facilities	ES		Saline Watermain from Hardin Street to King Street Booster Station - Con	3	14,000,000			10,000,000	4,000,000
83	Public Facilities	ES		South Regional Reversible Effluent Pipeline - Design	5	1,500,000		1,500,000		
84	Public Facilities	ES		Southeast Resevoir Upgrade- Design	1	1,000,000		1,000,000		
85	Public Facilities	ES		Tipping Pad Construction	5	1,300,000		1,300,000		
86	Public Facilities	ES		Tipping Pad Pre-Design and Design	5	100,000		100,000		
87	Public Facilities	PO		Gregoire Lake Estates - Road Side Drainage - Construction	4	2,700,000		2,700,000		
88	Public Facilities	PO		Gregoire Lake Estates - Road Side Drainage - Design	4	300,000		300,000		
89	Public Facilities	PO		Tourist Sewage Dump Stations - Design	1	500,000		500,000		
90	Public Facilities	RES		Ambulances Fleet Replacement 2014 (2)	2	450,000		450,000		
91	Public Facilities	RES		Anzac Fire Hall - Design	4	560,000		560,000		
92	Public Facilities	RES		Dangerous Goods Unit	5	500,000		500,000		

	Major Category	Dept.	Year of original budget	Project Name	Location / Ward	Total Annual Cost	Grants	Reserve	Offsite Levy / Developer Charges	Debenture Financing
93	Public Facilities	RES		Fire Hall #6 Pre-Design and Design	1	1,120,000		1,120,000		
94	Public Facilities	RES		Fort MacKay Fire Hall - Design	2	800,000		800,000		
95	Public Facilities	RES		RES Light Vehicle Fleet Replacement (4 vehicles) 2014	2	200,000		200,000		
96	Public Facilities	RES		Rural and Urban Emergency Vehicle - Replacement for Pumper Truck 307	2	750,000		750,000		
97	Public Facilities	RES		SCBA Technician/ Inventory Control Truck	5	50,000		50,000		
99	Recreation & Culture	CS		Casman Centre Generator 2014	1	310,000		310,000		
100	Recreation & Culture	CS		Casman Centre Roof Replacement	1	900,000		900,000		
101	Recreation & Culture	CS		Frank Lacroix Arena Generator 2014	1	135,000		135,000		
102	Recreation & Culture	CS		Janvier Aquatics Facility - Pre-Design	4	750,000		750,000		
103	Recreation & Culture	CS		MacDonald Island Park 2014 - Capital Grant	1	5,499,758		5,499,758		
104	Recreation & Culture	CS		Northside Multi-Use Facility - Phase 1 (Twin Arenas)	1	28,800,000				28,800,000
105	Recreation & Culture	cs		Ross Hennigar / Ron Morgan Park Upgrades 2014	1	2,500,000		2,500,000		
106	Recreation & Culture	CS		Zamboni (Back-up)	1	142,000		142,000		
107	Recreation & Culture	PO		Birchwood Trail Pedestrian Bridge - Pre-Design	1	300,000		300,000		
108	Recreation & Culture	PO		Community Playgrounds (Eagle Ridge, Janvier, Chad Matthies/St. Gabrie	5	1,075,000		1,075,000		
109	Recreation & Culture	PO		Fort Chipewyan Community Garden	2	200,000		200,000		
110	Recreation & Culture	PO		Fort McMurray Bike Park - Construction	1	2,000,000	2,000,000			
111	Recreation & Culture	PO		Sports Fields and Park Upgrades	1	4,600,000		4,600,000		
112	Recreation & Culture	PO		Tennis Court Resurfacing	1	1,500,000		1,500,000		
113	Transportation	PO		Christina River Bridge Construction	4	2,000,000		2,000,000		
114	Transportation	PO		Christina River Bridge Design	4	500,000		500,000		
115	Transportation	РО		Conversion of Existing Streetlights to LED in Janvier, Anzac, Fort MacKay	4	130,000		130,000		
116	Transportation	PO		Intelligent Bus Transit System (IBTS)	1	6,150,000		6,150,000		
117	Transportation	РО		Traffic Signal Upgrades & Installation 2014	5	700,000		700,000		
118	Transportation	PO		Back of Curb Treatments at the King St. Traffic Circle and Along Gregoire	1	1,300,000		1,300,000		
119	Transportation	PO		Gregoire Lake Estates Walking Trail and Skateboard Park - Pre-Design &	3	50,000		50,000		
120	Transportation	PO		Janvier Skateboard Park	4	300,000		300,000		
121	Transportation	PO		Waterpark - Anzac and Conklin - Pre-Design/Design	4	200,000		200,000		
				Subtotal		105,027,758	2,000,000	60,227,758	10,000,000	32,800,000
				Total Proposed 2014 Projects		437,147,242	30,035,000	261,255,675	10,000,000	135.856.567

Legend

Other than first year of a multi-year project

1-4 - Ward

5 - Regional (municipality-wide)

9 - Multi-rural

Major Category	Approval Year	Dept.	Project Name	Location / Ward	2013 & Prior Approved	2014 Request	2015 Request	2016 Request	2017 Request	2018 Request	Thereafter	Tota
			A - Original budget/cash flow as approved by Council & Fiscal Policy									
			2a - Ongoing multi-year projects with cash flow changes to 2014									
1 Public Facilities	2012	ES	Abasand Heights Pumphouse Upgrades - Pre-Design & Design	1	270,000			_	_			270,000
2 Public Facilities	2012	ES	Anzac WWTP & Effluent Pipeline*	4	29,439,588	-			-			29,439,588
3 Recreation & Culture	2007	CC	Arts and Events - Construction	1	2,279,678	1,565,379			1,612,341	3,773,659	-	9,231,057
4 Public Facilities	2013	CC	Business Incubator - Construction	1	2,270,070	2,000,000	2,000,000		1,012,041	-		4,000,000
5 Transportation	2013	CC	City Centre Downtown Core Streetscapes - Construction***	1	1,583,110	1,630,603	1,679,521		-	7,358,827		12,252,061
6 Recreation & Culture	2013	CC	Civic Centre - Festival Plaza Pre-Contruction	1	2,431,063	2,503,995	1,075,021			7,000,027		4,935,058
7 Recreation & Culture	2013	CS	Conklin Multiplex - Construction	4	15,000,000	25,000,000	-	10,000,000	-			50,000,000
8 Public Facilities	2012	ES	Conklin Sewage Lagoon Upgrade - Construction	4	25,000,000	10,000,000	-	10,000,000	_			35,000,000
9 Public Facilities	2012	CC	District Energy System - Construction	1	12,786,204	4,000,000				-	_	16,786,204
10 Public Facilities	2007	IT	Enterprise Resource Planning Solution	5	22,168,043	9,800,000	6,800,000	_	_		5,200,000	43,968,043
11 Recreation & Culture	2007	CS	Fort Chipewyan Swimming Pool - Construction	2	3,000,000	14,000,000	10,000,000				5,200,000	27,000,000
12 Public Facilities	2013	ES	Fort Chipewyan WTP Upgrade - Design	2	1,000,000	1,500,000	-		-		-	2,500,00
13 Transportation	2013	CC	Fraser Av. and McLeod St. Extension - Design and Construction	1	2,500,000	1,098,000	-		-		-	3,598,00
14 Public Facilities	2013	ES	Janvier Sewage Lagoon Upgrade - Design	4	500,000	1,000,000	-	_	_	_		500,00
15 Recreation & Culture	2013	CC	Jubilee Centre/McMurray Experience Construction	1	5,000,000	6,500,000	-					11,500,00
16 Recreation & Culture	2013	CC	Jubilee Centre/McMurray Experience Pre-Construction	1	2,000,000	0,000,000					_	2,000,00
17 Recreation & Culture	2013	CC	Jubilee Plaza Design and Construction**	1	8,000,000	_	-					8,000,00
18 Public Facilities	2008	ES	Lift Station Upgrades (South)	1	16,331,680				_		_	16,331,68
19 Public Facilities	2013	ES	Lower Townsite 4 Way Chamber - Construction	1	5,000,000	8.000.000	-		-	-		13,000,00
20 Transportation	2013	CC	MacDonald Island Bridge Construction	1	10,000,000	40.000.000	17,000,000	_	_		_	67,000,00
21 Transportation	2013	CC	MacDonald Island Bridge Construction	1	9,389,425	40,000,000	17,000,000		-			9,389,42
22 Recreation & Culture	2012	CS	MacDonald Island Park Expansion Grant	1	100,000,000	29,000,000	2,000,000	_		_	_	131,000,000
23 Recreation & Culture	2012	CS	MacDonald Island Utility Expansion Construction	1	19,000,000	29,000,000	2,000,000		-			19,000,00
24 Transportation	2013	CC	Parking Garage Entertainment District Pre-Construction	1	246,965	7,605,740	-			-	_	7,852,70
25 Recreation & Culture	2013	CC	Performing and Visual Arts Center Pre-Construction	1	300,000	7,000,740	18,914,389	10,759,768	_			29,974,15
26 Transportation	2008	ENG	Prairie Loop Boulevard	1	80,145,000	550,000	10,314,303	10,739,700		-		80,695,00
27 Public Facilities	2006	AS	Records Management	5	2,209,310	1,166,000	230,000				160,000	3,765,31
28 Public Facilities	2013	ES	Regional SCADA WAN - Construction	5	500,000	1,000,000	230,000	500,000	-	-	100,000	2,000,00
29 Recreation & Culture	2011	PO	Rural Community Placemaking - Fort Chipewyan	2	2,800,000	1,000,000	-	-			_	2,800,00
30 Recreation & Culture	2013	PO	Rural Community Placemaking-Fort Chipewyan	4	115,000	500,000	-					615,00
31 Public Facilities	2013	PO	Rural Infrastructure Rehabilitation - Construction	9	20,000,000	5,000,000					_	25,000,00
32 Public Facilities	2013	CC	Safety/Security Facility - City Centre Construction	1	20,000,000	5,811,940	11,972,596	12,331,774				30,116,31
33 Public Facilities	2013	CC	Safety & Security Pre-Construction	1		5,128,182	11,372,330	12,551,774	-			5,128,18
34 Recreation & Culture	2013	CC	Snye Park System - Construction	1	14.878.107	22,986,676	-		-	-		37,864,78
35 Public Facilities	2013	ES	South East 881 Water Supply Line - Predesign & Design	4	500,000	2.300,000						2.800.00
36 Public Facilities	2013	ES	South Regional Waste Water Treatment Facility - Pre-Design	1	2,500,000	2,300,000						2,500,00
37 Recreation & Culture	2012	CC	Sports & Entertainment Centre - Pre-Construction	1	1,006,858	24,739,473	-		-			25,746,33
38 Transportation	2013	CC	Surface Parking Relocation/Improvement - Construction	1	250,000	5,467,262	4,317,042	2,223,276				12,257,580
39 Transportation	2013	CC	Surface Parking Relocation/Improvements Pre-Construction	1	500,000	666,910	4,517,042	2,220,210	-			1,166,910
40 Transportation	2013	PO	Transit Bus Replacement 2012-2014	1	2,700,000	900,000						3,600,000
41 Public Facilities	2012	ES	Urban Infrastructure Rehabilitation 2014 - 2016 Predesign & Design	1	3,000,000	3,000,000			-			6,000,000
42 Public Facilities	2013	CC	Water / Waste - City Centre Construction	1	3,000,000	1,304,485	4.030.851	2,767,857				8,103,19
43 Public Facilities	2013	CC	Water / Waste Pre-Construction	1	500,000	1,399,732	4,030,631	2,707,857	-			1,899,732
TO I UDIIC FACILITIES	2013	CC	Total Original Budget		424.830.031	246,124,377	78.944.399	38.582.675	1.612.341	11.132.486	5.360.000	806,586,309
			Total Original Budget		424,030,031	240,124,377	70,944,399	30,302,073	1,012,341	11,132,400	5,360,000	000,000,305

Major Category	Approval Year	Dept.	Project Name	Location / Ward	2013 & Prior Approved	2014 Request	2015 Request	2016 Request	2017 Request	2018 Request	Thereafter	Tota
			B - Revised budget/cash flow									
			•									
1 Public Facilities	2012	ES	2b - Ongoing multi-year projects with cash flow changes in 2014	1	270,000	430.000			_			700.000
Public Facilities Public Facilities	2012	ES	Abasand Heights Pumphouse Upgrades - Pre-Design & Design Anzac WWTP and Effluent Pipeline*	4	29,439,588	11,000,000	6,000,000	5,000,000		-	-	51,439,588
3 Recreation & Culture	2007	CC	Arts and Events - Construction	1		-	1,200,000	1,200,000			1.200.000	8,479,67
4 Public Facilities	2013	CC	Business Incubator - Construction	1	2,279,678	-	1,800,000	7,900,000	1,300,000	1,300,000	1,200,000	9,700,000
	2013	CC	City Centre Downtown Core Streetscapes - Construction***	1	1,583,110	-		24,700,000	18,400,000	14,300,000	27,800,000	100,883,110
5 Transportation 6 Recreation & Culture	2013	CC	Civic Centre - Festival Plaza Pre-Contruction	1	1,563,110		14,100,000	4,900,000	18,400,000	14,300,000	27,000,000	4,900,00
7 Recreation & Culture	2013	CS	Conklin Multiplex - Construction	4	15.000.000	4,500,000	20,000,000	10,500,000	-	-	-	50,000,000
8 Public Facilities	2013	ES	Conklin Nulliplex - Constituction Conklin Sewage Lagoon Upgrade - Construction	4	25.000,000	4,500,000	10.000,000	10,500,000			-	35,000,000
9 Public Facilities	2012	CC	9 9 19	1	.,,	14,509,000	10,000,000	-			-	, ,
10 Public Facilities	2013	IT	District Energy System - Construction	5	12,786,204 22,168,043		6,800,000	1,200,000	1,000,000	-	3,000,000	27,295,20 ⁴ 51,068,043
			Enterprise Resource Planning Solution	-		16,900,000						
11 Recreation & Culture 12 Public Facilities	2013	CS ES	Fort Chipewyan Swimming Pool - Construction	2	3,000,000	9,000,000	15,000,000	-	-	-	-	27,000,000
	2013		Fort Chipewyan WTP Upgrade - Design		1,000,000	,	1,400,000					,,.
13 Transportation	2013	CC	Fraser Av. and McLeod St. Extension - Design and Construction	1 4	2,500,000	1,100,000	-	-	-	-	-	3,600,000
14 Public Facilities	2013	ES CC	Janvier Sewage Lagoon Upgrade - Design	1	500,000	1,000,000	-		-	-	-	1,500,000
15 Recreation & Culture	2013		Jubilee Centre/McMurray Experience Construction		2,500,000	-	-	-	-	-	-	2,500,000
16 Recreation & Culture	2013	CC	Jubilee Centre/McMurray Experience Pre-Construction	1	500,000	0.040.047	-	-	-	-	-	500,000
17 Recreation & Culture	2012	CC	Jubilee Plaza Design and Construction**	1	8,000,000	8,919,917	-	-	-	-	-	16,919,917
18 Public Facilities	2008	ES	Lift Station Upgrades (South)	1	16,331,680	2,400,000		-	-	-	-	18,731,680
19 Public Facilities	2013	ES	Lower Townsite 4 Way Chamber - Construction	1	5,000,000	5,000,000	3,000,000	-	-	-	-	13,000,000
20 Transportation	2013	CC	MacDonald Island Bridge Construction	1	-	-	-	-	-	-	-	-
21 Transportation	2013	CC	MacDonald Island Bridge Pre Construction	1	3,000,000	-		-	-	-	-	3,000,000
22 Recreation & Culture	2012	CS	MacDonald Island Park Expansion Grant	1	100,000,000	25,000,000	2,000,000	-	-	-	-	127,000,000
23 Recreation & Culture	2013	CS	MacDonald Island Utility Expansion Construction	1	19,000,000	11,500,000			-	-	-	30,500,00
24 Transportation	2013	CC	Parking Garage Entertainment District Pre-Construction	1	246,965	-	4,000,000	300,000	-	-	-	4,546,96
25 Recreation & Culture	2013	CC	Performing and Visual Arts Center Pre-Construction	1	300,000	-	16,900,000	9,600,000	-	-	-	26,800,00
26 Transportation	2008	ENG		1	80,145,000	9,556,567	9,000,000		-	-	-	98,701,56
27 Public Facilities	2006	AS	Records Management	5	2,209,310	350,000	956,000	250,000	-	-	-	3,765,310
28 Public Facilities	2013	ES	Regional SCADA WAN - Construction	5	500,000	1,000,000	500,000	-	-	-	-	2,000,000
29 Recreation & Culture	2011	PO	Rural Community Placemaking - Fort Chipewyan	2	2,800,000	2,200,000	-	-	-	-	-	5,000,000
30 Recreation & Culture	2013	PO	Rural Community Placemaking-Gregoire Lake Estates	4	115,000	685,000	-	-	-	-	-	800,00
31 Transportation	2013	PO	Rural Infrastructure Rehabilitation - Construction	9	20,000,000	7,500,000	-	-	-	-	-	27,500,00
32 Public Facilities	2013	CC	Safety/Security Facility - City Centre Construction	1	-	-	-	3,900,000	8,100,000	8,400,000	8,600,000	29,000,000
33 Public Facilities	2013	CC	Safety & Security Pre-Construction	1	-	-	5,100,000	-	-	-	-	5,100,000
34 Recreation & Culture	2013	CC	Snye Park System - Construction	1	14,878,107	23,000,000	-	-	-	-	-	37,878,10
35 Public Facilities	2013	ES	South East 881 Water Supply Line - Predesign & Design	4	500,000	5,000,000	-	-	-	-	-	5,500,000
36 Public Facilities	2012	ES	South Regional Waste Water Treatment Facility - Pre-Design	1	2,500,000	500,000	5,600,000	-	-	-	-	8,600,000
37 Recreation & Culture	2013	CC	Sports & Entertainment Centre - Pre-Construction	1	1,006,858	-	16,600,000	-	-	-	-	17,606,858
38 Transportation	2013	CC	Surface Parking Relocation/Improvement - Construction	1	250,000	2,600,000	2,700,000	2,800,000	2,900,000	1,500,000	-	12,750,000
39 Transportation	2013	CC	Surface Parking Relocation/Improvements Pre-Construction	1	500,000	1,300,000	-	-	-	-	-	1,800,000
40 Transportation	2012	PO	Transit Bus Replacement 2012-2014	1	2,700,000	935,000	-	-	-	-	-	3,635,000
41 Public Facilities	2013	ES	Urban Infrastructure Rehabilitation 2014 - 2016 Predesign & Design	1	3,000,000	1,000,000	3,000,000	-	-	-	-	7,000,000
42 Public Facilities	2013	CC	Water / Waste - City Centre Construction	1	-	1,200,000	3,600,000	2,500,000	-	-	-	7,300,000
43 Public Facilities	2013	CC	Water / Waste Pre-Construction	1	500,000	-	1,300,000	-	-	-	-	1,800,000
			Total Revised Budget		402,009,543	168,185,484	150,556,000	74,750,000	31,700,000	25,500,000	40,600,000	893,301,027
			W 100		(00.000.47-7)	(FF 000 00-)				1100= 51:	05.010.005	
			Net Change		(22,820,488)	(77,938,893)	71,611,601	36,167,325	30,087,659	14,367,514	35,240,000	86,714,718

^{*} Combined into Anzac WWTP and Effluent Pipeline

^{**} Formerly titled Franklin Square Site Preparation & Construction

^{***} Formerly titled Central Business District Streetscape - City Centre

Legend

First year of a pre-approved multi-year project - Construction Phase

First year of a multi-year project

1-4 - Ward 5 - Regional (municipality-wide) 9 - Multi-rural

Beacon Hill Outfall and Pipeline Upgrades - Construction Building Life Cycle Clearwater Park System (Riverside Park System) - Construction Clearwater Park System (Riverside Park System) - Remediation Fort Chipewyan WTP Upgrade - Construction Snow Storage / Reclamation Facility - Construction Southwest Water Supply Line Phase 1 - Construction Urban Infrastructure Rehabilitation 2014-2016 Construction Waterways & Horse Pasture Park - Design & Construction Subtotal Active Transportation Trail 2014-2016- Construction Active Transportation Trail 2014-2016- Design City Centre Downtown Core Streetscapes - Pre-Construction	1 5 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	6,000,000 4,100,000 3,200,000 14,300,000 1,000,000 10,000,000 40,000,000 1,500,000 88,100,000 2,700,000 300,000	9,000,000 4,100,000 21,000,000 6,500,000 11,000,000 22,000,000 35,000,000 500,000 4,500,000 500,000	- 4,100,000 4,000,000 - 10,000,000 - - 25,000,000 14,500,000 57,600,000	- 4,100,000 - - - - - - 8,000,000 12,100,000	- 4,100,000 - - - - - - - - 4,100,000	- - - - - - - -	15,000,000 20,500,000 28,200,000 20,800,000 22,000,000 25,000,000 30,000,000 100,000,000 24,500,000
Clearwater Park System (Riverside Park System) - Construction Clearwater Park System (Riverside Park System) - Remediation Fort Chipewyan WTP Upgrade - Construction Snow Storage / Reclamation Facility - Construction Southwest Water Supply Line Phase 1 - Construction Urban Infrastructure Rehabilitation 2014-2016 Construction Waterways & Horse Pasture Park - Design & Construction Subtotal Active Transportation Trail 2014-2016- Construction Active Transportation Trail 2014-2016- Design	1 1 2 1 1 1 1	3,200,000 14,300,000 1,000,000 10,000,000 8,000,000 40,000,000 1,500,000 88,100,000	21,000,000 6,500,000 11,000,000 15,000,000 22,000,000 35,000,000 500,000 124,100,000	4,000,000 - 10,000,000 25,000,000 14,500,000 57,600,000	- - - - - - 8,000,000	- - - - -	- - - - - - -	28,200,000 20,800,000 22,000,000 25,000,000 30,000,000 100,000,000 24,500,000 286,000,000
Clearwater Park System (Riverside Park System) - Remediation Fort Chipewyan WTP Upgrade - Construction Snow Storage / Reclamation Facility - Construction Southwest Water Supply Line Phase 1 - Construction Urban Infrastructure Rehabilitation 2014-2016 Construction Waterways & Horse Pasture Park - Design & Construction Subtotal Active Transportation Trail 2014-2016- Construction Active Transportation Trail 2014-2016- Design	1 2 1 1 1 1 1 1 1 1 1 1 1	14,300,000 1,000,000 10,000,000 8,000,000 40,000,000 1,500,000 88,100,000	6,500,000 11,000,000 15,000,000 22,000,000 35,000,000 500,000 124,100,000	- 10,000,000 - - - 25,000,000 14,500,000 57,600,000			- - - - - - -	20,800,000 22,000,000 25,000,000 30,000,000 100,000,000 24,500,000 286,000,000
Fort Chipewyan WTP Upgrade - Construction Snow Storage / Reclamation Facility - Construction Southwest Water Supply Line Phase 1 - Construction Urban Infrastructure Rehabilitation 2014-2016 Construction Waterways & Horse Pasture Park - Design & Construction Subtotal Active Transportation Trail 2014-2016- Construction Active Transportation Trail 2014-2016- Design	2 1 1 1 1 1 1	1,000,000 10,000,000 8,000,000 40,000,000 1,500,000 88,100,000	11,000,000 15,000,000 22,000,000 35,000,000 500,000 124,100,000	25,000,000 14,500,000 57,600,000			- - - - - -	22,000,000 25,000,000 30,000,000 100,000,000 24,500,000 286,000,000
Snow Storage / Reclamation Facility - Construction Southwest Water Supply Line Phase 1 - Construction Urban Infrastructure Rehabilitation 2014-2016 Construction Waterways & Horse Pasture Park - Design & Construction Subtotal Active Transportation Trail 2014-2016- Construction Active Transportation Trail 2014-2016- Design	1 1 1 1 1 1	10,000,000 8,000,000 40,000,000 1,500,000 88,100,000	15,000,000 22,000,000 35,000,000 500,000 124,100,000	25,000,000 14,500,000 57,600,000			- - - - -	25,000,000 30,000,000 100,000,000 24,500,000 286,000,000
Southwest Water Supply Line Phase 1 - Construction Urban Infrastructure Rehabilitation 2014-2016 Construction Waterways & Horse Pasture Park - Design & Construction Subtotal Active Transportation Trail 2014-2016- Construction Active Transportation Trail 2014-2016- Design	1 1 1 1 1 1 1	8,000,000 40,000,000 1,500,000 88,100,000 2,700,000	22,000,000 35,000,000 500,000 124,100,000	14,500,000 57,600,000 1,800,000			- - - - -	30,000,000 100,000,000 24,500,000 286,000,000
Urban Infrastructure Rehabilitation 2014-2016 Construction Waterways & Horse Pasture Park - Design & Construction Subtotal Active Transportation Trail 2014-2016- Construction Active Transportation Trail 2014-2016- Design	1 1 1 1 1	40,000,000 1,500,000 88,100,000 2,700,000	35,000,000 500,000 124,100,000 4,500,000	14,500,000 57,600,000 1,800,000			- - - -	100,000,000 24,500,000 286,000,000
Waterways & Horse Pasture Park - Design & Construction Subtotal Active Transportation Trail 2014-2016- Construction Active Transportation Trail 2014-2016- Design	1	1,500,000 88,100,000 2,700,000	500,000 124,100,000 4,500,000	14,500,000 57,600,000 1,800,000			-	24,500,000 286,000,000
Subtotal Active Transportation Trail 2014-2016- Construction Active Transportation Trail 2014-2016- Design	1	88,100,000 2,700,000	124,100,000 4,500,000	57,600,000 1,800,000			-	286,000,000
Active Transportation Trail 2014-2016- Construction Active Transportation Trail 2014-2016- Design	1	2,700,000	4,500,000	1,800,000	12,100,000	4,100,000	-	, ,
Active Transportation Trail 2014-2016- Design	1				-	-	-	0.000.000
Active Transportation Trail 2014-2016- Design	1				-	-		0.000.000
		300,000	500,000					9,000,000
City Centre Downtown Core Streetscapes - Pre-Construction	1			200,000	-	-	-	1,000,000
	•	500,000	3,000,000	7,100,000	4,900,000	-	-	15,500,000
Flood Protection - Construction	1	13,000,000	36,000,000	24,000,000	36,000,000	41,000,000	-	150,000,000
Flood Protection - Pre-Construction	1	5,000,000	3,000,000	2,000,000	2,000,000	1,000,000	-	13,000,000
Fraser and Manning Pre-Construction	1	500,000	1,600,000	1,600,000	-	-	-	3,700,000
Jubilee Centre Renovation / Construction 2014-2015 - NEW	1	6,000,000	2,000,000	-	-	-	-	8,000,000
Material Recovery Facility Expansion Construction	5	2,500,000	2,500,000	-	-	-	-	5,000,000
Saprae Creek Fire Hall Expansion - Design	3	200,000	750,000	-	-	-	-	950,000
Specialized Transit Bus New Purchases & Replacements 2014-2018	1	290,000	477,000	348,000	382,980	631,917	-	2,129,897
Tolen Drive Bridge Replacement including Removal of Saprae Creek Tre	5	2,040,000	2,000,000	-	-	-	-	4,040,000
Tourist Sewage Dump Stations - Construction - MOVED FROM 2015	5	1,000,000	2,000,000	-	-	-	-	3,000,000
Transit Bus Refurbish Program	1	841,500	556,920	1,158,388	688,416	447,470	-	3,692,694
Vista Ridge 2014-2016 - Capital Grant	3	6,575,000	5,460,000	1,150,000	-	-	-	13,185,000
Subtotal		41,446,500	64,343,920	39,356,388	43,971,396	43,079,387	-	232,197,591
Subtotal								518,197,591
	Tolen Drive Bridge Replacement including Removal of Saprae Creek Tre Tourist Sewage Dump Stations - Construction - MOVED FROM 2015 Transit Bus Refurbish Program	Tolen Drive Bridge Replacement including Removal of Saprae Creek Tre 5 Tourist Sewage Dump Stations - Construction - MOVED FROM 2015 5 Transit Bus Refurbish Program 1 Vista Ridge 2014-2016 - Capital Grant 3	Tolen Drive Bridge Replacement including Removal of Saprae Creek Tre 5 2,040,000 Tourist Sewage Dump Stations - Construction - MOVED FROM 2015 5 1,000,000 Transit Bus Refurbish Program 1 841,500 Vista Ridge 2014-2016 - Capital Grant 3 6,575,000	Tolen Drive Bridge Replacement including Removal of Saprae Creek Tre 5 2,040,000 2,000,000 Tourist Sewage Dump Stations - Construction - MOVED FROM 2015 5 1,000,000 2,000,000 Transit Bus Refurbish Program 1 841,500 556,920 Vista Ridge 2014-2016 - Capital Grant 3 6,575,000 5,460,000	Tolen Drive Bridge Replacement including Removal of Saprae Creek Tre 5 2,040,000 2,000,000 - Tourist Sewage Dump Stations - Construction - MOVED FROM 2015 5 1,000,000 2,000,000 - Transit Bus Refurbish Program 1 841,500 556,920 1,158,388 Vista Ridge 2014-2016 - Capital Grant 3 6,575,000 5,460,000 1,150,000 Subtotal 41,446,500 64,343,920 39,356,388	Tolen Drive Bridge Replacement including Removal of Saprae Creek Tre 5 2,040,000 2,000,000 - - - Tourist Sewage Dump Stations - Construction - MOVED FROM 2015 5 1,000,000 2,000,000 - - - Transit Bus Refurbish Program 1 841,500 556,920 1,158,388 688,416 Vista Ridge 2014-2016 - Capital Grant 3 6,575,000 5,460,000 1,150,000 - Subtotal 41,446,500 64,343,920 39,356,388 43,971,396	Tolen Drive Bridge Replacement including Removal of Saprae Creek Tre 5 2,040,000 2,000,000	Tolen Drive Bridge Replacement including Removal of Saprae Creek Tre 5 2,040,000 2,000,000 -<

CC - City Centre

CS - Comm. Serv.

ES - Env. Serv.

	Budget Approval Year	Project Name	Sponsor Dept	Major Category	2014 Request	2015 Request	2016 Request	2017-2019 Request Subtotal	Total Budget All years
	Utility Co	orporation							
1	2014	Anzac Waste Water Treatment Plant Outfall Line - Pre-design and Design*	ES	Public Facilities	5,000,000	-	-	-	5,000,000
2	2014	Fort McMurray WasteWater Treatment Plant Facility Process Improvements - Construction	ES	Public Facilities	10,000,000	100,000,000	100,000,000	-	210,000,000
3	2014	Fort McMurray WasteWater Treatment Plant Facility Process Improvements - Pre-design*	ES	Public Facilities	2,330,000	6,880,000	-	-	9,210,000
4	2014	Green Energy / Utility Distribution System - Construction	ES	Public Facilities	20,000,000	80,000,000	200,000,000	370,000,000	670,000,000
5	2014	Green Energy / Utility Distribution System - Design	ES	Public Facilities	10,000,000	20,000,000	20,000,000	30,000,000	80,000,000
6	2014	Green Energy / Utility Distribution System - Pre Design*	ES	Public Facilities	1,000,000	-	-	-	1,000,000
7	2014	Landfill Eco Park Service - Construction	ES	Public Facilities	17,500,000	80,000,000	30,000,000	-	127,500,000
8	2014	Landfill Eco Park Service - Design*	ES	Public Facilities	1,500,000	-	-	-	1,500,000
9	2014	North Waste Heat Capture and Creation Design & Pre-design*	ES	Public Facilities	3,200,000	-	-	-	3,200,000
10	2014	Northern Utility Corridor - Construction	ES	Public Facilities	10,000,000	70,000,000	120,000,000	50,000,000	250,000,000
11	2014	Northern Utility Corridor - Design	ES	Public Facilities	10,000,000	15,000,000	5,000,000	-	30,000,000
12	2014	Northern Utility Corridor - Pre-Design	ES	Public Facilities	12,000,000	-	-	-	12,000,000
13	2014	Regional Green Energy - Zero Waste (remote sites)	ES	Public Facilities	9,900,000	-	-	-	9,900,000
14	2014	South Utility Corridor - Construction	ES	Public Facilities	5,000,000	85,000,000	60,000,000	-	150,000,000
15	2015	South Regional Wastewater Treatment Facility - Construction	ES	Public Facilities	-	30,000,000	50,000,000	58,000,000	138,000,000
16	2015	North Waste Heat Capture and Creation - Construction	ES	Public Facilities	-	33,000,000	33,000,000	-	66,000,000
17	2015	Fort MacKay WWTP - Design*	ES	Public Facilities	-	1,500,000	500,000	-	2,000,000
18	2016	Fort MacKay WWTP - Construction	ES	Public Facilities			20,000,000	20,000,000	40,000,000
	Subtot	al, Utility Corporation			117,430,000	521,380,000	638,500,000	528,000,000	1,805,310,000
	City Cen	ntre							
19	2016	Parking Garage in Entertainment District Construction	CC	Public Facilities	-	-	17,600,000	14,500,000	32,100,000
20	2015	Sports & Entertainment Arena - Construction	CC	Recreation & Culture	-	51,600,000	63,900,000	16,400,000	131,900,000
21	2014	Intelligent City Infrastructure Pre - Construction	CC	Public Facilities	2,600,000	-	-	-	2,600,000
22	2015	Intelligent City Infrastructure Construction	CC	Public Facilities	-	1,100,000	3,500,000	13,800,000	18,400,000
	Subtota	al, City Centre			2,600,000	52,700,000	85,000,000	44,700,000	185,000,000
	Other AC	CF							
23	2015	Northside Recreation Centre - Construction	CS	Recreation & Culture	-	94,800,000	77,200,000	18,000,000	190,000,000
-		al, Other ACF			-	94,800,000	77,200,000	18,000,000	190,000,000
	Total I	Possible Alternative Capital Funding			120,030,000	668,880,000	800,700,000	590,700,000	2,180,310,000

^{*} Pre-Design / Design to be funded by RMWB

Legend
Other than first year of a multi-year projec
First year of a pre-approved multi-year project - Construction Phase
First year of a multi-year project

1-4 - Ward 5 - Regional (municipality-wide)

Ward **Total Annual Cost** Ref.# **Major Category** Sponsor Dept 2015 Capital Plan **Public Facilities** Anzac WWTP and Effluent Pipeline 4 ES 2007 6,000,000 2 Public Facilities ES 2014 Beacon Hill Outfall and Pipeline Upgrades - Construction 9.000.000 3 **Public Facilities** PO 2014 **Building Life Cycle** 5 4,100,000 4 Public Facilities CC 2014 Clearwater Park System (Riverside Park System) - Remediation 6.500.000 5 **Public Facilities** ES 2012 Conklin Sewage Lagoon Upgrade - Construction 10.000.000 6 Public Facilities ΙT 2007 Enterprise Resource Planning Solution 6.800.000 7 Public Facilities CC 2014 Flood Protection - Construction 36.000.000 8 **Public Facilities** CC 2014 Flood Protection - Pre-Construction 3,000,000 Public Facilities Fort Chipewyan WTP Upgrade - Construction 11,000,000 9 ES 2014 10 Public Facilities ES 2013 Fort Chipewyan WTP Upgrade - Design 1,400,000 11 Public Facilities PO 2014 Jubilee Centre Renovation / Construction 2014-2015 - NEW 2,000,000 12 3,000,000 Public Facilities ES 2013 Lower Townsite 4 Way Chamber - Construction 13 Public Facilities Material Recovery Facility Expansion Construction 2,500,000 ES 2014 14 Public Facilities AS 2006 Records Management 956,000 15 Public Facilities 2011 Regional Geomatics Program 1,500,000 16 Public Facilities ES 2013 Regional SCADA WAN - Construction 500,000 17 Public Facilities RES 2014 Saprae Creek Fire Hall Expansion - Design 750.000 18 Public Facilities 2012 South Regional Waste Water Treatment Facility - Pre-Design 5,600,000 ES 19 Public Facilities Southwest Water Supply Line Phase 1 - Construction 22,000,000 ES 2014 20 Tolen Drive Bridge Replacement including Removal of Saprae Creek Tre 2,000,000 **Public Facilities** РО 2014 21 Public Facilities ES 2013 Urban Infrastructure Rehabilitation 2014 - 2016 Predesign & Design 3,000,000 22 Urban Infrastructure Rehabilitation 2014-2016 Construction 35,000,000 **Public Facilities** ES 2014 23 **Public Facilities** CC 2013 Water / Waste - City Centre - Pre-Construction 1,300,000 24 Recreation & Culture PO 2014 Active Transportation Trail 2014-2016- Construction 4.500.000 25 Recreation & Culture PO 2014 Active Transportation Trail 2014-2016- Design 500.000 26 Recreation & Culture CC 2013 Arts and Events - Construction 1,200,000 27 Recreation & Culture CC 2014 Clearwater Park System (Riverside Park System) - Construction 21,000,000 28 Recreation & Culture CS 2013 Conklin Multiplex - Construction 20,000,000 29 Recreation & Culture CS 2013 Fort Chipewyan Swimming Pool - Construction 15,000,000 30 Recreation & Culture CS 2012 MacDonald Island Park Expansion Grant 2,000,000 Performing and Visual Arts Center Pre-Construction 31 Recreation & Culture CC 2013 16,900,000 32 Recreation & Culture CC 2013 Sports & Entertainment Centre - Pre-Construction 16,600,000 33 Recreation & Culture cs 2014 Vista Ridge 2014-2016 - Capital Grant 5,460,000 Waterways & Horse Pasture Park - Design & Construction 34 Recreation & Culture CC 2014 500,000 35 Transportation CC 2013 City Centre Downtown Core Streetscapes - Construction 14,100,000 36 Transportation CC 2014 City Centre Downtown Core Streetscapes - Pre-Construction 3,000,000 37 Transportation CC 2014 Fraser and Manning Pre-Construction 1,600,000 38 Transportation CC 2013 Parking Garage Entertainment District Pre-Construction 4,000,000 39 Transportation ENG 2008 Prairie Loop Boulevard 9,000,000 40 РО Snow Storage / Reclamation Facility - Construction 15,000,000 Transportation 2014 41 РО 2014 Specialized Transit Bus New Purchases & Replacements 2014-2018 477,000 Transportation 42 Transportation CC Surface Parking Relocation/Improvement - Construction 2,700,000 2013 43 РО Tourist Sewage Dump Stations - Construction - MOVED FROM 2015 2,000,000 Transportation 2014 44 Transportation PO 2014 Transit Bus Refurbish Program 556,920 45 **Public Facilities** ES 2015 Beacon Hill Water Supply Upgrade -Construction 10.000.000 46 **Public Facilities** CC 2015 Business Incubator - Construction 1.800.000 47 **Public Facilities** ES 2015 Confederation Way Sanitary Sewer Bypass 15,000,000 48 Public Facilities ES 2015 Janvier Sewage Lagoon Upgrade - Construction 4.000.000 49 **Public Facilities** ES 2015 South Regional Reversible Effluent Pipeline - Const. - FROM ACF 16.850.000 50 Public Facilities CC 2013 Water / Waste - City Centre - Construction 1.200.000 51 **Public Facilities** ES 2015 Water Towers - Construction 6,000,000 52 Recreation & Culture РО 2015 Greely Road Community Park Upgrades 100,000 53 Recreation & Culture РО 2015 Rural Community Placemaking - Fort MacKay 140,000 2 54 Recreation & Culture РО 2015 St. Paul's/Thickwood Community Park Upgrades 200,000 3,000,000 55 Transportation CC 2015 Gateways Construction 56 Transportation СС Morrison Street Upgrades - Construction 3,800,000 2015 57 Parsons Creek West Access Road - Construction 39,000,000 Transportation ENG 2015 58 Transportation СС 2015 Signage & Wayfinding - Construction 1,800,000 59 RES Anzac Fire Hall - Construction 2,000,000 Public Facilities 2015 60 **Public Facilities** RES 2015 Fire Hall #1 Relocation - Design 520,000 Public Facilities Fire Hall #6 - Construction 4,000,000 61 RES 2015 Public Facilities Fire Training Centre - Pre-Design & Design 350,000 62 RES 2015 63 Public Facilities Southeast Resevoir Upgrade- Construction 6,000,000 ES 2015 64 РО 4,000,000 2015 Draper Road Upgrading - Construction Transportation СС Franklin Avenue Transit Infrastructure - Pre Construction 65 Transportation 2015 6,400,000 4,500,000 66 Transportation CC 2015 Fraser and Manning Construction 67 Traffic Signal Rehabilitation 2014-2015 200.000 Transportation PO 2015 Transit Bus Shelters - Replacements 2015-2018 68 Transportation PO 2015 600,000

71 72	Public Facilities	AT RES	2015	Assessment and Taxation System Enhancements		2,000,000
72	Public Facilities	RES	2015	Fort MacKay Fire Hall - Construction		2,800,000
73	Public Facilities	ES	2015	Grayling Lift Station - Construction 1		15,000,000
74	Public Facilities	IT	2015	IT Infrastructure Planned Replacement		500,000
75	Public Facilities	ES	2015	MacKenzie Lift Station Diversion & MacKenzie Blvd Sewer Upgrade	1	8,000,000
76	Public Facilities	IT	2015	Mobile Computing Environment	5	1,000,000
77	Public Facilities	RES	2015	RES Light Vehicle Fleet Replacement (2 vehicles) 2015	7	100,000
78	Public Facilities	CC	2013	Safety & Security Pre-Construction	1	5,100,000
79	Public Facilities	CC	2015	Waterfront Park System Utility Relocations - Construction	1	8,250,000
80	Recreation & Culture	PO	2015	Anzac Off Leash Dog Park	4	150,000
81	Recreation & Culture	PO	2015	Father Beauregard/Ecole Boreal Community Park Upgrades - Design	1	160,000
82	Recreation & Culture	PO	2015	Natural Playgrounds - Construction	1	630,000
83	Recreation & Culture	PO	2015	Natural Playgrounds - Design	1	70,000
84	Transportation	PO	2015	Draper Road Upgrading - Design	3	500,000
85	Transportation	CS	2015	Fort Chipewyan Airport Rehabilitation	2	6,000,000
86	Transportation	PO	2015	Fort Chipewyan Hamlet Walkways	2	50,000
87	Transportation	PO	2015	Fort Chipewyan Winter Road Upgrade to All Weather Road - Design - Ga	2	2,800,000
88	Transportation	CC	2015	Morrison Street Upgrades - Preconstruction	1	2,600,000
89	Transportation	PO	2015	Storage Building for Salt - Roads	1	500,000
90	Transportation	PO	2015	Storage Building for Sand- Roads	1	500,000

2016 Capital Plan

1					2016 Capital Plan		
4	1	Public Facilities	RES	2015		4	945,000
Public Facilities	2	Public Facilities	ES	2007	Anzac WWTP and Effluent Pipeline		5,000,000
Fubilic Facilities	3	Public Facilities	ES	2015	Beacon Hill Water Supply Upgrade -Construction	1	7,000,000
Public Facilities	4	Public Facilities	PO	2014	Building Life Cycle	5	4,100,000
Public Facilities	5	Public Facilities	CC	2015	Business Incubator - Construction		7,900,000
Public Facilities RES 2015 Fire Hall #1 Relocation - Design 1 600,000	6	Public Facilities	ES	2015	Confederation Way Sanitary Sewer Bypass	1	5,000,000
Public Facilities RES 2015 Fire Hall #6 - Construction 1 5,000,000	7	Public Facilities	IT	2007	Enterprise Resource Planning Solution	5	1,200,000
Public Facilities	8	Public Facilities	RES	2015	Fire Hall #1 Relocation - Design	1	600,000
Public Facilities	9	Public Facilities	RES	2015	Fire Hall #6 - Construction	1	5,000,000
Public Facilities	10	Public Facilities	RES	2015	Fire Training Centre - Pre-Design & Design	5	600,000
Public Facilities	11	Public Facilities	CC	2014	Flood Protection - Construction	1	24,000,000
Public Facilities	12	Public Facilities	CC	2014	Flood Protection - Pre-Construction	1	2,000,000
Public Facilities	13	Public Facilities	ES	2014	Fort Chipewyan WTP Upgrade - Construction	2	10,000,000
Public Facilities	14	Public Facilities	ES	2015	Janvier Sewage Lagoon Upgrade - Construction	4	4,000,000
Public Facilities	15	Public Facilities	AS	2006	Records Management	5	250,000
Public Facilities	16	Public Facilities	ES	2015	South Regional Reversible Effluent Pipeline - Const FROM ACF	9	35,106,000
Public Facilities	17	Public Facilities	ES	2015	Southeast Resevoir Upgrade- Construction	1	6,000,000
Public Facilities	18	Public Facilities	ES	2014	Urban Infrastructure Rehabilitation 2014-2016 Construction	1	25,000,000
Recreation & Culture	19	Public Facilities	CC	2013	Water / Waste - City Centre - Construction	1	3,600,000
21 Recreation & Culture PO 2014 Active Transportation Trail 2014-2016- Construction 1 1,800,000 22 Recreation & Culture PO 2014 Active Transportation Trail 2014-2016- Design 1 200,000 23 Recreation & Culture CC 2013 Arts and Events - Construction 1 1,200,000 24 Recreation & Culture CS 2013 Conklin Multiplex - Construction 4 10,500,000 26 Recreation & Culture PO 2015 Greely Road Community Park Upgrades 1 1,400,000 27 Recreation & Culture PO 2015 Greely Road Community Park Upgrades 1 1,400,000 28 Recreation & Culture PO 2015 Rural Community Placemaking - Fort MacKay 2 1,400,000 29 Recreation & Culture PO 2015 St. Paul's/Thickwood Community Park Upgrades 1 2,300,000 30 Recreation & Culture CS 2014 Vista Ridge 2014-2016 - Capital Grant 3 1,150,000 31 Recreat	20	Public Facilities	ES	2015	Water Towers - Construction	1	4,000,000
23 Recreation & Culture CC 2013 Arts and Events - Construction 1 1,200,000 24 Recreation & Culture CC 2014 Clearwater Park System (Riverside Park System) - Construction 1 4,000,000 25 Recreation & Culture PC 2015 Greely Road Community Park Upgrades 1 1,400,000 26 Recreation & Culture PC 2015 Greely Road Community Park Upgrades 1 1,400,000 28 Recreation & Culture PO 2015 Rural Community Placemaking - Fort MacKay 2 1,400,000 29 Recreation & Culture PO 2015 St. Paul's/Thickwood Community Park Upgrades 1 2,300,000 30 Recreation & Culture CS 2014 Vista Ridge 2014-2016 - Capital Grant 3 1,150,000 31 Recreation & Culture CS 2014 Waterways & Horse Pasture Park - Design & Construction 1 14,500,000 32 Transportation CC 2014 City Centre Downtown Core Streetscapes - Construction 1 7,100,000	21	Recreation & Culture	PO	2014	Active Transportation Trail 2014-2016- Construction	1	
24 Recreation & Culture CC 2014 Clearwater Park System (Riverside Park System) - Construction 1 4,000,000 25 Recreation & Culture CS 2013 Conklin Multiplex - Construction 4 10,500,000 26 Recreation & Culture PO 2015 Greely Road Community Park Upgrades 1 1,400,000 27 Recreation & Culture PO 2015 Rural Community Park Upgrades 1 9,600,000 28 Recreation & Culture PO 2015 Rural Community Park Upgrades 1 2,300,000 30 Recreation & Culture CS 2014 Vista Ridge 2014-2016 - Capital Grant 3 1,150,000 31 Recreation & Culture CS 2014 Vista Ridge 2014-2016 - Capital Grant 3 1,150,000 31 Recreation & Culture CS 2014 Vista Ridge 2014-2016 - Capital Grant 3 1,150,000 32 Transportation CC 2013 City Centre Downtown Core Streetscapes - Construction 1 24,700,000 33 Transporta	22	Recreation & Culture	PO	2014	Active Transportation Trail 2014-2016- Design	1	200,000
24 Recreation & Culture CC 2014 Clearwater Park System (Riverside Park System) - Construction 1 4,000,000 25 Recreation & Culture CS 2013 Conklin Multiplex - Construction 4 10,500,000 26 Recreation & Culture PO 2015 Greely Road Community Park Upgrades 1 1,400,000 27 Recreation & Culture PO 2015 Rural Community Placemaking - Fort MacKay 2 1,400,000 28 Recreation & Culture PO 2015 St. Paul's/Thickwood Community Park Upgrades 1 2,300,000 30 Recreation & Culture CS 2014 Vista Ridge 2014-2016 - Capital Grant 3 1,150,000 31 Recreation & Culture CC 2014 Waterways & Horse Pasture Park - Design & Construction 1 14,500,000 32 Transportation CC 2014 Waterways & Horse Pasture Park - Design & Construction 1 24,700,000 33 Transportation CC 2014 Waterways & Horse Pasture Park - Design & Construction 1 7,100,000	23	Recreation & Culture	CC	2013	Arts and Events - Construction	1	1,200,000
26 Recreation & Culture PO 2015 Greely Road Community Park Upgrades 1 1,400,000 27 Recreation & Culture CC 2013 Performing and Visual Arts Center Pre-Construction 1 9,600,000 28 Recreation & Culture PO 2015 Rural Community Placemaking - Fort MacKay 2 1,400,000 29 Recreation & Culture PO 2015 St. Paul's/Thickwood Community Park Upgrades 1 2,300,000 30 Recreation & Culture CS 2014 Vista Ridge 2014-2016 - Capital Grant 3 1,150,000 31 Recreation & Culture CC 2014 Waterways & Horse Pasture Park - Design & Construction 1 24,700,000 32 Transportation CC 2014 Waterways & Horse Pasture Park - Design & Construction 1 24,700,000 33 Transportation CC 2014 Waterways & Horse Pasture Park - Design & Construction 1 24,700,000 34 Transportation CC 2015 Draper Road Upgrading - Construction 3 5,000,000 <tr< td=""><td>24</td><td>Recreation & Culture</td><td>CC</td><td>2014</td><td>Clearwater Park System (Riverside Park System) - Construction</td><td>1</td><td>4,000,000</td></tr<>	24	Recreation & Culture	CC	2014	Clearwater Park System (Riverside Park System) - Construction	1	4,000,000
26 Recreation & Culture PO 2015 Greely Road Community Park Upgrades 1 1,400,000 27 Recreation & Culture CC 2013 Performing and Visual Arts Center Pre-Construction 1 9,600,000 28 Recreation & Culture PO 2015 Rural Community Placemaking - Fort MacKay 2 1,400,000 29 Recreation & Culture PO 2015 St. Paul's/Thickwood Community Park Upgrades 1 2,300,000 30 Recreation & Culture CS 2014 Vista Ridge 2014-2016 - Capital Grant 3 1,150,000 31 Recreation & Culture CC 2014 Waterways & Horse Pasture Park - Design & Construction 1 14,500,000 32 Transportation CC 2014 City Centre Downtown Core Streetscapes - Construction 1 24,700,000 34 Transportation PO 2015 Draper Road Upgrading - Construction 3 5,000,000 35 Transportation CC 2015 Fraser and Manning Construction 1 4,500,000 37	25	Recreation & Culture	cs	2013	Conklin Multiplex - Construction	4	10,500,000
28 Recreation & Culture PO 2015 Rural Community Placemaking - Fort MacKay 2 1,400,000 29 Recreation & Culture PO 2015 St. Paul's/Thickwood Community Park Upgrades 1 2,300,000 30 Recreation & Culture CS 2014 Vista Ridge 2014-2016 - Capital Grant 3 1,150,000 31 Recreation & Culture CC 2014 Waterways & Horse Pasture Park - Design & Construction 1 14,500,000 32 Transportation CC 2013 City Centre Downtown Core Streetscapes - Construction 1 24,700,000 33 Transportation CC 2014 City Centre Downtown Core Streetscapes - Pre-Construction 1 7,100,000 34 Transportation CC 2015 Franklin Avenue Transit Infrastructure - Pre Construction 1 39,000,000 35 Transportation CC 2015 Fraser and Manning Construction 1 1,600,000 38 Transportation CC 2014 Fraser and Manning Pre-Construction 1 1,600,000	26		PO	2015		1	1,400,000
28 Recreation & Culture PO 2015 Rural Community Placemaking - Fort MacKay 2 1,400,000 29 Recreation & Culture PO 2015 St. Paul's/Thickwood Community Park Upgrades 1 2,300,000 30 Recreation & Culture CS 2014 Vista Ridge 2014-2016 - Capital Grant 3 1,150,000 31 Recreation & Culture CC 2014 Waterways & Horse Pasture Park - Design & Construction 1 14,500,000 32 Transportation CC 2013 City Centre Downtown Core Streetscapes - Construction 1 24,700,000 33 Transportation CC 2014 City Centre Downtown Core Streetscapes - Pre-Construction 1 7,100,000 34 Transportation CC 2015 Franklin Avenue Transit Infrastructure - Pre Construction 1 39,00,000 35 Transportation CC 2014 Fraser and Manning Construction 1 1,500,000 38 Transportation CC 2014 Fraser and Manning Pre-Construction 1 1,600,000	27	Recreation & Culture	CC	2013	Performing and Visual Arts Center Pre-Construction	1	9,600,000
30 Recreation & Culture CS 2014 Vista Ridge 2014-2016 - Capital Grant 3 1,150,000 31 Recreation & Culture CC 2014 Waterways & Horse Pasture Park - Design & Construction 1 14,500,000 32 Transportation CC 2013 City Centre Downtown Core Streetscapes - Construction 1 24,700,000 33 Transportation PO 2015 City Centre Downtown Core Streetscapes - Pre-Construction 1 7,100,000 34 Transportation PO 2015 Draper Road Upgrading - Construction 3 5,0000,000 35 Transportation CC 2015 Fraser and Manning Construction 1 4,500,000 36 Transportation CC 2014 Fraser and Manning Construction 1 1,600,000 37 Transportation CC 2014 Fraser and Manning Pre-Construction 1 1,600,000 39 Transportation CC 2015 Morrison Street Upgrades - Construction 1 300,000 40 Transportation	28	Recreation & Culture	PO	2015	-	2	
Recreation & Culture CC 2014 Waterways & Horse Pasture Park - Design & Construction 1 14,500,000	29	Recreation & Culture	PO	2015	St. Paul's/Thickwood Community Park Upgrades	1	2,300,000
32 Transportation CC 2013 City Centre Downtown Core Streetscapes - Construction 1 24,700,000 33 Transportation CC 2014 City Centre Downtown Core Streetscapes - Pre-Construction 1 7,100,000 34 Transportation PO 2015 Draper Road Upgrading - Construction 3 5,000,000 35 Transportation CC 2015 Franklin Avenue Transit Infrastructure - Pre Construction 1 39,300,000 36 Transportation CC 2015 Fraser and Manning Construction 1 4,500,000 37 Transportation CC 2014 Fraser and Manning Pre-Construction 1 1,600,000 38 Transportation CC 2015 Morrison Street Upgrades - Construction 1 6,300,000 39 Transportation CC 2013 Parking Garage Entertainment District Pre-Construction 1 30,000 40 Transportation ENG 2015 Parsons Creek West Access Road - Construction 1 3,000,000 42 Tra	30	Recreation & Culture	cs	2014	Vista Ridge 2014-2016 - Capital Grant	3	1,150,000
33 Transportation CC 2014 City Centre Downtown Core Streetscapes - Pre-Construction 1 7,100,000 34 Transportation PO 2015 Draper Road Upgrading - Construction 3 5,000,000 35 Transportation CC 2015 Franklin Avenue Transit Infrastructure - Pre Construction 1 39,300,000 36 Transportation CC 2014 Fraser and Manning Construction 1 1,500,000 37 Transportation CC 2014 Fraser and Manning Pre-Construction 1 1,600,000 38 Transportation CC 2014 Fraser and Manning Pre-Construction 1 6,300,000 39 Transportation CC 2015 Morrison Street Upgrades - Construction 1 30,000,000 40 Transportation ENG 2015 Parking Garage Entertainment District Pre-Construction 1 30,000,000 41 Transportation ENG 2015 Parsons Creek West Access Road - Construction 1 33,000,000 42 Transportation<	31	Recreation & Culture	CC	2014	Waterways & Horse Pasture Park - Design & Construction	1	14,500,000
34 Transportation PO 2015 Draper Road Upgrading - Construction 3 5,000,000 35 Transportation CC 2015 Franklin Avenue Transit Infrastructure - Pre Construction 1 39,300,000 36 Transportation CC 2015 Fraser and Manning Construction 1 4,500,000 37 Transportation CC 2014 Fraser and Manning Pre-Construction 1 1,600,000 38 Transportation CC 2015 Morrison Street Upgrades - Construction 1 6,300,000 39 Transportation CC 2015 Morrison Street Upgrades - Construction 1 300,000 40 Transportation ENG 2015 Parsons Creek West Access Road - Construction 1 33,000,000 41 Transportation CC 2015 Signage & Wayfinding - Construction 1 1,800,000 42 Transportation PO 2014 Specialized Transit Bus New Purchases & Replacements 2014-2018 1 348,000 43 Transportation	32	Transportation	CC	2013	City Centre Downtown Core Streetscapes - Construction	1	24,700,000
35 Transportation CC 2015 Franklin Avenue Transit Infrastructure - Pre Construction 1 39,300,000 36 Transportation CC 2015 Fraser and Manning Construction 1 4,500,000 37 Transportation CC 2014 Fraser and Manning Pre-Construction 1 1,600,000 38 Transportation CC 2015 Morrison Street Upgrades - Construction 1 6,300,000 39 Transportation CC 2013 Parking Garage Entertainment District Pre-Construction 1 300,000 40 Transportation ENG 2015 Parsons Creek West Access Road - Construction 1 1,800,000 41 Transportation CC 2015 Signage & Wayfinding - Construction 1 1,800,000 42 Transportation PO 2014 Specialized Transit Bus New Purchases & Replacements 2014-2018 1 348,000 43 Transportation PO 2015 Traffic Signal Rehabilitation 2014-2015 5 300,000 44 Transportation <td>33</td> <td>Transportation</td> <td>CC</td> <td>2014</td> <td>City Centre Downtown Core Streetscapes - Pre-Construction</td> <td>1</td> <td>7,100,000</td>	33	Transportation	CC	2014	City Centre Downtown Core Streetscapes - Pre-Construction	1	7,100,000
35 Transportation CC 2015 Franklin Avenue Transit Infrastructure - Pre Construction 1 39,300,000 36 Transportation CC 2015 Fraser and Manning Construction 1 4,500,000 37 Transportation CC 2015 Fraser and Manning Pre-Construction 1 1,600,000 38 Transportation CC 2015 Morrison Street Upgrades - Construction 1 6,300,000 39 Transportation CC 2013 Parking Garage Entertainment District Pre-Construction 1 300,000 40 Transportation ENG 2015 Parsons Creek West Access Road - Construction 1 1,800,000 41 Transportation CC 2015 Signage & Wayfinding - Construction 1 1,800,000 42 Transportation PO 2014 Specialized Transit Bus New Purchases & Replacements 2014-2018 1 348,000 43 Transportation PO 2015 Traffic Signal Rehabilitation 2014-2015 5 300,000 44 Transportation <td>34</td> <td>Transportation</td> <td>PO</td> <td>2015</td> <td>Draper Road Upgrading - Construction</td> <td>3</td> <td>5,000,000</td>	34	Transportation	PO	2015	Draper Road Upgrading - Construction	3	5,000,000
37 Transportation CC 2014 Fraser and Manning Pre-Construction 1 1,600,000 38 Transportation CC 2015 Morrison Street Upgrades - Construction 1 6,300,000 39 Transportation CC 2013 Parking Garage Entertainment District Pre-Construction 1 300,000 40 Transportation ENG 2015 Parsons Creek West Access Road - Construction 1 33,000,000 41 Transportation CC 2015 Signage & Wayfinding - Construction 1 1,800,000 42 Transportation PO 2014 Specialized Transit Bus New Purchases & Replacements 2014-2018 1 348,000 43 Transportation CC 2013 Surface Parking Relocation/Improvement - Construction 1 2,800,000 44 Transportation PO 2015 Traffic Signal Rehabilitation 2014-2015 5 300,000 45 Transportation PO 2014 Transit Bus Refurbish Program 1 1,158,388 46 Transportation	35	Transportation	CC	2015	Franklin Avenue Transit Infrastructure - Pre Construction	1	39,300,000
38 Transportation CC 2015 Morrison Street Upgrades - Construction 1 6,300,000 39 Transportation CC 2013 Parking Garage Entertainment District Pre-Construction 1 300,000 40 Transportation ENG 2015 Parsons Creek West Access Road - Construction 1 33,000,000 41 Transportation CC 2015 Signage & Wayfinding - Construction 1 1,800,000 42 Transportation PO 2014 Specialized Transit Bus New Purchases & Replacements 2014-2018 1 348,000 43 Transportation PO 2015 Traffic Signal Rehabilitation 2014-2015 5 300,000 44 Transportation PO 2014 Transit Bus Refurbish Program 1 1,158,388 46 Transportation PO 2015 Transit Bus Shelters - Replacements 2015-2018 1 600,000 47 Public Facilities ES 2016 Rural Water/Sewer Servicing Construction 9 30,000,000 48 Public Facilities	36	Transportation	CC	2015	Fraser and Manning Construction	1	4,500,000
39 Transportation CC 2013 Parking Garage Entertainment District Pre-Construction 1 300,000 40 Transportation ENG 2015 Parsons Creek West Access Road - Construction 1 33,000,000 41 Transportation CC 2015 Signage & Wayfinding - Construction 1 1,800,000 42 Transportation PO 2014 Specialized Transit Bus New Purchases & Replacements 2014-2018 1 3,80,000 43 Transportation CC 2013 Surface Parking Relocation/Improvement - Construction 1 2,800,000 44 Transportation PO 2015 Traffic Signal Rehabilitation 2014-2015 5 300,000 45 Transportation PO 2014 Transit Bus Refurbish Program 1 1,158,388 46 Transportation PO 2015 Transit Bus Shelters - Replacements 2015-2018 1 600,000 47 Public Facilities ES 2016 Rural Water/Sewer Servicing Construction 9 30,000,000 48 Public Fa	37	Transportation	CC	2014	Fraser and Manning Pre-Construction	1	1,600,000
40 Transportation ENG 2015 Parsons Creek West Access Road - Construction 1 33,000,000 41 Transportation CC 2015 Signage & Wayfinding - Construction 1 1,800,000 42 Transportation PO 2014 Specialized Transit Bus New Purchases & Replacements 2014-2018 1 348,000 43 Transportation CC 2013 Surface Parking Relocation/Improvement - Construction 1 2,800,000 44 Transportation PO 2015 Traffic Signal Rehabilitation 2014-2015 5 300,000 45 Transportation PO 2014 Transit Bus Refurbish Program 1 1,158,388 46 Transportation PO 2015 Transit Bus Shelters - Replacements 2015-2018 1 600,000 47 Public Facilities ES 2016 Rural Water/Sewer Servicing Construction 9 30,000,000 48 Public Facilities CC 2016 Safety/Security Facility - City Centre Construction 1 3,900,000 49 Public F	38	Transportation	CC	2015	Morrison Street Upgrades - Construction	1	6,300,000
41 Transportation CC 2015 Signage & Wayfinding - Construction 1 1,800,000 42 Transportation PO 2014 Specialized Transit Bus New Purchases & Replacements 2014-2018 1 348,000 43 Transportation CC 2013 Surface Parking Relocation/Improvement - Construction 1 2,800,000 44 Transportation PO 2015 Traffic Signal Rehabilitation 2014-2015 5 300,000 45 Transportation PO 2014 Transit Bus Refurbish Program 1 1,158,388 46 Transportation PO 2015 Transit Bus Shelters - Replacements 2015-2018 1 60,000 47 Public Facilities ES 2016 Rural Water/Sewer Servicing Construction 9 30,000,000 48 Public Facilities CC 2016 Safety/Security Facility - City Centre Construction 1 3,900,000 49 Public Facilities ES 2016 South Sewer Network Lift Station and Gravity Flow Diversions 1 7,500,000	39		CC	2013		1	
42 Transportation PO 2014 Specialized Transit Bus New Purchases & Replacements 2014-2018 1 348,000 43 Transportation CC 2013 Surface Parking Relocation/Improvement - Construction 1 2,800,000 44 Transportation PO 2015 Traffic Signal Rehabilitation 2014-2015 5 300,000 45 Transportation PO 2014 Transit Bus Refurbish Program 1 1,158,388 46 Transportation PO 2015 Transit Bus Shelters - Replacements 2015-2018 1 600,000 47 Public Facilities ES 2016 Rural Water/Sewer Servicing Construction 9 30,000,000 48 Public Facilities CC 2016 Safety/Security Facility - City Centre Construction 1 3,900,000 49 Public Facilities ES 2016 South Sewer Network Lift Station and Gravity Flow Diversions 1 7,500,000	40	Transportation	ENG	2015	Parsons Creek West Access Road - Construction	1	33,000,000
43 Transportation CC 2013 Surface Parking Relocation/Improvement - Construction 1 2,800,000 44 Transportation PO 2015 Traffic Signal Rehabilitation 2014-2015 5 300,000 45 Transportation PO 2014 Transit Bus Refurbish Program 1 1,158,388 46 Transportation PO 2015 Transit Bus Shelters - Replacements 2015-2018 1 6,000,000 47 Public Facilities ES 2016 Rural Water/Sewer Servicing Construction 9 30,000,000 48 Public Facilities CC 2016 Safety/Security Facility - City Centre Construction 1 3,900,000 49 Public Facilities ES 2016 South Sewer Network Lift Station and Gravity Flow Diversions 1 7,500,000	41	Transportation	CC	2015	Signage & Wayfinding - Construction	1	1,800,000
44 Transportation PO 2015 Traffic Signal Rehabilitation 2014-2015 5 300,000 45 Transportation PO 2014 Transit Bus Refurbish Program 1 1,158,388 46 Transportation PO 2015 Transit Bus Shelters - Replacements 2015-2018 1 600,000 47 Public Facilities ES 2016 Rural Water/Sewer Servicing Construction 9 30,000,000 48 Public Facilities CC 2016 Safety/Security Facility - City Centre Construction 1 3,900,000 49 Public Facilities ES 2016 South Sewer Network Lift Station and Gravity Flow Diversions 1 7,500,000	42	Transportation	PO	2014	Specialized Transit Bus New Purchases & Replacements 2014-2018	1	348,000
45 Transportation PO 2014 Transit Bus Refurbish Program 1 1,158,388 46 Transportation PO 2015 Transit Bus Shelters - Replacements 2015-2018 1 600,000 47 Public Facilities ES 2016 Rural Water/Sewer Servicing Construction 9 30,000,000 48 Public Facilities CC 2016 Safety/Security Facility - City Centre Construction 1 3,900,000 49 Public Facilities ES 2016 South Sewer Network Lift Station and Gravity Flow Diversions 1 7,500,000	43	Transportation	CC	2013	Surface Parking Relocation/Improvement - Construction	1	2,800,000
45 Transportation PO 2014 Transit Bus Refurbish Program 1 1,158,388 46 Transportation PO 2015 Transit Bus Shelters - Replacements 2015-2018 1 600,000 47 Public Facilities ES 2016 Rural Water/Sewer Servicing Construction 9 30,000,000 48 Public Facilities CC 2016 Safety/Security Facility - City Centre Construction 1 3,900,000 49 Public Facilities ES 2016 South Sewer Network Lift Station and Gravity Flow Diversions 1 7,500,000	44	Transportation	PO	2015	Traffic Signal Rehabilitation 2014-2015	5	300,000
46 Transportation PO 2015 Transit Bus Shelters - Replacements 2015-2018 1 600,000 47 Public Facilities ES 2016 Rural Water/Sewer Servicing Construction 9 30,000,000 48 Public Facilities CC 2016 Safety/Security Facility - City Centre Construction 1 3,900,000 49 Public Facilities ES 2016 South Sewer Network Lift Station and Gravity Flow Diversions 1 7,500,000	45		PO	2014		1	
47 Public Facilities ES 2016 Rural Water/Sewer Servicing Construction 9 30,000,000 48 Public Facilities CC 2016 Safety/Security Facility - City Centre Construction 1 3,900,000 49 Public Facilities ES 2016 South Sewer Network Lift Station and Gravity Flow Diversions 1 7,500,000	46		PO	2015	Transit Bus Shelters - Replacements 2015-2018	1	
49 Public Facilities ES 2016 South Sewer Network Lift Station and Gravity Flow Diversions 1 7,500,000	47		ES	2016		9	30,000,000
49 Public Facilities ES 2016 South Sewer Network Lift Station and Gravity Flow Diversions 1 7,500,000	48	Public Facilities	CC	2016	Safety/Security Facility - City Centre Construction	1	3,900,000
50 Recreation & Culture PO 2016 Off Highway Vehicle Staging Areas and Trails 2014 5 100,000	49	Public Facilities	ES	2016		1	7,500,000
	50	Recreation & Culture	PO	2016	Off Highway Vehicle Staging Areas and Trails 2014	5	100,000

51						
	Public Facilities	ES	2016	Athabasca Water Treatment Plant Expansion - Phase 2 Pre-Design and I	1	2,000,000
52	Recreation & Culture	CC	2016	Borealis Park Construction	1	8,600,000
53	Transportation	PO	2016	Fort Chipewyan Winter Road Upgrade to All Weather Road - Construction	2	14,000,000
54	Transportation	PO	2016	Urban Infrastructure Rehabilitation 2017 - 2019 - Design		2,000,000
55	Public Facilities	RES	2016	Ambulances Fleet Replacement 2016		225,000
56	Public Facilities	RES	2016	RES Light Vehicle Fleet Replacement (1 vehicles) 2016		50,000
57	Public Facilities	RES	2016	Rural and Urban Emergency vehicle - Replacement		800,000
58	Public Facilities	RES	2016	Saprae Creek Fire Hall Expansion - Construction		750,000
59	Recreation & Culture	CC	2016	Borealis Park Pre-Construction		2,800,000
60	Recreation & Culture	CC	2013	Civic Centre - Festival Plaza Pre-Contruction		4,900,000
61	Recreation & Culture	PO	2016	Real Martin Drive Park - Pre-design and Design		300,000
62	Recreation & Culture	PO	2016	Syncrude Athletic Park Expansion - Design	1	900,000
63	Transportation	PO	2016	Public Operations Central & North Facilities - Pre-Design and Design	1	7,500,000
				Total 2016 Capital Plan		414,482,388
				2017 Capital Plan		
1	Public Facilities	RES	2015	Anzac Fire Hall - Construction	4	487,000
2	Public Facilities	ES	2016	Athabasca Water Treatment Plant Expansion - Phase 2 Pre-Design and I	1	10,000,000
3	Public Facilities	PO	2014	Building Life Cycle	5	4,100,000
4	Public Facilities	IT	2007	Enterprise Resource Planning Solution	5	1,000,000
5	Public Facilities	CC	2014	Flood Protection - Construction	1	36,000,000
6	Public Facilities	CC	2014	Flood Protection - Pre-Construction	1	2,000,000
7	Public Facilities	ES	2016	Rural Water/Sewer Servicing Construction	9	30,000,000
8	Public Facilities	CC	2016	Safety/Security Facility - City Centre Construction	1	8,100,000
9	Public Facilities	ES	2015	South Regional Reversible Effluent Pipeline - Const FROM ACF	9	14,000,000
10	Public Facilities	ES	2016	South Sewer Network Lift Station and Gravity Flow Diversions	1	7,000,000
11	Public Facilities	CC	2013	Water / Waste - City Centre - Construction	1	2,500,000
12	Recreation & Culture	CC	2013	Arts and Events - Construction	1	1,300,000
13	Recreation & Culture	CC	2016	Borealis Park Construction	1	7,000,000
14	Recreation & Culture	PO	2016	Off Highway Vehicle Staging Areas and Trails 2014	5	1,100,000
15	Recreation & Culture	CC	2014	Waterways & Horse Pasture Park - Design & Construction	1	8,000,000
16	Transportation	CC	2013	City Centre Downtown Core Streetscapes - Construction	1	18,400,000
17	Transportation	CC	2014	City Centre Downtown Core Streetscapes - Pre-Construction	1	4,900,000
18	Transportation	PO	2015	Draper Road Upgrading - Construction	3	5,000,000
19	Transportation	PO	2016	Fort Chipewyan Winter Road Upgrade to All Weather Road - Construction	2	23,000,000
20	Transportation	CC	2015	Franklin Avenue Transit Infrastructure - Pre Construction	1	10,100,000
21	Transportation	CC	2015	Fraser and Manning Construction	1	4,500,000
22	Transportation	CC	2015	Gateways Construction	1	1,500,000
23	Transportation	CC	2015	Signage & Wayfinding - Construction	1	1,800,000
24	Transportation	PO	2014	Specialized Transit Bus New Purchases & Replacements 2014-2018	1	382,980
25	Transportation	CC	2013	Surface Parking Relocation/Improvement - Construction	1	2,900,000
26	Transportation	PO	2014	Transit Bus Refurbish Program	1	688,416
27	Transportation	PO	2015	Transit Bus Shelters - Replacements 2015-2018	1	600,000
28	Transportation	PO	2016	Urban Infrastructure Rehabilitation 2017 - 2019 - Design	1	8,000,000
29	Public Facilities	ES	2017	Athabasca Water Treatment Plant Expansion - Phase 2 Construction	1	100,000,000
30	Public Facilities	RES	2017	Fire Hall #1 Relocation - Construction	1	4,000,000
31	Transportation	PO	2017	Public Operations Central & North Facilities - Construction	1	26,500,000
32	Public Facilities	RES	2017	Ambulances Fleet Replacement 2017	5	225,000
33	Public Facilities	RES	2017	Emergency Communications Technology Upgrades	1	200,000
34	Public Facilities	RES	2017	Replacement Rescue Truck	5	400,000
35	Public Facilities	DEC		RES Light Vehicle Fleet Replacement (5 vehicles) 2017		
35		RES	2017		3	250,000
36	Public Facilities	ES	2017	Saprae Creek Water Network Upgrades - Design	3	
				Father Beauregard/Ecole Boreal Community Park Upgrades - Construction		250,000 3,000,000 1,600,000
36	Public Facilities	ES	2017		3	3,000,000
36	Public Facilities	ES	2017	Father Beauregard/Ecole Boreal Community Park Upgrades - Constructic Total 2017 Capital Plan	3	3,000,000 1,600,000
36 37	Public Facilities Recreation & Culture	ES PO	2017 2017	Father Beauregard/Ecole Boreal Community Park Upgrades - Construction Total 2017 Capital Plan 2018 Capital Plan	3	3,000,000 1,600,000 350,533,396
36 37	Public Facilities Recreation & Culture Public Facilities	ES PO ES	2017 2017 2017	Father Beauregard/Ecole Boreal Community Park Upgrades - Construction Total 2017 Capital Plan 2018 Capital Plan Athabasca Water Treatment Plant Expansion - Phase 2 Construction	3 1	3,000,000 1,600,000 350,533,396 150,000,000
36 37 1 2	Public Facilities Recreation & Culture Public Facilities Public Facilities	ES PO	2017 2017 2017 2017 2016	Father Beauregard/Ecole Boreal Community Park Upgrades - Constructic Total 2017 Capital Plan 2018 Capital Plan Athabasca Water Treatment Plant Expansion - Phase 2 Construction Athabasca Water Treatment Plant Expansion - Phase 2 Pre-Design and I	3 1	3,000,000 1,600,000 350,533,396 150,000,000 10,000,000
36 37 1 2 3	Public Facilities Recreation & Culture Public Facilities Public Facilities Public Facilities	ES PO ES PO	2017 2017 2017 2016 2014	Father Beauregard/Ecole Boreal Community Park Upgrades - Construction Total 2017 Capital Plan 2018 Capital Plan Athabasca Water Treatment Plant Expansion - Phase 2 Construction Athabasca Water Treatment Plant Expansion - Phase 2 Pre-Design and I Building Life Cycle	1 1 5	3,000,000 1,600,000 350,533,396 150,000,000 10,000,000 4,100,000
36 37 1 2 3 4	Public Facilities Recreation & Culture Public Facilities Public Facilities Public Facilities Public Facilities Public Facilities	ES PO ES PO RES	2017 2017 2017 2016 2014 2017	Father Beauregard/Ecole Boreal Community Park Upgrades - Construction Total 2017 Capital Plan 2018 Capital Plan Athabasca Water Treatment Plant Expansion - Phase 2 Construction Athabasca Water Treatment Plant Expansion - Phase 2 Pre-Design and I Building Life Cycle Fire Hall #1 Relocation - Construction	3 1 1 1 5 1	3,000,000 1,600,000 350,533,396 150,000,000 10,000,000 4,100,000 5,000,000
36 37 1 2 3 4 5	Public Facilities Recreation & Culture Public Facilities Public Facilities Public Facilities Public Facilities Public Facilities	ES PO ES PO RES CC	2017 2017 2017 2016 2014 2017 2014	Father Beauregard/Ecole Boreal Community Park Upgrades - Construction Total 2017 Capital Plan 2018 Capital Plan Athabasca Water Treatment Plant Expansion - Phase 2 Construction Athabasca Water Treatment Plant Expansion - Phase 2 Pre-Design and I Building Life Cycle Fire Hall #1 Relocation - Construction Flood Protection - Construction	1 1 5 1 1	3,000,000 1,600,000 350,533,396 150,000,000 10,000,000 4,100,000 5,000,000 41,000,000
36 37 1 2 3 4 5 6	Public Facilities Recreation & Culture Public Facilities	ES PO ES CC CC	2017 2017 2017 2016 2014 2017 2014 2014	Father Beauregard/Ecole Boreal Community Park Upgrades - Constructic Total 2017 Capital Plan 2018 Capital Plan Athabasca Water Treatment Plant Expansion - Phase 2 Construction Athabasca Water Treatment Plant Expansion - Phase 2 Pre-Design and I Building Life Cycle Fire Hall #1 Relocation - Construction Flood Protection - Construction Flood Protection - Pre-Construction	1 1 1 5 1 1	3,000,000 1,600,000 350,533,396 150,000,000 4,100,000 41,000,000 1,000,000
36 37 1 2 3 4 5 6 7	Public Facilities Recreation & Culture Public Facilities	ES PO ES ES PO RES CC CC ES	2017 2017 2017 2016 2014 2017 2014 2014 2016	Father Beauregard/Ecole Boreal Community Park Upgrades - Constructic Total 2017 Capital Plan 2018 Capital Plan Athabasca Water Treatment Plant Expansion - Phase 2 Construction Athabasca Water Treatment Plant Expansion - Phase 2 Pre-Design and I Building Life Cycle Fire Hall #1 Relocation - Construction Flood Protection - Construction Flood Protection - Pre-Construction Rural Water/Sewer Servicing Construction	1 1 5 1 1 1 1 9	3,000,000 1,600,000 350,533,396 150,000,000 4,100,000 5,000,000 1,000,000 1,000,000 30,000,000
36 37 1 2 3 4 5 6 7 8	Public Facilities Recreation & Culture Public Facilities	ES PO ES ES PO RES CC CC ES CC	2017 2017 2017 2016 2014 2017 2014 2014 2016 2016	Father Beauregard/Ecole Boreal Community Park Upgrades - Constructic Total 2017 Capital Plan 2018 Capital Plan Athabasca Water Treatment Plant Expansion - Phase 2 Construction Athabasca Water Treatment Plant Expansion - Phase 2 Pre-Design and I Building Life Cycle Fire Hall #1 Relocation - Construction Flood Protection - Construction Flood Protection - Pre-Construction Rural Water/Sewer Servicing Construction Safety/Security Facility - City Centre Construction	1 1 1 5 1 1 1 9	3,000,000 1,600,000 350,533,396 150,000,000 4,100,000 4,100,000 41,000,000 1,000,000 30,000,000 8,400,000
36 37 1 2 3 4 5 6 7 8 9	Public Facilities Recreation & Culture Public Facilities Recreation & Culture	ES PO ES ES PO RES CC CC ES CC	2017 2017 2017 2016 2014 2017 2014 2016 2016 2016 2013	Father Beauregard/Ecole Boreal Community Park Upgrades - Construction Total 2017 Capital Plan 2018 Capital Plan Athabasca Water Treatment Plant Expansion - Phase 2 Construction Athabasca Water Treatment Plant Expansion - Phase 2 Pre-Design and I Building Life Cycle Fire Hall #1 Relocation - Construction Flood Protection - Construction Flood Protection - Pre-Construction Rural Water/Sewer Servicing Construction Safety/Security Facility - City Centre Construction Arts and Events - Construction	1 1 1 5 1 1 1 9 1	3,000,000 1,600,000 350,533,396 150,000,000 4,100,000 5,000,000 41,000,000 1,000,000 30,000,000 8,400,000 1,300,000
36 37 1 2 3 4 5 6 7 8 9	Public Facilities Recreation & Culture Public Facilities Recreation & Culture Transportation	ES PO ES ES ES PO RES CC CC CC CC	2017 2017 2017 2016 2014 2017 2014 2016 2016 2016 2013 2013	Father Beauregard/Ecole Boreal Community Park Upgrades - Construction Total 2017 Capital Plan 2018 Capital Plan Athabasca Water Treatment Plant Expansion - Phase 2 Construction Athabasca Water Treatment Plant Expansion - Phase 2 Pre-Design and I Building Life Cycle Fire Hall #1 Relocation - Construction Flood Protection - Construction Flood Protection - Pre-Construction Rural Water/Sewer Servicing Construction Safety/Security Facility - City Centre Construction Arts and Events - Construction City Centre Downtown Core Streetscapes - Construction	1 1 1 5 1 1 1 1 9 1 1	3,000,000 1,600,000 350,533,396 150,000,000 4,100,000 4,100,000 1,000,000 30,000,000 8,400,000 1,300,000 14,300,000
1 2 3 4 5 6 7 8 9 10	Public Facilities Recreation & Culture Public Facilities	ES PO ES ES ES PO RES CC CC ES CC CC PO	2017 2017 2017 2016 2014 2017 2014 2014 2016 2016 2013 2013 2015	Father Beauregard/Ecole Boreal Community Park Upgrades - Construction Total 2017 Capital Plan 2018 Capital Plan Athabasca Water Treatment Plant Expansion - Phase 2 Construction Athabasca Water Treatment Plant Expansion - Phase 2 Pre-Design and I Building Life Cycle Fire Hall #1 Relocation - Construction Flood Protection - Construction Flood Protection - Pre-Construction Rural Water/Sewer Servicing Construction Safety/Security Facility - City Centre Construction Arts and Events - Construction City Centre Downtown Core Streetscapes - Construction Draper Road Upgrading - Construction	1 1 1 5 1 1 1 1 1 9 1 1 1 1 1 3	3,000,000 1,600,000 350,533,396 150,000,000 4,100,000 41,000,000 1,000,000 30,000,000 8,400,000 1,300,000 14,300,000 6,800,000
36 37 1 2 3 4 5 6 7 8 9 10 11 12	Public Facilities Recreation & Culture Public Facilities Transportation Transportation Transportation	ES PO ES ES PO CC	2017 2017 2017 2016 2014 2017 2014 2016 2016 2016 2013 2013 2015	Father Beauregard/Ecole Boreal Community Park Upgrades - Construction Total 2017 Capital Plan 2018 Capital Plan Athabasca Water Treatment Plant Expansion - Phase 2 Construction Athabasca Water Treatment Plant Expansion - Phase 2 Pre-Design and I Building Life Cycle Fire Hall #1 Relocation - Construction Flood Protection - Construction Flood Protection - Pre-Construction Rural Water/Sewer Servicing Construction Safety/Security Facility - City Centre Construction Arts and Events - Construction City Centre Downtown Core Streetscapes - Construction Draper Road Upgrading - Construction Fraser and Manning Construction	1 1 1 5 1 1 1 1 1 9 1 1 1 1 1 1 1	3,000,000 1,600,000 350,533,396 150,000,000 10,000,000 4,1000,000 41,000,000 30,000,000 8,400,000 1,300,000 1,300,000 6,800,000 4,500,000
1 2 3 4 5 6 7 8 9 10 11 12 13	Public Facilities Recreation & Culture Public Facilities Transportation Transportation Transportation Transportation	ES PO ES ES PO CC	2017 2017 2016 2014 2014 2016 2016 2016 2013 2013 2013 2015 2015	Father Beauregard/Ecole Boreal Community Park Upgrades - Construction Total 2017 Capital Plan 2018 Capital Plan Athabasca Water Treatment Plant Expansion - Phase 2 Construction Athabasca Water Treatment Plant Expansion - Phase 2 Pre-Design and I Building Life Cycle Fire Hall #1 Relocation - Construction Flood Protection - Construction Flood Protection - Pre-Construction Rural Water/Sewer Servicing Construction Safety/Security Facility - City Centre Construction Arts and Events - Construction City Centre Downtown Core Streetscapes - Construction Draper Road Upgrading - Construction Fraser and Manning Construction Public Operations Central & North Facilities - Construction	1 1 1 5 1 1 1 1 1 9 1 1 1 1 1 1 1 1	3,000,000 1,600,000 350,533,396 150,000,000 10,000,000 4,100,000 5,000,000 1,000,000 30,000,000 8,400,000 1,300,000 1,300,000 1,300,000 4,500,000 4,500,000 33,400,000
1 2 3 4 5 6 7 8 9 10 11 12 13 14	Public Facilities Recreation & Culture Public Facilities Recreation & Culture Transportation Transportation Transportation Transportation Transportation	ES PO ES ES ES PO CC	2017 2017 2017 2016 2014 2014 2014 2016 2013 2013 2015 2015 2017 2015	Father Beauregard/Ecole Boreal Community Park Upgrades - Construction Total 2017 Capital Plan 2018 Capital Plan Athabasca Water Treatment Plant Expansion - Phase 2 Construction Athabasca Water Treatment Plant Expansion - Phase 2 Pre-Design and I Building Life Cycle Fire Hall #1 Relocation - Construction Flood Protection - Construction Flood Protection - Pre-Construction Rural Water/Sewer Servicing Construction Safety/Security Facility - City Centre Construction Arts and Events - Construction City Centre Downtown Core Streetscapes - Construction Draper Road Upgrading - Construction Fraser and Manning Construction Public Operations Central & North Facilities - Construction Signage & Wayfinding - Construction	1 1 5 1 1 1 1 9 1 1 1 3 1 1	3,000,000 1,600,000 350,533,396 150,000,000 4,100,000 4,100,000 1,000,000 30,000,000 1,300,000 14,300,000 6,800,000 4,500,000 33,400,000 1,800,000
1 2 3 4 5 6 7 8 9 10 11 12 13 14 15	Public Facilities Recreation & Culture Public Facilities Recreation & Culture Transportation Transportation Transportation Transportation Transportation Transportation Transportation	ES PO ES ES ES PO CC CC ES CC CC CC PO CC PO CC PO CC PO	2017 2017 2016 2014 2014 2016 2016 2013 2013 2015 2015 2017 2015 2015 2015 2015	Father Beauregard/Ecole Boreal Community Park Upgrades - Construction Total 2017 Capital Plan 2018 Capital Plan Athabasca Water Treatment Plant Expansion - Phase 2 Construction Athabasca Water Treatment Plant Expansion - Phase 2 Pre-Design and I Building Life Cycle Fire Hall #1 Relocation - Construction Flood Protection - Construction Flood Protection - Pre-Construction Rural Water/Sewer Servicing Construction Safety/Security Facility - City Centre Construction Arts and Events - Construction City Centre Downtown Core Streetscapes - Construction Draper Road Upgrading - Construction Fraser and Manning Construction Public Operations Central & North Facilities - Construction Signage & Wayfinding - Construction Specialized Transit Bus New Purchases & Replacements 2014-2018	1 1 1 5 1 1 1 9 1 1 1 1 1 1 1 1 1 1 1 1	3,000,000 1,600,000 350,533,396 150,000,000 1,000,000 4,100,000 1,000,000 30,000,000 8,400,000 1,300,000 6,800,000 4,500,000 4,500,000 1,800,000 1,800,000 1,800,000 1,800,000 1,800,000 1,800,000 1,800,000 1,800,000 1,800,000 1,800,000 1,800,000 1,800,000 1,800,000 1,800,000 1,800,000 1,800,000 1,800,000 1,800,000
1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16	Public Facilities Recreation & Culture Public Facilities Transportation Transportation Transportation Transportation Transportation Transportation Transportation	ES PO ES ES ES PO RES CC CC CC ES CC CC PO CC PO CC PO CC CC CC PO CC	2017 2017 2016 2014 2014 2016 2016 2016 2016 2015 2015 2015 2015 2015 2014 2014 2014	Father Beauregard/Ecole Boreal Community Park Upgrades - Construction Total 2017 Capital Plan 2018 Capital Plan Athabasca Water Treatment Plant Expansion - Phase 2 Construction Athabasca Water Treatment Plant Expansion - Phase 2 Pre-Design and I Building Life Cycle Fire Hall #1 Relocation - Construction Flood Protection - Construction Flood Protection - Pre-Construction Rural Water/Sewer Servicing Construction Astery/Security Facility - City Centre Construction Arts and Events - Construction City Centre Downtown Core Streetscapes - Construction Draper Road Upgrading - Construction Fraser and Manning Construction Public Operations Central & North Facilities - Construction Signage & Wayfinding - Construction Specialized Transit Bus New Purchases & Replacements 2014-2018 Surface Parking Relocation/Improvement - Construction	1 1 1 5 1 1 1 1 9 1 1 1 1 3 1 1 1 1 1 1 1 1	3,000,000 1,600,000 150,000,000 10,000,000 41,000,000 41,000,000 10,000,000 41,000,000 41,000,000 41,000,000 41,000,000 41,000,000 41,000,000 41,000,000 68,000,000 45,000,000 68,000,000 45,000,000 68,000,000 68,000,000 68,000,000 68,000,000 68,000,000 68,000,000 68,000,000 68,000,000 68,000,000 68,000,000
1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17	Public Facilities Recreation & Culture Public Facilities Transportation Transportation Transportation Transportation Transportation Transportation	ES PO ES ES PO RES CC CC CC CC CC PO	2017 2017 2016 2014 2014 2016 2016 2016 2016 2015 2015 2017 2015 2017 2015 2017 2014 2014	Father Beauregard/Ecole Boreal Community Park Upgrades - Construction Total 2017 Capital Plan 2018 Capital Plan Athabasca Water Treatment Plant Expansion - Phase 2 Construction Athabasca Water Treatment Plant Expansion - Phase 2 Pre-Design and I Building Life Cycle Fire Hall #1 Relocation - Construction Flood Protection - Construction Flood Protection - Pre-Construction Rural Water/Sewer Servicing Construction Safety/Security Facility - City Centre Construction Arts and Events - Construction City Centre Downtown Core Streetscapes - Construction Draper Road Upgrading - Construction Fraser and Manning Construction Public Operations Central & North Facilities - Construction Signage & Wayfinding - Construction Specialized Transit Bus New Purchases & Replacements 2014-2018 Surface Parking Relocation/Improvement - Construction Transit Bus Refurbish Program	1 1 5 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	3,000,000 1,600,000 350,533,396 150,000,000 4,100,000 4,100,000 30,000,000 8,400,000 1,300,000 6,800,000 4,500,000 33,400,000 1,800,000 4,500,000
1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18	Public Facilities Recreation & Culture Public Facilities Recreation & Culture Transportation	ES PO ES ES ES PO RES CC CC CC CC CC CC CC PO CC PO CC PO CC PO	2017 2017 2016 2014 2014 2014 2016 2013 2013 2015 2017 2015 2014 2014 2014 2015	Father Beauregard/Ecole Boreal Community Park Upgrades - Construction Total 2017 Capital Plan 2018 Capital Plan Athabasca Water Treatment Plant Expansion - Phase 2 Construction Athabasca Water Treatment Plant Expansion - Phase 2 Pre-Design and I Building Life Cycle Fire Hall #1 Relocation - Construction Flood Protection - Construction Flood Protection - Construction Rural Water/Sewer Servicing Construction Safety/Security Facility - City Centre Construction Arts and Events - Construction City Centre Downtown Core Streetscapes - Construction Draper Road Upgrading - Construction Fraser and Manning Construction Public Operations Central & North Facilities - Construction Signage & Wayfinding - Construction Specialized Transit Bus New Purchases & Replacements 2014-2018 Surface Parking Relocation/Improvement - Construction Transit Bus Refurbish Program Transit Bus Shelters - Replacements 2015-2018	1 1 5 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	3,000,000 1,600,000 350,533,396 150,000,000 4,100,000 4,100,000 1,000,000 30,000,000 1,300,000 14,300,000 14,300,000 6,800,000 33,400,000 18,000,000 631,917 1,500,000 447,477 600,000
1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19	Public Facilities Recreation & Culture Public Facilities Recreation & Culture Transportation	ES PO ES ES ES PO CC CC CC PO PO CC PO PO ES	2017 2017 2016 2014 2014 2016 2013 2013 2015 2015 2017 2015 2017 2014 2014 2015 2017 2014 2018	Father Beauregard/Ecole Boreal Community Park Upgrades - Construction Total 2017 Capital Plan 2018 Capital Plan Athabasca Water Treatment Plant Expansion - Phase 2 Construction Athabasca Water Treatment Plant Expansion - Phase 2 Pre-Design and I Building Life Cycle Fire Hall #1 Relocation - Construction Flood Protection - Construction Flood Protection - Pre-Construction Rural Water/Sewer Servicing Construction Safety/Security Facility - City Centre Construction Arts and Events - Construction City Centre Downtown Core Streetscapes - Construction Draper Road Upgrading - Construction Fraser and Manning Construction Praser and Manning Construction Signage & Wayfinding - Construction Signage & Wayfinding - Construction Specialized Transit Bus New Purchases & Replacements 2014-2018 Surface Parking Relocation/Improvement - Construction Transit Bus Refurbish Program Transit Bus Shelters - Replacements 2015-2018 Saprae Creek Water Network Upgrades - Construction	3 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	3,000,000 1,600,000 350,533,396 150,000,000 4,100,000 4,100,000 1,000,000 30,000,000 8,400,000 6,800,000 4,500,000 1,300,000 1,300,000 1,500,000 1,500,000 1,500,000 15,000,000
1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20	Public Facilities Recreation & Culture Public Facilities Recreation & Culture Transportation Public Facilities Recreation & Culture	ES PO ES ES ES CC CC ES CC CC PO PO CC PO	2017 2017 2016 2014 2014 2016 2016 2016 2015 2015 2015 2015 2015 2014 2013 2014 2015 2014 2016 2016 2016 2016 2016 2017 2018 2018 2018 2018 2018 2018 2018 2018	Father Beauregard/Ecole Boreal Community Park Upgrades - Construction Total 2017 Capital Plan 2018 Capital Plan Athabasca Water Treatment Plant Expansion - Phase 2 Construction Athabasca Water Treatment Plant Expansion - Phase 2 Pre-Design and I Building Life Cycle Fire Hall #1 Relocation - Construction Flood Protection - Construction Flood Protection - Pre-Construction Rural Water/Sewer Servicing Construction Asfety/Security Facility - City Centre Construction Arts and Events - Construction City Centre Downtown Core Streetscapes - Construction Draper Road Upgrading - Construction Fraser and Manning Construction Public Operations Central & North Facilities - Construction Signage & Wayfinding - Construction Specialized Transit Bus New Purchases & Replacements 2014-2018 Surface Parking Relocation/Improvement - Construction Transit Bus Refurbish Program Transit Bus Shelters - Replacements 2015-2018 Saprae Creek Water Network Upgrades - Construction Real Martin Drive Park - Construction	3 1 1 1 5 1 1 1 1 1 1 1 1 1 1 1 3 1 1 1 1	3,000,000 1,600,000 350,533,396 150,000,000 1,000,000 4,100,000 30,000,000 8,400,000 1,300,000 1,300,000 1,300,000 1,300,000 1,500,000 33,400,000 631,917 1,500,000 447,477 600,000 15,000,000 15,000,000
1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21	Public Facilities Recreation & Culture Public Facilities Recreation & Culture Transportation Transportation Transportation Transportation Transportation Transportation Transportation Public Facilities Recreation & Culture Transportation	ES PO PO ES PO	2017 2017 2016 2014 2014 2016 2016 2016 2013 2015 2015 2015 2015 2014 2013 2014 2013 2014 2014 2018 2018 2018	Father Beauregard/Ecole Boreal Community Park Upgrades - Construction Total 2017 Capital Plan 2018 Capital Plan Athabasca Water Treatment Plant Expansion - Phase 2 Construction Athabasca Water Treatment Plant Expansion - Phase 2 Pre-Design and I Building Life Cycle Fire Hall #1 Relocation - Construction Flood Protection - Construction Flood Protection - Pre-Construction Rural Water/Sewer Servicing Construction Astery/Security Facility - City Centre Construction Arts and Events - Construction City Centre Downtown Core Streetscapes - Construction Draper Road Upgrading - Construction Fraser and Manning Construction Public Operations Central & North Facilities - Construction Signage & Wayfinding - Construction Specialized Transit Bus New Purchases & Replacements 2014-2018 Surface Parking Relocation/Improvement - Construction Transit Bus Refurbish Program Transit Bus Shelters - Replacements 2015-2018 Saprae Creek Water Network Upgrades - Construction Real Martin Drive Park - Construction Urban Infrastructure Rehabilitation 2017 - 2019 - Construction	3 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	3,000,000 1,600,000 1,600,000 10,000,000 4,100,000 4,100,000 41,000,000 41,000,000 41,000,000 41,000,000 1,300,000 6,800,000 4,500,000 1,800,000 4,500,000 4,500,000 1,500,000 1,500,000 1,500,000 1,500,000 1,500,000 1,500,000 1,500,000 1,500,000
1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22	Public Facilities Recreation & Culture Public Facilities Recreation & Culture Transportation Public Facilities Recreation & Culture Transportation Public Facilities	ES PO ES ES ES PO RES CC CC CC CC CC CC PO CC PO CC PO PO PO RES	2017 2017 2016 2014 2014 2016 2013 2013 2015 2017 2015 2014 2015 2014 2015 2018 2018 2018 2018	Father Beauregard/Ecole Boreal Community Park Upgrades - Construction Total 2017 Capital Plan 2018 Capital Plan Athabasca Water Treatment Plant Expansion - Phase 2 Construction Athabasca Water Treatment Plant Expansion - Phase 2 Pre-Design and I Building Life Cycle Fire Hall #1 Relocation - Construction Flood Protection - Construction Flood Protection - Pre-Construction Rural Water/Sewer Servicing Construction Safety/Security Facility - City Centre Construction Arts and Events - Construction City Centre Downtown Core Streetscapes - Construction Draper Road Upgrading - Construction Fraser and Manning Construction Public Operations Central & North Facilities - Construction Signage & Wayfinding - Construction Specialized Transit Bus New Purchases & Replacements 2014-2018 Surface Parking Relocation/Improvement - Construction Transit Bus Shelters - Replacements 2015-2018 Saprae Creek Water Network Upgrades - Construction Real Martin Drive Park - Construction Urban Infrastructure Rehabilitation 2017 - 2019 - Construction Ambulances Fleet Replacement 2018	3 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	3,000,000 1,600,000 1,600,000 150,000,000 1,000,000 4,100,000 4,100,000 1,000,000 30,000,000 1,300,000 1,300,000 1,300,000 1,300,000 1,300,000 1,300,000 1,300,000 1,300,000 1,300,000 1,5
1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22 23	Public Facilities Recreation & Culture Public Facilities Recreation & Culture Transportation Public Facilities Recreation & Culture Transportation Public Facilities Public Facilities	ES PO ES ES PO CC CC CC PO PO CC PO CC PO PO CC PO PO CC PO PO PO PO ES PO PO PO RES ES	2017 2017 2016 2014 2014 2014 2016 2013 2013 2015 2015 2017 2015 2014 2018 2018 2018 2018 2018 2018	Father Beauregard/Ecole Boreal Community Park Upgrades - Construction Total 2017 Capital Plan 2018 Capital Plan Athabasca Water Treatment Plant Expansion - Phase 2 Construction Athabasca Water Treatment Plant Expansion - Phase 2 Pre-Design and I Building Life Cycle Fire Hall #1 Relocation - Construction Flood Protection - Pre-Construction Flood Protection - Pre-Construction Rural Water/Sewer Servicing Construction Safety/Security Facility - City Centre Construction Arts and Events - Construction City Centre Downtown Core Streetscapes - Construction Draper Road Upgrading - Construction Fraser and Manning Construction Public Operations Central & North Facilities - Construction Signage & Wayfinding - Construction Signage & Wayfinding - Construction Specialized Transit Bus New Purchases & Replacements 2014-2018 Surface Parking Relocation/Improvement - Construction Transit Bus Refurbish Program Transit Bus Shelters - Replacements 2015-2018 Saprae Creek Water Network Upgrades - Construction Ambulances Fleet Replacement 2018 Pressure Reducing Valves Upgrade	3 1 1 1 1 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5	3,000,000 1,600,000 1,600,000 1,000,000 4,100,000 4,100,000 1,000,000 1,000,000 1,300,000 1,300,000 1,300,000 1,300,000 1,300,000 1,300,000 1,300,000 1,300,000 1,500,000
1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22 23 24	Public Facilities Recreation & Culture Public Facilities Recreation & Culture Transportation Public Facilities Recreation & Culture Transportation Public Facilities Public Facilities Public Facilities	ES PO ES ES ES PO RES CC CC ES CC CC PO CC PO CC PO CC PO CC PO ES PO PO ES PO RES ES RES	2017 2017 2016 2014 2014 2016 2013 2013 2015 2015 2017 2015 2015 2018 2018 2018 2018 2018 2018 2018 2018	Father Beauregard/Ecole Boreal Community Park Upgrades - Construction Total 2017 Capital Plan 2018 Capital Plan Athabasca Water Treatment Plant Expansion - Phase 2 Construction Athabasca Water Treatment Plant Expansion - Phase 2 Pre-Design and I Building Life Cycle Fire Hall #1 Relocation - Construction Flood Protection - Construction Flood Protection - Pre-Construction Flood Protection - Pre-Construction Rural Water/Sewer Servicing Construction Safety/Security Facility - City Centre Construction Arts and Events - Construction City Centre Downtown Core Streetscapes - Construction Draper Road Upgrading - Construction Fraser and Manning Construction Fraser and Manning Construction Signage & Wayfinding - Construction Signage & Wayfinding - Construction Specialized Transit Bus New Purchases & Replacements 2014-2018 Surface Parking Relocation/Improvement - Construction Transit Bus Shelters - Replacements 2015-2018 Saprae Creek Water Network Upgrades - Construction Real Martin Drive Park - Construction Urban Infrastructure Rehabilitation 2017 - 2019 - Construction Ambulances Fleet Replacement 2018 Pressure Reducing Valves Upgrade RES Light Vehicle Fleet Replacement (6 vehicles) 2018	3 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 5 5 5 4 4	3,000,000 1,600,000 1,600,000 1,000,000 1,000,000 1,000,000 1,000,000
1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22 23 24 25	Public Facilities Recreation & Culture Public Facilities Recreation & Culture Transportation Public Facilities Recreation & Culture Transportation Public Facilities Public Facilities Public Facilities Public Facilities	ES PO ES ES ES PO CC CC ES CC CC CC PO CC PO CC PO CC PO CC PO CC RES PO RES RES RES RES	2017 2017 2016 2014 2014 2016 2013 2015 2015 2015 2015 2015 2015 2014 2018 2018 2018 2018 2018 2018 2018 2018	Father Beauregard/Ecole Boreal Community Park Upgrades - Construction Total 2017 Capital Plan 2018 Capital Plan Athabasca Water Treatment Plant Expansion - Phase 2 Construction Athabasca Water Treatment Plant Expansion - Phase 2 Pre-Design and I Building Life Cycle Fire Hall #1 Relocation - Construction Flood Protection - Construction Flood Protection - Pre-Construction Rural Water/Sewer Servicing Construction Atts and Events - Construction City Centre Downtown Core Streetscapes - Construction Draper Road Upgrading - Construction Fraser and Manning Construction Public Operations Central & North Facilities - Construction Specialized Transit Bus New Purchases & Replacements 2014-2018 Surface Parking Relocation/Improvement - Construction Transit Bus Shelters - Replacements 2015-2018 Saprae Creek Water Network Upgrades - Construction Real Martin Drive Park - Construction Urban Infrastructure Rehabilitation 2017 - 2019 - Construction Ambulances Fleet Replacement (6 vehicles) 2018 Rural & Urban Emergency Vehicle Replacement for (Pumper truck 310)	3 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	3,000,000 1,600,000 1,600,000 1,000,000 1,000,000 1,000,000 1,000,000
1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22 23 24	Public Facilities Recreation & Culture Public Facilities Recreation & Culture Transportation Public Facilities Recreation & Culture Transportation Public Facilities Public Facilities Public Facilities	ES PO ES ES ES PO RES CC CC ES CC CC PO CC PO CC PO CC PO CC PO ES PO PO ES PO RES ES RES	2017 2017 2016 2014 2014 2016 2013 2013 2015 2015 2017 2015 2015 2018 2018 2018 2018 2018 2018 2018 2018	Father Beauregard/Ecole Boreal Community Park Upgrades - Construction Total 2017 Capital Plan 2018 Capital Plan Athabasca Water Treatment Plant Expansion - Phase 2 Construction Athabasca Water Treatment Plant Expansion - Phase 2 Pre-Design and I Building Life Cycle Fire Hall #1 Relocation - Construction Flood Protection - Construction Flood Protection - Pre-Construction Flood Protection - Pre-Construction Rural Water/Sewer Servicing Construction Safety/Security Facility - City Centre Construction Arts and Events - Construction City Centre Downtown Core Streetscapes - Construction Draper Road Upgrading - Construction Fraser and Manning Construction Fraser and Manning Construction Signage & Wayfinding - Construction Signage & Wayfinding - Construction Specialized Transit Bus New Purchases & Replacements 2014-2018 Surface Parking Relocation/Improvement - Construction Transit Bus Shelters - Replacements 2015-2018 Saprae Creek Water Network Upgrades - Construction Real Martin Drive Park - Construction Urban Infrastructure Rehabilitation 2017 - 2019 - Construction Ambulances Fleet Replacement 2018 Pressure Reducing Valves Upgrade RES Light Vehicle Fleet Replacement (6 vehicles) 2018	3 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 5 5 5 4 4	3,000,000 1,600,000

				2019 Capital Plan		
1	Public Facilities	IT	2007	Enterprise Resource Planning Solution	5	3,000,000
2	Public Facilities	CC	2016	Safety/Security Facility - City Centre Construction	1	8,600,000
3	Public Facilities	ES	2018	Saprae Creek Water Network Upgrades - Construction	3	15,000,000
4	Recreation & Culture	CC	2013	Arts and Events - Construction	1	1,200,000
5	Recreation & Culture	PO	2018	Real Martin Drive Park - Construction	1	2,500,000
6	Transportation	CC	2013	City Centre Downtown Core Streetscapes - Construction	1	27,800,000
7	Transportation	PO	2017	Public Operations Central & North Facilities - Construction	1	33,700,000
8	Transportation	CC	2015	Signage & Wayfinding - Construction	1	7,200,000
9	Transportation	PO	2018	Urban Infrastructure Rehabilitation 2017 - 2019 - Construction	1	40,000,000
10	Public Facilities	RES	2019	Fire Training Centre - Construction	5	3,000,000
11	Public Facilities	RES	2019	Ambulances Fleet Replacement 2019	5	225,000
12	Public Facilities	RES	2019	Fort MacKay Water Tanker	2	400,000
13	Public Facilities	RES	2019	Rural & Urban Emergency Vehicle Replacement for (Pumper truck 311)	6	800,000
				Total 2019 Capital Plan		143,425,000