

Strategic Plan 2018-2021 Summary Progress Report

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Department: Strategic Planning and Program Management

Meeting Date: September 14, 2021

Strategic Plan: Introduction and Overview



Strategic Plan: Initiatives

14	Responsible Government Initiatives
7	Downtown Revitalization Initiatives
6	Regional Economic Development Initiatives
9	Rural and Indigenous Communities and Partnerships Initiatives
36	Initiatives in Total *

* *A total of four (4) initiatives were transitioned to Fort McMurray Wood Buffalo Economic Development and Tourism*

Strategic Plan: Progress

Strategic Priority		On Target 🎯	Delayed 🕒	Completed ✅
1	Responsible Government	8	3	3
2	Downtown Revitalization	6	1	0
3	Regional Economic Development	1	0	1
4	Rural and Indigenous Communities and Partnerships	4	4	1

75%

The proportion of the remaining 32 initiatives that are either completed or on target for completion

Successes: Responsible Government

- Implementation of Community Investment Online Grant Portal
- Adjustment of user fees to align with other municipalities within the Province
- Establishment of the Vulnerable Persons Registry which has received the Minister's Award for Municipal Excellence
- Completion of all field work associated with the 2016 Horse River Wildfire recovery and construction scheduled for November 30, 2021

Successes: Responsible Government

(continued)

- Support for intergovernmental advocacy efforts across all levels of government
- Municipality's unconsolidated debt was addressed, and the organization is debt free.
- Update of multiple business continuity plans for critical municipal services

Successes: Downtown Revitalization

- Introduction of the Downtown Revitalization Incentive Program (Phases 1 and 2)
- Establishment of a Municipal Land Inventory
- Launch of Kiyām Community Park's design and construction phases

Successes: Regional Economic Development

- Adoption of the Wood Buffalo Public Art Plan for 2021-2030
- Continued support for those initiatives that were transitioned to Fort McMurray Wood Buffalo Economic Development and Tourism, as required

Successes: Rural and Indigenous Communities and Partnerships

- Completion of the *Responding to the Truth and Reconciliation Commission's Calls to Action: Principles for a Collaborative Pathway Forward in Wood Buffalo* report
- Ongoing implementation of the Municipality's response to the Truth and Reconciliation Commission's Calls to Action
- Collaborative discussions with Indigenous governments toward finalizing Protocol Agreements with Indigenous communities
- Formation of the Reconciliation Advisory Circle

Successes: Rural and Indigenous Communities and Partnerships

(continued)

- Completion of Community Emergency Management Plans (translated in Cree and Dene)
- Completion of key projects related to the Transportation Strategy
- Design and ongoing construction of water and sanitary mains, lift stations, and hydrants for Rural Water and Sewer Servicing

Next Steps

- Continue to monitor and report on the progress of initiatives which require additional time to complete
- Complete closeout report for the current Strategic Plan
- Prepare for the development of the next Strategic Plan

Questions