

# Capital Projects Status Update Third Quarter

**As of September 30, 2015**

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# 1.0 Executive Summary

As of September 30, 2015, the Regional Municipality of Wood Buffalo (RMWB) has 207 active capital projects. For the 207 active capital projects, the total capital portfolio value in 2015 and prior is \$1,705.39M and the total all year budget is \$2,508.52M.

During the third quarter of 2015, 19 projects were moved to assets and 102 projects are in the closure process. Projects in the closure process are completed but must be reviewed to ensure that all commitments are finalized, that deliverables are fully in place and that the project outputs are changed to assets.

## Projects Ahead of Schedule

Current projects that are ahead of schedule have a 2015 prior budget and value of \$14.12M (refer to Table 7 Figure 5). These projects include:

- The Jubilee Centre renovation project for the 3<sup>rd</sup> and 5<sup>th</sup> floors for 2014-2016 includes a full renovation of both floors. Key mechanical and electrical systems are being replaced in the ongoing renovation providing an opportunity to address the architectural upgrades and functionality needed to sustain the facility for another 25 years.
- The Rural Infrastructure Rehabilitation program for Predesign & Design for 2015 - 2017 includes the upgrade of rural roads, walkways in the South rural areas, to provide safe and efficient roads, and reduce the potential for flooding.

## Projects Completed

The following capital projects have been completed to date (starting at page 21), which include:

- Anzac Fire Hall detailed design, will replace the existing Anzac Fire Station to increase the functionality and meet the service level standards.
- Back of curb treatments located at King Street traffic circle and along Gregoire Drive were completed to improve the traffic safety in these areas.
- The demolition of the California Club and Longshots Sports Bar building was completed. These two areas are now used as refurbished public parking lots.
- The Haxton Centre project was renovated to include a public washroom in the centre as well as providing a space for the Justin Slade Foundation.
- Jubilee Plaza.
- Saline Creek culvert.
- Saprae Creek Bridge and Draper Road.
- Sidewalks in the rural communities of Conklin and Janvier.
- Parking lot upgrades.

## Project Successes

The RMWB had the following successes during the third quarter:

- On August 3 the Western Canadian Summer Games Torch Relay proceeded along Franklin and ended at the Jubilee Plaza. The new look of the sidewalks along Franklin added to the excitement of this event and made the most interesting backdrop for many photographs.
- On August 5, the Ribbon Cutting Ceremony of the Snye Park and Amenities Building was well attended with speeches from the Mayor, and other dignitaries. Some of the competing teams' representatives were present to share the enjoyment of this world class venue. Families were already enjoying the playground and picnic spots. The park and building will become a beautiful, lasting legacy for RMWB residents and visitors.
- On August 30 many of the construction projects surrounding the schools in all areas were completed on schedule for the new school year.
- Completed all the work associated with the flood recovery & erosion control program by the end of this quarter. June 2013 high water event caused major damages to municipal infrastructure throughout the region. Following the high-water event, the Engineering Department was tasked with assessing & repairing the damages and obtaining funding approval under the Disaster Recovery Program (DRP) & any other eligible programs. The major projects/works completed under this program, a total of about \$35,000,000.00, are as follows:
  - Hangingstone River at Grayling Terrace
  - Saline Creek at Ptarmigan Park
  - Beaconhill Slope stability
  - Parkview Drive Reconstruction
  - Hangingstone River Utility Crossing ( Watermain & Sanitary Force main )

- Lions Park Cleanup & trail reconstruction
- Janvier Intake erosion Protection Work
- Relocation of the Hangingstone River & Saline Creek Pedestrian Bridges

## Project Risks & Challenges

The RMWB encountered the following risks and challenges during the third quarter:

- The Confederation Way Sanitary Sewer Bypass contract had sanitary sewer back-up in at least 69 homes in the Brett/Burns/Brooks area of the project, due to heavy rain on July 12, 2015. A short-term action plan for mitigation measures were put in place, such as, the lowering of the Brett Drive Storm Pond, reconnecting an existing sewer line to a newly installed sewer line during the night instead of relying on bypass pumping and the temporary bypass pumping of sewer flows. Plan B was prepared to divert flow from potentially impacted areas to a manhole in the vicinity of Eagle Ridge system during heavy rainfall events, so the system is prepared for similar events.
- A number of capital projects require the use of laydown yards in urban residential districts to support adjacent projects, particularly for the Urban Rehabilitation project. Using land in proximity to the construction site decreases cost and time to the project as material and equipment do not need to be moved to the construction site daily. This could potentially result in additional costs per project.
- Many of the construction projects around school zones were on a tight schedule to complete on time for the 2015-2016 school year. The schools in our Municipality reopened on August 31, 2015, work was fully completed on August 30, 2015.

Table 1: Summary of All Projects 2015 Q3

Table 1		Total All Year Budget		2015 & Prior					
Project Status	# of Projects	Total Budget (\$'M)	Total Available (\$'M)	Budget (\$'M) A	Actual Costs to Date (\$'M) B	Commitment (\$'M) C	Total Costs (\$'M) D = B + C	Available (\$'M) E = A - D	% of Available Approved Budget F = E/A * 100
Open	207	2,494.27	1,064.12	1,705.39	1,054.60	272.38	1,326.97	378.42	22.19
In Closure Process*	102	917.22	42.47	913.72	861.83	12.92	874.75	38.97	4.27
Total	309	3,411.49	1,106.59	2,619.12	1,916.43	285.29	2,201.72	417.39	15.94
Projects moved to Assets	19				16.91				

\*To be transferred to assets, pending paper work & construction completed projects; waiting final invoicing

Table 2a, 2b & Figure 1: Summary of Open Projects by Categories

Table 2a: Summary of Open Projects Delivered by Engineering

Table 2a		Total All Year Budget		2015 & Prior					
Project Status	# of Projects	Total Budget (\$'M)	Total Available (\$'M)	Budget (\$'M) A	Actual Costs to Date (\$'M) B	Commitment (\$'M) C	Total Costs (\$'M) D = B + C	Available (\$'M) E = A - D	% of Available Approved Budget F = E/A * 100
Pre-Design & Design	40	124.41	81.57	86.96	27.09	15.75	42.84	44.12	50.74
Design & Construction	24	616.45	144.23	523.03	412.57	51.44	464.01	59.02	11.28
Construction	43	1,122.24	681.32	487.67	203.16	151.46	354.62	133.05	27.28
FMCDP *	6	190.42	9.42	190.42	172.97	8.03	181.00	9.42	4.95
Provincial Land Transfer	5	68.35	20.35	68.35	28.25	19.75	48.00	20.35	29.77
Grand Total	118	2,121.87	936.88	1,356.44	844.05	246.42	1,090.47	265.96	19.61

\*FMCDP (Fort McMurray Community Development Plan)

Table 2b: Summary of Open Projects by Other Departments

Table 2b		Total All Year Budget		2015 & Prior					
Project Status	# of Projects	Total Budget (\$'M)	Total Available (\$'M)	Budget (\$'M) A	Actual Costs to Date (\$'M) B	Commitment (\$'M) C	Total Costs(\$'M) D = B + C	Available (\$'M) E = A - D	% of Available Approved Budget F = E/A * 100
Grant-Based	3	24.04	1.15	22.89	22.89	0.00	22.89	0.00	0.00
Pre-Design & Design	10	5.78	2.48	5.78	3.04	0.27	3.30	2.48	42.88
Design & Construction	8	19.05	1.34	19.05	13.84	3.86	17.71	1.34	7.03
Construction	37	103.69	20.39	99.94	71.86	11.43	83.29	16.66	16.67
Land Acquisition	4	132.24	70.58	132.24	61.37	0.29	61.66	70.58	53.37
Procurement	18	36.08	13.27	26.87	7.70	7.02	14.72	12.15	45.20
IT	9	51.52	18.04	42.18	29.85	3.08	32.93	9.26	21.95
Grand Total	89	372.40	127.24	348.96	210.55	25.95	236.50	112.46	32.23

Figure 1: Distribution of Open Capital Projects, by Category based on table 2a & 2b

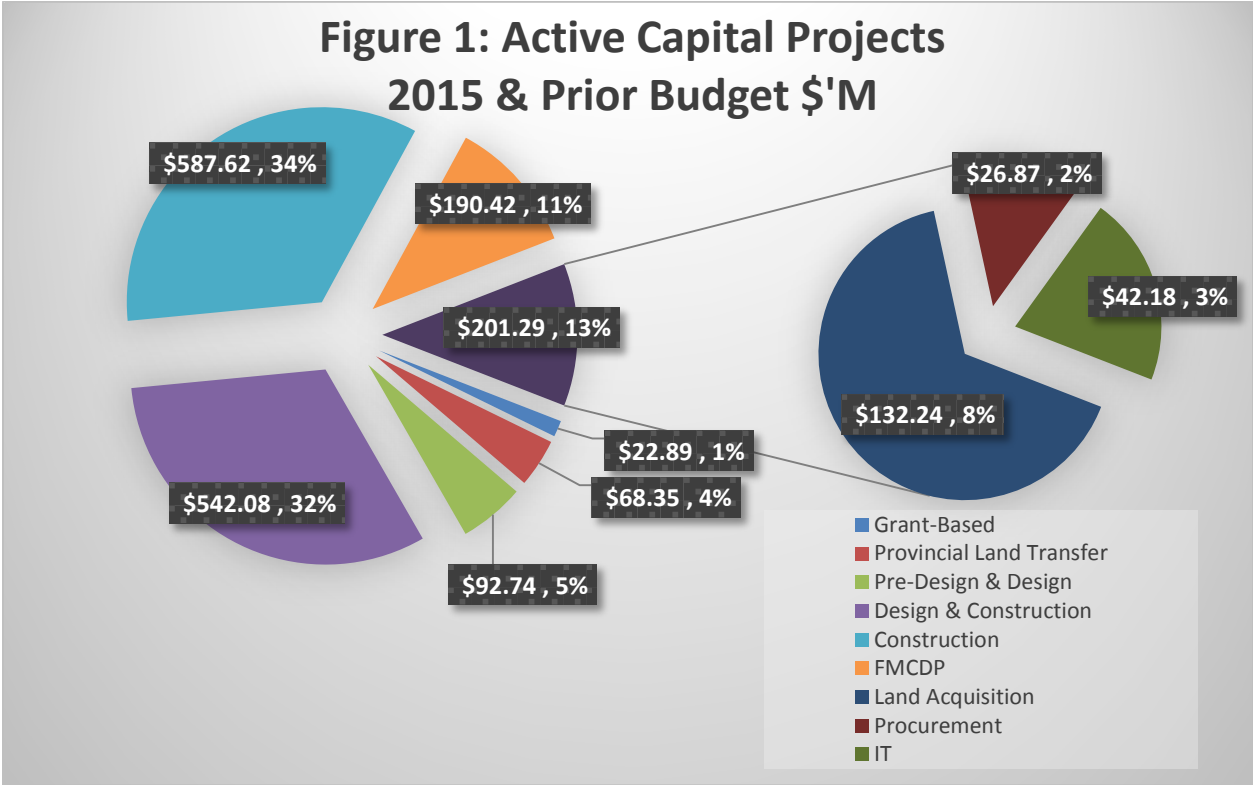


Table 3a & 3b: Summary of Open Projects by Year

Table 3a: Summary of Open Projects Delivered by Engineering

Table 3a		Total All Year Budget		2015 & Prior						
Years	# of Projects	Total Budget (\$'M)	Total Available (\$'M)	Budget (\$'M) A	Actual Costs to Date (\$'M) B	Actual Costs for 2015 (\$'M)	Commitment (\$'M) C	Total Costs (\$'M) D = B + C	Available (\$'M) E = A - D	% of Available Approved Budget F = E/A * 100
2006	1	17.00	0.41	17.00	16.28	0.01	0.31	16.59	0.41	2.43
2007	1	51.44	8.95	43.44	38.62	8.14	3.87	42.49	0.95	2.19
2008	9	358.78	70.64	310.80	261.62	18.96	26.51	288.14	22.67	7.29
2009	2	26.10	10.81	20.10	11.82	1.30	3.47	15.29	4.81	23.92
2010	1	14.60	0.13	14.60	14.07	0.01	0.41	14.47	0.13	0.87
2011	7	185.09	1.97	185.09	173.56	7.39	9.56	183.12	1.97	1.07
2012	13	114.43	22.76	103.43	70.39	16.80	13.06	83.45	19.98	19.32
2013	16	280.51	65.71	241.53	140.62	57.67	42.66	183.29	58.25	24.12
2014	41	903.5	597.68	353.20	114.74	71.27	136.29	251.03	102.18	28.93
2015	27	170.43	157.81	67.24	2.32	2.32	10.29	12.61	54.62	81.24
Grand Total	118	2,121.87	936.88	1,356.44	844.05	183.86	246.42	1,090.47	265.96	19.61

Table 3b: Summary of Open Projects Delivered by Other Departments

Table 3b		Total All Year Budget		2015 & Prior						
Years	# of Projects	Total Budget (\$'M)	Total Available (\$'M)	Budget (\$'M) A	Actual Costs to Date (\$'M) B	Actual Cost for 2015 (\$'M)	Commitment (\$'M) C	Total Costs (\$'M) D = B + C	Available (\$'M) E = A - D	% of Available Approved Budget F = E/A * 100
2006	2	4.09	1.54	3.84	1.71	1.08	0.82	2.52	1.31	34.21
2007	1	38.95	15.42	29.87	22.95	0.00	0.58	23.53	6.34	21.23
2008	0	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
2009	4	33.40	2.96	33.40	30.15	0.81	0.29	30.44	2.96	8.85
2010	3	9.95	0.86	9.95	8.96	0.24	0.13	9.09	0.86	8.62
2011	10	24.74	1.57	24.74	19.14	4.50	3.49	22.63	2.10	8.50
2012	10	86.52	18.23	86.52	61.63	16.66	6.66	68.29	18.23	21.07
2013	12	88.31	60.54	88.31	24.45	62.66	3.29	27.74	60.56	68.59
2014	33	55.49	17.98	50.00	34.08	18.75	3.43	37.51	12.49	24.97
2015	14	30.97	8.14	22.35	7.47	11.65	7.27	14.74	7.61	34.04
Grand Total	89	372.40	127.24	348.96	210.55	116.34	25.95	236.50	112.46	32.23

Table 4 & Figure 2: Number of Open Projects and Projects in Closure Process, Q1 vs. Q2 vs. Q3

Table 4	Q1 2015	Q2 2015	Q3 2015
Number of Open Projects	360	264	207
Number of Projects in Closure Process	89	82	102
Projects moved to assets	8	30	74

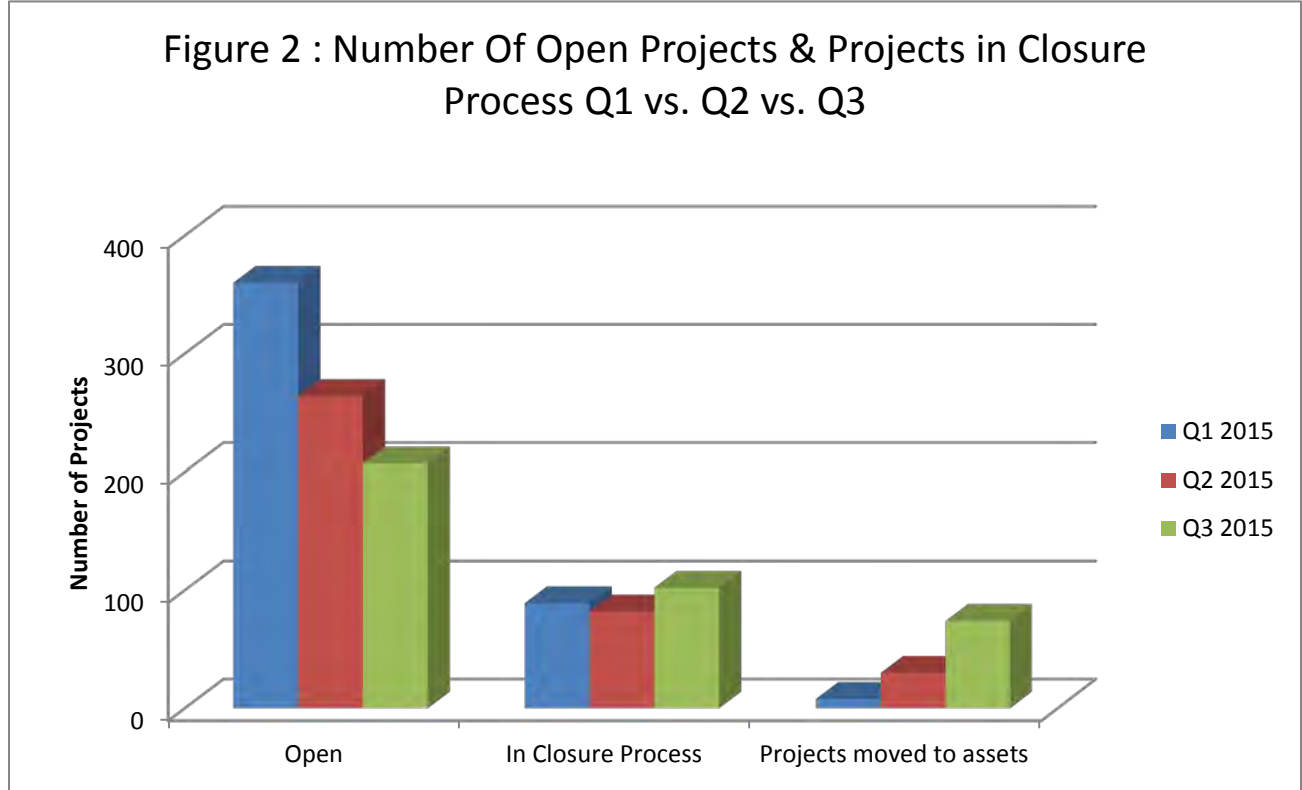


Table 5 & Figure 3: Budget Allocation and Available Funds for All Projects, Q1 vs. Q2 vs. Q3

Table 5	Q1 Budget (2015 & Prior (\$'M))	Q2 Budget (2015 & Prior (\$'M))	Q3 Budget (2015 & Prior (\$'M))
Total Project Costs (Portfolio Value)	2,174.93	2,153.56	1,705.39
Actual Costs	1,213.00	1,269.66	1,054.60*
Commitments	297.74	301.02	272.38
Available Funds	664.18	582.89	378.41

\* Actual Costs Q3 are less than Actual Costs Q2 due to the fact that projects are completed and transferred to assets.

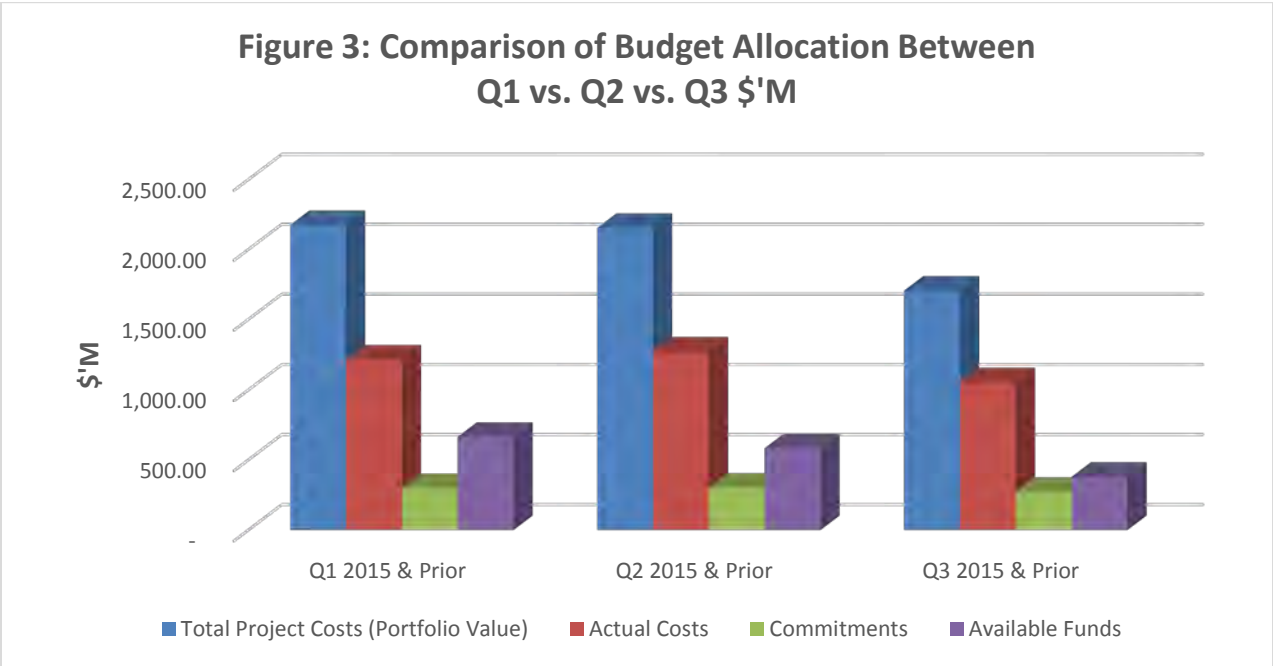


Table 6 & Figure 4: Total Spent per year from 2011 to 2015 (Up to September 30, 2015)

Table 6	2011	2012	2013	2014	2015
Total Spent Per Year \$'M	412	311	500	401	236

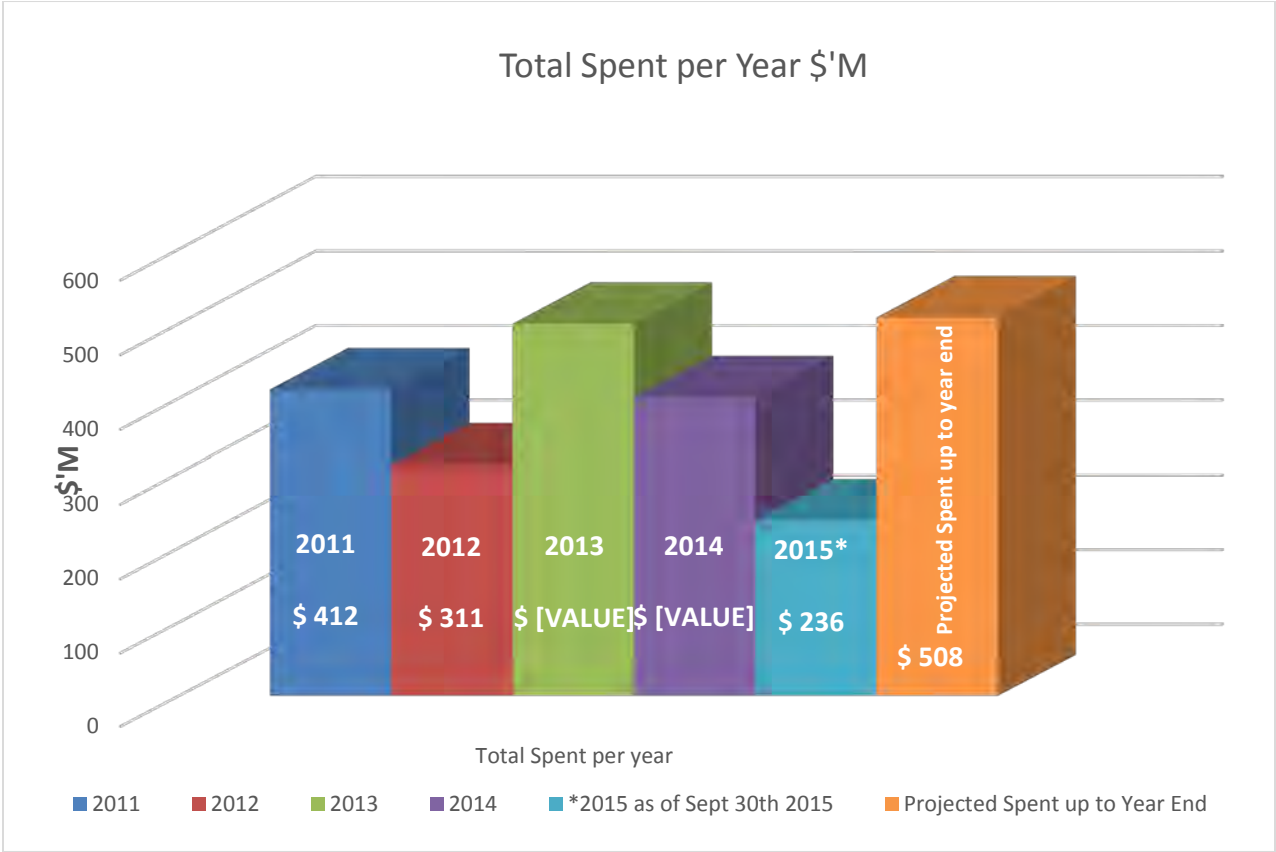


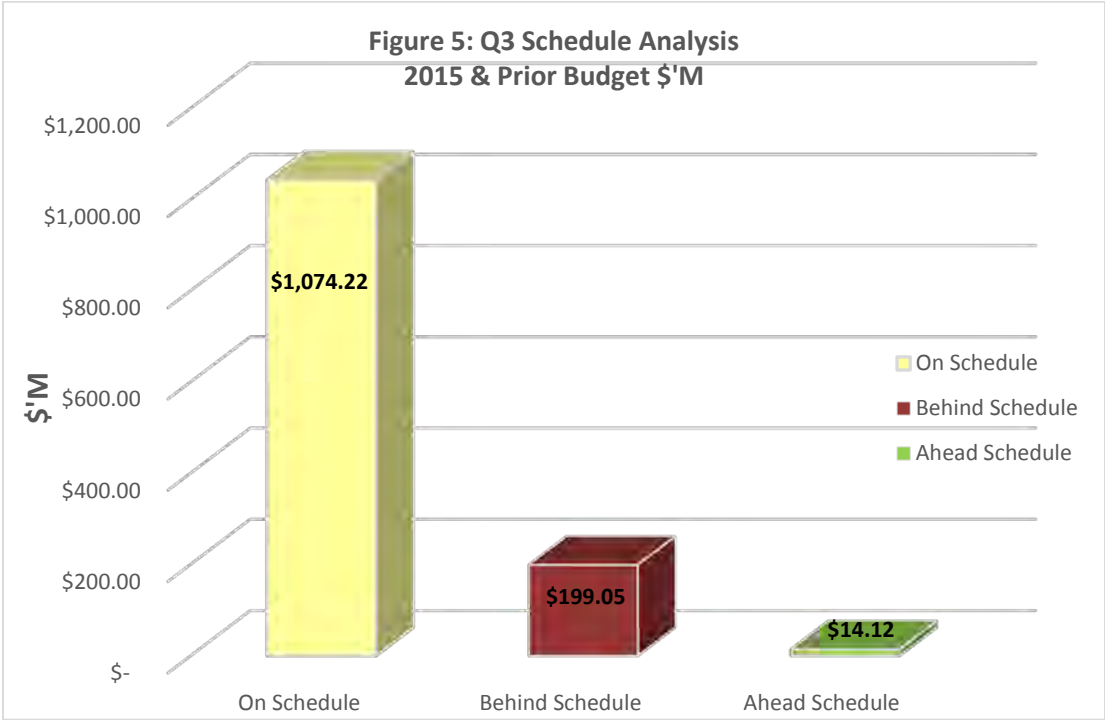


Table 7 & Figure 5: Q3 Schedule Analysis for the Engineering Department on Active Projects

Table 7	Number of Projects	Budget (2015 & Prior (\$'M))
On Schedule	76	1,074.22
Behind Schedule	21	199.05
Ahead Schedule ***	2	14.12

\*\*Projects on Hold or deferred to future years are not included in totals above

\*\*\*Refer to Executive Summary



## 2015 Q3 vs. 2014 Q4 Carry Forward Comparison

In 2014 Q4 reference table 2 below, the total carry forward amount for the Engineering Department projects was \$398M which accounts for 30% (Available/Budget) of the total 2014 and prior approved budget.

In 2015 Q3 the total available amount for the Engineering Department projects is currently at \$265.96M which accounts for 19.6% (Available/Budget) of the total 2015 and prior approved budget \$1,356.44M.

There are 13 Capital projects that require cash flow amendments due to some challenges and some projects were previously on hold for numerous reasons. The details are reported in Table 8 & Details 8

To date the anticipated year-end total carry forward amount of all active projects will be \$119.2M (\$265.96M - \$146.72M), which does not include the 13 Capital Projects in the amount of \$146.72M\* which required cash flow amendments and these changes will be reflected in Q4 report.

The Engineering Department is projecting 11.2% (Available/Budget 2015 & Prior) carry forward amount to date.

Our goal by the end of the year is to have a budget carry forward amount of 10% or lower.

\*Reference Table 8

Reference Table 2: End of December 2014 (Q4) Summary of All Engineering Projects

Project Type	# of Projects	2014 & Prior Approved Budget (\$'M)	Actual Costs to Date (\$'M)	Commitment (\$'M)	Available (\$'M)
Pre-Design & Design					
Engineering	48	86.8	18.7	14.4	53.7
Design & Construction					
Engineering	36	655.4	480.8	70.3	104.3
Construction					
Engineering	36	413.7	128.9	50.6	234.2
Fort McMurray Community Development Plan (FMCDP)	6	173.5	146.1	21.6	5.8
Grand Total	126	1329.4	774.5	156.9	398

## Table 8: Q3 Expected Spending for the Engineering Department on Active Projects with Carry Forward Amounts for 2015

Table 8			Total All Year Budget		2015 & Prior Budget				
I/O	Year	Project	Total All Year Budget	Total Available	2015 & Prior Approved	Actuals	Commitment	Total Cost	Available
600863	2014	Clearwater Riverside Park - Remediation	\$20,800,000	\$19,425,266	\$8,620,000	\$1,122,828	\$251,906	\$1,374,734	\$7,245,266
600724	2013	Conklin Multiplex	\$50,000,000	\$2,932,255	\$21,500,000	\$116,785	\$19,423,195	\$19,539,980	\$1,960,020
600874	2014	Fort Chipewyan Water Treatment Plant (WTP) Upgrade	\$37,000,000	\$2,818,674	\$15,000,000	\$1,316,099	\$13,681,475	\$14,997,574	\$2,426
600990	2014	Highway 69 Intersection Improvements - Highway 69 to Mac Blvd	\$6,500,000	\$6,427,480	\$6,500,000	\$56,887	\$15,633	\$72,520	\$6,427,480
600310	2008	Lift Station Upgrades (South)	\$28,731,680	\$14,727,553	\$24,731,680	\$12,378,203	\$1,625,925	\$14,004,127	\$10,727,553
601114	2015	Mackenzie Blvd Life Station Diversion & Upgrade	\$30,300,000	\$25,418,538	\$15,150,000	\$760,476	\$4,120,986	\$4,881,462	\$10,268,538
600664	2012	Northside Recreation Centre - Design	\$13,500,000	\$7,153,823	\$13,500,000	\$6,298,896	\$47,281	\$6,346,177	\$7,153,823
600944	2014	Northside Multi- Use Facility Phase 1 ( Twin Arenas)	\$34,500,000	\$34,500,000	\$31,542,310	\$0	\$0	\$0	\$31,542,310
600352	2008	Parsons Creek Water Supply from WTP	\$42,750,000	\$4,491,410	\$42,750,000	\$36,825,822	\$1,432,768	\$38,258,590	\$4,491,410
601126	2015	Rural Infrastructure Rehab. 2015-2017-Constru	\$70,000,000	\$68,810,735	\$16,000,000	\$0	\$1,189,265	\$1,189,265	\$14,810,735
600953	2014	Rural Water/Sewer Servicing	\$150,250,000	\$145,085,132	\$15,250,000	\$0	\$5,164,868	\$5,164,868	\$10,085,132
600960	2014	South West Water Supply Line Phase 1	\$35,000,000	\$1,644,508	\$27,000,000	\$3,203,470	\$23,715,284	\$26,918,754	\$81,246
600823	2013	Transit Facility Construction Green Trip	\$53,887,500	\$41,925,952	\$53,887,500	\$8,172,581	\$3,788,967	\$11,961,548	\$41,925,952
		Total	\$573,219,180	\$375,361,325	\$291,431,490	\$70,252,047	\$74,457,553	\$144,709,600	\$146,721,890

## Details 8: Q3 Active Projects which require cash flow amendments with Budget Carry Forward Amounts

Currently there are 13 Capital projects listed below totaling \$146.7M. Of this carry forward amount the following projects require cash flow amendment:

- The Conklin Multiplex project was first tendered and closed on May 28, 2015. The tender bid was higher than the initial budget amount. After retendering the contract was awarded with a start date of December 2015.
- The Fort Chipewyan Water Treatment Plant project materials and major equipment delivery are the associated risks due to the remote location of this community. To reduce the project costs, it is planned to use the winter road for major equipment delivery. Contract 1 (raw water pipeline) is completed 2015 September. Contract 2 was planned to use 2015 winter road transportation. However, due to the complexity of the design requirement, contract 2 was tendered in June 2015 and construction will start in the spring of 2016, using the 2016 winter road.
- The Highway 69 Intersection (Saprae Creek Trail Improvement project) - The tender document (construction) is ready to post on Alberta Purchasing Connection. Project Sponsor is Alberta Transportation (AT). However, AT does not have a signed agreement with RMWB for this intersection improvement or resolution with the developer. AT has advised RMWB not to proceed with the tender until these items are resolved and an agreement is in place.
- The Lift Station upgrade South Contract 2 – is currently in the process of land acquisition.
- The South West Water Supply line Phase 1 (Horizontal Directional Drill to cross Athabasca River) – Contract award was delayed by 5 months due to the unique nature of the project scope
- The Mackenzie Boulevard Lift St Diversion & Sewer Upgrade – Contract 2 (Mackenzie & Gregoire Sanitary Diversion) is under design with an anticipated construction completion in the end of 2016.
- The Transit Facility Construction Green Trip project was deferred by Council (April 2015) pending a needs assessment. At the regular council meeting held on June 23, 2015, Council directed Administration to proceed with the initial project. Construction phase has been deferred to 2016.
- The Clearwater Riverside Park - Remediation project has been deferred to the 2016. As this project is tied with Prairie Loop Boulevard project, Flood Mitigation, and Snye Point Park Development East parking lot project.
- The Northside Recreation Facility and the Northside multiuse facility Phase 1 (Twin Arena) was recently transferred to Engineering for delivery from RRC. A new contract had to be obtained with the architect to continue the design of the project which has extended the project to 2016.
- Parsons Creek Water Supply Line – The pipe displacement will be repaired by the spring 2016.
- Rural Infrastructure Rehabilitation and Rural Water/ Sewer Servicing projects – Cash flow projection were made in 2014 assuming that all design review will be completed by early 2015. Approval, easement, and contracts with local residents have to be in place before construction can be started. Some construction contracts will be awarded in late 2015.

## 2.0 Capital Projects Delivered by Engineering Department

The following section (projects delivered by the Engineering department) uses some terminology specific to project management. For those who may be unfamiliar with these terms, an explanation is provided below. These definitions are based on the fifth edition of *A Guide to the Project Management Body of Knowledge* (PMBOK® Guide) prepared by the Project Management Institute (PMI).

Term	Abbreviation	Calculation	Remarks
Budget at Completion	BAC	The Budget at Completion is defined by the existing project budgets.	The sum of all budgets established for the work to be performed across all years of the project. It is the value of total planned work, the project cost baseline.
Total Costs(Allotted)	n/a	Total Costs(Allotted)= Actuals + Commitment	The total of invoices paid to date (also referred to as “Actual Costs” or “Costs to Date”) plus the total of commitments to date.
Cost to Complete	CTC	The Cost to Complete is provided by the project managers, who supply their best estimate of the remaining cost of the project by adding all remaining project work that is not yet accounted for.	The estimated cost to finish all remaining work on the project.
Estimate at Completion	EAC	Estimate at Completion = Total Costs [i.e. Actuals + Commitment] + Cost to Complete	The expected total cost of completing all work, expressed as the total costs to date plus the cost to complete.
Variance at Completion	VAC	Variance at Completion = Budget at Completion - Estimate at Completion	A projection of the amount of budget deficit or surplus, expressed as the difference between the Budget at Completion minus the Estimate at Completion.
Planned Spending(Current Year)	n/a	Planned Spending = Current Budget & Prior – Actuals to Date	Planned Spending in the Current Year
Expected Spending(Current Year)	n/a	The Expected Spending is provided by the project managers, who supply their best estimate of amount to be spent in the current year	Expected Spending in the Current Year
Spending Variance (Current Year)	n/a	Spending Variance = Planned Spending – Expected Spending	Variance Spending in the current Year

Appendix A: Projects Delivered by Engineering Department

Capital Projects Delivered by Engineering Department – Pre-Design, Design, & Construction																				
2015 & Prior													Total All Year Budget							
I/O	Year	Project	Type	Sponsor Department	Budget	Actual	Commitment	Total Cost	Available	Planned Spending	Expected Spending	Spending Variance	Budget	Total Costs	Available	CTC	EAC	VAC	Projected Completion Date	
1	600583	2011	Abasand Heights Pumphouse Upgrade	Pre-Design & Design	Environmental Services	\$700,000	\$0	\$230,000	\$230,000	\$470,000	\$700,000	\$230,000	\$470,000	\$700,000	\$230,000	\$470,000	\$470,000	\$700,000	\$0	8-Apr-16
2	600341	2008	Abram's Land Servicing/Site Preparation	Design & Construction	Land Administration	\$25,700,000	\$22,736,725	\$2,950,464	\$25,687,189	\$12,811	\$2,963,275	\$2,963,275	\$0	\$25,700,000	\$25,687,189	\$12,811	\$12,811	\$25,700,000	\$0	31-Dec-15
3	600584	2012	Abram's Parcel 3 Development	Design & Construction	Land Administration	\$5,000,000	\$1,782,218	\$1,468,127	\$3,250,345	\$1,749,655	\$3,217,782	\$2,000,000	\$1,217,782	\$5,000,000	\$3,250,345	\$1,749,655	\$1,749,655	\$5,000,000	\$0	19-Feb-16
4	600848	2014	Active Transportation Trail 2014-2016	Construction	Parks	\$2,500,000	\$1,747,872	\$380,960	\$2,128,833	\$371,167	\$752,128	\$752,128	\$0	\$9,000,000	\$2,128,833	\$6,871,167	\$6,871,167	\$9,000,000	\$0	31-Dec-17
5	600849	2014	Active Transportation Trail 2014-2016	Design	Parks	\$300,000	\$46,048	\$247,826	\$293,874	\$6,126	\$253,952	\$247,826	\$6,126	\$300,000	\$293,874	\$6,126	\$0	\$293,874	\$6,126	31-Oct-16
6	601034	2015	Anzac Community Centre Upgrades	Construction	Aboriginal Rural & Relations	\$1,850,000	\$0	\$128,000	\$128,000	\$1,722,000	\$1,850,000	\$200,000	\$1,650,000	\$1,850,000	\$128,000	\$1,722,000	\$1,722,000	\$1,850,000	\$0	30-Jun-16
7	601035	2015	Anzac Fire Hall - Construction	Construction	Regional Emergency Services	\$1,000,000	\$28,438	\$84,178	\$112,616	\$887,384	\$971,562	\$971,562	\$0	\$12,000,000	\$112,616	\$11,887,384	\$11,887,384	\$12,000,000	\$0	30-Nov-17
8	600374	2006	Anzac Truck Fill***	Design & Construction	Environmental Services	\$17,000,000	\$16,275,014	\$312,270	\$16,587,284	\$412,716	\$724,986	\$312,270	\$412,716	\$17,000,000	\$16,587,284	\$412,716	\$0	\$16,587,284	\$412,716	30-Oct-15
9	600369	2007	Anzac Waste Water Treatment Plant (WWTP) & Effluent Pipeline	Design & Construction	Environmental Services	\$43,439,588	\$38,623,653	\$3,865,797	\$42,489,450	\$950,137	\$4,815,934	\$3,868,741	\$947,193	\$51,439,588	\$42,489,692	\$8,949,896	\$8,949,896	\$51,439,588	\$0	30-Dec-16
10	600649	2012	Archie Simpson Arena Air Conditioning***	Design & Construction	Community Services	\$720,000	\$446,596	\$47,053	\$493,649	\$226,351	\$273,404	\$100,000	\$173,404	\$720,000	\$493,649	\$226,351	\$53,000	\$546,649	\$173,351	28-Dec-15
11	600446	2011	Architectural Upgrades of Owned & Leased	Construction	Facility Services	\$974,436	\$767,230	\$572	\$767,801	\$206,635	\$207,207	\$207,207	(\$0)	\$974,436	\$767,801	\$206,635	\$206,635	\$974,436	\$0	31-Dec-15
12	600717	2013	Architectural Upgrades of Owned & Leased 2013	Construction	Facility Services	\$1,500,000	\$5,000	\$6,640	\$11,640	\$1,488,360	\$1,495,000	\$1,495,000	\$0	\$1,500,000	\$11,640	\$1,488,360	\$1,488,360	\$1,500,000	\$0	31-Dec-15
13	600590	2012	Beacon Hill Outfall Pipeline Upgrade***	Pre-Design & Design	Environmental Services	\$1,000,000	\$809,765	\$9,035	\$818,800	\$181,200	\$190,235	\$9,035	\$181,200	\$1,000,000	\$818,800	\$181,200	\$0	\$818,800	\$181,200	31-Dec-15
14	600854	2014	Beacon Hill Outflow & Pipeline Upgrade	Construction	Environmental Services	\$15,000,000	\$4,035,226	\$8,056,348	\$12,091,574	\$2,908,426	\$10,964,774	\$8,056,348	\$2,908,426	\$15,000,000	\$12,091,574	\$2,908,426	\$2,908,426	\$15,000,000	\$0	31-Dec-16
15	600856	2014	Birchwood Trail Pedestrian Bridge***	Pre-Design	Parks	\$300,000	\$122,618	\$66,659	\$189,277	\$110,723	\$177,382	\$66,659	\$110,723	\$300,000	\$189,277	\$110,723	\$0	\$189,277	\$110,723	30-Nov-15
16	600857	2014	Building Life Cycle	Construction	Facility Services	\$6,739,000	\$634,260	\$1,330,884	\$1,965,144	\$4,773,856	\$6,104,740	\$4,000,000	\$2,104,740	\$20,660,000	\$1,965,144	\$18,694,856	\$18,694,856	\$20,660,000	\$0	31-Dec-19
17	600858	2014	Casman Centre Generator 2014	Design & Construction	Community Services	\$310,000	\$0	\$111,022	\$111,022	\$198,979	\$310,000	\$310,000	\$0	\$310,000	\$111,022	\$198,979	\$198,978	\$310,000	\$0	30-Apr-16
18	600860	2014	Christina River Bridge	Construction	Public Operations	\$500,000	\$94,264	\$347,146	\$441,410	\$58,590	\$405,736	\$405,736	\$0	\$2,000,000	\$1,941,410	\$58,590	\$58,590	\$2,000,000	\$0	31-Oct-16
19	600861	2014	Christina River Bridge***	Design	Public Operations	\$500,000	\$248,137	\$120,180	\$368,318	\$131,683	\$251,863	\$120,180	\$131,683	\$500,000	\$368,318	\$131,683	\$0	\$368,318	\$131,683	18-Mar-15
20	600862	2014	Clearwater Riverside Park*	Construction	Engineering	\$130,000	\$110,645	\$18,810	\$129,455	\$545	\$19,355	\$19,355	\$0	\$33,567,000	\$129,455	\$33,437,545	\$0	\$129,455	\$33,437,545	31-Dec-17
21	600863	2014	Clearwater Riverside Park - Remediation	Pre-Design & Design	Engineering	\$8,620,000	\$1,122,828	\$251,906	\$1,374,734	\$7,245,266	\$7,497,172	\$251,906	\$7,245,266	\$20,800,000	\$1,374,734	\$19,425,266	\$19,425,266	\$20,800,000	\$0	31-Dec-18
22	600592	2012	Confederation Way Sanitary Sewer Bypass	Design & Construction	Environmental Services	\$17,000,000	\$6,483,742	\$9,524,465	\$16,008,207	\$991,793	\$10,516,258	\$10,516,258	\$0	\$28,000,000	\$24,222,395	\$3,777,605	\$3,777,605	\$28,000,000	\$0	30-Nov-16
23	600724	2013	Conklin Multiplex	Construction	Community Services	\$21,500,000	\$116,785	\$19,423,195	\$19,539,980	\$1,960,020	\$21,383,215	\$3,000,000	\$18,383,215	\$50,000,000	\$47,067,745	\$2,932,255	\$2,932,255	\$50,000,000	\$0	31-Dec-18
24	600653	2012	Conklin Multiplex	Pre-Design & Design	Community Services	\$3,900,000	\$1,795,449	\$1,477	\$1,796,926	\$2,103,074	\$2,104,551	\$300,000	\$1,804,551	\$3,900,000	\$1,796,926	\$2,103,074	\$2,103,074	\$3,900,000	\$0	31-Dec-18
25	601037	2015	Conklin Water Treatment/Supply Upgrade Phase 2	Design	Environmental Services	\$650,000	\$12,955	\$103,326	\$116,281	\$533,719	\$637,045	\$103,326	\$533,719	\$650,000	\$116,281	\$533,719	\$533,719	\$650,000	\$0	31-Oct-16
26	601040	2015	Doug Barnes Cabin Expansion - Design	Design	Community Services	\$150,000	\$0	\$78,400	\$78,400	\$71,600	\$150,000	\$150,000	\$0	\$150,000	\$78,400	\$71,600	\$71,600	\$150,000	\$0	31-Dec-15
27	601039	2015	Doug Barnes Cabin Expansion - Predesign	Pre-Design	Community Services	\$100,000	\$0	\$96,000	\$96,000	\$4,000	\$100,000	\$96,000	\$4,000	\$100,000	\$96,000	\$4,000	\$0	\$96,000	\$4,000	30-Nov-15
28	600654	2012	Eagle Ridge Community Centre Partnership Initiative	Design & Construction	Community Services	\$10,052,454	\$8,000,000	\$0	\$8,000,000	\$2,052,454	\$2,052,454	\$2,052,454	\$0	\$10,052,454	\$8,000,000	\$2,052,454	\$2,052,454	\$10,052,454	\$0	30-Nov-15
29	600867	2014	Fire Hall #6	Pre-Design & Design	Regional Emergency Services	\$1,120,000	\$323,620	\$637,383	\$961,003	\$158,997	\$796,380	\$300,000	\$496,380	\$1,120,000	\$961,003	\$158,997	\$158,997	\$1,120,000	\$0	15-Dec-15
30	600868	2014	Fire Suppression Fleet Building - Regional Landfill	Design & Construction	Environmental Services	\$1,250,000	\$68,970	\$0	\$68,970	\$1,181,030	\$1,181,030	\$500,000	\$681,030	\$1,250,000	\$68,970	\$1,181,030	\$1,181,030	\$1,250,000	\$0	20-Apr-16

Capital Projects Delivered by Engineering Department – Pre-Design, Design, & Construction																				
2015 & Prior													Total All Year Budget							
I/O	Year	Project	Type	Sponsor Department	Budget	Actual	Commitment	Total Cost	Available	Planned Spending	Expected Spending	Spending Variance	Budget	Total Costs	Available	CTC	EAC	VAC	Projected Completion Date	
31	600870	2014	Flood Mitigation	Construction	Engineering	\$3,642,419	\$2,944,129	\$630,926	\$3,575,055	\$67,364	\$698,290	\$698,290	\$0	\$199,700,000	\$3,575,055	\$196,124,945	\$196,124,945	\$199,700,000	\$0	31-Dec-19
32	600871	2014	Flood Mitigation*	Pre-Design & Design	Engineering	\$1,136,485	\$222,733	\$918,542	\$1,141,276	(\$4,791)	\$913,752	\$0	\$913,752	\$9,800,000	\$1,141,276	\$8,658,724	\$8,658,724	\$9,800,000	\$0	TBD
33	601024	2014	Fort Chipewyan Animal Control	Design & Construction	RCMP	\$200,000	\$0	\$159,665	\$159,665	\$40,335	\$200,000	\$200,000	\$0	\$3,500,000	\$159,665	\$3,340,335	\$3,340,335	\$3,500,000	\$0	31-Aug-16
34	600668	2012	Fort Chipewyan Firebag Bridge Replacement	Construction	Community Services	\$12,200,000	\$9,252,620	\$716,480	\$9,969,100	\$2,230,900	\$2,947,380	\$2,947,380	\$0	\$12,200,000	\$9,969,100	\$2,230,900	\$2,230,900	\$12,200,000	\$0	31-Dec-15
35	600189	2011	Fort Chipewyan Richardson River Bridge Replacement***	Design	Community Services	\$1,300,000	\$836,594	\$102,177	\$938,771	\$361,229	\$463,406	\$210,000	\$253,406	\$1,300,000	\$938,771	\$361,229	\$108,000	\$1,046,771	\$253,229	28-Dec-15
36	601042	2015	Fort Chipewyan Storage Building Replacement**	Construction	Public Operations	\$2,339,000	\$0	\$0	\$0	\$2,339,000	\$2,339,000	\$0	\$2,339,000	\$4,078,000	\$0	\$4,078,000	\$4,078,000	\$4,078,000	\$0	TBD
37	600726	2013	Fort Chipewyan Swimming Pool	Construction	Community Services	\$26,000,000	\$22,586,183	\$5,286,629	\$27,872,812	(\$1,872,812)	\$3,413,817	\$3,413,817	\$0	\$36,473,100	\$31,853,540	\$4,619,560	\$4,619,559	\$36,473,099	\$0	31-Aug-16
38	600831	2013	Fort Chipewyan Water Treatment Plant (WTP) Upgrade	Design	Environmental Services	\$2,500,000	\$965,572	\$588,831	\$1,554,403	\$945,597	\$1,534,428	\$500,000	\$1,034,428	\$2,500,000	\$1,554,403	\$945,597	\$945,597	\$2,500,000	\$0	31-Dec-18
39	600874	2014	Fort Chipewyan Water Treatment Plant (WTP) Upgrade	Construction	Environmental Services	\$15,000,000	\$1,316,099	\$13,681,475	\$14,997,574	\$2,426	\$13,683,901	\$1,000,000	\$12,683,901	\$37,000,000	\$34,181,326	\$2,818,674	\$2,818,674	\$37,000,000	\$0	28-Dec-18
40	601043	2015	Fort Chipewyan Water/Sanitary Sewer-Predesign*	Pre-Design	Environmental Services	\$450,000	\$0	\$0	\$0	\$450,000	\$450,000	\$0	\$450,000	\$450,000	\$0	\$450,000	\$450,000	\$450,000	\$0	TBD
41	600524	2008	Fort MacKay Bridge Replacement	Design & Construction	Public Operations	\$29,778,688	\$28,966,027	\$553,830	\$29,519,857	\$258,830	\$812,660	\$812,660	\$0	\$29,820,800	\$29,519,857	\$300,943	\$300,943	\$29,820,800	\$0	31-Dec-15
42	600875	2014	Fort MacKay Fire Hall	Design	Regional Emergency Services	\$800,000	\$19,835	\$759,259	\$779,094	\$20,906	\$780,165	\$780,165	\$0	\$800,000	\$779,094	\$20,906	\$20,906	\$800,000	\$0	31-Mar-16
43	601044	2015	Fort MacKay Fire Hall - Construction**	Construction	Regional Emergency Services	\$4,000,000	\$0	\$0	\$0	\$4,000,000	\$4,000,000	\$0	\$4,000,000	\$15,000,000	\$0	\$15,000,000	\$15,000,000	\$15,000,000	\$0	30-Nov-17
44	601046	2015	Fort MacKay Sewage Lagoon Upgrade-Design**	Design	Environmental Services	\$500,000	\$0	\$0	\$0	\$500,000	\$500,000	\$0	\$500,000	\$500,000	\$0	\$500,000	\$500,000	\$500,000	\$0	TBD
45	601045	2015	Fort MacKay Sewage Lagoon Upgrade-Predesign**	Pre-Design	Environmental Services	\$100,000	\$0	\$0	\$0	\$100,000	\$100,000	\$0	\$100,000	\$100,000	\$0	\$100,000	\$100,000	\$100,000	\$0	TBD
46	601023	2014	Fort McMurray Animal Control	Construction	RCMP	\$3,500,000	\$17,954	\$76,096	\$94,050	\$3,405,950	\$3,482,046	\$3,482,046	\$0	\$3,500,000	\$99,050	\$3,400,950	\$3,400,950	\$3,500,000	\$0	31-Dec-15
47	600994	2014	Fort McMurray Waste Water Treatment Plant (WWTP) Process Improvement	Pre-Design & Design	Environmental Services	\$4,330,000	\$188,203	\$2,182,602	\$2,370,805	\$1,959,195	\$4,141,797	\$500,000	\$3,641,797	\$6,030,000	\$2,370,805	\$3,659,195	\$1,959,195	\$4,330,000	\$1,700,000	31-Dec-16
48	600877	2014	Frank La Croix Arena Generator 2014	Design & Construction	Community Services	\$135,000	\$0	\$74,522	\$74,522	\$60,479	\$135,000	\$135,000	\$0	\$135,000	\$74,522	\$60,479	\$60,479	\$135,000	\$0	30-Apr-16
49	600878	2014	Fraser & Manning*	Pre-Design & Design	Engineering	\$1,100,000	\$0	\$0	\$0	\$1,100,000	\$1,100,000	\$0	\$1,100,000	\$3,700,000	\$0	\$3,700,000	\$3,700,000	\$3,700,000	\$0	TBD
50	600833	2013	Fraser Ave & McLeod St Extension*	Design & Construction	Engineering	\$3,600,000	\$73,171	\$238,994	\$312,165	\$3,287,835	\$3,526,829	\$238,994	\$3,287,835	\$3,600,000	\$312,165	\$3,287,835	\$3,287,835	\$3,600,000	\$0	TBD
51	600880	2014	Grayling Terrace Lift Station Assessment***	Pre-Design & Design	Environmental Services	\$500,000	\$29,628	\$227,569	\$257,197	\$242,803	\$470,372	\$270,372	\$200,000	\$500,000	\$257,197	\$242,803	\$42,803	\$300,000	\$200,000	15-Jan-16
52	600990	2014	Highway 69 Intersection Improvements - Highway 69 to Mac Blvd	Provincial Land Transfer	Provincial Land Transfer	\$6,500,000	\$56,887	\$15,633	\$72,520	\$6,427,480	\$6,443,113	\$15,633	\$6,427,480	\$6,500,000	\$72,520	\$6,427,480	\$6,427,480	\$6,500,000	\$0	19-Dec-16
53	600993	2014	Highway 69 Intersection Improvements - Twin 69 West Saline to West Airport Boundary Road	Provincial Land Transfer	Provincial Land Transfer	\$45,000,000	\$22,095,429	\$19,733,346	\$41,828,775	\$3,171,225	\$22,904,571	\$22,904,571	\$0	\$45,000,000	\$41,828,775	\$3,171,225	\$3,171,225	\$45,000,000	\$0	29-Feb-16
54	600616	2012	Highway 69 Lift Station & Forcemain	Construction	Environmental Services	\$12,810,000	\$12,326,234	\$249,612	\$12,575,847	\$234,153	\$483,766	\$483,766	\$0	\$12,810,000	\$12,575,847	\$234,153	\$234,153	\$12,810,000	\$0	30-Jun-16
55	600989	2014	Highway 63: Bus Lane addition at Thickwood	Provincial Land Transfer	Provincial Land Transfer	\$750,000	\$0	\$0	\$0	\$750,000	\$750,000	\$0	\$750,000	\$750,000	\$0	\$750,000	\$750,000	\$750,000	\$0	TBD
56	600991	2014	Highway 69 Intersection Improvements - Highway 69 to West Airport Boundary Road	Provincial Land Transfer	Provincial Land Transfer	\$6,101,467	\$6,101,467		\$6,101,467	\$0	\$0	\$0	\$0	\$6,101,467	\$6,101,467	\$0	\$0	\$6,101,467	\$0	TBD
57	601097	2015	Janvier Steel Building- Rink Replacement	Construction	Public Operations	\$3,006,000	\$2,990	\$374,110	\$377,100	\$2,628,900	\$3,003,010	\$500,000	\$2,503,010	\$3,006,000	\$377,100	\$2,628,900	\$2,628,900	\$3,006,000	\$0	19-Jun-16
58	600247	2011	Jubilee Building Major Maintenance Upgrade	Construction	Facility Services	\$1,486,508	\$852,361	\$61,095	\$913,456	\$573,052	\$634,147	\$634,147	(\$0)	\$1,486,508	\$913,456	\$573,052	\$573,052	\$1,486,508	\$0	31-Dec-15
59	600917	2014	Jubilee Centre Renovation/Construction 2014-2015***	Construction	Facility Services	\$12,820,000	\$1,254,634	\$4,931,894	\$6,186,528	\$6,633,472	\$11,565,366	\$6,431,894	\$5,133,472	\$15,110,000	\$6,186,528	\$8,923,472	\$1,800,000	\$7,986,528	\$7,123,472	31-Jan-16
60	600978	2014	Jubilee Main Floor Multipurpose Room	Construction	Facility Services	\$240,593	\$172,308	\$0	\$172,308	\$68,285	\$68,285	\$68,285	(\$0)	\$240,593	\$172,308	\$68,285	\$68,285	\$240,593	\$0	31-Dec-15

Capital Projects Delivered by Engineering Department – Pre-Design, Design, & Construction																				
2015 & Prior													Total All Year Budget							
I/O	Year	Project	Type	Sponsor Department	Budget	Actual	Commitment	Total Cost	Available	Planned Spending	Expected Spending	Spending Variance	Budget	Total Costs	Available	CTC	EAC	VAC	Projected Completion Date	
61	600310	2008	Lift Station Upgrades (South)	Design & Construction	Environmental Services	\$24,731,680	\$12,378,203	\$1,625,925	\$14,004,127	\$10,727,553	\$12,353,477	\$50,000	\$12,303,477	\$28,731,680	\$14,004,127	\$14,727,553	\$14,727,553	\$28,731,680	\$0	30-Dec-16
62	600783	2013	MacDonald Island Utility Expansion	Design & Construction	Community Services	\$30,500,000	\$28,246,128	\$1,168,887	\$29,415,016	\$1,084,984	\$2,253,872	\$2,253,872	\$0	\$30,500,000	\$29,415,016	\$1,084,984	\$1,084,984	\$30,500,000	\$0	17-Nov-15
63	600642	2012	MacKenzie Lift Station Diversion/Sewer Upgrade***	Design	Environmental Services	\$1,450,000	\$723,447	\$304,641	\$1,028,088	\$421,912	\$726,553	\$304,641	\$421,912	\$1,450,000	\$1,028,088	\$421,912	\$0	\$1,028,088	\$421,912	31-Dec-15
64	600660	2012	Mamawi Community Centre Refurbishment***	Design & Construction	Community Services	\$4,700,000	\$3,961,005	\$158,931	\$4,119,935	\$580,065	\$738,995	\$158,931	\$580,064	\$4,700,000	\$4,119,935	\$580,065	\$0	\$4,119,935	\$580,065	30-Sep-15
65	601115	2015	Man-Door Canopies- Fort Chipewyan Garage***	Construction	Public Operations	\$684,000	\$570,000	\$5,000	\$575,000	\$109,000	\$114,000	\$5,000	\$109,000	\$684,000	\$575,000	\$109,000	\$0	\$575,000	\$109,000	30-Sep-15
66	601116	2015	Man-Door Canopies-Fort McMurray Landfill Building***	Construction	Public Operations	\$592,000	\$490,000	\$5,000	\$495,000	\$97,000	\$102,000	\$5,000	\$97,000	\$592,000	\$495,000	\$97,000	\$0	\$495,000	\$97,000	30-Sep-15
67	600942	2014	Material Recovery Facility Expansion***	Construction	Environmental Services	\$5,000,000	\$60,880	\$2,062,674	\$2,123,554	\$2,876,446	\$4,939,120	\$2,939,120	\$2,000,000	\$5,000,000	\$2,123,554	\$2,876,446	\$876,446	\$3,000,000	\$2,000,000	30-Jan-16
68	600943	2014	Material Recovery Facility Expansion	Pre-Design & Design	Environmental Services	\$500,000	\$363,442	\$62,646	\$426,088	\$73,912	\$136,558	\$136,558	\$0	\$500,000	\$426,088	\$73,912	\$73,912	\$500,000	\$0	30-Jan-16
69	601114	2015	Mackenzie Blvd Lift Station Diversion & Sewer Upgrades	Construction	Environmental Services	\$15,150,000	\$760,476	\$4,120,986	\$4,881,462	\$10,268,538	\$14,389,524	\$4,120,986	\$10,268,538	\$30,300,000	\$4,881,462	\$25,418,538	\$25,418,538	\$30,300,000	\$0	31-Dec-16
70	601117	2015	Municipal Assets - Fall Protection	Construction	Public Operations	\$1,143,000	\$0	\$1,099,543	\$1,099,543	\$43,457	\$1,143,000	\$200,000	\$943,000	\$1,143,000	\$1,099,543	\$43,457	\$43,457	\$1,143,000	\$0	31-Dec-16
71	601118	2015	Northern Utility Corridor - Predesign*	Pre-Design	Environmental Services	\$7,000,000	\$0	\$0	\$0	\$7,000,000	\$7,000,000	\$0	\$7,000,000	\$12,000,000	\$0	\$12,000,000	\$12,000,000	\$12,000,000	\$0	TBD
72	600664	2012	Northside Recreation Centre - Design	Design	Community Services	\$13,500,000	\$6,298,896	\$47,281	\$6,346,177	\$7,153,823	\$7,201,104	\$47,281	\$7,153,823	\$13,500,000	\$6,346,177	\$7,153,823	\$7,153,823	\$13,500,000	\$0	TBD
73	600944	2014	Northside Multi-Use Facility Phase 1 (Twin Arenas)	Design & Construction	Community Services	\$31,542,310	\$0	\$0	\$0	\$31,542,310	\$31,542,310	\$0	\$31,542,310	\$34,500,000	\$0	\$34,500,000	\$34,500,000	\$34,500,000	\$0	31-Dec-17
74	600018	2010	Parsons Creek Reservoir (FMCDP) ***	Design & Construction	FMCDP	\$14,600,000	\$14,067,650	\$405,660	\$14,473,311	\$126,690	\$532,350	\$405,660	\$126,690	\$14,600,000	\$14,473,311	\$126,689	\$0	\$14,473,311	\$126,689	31-Oct-15
75	600352	2008	Parsons Creek Water Supply from WTP	Design & Construction	FMCDP	\$42,750,000	\$36,825,822	\$1,432,768	\$38,258,590	\$4,491,410	\$5,924,178	\$800,000	\$5,124,178	\$42,750,000	\$38,258,590	\$4,491,410	\$6,493,484	\$44,752,074	(\$2,002,074)	30-Dec-16
76	600406	2008	Parsons Creek West Access Rd*	Design	FMCDP	\$6,490,000	\$6,138,835	\$84,712	\$6,223,547	\$266,453	\$351,165	\$84,712	\$266,453	\$6,490,000	\$6,223,547	\$266,453	\$0	\$6,223,547	\$266,453	TBD
77	600992	2014	Parsons Creek Highway 686 Bus Lane	Provincial Land Transfer	Provincial Land Transfer	\$10,000,000	\$0	\$0	\$0	\$10,000,000	\$10,000,000	\$0	\$10,000,000	\$10,000,000	\$0	\$10,000,000	\$10,000,000	\$10,000,000	\$0	TBD
78	600350	2008	Prairie Loop Boulevard	Design & Construction	Engineering	\$54,773,167	\$38,636,102	\$13,760,010	\$52,396,112	\$2,377,055	\$16,137,065	\$13,760,010	\$2,377,055	\$98,701,567	\$52,396,112	\$46,305,455	\$46,305,455	\$98,701,567	\$0	31-Dec-18
79	601119	2015	Regional Landfill Cell 4	Construction	Environmental Services	\$3,400,000	\$0	\$203,532	\$203,532	\$3,196,468	\$3,400,000	\$0	\$3,400,000	\$7,400,000	\$203,532	\$7,196,468	\$7,196,468	\$7,400,000	\$0	22-Sep-17
80	601032	2015	Regional Landfill Cell 4	Design	Environmental Services	\$100,000	\$0	\$85,562	\$85,562	\$14,438	\$100,000	\$100,000	\$0	\$100,000	\$85,562	\$14,438	\$14,438	\$100,000	\$0	30-Nov-15
81	601029	2015	Road B at Saline Creek ***	Design	Engineering	\$800,000	\$0	\$791,800	\$791,800	\$8,200	\$800,000	\$791,800	\$8,200	\$800,000	\$791,800	\$8,200	\$0	\$791,800	\$8,200	30-Nov-15
82	601124	2015	Rodeo Drive Storm Pipe	Design	Environmental Services	\$75,000	\$23,404	\$45,307	\$68,710	\$6,290	\$51,597	\$51,597	\$0	\$75,000	\$68,710	\$6,290	\$6,290	\$75,000	\$0	31-Oct-15
83	601126	2015	Rural Infrastructure Rehab. 2015-2017	Construction	Public Operations	\$16,000,000	\$0	\$1,189,265	\$1,189,265	\$14,810,735	\$16,000,000	\$500,000	\$15,500,000	\$70,000,000	\$1,189,265	\$68,810,735	\$68,810,735	\$70,000,000	\$0	2-Feb-18
84	601125	2015	Rural Infrastructure Rehab. 2015-2017	Design	Public Operations	\$1,300,000	\$268,309	\$606,086	\$874,394	\$425,606	\$1,031,691	\$300,000	\$731,691	\$2,600,000	\$874,394	\$1,725,606	\$425,605	\$1,299,999	\$1,300,001	30-Apr-16
85	600792	2013	Rural Infrastructure Rehabilitation	Design & Construction	Public Operations	\$38,200,000	\$32,722,231	\$5,241,503	\$37,963,733	\$236,267	\$5,477,769	\$5,477,769	\$0	\$38,200,000	\$37,963,733	\$236,267	\$236,267	\$38,200,000	\$0	31-Dec-15
86	600515	2009	Rural Water/Sewer Servicing	Pre-Design & Design	Environmental Services	\$9,750,000	\$1,651,549	\$3,291,724	\$4,943,273	\$4,806,727	\$8,098,451	\$3,291,724	\$4,806,727	\$15,750,000	\$4,943,273	\$10,806,727	\$2,806,727	\$7,750,000	\$8,000,000	30-Apr-16
87	600953	2014	Rural Water/Sewer Servicing	Construction	Environmental Services	\$15,250,000	\$0	\$5,164,868	\$5,164,868	\$10,085,132	\$15,250,000	\$5,164,868	\$10,085,132	\$150,250,000	\$5,164,868	\$145,085,132	\$145,085,132	\$150,250,000	\$0	2-Feb-18
88	601127	2015	Saline Creek Drive - Placemaking***	Construction	Engineering	\$4,000,000	\$0	\$1,058,368	\$1,058,368	\$2,941,633	\$4,000,000	\$1,600,000	\$2,400,000	\$4,000,000	\$1,058,368	\$2,941,633	\$541,000	\$1,599,368	\$2,400,633	30-Jun-16
89	600349	2008	Saline Creek Drive and Bridge	Construction	FMCDP	\$76,175,000	\$70,799,089	\$2,659,251	\$73,458,339	\$2,716,661	\$5,375,911	\$5,375,911	\$0	\$76,175,000	\$73,458,339	\$2,716,661	\$2,716,661	\$76,175,000	\$0	31-Oct-15
90	600381	2008	Saline Creek King Street Boost	Construction	FMCDP	\$11,690,000	\$11,570,368	\$76,981	\$11,647,349	\$42,651	\$119,632	\$119,632	\$0	\$11,690,000	\$11,647,348	\$42,652	\$41,599	\$11,688,947	\$0	TBD
91	600346	2008	Saline Creek Supply Line from King St	Construction	FMCDP	\$38,716,266	\$33,572,142	\$3,367,967	\$36,940,109	\$1,776,157	\$5,144,124	\$5,144,124	\$0	\$38,716,266	\$36,940,109	\$1,776,157	\$1,776,157	\$38,716,266	\$0	31-Jul-16
92	600954	2014	Saline Water Main Hardin St to King St Booster	Construction	Environmental Services	\$14,000,000	\$9,365,596	\$4,531,887	\$13,897,483	\$102,517	\$4,634,404	\$4,634,404	\$0	\$14,000,000	\$13,897,483	\$102,517	\$102,517	\$14,000,000	\$0	31-Oct-15
93	600955	2014	Saprae Creek Fire Hall Expansion	Design	Regional Emergency Services	\$200,000	\$78,856	\$101,144	\$180,000	\$20,000	\$121,144	\$121,144	\$0	\$200,000	\$180,000	\$20,000	\$20,000	\$200,000	\$0	31-Dec-15



Capital Projects Delivered by Engineering Department – Pre-Design, Design, & Construction																				
2015 & Prior													Total All Year Budget							
I/O	Year	Project	Type	Sponsor Department	Budget	Actual	Commitment	Total Cost	Available	Planned Spending	Expected Spending	Spending Variance	Budget	Total Costs	Available	CTC	EAC	VAC	Projected Completion Date	
94	601128	2015	Saprae Creek Water Distribution. Upgrades ***	Pre-Design	Environmental Services	\$250,000	\$39,056	\$165,059	\$204,115	\$45,885	\$210,944	\$165,059	\$45,885	\$250,000	\$204,115	\$45,885	\$0	\$204,115	\$45,885	30-Apr-16
95	600802	2013	SE 881 Water Supply Line	Pre-Design	Environmental Services	\$4,500,000	\$1,921,502	\$1,378,498	\$3,300,000	\$1,200,000	\$2,578,498	\$1,378,498	\$1,200,000	\$4,500,000	\$3,300,000	\$1,200,000	\$1,200,000	\$4,500,000	\$0	15-May-16
96	600688	2012	Septage Receiving Station ***	Construction	Environmental Services	\$18,100,000	\$17,586,825	\$399,127	\$17,985,952	\$114,048	\$513,175	\$399,127	\$114,048	\$18,100,000	\$17,985,952	\$114,048	\$0	\$17,985,952	\$114,048	30-Nov-15
97	601129	2015	Silin Forest Road Complex Security Gates &Fencing	Construction	Public Operations	\$148,000	\$124,197	\$4,261	\$128,458	\$19,542	\$23,803	\$23,803	\$0	\$148,000	\$128,459	\$19,541	\$19,541	\$148,000	\$0	30-Nov-15
98	601030	2015	Silin Forest Road Rehabilitation	Construction	Environmental Services	\$2,050,000	\$0	\$50,342	\$50,342	\$1,999,658	\$2,050,000	\$50,342	\$1,999,658	\$2,050,000	\$50,342	\$1,999,658	\$1,999,658	\$2,050,000	\$0	31-Dec-17
99	600800	2013	Snyeside Park System	Construction	Engineering	\$37,864,107	\$33,222,796	\$2,263,228	\$35,486,024	\$2,378,083	\$4,641,311	\$4,641,311	\$0	\$37,864,107	\$35,486,024	\$2,378,083	\$2,378,083	\$37,864,107	\$0	31-Oct-16
100	600801	2013	Snyeside Park System	Pre-Design & Design	Engineering	\$7,830,673	\$6,376,351	\$1,302,571	\$7,678,922	\$151,751	\$1,454,322	\$1,454,322	\$0	\$7,830,673	\$7,678,922	\$151,751	\$151,751	\$7,830,673	\$0	30-Nov-15
101	601182	2015	South Leg, RR83 at HWY69	Design & Construction	Engineering	\$400,000	\$0	\$0	\$0	\$400,000	\$400,000	\$200,000	\$200,000	\$400,000	\$0	\$400,000	\$1,000,000	\$1,000,000	(\$600,000)	31-Dec-16
102	600297	2011	South Operations Centre	Design & Construction	Public Operations	\$51,340,985	\$50,045,235	\$1,200,007	\$51,245,242	\$95,743	\$1,295,750	\$2,700,000	(\$1,404,250)	\$51,340,985	\$51,245,242	\$95,743	\$1,500,000	\$52,745,242	(\$1,404,257)	TBD
103	600958	2014	South Regional Reversible Effluent Pipeline *	Design	Environmental Services	\$1,500,000	\$0	\$0	\$0	\$1,500,000	\$1,500,000	\$0	\$1,500,000	\$1,500,000	\$0	\$1,500,000	\$1,500,000	\$1,500,000	\$0	TBD
104	600645	2012	South Regional Waste Water Treatment Plant (WWTP) **	Pre-Design	Environmental Services	\$3,000,000	\$927,222	\$134,030	\$1,061,252	\$1,938,748	\$2,072,778	\$0	\$2,072,778	\$3,000,000	\$1,061,252	\$1,938,748	\$1,938,748	\$3,000,000	\$0	31-Dec-18
105	600960	2014	South West Water Supply Line Phase 1	Construction	Environmental Services	\$27,000,000	\$3,203,470	\$23,715,284	\$26,918,754	\$81,246	\$23,796,530	\$7,000,000	\$16,796,530	\$35,000,000	\$33,355,492	\$1,644,508	\$1,644,508	\$35,000,000	\$0	30-Jun-17
106	600959	2014	Southeast Reservoir Upgrade	Design	Environmental Services	\$1,000,000	\$246,897	\$328,291	\$575,188	\$424,812	\$753,103	\$328,291	\$424,812	\$1,000,000	\$575,188	\$424,812	\$200,000	\$775,188	\$224,812	30-Apr-16
107	600804	2013	Surface Parking Relocation/Improvement *	Construction	Engineering	\$6,600,000	\$3,056,217	\$531,806	\$3,588,023	\$3,011,977	\$3,543,783	\$531,806	\$3,011,977	\$6,600,000	\$3,588,023	\$3,011,977	\$3,011,977	\$6,600,000	\$0	TBD
108	600805	2013	Surface Parking Relocation/Improvement *	Pre-Design & Design	Engineering	\$750,000	\$9,565	\$0	\$9,565	\$740,436	\$740,436	\$0	\$740,436	\$750,000	\$9,565	\$740,436	\$740,436	\$750,001	\$0	TBD
109	600834	2013	Tolen Drive Bridge Replacement	Pre-Design & Design	Public Operations	\$500,000	\$211,532	\$41,102	\$252,633	\$247,367	\$288,468	\$288,468	\$0	\$500,000	\$252,633	\$247,367	\$247,367	\$500,000	\$0	31-Dec-15
110	600967	2014	Tolen Drive Bridge Replacement Including Removal	Construction	Public Operations	\$9,815,075	\$3,279,460	\$5,187,316	\$8,466,776	\$1,348,299	\$6,535,615	\$4,500,000	\$2,035,615	\$9,815,075	\$8,466,776	\$1,348,299	\$1,348,299	\$9,815,075	\$0	31-Jul-16
111	600498	2011	Transit Bus Shelter Replacements/Additions 2011-2013	Design & Construction	Transit	\$20,867,815	\$19,719,253	\$1,148,562	\$20,867,815	\$0	\$1,148,562	\$1,148,562	\$0	\$20,867,815	\$20,867,815	\$0	\$0	\$20,867,815	\$0	30-Sep-15
112	600823	2013	Transit Facility Construction GreenTrip	Construction	Public Operations	\$53,887,500	\$8,172,581	\$3,788,967	\$11,961,548	\$41,925,952	\$45,714,919	\$1,700,000	\$44,014,919	\$53,887,500	\$11,961,548	\$41,925,952	\$41,925,952	\$53,887,500	\$0	31-Dec-17
113	600511	2011	Urban Infrastructure Rehab (UIR) 2011-2013	Design & Construction	Engineering	\$108,416,994	\$101,335,172	\$6,816,961	\$108,152,132	\$264,862	\$7,081,822	\$7,081,822	\$0	\$108,416,994	\$108,152,132	\$264,862	\$203,180	\$108,355,312	\$61,682	31-Dec-16
114	600807	2013	Urban Infrastructure Rehabilitation 2014-2016 ***	Pre-Design & Design	Environmental Services	\$2,900,000	\$1,208,563	\$439,692	\$1,648,255	\$1,251,745	\$1,691,437	\$1,139,692	\$551,745	\$2,900,000	\$1,648,255	\$1,251,745	\$700,000	\$2,348,255	\$551,745	30-Dec-16
115	600972	2014	Urban Infrastructure Rehabilitation 2014-2016	Construction	Environmental Services	\$95,000,000	\$53,098,362	\$39,159,500	\$92,257,862	\$2,742,138	\$41,901,638	\$39,000,000	\$2,901,638	\$175,000,000	\$119,924,252	\$55,075,748	\$55,075,748	\$175,000,000	\$0	31-Oct-17
116	600516	2009	Water Supply SE Supply Line Ma	Construction	Engineering	\$10,349,425	\$10,171,440	\$176,557	\$10,347,997	\$1,428	\$177,985	\$177,985	\$0	\$10,349,425	\$10,347,997	\$1,428	\$0	\$10,347,997	\$1,428	30-Oct-15
117	600812	2013	Watermain Connection - Richard St ***	Construction	Environmental Services	\$2,900,000	\$1,729,961	\$961,019	\$2,690,979	\$209,021	\$1,170,039	\$1,061,019	\$109,020	\$2,900,000	\$2,690,979	\$209,021	\$100,000	\$2,790,979	\$109,021	31-Oct-15
118	600976	2014	Waterways & Horse Pasture Park	Design & Construction	Engineering	\$3,371,000	\$2,070,586	\$1,010,924	\$3,081,510	\$289,490	\$1,300,414	\$1,010,924	\$289,490	\$23,561,000	\$3,081,510	\$20,479,490	\$8,300,000	\$11,381,510	\$12,179,490	31-Dec-18
TOTAL					\$1,356,435,635	\$844,047,792	\$246,424,417	\$1,090,472,209	\$265,963,425	\$512,387,843	\$223,758,061	\$288,629,786	\$2,121,865,033	\$1,184,987,012	\$936,878,020	\$868,551,193	\$2,053,538,205	\$68,235,779		

- \* Projects On Hold
- \*\* Projects Deferred to future years
- \*\*\* Projects with potential savings



## Details on Variances at Completion (VAC) with a threshold ± \$400,000

### Positive Variances - Projects Savings as projects are substantially completed

- 600374 – Anzac Truck Fill
- 600660 – Mamawi Community Centre Refurbishment

### Positive Variances – Other Details

- 600862 – Clearwater Riverside Park: Project has been postponed therefore funds will be released
- 600994 – Fort McMurray Waste Water Treatment Process Improvement: The cost for completing the scope is under the estimated budget
- 600642 – Mackenzie lift station Diversion – Design: The cost for completing the scope is likely to be under the estimated budget
- 600917 – Jubilee Centre Renovation/Construction 2014-2015: The cost for completing the scope is likely to be under the estimated budget
- 601125 & 600515: Rural Infrastructure Rehab. 2015 -2017 & Rural Water/Sewer Servicing – Design: Based on the proposal, the cost of completing the scope is likely to be under budget
- 600942 – Material Recovery Facility Expansion: This project was to address the safety issues and increased storage concerns to enhance the processing capacity of the facility. The scope of the project has been changed from an expansion of the facility to a modification for a safer and efficient operation.
- 600807 – Urban Infrastructure Rehab – 2014 -2016 Design: The cost for completing the design of all the contracts is likely to be under estimated budget
- 601127 – Saline Creek Drive – Placemaking: Projects costs have been reduced due to a change of the scope. Many areas have been excluded from the original scope, such as; horse pasture park, waterways lift station and flood recovery projects

### Negative Variances – Additional funds required to complete the project

- 600352 – Parsons Creek Water Supply from WTP: The additional funds is required due to an unforeseen major pipe break in contract 2 after construction has to be fixed
- 601182 – South Leg, RR 83 at HWY 69: Due to the modification to the original design which became apparent during the design review process
- 600297 – South Operation Centre: Additional funds are required to cover contractor claims

Appendix B: Projects delivered by Other Departments

Capital Projects Delivered by Other Departments – Pre-Design, Design, or Construction												
I/O	Year	Project	Project Type	Delivery Department	Sponsor Department	Total All Year		2015 and Prior				
						Total Budget	Total Available	Budget	Actual	Commitment	Total Costs	Available
Various 1 I/O	2014	Ambulances Fleet Replac. 2014	Procurement-Based	Regional Emergency Services	Regional Emergency Services	\$486,000	\$2,144	\$486,000	\$0	\$483,856	\$483,856	\$2,144
2	600692	2012 Arena Site Preparation	Pre-Design & Design	Community Services	Community Services	\$781,326	\$588,672	\$781,326	\$192,654	\$0	\$192,654	\$588,672
3	600855	2014 Beaver Trail Light Project (Birchwood Trails System)	Construction	Public Operations	Public Operations	\$450,000	\$247,327	\$450,000	\$202,673	\$0	\$202,673	\$247,327
4	600160	2011 Bylaw Area Expansion	Construction	RCMP	RCMP	\$1,425,533	\$15,764	\$1,425,533	\$1,256,069	\$153,700	\$1,409,769	\$15,764
5	600652	2012 Casman Centre Food Service Expansion	Design & Construction	Community Services	Community Services	\$7,067,103	\$715,537	\$7,067,103	\$6,141,325	\$210,242	\$6,351,566	\$715,537
6	600130	2010 Casman Centre Redevelopment	Construction	Community Services	Facility Services	\$3,850,044	\$99,536	\$3,850,044	\$3,732,508	\$18,000	\$3,750,508	\$99,536
7	600723	2013 Community Accessibility - Rural Communities	IT	IT	IT	\$750,000	\$40,462	\$750,000	\$625,286	\$84,252	\$709,538	\$40,462
8	600864	2014 Community Playgrounds (Eagle Ridge and others)	Construction	Public Operations	Public Operations	\$1,875,000	\$800,000	\$1,875,000	\$1,064,289	\$10,711	\$1,075,000	\$800,000
9	601002	2014 Conklin Mobile Waste Water Treatment Plant (WWTP)	Construction	Environmental Services	Environmental Services	\$2,500,000	\$2,500,000	\$2,500,000	\$0	\$0	\$0	\$2,500,000
10	600865	2014 Contaminated Soil Land Farm	Construction	Environmental Services	Environmental Services	\$3,000,000	\$445,037	\$3,000,000	\$1,323,352	\$1,231,611	\$2,554,963	\$445,037
11	601038	2015 Council Chamber Technology Upgrade	Construction	Advisory Services	Legal & Legislative Services	\$750,000	\$469,027	\$750,000	\$27,588	\$253,385	\$280,973	\$469,027
12	600276	2011 Data Center Relocation	IT	IT	IT	\$1,649,302	\$49,091	\$1,649,302	\$1,600,211	\$0	\$1,600,211	\$49,091
13	600199	2011 Electronic Agenda & Voting	IT	IT	IT	\$300,000	\$163,219	\$300,000	\$136,781	\$0	\$136,781	\$163,219
14	600372	2006 Enterprise Information Management	IT	Advisory Services	Advisory Services	\$3,747,069	\$1,400,957	\$3,497,069	\$1,508,497	\$817,720	\$2,326,217	\$1,170,852
15	600363	2007 Enterprise Resource Planning Solution	IT	IT	IT	\$38,949,521	\$15,422,600	\$29,868,042	\$22,949,521	\$577,400	\$23,526,921	\$6,341,121
16	601041	2015 Fort Chipewyan Pumper 309 Replacement	Construction	Regional Emergency Services	Regional Emergency Services	\$500,000	\$29,067	\$500,000	\$0	\$470,933	\$470,933	\$29,067
17	601025	2014 Fort McMurray Animal Control Vehicle	Procurement-Based	Fleet Services	Fleet Services	\$100,000	\$0	\$100,000	\$0	\$100,000	\$100,000	\$0
18	601026	2014 Fort McMurray Animal Control Vehicle #2	Procurement-Based	Fleet Services	RCMP	\$100,000	\$0	\$100,000	\$0	\$100,000	\$100,000	\$0
19	601027	2014 Fort McMurray Animal Control Vehicle #3	Procurement-Based	Fleet Services	RCMP	\$100,000	\$0	\$100,000	\$0	\$100,000	\$100,000	\$0
20	601028	2014 Fort McMurray Animal Control Vehicle #4	Procurement-Based	Fleet Services	RCMP	\$100,000	\$0	\$100,000	\$0	\$100,000	\$100,000	\$0
21	600876	2014 Fort McMurray Bike Park	Construction	Public Operations	Public Operations	\$2,000,000	\$310,224	\$2,000,000	\$1,129,176	\$560,600	\$1,689,776	\$310,224
22	600596	2012 Green Plan Initiative Regional Landfill	Construction	Environmental Services	Environmental Services	\$4,000,000	\$2,379,540	\$4,000,000	\$1,206,262	\$414,198	\$1,620,460	\$2,379,540
23	600884	2014 Gregoire/Beacon Hill Off-Leash Dog Park	Construction	Public Operations	Public Operations	\$150,000	\$14,355	\$150,000	\$135,645	\$0	\$135,645	\$14,355
24	600885	2014 Heated Storage Facility Water Haul Trucks	Construction	Environmental Services	Environmental Services	\$599,300	\$78,091	\$599,300	\$251,209	\$270,000	\$521,209	\$78,091
Various 25 I/O	2014	Heavy Equipment Additions 2014	Procurement-Based	Fleet Services	Fleet Services	\$4,848,105	\$594,327	\$4,848,105	\$4,173,278	\$80,500	\$4,253,778	\$594,327
Various 26 I/O	2015	Heavy Equipment Additions 2015	Procurement-Based	Fleet Services	Fleet Services	\$1,609,215	\$895,635	\$1,609,215	\$585,485	\$128,095	\$713,580	\$895,635
Various 27 I/O	2014	Heavy Equipment Replacement 2014	Procurement-Based	Fleet Services	Fleet Services	\$130,000	\$130,000	\$130,000	\$0	\$0	\$0	\$130,000
Various 28 I/O	2015	Heavy Equipment Replacement 2015	Procurement-Based	Fleet Services	Fleet Services	\$3,935,000	\$2,222,542	\$3,935,000	\$787,058	\$925,400	\$1,712,458	\$2,222,542
29	600914	2014 Intelligent Bus Transit System (IBTS)	Procurement-Based	Transit	Public Operations	\$6,150,000	\$5,246,354	\$6,150,000	\$903,646	\$0	\$903,646	\$5,246,354

Capital Projects Delivered by Other Departments – Pre-Design, Design, or Construction													
							Total All Year		2015 and Prior				
I/O	Year	Project	Project Type	Delivery Department	Sponsor Department	Total Budget	Total Available	Budget	Actual	Commitment	Total Costs	Available	
30	601163	2015	IS Infrastructure Upgrades 2015	IT	IT	IT	\$1,055,000	\$288,281	\$1,055,000	\$321,216	\$445,504	\$766,719	\$288,281
31	600736	2013	IT Infrastructure Upgrades 2013	IT	IT	IT	\$1,413,924	\$26,055	\$1,413,924	\$1,274,955	\$112,913	\$1,387,869	\$26,055
32	600916	2014	Janvier Skateboard Park	Construction	Public Operations	Public Operations	\$300,000	\$185,278	\$300,000	\$114,722	\$0	\$114,722	\$185,278
33	600739	2013	Jubilee Centre/McMurray Experience	Pre-Design & Design	Economic development	Economic development	\$500,000	\$21,518	\$500,000	\$478,482	\$0	\$478,482	\$21,518
34	600738	2013	Jubilee Centre/McMurray Experience	Construction	Economic development	Economic development	\$2,500,000	\$401,062	\$2,500,000	\$2,016,091	\$59,880	\$2,075,971	\$424,029
35	Various I/Os	2006	Land Acquisition	Land Administration	Land Administration	Land Administration	\$339,734	\$141,868	\$339,734	\$197,867	\$0	\$197,867	\$141,868
36	Various I/Os	2012	Land Acquisition 2012-2014	Land Administration	Land Administration	Land Administration	\$49,316,844	\$11,648,289	\$49,316,844	\$37,541,311	\$127,244	\$37,668,555	\$11,648,289
37	Various I/Os	2009	Land Acquisitions	Land Administration	Land Administration	Land Administration	\$12,248,576	\$718,449	\$12,248,576	\$11,476,924	\$53,202	\$11,530,126	\$718,449
38	Various I/Os	2013	Land Acquistion 2013-2014	Land Administration	Land Administration	Land Administration	\$70,335,206	\$58,068,948	\$70,335,206	\$12,156,112	\$110,147	\$12,266,258	\$58,068,948
39	600170	2009	Landfill Gas Management System	Design	Environmental Services	Environmental Services	\$700,000	\$69,398	\$700,000	\$630,364	\$238	\$630,602	\$69,398
40	600918	2014	Landfill Gas Management System	Pre-Design & Design	Environmental Services	Environmental Services	\$400,000	\$245,000	\$400,000	\$139,721	\$15,279	\$155,000	\$245,000
41	601098	2015	LEA '15-TruckwFrontEndPlow,RearBoxSande	Procurement-Based	Fleet Services	Fleet Services	\$70,000	\$70,000	\$70,000	\$0	\$0	\$0	\$70,000
42	600919	2014	Leachate Treatment Management	Construction	Environmental Services	Environmental Services	\$100,000	\$48,574	\$100,000	\$51,426	\$0	\$51,426	\$48,574
43	Various I/O	2015	Light Equipment Replacement 2015	Procurement-Based	Fleet Services	Fleet Services	\$680,000	\$680,000	\$680,000	\$0	\$0	\$0	\$680,000
44	601113	2015	MacDonald Is. Park Lifcycle&Upgrde-Grant	Grant-Funded	Regional Recreation Corporation (RRC)	Community Services	\$5,357,000	\$0	\$5,357,000	\$5,357,000	\$0	\$5,357,000	\$0
45	600941	2014	MacDonald Island Park 2014 Capital Grant	Grant-Funded	Community Services	Community Services	\$5,499,758	\$0	\$5,499,758	\$5,499,758	\$0	\$5,499,758	\$0
46	600277	2011	RCMP Project Room Fit-Up	Construction	RCMP	RCMP	\$75,000	\$13,400	\$75,000	\$20,600	\$41,000	\$61,600	\$13,400
47	600206	2011	Regional Geomatics Program	IT	Advisory Services	Advisory Services	\$3,268,185	\$645,200	\$3,268,185	\$1,318,995	\$774,069	\$2,093,064	\$1,175,120
48	600287	2011	Regional Landfill Cell II, III/Stockpile Pad	Construction	Environmental Services	Environmental Services	\$11,000,000	\$456,410	\$11,000,000	\$9,421,245	\$1,122,345	\$10,543,590	\$456,410
49	600713	2013	Regional Landfill Lateral Expansion Cell	Construction	Environmental Services	Environmental Services	\$6,000,000	\$188,214	\$6,000,000	\$5,425,548	\$386,238	\$5,811,786	\$188,214
50	601120	2015	Regional Landfill Storm Pond 2 - Constr.	Construction	Environmental Services	Environmental Services	\$220,000	\$220,000	\$220,000	\$0	\$0	\$0	\$220,000
51	601033	2015	Regional Landfill Storm Pond 2-Design	Design	Environmental Services	Environmental Services	\$20,000	\$20,000	\$20,000	\$0	\$0	\$0	\$20,000
52	600787	2013	Regional SCADA Wan	Construction	Environmental Services	Environmental Services	\$2,000,000	\$819,482	\$2,000,000	\$1,046,948	\$133,570	\$1,180,518	\$819,482
53	600643	2012	Regional SCADA Wan	Design	Environmental Services	Environmental Services	\$225,000	\$152,557	\$225,000	\$30,450	\$41,993	\$72,443	\$152,557
54	600948	2014	RES Light Vehicle Fleet Replac	Procurement-Based	Regional Emergency Services	Regional Emergency Services	\$55,857	\$7,879	\$55,857	\$41,584	\$6,394	\$47,979	\$7,879
55	600980	2014	RES Tower 5 Power Upgrade	Construction	Regional Emergency Services	Regional Emergency Services	\$100,000	\$31,364	\$100,000	\$54,886	\$13,750	\$68,636	\$31,364
56	600950	2014	Ross Hennigar/Ron Morgan Park Upgrades	Design & Construction	Public Operations	Community Services	\$2,500,000	\$31,092	\$2,500,000	\$2,468,908	\$0	\$2,468,908	\$31,092
57	600789	2013	Rural Community Placemaking - Anzac	Design & Construction	Public Operations	Public Operations	\$1,400,000	\$358,336	\$1,400,000	\$756,614	\$285,050	\$1,041,664	\$358,336
58	600790	2013	Rural Community Placemaking - Conklin	Design & Construction	Public Operations	Public Operations	\$800,000	\$19,620	\$800,000	\$94,333	\$686,047	\$780,380	\$19,620
59	600367	2011	Rural Community Placemaking - Fort Chipewyan	Design & Construction	Public Operations	Public Operations	\$5,000,000	\$124,530	\$5,000,000	\$3,512,645	\$1,362,825	\$4,875,470	\$124,530
60	600788	2013	Rural Community Placemaking - Gregoire	Design & Construction	Public Operations	Public Operations	\$800,000	\$62,074	\$800,000	\$33,995	\$703,931	\$737,926	\$62,074
61	600791	2013	Rural Community Placemaking - Janvier	Design & Construction	Public Operations	Public Operations	\$800,000	\$19,546	\$800,000	\$196,092	\$584,363	\$780,454	\$19,546
62	600371	2011	Rural Community Placemaking - Saprae Creek	Design & Construction	Public Operations	Public Operations	\$680,301	\$8,768	\$680,301	\$639,677	\$31,856	\$671,533	\$8,768
63	600952	2014	Rural Streetlight Conversion to LED	Procurement-Based	Public Operations	Public Operations	\$210,000	\$22,166	\$210,000	\$97,099	\$90,735	\$187,834	\$22,166
64	600951	2014	Rural&UrbanEmVehicleRepl Pumpe	Procurement-Based	Regional Emergency Services	Regional Emergency Services	\$750,000	\$5,253	\$750,000	\$744,747	\$0	\$744,747	\$5,253

Capital Projects Delivered by Other Departments – Pre-Design, Design, or Construction													
							Total All Year		2015 and Prior				
I/O	Year	Project	Project Type	Delivery Department	Sponsor Department	Total Budget	Total Available	Budget	Actual	Commitment	Total Costs	Available	
65	600687	2012	Slow Pitch Ball Diamonds	Construction	Public Operations	Public Operations	\$1,600,000	\$1,136,879	\$1,600,000	\$463,121	\$0	\$463,121	\$1,136,879
66	600691	2012	Snye Remediation	Construction	Public Operations	Community Services	\$12,993,885	\$140,430	\$12,993,885	\$11,260,767	\$1,592,688	\$12,853,455	\$140,430
67	600508	2009	South Police Centre and Cellblock	Construction	RCMP	RCMP	\$20,000,000	\$2,041,192	\$20,000,000	\$17,738,250	\$220,558	\$17,958,808	\$2,041,192
68	600961	2014	Specialized Transit Bus New Purchase and Replacement 2014-2018	Procurement-Based	Transit	Transit	\$1,066,000	\$893,860	\$173,000	\$172,140	\$0	\$172,140	\$860
69	600803	2013	Sports/Entert Centre-Predesign	Pre-Design	SCM	SCM	\$1,006,858	\$516,500	\$1,006,858	\$349,316	\$141,042	\$490,358	\$516,500
70	600462	2011	Steel Gates with Municipal Logo	Construction	Public Operations	Public Operations	\$112,800	\$24,525	\$112,800	\$88,275	\$0	\$88,275	\$24,525
71	601130	2015	Street Light Improvments-Conklin&Janvier	Construction	Public Operations	Public Operations	\$584,000	\$246,190	\$584,000	\$200,000	\$137,810	\$337,810	\$246,190
72	600963	2014	Tennis Court Resurfacing	Construction	Public Operations	Public Operations	\$1,300,000	(\$8,898)	\$1,300,000	\$1,303,215	\$5,682	\$1,308,898	(\$8,898)
73	600964	2014	Timberlea Splash Park	Construction	Public Operations	Public Operations	\$500,000	\$35,324	\$500,000	\$436,760	\$27,916	\$464,676	\$35,324
74	600965	2014	Tipping Pad	Construction	Environmental Services	Environmental Services	\$1,300,000	\$901,004	\$1,300,000	\$199,997	\$199,000	\$398,997	\$901,004
75	600966	2014	Tipping Pad	Pre-Design & Design	Environmental Services	Environmental Services	\$100,000	\$51,754	\$100,000	\$18,936	\$29,310	\$48,246	\$51,754
76	600970	2014	Traffic Signal Upgrades & Installation 2014	Construction	Public Operations	Public Operations	\$967,783	\$312,138	\$967,783	\$653,740	\$1,905	\$655,645	\$312,138
77	601131	2015	Traffic Signals Rehabilitation 2015-2016	Construction	Public Operations	Public Operations	\$500,000	\$500,000	\$200,000	\$0	\$0	\$0	\$200,000
78	600474	2010	Transfer Station/Recycling Depot	Construction	Environmental Services	Environmental Services	\$4,500,000	\$70,786	\$4,500,000	\$4,335,465	\$93,749	\$4,429,214	\$70,786
79	600182	2009	Transfer Stations/Recycling Depots	Design	Environmental Services	Environmental Services	\$448,000	\$126,322	\$448,000	\$306,682	\$14,996	\$321,678	\$126,322
80	601189	2015	Transit Bus Additions / Replacement 2015	Procurement-Based	Transit	Transit	\$12,480,000	\$547,610	\$4,160,000	\$0	\$3,840,820	\$3,840,820	\$319,180
81	600672	2012	Transit Bus Additions 2012-201	Construction	Transit	Transit	\$3,150,000	\$1,127,823	\$3,150,000	\$2,022,177	\$0	\$2,022,177	\$1,127,823
82	600971	2014	Transit Bus Refurbishment Program	Construction	Public Operations	Public Operations	\$4,291,500	\$3,450,000	\$841,500	\$841,500	\$0	\$841,500	\$0
83	600665	2012	Urban & Rural Cemetery Development	Construction	Public Operations	Public Operations	\$7,000,000	\$336,187	\$7,000,000	\$2,662,253	\$4,001,560	\$6,663,813	\$336,187
84	600009	2010	Urban & Rural Cemetery Development	Design	Public Operations	Public Operations	\$1,600,000	\$687,281	\$1,600,000	\$889,718	\$23,001	\$912,719	\$687,281
85	600973	2014	Vista Ridge 2014-2016 Capital Grant	Grant-Funded	Community Services	Community Services	\$13,185,000	\$1,150,000	\$12,035,000	\$12,035,000	\$0	\$12,035,000	\$0
86	600974	2014	Warm Up Shelters	Construction	Public Operations	Public Operations	\$275,000	\$249,880	\$275,000	\$25,120	\$0	\$25,120	\$249,880
87	600491	2011	Westview Westwood Community Park Upgrade	Construction	Public Operations	Public Operations	\$1,225,000	\$71,031	\$1,225,000	\$1,148,046	\$5,923	\$1,153,969	\$71,031
88	Various I/O	2015	Winter Heavy Equipment Additions 2015	Procurement-Based	Fleet Services	Fleet Services	\$3,210,726	\$1,949,134	\$3,210,726	\$194,102	\$1,067,490	\$1,261,592	\$1,949,134
89	600648	2012	Wireless Access	IT	IT	IT	\$382,182	\$3,291	\$382,182	\$110,597	\$268,293	\$378,891	\$3,291
Total						\$372,401,637	\$127,238,361	\$348,957,157	\$210,548,003	\$25,950,920	\$236,498,924	\$112,458,235	

Appendix C: Projects in closure process

Capital Projects In Closure Process

Capital Projects in Closure Process (To Be Transferred To Assets)				Total All Year Budget		2015 and Prior				
I/O	Year	Project		Total Budget	Total Available	Budget	Actual	Commitment	Total Costs	Available
1	600824	2013	2013 Traffic Signals - Loutit Rd and Sparrow Hawk	\$184,070	\$0	\$184,070	\$184,070	\$0	\$184,070	\$0
2	600825	2013	Accessible Pedestrian Signal Hospital & Fitzgerald	\$123,147	\$0	\$123,147	\$123,147	\$0	\$123,147	\$0
3	600715	2013	Anzac Fire Hall	\$98,850	(\$1,422)	\$98,850	\$98,850	\$1,422	\$100,272	(\$1,422)
4	600852	2014	Anzac Fire Hall - Design	\$560,000	\$0	\$560,000	\$228,652	\$331,348	\$560,000	\$0
5	601036	2015	Anzac Garage & Compound - Construction	\$750,000	\$750,000	\$750,000	\$0	\$0	\$0	\$750,000
6	600194	2011	Anzac Multi-Use Leisure Facility	\$47,700,000	\$512,400	\$47,700,000	\$46,914,181	\$273,419	\$47,187,600	\$512,400
7	600716	2013	Anzac Walkway & Sport Field Lighting	\$994,595	\$0	\$994,595	\$994,595	\$0	\$994,595	\$0
8	600588	2012	Anzac Waste Water Treatment Plant (WWTP) Effluent Pipeline	\$60,412	\$0	\$60,412	\$60,412	\$0	\$60,412	\$0
9	600650	2012	Archie Simpson Concrete Slab/B	\$4,385,396	\$96,156	\$4,385,396	\$4,289,240	\$0	\$4,289,240	\$96,156
10	600589	2012	Architectural Upgrades Owned L	\$785,092	\$0	\$785,092	\$785,092	\$0	\$785,092	\$0
11	600551	2005	Athabasca Water Treatment Plan (WTP) Expansion	\$162,467,337	\$1,016,550	\$162,467,337	\$161,249,294	\$201,493	\$161,450,787	\$1,016,550
12	600853	2014	Back of Curb Treatment King Traffic Circle & Gregoire	\$1,300,000	\$188,540	\$1,300,000	\$914,094	\$197,365	\$1,111,460	\$188,540
13	600988	2014	Beacon Hill Slope Stability	\$3,425,000	\$43,985	\$3,425,000	\$2,823,615	\$557,400	\$3,381,015	\$43,985
14	600011	2011	Beacon Hill Water Supply Upgrade	\$800,000	\$111,775	\$800,000	\$654,482	\$33,744	\$688,225	\$111,775
15	600651	2012	Birchwood Trail Lighting 2012	\$284,204	\$1,980	\$284,204	\$270,758	\$11,466	\$282,224	\$1,980
16	600859	2014	Casman Centre Roof Replacement	\$900,000	\$217,759	\$900,000	\$662,300	\$19,941	\$682,241	\$217,759
17	600190	2011	Christina River Bridge Replacement	\$288,587	\$0	\$288,587	\$288,587	\$0	\$288,587	\$0
18	600368	2011	Civic Centre - Pre-Design & Design	\$337,809	\$0	\$337,809	\$337,809	\$0	\$337,809	\$0
19	600593	2012	Conklin Sewage Lagoon Upgrade	\$1,334,477	\$0	\$1,334,477	\$753,422	\$581,055	\$1,334,477	\$0
20	600686	2012	Conklin WasteWater Treat Plant	\$78,334	\$0	\$78,334	\$78,334	\$0	\$78,334	\$0
21	600544	2005	Conklin Water Treatment Plant (WTP) Expansion	\$20,015,814	\$0	\$20,015,814	\$20,015,814	\$0	\$20,015,814	\$0
22	600397	2006	Connector Roadway Keyano Area	\$154,460	\$0	\$154,460	\$154,460	\$0	\$154,460	\$0
23	600866	2014	Dangerous Goods Unit	\$470,230	\$0	\$470,230	\$470,230	\$0	\$470,230	\$0
24	600829	2014	District Energy System - Construction	\$2,200,000	\$690,750	\$2,200,000	\$728,150	\$781,100	\$1,509,250	\$690,750
25	600513	2011	Downtown Sewer Capacity Increase - Design	\$303,120	\$0	\$303,120	\$303,120	\$0	\$303,120	\$0
26	600191	2011	Fort Chipewyan Firebag Bridge Replacement - Design	\$750,436	\$0	\$750,436	\$750,436	\$0	\$750,436	\$0
27	600192	2011	Fort Chipewyan Road Bridges Replacement - Design	\$740,005	\$0	\$740,005	\$740,005	\$0	\$740,005	\$0
28	600655	2012	Fort Chipewyan Sports Field Expansion/Dugouts	\$244,732	\$0	\$244,732	\$244,732	\$0	\$244,732	\$0
29	600331	2011	Fort Chipewyan Swimming Pool Site Selection/Design	\$873,715	\$0	\$873,715	\$873,715	\$0	\$873,715	\$0
30	600525	2008	Fort Chipewyan Water Treatment Plant (WTP) Back-Up Power Supply	\$1,224,082	\$3,529	\$1,224,082	\$1,220,553	\$0	\$1,220,553	\$3,529
31	600493	2011	Fort Chipewyan Winter Road Improvements	\$85,942	\$0	\$85,942	\$85,942	\$0	\$85,942	\$0
32	600832	2013	Fort MacKay Fire Hall	\$200,000	\$108,611	\$200,000	\$86,339	\$5,050	\$91,389	\$108,611
33	600727	2013	Fort McMurray Bike Park	\$150,000	\$86	\$150,000	\$149,914	\$0	\$149,914	\$86
34	601031	2014	Fort Chiewyan Breathing Air Compressor Replacement	\$29,767	\$0	\$29,767	\$29,767	\$0	\$29,767	\$0
35	600995	2014	Green Energy/Utility Distribution System	\$1,000,000	\$1,000,000	\$1,000,000	\$0	\$0	\$0	\$1,000,000
36	600303	2008	Gregoire East Sanitary Outfall	\$27,020,000	\$722,914	\$27,020,000	\$26,297,086	\$0	\$26,297,086	\$722,914
37	600882	2014	Gregoire Lake East Road Side Drainage	\$300,000	\$199,997	\$300,000	\$100,003	\$0	\$100,003	\$199,997
38	600343	2011	Handicap Accessible Flower Bed	\$137,500	\$6,386	\$137,500	\$131,114	\$0	\$131,114	\$6,386
39	600983	2014	Hangingstone River Grayling Terrace	\$2,697,500	\$20,567	\$2,697,500	\$2,331,020	\$345,914	\$2,676,933	\$20,567
40	600542	2009	Hardin Street Bldg.	\$495,000	\$15,402	\$495,000	\$479,598	\$0	\$479,598	\$15,402
41	600984	2014	Haxton Centre Upgrades 2014	\$350,000	\$80,028	\$350,000	\$261,831	\$8,141	\$269,972	\$80,028
42	Various I/Os	2015	HEA '15 - Zero Turn Ride on Mo	\$79,785	\$993	\$79,785	\$78,792	\$0	\$78,792	\$993

Capital Projects in Closure Process (To Be Transferred To Assets)					Total All Year Budget		2015 and Prior				
I/O		Year	Project		Total Budget	Total Available	Budget	Actual	Commitment	Total Costs	Available
43	Various I/Os	2014	HEA 2014		\$287,750	\$5,303	\$287,750	\$282,447	\$0	\$282,447	\$5,303
44	600336	2008	Highway 63 Collector - Distributor Road I		\$314,837	\$0	\$314,837	\$314,837	\$0	\$314,837	\$0
45	600305	2008	Infrastructure Relocation Highway 63		\$54,406,000	\$2,088,520	\$54,406,000	\$52,316,480	\$1,000	\$52,317,480	\$2,088,520
46	600576	2011	Inverted Pad		\$967,788	\$159,506	\$967,788	\$808,282	\$0	\$808,282	\$159,506
47	600617	2010	IT Windows Terminal Servers		\$1,500,000	\$1,500,000	\$1,500,000	\$0	\$0	\$0	\$1,500,000
48	600737	2013	Janvier Sewage Lagoon Upgrade		\$188,555	\$0	\$188,555	\$188,555	\$0	\$188,555	\$0
49	601096	2015	Janvier Sewage Lagoon Upgrade-Construct.		\$4,200,000	\$4,183,912	\$4,200,000	\$16,088	\$0	\$16,088	\$4,183,912
50	600519	2009	Janvier Water Treatment Plant (WTP) Intake		\$359,757	\$0	\$359,757	\$359,757	\$0	\$359,757	\$0
51	600208	2011	Janvier WTP Intake - Construct		\$6,000,000	\$504,103	\$6,000,000	\$5,224,770	\$271,127	\$5,495,897	\$504,103
52	600577	2001	Jubilee Air Filtration		\$375,000	\$5,953	\$375,000	\$369,047	\$0	\$369,047	\$5,953
53	600447	2011	Jubilee Center Reno 6 & 5th 2010 - Design		\$12,885	\$0	\$12,885	\$12,885	\$0	\$12,885	\$0
54	600690	2012	Jubilee Plaza		\$16,919,917	\$310,361	\$16,919,917	\$15,756,527	\$853,029	\$16,609,556	\$310,361
55	600822	2013	Landfill Access Upgrading - Predesign		\$58,676	\$0	\$58,676	\$58,676	\$0	\$58,676	\$0
56	Varoius I/Os	2014	LEA 2014 1 Ton Truck		\$272,216	\$0	\$272,216	\$272,216	\$0	\$0	\$0
57	600272	2011	Lower Townsite 4 Way Chamber		\$284,733	\$0	\$284,733	\$284,733	\$0	\$284,733	\$0
58	600779	2013	Lower Townsite 4 Way Chamber		\$1,400,000	\$964,920	\$1,400,000	\$435,080	\$0	\$435,080	\$964,920
59	600780	2013	MacDonald Island Bridge		\$3,000,000	\$878,108	\$3,000,000	\$1,965,700	\$156,192	\$2,121,892	\$878,108
60	600782	2013	MacDonald Island Park 2013 Capital Grant		\$5,943,800	\$0	\$5,943,800	\$5,943,800	\$0	\$5,943,800	\$0
61	600657	2012	MacDonald Island Park Expansion		\$133,200,000	\$0	\$133,200,000	\$133,200,000	\$0	\$133,200,000	\$0
62	600703	2013	MacDonald Island Utility Expansion		\$4,000,000	\$3,576,400	\$4,000,000	\$344,549	\$79,051	\$423,600	\$3,576,400
63	600661	2012	Parking Lot Upgrades		\$3,201,443	\$128,892	\$3,201,443	\$2,814,703	\$257,849	\$3,072,552	\$128,892
64	600353	2008	Parsons Creek Sewer Outfall Syphon		\$23,797,401	\$0	\$23,797,401	\$23,797,401	\$0	\$23,797,401	\$0
65	600786	2013	Portable Generators for Environmental Facility		\$39,585	\$0	\$39,585	\$39,585	\$0	\$39,585	\$0
66	600677	2011	Replacement of Trane Chiller & Cooling Tower		\$380,704	\$0	\$380,704	\$377,544	\$3,160	\$380,704	\$0
67	601121	2015	RES Manlift 2015		\$59,283	\$0	\$59,283	\$59,283	\$0	\$59,283	\$0
68	601122	2015	RES Shop Forklift Unit 808 Replacement		\$26,463	\$0	\$26,463	\$26,463	\$0	\$26,463	\$0
69	600949	2014	River Bank Protection		\$4,000,000	\$2,218,160	\$4,000,000	\$343,952	\$1,437,888	\$1,781,840	\$2,218,160
70	600793	2013	Rural Off Highway Vehicle Fencing		\$95,077	\$807	\$95,077	\$94,270	\$0	\$94,270	\$807
71	600484	2010	Rural Road Rehabilitation 2010		\$15,764,834	\$0	\$15,764,834	\$13,401,755	\$2,363,080	\$15,764,834	\$0
72	600705	2013	Rural Road Rehabilitation 2012		\$500,000	\$47	\$500,000	\$499,953	\$0	\$499,953	\$47
73	600986	2014	Saline Creek Culvert		\$165,675	\$12,994	\$165,675	\$126,592	\$26,090	\$152,682	\$12,994
74	600351	2008	Saline Creek Highway 69 Twinning		\$15,762,180	\$272,368	\$15,762,180	\$15,449,571	\$40,241	\$15,489,812	\$272,368
75	600348	2008	Saline Creek Outfall Sewer to Mills Ave		\$29,900,000	\$1,441,671	\$29,900,000	\$25,970,513	\$2,487,816	\$28,458,329	\$1,441,671
76	600347	2008	Saline Creek Plateau Transmission Main		\$9,864,823	\$236,387	\$9,864,823	\$9,371,960	\$256,475	\$9,628,436	\$236,387
77	600345	2008	Saline Creek Supply Line from WTP to King street		\$14,025,336	\$2,795,957	\$14,025,336	\$10,626,454	\$602,924	\$11,229,378	\$2,795,957
78	600985	2014	Saline Creek/Ptarmigan Court		\$426,500	\$38,107	\$426,500	\$377,448	\$10,945	\$388,393	\$38,107
79	600644	2012	Saline Plateau Trunk Sewer		\$13,544,058	\$0	\$13,544,058	\$12,959,243	\$584,815	\$13,544,058	\$0
80	600987	2014	Saprae Creek Bridge/Draper Road		\$312,283	\$0	\$312,283	\$312,283	\$0	\$312,283	\$0
81	600662	2012	Saprae Creek Warm Up Shelter		\$220,000	\$0	\$220,000	\$220,000	\$0	\$220,000	\$0
82	600830	2013	Saprae Creek Water Line		\$1,738,457	\$0	\$1,738,457	\$1,738,457	\$0	\$1,738,457	\$0
83	600472	2011	Septage Receiving Station		\$919,961	\$0	\$919,961	\$919,961	\$0	\$919,961	\$0
84	600796	2013	Sidewalks in Rural Communities		\$500,000	\$199,260	\$500,000	\$300,740	\$0	\$300,740	\$199,260
85	600663	2012	Signal Road Trail Paving		\$436,260	\$2,980	\$436,260	\$433,280	\$0	\$433,280	\$2,980
86	600798	2013	Sister Mary Phillip/Dickinsfield School		\$226,892	\$0	\$226,892	\$226,892	\$0	\$226,892	\$0
87	600128	2010	Snow Storage Facilities - Pre-Design		\$227,000	\$0	\$227,000	\$227,000	\$0	\$227,000	\$0
88	600799	2013	Snow Storage/Reclamation Facility		\$1,568,273	\$934,946	\$1,568,273	\$633,328	\$0	\$633,328	\$934,946



Capital Projects in Closure Process (To Be Transferred To Assets)				Total All Year Budget		2015 and Prior				
I/O	Year	Project		Total Budget	Total Available	Budget	Actual	Commitment	Total Costs	Available
89	600334	2008	Solid Waste Office/Shop & Fleet	\$16,970,000	\$68,675	\$16,970,000	\$16,842,550	\$58,775	\$16,901,325	\$68,675
90	600006	2010	South Municipal Facility Comp 2 - Pre-Design & Design	\$1,459,015	\$0	\$1,459,015	\$1,459,015	\$0	\$1,459,015	\$0
91	600806	2013	Southwest Water Supply Line	\$800,000	\$198,230	\$800,000	\$601,748	\$22	\$601,770	\$198,230
92	600471	2011	Thickwood/St Paul's School Trail	\$35,168	\$0	\$35,168	\$35,168	\$0	\$35,168	\$0
93	600969	2014	Tourist Sewage Dump Stations	\$500,000	\$382,558	\$500,000	\$117,442	\$0	\$117,442	\$382,558
94	601132	2015	Transit Terminal Northside	\$7,500,000	\$7,500,000	\$4,000,000	\$0	\$0	\$0	\$4,000,000
95	600285	2009	Transit Terminals	\$5,600,000	\$5,092,544	\$5,600,000	\$507,456	\$0	\$507,456	\$5,092,544
96	600502	2011	Urban Infrastructure Rehabilitation (UIR) Program 2011-2013 - Design	\$997,187	\$0	\$997,187	\$997,187	\$0	\$997,187	\$0
97	600808	2013	Vista Ridge 2013 Capital Grant	\$1,805,000	\$0	\$1,805,000	\$1,805,000	\$0	\$1,805,000	\$0
98	600548	2005	Waste Water Treatment Plant (WWTP)	\$218,200,678	\$177,333	\$218,200,678	\$218,023,345	\$0	\$218,023,345	\$177,333
99	600835	2013	Waste Water Treatment Plant (WWTP) Improvements	\$3,802,383	\$0	\$3,802,383	\$3,802,383	\$0	\$3,802,383	\$0
100	600468	2010	Water Line to Fort MacKay - Water Treatment Plant (WTP) Upgrade	\$1,500,000	\$806,340	\$1,500,000	\$613,605	\$80,055	\$693,660	\$806,340
101	600809	2013	Water Towers - Predesign and Design	\$57,205	\$0	\$57,205	\$57,205	\$0	\$57,205	\$0
102	Various I/Os	2015	WHEA '15-Toolcats	\$224,274	\$0	\$224,274	\$224,274	\$0	\$224,274	\$0
Total				\$917,224,709	\$42,744,543	\$913,724,709	\$861,832,990	\$12,919,392	\$874,480,166	\$38,972,327

Capital Projects: Assets Transferred to Service in 2015

Capital Projects: Assets Transferred to Service in 2015			
	I/O	Project	Amount Tsf'd
1	600681	Lot 25A,Block 4,Plan 3281RS-10	\$25,836
2	600700	Lot 32, Block 5, Plan 86TR	\$66,016
3	600710	Plan 86TR,Block 5, Lot 24 (201	\$25,836
4	600711	Plan 86TR,Block 5, Lot 25 (201	\$25,836
5	600813	39 McLeod, Plan 86TR,Block5,Lot	\$66,296
6	600817	P86TR, B9, L6 (11 MacIver St)	\$25,836
7	600818	P86TR, B9, L22 (14 McLeod St)	\$25,836
8	600819	P86TR, B5, L1 – 100 Hill Dr.	\$25,836
9	600820	10011 Franklin Ave – 620884 Pr	\$8,540
10	600821	Plan 86TR, Block 9, Lot 23 (12	\$25,836
11	600828	Anzac Facility –Fixtures ,Furniture	\$689,105
12	600836	Plan 86TR, Block 9, Lot 7 (13	\$25,836
13	600838	L4-6, Bk13, P616A0 10019 Frank	\$38,571
14	600839	L18-19, Bk13, P616A0 10010 Mac	\$4,385
15	600840	L1-3, Bk13, P616A0 10025 Frank	\$30,179
16	600845	P 616A0, Bk 13, L 13-21 – California Club	\$7,194
17	600659	MacIsland 2012 Capital Facility	\$2,849,595
18	600782	MacDonald Island Park 2013- Ca	\$3,214,065
19	600669	West Airport Boundary Road	\$9,733,844
Total			\$ 16,914,480