### **2016 Proposed Budget**

Division: Infrastructure & Engineering

Department: Sustainable Operations

Director: Leslie Burke



#### 2016 Proposed Budget at a Glance

#### Department Mandate:

- The Sustainable Operations department serves our community by improving the efficiency and strengthening the delivery of core municipal services while protecting the natural environment.
- The department supports improvement of services such as water treatment, waste management and maintenance of infrastructure by implementing leading practices and sustainable initiatives.

#### Department Mandate continued...

- These efforts focus on:
  - Realizing cost savings
  - Enhancing customer service
  - Improving operational efficiency, and
  - Maintaining excellent regulatory compliance
- By leveraging in-house innovation and leadership, the Sustainable Operations Department drives the change that establishes the Municipality as a model for sustainable living in the North.

#### **Executive Summary:**

- Sustainable Operations collaborates with infrastructure departments to optimize operations and support the delivery of mandated levels of service.
- Protect the region's infrastructure investments and create value for the community.
- Provides framework for responsible decision making in respect to the economy, our local community and the environment.

#### Strategic Initiatives for 2016 and Beyond:

- 1. Support infrastructure departments on operational excellence, cost benefits and service delivery.
- 2. Maintain excellent environmental regulatory compliance.
- 3. Champion innovation and leadership of sustainable practices.
- 4. Leverage total business understanding within the department to maximize our service quality.
- 5. Support and deliver sustainability initiatives such as zero waste, water conservation and aerobic landfill gas management.
- 6. Implement a business model to provide sustainable water, wastewater and other related utilities.

#### New services and programs planned for 2016:

- 1. Build on operational groups needs assessment to optimize improvements.
- 2. Key Performance Indicator (KPI) tracking system.
- 3. Assist departments to establish cost tracking process.
- 4. Public education programs for schools and residents.
- 5. Partnerships with local educational institutions to train students in water and wastewater applications.

# **Operating Budget**

**2016 Budget Presentation** Department: Sustainable Operations



### **Operating Budget**

	2015 Approved Operating	2015 Operating Projection*	2016 Proposed Operating	Change 2015 Approved Budget vs 2016 Proposed Budget		Operating Financial Plan	
	Budget		Budget			2017	2018
	\$	\$	\$	\$	%	\$	\$
Revenue	-	-	-	-	-	-	-
Expenses	3,514,370	3,065,850	3,527,800	13,430	0	3,536,200	3,544,900
Surplus (Deficit)	(3,514,370)	(3,065,850)	(3,527,800)	13,430		(3,536,200)	(3,544,900)

<sup>\*</sup>as at September 30, 2015

<sup>\*2015</sup> Operating Projection includes an offsetting carry forward amount of \$0 in both revenue and expenses

## Questions

**2016 Budget Presentation** Department: Sustainable Operations