Month / 2015	Activity
January – April	 Develop 2015 - 2017 Fiscal Management Strategy Develop 2015 Property Tax Bylaw
April – May	 Audit and Budget Committee consider/ Council approve 2015 - 2017 Fiscal Management Strategy Audit and Budget Committee consider/ Council approve 2015 Property Tax Bylaw Strategic Plan approved by Council
May – June	 Financial Planning team to develop 2016 Pre-Budget guidelines and templates Presentation of 2016 Budget process guidelines and timelines to the Executive Leadership Team Presentation of the proposed 2016 Budget Development Work Plan to Audit and Budget Committee Budget Guidelines Rollout and Budget kickoff Capital Budget Business Case Development sessions with all Departments Departmental Business Plan revisions/continued development
July	 Departmental Budget preparations 2016–2018 Draft Departmental Operating Budget submission to Financial Planning 2016 Capital Budget and 2017-2021 Capital Plan submissions to Accounting Services
August	 Draft Departmental Budget Analyst Notes due to Financial Planning Draft Capital Budget package to Financial Planning (funding allocation, etc.) Review of Business Cases by Accounting Services Draft Capital Budget package to be distributed to Directors
September	 Draft Departmental Analyst Notes to Directors for Review Draft Capital Budget Requests to Capital Steering Committee for review Analyst Notes Presentation to Budget Review Committee (Operating & Capital Budget) Mayor/Councillor's Budget Requests – deadline for submission September 22, 2015
October	 Final review of Analyst Notes by Directors, Executive Directors and Director, Financial Services Final Departmental Operating Budget and Capital Budget - presentations to Executive Leadership team and Budget Review Committee
November	 Presentation of the 2016 Proposed Budget & Financial Plan Documents to Audit and Budget Committee - November 3, 2015 2016 Proposed Budget and Financial Plan - Audit and Budget Committee review meetings with Departments, Overviews and capital projects prioritization – November 4, 5, 6, 7 & 9
December	 Council approval of 2016 Proposed Budget and 2017- 2021 Financial Plans – December 8 Publication of the approved budget document