

**REGIONAL MUNICIPALITY OF WOOD BUFFALO
SUSTAINING GRANT 2020 PROPOSED BUDGET**

Sustaining Grant Applicant	Recommended 2020 Grant	2020 Grant Request	Approved 2019 Grant
Arts Council Wood Buffalo	558,000	740,000	350,000
Family Christian Centre o/a Legacy Counselling Centre	320,000	320,000	-
Fort Chipewyan Historical Society	133,480	133,480	141,000
Fort McMurray Heritage Society	380,000	700,000	380,000
Fort McMurray Minor Baseball Association (2009)	100,000	240,000	90,000
Fort McMurray Minor Hockey (1981) Association	530,000	530,000	460,000
Fort McMurray Society for the Prevention of Cruelty to Animals	704,788	704,788	100,000
FuseSocial Wood Buffalo Society	294,527	294,527	110,400
Justin Slade Youth Foundation	310,000	350,000	310,000
Keyano College	-	1,612,454	449,500
Local Helicopter Emergency Response Organization Foundation	1,000,000	2,730,689	1,500,000
McMurray Sno-Drifters Snowmobile Association	99,500	99,500	99,500
Multicultural Association of Wood Buffalo	401,500	616,621	296,000
Northern Alberta Athletic Association	1,242,000	1,242,000	1,100,000
Ptarmigan Nordic Ski Club	221,700	221,700	30,000
Regional Municipality of Wood Buffalo Library Board	4,232,480	4,232,480	4,210,500
Regional Recreation Corporation of Wood Buffalo	20,359,474	20,359,474	16,271,000
Vista Ridge Recreational Association	423,424	423,424	567,000
Waypoints Community Services Association	485,000	486,123	-
Wood Buffalo Economic Development Corporation	4,022,000	4,022,000	2,200,000
YMCA of Northern Alberta	506,492	911,392	729,500
SUBTOTAL, SUSTAINING GRANTS	36,324,365	40,970,652	29,394,400

Arts Council Wood Buffalo
2020 Sustaining Grant Analysis

CIP Grant Summary:

2017	2018	2019	2020 Request	2020 Recommended by CIP	Variance Recommended vs. Requested
325,000	325,000	350,000	740,000	558,000	(182,000)

Fiscal Year End	Total Expenses	Unrestricted Net Assets
December 31, 2018	448,726	71,187

Notes:

Administrative recommendation supports sustaining current service delivery, with the addition of the following programs and events:

- Rural Arts Support Program
- Indigenous Writer's Festival
- Alberta Cultural Days

This is a recommended increase of \$208,000 from 2019 approved grant.

Budget Line Description	2020 Total Budget	2020 Grant Request	2020 Recommended
Revenues			
RMWB Sustaining Grant	740,000	740,000	558,000
Fundraising & Donations	25,000	-	-
Government Grants	81,000	-	-
Membership & Registration Fees	9,000	-	-
Ticket Sales	6,200	-	-
Arts Recovery / Red Cross	93,256	-	-
Other Revenue	2,000	-	-
Writers' Festival	81,000	-	-
Alberta Cultural Days	10,000	-	-
Ticket Sales & Sponsorships	45,000	-	-
Total Revenues	\$ 1,092,456	\$ 740,000	\$ 558,000
Expenses			
Payroll Expenses	535,654	535,654	367,000
Administration Costs	68,347	20,000	20,000
Costs of Good Sold	121,255	13,346	-
Business of the Arts	36,000	14,000	14,000
Arts Awards	63,200	25,000	25,000
Artists in Residency Program	65,000	20,000	20,000
Rural Arts Support	42,000	42,000	42,000
Writers' Festival	131,000	50,000	50,000
Alberta Cultural Days	30,000	20,000	20,000
Total Expenses	\$ 1,092,456	\$ 740,000	\$ 558,000
Total Surplus (Deficit)	\$ -	\$ -	\$ -

Family Christian Centre o/a Legacy Counselling Centre
 2020 Sustaining Grant Analysis

CIP Grant Summary:

2017	2018	2019	2020 Request	2020 Recommended by CIP	Variance Recommended vs. Requested
-	-	-	320,000	320,000	-

Fiscal Year End	Total Expenses	Unrestricted Net Assets
December 31, 2018	4,289,926	363,604

Notes:

Legacy Counselling Centre (LCC) is a local counselling service provider, operating under the charitable status of Family Christian Centre. It has its own Board of Directors, separate from Family Christian Centre.

Request is for 2 Counsellors, to provide FCSS counselling services.

Budget Line Description	2020 Total Budget	2020 Budget Request	2020 Recommended
Revenues			
RMWB Sustaining Grant	320,000	320,000	320,000
Total Revenues	320,000	320,000	320,000
Expenses			
FCSS Counsellor Salaries and Benefits	272,000	272,000	272,000
FCSS Counsellor Professional Membership	6,000	6,000	6,000
FCSS Counsellor Professional Development	6,000	6,000	6,000
Room Rental	1,000	1,000	1,000
Food Costs	500	500	500
Office Supplies related to FCSS Counselling	5,000	5,000	5,000
Travel (Mileage)	500	500	500
Administration (10%)	29,000	29,000	29,000
Total Expenses	320,000	320,000	320,000
Total Surplus (Deficit)	\$ -	\$ -	\$ -

Fort Chipewyan Historical Society
2020 Sustaining Grant Analysis

CIP Grant Summary:

2017	2018	2019	2020 Request	2020 Recommended by CIP	Variance * Recommended vs. Requested
143,000	143,000	141,000	133,480	133,480	-

Fiscal Year End	Total Expenses	Unrestricted Net Assets
December 31, 2018	148,963	72,837

Notes:

Funding supports the operational and maintenance cost of the Bicentennial Museum.

Budget Line Description	2020 Total Budget	2020 Grant Request	2020 Recommended
Revenues			
RMWB Sustaining Grant	133,480	133,480	133,480
Sales of Souvenirs/crafts	23,000	-	-
Donations	2,600	-	-
Other Revenue	2,240	-	-
Total Revenues	\$ 161,320	\$ 133,480	\$ 133,480
Expenses			
Salaries/Wages/MERC	98,000	89,760	89,760
Souvenir/Craft Supplies	18,000	-	-
Utilities	17,020	17,020	17,020
Office Supplies/Administrative Expenses	2,615	2,615	2,615
Insurance	8,485	8,485	8,485
Maintenance & Repairs	10,000	10,000	10,000
Donations & Employee Incentives	1,600	-	-
Auditor / Bookkeeper	5,600	5,600	5,600
Total Expenses	\$ 161,320	\$ 133,480	\$ 133,480
Total Surplus (Deficit)	\$ -	\$ -	\$ -

Fort McMurray Heritage Society

2020 Sustaining Grant Analysis

CIP Grant Summary:

2017	2018	2019	2020 Request	2020 Recommended by CIP	Variance Recommended vs. Requested
700,000	-	380,000	700,000	380,000	(320,000)

Fiscal Year End	Total Expenses	Unrestricted Net Assets
December 31, 2018	1,861,713	1,273,135

Notes:

Administrative recommendation is to provide 2020 grant at the current level, \$380,000. The Organization is still holding Unrestricted Net Assets over \$1.2M, and funding the full request runs risk of them becoming ineligible in the future.

Budget Line Description	2020 Total Budget	2020 Grant Request	2020 Recommended
Revenues			
RMWB Sustaining Grant	700,000	700,000	380,000
Donations/Fundraising/Archival Research	5,000	-	-
Programs & Services	271,500	-	-
Fundraising (Casino)	35,000	-	-
Grants	70,000	-	-
Special Events	10,000	-	-
Museum Gift Shop	240,000	-	-
Other Funding Sources	453,500	-	-
Total Revenues	\$ 1,785,000	\$ 700,000	\$ 380,000
Expenses			
Salaries/Wages/MERC	826,500	700,000	380,000
Advertising	30,000	-	-
Utilities/Waste Management	48,000	-	-
Museum Gift Shop	172,500	-	-
Programs/Services	157,000	-	-
Employee Relations	6,000	-	-
Office Expenses	25,500	-	-
Security	37,000	-	-
Accounting and Legal Fees	50,000	-	-
Repairs/Building Maintenance	299,500	-	-
Insurance	45,000	-	-
Collections Care Maintenance	88,000	-	-
Total Expenses	\$ 1,785,000	\$ 700,000	\$ 380,000
Total Surplus (Deficit)	\$ -	\$ -	\$ -

Fort McMurray Minor Baseball Association (2009)

2020 Sustaining Grant Analysis

CIP Grant Summary:

2017	2018	2019	2020 Request	2020 Recommended by CIP	Variance Recommended vs. Requested
90,000	90,000	90,000	240,000	100,000	(140,000)

Fiscal Year End	Total Expenses	Unrestricted Net Assets
December 31, 2018	713,708	259,317

Notes:

FMBA receives Sustaining Grant funding to maintain the grounds/facility at Ron Morgan Park, Ross Hennigar Park and St. Gabriel's Park.

Facility Maintenance is considered separate from Baseball Operations, therefore the financial position of the Organization does not impact the eligibility for the Sustaining Grant.

Request included accessibility modifications of the dugouts at Ross Hennigar Park, to support the Challenger Baseball Program introduced in 2019; Administrative Recommended is for this project to be completed through the Parks Branch of the RMWB.

Budget Line Description	2020 Grant Request	2020 Recommended
Revenues		
RMWB Sustaining Grant	240,000	100,000
Baseball Program Revenue	-	-
Corporate Sponsorship	-	-
Casino/Raffle and Other Revenue	-	-
Trust Funding	-	-
Canteen Revenue	-	-
Raffle Revenue	-	-
Total Revenues	\$ 240,000	\$ 100,000
Expenses		
Wages & Salaries	40,750	40,750
Facilities/Utilities/Maintenance/Insurance etc.	59,250	59,250
Modification of Dugouts (Accessibility)	140,000	-
Total Expenses	\$ 240,000	\$ 100,000
Total Surplus (Deficit)	\$ -	\$ -

Fort McMurray Minor Hockey (1981) Association

2020 Sustaining Grant Analysis

CIP Grant Summary:

2017	2018	2019	2020 Request	2020 Recommended by CIP	Variance Recommended vs. Requested
443,000	443,000	460,000	530,000	530,000	-

Fiscal Year End	Total Expenses	Unrestricted Net Assets
May 31, 2019	931,675	(5,157)

Notes:

FMMHA has an Operating Agreement with the RMWB for the operations of Frank Lacroix Arena, effective to September 2021.

Increase to off set 2019 loss, and increase in utilities.

Budget Line Description	2020 Total Budget	2020 Grant Request	2020 Recommended
Revenues			
RMWB Sustaining Grant	530,000	530,000	530,000
Minor Hockey Ice	147,000	-	-
Ice Users - Adult	90,000	-	-
Ice Users - Youth	44,000	-	-
Concession Revenue	157,000	-	-
Site Share/Multipurpose Room/Advertising	21,000	-	-
Total Revenues	\$ 989,000	\$ 530,000	\$ 530,000
Expenses			
Wages & Benefits (Arena & Concession)	502,000	304,000	304,000
Office Expense	14,000	7,000	7,000
Service Expense	42,000	20,000	20,000
Repair & Maintenance	54,000	30,000	30,000
Utilities	178,000	78,000	78,000
Supplies	34,000	20,000	20,000
Facility Service Contract	25,000	15,000	15,000
GST Non Refundable	10,000	6,000	6,000
Concession Supplies	80,000	-	-
Short Term Loan to Offset Loss from 2019	50,000	50,000	50,000
Total Expenses	\$ 989,000	\$ 530,000	\$ 530,000
Total Surplus (Deficit)	\$ -	\$ -	\$ -

Fort McMurray Society for the Prevention of Cruelty to Animals

2020 Sustaining Grant Analysis

CIP Grant Summary:

2017	2018	2019	2020 Request	2020 Recommended by CIP	Variance Recommended vs. Requested
100,000	100,000	100,000	704,788	704,788	-

Fiscal Year End	Total Expenses	Unrestricted Net Assets
May 31, 2019	1,432,475	523,348

Notes:

The increase in funding will ensure adequate staff and supplies to conduct all animal care, health, and welfare activities. The RMWB Animal Control Unit will continue to provide enforcement, seizure, apprehension and investigation services.

Funding will also cover portions of the community based programs, such as Pet Food Bank, Nine Lives Program, Northern Animal Management and Education, Reading Buddies, etc.

Budget Line Description	2020 Total Budget	2020 Grant Request	2020 Recommended
Revenues			
RMWB Sustaining Grant	704,788	704,788	704,788
Other Revenue	-	-	-
Total Revenues	\$ 704,788	\$ 704,788	\$ 704,788
Expenses			
Wages & Salaries	534,788	534,788	534,788
Supplies; Food & Janitorial Supplies	35,000	35,000	35,000
Health Costs; Vaccinations, Medications etc.	35,000	35,000	35,000
Community Programs; ASH, NAME, ASAP etc.	100,000	100,000	100,000
Total Expenses	\$ 704,788	\$ 704,788	\$ 704,788
Total Surplus (Deficit)	\$ -	\$ -	\$ -

FuseSocial Wood Buffalo Society
2020 Sustaining Grant Analysis

CIP Grant Summary:

2017	2018	2019	2020 Request	2020 Recommended by CIP	Variance Recommended vs. Requested
372,000	25,000	110,400	294,527	294,527	-

Fiscal Year End	Total Expenses	Unrestricted Net Assets
December 31, 2018	1,340,724	115,217

Notes:

FuseSocial is a new applicant to the Sustaining Grant Program; they meet eligibility criteria as a strategic partner acting as a collective voice for the progression of interest of the social profit sector.

Administrative recommendation is to financially support the pilot Shared Service Program and ongoing Capacity Building Program.

Budget Line Description	2020 Budget	2020 Grant Request	2020 Recommended
Revenues			
RMWB Sustaining Grant	294,527	294,527	294,527
Total Revenues	\$ 294,527	\$ 294,527	\$ 294,527
Expenses			
National Volunteer Event	5,333	5,333	5,333
Shared Services Program (New)	198,584	198,584	198,584
Capacity Building Program	90,610	90,610	90,610
Total Expenses	\$ 294,527	\$ 294,527	\$ 294,527
Total Surplus (Deficit)	\$ -	\$ -	\$ -

Justin Slade Youth Foundation

2020 Sustaining Grant Analysis

CIP Grant Summary:

2017	2018	2019	2020 Request	2020 Recommended by CIP	Variance Recommended vs. Requested
310,000	310,000	310,000	350,000	310,000	(40,000)

Fiscal Year End	Total Expenses	Unrestricted Net Assets
December 31, 2018	479,367	315,308

Notes:

The Justin Slade Youth Foundation operates a youth drop-in centre at the municipal-owned Haxton Centre, known as "The Dugout".

Supported programs include: Life Skills Series, Youth Cooking Program, Graffiti Art Program, Career Preparation, etc.

Budget Line Description	2020 Total Budget Request	2020 Grant Request	2020 Recommended
Revenues			
RMWB Sustaining Grant	350,000	350,000	310,000
Fundraising/Bingo/Etc.	30,000	-	-
United Way Allocation	75,000	-	-
Other (GST Rebate)	2,000	-	-
Other Grants	10,136	-	-
Donations	7,500	-	-
Total Revenues	\$ 474,636	\$ 350,000	\$ 310,000
Expenses			
Salaries/Benefits	357,500	267,700.00	227,700
Building Costs	9,500	9,500.00	9,500
Programs	51,486	32,800.00	32,800
Administration	56,150	40,000.00	40,000
Total Expenses	\$ 474,636	\$ 350,000	\$ 310,000
Total Surplus (Deficit)	\$ -	\$ -	\$ -

Keyano College

2020 Sustaining Grant Analysis

CIP Grant Summary:

2017	2018	2019	2020 Request	2020 Recommended by CIP	Variance * Recommended vs. Requested
-	-	449,500	1,612,454	-	(1,612,454)

Fiscal Year End	Total Expenses	Unrestricted Net Assets
June 30, 2018	69,411,773	7,580,214

Notes:

Ineligible due to CIP Policy FIN-220 Section 4.2.1, Federal and Provincial governments, and affiliated bodies.

Budget Line Description	2020 Total Budget	2020 Grant Request	2020 Recommended
Revenues			
RMWB Sustaining Grant	1,612,454	1,612,454	-
Government of Alberta Grant	381,346	-	-
Federal Grant	40,000	-	-
Student Tuition & Fees	240,221	-	-
Sales & Membership	1,312,572	-	-
Facility Rental & Lease Revenue	702,900	-	-
Advertising Revenue	2,500	-	-
Other Revenue	98,523	-	-
Cash Donations - Keyano Foundation	666,500	-	-
Total Revenues	\$ 5,057,016	\$ 1,612,454	\$ -
Expenses			
Salaries & Benefits	3,270,517	1,044,347	-
Service Contracts	264,000	83,952	-
Theatre production & costumes	44,805	14,248	-
Instructional Supplies & Uniforms	186,525	59,315	-
Scholarships, Awards & Bursaries	390,200	124,084	-
Marketing, Advertising & Subscriptions	226,480	72,021	-
Software Licenses & Maintenance Fees	19,000	6,042	-
Travel Expenses	304,467	96,821	-
Costs of Goods Sold	47,790	15,197	-
Furniture & Equipment	17,120	5,444	-
Repairs & Maintenance	50,500	16,059	-
Office, Print & Computing Supplies	80,380	25,561	-
Bank Charges	34,000	10,812	-
Training, PD & Dues	85,940	27,329	-
Volunteer & Donor Recognition	2,792	888	-
Equipment Rental	32,500	10,335	-
Total Expenses	\$ 5,057,016	\$ 1,612,454	\$ -
Total Surplus (Deficit)	\$ -	\$ -	\$ -

Local Helicopter Emergency Response Organization Foundation

2020 Sustaining Grant Analysis

CIP Grant Summary:

2017	2018	2019	2020 Request	2020 Recommended by CIP	Variance Recommended vs. Requested
2,500,000	750,000	1,500,000	2,730,689	1,000,000	(1,730,689)

Fiscal Year End	Total Expenses	Unrestricted Net Assets
December 31, 2018	3,818,855	(978,242)

Notes:

The original request (2014) was that the ongoing Municipal commitment would be \$1,000,000 annually.

Recommendation is that RMWB Sustaining Grant be used to support salaries and other operating costs, while other funding sources be used to finance the capital lease payments.

Budget Line Description	2020 Total Budget	2020 Grant Request	2020 Recommended
Revenues			
RMWB Sustaining Grant	1,500,000	1,500,000	1,000,000
Industry Partners	700,000	-	-
Alberta Health Services	1,000,000	-	-
United Way	300,000	-	-
Fundraising/Other Donations	354,144	-	-
Total Revenues	\$ 3,854,144	\$ 1,500,000	\$ 1,000,000
Expenses			
Staffing	1,261,000	950,000	650,000
Building	108,520	50,000	50,000
Vehicle	9,600	-	-
Helicopter Payments	1,167,500	-	-
Other Program Costs	560,602	350,000	250,000
Administration	307,430	150,000	50,000
Board Expenses	1,745	-	-
Legacy Debt Repayment	1,668,086	1,668,086	-
Other Expenses	350	-	-
Total Expenses	\$ 5,084,833	\$ 3,168,086	\$ 1,000,000
Total Surplus (Deficit)	\$ (1,230,689)	\$ (1,668,086)	\$ -

McMurray Sno-Drifters Snowmobile Association

2020 Sustaining Grant Analysis

CIP Grant Summary:

2017	2018	2019	2020 Request	2020 Recommended by CIP	Variance Recommended vs. Requested
110,000	110,000	99,500	99,500	99,500	-

Fiscal Year End	Total Expenses	Unrestricted Net Assets
August 31, 2018	175,685	-

Notes:

The recommendation for 2020 is continued support for the McMurray Sno-Drifters. This organization enhances the winter lifestyle in the RMWB through its trail grooming activities.

Budget Line Description	2020 Total Budget	2020 Grant Request	2020 Recommended
Revenues			
RMWB Sustaining Grant	99,500	99,500	99,500
Memberships	16,000	-	-
Donations / Sponsors	5,000	-	-
Merchandise Sales	5,300	-	-
Total Revenues	\$ 125,800	\$ 99,500	\$ 99,500
Expenses			
Trail Grooming	69,000	69,000	69,000
Office Supplies	3,000	3,000	3,000
Insurance	3,200	3,200	3,200
Repairs and Service to Groomer & Drag	12,500	12,500	12,500
Trail Maintenance Contractor	4,050	4,050	4,050
Parades, Volunteer Expenses, etc.	5,250	5,250	5,250
Bookkeeper	2,505	2,500	2,500
Admin Exp.	24,000	-	-
Merchandise	2,500	-	-
Total Expenses	\$ 126,005	\$ 99,500	\$ 99,500
Total Surplus (Deficit)	\$ (205)	\$ -	\$ -

Multicultural Association of Wood Buffalo

2020 Sustaining Grant Analysis

CIP Grant Summary:

2017	2018	2019	2020 Request	2020 Recommended by CIP	Variance * Recommended vs. Requested
207,000	260,000	296,000	616,621	401,500	(215,121)

Fiscal Year End	Total Expenses	Unrestricted Net Assets
March 31, 2019	664,497	120,053

Notes:

Recommended increase is to support the ongoing programs (venue rental), employee retention and general increase in overhead. New programs are not recommend at this time.

Budget Line Description	2020 Total Budget	2020 Grant Request	2020 Recommended
Revenues			
RMWB Sustaining Grant	616,621	616,621	401,500
GOA	26,990	-	-
United Way	143,350	-	-
Casino	12,220	-	-
Community Foundation	20,000	-	-
Donations	11,710	-	-
MCA Event Generated	5,328	-	-
Sponsorships	129,116	-	-
Total Revenues	\$ 965,335	\$ 616,621	\$ 401,500
Expenses			
Employee Expenses	265,712	265,712	234,400
Operations	137,170	124,950	53,100
Outreach	71,704	71,704	-
Program Development	76,454	12,449	-
Programming	85,798	-	-
Welcome Centre	81,187	21,602	8,500
Financial Literacy Program	7,000	5,500	-
Events (Canada Day, Human Right's Day)	102,606	48,000	-
Interpretation & Translation	137,704	66,704	-
Event Venue Cost (MIP)	-	-	35,000
Addition of Employee Benefits	-	-	25,000
Increase of Overhead Cost	-	-	45,500
Total Expenses	\$ 965,335	\$ 616,621	\$ 401,500
Total Surplus (Deficit)	\$ -	\$ -	\$ -

Northern Alberta Athletic Association

2020 Sustaining Grant Analysis

CIP Grant Summary:

2017	2018	2019	2020 Request	2020 Recommended by CIP	Variance Recommended vs. Requested
1,034,000	1,100,000	1,100,000	1,242,000	1,242,000	-

Fiscal Year End	Total Expenses	Unrestricted Net Assets
May 31, 2019	1,703,800	(2,879,353)

Notes:

Northern Alberta Athletics Association (NAAA) has an Operating Agreement with the Regional Municipality of Wood Buffalo for the operations of the Casman Centre.

Increase in funding request is due to estimated utilities increase.

Budget Line Description	2020 Total Budget	2020 Grant Request	2020 Recommended
Revenues			
RMWB Sustaining Grant	1,242,000	1,242,000	1,242,000
Amortization Deferred Capital	15,551	-	-
Ice Surface Rental	280,000	-	-
Special Event Revenue	32,000	-	-
Other Revenues	10,700	-	-
Room Rental	119,285	-	-
Parking Lot Rental	11,000	-	-
Total Revenues	\$ 1,710,536	\$ 1,242,000	\$ 1,242,000
Expenses			
Salaries/Benefits/Training	909,552	606,000	606,000
Utilities	407,250	360,000	360,000
Contract Services	146,644	110,000	110,000
Repairs & Maintenance	123,427	95,000	95,000
Amortization	22,420	-	-
Bank Charges and Interest	11,000	6,000	6,000
Facility Supplies	30,000	20,000	20,000
Insurance	13,343	10,000	10,000
Security/Office/Telephone/Computer	8,000	7,000	7,000
Freight/Miscellaneous	13,900	10,000	10,000
Accounting & Legal Fees	25,000	18,000	18,000
Total Expenses	\$ 1,710,536	\$ 1,242,000	\$ 1,242,000
Total Surplus (Deficit)	\$ -	\$ -	\$ -

Ptarmigan Nordic Ski Club
2020 Sustaining Grant Analysis

CIP Grant Summary:

2017	2018	2019	2020 Request	2020 Recommended by CIP	Variance Recommended vs. Requested
35,000	35,000	30,000	221,700	221,700	-

Fiscal Year End	Total Expenses	Unrestricted Net Assets
September 30, 2018	69,684	-

Notes:

Trail Maintenance and operations of Doug Barnes Cabin is considered separate from Club Operations, therefore the financial position of the Organization does not impact the eligibility for the Sustaining Grant.

Doug Barnes Cabin Expansion is expected to be operational in time for the 2019-2020 winter season. Administration is currently negotiating an Operating Agreement for this facility with the PNSC with an estimated increase of \$150,000.

Budget Line Description	2020 Total Budget	2020 Grant Request	2020 Recommended
Revenues			
RMWB Sustaining Grant	221,700	221,700	221,700
Cabin Rentals	15,000	-	-
Total Revenues	\$ 236,700	\$ 221,700	\$ 221,700
Expenses			
Employee & Admin. costs (incl. bookkeeper)	90,700	85,700	85,700
Building Operations, Supplies and Maintenance	77,500	72,500	72,500
Professional Services	15,000	10,000	10,000
Grooming Fuel and Supplies	18,000	18,000	18,000
Market & Promo	2,500	2,500	2,500
Utilities (Power/Water/Gas/Phone)	33,000	33,000	33,000
Total Expenses	\$ 236,700	\$ 221,700	\$ 221,700
Total Surplus (Deficit)	\$ -	\$ -	\$ -

Regional Municipality of Wood Buffalo Library Board

2020 Sustaining Grant Analysis

CIP Grant Summary:

2017	2018	2019	2020 Request	2020 Recommended by CIP	Variance * Recommended vs. Requested
4,794,000	4,210,500	4,210,000	4,232,480	4,232,480	-

Fiscal Year End	Total Expenses	Unrestricted Net Assets
December 31, 2018	5,351,838	507,341

Notes:

Items not funded by RMWB Sustaining Grant are due to restrictions on usage of other revenue sources.

Budget Line Description	2020 Total Budget	2020 Grant Request	2020 Recommended
Revenues			
RMWB Sustaining Grant	4,232,480	4,232,480	4,232,480
Operating Grant - Provincial	706,232	-	-
Donations and Fundraising	157,950	-	-
Fines, memberships and fees	74,408	-	-
Interest Income	50,000	-	-
Total Revenues	\$ 5,221,070	\$ 4,232,480	\$ 4,232,480
Expenses			
Wages & Benefits	3,734,700	3,031,400	3,031,400
Amortization of tangible capital assets	475,000	-	-
Rent, utilities and janitorial	579,983	567,983	567,983
Programs & Events	137,000	137,000	137,000
Library Services	211,597	211,597	211,597
Rural Services	67,000	-	-
General Operations	284,500	284,500	284,500
Total Expenses	\$ 5,489,780	\$ 4,232,480	\$ 4,232,480
Total Surplus (Deficit)	\$ (268,710)	\$ -	\$ -

Regional Recreation Corporation of Wood Buffalo

2020 Sustaining Grant Analysis

CIP Grant Summary:

2017	2018	2019	2020 Request	2020 Recommended by CIP	Variance Recommended vs. Requested
16,094,700	14,637,850	16,271,000	20,359,474	20,359,474	-

Fiscal Year End	Total Expenses	Unrestricted Net Assets
December 31, 2018	33,236,368	2,045,935

Notes:

The grant requests per facility is as follows:

MacDonald Island Park	\$ 17,588,943 (14,804,843+2,784,100)
Anzac Recreation Centre	\$ 1,011,220
Conklin Multiplex	\$ 1,384,207
Fort Chipewyan Aquatics Programs	\$ 375,104

Budget Line Description	2020 Total Budget	2020 Recommended
Revenues		
RMWB Sustaining Grant	20,359,474	20,359,474
Hospitality (food & beverage)	4,851,131	-
Memberships/User Fees/Admissions	5,932,949	-
Events/Programs	4,507,994	-
Facility & Equipment Rental/Leased Premises	3,861,810	-
Other Revenue	5,614,728	-
Total Revenues	\$ 45,128,086	\$ 20,359,474
Expenses		
Wages/Benefits	24,157,283	13,859,474
Cost of Good Sold	5,419,083	-
Other Operating Expenses	9,017,120	3,715,900
Amortization of Capital Assets	3,750,500	-
Lifecycle R&M	2,784,100	2,784,100
Total Expenses	\$ 45,128,086	\$ 20,359,474
Total Surplus (Deficit)	\$ -	\$ -

Vista Ridge Recreational Association

2020 Sustaining Grant Analysis

CIP Grant Summary:

2017	2018	2019	2020 Request	2020 Recommended by CIP	Variance Recommended vs. Requested
185,000	195,000	567,000	423,424	423,424	-

Fiscal Year End	Total Expenses	Unrestricted Net Assets
April 30, 2018	1,618,018	132,801

Notes:

The recommendation for 2020 is continued support for the Vista Ridge Recreational Association.

Vista Ridge Recreational Association has an Operating Agreement with the Regional Municipality of Wood Buffalo for the operations of Vista Ridge All Seasons Park, effective to March 2021.

Budget Line Description	2020 Total Budget	2020 Grant Request	2020 Recommended
Revenues			
RMWB Sustaining Grant	423,424	423,424	423,424
Other Revenue	1,304,996	-	-
Total Revenues	\$ 1,728,420	\$ 423,424	\$ 423,424
Expenses			
Utilities	295,000	150,000	150,000
Building Maintenance / Supplies / Repair	32,000	-	-
Costs of Sales Café	115,320	-	-
Administration	35,000	-	-
Professional Fees	35,000	-	-
Training & Miscellaneous	40,000	-	-
Operating & Maintenance of Rink	16,500	-	-
Salaries and Wages	847,800	190,000	190,000
Other Overhead Expenses	281,000	-	-
Other Program Expenses	6,500	-	-
Bar Costs of Sales / Café & Bar Supplies	24,300	-	-
2018 Deficit	83,424	83,424	83,424
Total Expenses	\$ 1,811,844	\$ 423,424	\$ 423,424
Total Surplus (Deficit)	\$ (83,424)	\$ -	\$ -

Waypoints Community Services Association
 2020 Sustaining Grant Analysis

CIP Grant Summary:

2017	2018	2019	2020 Request	2020 Recommended by CIP	Variance Recommended vs. Requested
-	-	-	486,123	485,000	(1,123)

Fiscal Year End	Total Expenses	Unrestricted Net Assets
March 31, 2019	6,512,756	2,445,011

Notes:

Request is for 3 Counsellors to provide FCSS counselling services, in both urban and rural service areas.
 (Difference is due to rounding)

Budget Line Description	2020 Total Budget	2020 Budget Request	2020 Recommended
Revenues			
RMWB Sustaining Grant	486,123	486,123	485,000
Total Revenues	486,123	486,123	485,000
Expenses			
FCSS Counsellor Salaries and Benefits	373,440	373,440	372,500
FCSS Counsellor Professional Membership	-	-	-
FCSS Counsellor Professional Development	25,800	25,800	25,800
Room Rental	6,000	6,000	6,000
Food Costs	5,000	5,000	5,000
Office Supplies related to FCSS Counselling	7,000	7,000	7,000
Travel (Mileage)	24,690	24,690	24,690
Administration (10%)	44,193	44,193	44,010
Total Expenses	486,123	486,123	485,000
Total Surplus (Deficit)	\$ -	\$ -	\$ -

Wood Buffalo Economic Development Corporation

2020 Sustaining Grant Analysis

CIP Grant Summary:

2017	2018	2019	2020 Request	2020 Recommended by CIP	Variance Recommended vs. Requested
-	-	2,200,000	4,022,000	4,022,000	-

Fiscal Year End	Total Expenses	Unrestricted Net Assets
December 31, 2018	246,275	3,725

Notes:

Increase is mainly due to Brand and Direct Programming, along with new location costs.

Budget Line Description	2020 Total Budget	2020 Grant Request	2020 Recommended
Revenues			
RMWB Sustaining Grant	4,022,000	4,022,000	4,022,000
Federal Grants	300,000	-	-
Provincial Grants	382,000	-	-
Red Cross Small Business Grant	515,000	-	-
Corporate Revenue	200,000	-	-
Tourism	455,000	-	-
Investment Interest	100,000	-	-
Total Revenues	\$ 5,974,000	\$ 4,022,000	\$ 4,022,000
Expenses			
Salaries, Wages & Benefits	3,268,553	3,422,000	3,422,000
New Locations	400,000	-	-
Office Management	150,500	100,000	100,000
Brand & Direct Programming	2,154,947	500,000	500,000
Total Expenses	\$ 5,974,000	\$ 4,022,000	\$ 4,022,000
Total Surplus (Deficit)	\$ -	\$ -	\$ -

Young Men's Christian Association of Edmonton (YMCA of Northern Alberta)

2020 Sustaining Grant Analysis

CIP Grant Summary:

2017	2018	2019	2020 Request	2020 Recommended by CIP	Variance Recommended vs. Requested
606,300	606,300	729,500	911,392	506,492	(404,900)

Fiscal Year End *	Total Expenses	Unrestricted Net Assets
December 31, 2018	65,733,828	(2,450,697)

Notes:

YMCA of Northern Alberta has an Operating Agreement with the Regional Municipality of Wood Buffalo for the operations of the Eagle Ridge Community Centre.

No funding is recommended for Westwood Operating (pool preventative maintenance or to offset reduced revenue due to renovation shut-down.)

*Financial Statement information represents all operations of the YMCA of Northern Alberta.

Budget Line Description	Eagle Ridge Operating	Westwood Operating	2020 Recommended
Revenues			
RMWB Sustaining Grant	506,492	404,900	506,492
Membership Subsidy Revenue	-	126,000	-
Opportunity Fund - Membership	-	(86,900)	-
Opportunity Fund	(10,000)	(10,000)	-
Membership Revenue	-	1,585,000	-
Purchase of Service - Gov't	4,000	10,000	-
Program Fees	95,500	257,000	-
Rental & Other	52,000	31,000	-
Contributions	6,000	35,000	-
Branch Allocations	24,000	-	-
Total Revenues	\$ 677,992	\$ 2,352,000	\$ 506,492
Expenses			
Salaries/Wages/Benefits	332,000	1,497,500	250,000
Occupancy	128,900	314,000	100,000
Supplies/Training/Travel	53,850	74,000	25,000
Printing and Promotion/Telephone/Postage	29,500	65,500	10,000
Finance	-	20,000	-
Repairs & Maintenance	61,100	109,000	40,000
12% Administration Allocation	72,642	252,000	81,492
Bad Debt Expense	-	15,000	-
Interest on Long-Term Debt	-	1,500	-
Branch Allocation	-	3,500	-
Total Expenses	\$ 677,992	\$ 2,352,000	\$ 506,492
Total Surplus (Deficit)	\$ -	\$ -	\$ -