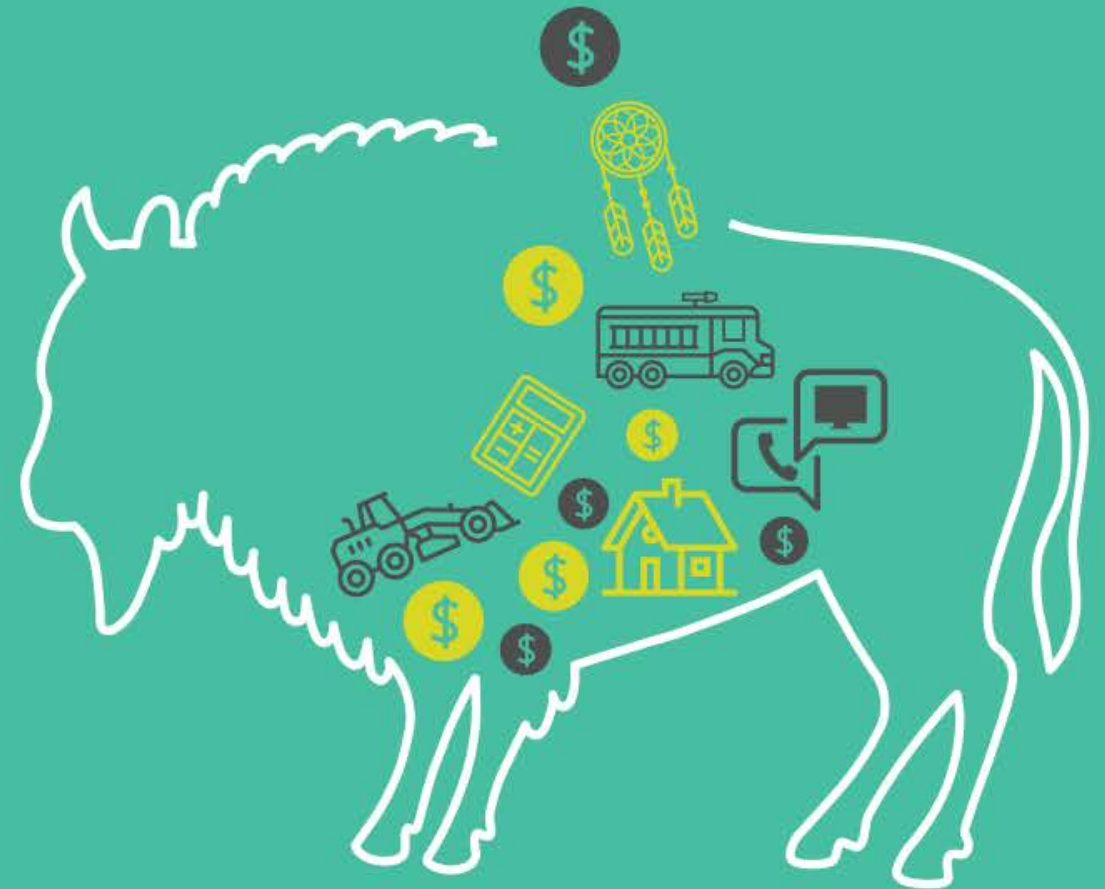


2019 Proposed Operating Budget

Department
Public Works

Presenter
Marc Fortais, Director

Date
November 28 – December 1, 2018



Mandate

The Public Works Department is committed to delivering excellence every day through the provision of cost effective services that enhance the quality of life for all citizens within our region in both urban and rural areas. The department is committed to open communication and engagement with all residents that we serve to ensure that we understand and deliver the optimal service level.

Areas of customer service delivery for Public Works by branch is shown on the next slide and helps to highlight the magnitude of operations

Environmental
Services

Parks, Roads &
Rural Operations

Transportation &
Facilities

Mandate (continued)

Environmental Services

- Produce and distribute safe and reliable drinking water
- Collection and treatment of wastewater
- Maintenance of the distribution and collection systems

Parks, Roads & Rural Operations

- Maintain roads and streets
- Maintain parks/greenspaces/playgrounds/cemeteries and trails systems
- Operate the airport, landfill, wastewater and water treatment operations in Fort Chipewyan
- Provide quality program coordination for Arts/Recreation and Culture

Mandate (continued)

Transportation and Facilities

- Safe and reliable transportation through transit services
- Maintenance of the municipal fleet of light and heavy equipment
- Management and maintenance of RMWB owned facilities throughout the region

Strategic Plan

Public Works is responsible to deliver on the following Strategic Plan items:

- 1d: Asset Management
- 1g: Accessibility
- 1i: Partnerships with Social Profits
- 3f: Support Arts and Culture
- 4h: Transportation Strategy
- 4i: Rural Operations Efficiencies and Costs



PUBLIC WORKS

2019 Proposed Operating Budget

| | 2018 Budget | 2018 Projection * | 2019 Budget | Net Change | 2020 | 2021 |
|----------|----------------|----------------------|----------------|---------------|---------------|---------------|
| Revenue | 45,511,530 | 47,192,330 | 47,958,915 | 766,585 | 49,958,915 | 49,958,915 |
| Expenses | 173,784,785 | 161,423,026 | 164,460,488 | 3,037,461 | 169,157,380 | 172,880,782 |
| Net | (128,273,256) | (114,230,697) | (116,501,573) | (2,270,876) | (119,198,465) | (122,921,867) |

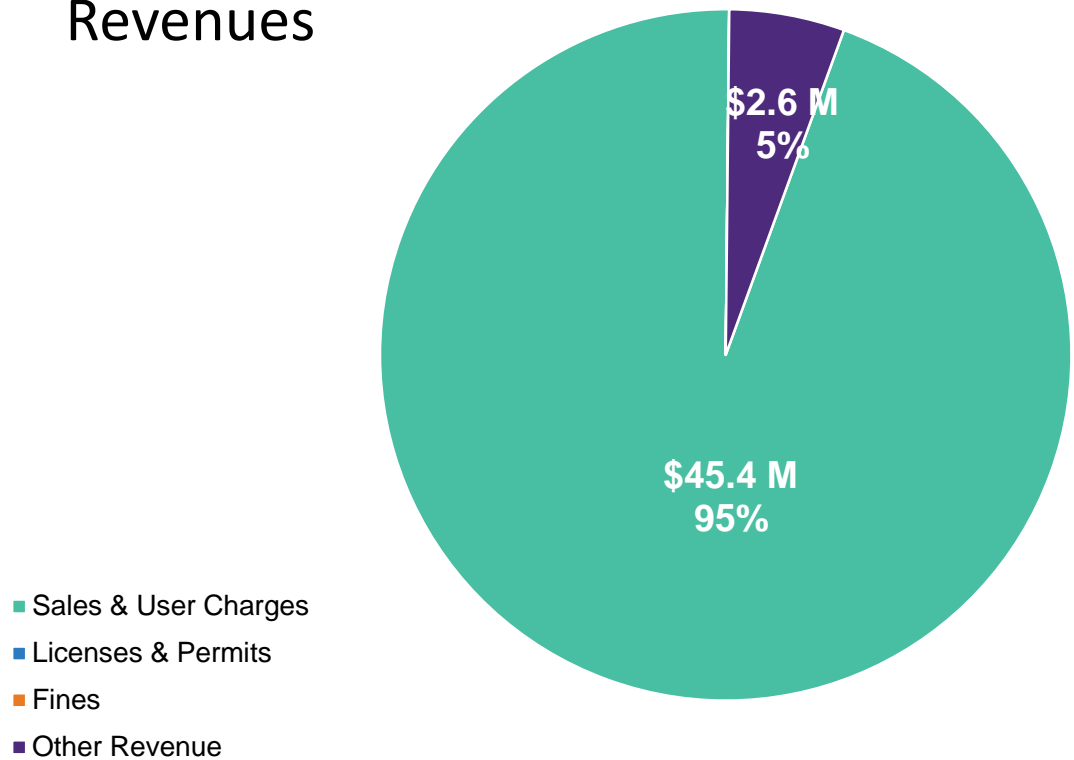
* As at October 31, 2018



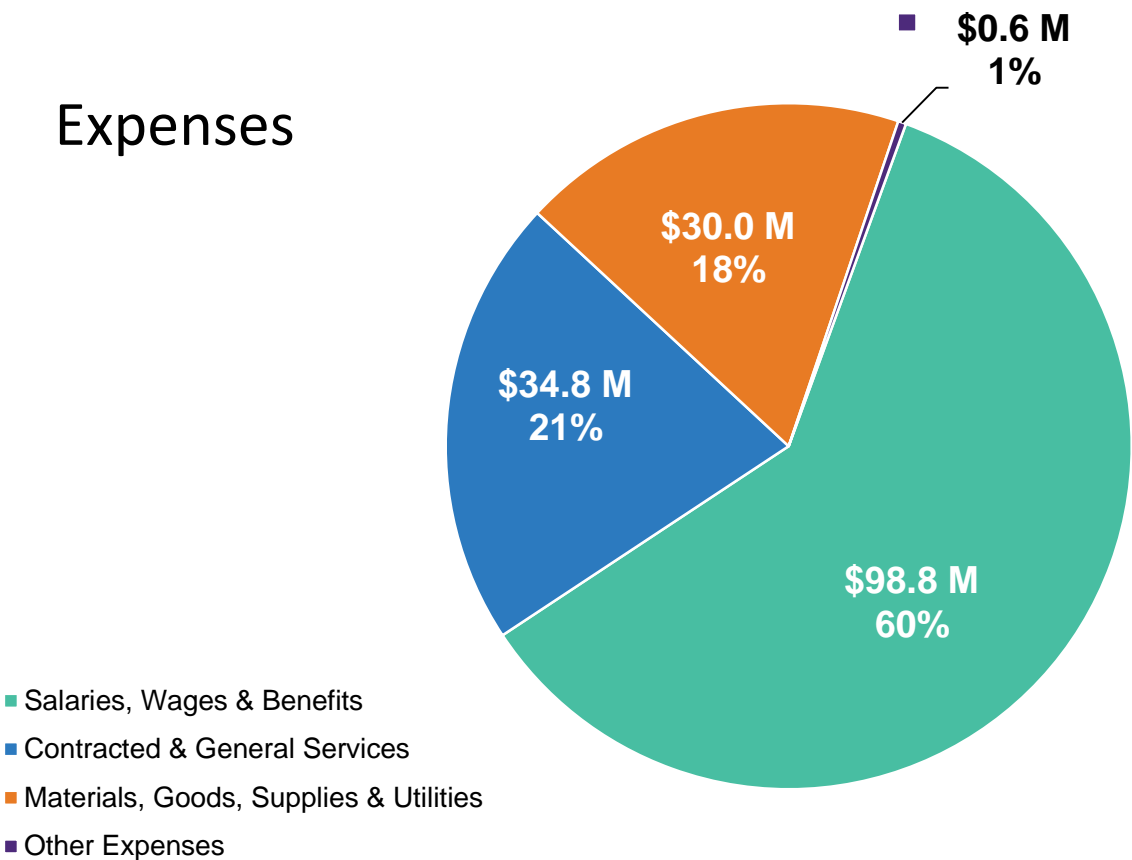
PUBLIC WORKS

2019 Proposed Operating Budget

Revenues

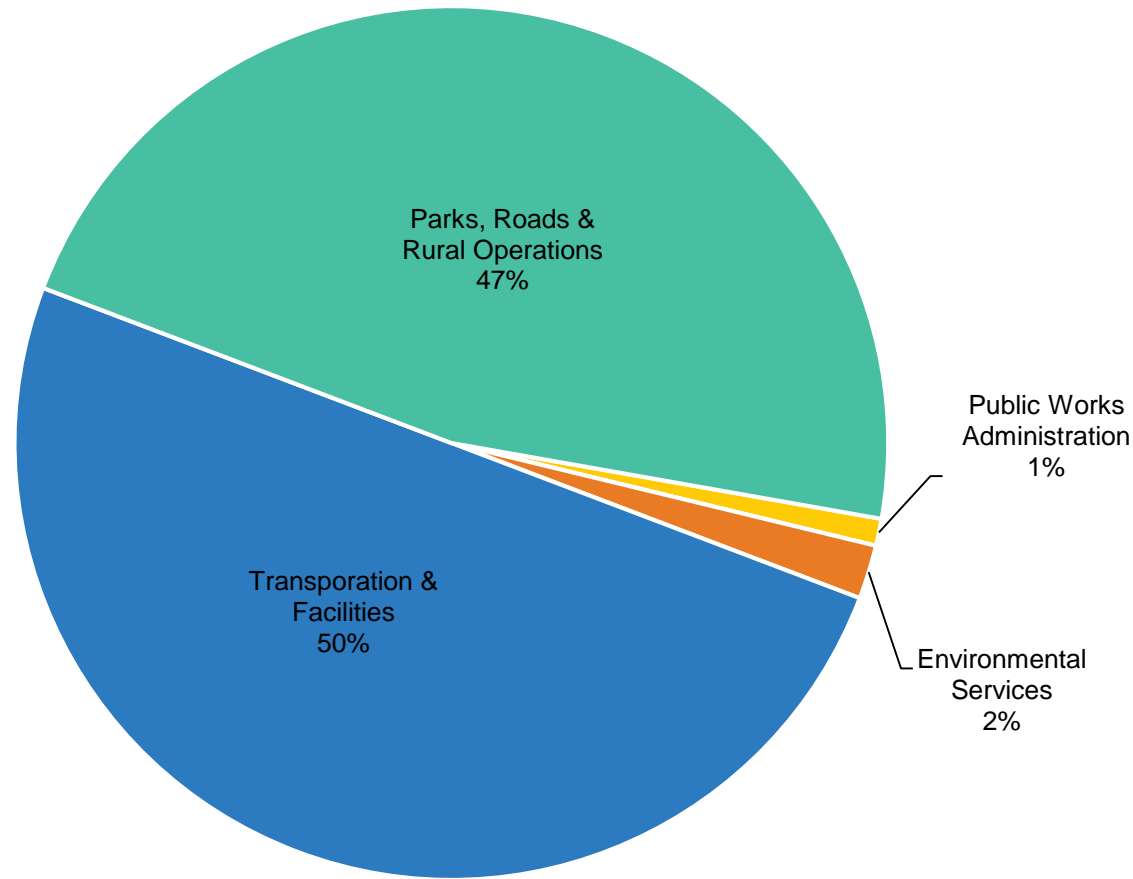


Expenses



PUBLIC WORKS

2019 Proposed Operating Budget by Programs/Services

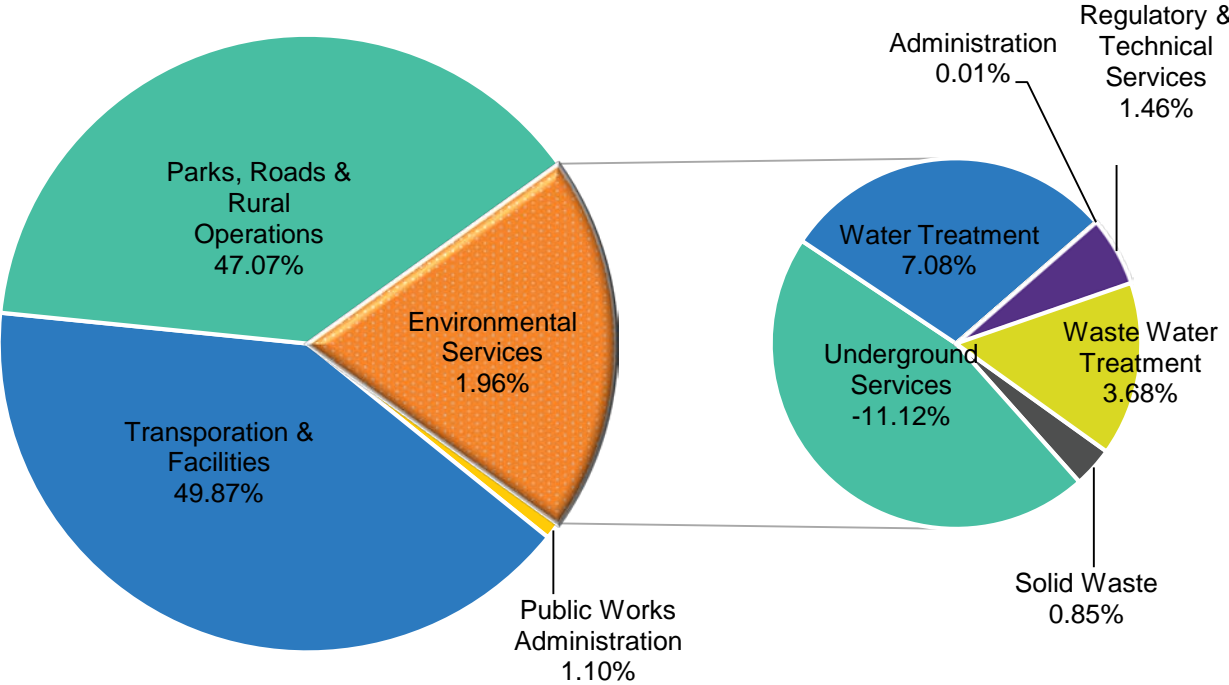


Environmental Services



ENVIRONMENTAL SERVICES

2019 Proposed Operating Budget by Programs/Services



ENVIRONMENTAL SERVICES

| Programs / Services | 2018 Budget | 2018 Projection* | 2019 Budget | Change |
|--------------------------------------------|-------------------|------------------|------------------|--------------------|
| Regulatory & Technical Services | 2,945,925 | 1,693,425 | 1,694,083 | 658 |
| Solid Waste | 1,198,405 | 640,199 | 985,417 | 345,218 |
| Underground Services | (9,399,645) | (11,272,725) | (12,931,744) | (1,659,019) |
| Water Treatment | 11,035,425 | 8,268,862 | 8,236,037 | (32,825) |
| Waste Water Treatment | 4,803,906 | 4,480,174 | 4,288,877 | (191,297) |
| Administration | - | - | 10,100 | 10,100 |
| Total | 10,584,016 | 3,809,935 | 2,282,770 | (1,527,165) |

* As at October 31, 2018

REGULATORY & TECHNICAL SERVICES

REGULATORY & TECHNICAL SERVICES

Programs & Services at a Glance

- 13 FTE's
- Guides Municipality in maintaining Environmental Compliance
- Prepares and submits regulatory documents on behalf of operations
- Collects field samples
- Operates advanced laboratories
- Engages with stakeholders regarding environmental interests



REGULATORY & TECHNICAL SERVICES

| | 2018 Budget | 2018 Projection * | 2019 Budget | Change |
|-----------------|--------------------|--------------------|--------------------|--------------|
| Revenue | - | - | - | - |
| Expenses | 2,945,925 | 1,693,425 | 1,694,083 | 658 |
| Net | (2,945,925) | (1,693,425) | (1,694,083) | (658) |

* As at October 31, 2018



REGULATORY & TECHNICAL SERVICES – Details (1 of 4)

| | 2018 Budget | 2018 Projection * | 2019 Budget | Change |
|------------------------------------------|------------------|----------------------|------------------|------------------|
| Revenue Total | - | - | - | - |
| Exempt Salary - Regular | 1,214,000 | 944,000 | 697,040 | (246,960) |
| CUPE Reg. Wages | 357,000 | 355,000 | 436,000 | 81,000 |
| CUPE OT Wages | 1,000 | 1,000 | 1,500 | 500 |
| Benefit Allocation | 82,160 | 71,720 | 58,918 | (12,802) |
| EI Expense | 12,640 | 11,880 | 8,840 | (3,040) |
| CPP Expense | 34,760 | 31,420 | 23,573 | (7,847) |
| LAPP Expense | 173,800 | 160,100 | 112,171 | (47,929) |
| RRSP Expense | 12,640 | 12,880 | 13,941 | 1,061 |
| Total Salaries Wages and Benefits | 1,888,000 | 1,588,000 | 1,351,983 | (236,017) |

* As at October 31, 2018

REGULATORY & TECHNICAL SERVICES – Details (2 of 4)

| | 2018 Budget | 2018 Projection * | 2019 Budget | Change |
|-------------------------------|-------------|----------------------|-------------|--------|
| Business Travel | 8,100 | 7,100 | 12,000 | 4,900 |
| Employee Relations | 400 | 400 | - | (400) |
| Safety Training | 265 | 265 | - | (265) |
| Training - Mandatory - Fees | 600 | 600 | - | (600) |
| Training - Beneficial - Fees | 995 | 995 | 33,200 | 32,205 |
| Training - Beneficial - Other | 985 | 985 | - | (985) |
| Membership & Registr. Fee | 850 | 850 | - | (850) |
| Freight Charges | 700 | 700 | 12,000 | 11,300 |
| Mobile Phones | 1,400 | 1,400 | 1,300 | (100) |
| Subscr. & Public. | 150 | 150 | - | (150) |
| Consultant Fees | 750,000 | - | - | - |

* As at October 31, 2018

REGULATORY & TECHNICAL SERVICES – Details (3 of 4)

| | 2018 Budget | 2018 Projection * | 2019 Budget | Change |
|----------------------------------------------|------------------|----------------------|----------------|----------------|
| Prof. Services | 280,000 | 80,000 | 158,000 | 78,000 |
| Inspections & Tests | - | - | 5,000 | 5,000 |
| Equipment Rental & Lease | 1,000 | 1,000 | 600 | (400) |
| Total Contracted and General Services | 1,045,445 | 94,445 | 222,100 | 127,655 |
| Stationary & Office Supplies | 800 | 800 | - | (800) |
| Protective Apparel | 580 | 580 | - | (580) |
| Non-Protect Apparel | 100 | 100 | - | (100) |
| Consumables | 1,000 | 1,000 | 2,000 | 1,000 |
| Lab Reagents | - | - | 93,000 | 93,000 |

* As at October 31, 2018

REGULATORY & TECHNICAL SERVICES – Details (4 of 4)

| | 2018 Budget | 2018 Projection * | 2019 Budget | Change |
|---------------------------------------------------------|--------------------|----------------------|--------------------|----------------|
| Field Equipment | 10,000 | 8,500 | 25,000 | 16,500 |
| Total Materials Goods Supplies and Utilities | 12,480 | 10,980 | 120,000 | 109,020 |
| Expenses Total | 2,945,925 | 1,693,425 | 1,694,083 | 658 |
| NET | (2,945,925) | (1,693,425) | (1,694,083) | (658) |

* As at October 31, 2018

SOLID WASTE

SOLID WASTE

Programs & Services at a Glance

- 76 FTE's
- Recycles and recovers nearly 97,000 tonnes per year
- Landfills over 90,000 tonnes per year
- Operates and Maintains:
 - 1 Regional Engineered Landfill
 - 2 Transfer Stations
 - 7 Recycling Depots
 - 21 Collection Vehicles
 - 56,721 Curbside Collection Bins (Waste and Recycling)



SOLID WASTE

| | 2018 Budget | 2018 Projection * | 2019 Budget | Change |
|-----------------|--------------------|----------------------|------------------|------------------|
| Revenue | 14,242,200 | 13,281,300 | 13,692,400 | 411,100 |
| Expenses | 15,440,605 | 13,921,499 | 14,677,817 | 756,318 |
| Net | (1,198,405) | (640,199) | (985,417) | (345,218) |

* As at October 31, 2018



SOLID WASTE – Details (1 of 8)

| | 2018 Budget | 2018 Projection * | 2019 Budget | Change |
|-------------------------------------------|-------------------|----------------------|-------------------|----------------|
| Sales-Goods-Services | 30,000 | 30,000 | 30,000 | - |
| Recycling Revenue | 510,000 | 440,000 | 440,750 | 750 |
| Residential Garbage Coll. | 5,066,500 | 5,342,500 | 5,570,100 | 227,600 |
| Landfill Operations Rec Goods/Services | 8,500,000 | 7,000,000 | 7,095,000 | 95,000 |
| Landfill Operations Material Charge | 17,900 | 17,900 | 19,350 | 1,450 |
| Cost Reimbursement | - | 23,000 | - | (23,000) |
| Total Sales and User Charges | 14,124,400 | 12,853,400 | 13,155,200 | 301,800 |

* As at October 31, 2018

SOLID WASTE – Details (2 of 8)

| | 2018 Budget | 2018 Projection * | 2019 Budget | Change |
|-----------------------------------------|-------------------|----------------------|-------------------|----------------|
| Sales To Other Governments | 117,800 | 427,900 | 537,200 | 109,300 |
| Total Sales to Other Governments | 117,800 | 427,900 | 537,200 | 109,300 |
| Revenue Total | 14,242,200 | 13,281,300 | 13,692,400 | 411,100 |
| Exempt Salary - Regular | 643,000 | 643,000 | 620,069 | (22,931) |
| CUPE Reg. Wages | 8,281,000 | 8,325,000 | 8,614,306 | 289,306 |
| CUPE OT Wages | 1,187,600 | 663,600 | 640,700 | (22,900) |
| CUPE Shift Differential | 42,700 | 42,700 | 41,500 | (1,200) |
| Meal Allowances | 23,700 | 23,700 | 11,400 | (12,300) |
| Benefit Allocation | 447,460 | 447,460 | 480,188 | 32,728 |
| El Expense | 68,840 | 68,840 | 87,104 | 18,264 |

* As at October 31, 2018

SOLID WASTE – Details (3 of 8)

| | 2018 Budget | 2018 Projection * | 2019 Budget | Change |
|------------------------------------------|-------------------|----------------------|-------------------|----------------|
| CPP Expense | 189,310 | 189,310 | 232,277 | 42,967 |
| LAPP Expense | 946,550 | 946,550 | 914,203 | (32,347) |
| RRSP Expense | 68,840 | 68,840 | 12,401 | (56,439) |
| Total Salaries Wages and Benefits | 11,899,000 | 11,419,000 | 11,654,147 | 235,147 |
| Business Travel | 9,500 | 8,800 | 9,500 | 700 |
| Public Relations | - | 4,000 | - | (4,000) |
| Employee Relations | 500 | 500 | - | (500) |
| Conference Registration | - | - | 4,000 | 4,000 |
| Training - Mandatory - Fees | 28,152 | 18,472 | 12,000 | (6,472) |
| Membership & Registr. Fee | 11,722 | 6,000 | - | (6,000) |

* As at October 31, 2018

SOLID WASTE – Details (4 of 8)

| | 2018 Budget | 2018 Projection * | 2019 Budget | Change |
|---------------------------------------------|-------------|----------------------|-------------|----------|
| Freight Charges | 9,500 | 9,500 | 17,500 | 8,000 |
| Postage | 100 | 11,100 | 100 | (11,000) |
| Mobile Phones | 9,200 | 9,200 | 7,920 | (1,280) |
| Advert/Promotion | - | 2,000 | - | (2,000) |
| Subscr. & Public. | 75 | 75 | - | (75) |
| Eng. Consulting Services | 35,000 | - | - | - |
| Prof. Services | 115,000 | 95,000 | 40,000 | (55,000) |
| Other Profess. Services | 200,000 | 200,000 | 300,000 | 100,000 |
| Gen. Serv.-Contracted | 1,695,000 | 1,059,000 | 1,300,000 | 241,000 |
| Contracted Services - Garbage Collection | 344,100 | 304,100 | 343,700 | 39,600 |

* As at October 31, 2018

SOLID WASTE – Details (5 of 8)

| | 2018 Budget | 2018 Projection * | 2019 Budget | Change |
|--------------------------------------------------|------------------|----------------------|------------------|----------------|
| Contr. Equip. R&M | 31,000 | 12,000 | 10,000 | (2,000) |
| Contr. Veh. Mech. R&M | 86,000 | 34,000 | 46,000 | 12,000 |
| Inspections & Tests | 125,000 | 34,000 | 79,000 | 45,000 |
| Recycling Expenses | 370,000 | 397,000 | 410,000 | 13,000 |
| Equipment Rental & Lease | 144,000 | 71,000 | 68,800 | (2,200) |
| Damage Claims & Settlements | 8,000 | 4,000 | 5,250 | 1,250 |
| Total Contracted and General Services | 3,221,849 | 2,279,747 | 2,653,770 | 374,023 |
| Stationary & Office Supplies | 8,000 | 8,000 | - | (8,000) |
| Protective Apparel | 17,256 | 15,252 | 18,000 | 2,748 |

* As at October 31, 2018

SOLID WASTE – Details (6 of 8)

| | 2018 Budget | 2018 Projection * | 2019 Budget | Change |
|----------------------|-------------|----------------------|-------------|----------|
| Non-Protect Apparel | 13,200 | 3,200 | - | (3,200) |
| Janitorial Supplies | 3,800 | 5,800 | 3,800 | (2,000) |
| Food Cost | 6,000 | 6,000 | 3,000 | (3,000) |
| Fuels & Lubes | 37,500 | 26,500 | 15,500 | (11,000) |
| Equipment | 70,000 | 7,000 | 36,500 | 29,500 |
| Consumables | 38,000 | 28,000 | 37,600 | 9,600 |
| Consum - Small Tools | 7,500 | 7,500 | 5,000 | (2,500) |
| Chemicals And Salts | 6,000 | 10,000 | 11,500 | 1,500 |
| Sand And Gravel | 1,000 | 3,000 | - | (3,000) |
| Aggregates | 11,000 | 9,000 | 500 | (8,500) |
| Signs | 4,000 | 4,000 | 5,000 | 1,000 |

* As at October 31, 2018

SOLID WASTE – Details (7 of 8)

| | 2018 Budget | 2018 Projection * | 2019 Budget | Change |
|---------------------------------------------------------|----------------|----------------------|----------------|----------------|
| Mechanical Supplies | 10,000 | 10,000 | 7,000 | (3,000) |
| Carpentry Supplies | - | 2,000 | - | (2,000) |
| Electrical Supplies | 1,000 | 1,000 | 1,500 | 500 |
| Oth Constr/Maint Supply | 20,500 | 10,500 | 17,500 | 7,000 |
| Equipment & Furnishing | - | - | 20,000 | 20,000 |
| Rolling Recycling Bins | 50,000 | 50,000 | 172,000 | 122,000 |
| Total Materials Goods Supplies and Utilities | 304,756 | 206,752 | 354,400 | 147,648 |

* As at October 31, 2018

SOLID WASTE – Details (8 of 8)

| | 2018 Budget | 2018 Projection * | 2019 Budget | Change |
|-------------------------------------------------------|--------------------|----------------------|-------------------|------------------|
| Interac-Bank Charges | 15,000 | 16,000 | 15,500 | (500) |
| Total Bank Charges and Short-Term Interest | 15,000 | 16,000 | 15,500 | (500) |
| Expenses Total | 15,440,605 | 13,921,499 | 14,677,817 | 756,318 |
| NET | (1,198,405) | (640,199) | (985,417) | (345,218) |

* As at October 31, 2018

UNDERGROUND SERVICES

UNDERGROUND SERVICES

Programs & Services at a Glance

- 40 FTE's
- Distributes Water and Collects Wastewater across the RMWB
- Operates and Maintains
 - 375km of Water main
 - 300km of Storm sewer
 - 333km of Sanitary Sewer
 - 5066 valves
 - 7067 manholes
 - 3462 catch basins
 - 1898 hydrants



UNDERGROUND SERVICES

| | 2018 Budget | 2018 Projection* | 2019 Budget | Change |
|-----------------|------------------|-------------------|-------------------|------------------|
| Revenue | 20,286,210 | 22,428,110 | 24,199,695 | 1,771,585 |
| Expenses | 10,886,565 | 11,155,385 | 11,267,951 | 112,566 |
| Net | 9,399,645 | 11,272,725 | 12,931,744 | 1,659,019 |

* As at October 31, 2018



UNDERGROUND SERVICES – Details (1 of 8)

| | 2018 Budget | 2018 Projection * | 2019 Budget | Change |
|--------------------------------------------------------|----------------|----------------------|----------------|------------|
| Water Main LIP | 203,810 | 203,810 | 204,000 | 190 |
| Total Net Taxes Available for Muni Purposes | 203,810 | 203,810 | 204,000 | 190 |
| Sales-Goods-Services | 80,000 | 98,000 | 54,000 | (44,000) |
| Residential Water | 7,010,000 | 8,210,000 | 8,952,815 | 742,815 |
| Commercial/Indus Water | 6,028,700 | 6,158,700 | 6,531,700 | 373,000 |
| Meter Service Calls | 1,200 | 20,000 | 20,300 | 300 |
| Administration Fees | 1,400 | 1,400 | 1,500 | 100 |
| Resid Sewer Serv | 3,587,200 | 4,087,200 | 4,564,880 | 477,680 |
| Comm/Ind Sew Serv | 3,004,000 | 3,314,000 | 3,581,900 | 267,900 |

* As at October 31, 2018

UNDERGROUND SERVICES – Details (2 of 8)

| | 2018 Budget | 2018 Projection * | 2019 Budget | Change |
|-----------------------------------------------|-------------------|----------------------|-------------------|------------------|
| Landfill Operations Rec Goods/Services | 30,000 | 30,000 | - | (30,000) |
| Cost Reimbursement | 7,000 | 7,000 | - | (7,000) |
| Total Sales and User Charges | 19,749,500 | 21,926,300 | 23,707,095 | 1,780,795 |
| Sales To Other Governments | 214,000 | 289,000 | 280,600 | (8,400) |
| Total Sales to Other Governments | 214,000 | 289,000 | 280,600 | (8,400) |
| Water Utility Penalties | 118,300 | 11,000 | 8,000 | (3,000) |
| Total Penalties and Costs on Taxes | 118,300 | 11,000 | 8,000 | (3,000) |

* As at October 31, 2018

UNDERGROUND SERVICES – Details (3 of 8)

| | 2018 Budget | 2018 Projection * | 2019 Budget | Change |
|-----------------------------------|-------------------|----------------------|-------------------|------------------|
| Permits & Fees | 600 | - | - | - |
| Permit Refund | - | (2,000) | - | 2,000 |
| Total Licenses and Permits | 600 | (2,000) | - | 2,000 |
| Revenue Total | 20,286,210 | 22,428,110 | 24,199,695 | 1,771,585 |
| Exempt Salary - Regular | 505,000 | 340,000 | 321,281 | (18,719) |
| CUPE Reg. Wages | 5,363,000 | 5,012,000 | 4,910,483 | (101,517) |
| CUPE OT Wages | 601,000 | 601,000 | 506,000 | (95,000) |
| CUPE Stand-By | 37,040 | 37,040 | - | (37,040) |
| CUPE Shift Differential | 13,200 | 8,000 | 3,800 | (4,200) |
| Meal Allowances | 6,900 | 6,000 | 8,300 | 2,300 |
| Benefit Allocation | 275,080 | 274,880 | 272,052 | (2,828) |

* As at October 31, 2018

UNDERGROUND SERVICES – Details (4 of 8)

| | 2018 Budget | 2018 Projection * | 2019 Budget | Change |
|------------------------------------------|------------------|----------------------|------------------|------------------|
| El Expense | 42,320 | 42,520 | 46,665 | 4,145 |
| CPP Expense | 116,380 | 114,680 | 124,440 | 9,760 |
| LAPP Expense | 581,900 | 548,400 | 517,945 | (30,455) |
| RRSP Expense | 42,320 | 28,520 | 6,426 | (22,094) |
| Total Salaries Wages and Benefits | 7,584,140 | 7,013,040 | 6,717,391 | (295,649) |
| Business Travel | 3,800 | 2,800 | 4,500 | 1,700 |
| Employee Relations | 1,380 | 500 | - | (500) |
| Conference Registration | - | - | 10,700 | 10,700 |
| Training - Mandatory - Fees | 12,140 | 12,140 | 34,760 | 22,620 |
| Membership & Registr. Fee | 2,555 | 2,555 | - | (2,555) |

* As at October 31, 2018

UNDERGROUND SERVICES – Details (5 of 8)

| | 2018 Budget | 2018 Projection * | 2019 Budget | Change |
|---------------------------------------------|-------------|----------------------|-------------|---------|
| Freight Charges | 1,200 | 1,200 | - | (1,200) |
| Mobile Phones | 7,000 | 7,000 | 10,300 | 3,300 |
| Printing And Binding | 2,200 | 2,200 | 1,000 | (1,200) |
| Gen. Serv.-Contracted | 1,568,900 | 2,021,700 | 2,371,600 | 349,900 |
| Contract Water and Sewage Hauling | 818,800 | 1,150,000 | 1,314,000 | 164,000 |
| Contracted Services - Garbage Collection | 3,000 | 3,000 | - | (3,000) |
| Inspections & Tests | 1,000 | 1,000 | - | (1,000) |
| Accident Repairs | 2,000 | 2,000 | - | (2,000) |
| Equipment Rental & Lease | - | - | 5,000 | 5,000 |

* As at October 31, 2018

UNDERGROUND SERVICES – Details (6 of 8)

| | 2018 Budget | 2018 Projection * | 2019 Budget | Change |
|----------------------------------------------|------------------|----------------------|------------------|----------------|
| Damage Claims & Settlements | 52,000 | 55,000 | 55,000 | - |
| Total Contracted and General Services | 2,475,975 | 3,261,095 | 3,806,860 | 545,765 |
| Stationary & Office Supplies | 4,200 | 5,200 | - | (5,200) |
| Spec. Progr. Supplies | 10,000 | 3,000 | 10,000 | 7,000 |
| Protective Apparel | 3,750 | 3,750 | 12,000 | 8,250 |
| Non-Protect Apparel | - | - | 5,000 | 5,000 |
| Janitorial Supplies | 1,900 | 1,900 | 1,000 | (900) |
| Food Cost | 1,700 | 1,700 | 2,000 | 300 |
| First Aid Supplies | 100 | 100 | 1,000 | 900 |

* As at October 31, 2018

UNDERGROUND SERVICES – Details (7 of 8)

| | 2018 Budget | 2018 Projection * | 2019 Budget | Change |
|----------------------|-------------|----------------------|-------------|----------|
| Fuels & Lubes | 54,800 | 55,200 | 53,000 | (2,200) |
| Tire | - | - | 1,000 | 1,000 |
| Equipment | 6,500 | 200 | 15,000 | 14,800 |
| Consumables | 74,400 | 76,400 | 78,200 | 1,800 |
| Consum - Small Tools | 44,400 | 49,200 | - | (49,200) |
| Chemicals And Salts | 5,000 | 90,000 | 90,000 | - |
| Aggregates | 200,000 | 205,000 | 200,000 | (5,000) |
| Concrete | - | - | 5,000 | 5,000 |
| Signs | - | - | 5,000 | 5,000 |
| Mechanical Supplies | 118,700 | 73,600 | 115,500 | 41,900 |
| Carpentry Supplies | 300 | 300 | - | (300) |

* As at October 31, 2018

UNDERGROUND SERVICES – Details (8 of 8)

| | 2018 Budget | 2018 Projection * | 2019 Budget | Change |
|---------------------------------------------------------|-------------------|----------------------|-------------------|------------------|
| Oth Constr/Maint Supply | 700 | 700 | - | (700) |
| Water Meters | 300,000 | 315,000 | 150,000 | (165,000) |
| Total Materials Goods Supplies and Utilities | 826,450 | 881,250 | 743,700 | (137,550) |
| Expenses Total | 10,886,565 | 11,155,385 | 11,267,951 | 112,566 |
| NET | 9,399,645 | 11,272,725 | 12,931,744 | 1,659,019 |

* As at October 31, 2018

WATER TREATMENT

WATER TREATMENT

Programs & Services at a Glance

- 40 FTE's
- Treats and distributes Drinking Water across the RMWB
- Operates
 - 1 Regional Water Treatment Plant
 - 8 Potable Pump Stations
 - 2 Truck Fill Stations
 - 14 Drinking Water Reservoirs
- Maintains
 - All the above
 - 6 Additional Pump Stations
 - 7 Truck Fill Stations
 - 4 Additional Community Water Treatment Plants



WATER TREATMENT

| | 2018 Budget | 2018 Projection * | 2019 Budget | Change |
|-----------------|---------------------|--------------------|--------------------|---------------|
| Revenue | 3,527,000 | 3,864,000 | 3,378,250 | (485,750) |
| Expenses | 14,562,425 | 12,132,862 | 11,614,287 | (518,575) |
| Net | (11,035,425) | (8,268,862) | (8,236,037) | 32,825 |

* As at October 31, 2018



WATER TREATMENT – Details (1 of 7)

| | 2018 Budget | 2018 Projection * | 2019 Budget | Change |
|-----------------------------------------|------------------|----------------------|------------------|------------------|
| Bulk Water Sales | 1,900,000 | 2,400,000 | 2,096,250 | (303,750) |
| Total Sales and User Charges | 1,900,000 | 2,400,000 | 2,096,250 | (303,750) |
| Sales To Other Governments | 1,627,000 | 1,464,000 | 1,282,000 | (182,000) |
| Total Sales to Other Governments | 1,627,000 | 1,464,000 | 1,282,000 | (182,000) |
| Revenue Total | 3,527,000 | 3,864,000 | 3,378,250 | (485,750) |
| Exempt Salary - Regular | 556,000 | 556,000 | 706,129 | 150,129 |
| CUPE Reg. Wages | 6,336,200 | 6,367,200 | 5,982,291 | (384,909) |
| CUPE OT Wages | 395,500 | 395,500 | 387,200 | (8,300) |
| CUPE Stand-By | 60,700 | 49,000 | 54,000 | 5,000 |
| CUPE Shift Differential | 23,350 | 30,000 | 18,080 | (11,920) |

* As at October 31, 2018

WATER TREATMENT – Details (2 of 7)

| | 2018 Budget | 2018 Projection * | 2019 Budget | Change |
|------------------------------------------|------------------|----------------------|------------------|------------------|
| Meal Allowances | 8,100 | 8,100 | 5,300 | (2,800) |
| Benefit Allocation | 343,060 | 350,420 | 347,798 | (2,622) |
| EI Expense | 52,040 | 53,480 | 52,360 | (1,120) |
| CPP Expense | 140,410 | 143,870 | 139,627 | (4,243) |
| LAPP Expense | 742,150 | 771,450 | 662,154 | (109,296) |
| RRSP Expense | 35,340 | 30,780 | 14,123 | (16,657) |
| Total Salaries Wages and Benefits | 8,692,850 | 8,755,800 | 8,369,062 | (386,738) |
| Business Travel | 15,900 | 24,000 | 26,900 | 2,900 |
| Public Relations | 5,000 | - | - | - |
| Employee Relations | 2,700 | 2,700 | - | (2,700) |

* As at October 31, 2018

WATER TREATMENT – Details (3 of 7)

| | 2018 Budget | 2018 Projection * | 2019 Budget | Change |
|------------------------------|-------------|----------------------|-------------|----------|
| Safety Training | 8,475 | 8,475 | - | (8,475) |
| Training - Mandatory - Fees | 29,550 | 28,000 | 63,650 | 35,650 |
| Training - Mandatory - Other | 10,863 | 17,000 | - | (17,000) |
| Membership & Registr. Fee | 3,792 | 792 | - | (792) |
| Freight Charges | 13,500 | 29,000 | 19,300 | (9,700) |
| Mobile Phones | 9,600 | 9,600 | 11,760 | 2,160 |
| Subscr. & Public. | 1,020 | 20 | - | (20) |
| Eng. Consulting Services | 203,500 | 67,500 | 35,000 | (32,500) |
| Prof. Services | - | - | 20,000 | 20,000 |
| Other Profess. Services | 39,000 | 44,000 | - | (44,000) |

* As at October 31, 2018

WATER TREATMENT – Details (4 of 7)

| | 2018 Budget | 2018 Projection * | 2019 Budget | Change |
|--------------------------------------------------|------------------|----------------------|----------------|-----------------|
| Gen. Serv.-Contracted | 1,019,700 | 287,700 | 308,000 | 20,300 |
| Contracted Services - Garbage Collection | 18,500 | 12,900 | 4,000 | (8,900) |
| Contr. Bldg-R&M | 25,000 | 25,000 | - | (25,000) |
| Contr. Equip. R&M | 25,000 | 10,000 | 80,000 | 70,000 |
| Fire Extinguisher R&M | - | - | 1,000 | 1,000 |
| Contr. Veh. Mech. R&M | 3,000 | - | - | - |
| Equipment Rental & Lease | 29,800 | 51,500 | 12,000 | (39,500) |
| Licenses & Permits | 17,700 | 15,000 | 19,200 | 4,200 |
| Total Contracted and General Services | 1,481,600 | 633,187 | 600,810 | (32,377) |

* As at October 31, 2018

WATER TREATMENT – Details (5 of 7)

| | 2018 Budget | 2018 Projection * | 2019 Budget | Change |
|------------------------------|-------------|----------------------|-------------|-----------|
| Stationary & Office Supplies | 4,800 | 4,800 | - | (4,800) |
| Protective Apparel | 16,275 | 13,275 | 14,055 | 780 |
| Non-Protect Apparel | 1,800 | 1,800 | - | (1,800) |
| Janitorial Supplies | - | - | 8,700 | 8,700 |
| Food Cost | 2,000 | 2,000 | 2,000 | - |
| Fuels & Lubes | 15,000 | 16,000 | 15,000 | (1,000) |
| Consumables | 32,800 | 28,800 | 32,000 | 3,200 |
| Oxygen & Acetylene | 250 | 250 | - | (250) |
| Consum - Small Tools | 12,300 | 9,000 | 9,000 | - |
| Chemicals And Salts | 2,206,000 | 2,106,000 | 1,840,000 | (266,000) |
| Lab Reagents | 16,000 | 102,000 | - | (102,000) |

* As at October 31, 2018

WATER TREATMENT – Details (6 of 7)

| | 2018 Budget | 2018 Projection * | 2019 Budget | Change |
|---------------------------------------------------------|------------------|----------------------|------------------|-----------------|
| Instrument Supply | 252,500 | 150,000 | 149,000 | (1,000) |
| Mechanical Supplies | 80,000 | 100,200 | 131,760 | 31,560 |
| Carpentry Supplies | 500 | 500 | - | (500) |
| Plumbing Supplies | 342,500 | 22,000 | 76,700 | 54,700 |
| Electrical Supplies | 241,000 | 140,000 | 100,200 | (39,800) |
| Oth Constr/Maint Supply | 1,750 | 1,750 | - | (1,750) |
| Train/Material & Manuals | 1,500 | 1,500 | - | (1,500) |
| Equipment & Furnishing | 1,160,500 | 43,500 | 266,000 | 222,500 |
| Computer Hardware | 500 | 500 | - | (500) |
| Total Materials Goods Supplies and Utilities | 4,387,975 | 2,743,875 | 2,644,415 | (99,460) |

* As at October 31, 2018

WATER TREATMENT – Details (7 of 7)

| | 2018 Budget | 2018 Projection * | 2019 Budget | Change |
|----------------|--------------|----------------------|-------------|-----------|
| Expenses Total | 14,562,425 | 12,132,862 | 11,614,287 | (518,575) |
| NET | (11,035,425) | (8,268,862) | (8,236,037) | 32,825 |

* As at October 31, 2018

WASTE WATER TREATMENT

WASTE WATER TREATMENT

Programs & Services at a Glance

- 30 FTE's
- Treats Wastewater from across the RMWB
- Operates
 - 1 Regional Wastewater Treatment Plant with Compost Facility
 - 14 Sanitary Lift Stations
 - 1 Septage Receiving Station
 - 1 Hydrovac Waste Storage Facility
- Maintains
 - All the above
 - 9 additional Sanitary Lift Stations



WASTE WATER TREATMENT

| | 2018 Budget | 2018 Projection * | 2019 Budget | Change |
|-----------------|--------------------|----------------------|--------------------|----------------|
| Revenue | 5,670,820 | 4,846,820 | 4,542,999 | (303,821) |
| Expenses | 10,474,726 | 9,326,994 | 8,831,876 | (495,118) |
| Net | (4,803,906) | (4,480,174) | (4,288,877) | 191,297 |

* As at October 31, 2018



WASTE WATER TREATMENT – Details (1 of 7)

| | 2018 Budget | 2018 Projection * | 2019 Budget | Change |
|---------------------------------------------|------------------|----------------------|------------------|------------------|
| Comm/Ind Sew Serv | 3,800,000 | 2,500,000 | 2,100,000 | (400,000) |
| Dewatered Biosolid Sludge | - | 570,000 | 480,000 | (90,000) |
| External WWT Sewage Commission | - | 236,000 | 236,000 | - |
| Commercial Mud Pit Facility | 1,340,000 | 1,340,000 | 1,340,000 | - |
| Cost Reimbursement | - | - | 9,000 | 9,000 |
| Total Sales and User Charges | 5,140,000 | 4,646,000 | 4,165,000 | (481,000) |
| Sales To Other Governments | 530,820 | 530,820 | 120,000 | (410,820) |
| Total Sales to Other Governments | 530,820 | 530,820 | 120,000 | (410,820) |
| Revenue Total | 5,670,820 | 5,176,820 | 4,285,000 | (891,820) |

* As at October 31, 2018

WASTE WATER TREATMENT – Details (2 of 7)

| | 2018 Budget | 2018 Projection * | 2019 Budget | Change |
|-------------------------|-------------|----------------------|-------------|-----------|
| Exempt Salary - Regular | 583,000 | 494,000 | 456,617 | (37,383) |
| CUPE Reg. Wages | 4,487,500 | 4,302,500 | 4,084,051 | (218,449) |
| CUPE OT Wages | 297,300 | 297,300 | 220,000 | (77,300) |
| CUPE Stand-By | 20,500 | 20,500 | 113,000 | 92,500 |
| CUPE Shift Differential | 5,550 | 5,550 | - | (5,550) |
| Meal Allowances | 4,100 | 1,000 | 1,500 | 500 |
| Benefit Allocation | 252,660 | 252,660 | 236,115 | (16,545) |
| EI Expense | 38,240 | 38,240 | 35,955 | (2,285) |
| CPP Expense | 102,460 | 102,460 | 95,880 | (6,580) |

* As at October 31, 2018

WASTE WATER TREATMENT – Details (3 of 7)

| | 2018 Budget | 2018 Projection * | 2019 Budget | Change |
|------------------------------------------|------------------|----------------------|------------------|------------------|
| LAPP Expense | 550,700 | 550,700 | 449,526 | (101,174) |
| RRSP Expense | 22,940 | 22,940 | 9,132 | (13,808) |
| Total Salaries Wages and Benefits | 6,364,950 | 6,087,850 | 5,701,776 | (386,074) |
| Business Travel | 18,500 | 9,500 | 16,500 | 7,000 |
| Employee Relations | 3,500 | 3,500 | - | (3,500) |
| Safety Training | 6,515 | 6,515 | - | (6,515) |
| Training - Mandatory - Fees | 23,002 | 23,470 | 46,100 | 22,630 |
| Training - Mandatory - Other | 10,862 | 10,862 | - | (10,862) |
| Training - Beneficial - Fees | 19,788 | 19,788 | - | (19,788) |
| Membership & Registr. Fee | 9,325 | 9,325 | - | (9,325) |

* As at October 31, 2018

WASTE WATER TREATMENT – Details (4 of 7)

| | 2018 Budget | 2018 Projection * | 2019 Budget | Change |
|---------------------------------------------|-------------|----------------------|-------------|-----------|
| Freight Charges | 145,200 | 145,200 | 162,000 | 16,800 |
| Mobile Phones | 10,800 | 10,800 | 11,500 | 700 |
| Eng. Consulting Services | 300,000 | 120,000 | 460,000 | 340,000 |
| Gen. Serv.-Contracted | 1,764,109 | 1,447,709 | 880,500 | (567,209) |
| Contracted Services - Garbage Collection | 13,700 | 8,100 | - | (8,100) |
| Contr. Equip. R&M | - | 2,000 | 4,000 | 2,000 |
| Contr. Veh. Mech. R&M | 3,000 | 3,000 | - | (3,000) |
| Inspections & Tests | 134,300 | 94,300 | 154,000 | 59,700 |
| Equipment Rental & Lease | 203,600 | 73,600 | 252,350 | 178,750 |
| Land Rentals | 200 | 200 | - | (200) |

* As at October 31, 2018

WASTE WATER TREATMENT – Details (5 of 7)

| | 2018 Budget | 2018 Projection * | 2019 Budget | Change |
|----------------------------------------------|------------------|----------------------|------------------|--------------|
| Licenses & Permits | 1,000 | 1,000 | 1,000 | - |
| Total Contracted and General Services | 2,667,401 | 1,988,869 | 1,987,950 | (919) |
| Stationary & Office Supplies | 8,400 | 7,400 | 4,400 | (3,000) |
| Protective Apparel | 27,775 | 17,775 | 9,300 | (8,475) |
| Non-Protect Apparel | 1,900 | 1,900 | - | (1,900) |
| Safety Equipment | - | - | 39,200 | 39,200 |
| Janitorial Supplies | 700 | - | - | - |
| Food Cost | - | - | 1,000 | 1,000 |
| Fuels & Lubes | 1,200 | 1,200 | 10,000 | 8,800 |
| Equipment | 3,200 | 3,200 | 150,000 | 146,800 |

* As at October 31, 2018

WASTE WATER TREATMENT – Details (6 of 7)

| | 2018 Budget | 2018 Projection * | 2019 Budget | Change |
|----------------------|-------------|----------------------|-------------|-----------|
| Consumables | 18,700 | 18,200 | 20,000 | 1,800 |
| Oxygen & Acetylene | 250 | 250 | 1,000 | 750 |
| Consum - Small Tools | 11,400 | 11,400 | 10,000 | (1,400) |
| Chemicals And Salts | 245,000 | 235,000 | 245,000 | 10,000 |
| Lab Reagents | 141,200 | 136,200 | 20,000 | (116,200) |
| Sand And Gravel | 80,000 | - | 5,000 | 5,000 |
| Aggregates | 20,000 | 5,000 | - | (5,000) |
| Wood Products | 200,000 | 240,000 | 300,000 | 60,000 |
| Instrument Supply | 117,500 | 117,500 | 142,000 | 24,500 |
| Mechanical Supplies | 320,000 | 300,000 | 348,500 | 48,500 |
| Carpentry Supplies | 500 | 500 | - | (500) |

* As at October 31, 2018

WASTE WATER TREATMENT – Details (7 of 7)

| | 2018 Budget | 2018 Projection * | 2019 Budget | Change |
|---------------------------------------------------------|--------------------|--------------------|--------------------|------------------|
| Plumbing Supplies | 87,500 | 68,000 | 102,000 | 34,000 |
| Electrical Supplies | 137,500 | 137,500 | 152,000 | 14,500 |
| Oth Constr/Maint Supply | 1,250 | 1,250 | 12,000 | 10,750 |
| Propane | 9,900 | 7,900 | 500 | (7,400) |
| Heating Oil | - | 4,000 | 10,000 | 6,000 |
| Water & Sewage | 6,000 | 6,000 | 6,000 | - |
| Train/Material & Manuals | 1,500 | 1,500 | - | (1,500) |
| Equipment & Furnishing | 1,000 | 1,000 | - | (1,000) |
| Total Materials Goods Supplies and Utilities | 1,442,375 | 1,322,675 | 1,587,900 | 265,225 |
| Expenses Total | 10,474,726 | 9,399,394 | 9,277,626 | (121,768) |
| NET | (4,803,906) | (4,222,574) | (4,992,626) | (770,052) |

ENVIRONMENTAL SERVICES ADMINISTRATION

ENVIRONMENTAL SERVICES ADMINISTRATION

Programs & Services at a Glance

- FTE's included in Director's cost centre
- Responsible for optimizing service delivery, aligning operations with strategic direction, and maximizing service potential through performance management
- Includes training, subscriptions, and safety equipment for Senior Manager and Senior Administrative staff



ENVIRONMENTAL SERVICES ADMINISTRATION

| | 2018 Budget | 2018 Projection * | 2019 Budget | Change |
|-----------------|-------------|-------------------|-------------|----------|
| Revenue | - | - | - | - |
| Expenses | - | - | 10,100 | 10,100 |
| Net | - | - | (10,100) | (10,100) |

* As at October 31, 2018



ENVIRONMENTAL SERVICES ADMINISTRATION – Details (1 of 1)

| | 2018 Budget | 2018 Projection * | 2019 Budget | Change |
|-----------------------------------------------------|-------------|----------------------|-----------------|-----------------|
| Revenue Total | - | - | - | - |
| Training - Beneficial - Fees | - | - | 9,700 | 9,700 |
| Subscr. & Public. | - | - | 100 | 100 |
| Total Contracted and General Services | - | - | 9,800 | 9,800 |
| Protective Apparel | - | - | 300 | 300 |
| Total Materials Goods Supplies and Utilities | - | - | 300 | 300 |
| Expenses Total | - | - | 10,100 | 10,100 |
| NET | - | - | (10,100) | (10,100) |

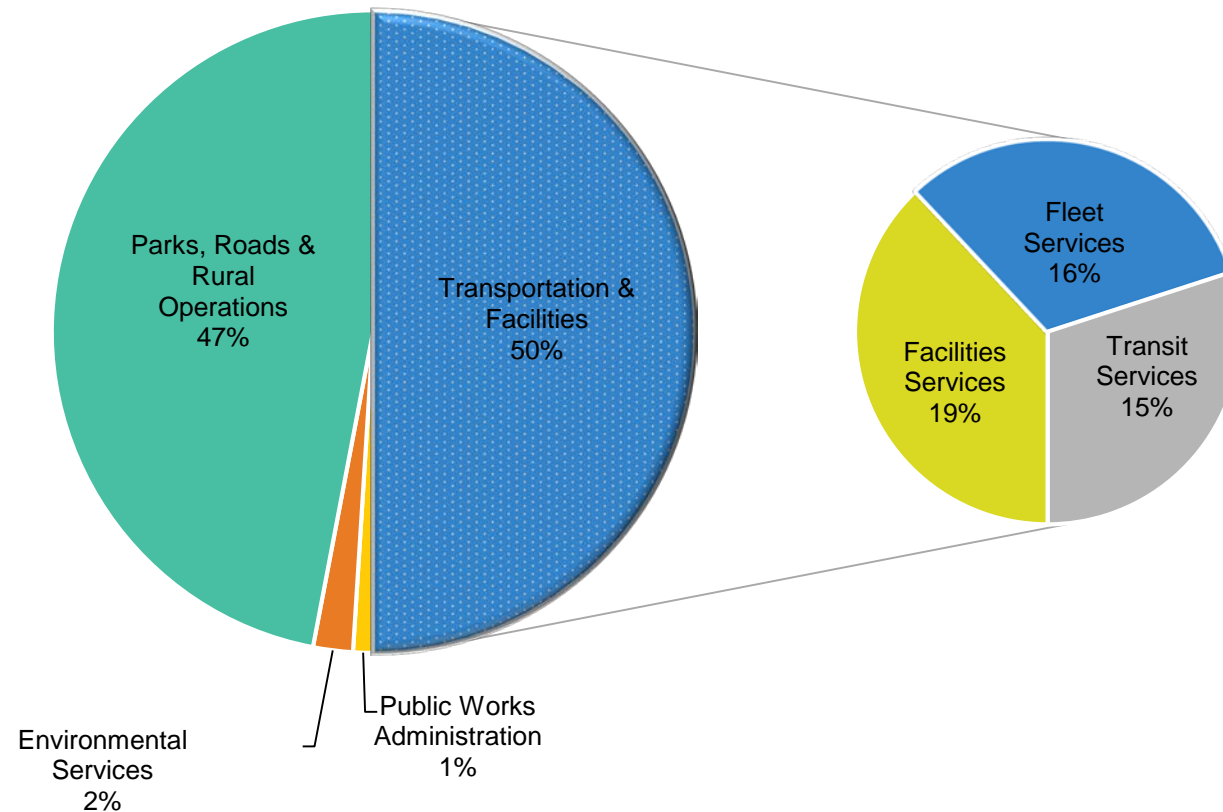
* As at October 31, 2018

Transportation & Facilities



TRANSPORTATION & FACILITIES

2019 Proposed Operating Budget by Programs/Services



TRANSPORTATION & FACILITIES

| Programs / Services | 2018 Budget | 2018 Projection* | 2019 Budget | Change |
|---------------------|-------------------|-------------------|-------------------|------------------|
| Facilities Services | 23,153,560 | 21,321,959 | 22,056,216 | 734,257 |
| Fleet Services | 17,830,920 | 17,617,920 | 18,009,087 | 391,167 |
| Transit Services | 18,821,950 | 17,223,608 | 17,902,280 | 678,672 |
| Total | 59,806,430 | 56,163,487 | 57,967,583 | 1,804,096 |

* As at October 31, 2018

FACILITIES SERVICES

FACILITIES SERVICES

Programs & Services at a Glance

- 41 FTE's
- Facilities is committed to the operation, maintenance, management, use and continued sustainment of more than 270 municipally owned and leased facilities, ranging from administrative buildings to fire halls
- This branch consists of three groups: Space Planning, Building Life Cycle, and Trade Services
- We receive approximately 15,000 Work Orders Annually
- Approximately \$11.3 million dollars spent annually to maintain our facilities and an additional \$11.1 million to operate



FACILITIES SERVICES

| | 2018 Budget | 2018 Projection* | 2019 Budget | Change |
|-----------------|---------------------|---------------------|---------------------|------------------|
| Revenue | 4,200 | 79,200 | 4,200 | (75,000) |
| Expenses | 23,157,760 | 21,401,159 | 22,060,416 | 659,257 |
| Net | (23,153,560) | (21,321,959) | (22,056,216) | (734,257) |

* As at October 31, 2018



FACILITIES SERVICES – Details (1 of 6)

| | 2018 Budget | 2018 Projection * | 2019 Budget | Change |
|-----------------------------------------|--------------|----------------------|--------------|-----------------|
| Cost Reimbursement | - | 75,000 | - | (75,000) |
| Total Sales and User Charges | - | 75,000 | - | (75,000) |
| Sales To Other Governments | 4,200 | 4,200 | 4,200 | - |
| Total Sales to Other Governments | 4,200 | 4,200 | 4,200 | - |
| Revenue Total | 4,200 | 79,200 | 4,200 | (75,000) |
| Exempt Salary - Regular | 821,000 | 821,000 | 801,307 | (19,693) |
| CUPE Reg. Wages | 4,163,300 | 3,913,300 | 4,587,319 | 674,019 |
| CUPE OT Wages | 261,950 | 164,950 | 212,700 | 47,750 |
| CUPE Stand-By | 30,000 | 30,000 | 30,000 | - |
| CUPE Shift Differential | 1,000 | 1,000 | 1,000 | - |

* As at October 31, 2018

FACILITIES SERVICES – Details (2 of 6)

| | 2018 Budget | 2018 Projection * | 2019 Budget | Change |
|------------------------------------------|------------------|----------------------|------------------|----------------|
| Meal Allowances | 1,435 | 1,835 | 8,876 | 7,041 |
| Benefit Allocation | 246,760 | 233,980 | 280,209 | 46,229 |
| EI Expense | 38,340 | 37,220 | 41,905 | 4,685 |
| CPP Expense | 105,010 | 94,180 | 111,747 | 17,567 |
| LAPP Expense | 522,650 | 500,500 | 533,474 | 32,974 |
| RRSP Expense | 37,240 | 15,120 | 16,026 | 906 |
| Total Salaries Wages and Benefits | 6,228,685 | 5,813,085 | 6,624,563 | 811,478 |
| Business Travel | 21,100 | 21,100 | 38,600 | 17,500 |
| Conference Travel | - | - | 600 | 600 |
| Employee Relations | 500 | 500 | - | (500) |

* As at October 31, 2018

FACILITIES SERVICES – Details (3 of 6)

| | 2018 Budget | 2018 Projection * | 2019 Budget | Change |
|------------------------------|-------------|----------------------|-------------|----------|
| Training - Mandatory - Fees | - | 440 | 15,290 | 14,850 |
| Training - Mandatory - Other | 17,260 | 17,260 | - | (17,260) |
| Training - Beneficial - Fees | 6,495 | 6,495 | 2,800 | (3,695) |
| Membership & Registr. Fee | 325 | 325 | - | (325) |
| Freight Charges | 5,200 | 5,200 | 5,200 | - |
| Postage | 1,300 | 800 | 1,300 | 500 |
| Mobile Phones | 10,260 | 9,960 | 9,120 | (840) |
| Printing And Binding | 7,100 | 4,100 | 4,500 | 400 |
| Consultant Fees | 450,000 | 300,000 | 290,000 | (10,000) |
| Security | 1,176,723 | 976,723 | 1,186,723 | 210,000 |
| Other Profess. Services | 32,400 | 32,400 | 32,400 | - |

* As at October 31, 2018

FACILITIES SERVICES – Details (4 of 6)

| | 2018 Budget | 2018 Projection * | 2019 Budget | Change |
|----------------------------------------------|------------------|----------------------|------------------|----------------|
| Gen. Serv.-Contracted | 2,810,741 | 2,390,600 | 2,859,900 | 469,300 |
| Contr. Bldg-R&M | 1,162,000 | 1,162,000 | 1,247,500 | 85,500 |
| Fire Extinguisher R&M | 2,000 | 2,000 | 2,000 | - |
| Contr. Veh. Mech. R&M | 3,000 | 3,000 | 15,000 | 12,000 |
| Janitorial Services | 1,203,022 | 1,000,022 | 1,033,600 | 33,578 |
| Operating Management Fee | 265,200 | 265,200 | 282,420 | 17,220 |
| Equipment Rental & Lease | 10,000 | 10,000 | 42,000 | 32,000 |
| Licenses & Permits | 1,000 | 1,000 | 1,300 | 300 |
| Insurance Premiums | - | 112,500 | - | (112,500) |
| Total Contracted and General Services | 7,185,626 | 6,321,625 | 7,070,253 | 748,628 |

* As at October 31, 2018

FACILITIES SERVICES – Details (5 of 6)

| | 2018 Budget | 2018 Projection * | 2019 Budget | Change |
|----------------------|-------------|----------------------|-------------|-----------|
| Protective Apparel | 19,200 | 18,200 | 39,600 | 21,400 |
| Non-Protect Apparel | 2,300 | 2,300 | - | (2,300) |
| Food Cost | 1,000 | 1,000 | - | (1,000) |
| Consumables | 16,400 | 16,400 | 5,400 | (11,000) |
| Consum - Small Tools | 5,000 | 5,000 | 10,200 | 5,200 |
| Mechanical Supplies | 125,000 | 95,000 | 102,000 | 7,000 |
| Carpentry Supplies | 85,000 | 70,000 | 100,000 | 30,000 |
| Plumbing Supplies | 85,000 | 70,000 | 75,000 | 5,000 |
| Electrical Supplies | 130,000 | 90,000 | 120,000 | 30,000 |
| Natural Gas | 1,807,000 | 1,807,000 | 1,582,000 | (225,000) |
| Propane | 234,630 | 234,630 | 258,100 | 23,470 |

* As at October 31, 2018

FACILITIES SERVICES – Details (6 of 6)

| | 2018 Budget | 2018 Projection * | 2019 Budget | Change |
|---------------------------------------------------------|---------------------|----------------------|---------------------|------------------|
| Heating Oil | 473,000 | 673,000 | 720,300 | 47,300 |
| Electricity | 6,358,409 | 5,800,409 | 5,055,000 | (745,409) |
| Water & Sewage | 218,010 | 200,010 | 234,000 | 33,990 |
| Equipment & Furnishing | 183,500 | 183,500 | 64,000 | (119,500) |
| Total Materials Goods Supplies and Utilities | 9,743,449 | 9,266,449 | 8,365,600 | (900,849) |
| Expenses Total | 23,157,760 | 21,401,159 | 22,060,416 | 659,257 |
| NET | (23,153,560) | (21,321,959) | (22,056,216) | (734,257) |

* As at October 31, 2018

FLEET SERVICES

FLEET SERVICES

Programs & Services at a Glance

- 49 FTE's
- Fleet Services provides procurement and maintenance for vehicles and equipment used by municipal departments, with the exception of Regional Emergency Services
- Approximately 800 vehicles and equipment/attachment's consisting of Light and Heavy Duty including Transit
- Responsible for Fuel Management and the Administration of the AVL System



FLEET SERVICES

| | 2018 Budget | 2018 Projection* | 2019 Budget | Change |
|-----------------|---------------------|---------------------|---------------------|------------------|
| Revenue | 50,000 | 100,000 | 50,000 | (50,000) |
| Expenses | 17,880,920 | 17,717,920 | 18,059,087 | 341,167 |
| Net | (17,830,920) | (17,617,920) | (18,009,087) | (391,167) |

* As at October 31, 2018



FLEET SERVICES – Details (1 of 4)

| | 2018 Budget | 2018 Projection * | 2019 Budget | Change |
|-------------------------------|---------------|----------------------|---------------|-----------------|
| Recovered Insurance Claims | - | 100,000 | 50,000 | (50,000) |
| Sales and User Charges | - | 100,000 | 50,000 | (50,000) |
| Other Revenue | 50,000 | - | - | - |
| Other Revenue | 50,000 | - | - | - |
| Revenue Total | 50,000 | 100,000 | 50,000 | (50,000) |
| Exempt Salary - Regular | 545,000 | 545,000 | 613,197 | 68,197 |
| CUPE Reg. Wages | 5,836,000 | 5,813,000 | 6,042,926 | 229,926 |
| CUPE OT Wages | 100,000 | 100,000 | 150,000 | 50,000 |
| Meal Allowances | 4,000 | 4,000 | 4,000 | - |
| Benefit Allocation | 317,980 | 323,480 | 346,118 | 22,638 |
| El Expense | 48,920 | 44,920 | 49,215 | 4,295 |

* As at October 31, 2018

FLEET SERVICES – Details (2 of 4)

| | 2018 Budget | 2018 Projection * | 2019 Budget | Change |
|------------------------------------------|------------------|----------------------|------------------|----------------|
| CPP Expense | 134,530 | 118,780 | 131,240 | 12,460 |
| LAPP Expense | 672,650 | 742,900 | 658,956 | (83,944) |
| RRSP Expense | 48,920 | 17,920 | 12,264 | (5,656) |
| Total Salaries Wages and Benefits | 7,708,000 | 7,710,000 | 8,007,917 | 297,917 |
| Business Travel | 13,000 | 13,000 | 12,000 | (1,000) |
| Conference Registration | - | - | 3,000 | 3,000 |
| Training - Mandatory - Fees | 3,400 | 3,400 | 3,000 | (400) |
| Training - Beneficial - Fees | 12,000 | 12,000 | 1,800 | (10,200) |
| Freight Charges | 85,000 | 85,000 | 95,000 | 10,000 |
| Mobile Phones | 5,520 | 5,520 | 5,520 | - |

* As at October 31, 2018

FLEET SERVICES – Details (3 of 4)

| | 2018 Budget | 2018 Projection * | 2019 Budget | Change |
|--------------------------------------------------|------------------|----------------------|------------------|-----------------|
| Printing And Binding | 20,000 | 20,000 | 20,000 | - |
| Computer Software | 250,000 | 250,000 | 250,000 | - |
| Gen. Serv.-Contracted | 120,000 | 120,000 | 100,000 | (20,000) |
| Contr. Veh. Mech. R&M | 2,000,000 | 1,500,000 | 1,500,000 | - |
| Ground Engaging Tools | 386,500 | 386,500 | 350,000 | (36,500) |
| Equipment Rental & Lease | 15,000 | - | - | - |
| Licenses & Permits | 13,000 | 13,000 | 10,000 | (3,000) |
| Damage Claims & Settlements | 150,000 | 150,000 | 150,000 | - |
| Total Contracted and General Services | 3,073,420 | 2,558,420 | 2,500,320 | (58,100) |

* As at October 31, 2018

FLEET SERVICES – Details (4 of 4)

| | 2018 Budget | 2018 Projection * | 2019 Budget | Change |
|---------------------------------------------------------|---------------------|----------------------|---------------------|------------------|
| Clothing And Shoes | 19,500 | 19,500 | - | (19,500) |
| Protective Apparel | - | - | 5,850 | 5,850 |
| Fuels & Lubes | 4,000,000 | 4,800,000 | 5,000,000 | 200,000 |
| Tire | 450,000 | 450,000 | 375,000 | (75,000) |
| Equipment | 2,450,000 | 2,000,000 | 2,000,000 | - |
| Consumables | 135,000 | 135,000 | 125,000 | (10,000) |
| Consum - Small Tools | 45,000 | 45,000 | 45,000 | - |
| Total Materials Goods Supplies and Utilities | 7,099,500 | 7,449,500 | 7,550,850 | 101,350 |
| Expenses Total | 17,880,920 | 17,717,920 | 18,059,087 | 341,167 |
| NET | (17,830,920) | (17,617,920) | (18,009,087) | (391,167) |

* As at October 31, 2018

TRANSIT SERVICES

TRANSIT SERVICES

Programs & Services at a Glance

- 132 FTE's
- Transit Services provides a safe, reliable and affordable means of travel within the region; linking a community together
- We offer three types of public transportation for our residents - Conventional, Specialized and Rural
- Approximately 4100 residents utilize our conventional services each and every day



TRANSIT SERVICES

| | 2018 Budget | 2018 Projection * | 2019 Budget | Change |
|-----------------|---------------------|---------------------|---------------------|------------------|
| Revenue | 1,232,000 | 1,252,000 | 1,445,305 | 193,305 |
| Expenses | 20,053,950 | 18,475,608 | 19,347,585 | 871,977 |
| Net | (18,821,950) | (17,223,608) | (17,902,280) | (678,672) |

* As at October 31, 2018



TRANSIT SERVICES – Details (1 of 7)

| | 2018 Budget | 2018 Projection * | 2019 Budget | Change |
|-------------------------------------|------------------|----------------------|------------------|----------------|
| Transit Fares | 440,000 | 444,000 | 517,045 | 73,045 |
| Multiple Ride Pass Sales | 85,000 | 90,000 | 99,465 | 9,465 |
| Adult Transit Pass Sales | 125,000 | 150,000 | 151,577 | 1,577 |
| Transit Advertising | 110,000 | 65,000 | 110,000 | 45,000 |
| Student Transit Pass Sales | 450,000 | 450,000 | 526,997 | 76,997 |
| Charter Transit Services Revenue | 7,000 | 8,000 | 7,000 | (1,000) |
| Fees/Charges | 15,000 | 15,000 | 18,221 | 3,221 |
| Cost Reimbursement | - | 30,000 | 15,000 | (15,000) |
| Total Sales and User Charges | 1,232,000 | 1,252,000 | 1,445,305 | 193,305 |
| Revenue Total | 1,232,000 | 1,252,000 | 1,445,305 | 193,305 |

* As at October 31, 2018

TRANSIT SERVICES – Details (2 of 7)

| | 2018 Budget | 2018 Projection * | 2019 Budget | Change |
|-------------------------|-------------|----------------------|-------------|-----------|
| Exempt Salary - Regular | 2,586,000 | 2,586,000 | 2,694,065 | 108,065 |
| Exempt OT Salary | 15,000 | 40,000 | 30,000 | (10,000) |
| CUPE Reg. Wages | 94,000 | 104,000 | 95,309 | (8,691) |
| CUPE OT Wages | 1,000 | 1,000 | 1,000 | - |
| Transit Wages - Regular | 12,266,000 | 11,061,000 | 11,946,322 | 885,322 |
| Transit OT Wages | 200,000 | 250,000 | 300,000 | 50,000 |
| Transit Stat Pay | 720,000 | 720,000 | 215,000 | (505,000) |
| Benefit Allocation | 622,960 | 594,740 | 658,739 | 63,999 |
| EI Expense | 95,840 | 163,960 | 135,065 | (28,895) |
| CPP Expense | 263,560 | 351,390 | 360,173 | 8,783 |
| LAPP Expense | 1,317,800 | 1,421,578 | 1,470,780 | 49,202 |

* As at October 31, 2018

TRANSIT SERVICES – Details (3 of 7)

| | 2018 Budget | 2018 Projection * | 2019 Budget | Change |
|------------------------------------------|-------------------|----------------------|-------------------|----------------|
| RRSP Expense | 95,840 | 47,440 | 53,881 | 6,441 |
| Total Salaries Wages and Benefits | 18,278,000 | 17,341,108 | 17,960,335 | 619,227 |
| Business Travel | 10,000 | - | - | - |
| Public Relations | 10,000 | 10,000 | - | (10,000) |
| Employee Relations | 5,000 | 5,000 | - | (5,000) |
| Training - Mandatory - Fees | 19,550 | 550 | 8,525 | 7,975 |
| Membership & Registr. Fee | 14,000 | 15,000 | - | (15,000) |
| Freight Charges | 5,000 | 1,000 | 5,000 | 4,000 |
| Postage | 500 | 500 | 250 | (250) |
| Telephone - Landline | 1,000 | - | - | - |

* As at October 31, 2018

TRANSIT SERVICES – Details (4 of 7)

| | 2018 Budget | 2018 Projection * | 2019 Budget | Change |
|--------------------------|-------------|----------------------|-------------|--------|
| Mobile Phones | 5,000 | 5,000 | 5,000 | - |
| Printing And Binding | 100,000 | 40,000 | 100,000 | 60,000 |
| Subscr. & Public. | 1,000 | - | - | - |
| Driver's License Medical | 5,000 | 2,000 | 5,000 | 3,000 |
| Gen. Serv.-Contracted | 400,000 | 485,000 | 505,000 | 20,000 |
| Contr. Bldg-R&M | 5,000 | 5,000 | 5,000 | - |
| Vandalism Repairs | 40,000 | - | - | - |
| Equipment Rental & Lease | 153,000 | 83,000 | 98,400 | 15,400 |
| Room Rental | 5,000 | - | - | - |

* As at October 31, 2018

TRANSIT SERVICES – Details (5 of 7)

| | 2018 Budget | 2018 Projection * | 2019 Budget | Change |
|----------------------------------------------|----------------|----------------------|----------------|---------------|
| Licenses & Permits | 3,500 | 1,000 | 3,500 | 2,500 |
| Total Contracted and General Services | 782,550 | 653,050 | 735,675 | 82,625 |
| Seasonal Decorations | 2,000 | - | - | - |
| Clothing And Shoes | 23,900 | 23,950 | - | (23,950) |
| Protective Apparel | - | - | 63,375 | 63,375 |
| Food Cost | - | - | 1,200 | 1,200 |
| Equipment | 5,000 | 5,000 | 5,000 | - |
| Consumables | 50,000 | 20,000 | 50,000 | 30,000 |
| Consum - Small Tools | 5,000 | 5,000 | 2,000 | (3,000) |
| Chemicals And Salts | 20,000 | 20,000 | 20,000 | - |

* As at October 31, 2018

TRANSIT SERVICES – Details (6 of 7)

| | 2018 Budget | 2018 Projection * | 2019 Budget | Change |
|---------------------------------------------------------|----------------|----------------------|----------------|----------------|
| Signs | 10,000 | - | - | - |
| Plumbing Supplies | 5,000 | 1,000 | 5,000 | 4,000 |
| Electrical Supplies | 10,000 | 1,000 | 5,000 | 4,000 |
| Oth Constr/Maint Supply | 400,000 | 100,000 | 200,000 | 100,000 |
| Natural Gas | 50,000 | - | - | - |
| Electricity | 380,000 | 300,000 | 300,000 | - |
| Water & Sewage | 12,000 | - | - | - |
| Equipment & Furnishing | 20,000 | 5,000 | - | (5,000) |
| Total Materials Goods Supplies and Utilities | 992,900 | 480,950 | 651,575 | 170,625 |

* As at October 31, 2018

TRANSIT SERVICES – Details (7 of 7)

| | 2018 Budget | 2018 Projection * | 2019 Budget | Change |
|-------------------------------------------------------|---------------------|----------------------|---------------------|------------------|
| Bank Charges | 500 | 500 | - | (500) |
| Total Bank Charges and Short-Term Interest | 500 | 500 | - | (500) |
| Expenses Total | 20,053,950 | 18,475,608 | 19,347,585 | 871,977 |
| NET | (18,821,950) | (17,223,608) | (17,902,280) | (678,672) |

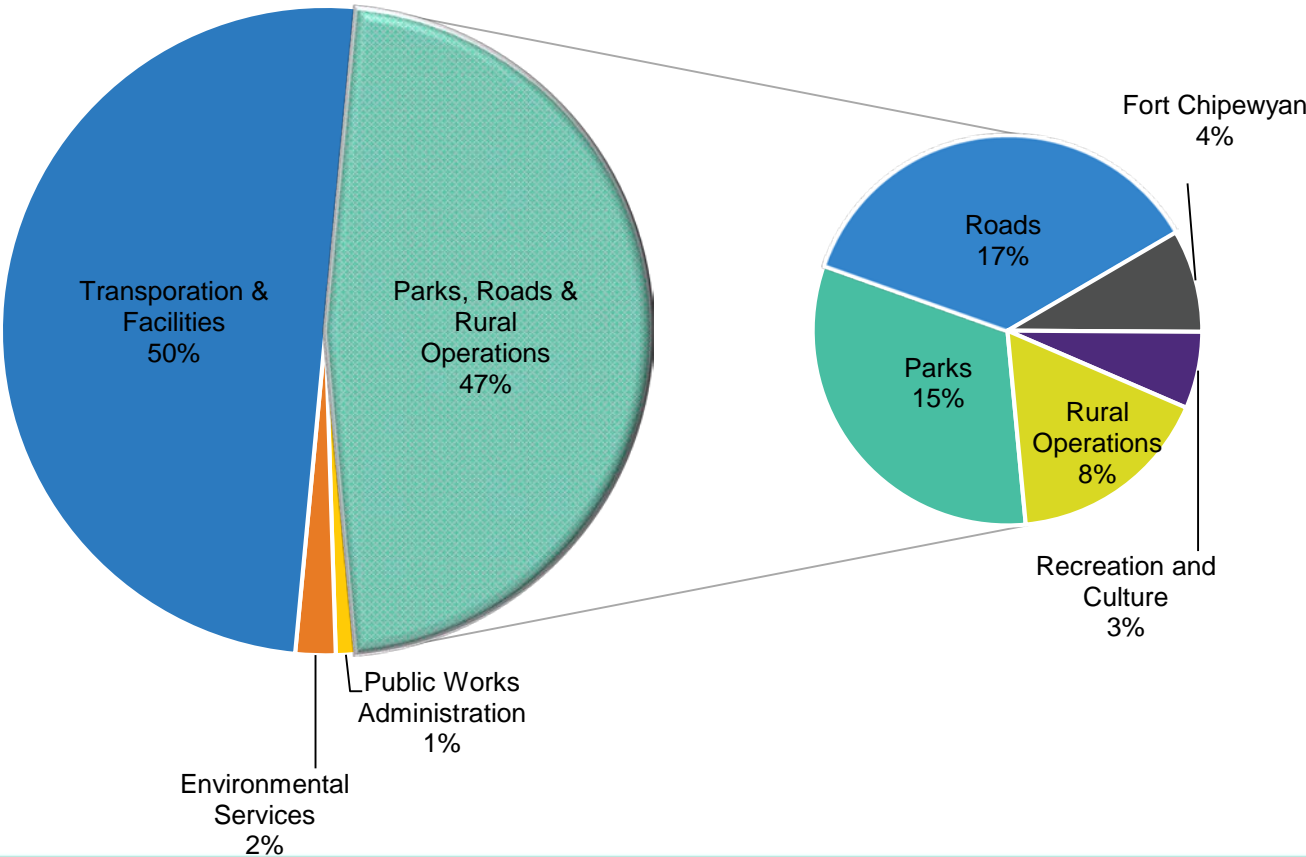
* As at October 31, 2018

Parks, Roads and Rural Operations



PARKS, ROADS AND RURAL OPERATIONS

2019 Proposed Operating Budget by Programs/Services



PARKS, ROADS & RURAL OPERATIONS

| Programs / Services | 2018 Budget | 2018 Projection* | 2019 Budget | Change |
|-------------------------------|-------------------|-------------------|-------------------|------------------|
| Parks | 18,654,581 | 18,513,581 | 17,587,708 | (925,873) |
| Roads | 19,873,235 | 17,888,335 | 19,615,446 | 1,727,111 |
| Fort Chipewyan | 5,484,950 | 4,022,650 | 4,486,491 | 463,841 |
| Recreation and Culture | 3,369,974 | 3,065,474 | 3,273,208 | 207,734 |
| Rural Operations | 9,978,035 | 9,952,235 | 9,752,612 | (199,623) |
| Total | 57,360,775 | 53,442,275 | 54,715,466 | 1,273,191 |

* As at October 31, 2018

PARKS

PARKS

Programs & Services at a Glance

- 87 FTEs
- operate and maintain the following:
 - 1,174 acres of greenspace
 - 8 spray parks, 101 playgrounds, 4 skate parks, 11 outdoor rinks
 - 3 cemeteries
 - 800 trash receptacles, 55 parking lots
 - 73 km of trails
 - 90 km of post and rail fencing, 30 km chain-link fencing
 - 225 planters, 210 hanging baskets, 31 acres of inground planting beds, RMWB urban forest
- Provides support to municipal special events
- Responsible for the delivery of Parks capital projects



PARKS

| | 2018 Budget | 2018 Projection * | 2019 Budget | Change |
|-----------------|---------------------|----------------------|---------------------|----------------|
| Revenue | 81,800 | 91,800 | 102,826 | 11,026 |
| Expenses | 18,736,381 | 18,605,381 | 17,690,534 | (914,847) |
| Net | (18,654,581) | (18,513,581) | (17,587,708) | 925,873 |

* As at October 31, 2018



PARKS – Details (1 of 8)

| | 2018 Budget | 2018 Projection * | 2019 Budget | Change |
|-------------------------------------|---------------|----------------------|----------------|-----------------|
| Prov Gov't Grants | - | 10,000 | - | (10,000) |
| Total Government Transfers | - | 10,000 | - | (10,000) |
| Fees/Charges | 20,000 | 20,000 | 20,381 | 381 |
| Ball Diamond Rentals | 30,000 | 30,000 | 30,000 | - |
| Soccer Pitches | 24,000 | 24,000 | 24,000 | - |
| Cricket Field Rentals | 3,000 | 3,000 | 3,000 | - |
| Rugby Field Rentals | 4,800 | 4,800 | 4,800 | - |
| Cost Reimbursement | - | - | 20,000 | 20,000 |
| Total Sales and User Charges | 81,800 | 81,800 | 102,181 | 20,381 |
| Permits & Fees | - | - | 645 | 645 |
| Total Licenses and Permits | - | - | 645 | 645 |

* As at October 31, 2018

PARKS – Details (2 of 8)

| | 2018 Budget | 2018 Projection * | 2019 Budget | Change |
|-------------------------|---------------|----------------------|----------------|---------------|
| Revenue Total | 81,800 | 91,800 | 102,826 | 11,026 |
| Exempt Salary - Regular | 1,145,000 | 1,145,000 | 991,870 | (153,130) |
| CUPE Reg. Wages | 9,569,600 | 9,675,000 | 9,568,590 | (106,410) |
| CUPE OT Wages | 220,700 | 220,700 | 117,500 | (103,200) |
| CUPE Stand-By | 17,300 | 17,300 | 2,000 | (15,300) |
| CUPE Shift Differential | 96,846 | 96,846 | 61,000 | (35,846) |
| Meal Allowances | 1,590 | 1,290 | 1,000 | (290) |
| Benefit Allocation | 529,180 | 536,680 | 549,144 | 12,464 |
| EI Expense | 81,120 | 105,720 | 95,965 | (9,755) |
| CPP Expense | 224,230 | 270,980 | 255,907 | (15,073) |
| LAPP Expense | 1,120,750 | 1,102,900 | 1,045,486 | (57,414) |

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* As at October 31, 2018

PARKS – Details (3 of 8)

| | 2018 Budget | 2018 Projection * | 2019 Budget | Change |
|------------------------------------------|-------------------|----------------------|-------------------|------------------|
| RRSP Expense | 82,120 | 50,720 | 19,837 | (30,883) |
| Total Salaries Wages and Benefits | 13,088,436 | 13,223,136 | 12,708,299 | (514,837) |
| Business Travel | 1,200 | 1,200 | 4,175 | 2,975 |
| Employee Relations | 1,000 | 1,000 | - | (1,000) |
| Conference Registration | - | - | 8,200 | 8,200 |
| Training - Mandatory - Fees | 13,700 | 13,700 | 19,265 | 5,565 |
| Training - Beneficial - Fees | - | - | 930 | 930 |
| Membership & Registr. Fee | 845 | 845 | - | (845) |
| Freight Charges | 42,150 | 42,150 | 44,790 | 2,640 |
| Postage | 100 | 100 | 100 | - |

* As at October 31, 2018

PARKS – Details (4 of 8)

| | 2018 Budget | 2018 Projection * | 2019 Budget | Change |
|---------------------------------------------|-------------|----------------------|-------------|-----------|
| Telephone - Landline | 1,000 | - | - | - |
| Mobile Phones | 13,800 | 13,800 | 9,600 | (4,200) |
| Advert/Promotion | - | 1,000 | - | (1,000) |
| Gen. Serv.-Contracted | 4,177,900 | 4,012,900 | 3,587,700 | (425,200) |
| Contracted Services - Garbage Collection | 19,200 | 19,200 | 19,200 | - |
| Contr. Veh. Mech. R&M | 15,000 | 15,000 | 15,000 | - |
| Vandalism Repairs | 33,000 | 33,000 | 33,000 | - |
| Radio - Rental & Lease | 50,000 | - | - | - |
| Vehicle Rental & Lease | 76,000 | 76,000 | 38,500 | (37,500) |
| Room Rental | 500 | 500 | - | (500) |

* As at October 31, 2018

PARKS – Details (5 of 8)

| | 2018 Budget | 2018 Projection * | 2019 Budget | Change |
|----------------------------------------------|------------------|----------------------|------------------|------------------|
| Damage Claims & Settlements | 5,000 | 5,000 | 5,000 | - |
| Insurance Premiums | 155,700 | - | - | - |
| Dry Cleaning | 1,800 | 1,800 | 1,800 | - |
| Total Contracted and General Services | 4,607,895 | 4,237,195 | 3,787,260 | (449,935) |
| Seasonal Decorations | 19,000 | 19,000 | 15,000 | (4,000) |
| Spec. Progr. Supplies | 27,000 | 27,000 | 9,000 | (18,000) |
| Protective Apparel | 38,100 | 38,100 | 39,350 | 1,250 |
| Non-Protect Apparel | 6,050 | 6,050 | 13,175 | 7,125 |
| Safety Equipment | 3,300 | 3,300 | - | (3,300) |

* As at October 31, 2018

PARKS – Details (6 of 8)

| | 2018 Budget | 2018 Projection * | 2019 Budget | Change |
|----------------------|-------------|----------------------|-------------|----------|
| Janitorial Supplies | - | 3,000 | - | (3,000) |
| Playground Equipment | 75,000 | 75,000 | 75,000 | - |
| Promotional Material | - | 10,000 | - | (10,000) |
| Fuels & Lubes | 5,400 | 5,400 | 5,400 | - |
| Equipment | 1,000 | 1,000 | 1,000 | - |
| Consumables | 58,200 | 55,200 | 48,900 | (6,300) |
| Consum - Small Tools | 38,650 | 38,650 | 42,200 | 3,550 |
| Chemicals And Salts | 11,000 | 11,000 | 10,250 | (750) |
| Fertilizer | 56,000 | 56,000 | 64,250 | 8,250 |
| Ground Materials | 91,000 | 91,000 | 95,000 | 4,000 |
| Topsoil | 43,000 | 43,000 | 33,500 | (9,500) |

* As at October 31, 2018

PARKS – Details (7 of 8)

| | 2018 Budget | 2018 Projection * | 2019 Budget | Change |
|-------------------------|-------------|----------------------|-------------|----------|
| Sod | 26,500 | 5,500 | 26,500 | 21,000 |
| Seed | 32,000 | 32,000 | 32,000 | - |
| Tree Planting | 13,000 | 13,000 | 8,000 | (5,000) |
| Plant Materials | 64,000 | 64,000 | 87,000 | 23,000 |
| Sand And Gravel | 129,000 | 125,000 | 112,000 | (13,000) |
| Aggregates | 66,000 | 66,000 | 64,000 | (2,000) |
| Concrete | 10,000 | 10,000 | 9,400 | (600) |
| Wood Products | 50,250 | 50,250 | 65,250 | 15,000 |
| Steel Products | 15,000 | 15,000 | 25,000 | 10,000 |
| Signs | 24,350 | 24,350 | 22,700 | (1,650) |
| Oth Constr/Maint Supply | 200 | 200 | - | (200) |

* As at October 31, 2018

PARKS – Details (8 of 8)

| | 2018 Budget | 2018 Projection * | 2019 Budget | Change |
|---------------------------------------------------------|---------------------|----------------------|---------------------|------------------|
| Electricity | - | 120,000 | 145,200 | 25,200 |
| Equipment & Furnishing | 88,900 | 88,900 | 62,100 | (26,800) |
| Field Equipment | 47,150 | 47,150 | 82,800 | 35,650 |
| Total Materials Goods Supplies and Utilities | 1,039,050 | 1,144,050 | 1,193,975 | 49,925 |
| Interac-Bank Charges | 1,000 | 1,000 | 1,000 | - |
| Total Bank Charges and Short-Term Interest | 1,000 | 1,000 | 1,000 | - |
| Expenses Total | 18,736,381 | 18,605,381 | 17,690,534 | (914,847) |
| NET | (18,654,581) | (18,513,581) | (17,587,708) | 925,873 |

* As at October 31, 2018

ROADS

ROADS

Programs & Services at a Glance

- 71 FTEs
- Upkeep of 678 km of roadway in the urban service area and 600 km of concrete sidewalk/curb and gutter through regular repairs and maintenance, street sweeping and snow removal.
- Maintains and operates traffic control devices within the region, that include 69 Municipal traffic signals and 10 Provincial traffic signals, 11,000 traffic signs, the installation of holiday decorations, pavement markings and performing traffic studies.
- 2440 potholes filled, 535 linear meters of sidewalk, curb and gutter replaced, 189 trip hazards repaired, 40 manhole repairs and 49,000 tons of hot mix placed



ROADS

| | 2018 Budget | 2018 Projection * | 2019 Budget | Change |
|-----------------|---------------------|---------------------|---------------------|--------------------|
| Revenue | 259,000 | 563,000 | 340,500 | (222,500) |
| Expenses | 20,132,235 | 18,451,335 | 19,955,946 | 1,504,611 |
| Net | (19,873,235) | (17,888,335) | (19,615,446) | (1,727,111) |

* As at October 31, 2018



ROADS – Details (1 of 9)

| | 2018 Budget | 2018 Projection * | 2019 Budget | Change |
|--------------------------------------------------------|----------------|----------------------|----------------|------------------|
| Street&Sidewalk LIP | 50,000 | 134,000 | 62,200 | (71,800) |
| Total Net Taxes Available for Muni Purposes | 50,000 | 134,000 | 62,200 | (71,800) |
| Other Fees | - | - | 246,000 | 246,000 |
| Landfill Operations Rec Goods/Services | - | 10,000 | - | (10,000) |
| Cost Reimbursement | 174,000 | 384,000 | 32,300 | (351,700) |
| Total Sales and User Charges | 174,000 | 394,000 | 278,300 | (115,700) |
| Other Revenue | 35,000 | 35,000 | - | (35,000) |
| Total Other Revenue | 35,000 | 35,000 | - | (35,000) |
| Revenue Total | 259,000 | 563,000 | 340,500 | (222,500) |

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* As at October 31, 2018

ROADS – Details (2 of 9)

| | 2018 Budget | 2018 Projection * | 2019 Budget | Change |
|-------------------------|-------------|----------------------|-------------|----------|
| Exempt Salary - Regular | 939,000 | 939,000 | 850,678 | (88,322) |
| CUPE Reg. Wages | 6,837,000 | 6,837,000 | 7,495,719 | 658,719 |
| CUPE OT Wages | 188,100 | 188,100 | 198,200 | 10,100 |
| CUPE Shift Differential | 78,470 | 78,470 | 70,100 | (8,370) |
| Meal Allowances | 4,370 | 4,370 | 4,550 | 180 |
| Benefit Allocation | 395,720 | 408,080 | 434,013 | 25,933 |
| EI Expense | 60,880 | 67,320 | 70,890 | 3,570 |
| CPP Expense | 167,420 | 181,880 | 189,040 | 7,160 |
| LAPP Expense | 837,100 | 844,400 | 826,293 | (18,107) |

* As at October 31, 2018

ROADS – Details (3 of 9)

| | 2018 Budget | 2018 Projection * | 2019 Budget | Change |
|------------------------------------------|------------------|----------------------|-------------------|----------------|
| RRSP Expense | 60,880 | 67,320 | 17,014 | (50,306) |
| Total Salaries Wages and Benefits | 9,568,940 | 9,615,940 | 10,156,496 | 540,556 |
| Conference Registration | - | - | 10,150 | 10,150 |
| Training - Mandatory - Fees | 11,800 | 11,800 | 8,500 | (3,300) |
| Training - Beneficial - Fees | - | - | 4,930 | 4,930 |
| Membership & Registr. Fee | 1,775 | 1,775 | - | (1,775) |
| Freight Charges | 21,500 | 21,500 | 11,000 | (10,500) |
| Postage | 140 | 140 | 140 | - |
| Telephone - Landline | 4,500 | - | - | - |
| Mobile Phones | 12,000 | 12,000 | 12,000 | - |

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* As at October 31, 2018

ROADS – Details (4 of 9)

| | 2018 Budget | 2018 Projection * | 2019 Budget | Change |
|--------------------------------------|-------------|----------------------|-------------|-----------|
| Printing And Binding | 2,800 | 2,800 | 2,000 | (800) |
| Subscr. & Public. | - | - | 120 | 120 |
| Consultant Fees | 175,000 | 175,000 | - | (175,000) |
| Driver's License Medical | 2,400 | 1,400 | 1,400 | - |
| Other Profess. Services | 20,000 | 20,000 | 20,000 | - |
| Gen. Serv.-Contracted | 2,651,300 | 1,962,300 | 2,758,760 | 796,460 |
| Contr.- Road Marking | 360,000 | 310,000 | 360,000 | 50,000 |
| Traffic Signals Maint. | 722,100 | 722,100 | 522,100 | (200,000) |
| Contract Water and Sewage Hauling | 126,000 | 63,000 | 63,000 | - |

* As at October 31, 2018

ROADS – Details (5 of 9)

| | 2018 Budget | 2018 Projection * | 2019 Budget | Change |
|---------------------------------------------|-------------|----------------------|-------------|---------|
| Contracted Services - Garbage Collection | 2,700 | 1,700 | - | (1,700) |
| Fire Extinguisher R&M | 3,500 | 3,500 | 3,500 | - |
| Ground Engaging Tools | 69,000 | - | - | - |
| Inspections & Tests | 7,000 | 7,000 | 6,500 | (500) |
| Vandalism Repairs | - | - | 6,000 | 6,000 |
| Janitorial Services | 31,800 | - | - | - |
| Equipment Rental & Lease | 25,000 | 25,000 | 25,000 | - |
| Radio - Rental & Lease | 105,000 | 105,000 | 105,000 | - |

* As at October 31, 2018

ROADS – Details (6 of 9)

| | 2018 Budget | 2018 Projection * | 2019 Budget | Change |
|----------------------------------------------|------------------|----------------------|------------------|----------------|
| Damage Claims & Settlements | 9,960 | 9,960 | 10,000 | 40 |
| Total Contracted and General Services | 4,365,275 | 3,455,975 | 3,930,100 | 474,125 |
| Street Dec. Materials | - | - | 40,000 | 40,000 |
| Seasonal Decorations | 14,500 | 20,500 | 26,500 | 6,000 |
| Protective Apparel | 28,020 | 28,020 | 24,890 | (3,130) |
| Non-Protect Apparel | 12,800 | 12,800 | 13,060 | 260 |
| Janitorial Supplies | 1,450 | 1,450 | - | (1,450) |
| Fuels & Lubes | 5,600 | 5,600 | 5,600 | - |
| Tire | - | - | 100 | 100 |

* As at October 31, 2018

ROADS – Details (7 of 9)

| | 2018 Budget | 2018 Projection * | 2019 Budget | Change |
|----------------------|-------------|----------------------|-------------|----------|
| Equipment | 9,600 | 9,600 | 9,600 | - |
| Consumables | 24,000 | 24,000 | 27,000 | 3,000 |
| Consum - Small Tools | 50,500 | 50,500 | 34,400 | (16,100) |
| Chemicals And Salts | 1,200,000 | 1,000,000 | 1,185,000 | 185,000 |
| Sand And Gravel | 810,600 | 600,000 | 650,000 | 50,000 |
| Aggregates | 115,000 | 103,000 | 110,000 | 7,000 |
| Cold Mix | 150,000 | 100,000 | 100,000 | - |
| Hot Mix | 150,000 | 75,000 | 100,000 | 25,000 |
| Concrete | 41,500 | 11,500 | 13,000 | 1,500 |
| Asphalt | 20,000 | 5,000 | 10,000 | 5,000 |
| Wood Products | 1,000 | 1,000 | - | (1,000) |

* As at October 31, 2018

ROADS – Details (8 of 9)

| | 2018 Budget | 2018 Projection * | 2019 Budget | Change |
|-------------------------|-------------|----------------------|-------------|----------|
| Steel Products | 72,000 | 12,000 | 38,000 | 26,000 |
| Signs | 116,300 | 91,300 | 50,300 | (41,000) |
| Electrical Supplies | 57,500 | 34,500 | 15,000 | (19,500) |
| Oth Constr/Maint Supply | 58,200 | 8,200 | 34,000 | 25,800 |
| Natural Gas | 15,000 | 15,000 | - | (15,000) |
| Propane | 4,950 | 4,950 | 3,900 | (1,050) |
| Electricity | 3,120,000 | 3,120,000 | 3,300,000 | 180,000 |
| Equipment & Furnishing | 8,000 | 8,000 | 8,000 | - |

* As at October 31, 2018

ROADS – Details (9 of 9)

| | 2018 Budget | 2018 Projection * | 2019 Budget | Change |
|---------------------------------------------------------|---------------------|----------------------|---------------------|--------------------|
| Field Equipment | 111,500 | 37,500 | 71,000 | 33,500 |
| Total Materials Goods Supplies and Utilities | 6,198,020 | 5,379,420 | 5,869,350 | 489,930 |
| Expenses Total | 20,132,235 | 18,451,335 | 19,955,946 | 1,504,611 |
| NET | (19,873,235) | (17,888,335) | (19,615,446) | (1,727,111) |

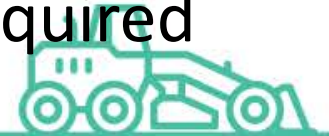
* As at October 31, 2018

FORT CHIPEWYAN

FORT CHIPEWYAN

Programs & Services at a Glance

- 28 FTEs
- Community Services and Recreational areas. Our staff maintain the Arena, Aquatic center, and all other recreational facilities, playgrounds, including Dore lake campground
- Environmental Services: Staff rotate through Landfill operations, operate the Water Treatment Plant, Wastewater Facilities, and Underground Services on a 7 day/week operation.
- Roads and parks. Maintenance staff perform snowplowing, grading, ditch work, repairs to asphalt and roadways, signage repair and replacement, mowing and assist recreation areas when heavy equipment is required



FORT CHIPEWYAN

| | 2018 Budget | 2018 Projection * | 2019 Budget | Change |
|-----------------|--------------------|----------------------|--------------------|------------------|
| Revenue | 77,800 | 145,600 | 110,700 | (34,900) |
| Expenses | 5,562,750 | 4,168,250 | 4,597,191 | 428,941 |
| Net | (5,484,950) | (4,022,650) | (4,486,491) | (463,841) |

* As at October 31, 2018



FORT CHIPEWYAN – Details (1 of 7)

| | 2018 Budget | 2018 Projection * | 2019 Budget | Change |
|-------------------------------------|---------------|----------------------|----------------|-----------------|
| Prov Gov't Grants | 30,000 | - | - | - |
| Total Government Transfers | 30,000 | - | - | - |
| Sales-Goods-Services | 24,000 | 24,000 | 32,800 | 8,800 |
| Other Fees | - | - | 500 | 500 |
| Total Sales and User Charges | 24,000 | 24,000 | 33,300 | 9,300 |
| Building Rental | 23,300 | 43,100 | 47,400 | 4,300 |
| Total Rentals | 23,300 | 43,100 | 47,400 | 4,300 |
| Other Revenue | 500 | 78,500 | 30,000 | (48,500) |
| Total Other Revenue | 500 | 78,500 | 30,000 | (48,500) |
| Revenue Total | 77,800 | 145,600 | 110,700 | (34,900) |

* As at October 31, 2018

FORT CHIPEWYAN – Details (2 of 7)

| | 2018 Budget | 2018 Projection * | 2019 Budget | Change |
|------------------------------------------|------------------|----------------------|------------------|----------------|
| Exempt Salary - Regular | 288,000 | 288,000 | 179,652 | (108,348) |
| CUPE Reg. Wages | 2,372,000 | 2,120,000 | 2,348,332 | 228,332 |
| CUPE OT Wages | 52,300 | 52,300 | 80,000 | 27,700 |
| CUPE Stand-By | 12,800 | 12,800 | 2,000 | (10,800) |
| CUPE Shift Differential | 21,900 | 21,900 | 9,600 | (12,300) |
| Benefit Allocation | 137,020 | 131,940 | 130,253 | (1,687) |
| EI Expense | 21,080 | 21,760 | 23,460 | 1,700 |
| CPP Expense | 57,970 | 58,590 | 62,560 | 3,970 |
| LAPP Expense | 289,850 | 258,950 | 247,982 | (10,968) |
| RRSP Expense | 21,080 | 14,760 | 3,593 | (11,167) |
| Total Salaries Wages and Benefits | 3,274,000 | 2,981,000 | 3,087,431 | 106,431 |

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FORT CHIPEWYAN – Details (3 of 7)

| | 2018 Budget | 2018 Projection * | 2019 Budget | Change |
|------------------------------|-------------|----------------------|-------------|---------|
| Business Travel | 16,250 | 16,250 | 14,560 | (1,690) |
| Training - Mandatory - Fees | 20,000 | 20,000 | 19,000 | (1,000) |
| Training - Beneficial - Fees | - | - | 5,000 | 5,000 |
| Membership & Registr. Fee | 900 | 900 | - | (900) |
| Freight Charges | 37,300 | 37,300 | 38,430 | 1,130 |
| Postage | 500 | 500 | 500 | - |
| Mobile Phones | 5,450 | 5,450 | 4,320 | (1,130) |
| Cable Television | - | 10,000 | 9,600 | (400) |
| Eng. Consulting Services | - | - | 20,000 | 20,000 |
| Prof. Services | - | - | 13,000 | 13,000 |
| Other Profess. Services | 10,000 | 10,000 | 10,000 | - |

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* As at October 31, 2018

FORT CHIPEWYAN – Details (4 of 7)

| | 2018 Budget | 2018 Projection * | 2019 Budget | Change |
|-----------------------------------------------|----------------|----------------------|----------------|----------------|
| Gen. Serv.-Contracted | 297,600 | 220,600 | 184,700 | (35,900) |
| Contract Water and Sewage Hauling | - | - | 49,200 | 49,200 |
| Ground Engaging Tools | 21,500 | 4,500 | 5,000 | 500 |
| Janitorial Services | 37,800 | - | - | - |
| Radio - Rental & Lease | 100 | 100 | - | (100) |
| Licenses & Permits | 250 | 250 | 250 | - |
| Total Contracted and General Services | 447,650 | 325,850 | 373,560 | 47,710 |
| Purchase Prov Gov't Agency | 555,000 | 390,000 | 600,000 | 210,000 |
| Total Purchases from Other Governments | 555,000 | 390,000 | 600,000 | 210,000 |

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FORT CHIPEWYAN – Details (5 of 7)

| | 2018 Budget | 2018 Projection * | 2019 Budget | Change |
|------------------------------|-------------|----------------------|-------------|----------|
| Stationary & Office Supplies | 6,000 | 6,000 | 3,000 | (3,000) |
| Spec. Progr. Supplies | 8,700 | 8,700 | 8,300 | (400) |
| Protective Apparel | 5,800 | 5,800 | 3,500 | (2,300) |
| Janitorial Supplies | 5,000 | 10,000 | 10,000 | - |
| First Aid Supplies | 400 | 400 | 400 | - |
| Volunteer Appreciation | 11,000 | 11,000 | - | (11,000) |
| Community Events | 141,000 | 141,000 | 141,000 | - |
| Fuels & Lubes | 118,000 | 80,000 | 100,000 | 20,000 |
| Equipment | 5,000 | 3,000 | 5,000 | 2,000 |
| Consumables | 3,000 | 3,000 | 3,000 | - |
| Oxygen & Acetylene | 2,500 | 2,500 | 2,500 | - |

* As at October 31, 2018

FORT CHIPEWYAN – Details (6 of 7)

| | 2018 Budget | 2018 Projection * | 2019 Budget | Change |
|-------------------------|-------------|----------------------|-------------|--------|
| Consum - Small Tools | 5,500 | 5,500 | 5,500 | - |
| Chemicals And Salts | 200,000 | 120,000 | 130,000 | 10,000 |
| Dust Suppressant | 15,000 | - | 15,000 | 15,000 |
| Aggregates | 20,000 | 20,000 | 20,000 | - |
| Signs | 6,000 | 6,000 | 6,000 | - |
| Mechanical Supplies | 1,000 | 4,000 | 4,000 | - |
| Carpentry Supplies | 8,000 | 2,000 | 6,000 | 4,000 |
| Plumbing Supplies | 8,000 | 2,000 | 8,000 | 6,000 |
| Electrical Supplies | 19,500 | 19,500 | 19,500 | - |
| Oth Constr/Maint Supply | 31,000 | 21,000 | 30,500 | 9,500 |
| Propane | 32,500 | - | - | - |

* As at October 31, 2018

FORT CHIPEWYAN – Details (7 of 7)

| | 2018 Budget | 2018 Projection * | 2019 Budget | Change |
|---------------------------------------------------------|--------------------|----------------------|--------------------|------------------|
| Heating Oil | 633,200 | - | - | - |
| Equipment & Furnishing | - | - | 15,000 | 15,000 |
| Total Materials Goods Supplies and Utilities | 1,286,100 | 471,400 | 536,200 | 64,800 |
| Expenses Total | 5,562,750 | 4,168,250 | 4,597,191 | 428,941 |
| NET | (5,484,950) | (4,022,650) | (4,486,491) | (463,841) |

* As at October 31, 2018

RECREATION & CULTURE

RECREATION & CULTURE

Programs & Services at a Glance

18 FTEs, we support and deliver the following:

- Liaison between RMWB and 18 recreation and community facility operators, joint use partners and funded community organizations
- Partner internally and externally with community and volunteers to deliver and support 45 beautification, culture, recreation, sport activities, programs and community events (i.e. Public Art, Communities in Bloom, Winterplay, etc).
- Supports 3 Council Appointed Committees
- Operate McMurray Experience and Syncrude Clubhouse



RECREATION & CULTURE

| | 2018 Budget | 2018 Projection * | 2019 Budget | Change |
|-----------------|--------------------|----------------------|--------------------|------------------|
| Revenue | 80,500 | 540,500 | 92,040 | (448,460) |
| Expenses | 3,450,474 | 3,605,974 | 3,618,148 | 12,174 |
| Net | (3,369,974) | (3,065,474) | (3,526,108) | (460,634) |

* As at October 31, 2018



RECREATION & CULTURE – Details (1 of 6)

| | 2018 Budget | 2018 Projection * | 2019 Budget | Change |
|-------------------------------------|---------------|----------------------|---------------|------------------|
| Fees/Charges | 50,000 | 50,000 | 63,654 | 13,654 |
| Registration Fees | 14,500 | 14,500 | 9,500 | (5,000) |
| Ball Diamond Rentals | - | - | 8,386 | 8,386 |
| Cost Reimbursement | - | 460,000 | - | (460,000) |
| Total Sales and User Charges | 64,500 | 524,500 | 81,540 | (442,960) |
| Other Revenue | 9,000 | 9,000 | 9,000 | - |
| Donations | 7,000 | 7,000 | 1,500 | (5,500) |
| Total Other Revenue | 16,000 | 16,000 | 10,500 | (5,500) |
| Revenue Total | 80,500 | 540,500 | 92,040 | (448,460) |

* As at October 31, 2018

RECREATION & CULTURE – Details (2 of 6)

| | 2018 Budget | 2018 Projection * | 2019 Budget | Change |
|-------------------------|-------------|----------------------|-------------|---------|
| Exempt Salary - Regular | 460,000 | 460,000 | 461,341 | 1,341 |
| CUPE Reg. Wages | 1,577,400 | 1,528,000 | 1,839,597 | 311,597 |
| CUPE OT Wages | 13,334 | 13,334 | 26,150 | 12,816 |
| CUPE Shift Differential | 30 | 30 | 5,250 | 5,220 |
| Meal Allowances | 780 | 780 | 750 | (30) |
| Benefit Allocation | 104,880 | 103,760 | 119,649 | 15,889 |
| EI Expense | 16,920 | 22,040 | 19,975 | (2,065) |
| CPP Expense | 44,930 | 59,860 | 53,267 | (6,593) |
| LAPP Expense | 222,750 | 229,300 | 227,793 | (1,507) |

* As at October 31, 2018

RECREATION & CULTURE – Details (3 of 6)

| | 2018 Budget | 2018 Projection * | 2019 Budget | Change |
|------------------------------------------|------------------|----------------------|------------------|----------------|
| RRSP Expense | 12,920 | 5,040 | 9,227 | 4,187 |
| Total Salaries Wages and Benefits | 2,453,944 | 2,422,144 | 2,762,998 | 340,854 |
| Business Travel | 3,500 | 3,500 | 3,500 | - |
| Public Relations | 2,500 | 1,500 | - | (1,500) |
| Employee Relations | 260 | 260 | - | (260) |
| Conference Registration | - | - | 12,305 | 12,305 |
| Membership & Registr. Fee | 2,245 | 2,245 | - | (2,245) |
| Freight Charges | 1,000 | 1,000 | 2,650 | 1,650 |
| Telephone - Landline | 960 | 960 | - | (960) |
| Mobile Phones | 1,680 | 1,680 | 2,160 | 480 |

* As at October 31, 2018

RECREATION & CULTURE – Details (4 of 6)

| | 2018 Budget | 2018 Projection * | 2019 Budget | Change |
|--------------------------|-------------|----------------------|-------------|-----------|
| Printing And Binding | 41,825 | 31,825 | 22,130 | (9,695) |
| Other Fees | 300 | 300 | - | (300) |
| Consultant Fees | 149,500 | 79,500 | - | (79,500) |
| Prof. Services | - | - | 20,000 | 20,000 |
| Security | - | - | 2,200 | 2,200 |
| Other Profess. Services | 162,400 | 162,400 | 24,600 | (137,800) |
| Gen. Serv.-Contracted | 218,315 | 177,315 | 261,400 | 84,085 |
| Equipment Rental & Lease | 75 | 75 | - | (75) |
| Vehicle Rental & Lease | 1,750 | 1,750 | 1,900 | 150 |
| Room Rental | 28,950 | 15,950 | 15,900 | (50) |
| Licenses & Permits | 810 | 810 | 1,280 | 470 |

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* As at October 31, 2018

RECREATION & CULTURE – Details (5 of 6)

| | 2018 Budget | 2018 Projection * | 2019 Budget | Change |
|----------------------------------------------|----------------|----------------------|----------------|------------------|
| Insurance Premiums | - | 460,000 | - | (460,000) |
| Total Contracted and General Services | 616,070 | 941,070 | 370,025 | (571,045) |
| Stationary & Office Supplies | 2,200 | 500 | - | (500) |
| Spec. Progr. Supplies | 97,540 | 60,540 | 82,470 | 21,930 |
| Food Cost | 3,400 | 2,400 | 5,620 | 3,220 |
| Catered Foods | 13,250 | 11,250 | 8,950 | (2,300) |
| Promotional Material | 9,000 | 7,000 | - | (7,000) |
| Volunteer Appreciation | 6,470 | 5,470 | 5,285 | (185) |
| Community Events | 240,900 | 152,900 | 378,400 | 225,500 |
| Consumables | 7,500 | 2,500 | 2,500 | - |

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* As at October 31, 2018

RECREATION & CULTURE – Details (6 of 6)

| | 2018 Budget | 2018 Projection * | 2019 Budget | Change |
|---------------------------------------------------------|--------------------|----------------------|--------------------|------------------|
| Signs | 200 | 200 | 200 | - |
| Equipment & Furnishing | - | - | 1,700 | 1,700 |
| Total Materials Goods Supplies and Utilities | 380,460 | 242,760 | 485,125 | 242,365 |
| Expenses Total | 3,450,474 | 3,605,974 | 3,618,148 | 12,174 |
| NET | (3,369,974) | (3,065,474) | (3,526,108) | (460,634) |

* As at October 31, 2018

RURAL OPERATIONS

RURAL OPERATIONS

Programs & Services at a Glance

- 28 FTE
 - Maintain Municipality's rural roads maintenance, grading of gravels roads, street sweeping and snow removal
 - 200.4 lane km of Gravel and Paved roadway maintenance
 - 222 km of winter road (Fort Chipewyan and La Loche) construction and maintenance
 - 46.6 Acres of field/greenspace maintenance and grooming
 - 9 playgrounds/skateboard parks and basketball court
 - 78 garbage cans ,7.7 km trails, 2 cemeteries, 3 outdoor rinks
- Post and rail and chain link fencing, planters, hanging baskets and in-ground plant beds maintenance



RURAL OPERATIONS

| | 2018 Budget | 2018 Projection * | 2019 Budget | Change |
|-----------------|--------------------|--------------------|--------------------|----------------|
| Revenue | - | - | - | - |
| Expenses | 9,978,035 | 9,952,235 | 9,752,612 | (199,622) |
| Net | (9,978,035) | (9,952,235) | (9,752,612) | 199,622 |

* As at October 31, 2018



RURAL OPERATIONS – Details (1 of 5)

| | 2018 Budget | 2018 Projection * | 2019 Budget | Change |
|-------------------------|-------------|----------------------|-------------|---------|
| Revenue Total | - | - | - | - |
| Exempt Salary - Regular | 146,000 | 146,000 | 471,335 | 325,335 |
| CUPE Reg. Wages | 1,716,000 | 1,716,000 | 2,252,019 | 536,019 |
| CUPE OT Wages | 55,000 | 55,000 | 55,000 | - |
| CUPE Shift Differential | 22,730 | 22,730 | 22,730 | - |
| Meal Allowances | 1,220 | 1,220 | 1,220 | - |
| Benefit Allocation | 91,000 | 91,000 | 141,614 | 50,614 |
| EI Expense | 14,000 | 14,000 | 23,205 | 9,205 |
| CPP Expense | 38,500 | 38,500 | 61,880 | 23,380 |
| LAPP Expense | 192,500 | 192,500 | 269,612 | 77,112 |

* As at October 31, 2018

RURAL OPERATIONS – Details (2 of 5)

| | 2018 Budget | 2018 Projection * | 2019 Budget | Change |
|------------------------------------------|------------------|----------------------|------------------|------------------|
| RRSP Expense | 14,000 | 14,000 | 9,427 | (4,573) |
| Total Salaries Wages and Benefits | 2,290,950 | 2,290,950 | 3,308,042 | 1,017,092 |
| Conference Registration | - | - | 3,370 | 3,370 |
| Training - Mandatory - Fees | 800 | 800 | 5,660 | 4,860 |
| Membership & Registr. Fee | 335 | 335 | - | (335) |
| Freight Charges | 4,000 | 4,000 | 4,000 | - |
| Mobile Phones | - | - | 1,200 | 1,200 |
| Eng. Consulting Services | 170,000 | 170,000 | 170,000 | - |
| Gen. Serv.-Contracted | 4,449,900 | 4,449,900 | 4,452,000 | 2,100 |
| Contr.- Winter Road Constr. | 2,889,550 | 2,889,550 | 2,895,000 | 5,450 |

* As at October 31, 2018

RURAL OPERATIONS – Details (3 of 5)

| | 2018 Budget | 2018 Projection * | 2019 Budget | Change |
|----------------------------------------------|-------------|----------------------|-------------|--------|
| Inspections & Tests | 1,400 | 1,400 | 1,400 | - |
| Licenses & Permits | 100 | 100 | 100 | - |
| Total Contracted and General Services | 7,516,085 | 7,516,085 | 7,532,730 | 16,645 |
| Seasonal Decorations | 3,000 | 3,000 | 3,000 | - |
| Protective Apparel | - | - | 8,650 | 8,650 |
| Fuels & Lubes | 200 | 200 | 200 | - |
| Consum - Small Tools | 3,500 | 3,500 | 3,500 | - |
| Chemicals And Salts | 5,000 | 5,000 | 5,000 | - |
| Fertilizer | 2,900 | 2,900 | 2,900 | - |
| Ground Materials | 2,000 | 2,000 | 2,000 | - |

* As at October 31, 2018

RURAL OPERATIONS – Details (4 of 5)

| | 2018 Budget | 2018 Projection * | 2019 Budget | Change |
|-----------------|-------------|----------------------|-------------|--------|
| Topsoil | 3,000 | 3,000 | 3,000 | - |
| Sod | 1,000 | 1,000 | 1,000 | - |
| Seed | 2,000 | 2,000 | 2,000 | - |
| Plant Materials | 10,000 | 10,000 | 10,000 | - |
| Sand And Gravel | 73,000 | 73,000 | 73,000 | - |
| Aggregates | 33,000 | 33,000 | 33,000 | - |
| Cold Mix | 6,000 | 6,000 | 6,000 | - |
| Hot Mix | 4,500 | 4,500 | 4,500 | - |
| Wood Products | 900 | 900 | 900 | - |
| Signs | 4,500 | 4,500 | 4,500 | - |

* As at October 31, 2018

RURAL OPERATIONS – Details (5 of 5)

| | 2018 Budget | 2018 Projection * | 2019 Budget | Change |
|---------------------------------------------------------|--------------------|----------------------|---------------------|--------------------|
| Field Equipment | 16,500 | 16,500 | 16,500 | - |
| Total Materials Goods Supplies and Utilities | 171,000 | 171,000 | 179,650 | 8,650 |
| Expenses Total | 9,978,035 | 9,978,035 | 11,020,422 | 1,042,387 |
| NET | (9,978,035) | (9,978,035) | (11,020,422) | (1,042,387) |

* As at October 31, 2018

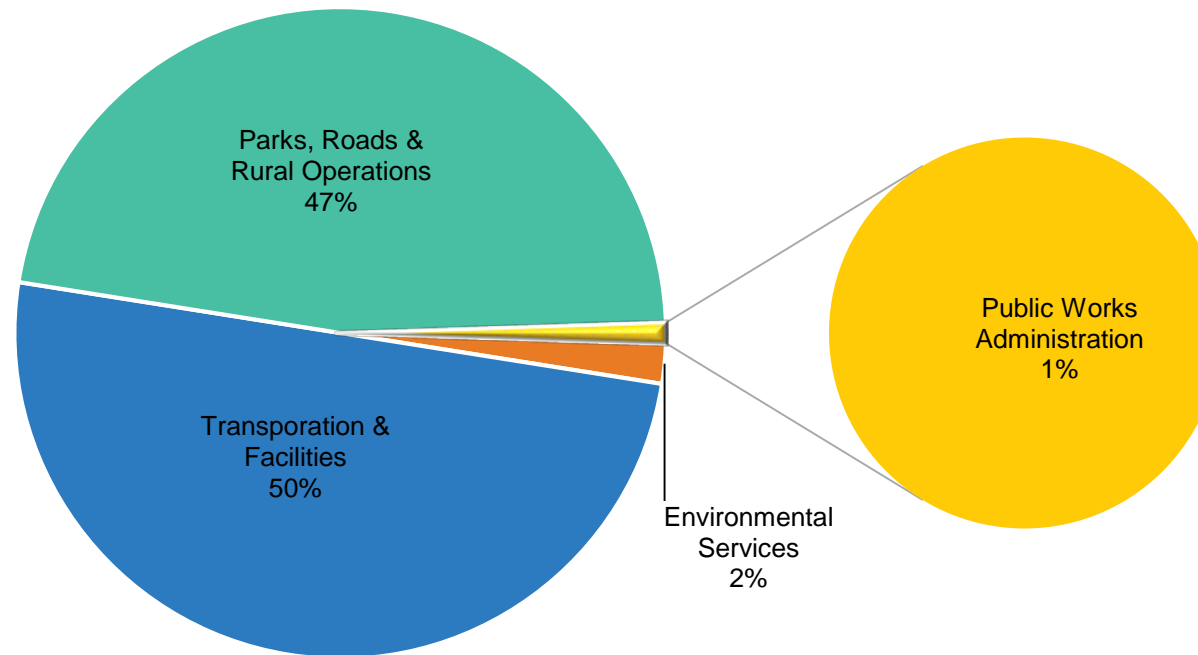
Public Works Administration



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PUBLIC WORKS ADMINISTRATION

2019 Proposed Operating Budget by Programs/Services



PUBLIC WORKS ADMINISTRATION

Programs & Services at a Glance

- 6 FTE's
- Departmental oversight, consists of the Director, Three Senior Managers and 2 Senior Administrative Assistants
- Ensure alignment with Strategic Plan and departmental objectives
- Provide leadership and guidance to 659 staff
- Centralization of memberships and registration fees
- Centralization of employee relations budget
- Centralization of office supplies budget



PUBLIC WORKS ADMINISTRATION

| | 2018 Budget | 2018 Projection * | 2019 Budget | Change |
|-----------------|------------------|----------------------|--------------------|------------------|
| Revenue | - | - | - | - |
| Expenses | 522,035 | 815,000 | 1,282,854 | 467,854 |
| Net | (522,035) | (815,000) | (1,282,854) | (467,854) |

* As at October 31, 2018



PUBLIC WORKS ADMINISTRATION – Details (1 of 3)

| | 2018 Budget | 2018 Projection * | 2019 Budget | Change |
|------------------------------------------|----------------|----------------------|------------------|----------------|
| Revenue Total | - | - | - | - |
| Exempt Salary - Regular | 346,000 | 633,000 | 939,551 | 306,551 |
| Exempt OT Salary | 2,000 | 2,000 | - | (2,000) |
| Benefit Allocation | 23,660 | 23,660 | 48,857 | 25,197 |
| EI Expense | 3,640 | 3,640 | 5,355 | 1,715 |
| CPP Expense | 10,010 | 10,010 | 14,280 | 4,270 |
| LAPP Expense | 50,050 | 50,050 | 93,016 | 42,966 |
| RRSP Expense | 3,640 | 3,640 | 18,791 | 15,151 |
| Total Salaries Wages and Benefits | 439,000 | 726,000 | 1,119,850 | 393,850 |
| Business Travel | 7,500 | 7,500 | 4,200 | (3,300) |

* As at October 31, 2018

PUBLIC WORKS ADMINISTRATION – Details (2 of 3)

| | 2018 Budget | 2018 Projection * | 2019 Budget | Change |
|----------------------------------------------|---------------|----------------------|---------------|---------------|
| Employee Relations | 7,900 | 7,900 | 32,500 | 24,600 |
| Conference Registration | - | 1,300 | 1,500 | 200 |
| Membership & Registr. Fee | 335 | 5,000 | 56,054 | 51,054 |
| Freight Charges | - | - | 500 | 500 |
| Postage | 100 | 100 | 50 | (50) |
| Mobile Phones | 1,200 | 1,200 | 1,500 | 300 |
| Total Contracted and General Services | 17,035 | 23,000 | 96,304 | 73,304 |
| Stationary & Office Supplies | 64,000 | 64,000 | 64,000 | - |
| Protective Apparel | - | - | 1,000 | 1,000 |
| Promotional Material | 2,000 | 2,000 | - | (2,000) |

* As at October 31, 2018

PUBLIC WORKS ADMINISTRATION – Details (3 of 3)

| | 2018 Budget | 2018 Projection * | 2019 Budget | Change |
|---------------------------------------------------------|------------------|----------------------|--------------------|------------------|
| Consumables | - | - | 500 | 500 |
| Equipment & Furnishing | - | - | 1,200 | 1,200 |
| Total Materials Goods Supplies and Utilities | 66,000 | 66,000 | 66,700 | 700 |
| Expenses Total | 522,035 | 815,000 | 1,282,854 | 467,854 |
| NET | (522,035) | (815,000) | (1,282,854) | (467,854) |

* As at October 31, 2018

PUBLIC WORKS SUMMARY



PUBLIC WORKS

2019 Proposed Operating Budget Summary

| | 2018 Budget | 2018 Projection * | 2019 Budget | Net Change |
|-------------------------------|--------------------|----------------------|--------------------|--------------------|
| PW Administration | 522,035 | 815,000 | 1,282,854 | (467,854) |
| Environmental Services | 10,584,016 | 3,809,935 | 2,282,770 | 1,527,165 |
| Facilities Services | 23,153,560 | 21,321,959 | 22,056,216 | (734,257) |
| Fleet Services | 17,830,920 | 17,617,920 | 18,009,087 | (391,167) |
| Transit Services | 18,821,950 | 17,223,608 | 17,902,280 | (678,672) |
| Parks | 18,654,581 | 18,513,581 | 17,587,708 | 925,873 |
| Roads | 19,873,235 | 17,888,335 | 19,615,446 | (1,727,111) |
| Fort Chipewyan | 5,484,950 | 4,022,650 | 4,486,491 | (463,841) |
| Recreation and Culture | 3,369,974 | 3,065,474 | 3,526,108 | (460,634) |
| Rural Operations | 9,978,035 | 9,952,235 | 9,752,612 | 199,622 |
| TOTAL | 128,273,256 | 114,230,697 | 116,501,573 | (2,270,876) |

* As at October 31, 2018

Questions?