

## 2018 Proposed Budget - Corporate Summary

Cost Elements Group	2017 Budget	2017 Projection	2018 Proposed Budget	Change	2019 Plan	2020 Plan
Net Taxes Available for Municipal Purposes	716,004,751	712,651,469	673,453,810	(39,197,659)	653,656,348	633,858,912
Government Transfers	15,470,600	16,981,165	16,537,075	(444,090)	16,702,446	16,869,469
Sales and User Charges	39,973,080	44,004,580	44,994,740	990,160	45,394,187	45,848,134
Sales to Other Governments	3,248,802	2,600,802	2,596,471	(4,331)	2,622,436	2,648,657
Penalties and Costs on Taxes	2,033,600	3,462,100	4,312,300	850,200	4,355,423	4,398,977
Licenses and Permits	5,455,600	3,933,110	3,470,400	(462,710)	3,505,104	3,540,155
Fines	3,422,000	3,150,000	3,040,000	(110,000)	3,070,400	3,101,105
Franchise and Concessions	7,903,400	7,903,400	7,919,000	15,600	7,998,190	8,078,172
Returns on Investments	9,065,000	12,189,807	17,396,000	5,206,193	17,569,960	17,745,660
Rentals	1,044,000	1,804,000	1,475,300	(328,700)	1,490,053	1,504,953
Other Revenues	640,200	285,500	185,500	(100,000)	187,355	189,230
<b>REVENUES</b>	<b>804,261,033</b>	<b>808,965,933</b>	<b>775,380,596</b>	<b>(33,585,337)</b>	<b>756,551,902</b>	<b>737,783,424</b>
Salaries, Wages and Benefits	242,997,107	235,957,905	228,541,215	(7,416,690)	234,826,631	237,311,376
Contracted and General Services	90,158,123	80,009,716	78,295,569	(1,714,147)	82,720,920	84,315,337
Purchases from Other Governments	29,117,100	26,243,500	27,113,700	870,200	27,252,152	27,391,326
Materials, Goods, Supplies and Utilities	33,273,460	32,466,191	37,269,136	4,802,945	38,014,520	38,774,806
Provision for Allowances	882,500	2,690,500	512,000	(2,178,500)	517,120	522,291
Transfers to Local Boards and Agencies	143,000	143,000	780,290	637,290	788,093	795,974
Transfers to Individuals and Organizations	33,233,200	33,375,200	31,057,989	(2,317,211)	31,368,570	31,682,258
Bank Charges and Short-Term Interest	224,000	244,900	228,600	(16,300)	230,886	233,195
Interest on Long-Term Debt	16,736,859	14,502,000	12,734,000	(1,768,000)	11,930,029	11,116,261
Other Expenses	34,700	57,500	15,150	(42,350)	15,302	15,454
Debt Repayment	21,908,115	17,116,000	17,301,000	185,000	17,527,806	17,890,273
<b>EXPENSES</b>	<b>468,708,164</b>	<b>442,806,412</b>	<b>433,848,649</b>	<b>(8,957,763)</b>	<b>445,192,029</b>	<b>450,048,551</b>
<b>EXCESS REVENUE OVER EXPENSES</b>	<b>335,552,869</b>	<b>366,159,521</b>	<b>341,531,947</b>	<b>(24,627,574)</b>	<b>311,359,873</b>	<b>287,734,873</b>
Transfer for Capital Purposes	335,552,869	334,809,951	276,531,947	(58,278,004)	251,359,873	227,734,873
Undrawn Debt Reduction	-	-	65,000,000	65,000,000	60,000,000	60,000,000
<b>SURPLUS / (DEFICIT)</b>	<b>-</b>	<b>31,349,570</b>	<b>-</b>	<b>(31,349,570)</b>	<b>-</b>	<b>-</b>

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Divisions	2017 Budget	2017 Projection	2018 Proposed Budget	Change	2019 Plan	2020 Plan
Chief Administrative Officer	(13,688,970)	(7,781,596)	(7,298,550)	483,046	(7,306,255)	(7,403,196)
Chief Financial Officer	(81,715,595)	(78,647,946)	(76,544,367)	2,103,579	(77,366,445)	(78,199,866)
Communications and Stakeholder Relations	(5,878,570)	(5,618,570)	(4,563,382)	1,055,188	(4,616,704)	(4,670,712)
Community Services	(36,291,331)	(35,516,582)	(33,367,694)	2,148,888	(33,713,933)	(34,063,881)
Engineering and Environmental Services	(36,450,378)	(32,676,131)	(23,396,594)	9,279,537	(23,843,888)	(24,299,925)
Human Resources	(10,353,570)	(9,935,070)	(9,320,353)	614,717	(9,431,060)	(9,543,223)
Indigenous and Rural Relations	(2,924,233)	(2,766,225)	(2,624,408)	141,817	(2,656,023)	(2,688,055)
Planning and Development	(25,223,454)	(23,526,045)	(23,977,963)	(451,918)	(24,302,381)	(24,808,212)
Public Works	(106,999,286)	(102,254,493)	(110,588,925)	(8,334,432)	(119,232,051)	(120,902,341)
Regional Emergency Services	(31,986,377)	(30,533,278)	(29,998,817)	534,461	(30,328,362)	(30,661,797)
Corporate Finance	351,511,764	360,605,506	321,681,053	(38,924,453)	332,797,102	337,241,208
<b>Surplus / (Deficit)</b>	<b>-</b>	<b>31,349,570</b>	<b>-</b>	<b>(31,349,570)</b>	<b>-</b>	<b>-</b>