

### 2018 Proposed Budget v2 - Division Summary - Planning and Development

			2018 Proposed			
Cost Elements Group	2017 Budget	2017 Projection	Budget	Change	2019 Plan	2020 Plan
Net Taxes Available for Municipal Purposes	-	-	-	-	-	-
Government Transfers	-	298,565	-	(298,565)	-	-
Sales and User Charges	140,500	187,000	174,000	(13,000)	175,740	177,497
Sales to Other Governments	-	-	-	-	-	-
Penalties and Costs on Taxes	-	-	-	-	-	-
Licenses and Permits	5,409,600	3,897,110	3,440,800	(456,310)	3,475,208	3,509,960
Fines	2,902,000	2,700,000	2,605,000	(95,000)	2,631,050	2,657,361
Franchise and Concessions	-	-	-	-	-	-
Returns on Investments	-	-	-	-	-	-
Rentals	724,000	854,000	792,000	(62,000)	799,920	807,919
Other Revenues	20,000	5,000	-	(5,000)	-	-
REVENUES	9,196,100	7,941,675	7,011,800	(929,875)	7,081,918	7,152,737
Salaries, Wages and Benefits	23,802,184	22,993,700	22,470,000	(523,700)	22,694,700	23,098,124
Contracted and General Services	10,176,675	8,159,615	8,351,913	192,298	8,518,952	8,689,330
Purchases from Other Governments	21,000	21,000	20,000	(1,000)	20,200	20,403
Materials, Goods, Supplies and Utilities	402,695	256,405	111,850	(144,555)	114,087	116,368
Provision for Allowances	-	-	-	-	-	-
Transfers to Local Boards and Agencies	-	-	-	-	-	-
Transfers to Individuals and Organizations	-	-	-	-	-	-
Bank Charges and Short-Term Interest	15,000	37,000	36,000	(1,000)	36,360	36,724
Interest on Long-Term Debt	-	-	-	-	-	-
Other Expenses	2,000	-	-	-	-	-
Debenture Repayment	-	-	-	-	-	-
Transfers to Reserves	-	-	-	-	-	-
EXPENSES	34,419,554	31,467,720	30,989,763	(477,957)	31,384,299	31,960,949
NET	(25,223,454)	(23,526,045)	(23,977,963)	(451,918)	(24,302,381)	(24,808,212)

#### 2018 Proposed Budget v2 - Department Summary - Planning and Development

			2018 Proposed			
Departments	2017 Budget	2017 Projection	Budget	Change	2019 Plan	2020 Plan
Bylaw Services	(7,340,984)	(6,783,770)	(6,889,053)	(105,283)	(6,976,129)	(7,064,440)
Community Development & Planning	(8,099,900)	(7,081,390)	(8,682,200)	(1,600,810)	(8,786,284)	(9,068,233)
Director Planning & Development	(36,400)	(35,300)	(625,730)	(590,430)	(632,015)	(638,362)
Economic Development	(2,031,280)	(1,509,865)	(1,747,580)	(237,715)	(1,771,492)	(1,795,769)
Land Administration	(6,957,430)	(6,210,900)	(4,326,200)	1,884,700	(4,407,974)	(4,491,336)
Safety Codes	(757,460)	(1,904,820)	(1,707,200)	197,620	(1,728,487)	(1,750,072)
NET	(25,223,454)	(23,526,045)	(23,977,963)	(451,918)	(24,302,381)	(24,808,212)



### 2018 Proposed Budget v2 - Department Summary - Planning & Development - Bylaw Services

			2018 Proposed			
Cost Element Group	2017 Budget	2017 Projection	Budget	Change	2019 Plan	2020 Plan
Net Taxes Available for Municipal Purposes	-	-	-	-	-	-
Government Transfers	-	-	-	-	-	-
Sales and User Charges	-	2,000	-	(2,000)	-	-
Sales to Other Governments	-	-	-	-	-	-
Penalties and Costs on Taxes	-	-	-	-	-	-
Licenses and Permits	177,900	202,900	221,500	18,600	223,715	225,952
Fines	2,902,000	2,700,000	2,605,000	(95,000)	2,631,050	2,657,361
Franchise and Concessions	-	-	-	-	-	-
Returns on Investments	-	-	-	-	-	-
Rentals	-	-	-	-	-	-
Other Revenues	-	-	-	-	-	-
REVENUES	3,079,900	2,904,900	2,826,500	(78,400)	2,854,765	2,883,313
Salaries, Wages and Benefits	8,553,084	8,314,200	7,897,000	(417,200)	7,975,970	8,055,730
Contracted and General Services	1,784,500	1,289,900	1,746,303	456,403	1,781,229	1,816,854
Purchases from Other Governments	-	-	-	-	-	-
Materials, Goods, Supplies and Utilities	83,300	84,570	72,250	(12,320)	73,695	75,169
Provision for Allowances	-	-	-	-	-	-
Transfers to Local Boards and Agencies	-	-	-	-	-	-
Transfers to Individuals and Organizations	-	-	-	-	-	-
Bank Charges and Short-Term Interest	-	-	-	-	-	-
Interest on Long-Term Debt	-	-	-	-	-	-
Other Expenses	-	-	-	-	-	-
Debenture Repayment	-	-	-	-	-	-
Transfers to Reserves	-	-	-	-	-	-
EXPENSES	10,420,884	9,688,670	9,715,553	26,883	9,830,894	9,947,753
NET	(7,340,984)	(6,783,770)	(6,889,053)	(105,283)	(6,976,129)	(7,064,440)

### 2018 Proposed Budget v2 - Programs / Services Summary - Planning & Development - Bylaw Services

	2018 Proposed		
Programs / Services	Budget	2019 Plan	2020 Plan
Administration	(378,911)	(384,324)	(389,825)
Animal Care	(1,010,142)	(1,022,665)	(1,035,360)
Bylaw Enforcement	(5,500,000)	(5,569,140)	(5,639,255)
NET	(6,889,053)	(6,976,129)	(7,064,440)



Planning and Development	Bylaw

Program / Service / Activity

Animal Control Center

Cost Center 81013

	Description of Service			
Care of animals apprehended by or on behalf of the RMWB, mandated by legislation	n.			
care of animals apprenenaed by or on senan of the minute, managed by registate	•••			
	Revenues			
		2018 Proposed Budget	2019 Plan	2020 Plan
Net Taxes Available for Municipal Purposes		\$0	\$0	\$0
Government Transfers		\$0	\$0	\$0
Sales and User Charges		\$0	\$0	\$0
Sales to Other Governments		\$0	\$0	\$0
Penalties and Costs on Taxes		\$0	\$0	\$0
Licenses and Permits		\$30,000	\$30,300	\$30,603
Fines		\$5,000	\$5,050	\$5,101
Franchise and Concession Contracts		\$0	\$0	\$0
Returns on Investments		\$0	\$0	\$0
Rentals		\$0	\$0 \$0	\$0
Other Revenues		\$0	\$0	\$0
Totals		\$35,000	\$35,350	\$35,704
	Expenses			
	LAPONICO			
		2018 Proposed Budget	2019 Plan	2020 Plan
Salaries, Wages and Benefits		\$803,000	\$811,030	\$819,140
Contracted and General Services		\$226,142	\$230,665	\$235,278
Purchases from Other Governments		\$0	\$0	\$0
Materials, Goods, Supplies and Utilities		\$16,000	\$16,320	\$16,646
Provision for Allowances		\$0	\$0	\$0
Transfers to Local Boards and Agencies		\$0	\$0	\$0
Transfers to Individuals & Organizations		\$0	\$0	\$0
Bank Charges and Short Term Interest		\$0	\$0	\$0
Interest on Long Term Debt		\$0	\$0	\$0
Other Expenditures		\$0	\$0	\$0
Totals		\$1,045,141	\$1,058,014	\$1,071,064
NET		(\$1,010,141)	(\$1,022,664)	(\$1,035,361)
B // B			4 340/	4 6 40/

1.24%

Percentage Increase/(Decrease)

1.24%



Planning and Development	Bylaw

Program / Service / Activity Bylaw Services - General

81010 **Cost Center** 

✓	Description of Comics	

**Description of Service** 

General Bylaw Services functions including parking, winter and spring street maintenance and general education and enforcement, public education, vehicle for hire, photo enforcement and all related court and administrative duties.

Revenues			
	2018 Proposed Budget	2019 Plan	2020 Plan
Net Taxes Available for Municipal Purposes	\$0	\$0	\$0
Government Transfers	\$0	\$0	\$0
Sales and User Charges	\$0	\$0	\$0
Sales to Other Governments	\$0	\$0	\$0
Penalties and Costs on Taxes	\$0	\$0	\$0
Licenses and Permits	\$191,500	\$193,415	\$195,349
Fines	\$1,250,000	\$1,262,500	\$1,275,125
Franchise and Concession Contracts	\$0	\$0	\$0
Returns on Investments	\$0	\$0	\$0
Rentals	\$0	\$0	\$0
Other Revenues	\$0	\$0	\$0
Totals	\$1,441,500	\$1,455,915	\$1,470,474

Expenses			
	2018 Proposed Budget	2019 Plan	2020 Plan
Salaries, Wages and Benefits	\$1,658,000	\$1,674,580	\$1,691,326
Contracted and General Services	\$106,161	\$108,284	\$110,450
Purchases from Other Governments	\$0	\$0	\$0
Materials, Goods, Supplies and Utilities	\$56,250	\$57,375	\$58,522
Provision for Allowances	\$0	\$0	\$0
Transfers to Local Boards and Agencies	\$0	\$0	\$0
Transfers to Individuals & Organizations	\$0	\$0	\$0
Bank Charges and Short Term Interest	\$0	\$0	\$0
Interest on Long Term Debt	\$0	\$0	\$0
Other Expenditures	\$0	\$0	\$0
Totals	\$1,820,411	\$1,840,239	\$1,860,298
NET	(\$378,911)	(\$384,324)	(\$389,824)
Percentage Increase/(Decrease)		1.43%	1.43%



Planning and Development	Bylaw

Program / Service / Activity Bylaw enforcement

NET

Percentage Increase/(Decrease)

**Cost Center** 81011

2	Description of Service	0		
Photo enforcement program that covers both Intersection Safety Devices and	d the photo radar truck.			
	Revenues			
	Revenues			
		2018 Proposed Budget	2019 Plan	2020 Plar
Net Taxes Available for Municipal Purposes Government Transfers		\$0 \$0	\$0 \$0	\$0 \$0
Sales and User Charges		\$0	\$0 \$0	\$0 \$0
Sales to Other Governments		\$0	\$0	\$0
Penalties and Costs on Taxes		\$0	\$0	\$0
Licenses and Permits Fines		\$0 \$1,350,000	\$0 \$1,363,500	\$0 \$1,377,135
Franchise and Concession Contracts		\$1,330,000	\$1,303,300	\$1,377,133
Returns on Investments		\$0	\$0	\$0
Rentals		\$0	\$0	\$0
Other Revenues Totals		\$0 \$1,350,000	\$0 \$1,363,500	\$0 \$1,377,135
Totals		71,330,000	71,303,300	71,377,133
	Expenses			
		2018 Proposed Budget	2019 Plan	2020 Plar
Salaries, Wages and Benefits		\$5,436,000	\$5,490,360	\$5,545,264
Contracted and General Services		\$1,414,000	\$1,442,280	\$1,471,126 \$0
Purchases from Other Governments  Materials, Goods, Supplies and Utilities		\$0 \$0	\$0 \$0	\$0 \$0
Provision for Allowances		\$0	\$0	\$0
Transfers to Local Boards and Agencies		\$0	\$0	\$0
Transfers to Individuals & Organizations		\$0	\$0	\$0
Bank Charges and Short Term Interest Interest on Long Term Debt		\$0 \$0	\$0 \$0	\$0 \$0
Other Expenditures		\$0 \$0	\$0 \$0	\$0 \$0
Totals		\$6,850,000	\$6,932,640	\$7,016,389
NET		/čr F00 000\	(\$E E60 140)	(\$5,639,254
NET		(\$5,500,000)	(\$5,569,140)	(२२,७३५,८54

1.26%

(\$5,639,254)

1.26%



### 2018 Proposed Budget v2 - Department Summary - Planning & Development - Community Planning & Development

			2018 Proposed			
Cost Element Group	2017 Budget	2017 Projection	Budget	Change	2019 Plan	2020 Plan
Net Taxes Available for Municipal Purposes	-	-	-	-		-
Government Transfers	-	-	-	-	-	-
Sales and User Charges	115,500	87,000	100,000	13,000	101,000	102,010
Sales to Other Governments	-	-	-	-	-	-
Penalties and Costs on Taxes	-	-	-	-	-	-
Licenses and Permits	583,500	914,210	398,000	(516,210)	401,980	406,000
Fines	-	-	-	-	-	-
Franchise and Concessions	-	-	-	-	-	-
Returns on Investments	-	-	-	-	-	-
Rentals	-	-	-	-	-	-
Other Revenues	-	-	-	-	-	-
REVENUES	699,000	1,001,210	498,000	(503,210)	502,980	508,010
Salaries, Wages and Benefits	7,816,600	7,673,800	7,413,000	(260,800)	7,487,130	7,738,479
Contracted and General Services	956,300	363,300	1,714,000	1,350,700	1,748,280	1,783,246
Purchases from Other Governments	1,000	3,000	5,000	2,000	5,050	5,101
Materials, Goods, Supplies and Utilities	10,000	5,500	12,200	6,700	12,444	12,693
Provision for Allowances	-	-	-	-	-	-
Transfers to Local Boards and Agencies	-	-	-	-	-	-
Transfers to Individuals and Organizations	-	-	-	-	-	-
Bank Charges and Short-Term Interest	15,000	37,000	36,000	(1,000)	36,360	36,724
Interest on Long-Term Debt	-	-	-	-	-	-
Other Expenses	-	-	-	-	-	-
Debenture Repayment	-	-	-	-	-	-
Transfers to Reserves		-	-	-	-	-
EXPENSES	8,798,900	8,082,600	9,180,200	1,097,600	9,289,264	9,576,243
NET	(8,099,900)	(7,081,390)	(8,682,200)	(1,600,810)	(8,786,284)	(9,068,233)

### 2018 Proposed Budget v2 - Programs / Services Summary - Planning & Development - Community Planning & Development

	2018 Proposed		
Programs / Services	Budget	2019 Plan	2020 Plan
Development Compliance	(8,682,200)	(8,786,284)	(9,068,233)
NET	(8,682,200)	(8,786,284)	(9,068,233)



Planning and Development	Current Planning
Program / Service / Activity	Development Planning
Cost Center	80610

#### Description of Service

The Community Development Planning Branch provides decisions related to wide range of application types including for residential development (additions, decks, dwellings), Compliance Certificates, Variances, Home Businesses, Sign Permits, Special Event Permits, Subdivisions, Development Agreements, and Land Use Bylaw or Area Structure Plan Amendments as examples. Our mandate is to serve, collaborate, and innovate by continually improving service delivery, collaborate with stakeholders and businesses and foster innovation in planning practices. The Branch provides four core services which includes Development Permitting, Statutory Planning, Socio Economics and Development Compliance & Enforcement. Through the work being undertaken next year it is anticipated that the fee structure will change as almost all of the fees have not been updated since 1999, as such the Branch will seek to have the branches expenses recovered through permitting and application fees.

Revenu	es		
	2018 Proposed Budget	2019 Plan	2020 Plan
Net Taxes Available for Municipal Purposes	\$0	\$0	\$0
Government Transfers	\$0	\$0	\$0
Sales and User Charges	\$100,000	\$101,000	\$102,010
Sales to Other Governments	\$0	\$0	\$0
Penalties and Costs on Taxes	\$0	\$0	\$0
Licenses and Permits	\$398,000	\$401,980	\$406,000
Fines	\$0	\$0	\$0
Franchise and Concession Contracts	\$0	\$0	\$0
Returns on Investments	\$0	\$0	\$0
Rentals	\$0	\$0	\$0
Other Revenues	\$0	\$0	\$0
Totals	\$498,000	\$502,980	\$508,010
Expens	es		

	Expenses		
	2018 Proposed Budget	2019 Plan	2020 Plan
Salaries, Wages and Benefits	\$7,413,000	\$7,487,130	\$7,562,001
Contracted and General Services	\$1,714,000	\$1,748,280	\$1,783,246
Purchases from Other Governments	\$5,000	\$5,050	\$5,101
Materials, Goods, Supplies and Utilities	\$12,200	\$12,444	\$12,693
Provision for Allowances	\$0	\$0	\$0
Transfers to Local Boards and Agencies	\$0	\$0	\$0
Transfers to Individuals & Organizations	\$0	\$0	\$0
Bank Charges and Short Term Interest	\$36,000	\$36,360	\$36,724
Interest on Long Term Debt	\$0	\$0	\$0
Other Expenditures	\$0	\$0	\$0
Totals	\$9,180,200	\$9,289,264	\$9,399,764
NET	(\$8,682,200)	(\$8,786,284)	(\$8,891,754)
Percentage Increase/(Decrease)		1.20%	1.20%



### 2018 Proposed Budget v2 - Department Summary - Planning & Development - Administration

			2018 Proposed			
Cost Element Group	2017 Budget	2017 Projection	Budget	Change	2019 Plan	2020 Plan
Net Taxes Available for Municipal Purposes	-	-	-	-	-	-
Government Transfers	-	-	-	-	-	-
Sales and User Charges	-	-	-	-	-	-
Sales to Other Governments	-	-	-	-	-	-
Penalties and Costs on Taxes	-	-	-	-	-	-
Licenses and Permits	-	-	-	-	-	-
Fines	-	-	-	-	-	-
Franchise and Concessions	-	-	-	-	-	-
Returns on Investments	-	-	-	-	-	-
Rentals	-	-	-	-	-	-
Other Revenues	-	-	-	-	-	-
REVENUES	•	-	-	-	-	•
Salaries, Wages and Benefits	36,400	35,300	623,000	587,700	629,230	635,522
Contracted and General Services	-	-	2,730	2,730	2,785	2,840
Purchases from Other Governments	-	-	-	-	-	-
Materials, Goods, Supplies and Utilities	-	-	-	-	-	-
Provision for Allowances	-	-	-	-	-	-
Transfers to Local Boards and Agencies	-	-	-	-	-	-
Transfers to Individuals and Organizations	-	-	-	-	-	-
Bank Charges and Short-Term Interest	-	-	-	-	-	-
Interest on Long-Term Debt	-	-	-	-	-	-
Other Expenses	-	-	-	-	-	-
Debenture Repayment	-	-	-	-	-	-
Transfers to Reserves	-	-	-	-	-	-
EXPENSES	36,400	35,300	625,730	590,430	632,015	638,362
NET	(36,400)	(35,300)	(625,730)	(590,430)	(632,015)	(638,362)

### 2018 Proposed Budget v2 - Department Summary - Planning & Development - Administration

	2018 Proposed		
Programs / Services	Budget	2019 Plan	2020 Plan
Administration	(625,730)	(632,015)	(638,362)
NET	(625,730)	(632,015)	(638,362)



Planning and Development

	Description of Service		
Guiding the departmental strategic and business planning processes by facilitating stakeholders and the regional community at large.	coordination and communication for the department with other Municipal de	epartments, exter	nal
	Revenues		
Net Taxes Available for Municipal Purposes Government Transfers Sales and User Charges Sales to Other Governments Penalties and Costs on Taxes Licenses and Permits Fines Franchise and Concession Contracts Returns on Investments Rentals Other Revenues Totals	2018 Proposed Budget \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0	\$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$	2020 Plan \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0
		·	
Salaries, Wages and Benefits Contracted and General Services	<b>Expenses</b> 2018 Proposed Budget \$623,000 \$2,730	<b>2019 Plan</b> \$629,230 \$2,785	<b>2020 Plan</b> \$635,522 \$2,840
Purchases from Other Governments Materials, Goods, Supplies and Utilities Provision for Allowances Transfers to Local Boards and Agencies Transfers to Individuals & Organizations Bank Charges and Short Term Interest Interest on Long Term Debt Other Expenditures Totals	\$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0	\$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0	\$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0
NET	(\$625,730)	(\$632.015)	(\$638,363)

Percentage Increase/(Decrease)

1.00%



### 2018 Proposed Budget v2 - Department Summary - Planning & Development - Economic Development

			2018 Proposed			
Cost Element Group	2017 Budget	2017 Projection	Budget	Change	2019 Plan	2020 Plan
Net Taxes Available for Municipal Purposes	-	-	-	-	-	-
Government Transfers	-	298,565	-	(298,565)	-	-
Sales and User Charges	-	-	-	-	-	-
Sales to Other Governments	-	-	-	-	-	-
Penalties and Costs on Taxes	-	-	-	-	-	-
Licenses and Permits	-	-	-	-	-	-
Fines	-	-	-	-	-	-
Franchise and Concessions	-	-	-	-	-	-
Returns on Investments	-	-	-	-	-	-
Rentals	-	-	-	-	-	-
Other Revenues	20,000	5,000	-	(5,000)	-	-
REVENUES	20,000	303,565	•	(303,565)	-	-
Salaries, Wages and Benefits	1,180,300	1,055,400	1,104,000	48,600	1,115,040	1,126,190
Contracted and General Services	800,025	742,095	628,980	(113,115)	641,560	654,390
Purchases from Other Governments	-	-	-	-	-	-
Materials, Goods, Supplies and Utilities	70,955	15,935	14,600	(1,335)	14,892	15,189
Provision for Allowances	-	-	-	-	-	-
Transfers to Local Boards and Agencies	-	-	-	-	-	-
Transfers to Individuals and Organizations	-	-	-	-	-	-
Bank Charges and Short-Term Interest	-	-	-	-	-	-
Interest on Long-Term Debt	-	-	-	-	-	-
Other Expenses	-	-	-	-	-	-
Debenture Repayment	-	-	-	-	-	-
Transfers to Reserves	-	-	-	-	-	-
EXPENSES	2,051,280	1,813,430	1,747,580	(65,850)	1,771,492	1,795,769
NET	(2,031,280)	(1,509,865)	(1,747,580)	(237,715)	(1,771,492)	(1,795,769)

### 2018 Proposed Budget v2 - Programs / Services Summary - Planning & Development - Economic Development

	2018 Proposed		
Programs / Services	Budget	2019 Plan	2020 Plan
Administration & Others	(223,480)	(225,840	(228,225)
Investment & Attraction	(356,600)	(362,532	(368,570)
Marketing, Communications & Stakeholder Relations	(178,000)	(180,270	(182,572)
Retention & Expansion	(481,000)	(486,890	(492,860)
Strategy & Information	(508,500)	(515,960	(523,542)
NET	(1,747,580)	(1,771,492	(1,795,769)



Planning and Development	Economic Development	
Program / Service / Activity	Administration & Other	
Cost Center	82170	

_	escription of Service	_		
Service "Administration & Others" reflects branch wide expenses related to employerental and business travel.	Description of Service se relations, EDA memberships, subscriptions	ons, necessities (e.g., phones, stat	ionary, CRM), gen	neral room
	Revenues			
		2018 Proposed Budget	2019 Plan	2020 Plan
Net Taxes Available for Municipal Purposes		\$0	\$0	\$0
Government Transfers		\$0 \$0	\$0 \$0	\$0 \$0
Sales and User Charges		\$0 \$0	\$0 \$0	\$0 \$0
Sales to Other Governments		\$0 \$0	\$0 \$0	\$0 \$0
		\$0 \$0	\$0 \$0	
Penalties and Costs on Taxes		· ·		\$0 \$0
Licenses and Permits		\$0 \$0	\$0 \$0	\$0 \$0
Fines		\$0	\$0	\$0
Franchise and Concession Contracts		\$0 \$0	\$0 \$0	\$0 \$0
Returns on Investments		\$0 \$0	\$0 \$0	\$0 \$0
Rentals		\$0 \$0	\$0 \$0	\$0 \$0
Other Revenues		\$0	\$0	\$0 \$0
Totals		\$0	\$0	\$0
	Expenses			
		2018 Proposed Budget	2019 Plan	2020 Plan
Salaries, Wages and Benefits		\$211,000	\$213,110	\$215,241
Contracted and General Services		\$10,080	\$10,282	\$10,487
Purchases from Other Governments		\$0	\$0	\$0
Materials, Goods, Supplies and Utilities		\$2,400	\$2,448	\$2,497
Provision for Allowances		\$0	\$0	\$0
Transfers to Local Boards and Agencies		\$0	\$0	\$0
Transfers to Individuals & Organizations		\$0	\$0	\$0
Bank Charges and Short Term Interest		\$0	\$0	\$0
Interest on Long Term Debt		\$0	\$0	\$0
Other Expenditures		\$0	\$0	\$0
Totals		\$223,480	\$225,840	\$228,225
NET		(6222 400)	(\$33E 940)	(6220 225)
NET  Percentage Increase // Decrease)		(\$223,480)	(\$225,840) 1.06%	(\$228,225) 1.06%
Percentage Increase/(Decrease)			1.06%	1.06%

Percentage Increase/(Decrease)



Planning and Development	Economic Development
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Program / Service / Activity Business Investment & Attraction

Cost Center 82170

#### Description of Service

Service Sheet "Business Investment & Attraction" includes costs associated with attracting investors and developers to the region. Expenses primarily include travel, conference registration, and public relations items to attend real estate forums to promote RMWB. Additionally, expenses for sport tourism initiatives are captured here (2018 Economic Impact Assessment for Winter Games and monies to support sport tourism bids within the region).

uesetines			
	2018 Proposed Budget	2019 Plan	2020 Plan
Net Taxes Available for Municipal Purposes	\$0	\$0	\$0
Government Transfers	\$0	\$0	\$0
Sales and User Charges	\$0	\$0	\$0
Sales to Other Governments	\$0	\$0	\$0
Penalties and Costs on Taxes	\$0	\$0	\$0
Licenses and Permits	\$0	\$0	\$0
Fines	\$0	\$0	\$0
Franchise and Concession Contracts	\$0	\$0	\$0
Returns on Investments	\$0	\$0	\$0
Rentals	\$0	\$0	\$0
Other Revenues	\$0	\$0	\$0
Totals	\$0	\$0	\$0

	Expenses		
	2018 Proposed Budget	2019 Plan	2020 Plan
Salaries, Wages and Benefits	\$120,000	\$121,200	\$122,412
Contracted and General Services	\$233,600	\$238,272	\$243,037
Purchases from Other Governments	\$0	\$0	\$0
Materials, Goods, Supplies and Utilities	\$3,000	\$3,060	\$3,121
Provision for Allowances	\$0	\$0	\$0
Transfers to Local Boards and Agencies	\$0	\$0	\$0
Transfers to Individuals & Organizations	\$0	\$0	\$0
Bank Charges and Short Term Interest	\$0	\$0	\$0
Interest on Long Term Debt	\$0	\$0	\$0
Other Expenditures	\$0	\$0	\$0
Totals	\$356,600	\$362,532	\$368,571
NET	(\$356,600)	(\$362,532)	(\$368,571)
Percentage Increase/(Decrease)		1.66%	1.67%



Diametra and Davidance	Economic Development
Planning and Development	Economic Development

Program / Service / Activity Marketing, Comms, Stakeholder Relations

Cost Center 82170

Description of Service	
Service Sheet "Marketing, Communications, and Stakeholder Relations" includes costs associated with these three areas. Costs include printing of marketing pieces, luncheon ticke stakeholder events (e.g., chamber lunches, NAABA annual dinner, etc.) and website maintenance/development.	ts for local

Revenues			
	2018 Proposed Budget	2019 Plan	2020 Plan
Net Taxes Available for Municipal Purposes	\$0	\$0	\$0
Government Transfers	\$0	\$0	\$0
Sales and User Charges	\$0	\$0	\$0
Sales to Other Governments	\$0	\$0	\$0
Penalties and Costs on Taxes	\$0	\$0	\$0
Licenses and Permits	\$0	\$0	\$0
Fines	\$0	\$0	\$0
Franchise and Concession Contracts	\$0	\$0	\$0
Returns on Investments	\$0	\$0	\$0
Rentals	\$0	\$0	\$0
Other Revenues	\$0	\$0	\$0
Totals	\$0	\$0	\$0

Ехр	enses		
	2018 Proposed Budget	2019 Plan	2020 Plan
Salaries, Wages and Benefits	\$129,000	\$130,290	\$131,593
Contracted and General Services	\$45,800	\$46,716	\$47,650
Purchases from Other Governments	\$0	\$0	\$0
Materials, Goods, Supplies and Utilities	\$3,200	\$3,264	\$3,329
Provision for Allowances	\$0	\$0	\$0
Transfers to Local Boards and Agencies	\$0	\$0	\$0
Transfers to Individuals & Organizations	\$0	\$0	\$0
Bank Charges and Short Term Interest	\$0	\$0	\$0
Interest on Long Term Debt	\$0	\$0	\$0
Other Expenditures	\$0	\$0	\$0
Totals	\$178,000	\$180,270	\$182,573
NET	(\$178,000)	(\$180,270)	(\$182,573)
Percentage Increase/(Decrease)		1.28%	1.28%



Planning and Development	Economic Development

Program / Service / Activity Business Retention & Expansion

Cost Center 82170

Description of Service
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Service Sheet "Business Retention & Expansion" includes costs associated with supporting existing businesses and entrepenuers to grow and thrive. Costs here include programming and printing for the Business Resource Centre, travel to rural areas to support business, food sponsorship for the Business Support Network (partnership with GoA and Community Futures), and luncheon tickets for organizational events (e.g., chamber luncheons, NAABA annual dinner, etc.).

	nevenues		
	2018 Proposed Budget	2019 Plan	2020 Plan
Net Taxes Available for Municipal Purposes	\$0	\$0	\$0
Government Transfers	\$0	\$0	\$0
Sales and User Charges	\$0	\$0	\$0
Sales to Other Governments	\$0	\$0	\$0
Penalties and Costs on Taxes	\$0	\$0	\$0
Licenses and Permits	\$0	\$0	\$0
Fines	\$0	\$0	\$0
Franchise and Concession Contracts	\$0	\$0	\$0
Returns on Investments	\$0	\$0	\$0
Rentals	\$0	\$0	\$0
Other Revenues	\$0	\$0	\$0
Totals	\$0	\$0	\$0

Revenues

	Expenses		
	2018 Proposed Budget	2019 Plan	2020 Plan
Salaries, Wages and Benefits	\$373,000	\$376,730	\$380,497
Contracted and General Services	\$102,000	\$104,040	\$106,121
Purchases from Other Governments	\$0	\$0	\$0
Materials, Goods, Supplies and Utilities	\$6,000	\$6,120	\$6,242
Provision for Allowances	\$0	\$0	\$0
Transfers to Local Boards and Agencies	\$0	\$0	\$0
Transfers to Individuals & Organizations	\$0	\$0	\$0
Bank Charges and Short Term Interest	\$0	\$0	\$0
Interest on Long Term Debt	\$0	\$0	\$0
Other Expenditures	\$0	\$0	\$0
Totals	\$481,000	\$486,890	\$492,861
NET	(\$481,000)	(\$486,890)	(\$492,861)
Percentage Increase/(Decrease)		1.22%	1.23%



Planning and Development	Economic Development	
Program / Service / Activity	Strategy & Information	
Cost Center	82170	

□ De	scription of Service		
Service Sheet "Strategy & Information" includes costs associated with the Economic St	rategic Plan, supporting studies/reports, and data collection.		
	Revenues		
	Revenues		
	2018 Proposed Budget	2019 Plan	2020 Plan
Net Taxes Available for Municipal Purposes	\$0	\$0	\$0
Government Transfers	\$0	\$0	\$0
Sales and User Charges	\$0	\$0	\$0
Sales to Other Governments	\$0	\$0	\$0
Penalties and Costs on Taxes	\$0	\$0 \$0	\$0
Licenses and Permits Fines	\$0 \$0	\$0 \$0	\$0 \$0
Franchise and Concession Contracts	\$0 \$0	\$0 \$0	\$0 \$0
Returns on Investments	\$0	\$0	\$0
Rentals	\$0	\$0	\$0
Other Revenues	\$0	\$0	\$0
Totals	\$0	\$0	\$0
	Expenses		
	2018 Proposed Budget	2019 Plan	2020 Plan
Salaries, Wages and Benefits	\$271,000	\$273,710	\$276,447
Contracted and General Services	\$237,500	\$242,250	\$247,095
Purchases from Other Governments	\$0	\$0	\$0
Materials, Goods, Supplies and Utilities	\$0	\$0	\$0
Provision for Allowances	\$0	\$0	\$0
Transfers to Local Boards and Agencies	\$0	\$0	\$0
Transfers to Individuals & Organizations	\$0	\$0	\$0
Bank Charges and Short Term Interest	\$0	\$0	\$0
Interest on Long Term Debt	\$0 \$0	\$0 \$0	\$0 \$0
Other Expenditures  Totals	·		\$0 \$523,542
TULAIS	\$508,500	\$515,960	\$525,542
NET	(\$508,500)	(\$515,960)	(\$523,542)

Percentage Increase/(Decrease)

1.47%



### 2018 Proposed Budget v2 - Department Summary - Planning & Development - Land Administration

			2018 Proposed			
Cost Element Group	2017 Budget	2017 Projection	Budget	Change	2019 Plan	2020 Plan
Net Taxes Available for Municipal Purposes	-	-	-	-	-	-
Government Transfers	-	-	-	-	-	-
Sales and User Charges	-	23,000	-	(23,000)	-	-
Sales to Other Governments	-	-	-	-	-	-
Penalties and Costs on Taxes	-	-	-	-	-	-
Licenses and Permits	202,000	50,000	120,000	70,000	121,200	122,412
Fines	-	-	-	-	-	-
Franchise and Concessions	-	-	-	-	-	-
Returns on Investments	-	-	-	-	-	-
Rentals	724,000	854,000	792,000	(62,000)	799,920	807,919
Other Revenues		-	-	-	-	-
REVENUES	926,000	927,000	912,000	(15,000)	921,120	930,331
Salaries, Wages and Benefits	1,745,800	1,553,400	1,372,000	(181,400)	1,385,720	1,399,577
Contracted and General Services	5,886,030	5,423,500	3,848,200	(1,575,300)	3,925,164	4,003,667
Purchases from Other Governments	20,000	18,000	15,000	(3,000)	15,150	15,302
Materials, Goods, Supplies and Utilities	229,600	143,000	3,000	(140,000)	3,060	3,121
Provision for Allowances	-	-	-	-	-	-
Transfers to Local Boards and Agencies	-	-	-	-	-	-
Transfers to Individuals and Organizations	-	-	-	-	-	-
Bank Charges and Short-Term Interest	-	-	-	-	-	-
Interest on Long-Term Debt	-	-	-	-	-	-
Other Expenses	2,000	-	-	-	-	-
Debenture Repayment	-	-	-	-	-	-
Transfers to Reserves		-	-	-	-	-
EXPENSES	7,883,430	7,137,900	5,238,200	(1,899,700)	5,329,094	5,421,667
NET	(6,957,430)	(6,210,900)	(4,326,200)	1,884,700	(4,407,974)	(4,491,336)

### 2018 Proposed Budget v2 - Programs / Services Summary - Planning & Development - Land Administration

	2018 Proposed		
Programs / Services	Budget	2019 Plan	2020 Plan
Acquisitions & Dispositions	(541,200)	(549,994)	(558,944)
Facility Leasing	(3,785,000)	(3,857,980)	(3,932,392)
NET	(4,326,200)	(4,407,974)	(4,491,336)



Planning and Development	Land

Program / Service / Activity Acquisition & Disposition

Cost Center 82500

#### Description of Service

This service involves the following; acquiring land for municipal purposes primarily in support of a capital project, disposing of municipal land that is no longer required for a municipal purpose, leasing of land for municipal use as well as leasing land that the municipality owns, the day to day functions that include inquiries, lease maintenance, inspections, research as as well entering into agreements such as Road Use, License of Occupation, Land Owners Consent, Proximity, Crossing, etc.

Revenues			
	2018 Proposed Budget	2019 Plan	2020 Plan
Net Taxes Available for Municipal Purposes	\$0	\$0	\$0
Government Transfers	\$0	\$0	\$0
Sales and User Charges	\$0	\$0	\$0
Sales to Other Governments	\$0	\$0	\$0
Penalties and Costs on Taxes	\$0	\$0	\$0
Licenses and Permits	\$120,000	\$121,200	\$122,412
Fines	\$0	\$0	\$0
Franchise and Concession Contracts	\$0	\$0	\$0
Returns on Investments	\$0	\$0	\$0
Rentals	\$792,000	\$799,920	\$807,919
Other Revenues	\$0	\$0	\$0
Totals	\$912,000	\$921,120	\$930,331

	Expenses		
	2018 Proposed Budget	2019 Plan	2020 Plan
Salaries, Wages and Benefits	\$1,100,000	\$1,111,000	\$1,122,110
Contracted and General Services	\$335,200	\$341,904	\$348,742
Purchases from Other Governments	\$15,000	\$15,150	\$15,302
Materials, Goods, Supplies and Utilities	\$3,000	\$3,060	\$3,121
Provision for Allowances	\$0	\$0	\$0
Transfers to Local Boards and Agencies	\$0	\$0	\$0
Transfers to Individuals & Organizations	\$0	\$0	\$0
Bank Charges and Short Term Interest	\$0	\$0	\$0
Interest on Long Term Debt	\$0	\$0	\$0
Other Expenditures	\$0	\$0	\$0
Totals	\$1,453,200	\$1,471,114	\$1,489,275
NET	(\$541,200)	(\$549,994)	(\$558,944)
Percentage Increase/(Decrease)		1.62%	1.63%



Planning and Development	Land
rianning and Development	Laliu

Program / Service / Activity

Facility Leasing

82521 **Cost Center** 

0	Description of Service			
This service involves the leasing of facilities for municipal office space.				
This service involves the leasing of facilities for maintipar office space.				
	P			
	Revenues			
		2018 Proposed Budget	2019 Plan	2020 Plan
Net Taxes Available for Municipal Purposes		\$0	\$0	\$0
Government Transfers		\$0 \$0	\$0 \$0	\$0 \$0
Sales and User Charges Sales to Other Governments		\$0 \$0	\$0 \$0	\$0 \$0
Penalties and Costs on Taxes		\$0 \$0	\$0 \$0	\$0 \$0
Licenses and Permits		\$0	\$0	\$0
Fines		\$0	\$0	\$0
Franchise and Concession Contracts		\$0	\$0	\$0
Returns on Investments		\$0 \$0	\$0 \$0	\$0 \$0
Rentals Other Revenues		\$0 \$0	\$0 \$0	\$0 \$0
Totals	-	\$0	\$0	\$0
				, ,
	Expenses			
		2018 Proposed Budget	2019 Plan	2020 Plan
Salaries, Wages and Benefits		\$272,000	\$274,720	\$277,467
Contracted and General Services		\$3,513,000	\$3,583,260	\$3,654,925
Purchases from Other Governments		\$0	\$0	\$0
Materials, Goods, Supplies and Utilities Provision for Allowances		\$0 \$0	\$0 \$0	\$0 \$0
Transfers to Local Boards and Agencies		\$0 \$0	\$0	\$0 \$0
Transfers to Individuals & Organizations		\$0	\$0	\$0
Bank Charges and Short Term Interest		\$0	\$0	\$0
Interest on Long Term Debt		\$0	\$0	\$0
Other Expenditures		\$0	\$0	\$0
Totals		\$3,785,000	\$3,857,980	\$3,932,392
NET		(\$3,785,000)	(\$3,857,980)	(\$3,932,392)
Percentage Increase/(Decrease)	-	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	1.93%	1.93%

Percentage Increase/(Decrease)



### 2018 Proposed Budget v2 - Department Summary - Planning & Development - Safety Codes

			2018 Proposed			
Cost Element Group	2017 Budget	2017 Projection	Budget	Change	2019 Plan	2020 Plan
Net Taxes Available for Municipal Purposes	-	-	-	-	-	-
Government Transfers	-	-	-	-	-	-
Sales and User Charges	25,000	75,000	74,000	(1,000)	74,740	75,487
Sales to Other Governments	-	-	-	-	-	-
Penalties and Costs on Taxes	-	-	-	-	-	-
Licenses and Permits	4,446,200	2,730,000	2,701,300	(28,700)	2,728,313	2,755,596
Fines	-	-	-	-	-	-
Franchise and Concessions	-	-	-	-	-	-
Returns on Investments	-	-	-	-	-	-
Rentals	-	-	-	-	-	-
Other Revenues	-	-	-	-	-	-
REVENUES	4,471,200	2,805,000	2,775,300	(29,700)	2,803,053	2,831,083
Salaries, Wages and Benefits	4,470,000	4,361,600	4,061,000	(300,600)	4,101,610	4,142,626
Contracted and General Services	749,820	340,820	411,700	70,880	419,934	428,333
Purchases from Other Governments	-	-	-	-	-	-
Materials, Goods, Supplies and Utilities	8,840	7,400	9,800	2,400	9,996	10,196
Provision for Allowances	-	-	-	-	-	-
Transfers to Local Boards and Agencies	-	-	-	-	-	-
Transfers to Individuals and Organizations	-	-	-	-	-	-
Bank Charges and Short-Term Interest	-	-	-	-	-	-
Interest on Long-Term Debt	-	-	-	-	-	-
Other Expenses	-	-	-	-	-	-
Debenture Repayment	-	-	-	-	-	-
Transfers to Reserves	-	-	-	-	-	-
EXPENSES	5,228,660	4,709,820	4,482,500	(227,320)	4,531,540	4,581,155
NET	(757,460)	(1,904,820)	(1,707,200)	197,620	(1,728,487)	(1,750,072)

#### 2018 Proposed Budget v2 - Programs / Services Summary - Planning & Development - Safety Codes

	2018 Proposed		
Programs / Services	Budget	2019 Plan	2020 Plan
Safety Codes	(1,707,200)	(1,728,487)	(1,750,072)
NET	(1,707,200)	(1,728,487)	(1,750,072)



Planning and Development	Safety Codes
Planning and Development	Salety Codes

Program / Service / Activity Safety Codes

Cost Center 80620

### Description of Service

The Safety Codes branch provides permitting and inspections services for all construction in the region that is identified in the Alberta Safety Codes Act. The Safety Codes Council has authorized the Regional Municipality as an Accredited Municipality to administer the Safety Codes Act and all other applicable regulations and Bylaws. Minimum service levels identified in the Uniform Quality Management Plan must be maintained and the Regional Municipality also must adhere to all conditions set out by the Administrator as an Accredited Municipality. The services that the Safety Codes Branch provides, ensure that all construction has been completed code compliance, keep the residents safe and help prevent structural failures. Additionally, most of the branches expenses are recovered through permitting fees.

Revenues				
	2018 Proposed Budget	2019 Plan	2020 Plan	
Net Taxes Available for Municipal Purposes	\$0	\$0	\$0	
Government Transfers	\$0	\$0	\$0	
Sales and User Charges	\$74,000	\$74,740	\$75,487	
Sales to Other Governments	\$0	\$0	\$0	
Penalties and Costs on Taxes	\$0	\$0	\$0	
Licenses and Permits	\$2,701,300	\$2,728,313	\$2,755,596	
Fines	\$0	\$0	\$0	
Franchise and Concession Contracts	\$0	\$0	\$0	
Returns on Investments	\$0	\$0	\$0	
Rentals	\$0	\$0	\$0	
Other Revenues	\$0	\$0	\$0	
Totals	\$2,775,300	\$2,803,053	\$2,831,084	

Expenses					
	2018 Proposed Budget	2019 Plan	2020 Plan		
Salaries, Wages and Benefits	\$4,061,000 \$	\$4,101,610	\$4,142,626		
Contracted and General Services	\$411,700	\$419,934	\$428,333		
Purchases from Other Governments	\$0	\$0	\$0		
Materials, Goods, Supplies and Utilities	\$9,800	\$9,996	\$10,196		
Provision for Allowances	\$0	\$0	\$0		
Transfers to Local Boards and Agencies	\$0	\$0	\$0		
Transfers to Individuals & Organizations	\$0	\$0	\$0		
Bank Charges and Short Term Interest	\$0	\$0	\$0		
Interest on Long Term Debt	\$0	\$0	\$0		
Other Expenditures	<u> </u>	\$0	\$0		
Totals	\$4,482,500	\$4,531,540	\$4,581,155		
NET	(\$1,707,200) (\$	\$1,728,487)	(\$1,750,071)		
Percentage Increase/(Decrease)		1.25%	1.25%		