

**Minutes of a Special Meeting of the Council of the Regional Municipality of Wood Buffalo held in the Council Chamber at the Municipal Offices in Fort McMurray, Alberta, on Thursday, November 29, 2018, commencing at 4:20 PM.**

**Present:**

Don Scott, Mayor  
Mike Allen, Councillor  
Krista Balsom, Councillor  
Sheila Lalonde, Councillor  
Keith McGrath, Councillor  
Phil Meagher, Councillor  
Verna Murphy, Councillor  
Jeff Peddle, Councillor  
Jane Stroud, Councillor

**Absent:**

Bruce Inglis, Councillor  
Claris Voyageur, Councillor

**Administration:**

Annette Antoniak, Chief Administrative Officer  
Jamie Doyle, Deputy Chief Administrative Officer  
Jade Brown, Chief Legislative Officer  
Marc Fortais, Director, Public Works  
Matthew Hough, Director, Engineering  
Elsie Hutton, Director, Corporate and Community Services  
Lynda McLean, Director, Communications, Stakeholder, Indigenous and Rural Relations  
Brad McMurdo, Director, Planning and Development  
Linda Ollivier, Director, Financial Services  
Darlene Soucy, Legislative Officer

**1. Reconvene**

Mayor D. Scott reconvened the meeting at 4:20 p.m.

**2. Public Delegations**

Mayor D. Scott called for public delegations from the gallery. No one came forward to speak.

### **3. 2019 Capital Budget Presentations**

It was agreed by unanimous consent to rearrange the order of the 2019 Capital Budget Presentations to accommodate members of the public in the gallery who may wish to speak to an item.

#### **3.1. Public Works**

Marc Fortais, Director, Public Works, presented the 2019 Proposed Community Investment Grant - Capital for the Vista Ridge Recreational Association.

#### **3.5 Communications, Stakeholder, Indigenous and Rural Relations**

Lynda McLean, Director, presented the 2019 Proposed Capital Budget for the Communications, Stakeholder, Indigenous and Rural Relations Department.

#### **3.3 Planning and Development**

Brad McMurdo, Director, presented the 2019 Proposed Capital Budget for the Planning and Development Department.

#### **3.2 Regional Emergency Services**

Jody Butz, Regional Fire Chief, Perry Gillam, Deputy Chief, and Brad Grainger, Deputy Chief, presented on the 2019 Proposed Capital Budget for the Regional Emergency Services Department.

#### **Recess**

The meeting recessed at 4:42 p.m. and will reconvene at 9:00 a.m. on Friday, November 30, 2018.

### **November 30, 2018**

#### **Present:**

Don Scott, Mayor  
Mike Allen, Councillor  
Krista Balsom, Councillor  
Sheila Lalonde, Councillor  
Keith McGrath, Councillor  
Phil Meagher, Councillor  
Verna Murphy, Councillor  
Jeff Peddle, Councillor  
Jane Stroud, Councillor

#### **Absent:**

Bruce Inglis, Councillor  
Claris Voyageur, Councillor

**Administration:**

Annette Antoniak, Chief Administrative Officer  
 Jamie Doyle, Deputy Chief Administrative Officer  
 Jade Brown, Chief Legislative Officer  
 Marc Fortais, Director, Public Works  
 Matthew Hough, Director, Engineering  
 Elsie Hutton, Director, Corporate and Community Services  
 Lynda McLean, Director, Communications, Stakeholder, Indigenous and Rural Relations  
 Brad McMurdo, Director, Planning and Development  
 Linda Ollivier, Director, Financial Services  
 Darlene Soucy, Legislative Officer

**Reconvene**

Mayor D. Scott reconvened the meeting at 9:00 a.m.

**3.6 Corporate and Community Services**

Elsie Hutton, Director, and AnnMarie Hintz, Senior Manager, Information Technology, presented the 2019 Proposed Capital Budget for the Corporate and Community Services Department.

A number of motions were brought forward during the meeting with respect to the 2019 Proposed Capital Budget.

**MOTION:**

THAT an additional \$100,000 be added to the 2019 Proposed Community Investment Grant - Capital for the Regional Recreation Corporation of Wood Buffalo for the replacement of the main doors at the Suncor Community Leisure Centre to both modernize and enhance facility accessibility with automatic doors.

<b>RESULT:</b>	<b>CARRIED [UNANIMOUS]</b>
<b>MOVER:</b>	Verna Murphy, Councillor
<b>SECONDER:</b>	Krista Balsom, Councillor
<b>FOR:</b>	Scott, Allen, Balsom, Lalonde, McGrath, Meagher, Murphy, Stroud
<b>ABSENT:</b>	Inglis, Peddle, Voyageur

**MOTION:**

THAT an additional \$550,000 be added to the 2019 Proposed Community Investment Grant - Capital for the Regional Recreation Corporation of Wood Buffalo for the completion of the paved golf paths at the Miskanaw Golf Club.

**RESULT:** CARRIED [UNANIMOUS]  
**MOVER:** Keith McGrath, Councillor  
**SECONDER:** Jane Stroud, Councillor  
**FOR:** Scott, Allen, Balsom, Lalonde, McGrath, Meagher, Murphy, Stroud  
**ABSENT:** Inglis, Peddle, Voyageur

### 3.1 Public Works

Marc Fortais, Director, Public Works, presented the remainder of 2019 Proposed Capital Budget for the Public Works Department.

#### Exit and Return

Councillor K. McGrath exited the meeting at 10:01 a.m. and returned at 10:05 a.m.

#### Recess

A recess occurred from 10:28 a.m. to 10:50 a.m.

#### **MOTION:**

THAT the existing Regional Municipality of Wood Buffalo billboard sign on McKenzie Boulevard be relocated to Airport Road, or if relocation is costly, then a new sign be designed for Airport Road, with a significant design and costing to be completed by February 15, 2019.

**RESULT:** CARRIED [UNANIMOUS]  
**MOVER:** Keith McGrath, Councillor  
**SECONDER:** Sheila Lalonde, Councillor  
**FOR:** Scott, Allen, Balsom, Lalonde, McGrath, Meagher, Murphy, Stroud  
**ABSENT:** Inglis, Peddle, Voyageur

#### **MOTION:**

THAT an additional \$900,000 be added to the riverfront park development - trails and docks park development for increased lighting and usability enhancements (Project Ref #195).

**RESULT:** CARRIED [UNANIMOUS]  
**MOVER:** Krista Balsom, Councillor  
**SECONDER:** Mike Allen, Councillor  
**FOR:** Scott, Allen, Balsom, Lalonde, McGrath, Meagher, Murphy, Stroud  
**ABSENT:** Inglis, Peddle, Voyageur

**MOTION:**

THAT Administration conduct a feasibility study to create an integrated trail system for the neighbourhood of Prairie Creek, and to report back within three months with costing and an implementation plan for the 2019 fiscal year.

<b>RESULT:</b>	<b>CARRIED [6 TO 2]</b>
<b>MOVER:</b>	Krista Balsom, Councillor
<b>SECONDER:</b>	Jane Stroud, Councillor
<b>FOR:</b>	Scott, Allen, Balsom, McGrath, Murphy, Stroud
<b>AGAINST:</b>	Lalonde, Meagher
<b>ABSENT:</b>	Inglis, Peddle, Voyageur

Assuming of Chair

Deputy Mayor K. McGrath assumed the Chair at 11:14 a.m. Mayor D. Scott put forward the following motion:

**MOTION:**

THAT Administration initiate stakeholder engagements regarding downtown revitalization.

<b>RESULT:</b>	<b>CARRIED [UNANIMOUS]</b>
<b>MOVER:</b>	Don Scott, Mayor
<b>SECONDER:</b>	Krista Balsom, Councillor
<b>FOR:</b>	Scott, Allen, Balsom, Lalonde, McGrath, Meagher, Murphy, Stroud
<b>ABSENT:</b>	Inglis, Peddle, Voyageur

Resuming of Chair

Mayor D. Scott resumed the Chair at 11:18 a.m.

Assuming of Chair

Deputy Mayor K. McGrath assumed the Chair at 11:18 a.m. Mayor D. Scott put forward the following motion:

**MOTION:**

THAT Administration explore options to encourage the development of a bowling alley within the region and report back by August 1, 2019.

<b>RESULT:</b>	<b>CARRIED [UNANIMOUS]</b>
<b>MOVER:</b>	Don Scott, Mayor
<b>SECONDER:</b>	Phil Meagher, Councillor
<b>FOR:</b>	Scott, Allen, Balsom, Lalonde, McGrath, Meagher, Murphy, Stroud
<b>ABSENT:</b>	Inglis, Peddle, Voyageur

#### Resuming of Chair

Mayor D. Scott resumed the Chair at 11:22 a.m.

### **3.4 Engineering**

Matthew Hough, Director, presented the 2019 Proposed Capital Budget for the Engineering Department.

#### Exits and Returns

Councillor K. McGrath exited the meeting at 11:43 a.m. and returned at 11:49 a.m.

Councillor K. Balsom exited the meeting at 11:45 a.m. and returned at 11:51 a.m.

Councillor S. Lalonde exited the meeting at 11:51 and returned at 11:54 a.m.

Councillor K. McGrath exited the meeting at 11:52 a.m. and returned at 11:53 a.m.

#### Point of Order

Councillor P. Meagher raised a Point of Order regarding a Public Art Reserve question raised by Councillor K. Balsom, noting that this question is not pertinent to the proposed Engineering Capital Budget.

Mayor D. Scott upheld the Point of Order as questions regarding the Public Art Reserve would be raised during the 2019 Capital Budget Deliberations.

#### Exits and Returns

Councillor K. McGrath exited the meeting at 12:08 p.m. and returned at 12:11 p.m.

Councillor S. Lalonde exited the meeting at 12:13 p.m. and returned at 12:15 p.m.

Councillor K. Balsom exited the meeting at 12:35 p.m. and returned at 12:37 p.m.

#### **MOTION:**

THAT a feasibility study be undertaken with respect to implementing emergency sirens through the Regional Municipality of Wood Buffalo; and

THAT the results of the study be presented to Council as part of the 2020 Proposed Capital Budget.

**RESULT: DEFEATED [2 TO 6]**  
**MOVER:** Sheila Lalonde, Councillor  
**SECONDER:** Krista Balsom, Councillor  
**FOR:** Balsom, Lalonde  
**AGAINST:** Scott, Allen, McGrath, Meagher, Murphy, Stroud  
**ABSENT:** Inglis, Peddle, Voyageur

**MOTION:**

THAT the Northside Twin Arena Design in the amount of \$4,000,000 (pre-existing design balance) and the Northside Twin Arena Construction in the amount of \$34,500,000 be added to the 2019 Capital Budget.

**RESULT: DEFEATED [1 TO 7]**  
**MOVER:** Keith McGrath, Councillor  
**SECONDER:** Sheila Lalonde, Councillor  
**FOR:** McGrath  
**AGAINST:** Scott, Allen, Balsom, Lalonde, Meagher, Murphy, Stroud  
**ABSENT:** Inglis, Peddle, Voyageur

Assuming of Chair

Deputy Mayor K. McGrath assumed the Chair at 1:19 p.m. Mayor D. Scott put forward the following motion:

**MOTION:**

THAT the procurement and design work for the A Frame Road Paving, Lift Station and Sanitary Forcemain Installation Capital Project be fast tracked, and the paving be accelerated to the extent which can be achieved by engineering.

Ken Williams, Colliers International, spoke in support of the motion.

**RESULT: CARRIED [UNANIMOUS]**  
**MOVER:** Don Scott, Mayor  
**SECONDER:** Verna Murphy, Councillor  
**FOR:** Scott, Allen, Balsom, Lalonde, McGrath, Meagher, Murphy, Stroud  
**ABSENT:** Inglis, Peddle, Voyageur

Resuming of Chair

Mayor D. Scott resumed the chair at 1:26 p.m.

Recess

A recess occurred from 1:29 p.m. to 3:21 p.m., at which time Councillor J. Peddle entered the meeting. Councillor K. McGrath did not return after the recess.

**4. 2019 Capital Budget Deliberations****MOTION:**

THAT the 2019 Capital Budget in the amount of \$256,680,449 and \$638,950 Public Art Fund transfer totaling \$257,319,399 be approved as set out on Attachment 1, 2019 Capital Budget, dated November 30, 2018, as follows:

Capital Infrastructure Reserve	\$228,736,066
Grants	<u>28,583,333</u>
Total	<u>\$257,319,399</u>

<b>RESULT:</b>	<b>CARRIED [UNANIMOUS]</b>
<b>MOVER:</b>	Mike Allen, Councillor
<b>SECONDER:</b>	Jeff Peddle, Councillor
<b>FOR:</b>	Scott, Allen, Balsom, Lalonde, Meagher, Murphy, Peddle, Stroud
<b>ABSENT:</b>	Inglis, McGrath, Voyageur

**MOTION:**

THAT the net budget reduction on multi-year projects in progress totaling \$4,003,648 as set out on Attachment 2, 2019 Capital Budget - Multi-Year Projects - In Progress - Cash Flow Changes, dated November 30, 2018, be approved.

<b>RESULT:</b>	<b>CARRIED [UNANIMOUS]</b>
<b>MOVER:</b>	Jane Stroud, Councillor
<b>SECONDER:</b>	Verna Murphy, Councillor
<b>FOR:</b>	Scott, Allen, Balsom, Lalonde, Meagher, Murphy, Peddle, Stroud
<b>ABSENT:</b>	Inglis, McGrath, Voyageur

**MOTION:**

THAT the new multi-year projects totaling \$53,300,875 as set out on Attachment 3, 2019 Capital Budget New Multi-Year Projects - Cash Flow, dated November 30, 2018, be approved.



**RESULT:** CARRIED [UNANIMOUS]  
**MOVER:** Phil Meagher, Councillor  
**SECONDER:** Jeff Peddle, Councillor  
**FOR:** Scott, Allen, Balsom, Lalonde, Meagher, Murphy, Peddle, Stroud  
**ABSENT:** Inglis, McGrath, Voyageur

**MOTION:**

THAT the cash flow on multi-year projects totaling \$635,215,548 as set out on Attachment 4, 2020 - 2023 Capital Plan - Multi-Year Projects - Cash Flow, dated November 30, 2018, be approved.

**RESULT:** CARRIED [UNANIMOUS]  
**MOVER:** Krista Balsom, Councillor  
**SECONDER:** Mike Allen, Councillor  
**FOR:** Scott, Allen, Balsom, Lalonde, Meagher, Murphy, Peddle, Stroud  
**ABSENT:** Inglis, McGrath, Voyageur

Linda Ollivier, Director, Financial Services, provided an overview of the proposed amendment to the 2019 Operating Budget, noting that the total remains the same and only amends the allocation of the amounts based on the capital budget motions that were passed earlier today.

**MOTION:**

THAT the 2019 Operating Budget be amended to reflect the following:

- \$377,935,039 for Municipal Operations (excluding Communications, Stakeholder, Indigenous and Rural Relations Department, Community Investment Program Sustaining Grants and the Land Administration Branch budgets, which were previously and separately approved);
- \$60,000,000 for undrawn debt reduction;
- \$19,090,702 as a transfer to the Emerging Issues Reserve; and
- \$257,319,399 as a transfer to the Capital Infrastructure Reserve.

**RESULT:** CARRIED [UNANIMOUS]  
**MOVER:** Jane Stroud, Councillor  
**SECONDER:** Jeff Peddle, Councillor  
**FOR:** Scott, Allen, Balsom, Lalonde, Meagher, Murphy, Peddle, Stroud  
**ABSENT:** Inglis, McGrath, Voyageur

**Adjournment**

The meeting adjourned at 3:31 p.m.

\_\_\_\_\_  
Mayor

\_\_\_\_\_  
Chief Legislative Officer

Legend	
Other than first year of a multi-year project	
First year of a pre-approved multi-year project - Construction Phase	
First year of a multi-year project	
Single year project	
Equipment Project	

Ref #	Major Category	Budget Approval Year	Project Name	2019 Request	Public Art Reserve	2019 Request (Including Public Art Reserve)	2019 Funding Source(s)	Provincial Grants	Federal Grants	Reserve	Offsite Levy/Developer Charges	Debt/Financing
5	Accommodations & Land	2017	Building Life Cycle - 2017-2021	\$ 2,412,960	\$ -	\$ 2,412,960	CIR			2,412,960		
6	Accommodations & Land	2016	Building Security Infrastructure Upgrades	1,793,023	-	1,793,023	CIR			1,793,023		
7	Public Safety	2014	Flood Mitigation - Design (readed)	2,500,000	-	2,500,000	CIR			2,500,000		
11	Environmental	2015	Rural Infrastructure Rehabilitation 2015-2017 - Construction	39,000,000	-	39,000,000	CIR/MSI	6,000,000		33,000,000		
13	Accommodations & Land	2018	Building Access and Roof System - Design/Build	605,178	-	605,178	CIR			605,178		
15	Accommodations & Land	2018	Jubilee Center Renovations - Construction	7,566,336	-	7,566,336	CIR			7,566,336		
23	Environmental	2014	Rural Water and Sewer Servicing - Construction	51,000,000	-	51,000,000	CIR/MSI	10,000,000		41,000,000		
31	Environmental	2016	Confederation Way Sanitary Sewer Phase 2 - Construction	8,000,000	-	8,000,000	CIR			8,000,000		
34	Environmental	2016	Fort McMurray WWTP Process Improvements - Construction	6,000,000	-	6,000,000	CIR			6,000,000		
39	Environmental	2017	Thickwood Perimeter Sewer - Construction	7,500,000	-	7,500,000	CIR/GTF		6,000,000	1,500,000		
44	Public Facilities	2018	Fort Chipewyan Lift Station Upgrades - Construction	14,000,000	-	14,000,000	CIR			14,000,000		
47	Environmental	2018	Storm/Sewer/Water Upgrades in Mackenzie/Beacon Hill - Construction	4,000,000	-	4,000,000	CIR			4,000,000		
56	Environmental	2018	Conklin Sewage Lagoon - Design and Construction	4,000,000	-	4,000,000	CIR			4,000,000		
85	Parks/Recreation	2018	Pea Gravel Upgrades - Design Build	1,265,000	-	1,265,000	CIR			1,265,000		
91	Parks/Recreation	2018	Spray Park Replacement Program - Design Build	1,276,000	-	1,276,000	CIR			1,276,000		
93	Parks/Recreation	2018	Fort Chipewyan Mamawi Hall/Arena - Playground	100,000	-	100,000	CIR			100,000		
142	Transportation	2017	Transit Facility (Green TRIP) - Construction	7,550,000	-	7,550,000	CIR	5,033,333		2,516,667		
149	Environmental	2018	Fort Chipewyan Sewer Services Extension	500,000	-	500,000	CIR			500,000		
<b>Subtotal: Other than first year of a multi-year project</b>				<b>\$ 159,068,497</b>	<b>\$ -</b>	<b>\$ 159,068,497</b>	<b>-</b>	<b>21,033,333</b>	<b>\$ 6,000,000</b>	<b>\$ 132,035,164</b>	<b>\$ -</b>	<b>\$ -</b>
150	Transportation	2019	2019 Snow Disposal Site - Construction	\$ 8,000,000	\$ 150,000	\$ 8,150,000	CIR			8,000,000		
151	Environmental	2019	A Frame Road Paving, Lift Station and Sanitary Forcemain Installation	2,000,000	40,000	2,040,000.00	CIR			2,000,000		
152	Public Safety	2019	Rural Egress Road Design	900,000	7,500	907,500.00	CIR			900,000		
153	Environmental	2019	Fort McMurray Filter 1-4 Efficiency Improvements	200,000	7,500	207,500.00	CIR			200,000		
154	Public Facilities	2019	Fort Chipewyan 6 Bay Garage & Animal Control Facility	100,000	35,500	135,500.00	CIR			100,000		
155	Environmental	2019	Timberline Sewage Chamber - Design and Construction	250,000	-	250,000.00	CIR			250,000		
156	Transportation	2019	Urban Infrastructure Rehabilitation Design 2019 -2021	1,250,000	17,500	1,267,500.00	CIR			1,250,000		
157	Environmental	2019	Fort McMurray Landfill Closure Cells 1,2,3 Lateral Expansion and Old Landfill	3,500,000	32,500	3,532,500.00	CIR			3,500,000		
158	Parks/Recreation	2019	Memorial Park - Construction	500,000	7,500	507,500.00	CIR			500,000		
159	Transportation	2019	Urban Infrastructure Rehabilitation Construction 2019	17,200,000	136,000	17,336,000.00	CIR			17,200,000		
160	Transportation	2019	Urban Infrastructure Rehabilitation Street Improvement 2019	10,000,000	75,000	10,075,000.00	CIR			10,000,000		
161	Transportation	2019	Rural Roads and Parking Lots Paving - Fort Chipewyan - Design and Construction	1,000,000	25,500	1,025,500.00	CIR			1,000,000		
162	Parks/Recreation	2019	Off Highway Vehicle Fencing	637,875	-	637,875.00	CIR			637,875		
166	Parks/Recreation	2019	Vista Ridge Capital Grant 2019 - 2021	1,873,500	-	1,873,500.00	CIR			1,873,500		
169	Machinery & Equipment	2019	Customer Relationship Management System 311	1,200,000	-	1,200,000.00	CIR			1,200,000		
183	Public Facilities	2019	Fort McKay Pavilion	2,100,000	30,000	2,130,000.00	CIR			2,100,000		
184	Parks/Recreation	2019	Saprae Creek Community Hall - Construction	2,000,000	25,000	2,025,000.00	CIR			2,000,000		
<b>Subtotal: First year of a multi-year project</b>				<b>\$ 52,711,375</b>	<b>\$ 589,500</b>	<b>\$ 53,300,875</b>	<b>-</b>	<b>-</b>	<b>\$ -</b>	<b>\$ 52,711,375</b>	<b>\$ -</b>	<b>\$ -</b>

Legend	
Other than first year of a multi-year project	
First year of a pre-approved multi-year project - Construction Phase	
First year of a multi-year project	
Single year project	
Equipment Project	

Ref #	Major Category	Budget Approval Year	Project Name	2019 Request	Public Art Reserve	2019 Request (Including Public Art Reserve)	2019 Funding Source(s)	Provincial Grants	Federal Grants	Reserve	Offsite	
											Levy/Developer Charges	Debenture Financing
66	Environmental	2019	Recycle Chamber	\$ 75,000	\$ -	\$ 75,000	CIR			75,000		
163	Environmental	2019	Fort Chipewyan Surface Drainage Improvements - Preliminary Engineering & Design	600,000	-	600,000	CIR			600,000		
164	Environmental	2019	Fort McKay Sewage Lagoon and Lift Station Upgrade - Preliminary Engineering	250,000	-	250,000	CIR			250,000		
165	Environmental	2019	Fort McKay Water Supply Infrastructure Rehabilitation - Preliminary Engineering	300,000	-	300,000	CIR			300,000		
167	Transportation	2019	Four Lanings Franklin Avenue - Morrison to Hardin Street	1,500,000	7,500	1,507,500	CIR			1,500,000		
168	Transportation	2019	Franklin Avenue Sidewalks opposite Jubilee Centre - Construction	900,000	-	900,000	CIR			900,000		
170	Transportation	2019	Satellite Yard Lights	250,000	-	250,000	CIR			250,000		
171	Machinery & Equipment	2019	7th Floor Technology Replacement	165,000	-	165,000	CIR			165,000		
172	Public Facilities	2019	Facility Capital	750,000	-	750,000	CIR			750,000		
173	Public Facilities	2019	Jubilee Major Maintenance	1,500,000	7,500	1,507,500	CIR			1,500,000		
174	Environmental	2019	Timberlea PRV Station #2 - Design and Construction	330,000	-	330,000	CIR			330,000		
175	Parks/Recreation	2019	Beacon Hill Trail Bridge Replacement	250,000	-	250,000	CIR			250,000		
176	Public Facilities	2019	Casman Centre Arena Roof Top Units	1,140,000	5,700	1,145,700	CIR			1,140,000		
177	Environmental	2019	Fort McMurray WTP - Crossflow Clarifier Life Cycling	500,000	-	500,000	CIR			500,000		
178	Parks/Recreation	2019	Community Playground Replacements(St. Paul, Cree Road, Prairie Creek)	650,000	-	650,000	CIR			650,000		
179	Transportation	2019	Confederation Way Reslope - Abrams Landing to Dickinsfield Snow Dump	440,000	-	440,000	CIR			440,000		
180	Machinery & Equipment	2019	Council Chambers Technology Replacement	1,400,000	-	1,400,000	CIR			1,400,000		
181	Parks/Recreation	2019	Cricket Practice Pitch	180,000	-	180,000	CIR			180,000		
182	Public Safety	2019	Fort Chipewyan Sidewalk to Doghead	872,000	-	872,000	CIR			872,000		
185	Public Facility	2019	Draper Community Gathering Place - Design	300,000	-	300,000	CIR			300,000		
186	Transportation	2019	Chip Seal Highway 48 Fort Fitzgerald to Fort Smith	1,600,000	-	1,600,000	CIR			1,600,000		
189	Parks/Recreation	2019	Janvier School Field - Design Build	250,000	-	250,000	CIR			250,000		
190	Parks/Recreation	2019	Lions Park Upgrade	100,000	-	100,000	CIR			100,000		
191	Parks/Recreation	2019	McMurray Experience Technology Replacement	950,000	-	950,000	CIR			950,000		
192	Public Facility	2019	Moberly Park Playground	150,000	-	150,000	CIR			150,000		
193	Parks/Recreation	2019	Parking Lot Upgrades (Various Parks)	1,350,000	6,750	1,356,750	CIR			1,350,000		
194	Lifecycle - Acquisition and/c	2019	REOC Technology Replacement	400,000	-	400,000	CIR			400,000		
195	Parks/Recreation	2019	Riverfront Park Development - Trails and Docks	2,900,000	10,000	2,910,000	CIR			2,900,000		
196	Parks/Recreation	2019	Ron Morgan/Ross Hennigar Park Upgrades	1,100,000	5,500	1,105,500	CIR			1,100,000		
197	Transportation	2019	Salt and Sand Storage Shed - For Chipewyan	250,000	-	250,000	CIR			250,000		
199	Parks/Recreation	2019	Syncrude Athletic Park - Infield Irrigation	275,000	-	275,000	CIR			275,000		
200	Parks/Recreation	2019	Tennis Court Fence Replacements	500,000	-	500,000	CIR			500,000		
202	Parks/Recreation	2019	Waterways Tennis Court Replacement	675,000	-	675,000	CIR			675,000		
203	Parks/Recreation	2019	Wood Buffalo Spray Park Washroom	400,000	-	400,000	CIR			400,000		
204	Public Safety	2019	Fire Training Multi-Use Tower	1,500,000	-	1,500,000	CIR			1,500,000		
205	Public Safety	2019	FireSmart Interpretive Trail - Design and Construction	1,300,000	6,500	1,306,500	GOA FireSmart	1,300,000		-		
206	Cultural & Historical	2019	New Corporate Website - rmwb.ca	153,000	-	153,000	CIR			153,000		
208	Parks/Recreation	2019	MacDonald Island Park Sustaining Capital Grant	3,005,000	-	3,005,000	CIR			3,005,000		
237	Environmental	2019	Land Acquisition 2019	1,500,000	-	1,500,000	CIR			1,500,000		
<b>Subtotal: Single year project</b>				<b>\$ 30,710,000</b>	<b>\$ 49,450</b>	<b>\$ 30,759,450</b>	<b>-</b>	<b>1,300,000</b>	<b>\$ -</b>	<b>\$ 29,410,000</b>	<b>\$ -</b>	<b>\$ -</b>
209	Environmental	2019	Overhead Crane Modifications 1A Lift Station	\$ 500,000	\$ -	\$ 500,000	CIR			500,000		
210	Accommodations & Land	2019	Casman Centre Arena Security Access System	130,000	-	130,000	CIR			130,000		
211	Machinery & Equipment	2019	Heavy Equipment Additions 2019	1,490,000	-	1,490,000	CIR			1,490,000		
212	Machinery & Equipment	2019	Heavy Equipment Replacements 2019	4,980,000	-	4,980,000	CIR			4,980,000		
213	Machinery & Equipment	2019	IT Infrastructure Upgrades 2019	1,712,000	-	1,712,000	CIR			1,712,000		
214	Machinery & Equipment	2019	Light Equipment Additions 2019	60,000	-	60,000	CIR			60,000		
215	Machinery & Equipment	2019	Light Equipment Replacements 2019	1,390,000	-	1,390,000	CIR			1,390,000		
216	Public Safety	2019	9-1-1 Business Continuity Project(Back Up Center)	598,577	-	598,577	CIR/ 911 Grant	250,000		348,577		
217	Public Safety	2019	Vehicle Fire Training Prop	65,000	-	65,000	CIR			65,000		
218	Public Safety	2019	Ambulance Replacement (2)	500,000	-	500,000	CIR			500,000		
219	Public Safety	2019	Exterior Fire Training Prop	65,000	-	65,000	CIR			65,000		
220	Public Safety	2019	Replacement of Pumper Trucks 310 & 311(Urban)	2,200,000	-	2,200,000	CIR			2,200,000		
238	Machinery & Equipment	2019	Quonset for Salt Shed - Anzac	500,000	-	500,000	CIR			500,000		
<b>Subtotal: Equipment Purchases</b>				<b>\$ 14,190,577</b>	<b>\$ -</b>	<b>\$ 14,190,577</b>	<b>-</b>	<b>250,000</b>	<b>\$ -</b>	<b>\$ 13,940,577</b>	<b>\$ -</b>	<b>\$ -</b>

Legend	
Other than first year of a multi-year project	
First year of a pre-approved multi-year project - Construction Phase	
First year of a multi-year project	
Single year project	
Equipment Project	

Ref #	Major Category	Budget Approval Year	Project Name	2019 Request	Public Art Reserve	2019 Request (Including Public Art Reserve)	2019 Funding Source(s)	Provincial Grants	Federal Grants	Reserve	Offsite Levy/Developer Charges	Debt/Financing
			Public Art - 2019							\$ 638,950		
<b>Total - 2019 Capital Budget</b>				<b>\$ 256,680,449</b>	<b>\$ 638,950</b>	<b>\$ 257,319,399</b>	<b>\$ -</b>	<b>22,583,333</b>	<b>\$ 6,000,000</b>	<b>\$ 228,736,066</b>	<b>\$ -</b>	<b>\$ -</b>

Legend	
Other than first year of a multi-year project	
Approved in a prior year (carry forward), no future budget request	
Single year project	

Ref #	Budget Approval Year	Exp I/O	Project Name	2018 & Prior Approved	2019 Request	2020 Request	2021 Request	2022 Request	Thereafter (2023+)	Total Budget All years
<b>A - Original Budget/ cashflow as approved by Council &amp; Fiscal Policy</b>										
<b>A.1. Ongoing multi year projects with no cashflow changes</b>										
5	2017	601447 (Multiple)	Building Life Cycle - 2017-2021	\$ 4,762,000	\$ 2,412,960	\$ 2,412,960	\$ 2,412,960	\$ 2,510,000	\$ -	\$ 14,510,880
13	2018	601683	Building Access and Roof System - Design/Build	605,178	605,178	-	-	-	-	1,210,356
34	2016	601316	Fort McMurray WWTP Process Improvements - Construction	7,000,000	6,000,000	-	-	-	-	13,000,000
44	2018	601691	Fort Chipewyan Lift Station Upgrades - Construction	6,000,000	14,000,000	-	-	-	-	20,000,000
85	2018	601702	Pea Gravel Upgrades - Design Build	1,265,000	1,265,000	-	-	-	-	2,530,000
91	2018	601707/Multiple	Spray Park Replacement Program - Design Build	1,276,000	1,276,000	500,000	-	-	-	3,052,000
93	2018	601692	Fort Chipewyan Mamawi Hall/Arena - Playground	123,000	100,000	-	-	-	-	223,000
<b>Subtotal</b>				<b>\$ 21,031,178</b>	<b>\$ 25,659,138</b>	<b>\$ 2,912,960</b>	<b>\$ 2,412,960</b>	<b>\$ 2,510,000</b>	<b>\$ -</b>	<b>\$ 54,526,236</b>
<b>A.2. Ongoing multi year projects with cashflow changes</b>										
6	2016	601306 (Multiple)	Building Security Infrastructure Upgrades	\$ 2,994,280	\$ 1,243,023	\$ -	\$ -	\$ -	\$ -	\$ 4,237,303
7	2014	600871	Flood Mitigation - Design (readded)	552,908	-	-	-	-	-	552,908
9	2014	600870	Flood Mitigation - Construction	18,647,037	20,500,000	25,000,000	25,000,000	25,000,000	39,500,000	153,647,037
10	2008	600350	Clearwater Drive (Previously Prairie Loop Boulevard)	96,701,567	30,000,000	25,000,000	-	-	-	151,701,567
11	2015	601126	Rural Infrastructure Rehabilitation 2015-2017 - Construction	55,200,000	46,000,000	8,800,000	-	-	-	110,000,000
15	2018	601469	Jubilee Center Renovations - Construction	1,866,563	4,044,216	2,022,120	2,022,120	-	-	9,955,019
23	2014	600953	Rural Water and Sewer Servicing - Construction	94,100,000	49,000,000	19,000,000	17,900,000	-	-	180,000,000
27	2017	601487	Saunderson Pressure Reducing Valve (PRV) Station - Construction	7,000,000	19,524,000	-	-	-	-	26,524,000
29	2014	600854	Beacon Hill Outfall and Pipeline Upgrades Construction	9,673,858	13,326,142	-	-	-	-	23,000,000
31	2016	601309 (Multiple)	Confederation Way Sanitary Sewer Phase 2 - Construction	22,700,000	14,800,000	-	-	-	-	37,500,000
39	2017	601479	Thickwood Perimeter Sewer - Construction	12,500,000	12,525,000	13,525,000	23,005,500	-	-	61,555,500
47	2018	601708	Storm/Sewer/Water Upgrades in Mackenzie/Beacon Hill - Construction	3,000,000	11,000,000	12,000,000	14,000,000	10,000,000	-	50,000,000
56	2018	601684	Conklin Sewage Lagoon - Design and Construction	750,000	12,955,000	2,045,000	-	-	-	15,750,000
109	2015	601044	Fort McKay Fire Hall - Construction	10,124,000	4,000,000	-	-	-	-	14,124,000
142	2017	601564	Transit Facility (Green TRIP) - Construction	2,100,000	21,700,000	7,700,000	-	-	-	31,500,000
149	2018	601693	Fort Chipewyan Sewer Services Extension	500,000	60,000	-	-	-	-	560,000
	2014	601024	Fort Chipewyan Animal Control Centre	2,780,000	-	-	-	-	-	2,780,000
	2014	600863	Clearwater Park System (Riverside Park System) - Remediation	20,607,639	-	-	-	-	-	20,607,639
	2018	601687	Envelope Stuffer	15,000	-	-	-	-	-	15,000
	2018	601455	Bus Bay Turnouts and Transit Shelter - Thickwood and Timberlea Construction	8,500,000	-	-	-	-	-	8,500,000
<b>Subtotal</b>				<b>\$ 370,312,852</b>	<b>\$ 260,677,381</b>	<b>\$ 115,092,120</b>	<b>\$ 81,927,620</b>	<b>\$ 35,000,000</b>	<b>\$ 39,500,000</b>	<b>\$ 902,509,973</b>

Legend	
Other than first year of a multi-year project	
Approved in a prior year (carry forward), no future budget request	
Single year project	

Ref #	Budget Approval Year	Exp I/O	Project Name	2018 & Prior Approved	2019 Request	2020 Request	2021 Request	2022 Request	Thereafter (2023+)	Total Budget All years
<b>A.3. Ongoing multi year projects not requiring funds in 2018</b>										
	2007	600363	Enterprise Resource Planning	\$ 35,039,679	\$ 400,000	\$ -	\$ -	\$ -	\$ -	\$ 35,439,679
	2014	600848	Active Transportation Trail Phase 1 Construction	3,500,000	3,250,000	-	-	-	-	6,750,000
	2017	601484	Urban Arterial Boulevard Improvements & Beautification	14,000,000	6,000,000	-	-	-	-	20,000,000
<b>Subtotal</b>				<b>\$ 52,539,679</b>	<b>\$ 9,650,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 62,189,679</b>
<b>Total Original Budget</b>				<b>\$ 443,883,709</b>	<b>\$ 295,986,519</b>	<b>\$ 118,005,080</b>	<b>\$ 84,340,580</b>	<b>\$ 37,510,000</b>	<b>\$ 39,500,000</b>	<b>\$ 1,019,225,888</b>
<b>B - Revised Budget/ cashflow</b>										
<b>B.1. Ongoing multi year projects with no cashflow changes</b>										
5	2017	601447 (Multiple)	Building Life Cycle - 2017-2021	\$ 4,762,000	\$ 2,412,960	\$ 2,412,960	\$ 2,412,960	\$ 2,510,000	\$ -	\$ 14,510,880
13	2018	601683	Building Access and Roof System - Design/Build	605,178	605,178	-	-	-	-	1,210,356
34	2016	601316	Fort McMurray WWTP Process Improvements - Construction	7,000,000	6,000,000	-	-	-	-	13,000,000
44	2018	601691	Fort Chipewyan Lift Station Upgrades - Construction	6,000,000	14,000,000	-	-	-	-	20,000,000
85	2018	601702	Pea Gravel Upgrades - Design Build	1,265,000	1,265,000	-	-	-	-	2,530,000
91	2018	601707/Multiple	Spray Park Replacement Program - Design Build	1,276,000	1,276,000	500,000	-	-	-	3,052,000
93	2018	601692	Fort Chipewyan Mamawi Hall/Arena - Playground	123,000	100,000	-	-	-	-	223,000
<b>Subtotal</b>				<b>\$ 21,031,178</b>	<b>\$ 25,659,138</b>	<b>\$ 2,912,960</b>	<b>\$ 2,412,960</b>	<b>\$ 2,510,000</b>	<b>\$ -</b>	<b>\$ 54,526,236</b>
<b>B.2. Ongoing multi year projects with cashflow changes</b>										
6	2016	601306 (Multiple)	Building Security Infrastructure Upgrades	\$ 2,994,280	\$ 1,793,023	\$ 1,243,024	\$ -	\$ -	\$ -	\$ 6,030,327
7	2014	600871	Flood Mitigation - Design (readded)	552,908	2,500,000	3,373,546	3,373,546	-	-	9,800,000
9	2014	600870	Flood Mitigation - Construction	18,094,129	-	25,000,000	25,000,000	28,352,963	46,847,037	143,294,129
10	2008	600350	Clearwater Drive (Previously Prairie Loop Boulevard)	96,701,567	-	27,500,000	27,500,000	-	-	151,701,567
11	2015	601126	Rural Infrastructure Rehabilitation 2015-2017 - Construction	55,200,000	39,000,000	9,800,000	6,000,000	-	-	110,000,000
15	2018	601469	Jubilee Center Renovations - Construction	1,866,563	7,566,336	2,022,120	-	-	-	11,455,019
23	2014	600953	Rural Water and Sewer Servicing - Construction	94,100,000	51,000,000	50,000,000	24,900,000	-	-	220,000,000
27	2017	601487	Saunderson Pressure Reducing Valve (PRV) Station - Construction	7,000,000	-	10,800,000	8,724,000	-	-	26,524,000
29	2014	600854	Beacon Hill Outfall and Pipeline Upgrades Construction	9,673,858	-	13,326,142	-	-	-	23,000,000
31	2016	601309 (Multiple)	Confederation Way Sanitary Sewer Phase 2 - Construction	22,700,000	8,000,000	6,800,000	-	-	-	37,500,000
39	2017	601479	Thickwood Perimeter Sewer - Construction	12,500,000	7,500,000	13,525,000	12,775,500	15,255,000	-	61,555,500
47	2018	601708	Storm/Sewer/Water Upgrades in Mackenzie/Beacon Hill - Construction	3,000,000	4,000,000	12,000,000	14,000,000	17,000,000	-	50,000,000
56	2018	601684	Conklin Sewage Lagoon - Design and Construction	750,000	4,000,000	11,000,000	-	-	-	15,750,000
109	2015	601044	Fort McKay Fire Hall - Construction	10,124,000	-	4,000,000	-	-	-	14,124,000
142	2017	601564	Transit Facility (Green TRIP) - Construction	17,450,000	7,550,000	-	-	-	-	25,000,000
149	2018	601693	Fort Chipewyan Sewer Services Extension	500,000	500,000	-	-	-	-	1,000,000
	2014	601024	Fort Chipewyan Animal Control Centre	194,260	-	-	-	-	-	194,260
	2014	600863	Clearwater Park System (Riverside Park System) - Remediation	4,407,639	-	-	-	-	-	4,407,639
	2018	601687	Envelope Stuffer	-	-	-	-	-	-	-
	2018	601455	Bus Bay Turnouts and Transit Shelter - Thickwood and Timberlea Construction	8,500,000	385,176	-	-	-	-	8,885,176
<b>Subtotal</b>				<b>\$ 366,309,204</b>	<b>\$ 133,794,535</b>	<b>\$ 190,389,832</b>	<b>\$ 122,273,046</b>	<b>\$ 60,607,963</b>	<b>\$ 46,847,037</b>	<b>\$ 920,221,617</b>
<b>B.3. Ongoing multi year projects not requiring funds in 2018</b>										
	2007	600363	Enterprise Resource Planning	\$ 35,039,679	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 35,039,679
	2014	600848	Active Transportation Trail Phase 1 Construction	3,500,000	-	-	-	-	-	3,500,000
	2017	601484	Urban Arterial Boulevard Improvements & Beautification	14,000,000	-	-	-	-	-	14,000,000

Legend	
Other than first year of a multi-year project	
Approved in a prior year (carry forward), no future budget request	
Single year project	

Ref #	Budget Approval Year	Exp I/O	Project Name	2018 & Prior Approved	2019 Request	2020 Request	2021 Request	2022 Request	Thereafter (2023+)	Total Budget All years
			<b>Subtotal</b>	\$ 52,539,679	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 52,539,679
			<b>Total Revised Proposed Budget</b>	\$ 439,880,061	\$ 159,453,673	\$ 193,302,792	\$ 124,686,006	\$ 63,117,963	\$ 46,847,037	\$ 1,027,287,532
			<b>Net Increase (Decrease) (B-A)</b>	\$ (4,003,648)	\$ (136,532,846)	\$ 75,297,712	\$ 40,345,426	\$ 25,607,963	\$ 7,347,037	\$ 8,061,644



Legend	
Other than first year of a multi-year project	
First year of a pre-approved multi-year project - Construction Phase	
First year of a multi-year project	
Single year project	
Equipment Project	

Ref #	Project Name	2019 Request	Public Art Reserve	2019 Request (Including Public Art Reserve)	2020 Request	2021 Request	2022 Request	Thereafter (2023+)	Total Budget All years (Incl. Public Art)
150	2019 Snow Disposal Site - Construction	\$ 8,000,000	150,000	8,150,000	15,000,000	7,000,000	-	-	30,150,000
151	A Frame Road Paving, Lift Station and Sanitary Forcemain Installation	\$ 2,000,000	40,000	2,040,000	6,000,000	-	-	-	8,040,000
152	Rural Egress Road Design	\$ 900,000	7,500	907,500	600,000	-	-	-	1,507,500
153	Fort McMurray Filter 1-4 Efficiency Improvements	\$ 200,000	7,500	207,500	1,300,000	-	-	-	1,507,500
154	Fort Chipewyan 6 Bay Garage & Animal Control Facility	\$ 100,000	35,500	135,500	6,000,000	1,000,000	-	-	7,135,500
155	Timberline Sewage Chamber - Design and Construction	\$ 250,000	-	250,000	75,000	-	-	-	325,000
156	Urban Infrastructure Rehabilitation Design 2019 -2021	\$ 1,250,000	17,500	1,267,500	1,250,000	1,000,000	-	-	3,517,500
157	Fort McMurray Landfill Closure Cells 1,2,3 Lateral Expansion and Old Landfill	\$ 3,500,000	32,500	3,532,500	3,000,000	-	-	-	6,532,500
158	Memorial Park - Construction	\$ 500,000	7,500	507,500	500,000	500,000	-	-	1,507,500
159	Urban Infrastructure Rehabilitation Construction 2019	\$ 17,200,000	136,000	17,336,000	10,000,000	-	-	-	27,336,000
160	Urban Infrastructure Rehabilitation Street Improvement 2019	\$ 10,000,000	75,000	10,075,000	5,000,000	-	-	-	15,075,000
161	Rural Roads and Parking Lots Paving - Fort Chipewyan - Design and Construction	\$ 1,000,000	25,500	1,025,500	4,100,000	-	-	-	5,125,500
162	Off Highway Vehicle Fencing	\$ 637,875	-	637,875	1,131,250	-	-	-	1,769,125
166	Vista Ridge Capital Grant 2019 - 2021	\$ 1,873,500	-	1,873,500	700,500	995,000	-	-	3,569,000
169	Customer Relationship Management System 311	\$ 1,200,000	-	1,200,000	100,000	-	-	-	1,300,000
183	Fort McKay Pavilion	\$ 2,100,000	30,000	2,130,000	4,100,000	-	-	-	6,230,000
184	Saprae Creek Community Hall - Construction	\$ 2,000,000	25,000	2,025,000	3,000,000	-	-	-	5,025,000
<b>Total - 2019 Capital Budget, New Multi Year Projects</b>		<b>\$ 52,711,375</b>	<b>\$ 589,500</b>	<b>\$ 53,300,875</b>	<b>\$ 61,856,750</b>	<b>\$ 10,495,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 125,652,625</b>

Legend
Other than first year of a multi-year project
First year of a pre-approved multi-year project - Construction Phase
First year of a multi-year project
Single year project
Equipment Project

Ref #	Major Category	Budget Approval Year	Project Name	Total Annual Budget	Funding Source(s)	Provincial Grants	Federal Grants	Reserve	Offsite Levy/Developer Charges	Debenture Financing
<b>2020 Capital Plan</b>										
5	Accommodations & Land	2017	Building Life Cycle - 2017-2021	\$ 2,412,960	CIR			2,412,960		
6	Accommodations & Land	2016	Building Security Infrastructure Upgrades	1,243,024	CIR			1,243,024		
7	Public Safety	2014	Flood Mitigation - Design (readded)	3,373,546	CIR			3,373,546		
9	Public Safety	2014	Flood Mitigation - Construction	25,000,000	CIR			25,000,000		
10	Transportation	2008	Clearwater Drive (Previously Prairie Loop Boulevard)	27,500,000	CIR			27,500,000		
11	Environmental	2015	Rural Infrastructure Rehabilitation 2015-2017 - Construction	9,800,000	CIR/MSI	6,000,000		3,800,000		
15	Accommodations & Land	2018	Jubilee Center Renovations - Construction	2,022,120	CIR			2,022,120		
23	Environmental	2014	Rural Water and Sewer Servicing - Construction	50,000,000	CIR/MSI	10,000,000		40,000,000		
27	Environmental	2017	Saunderson Pressure Reducing Valve (PRV) Station - Construction	10,800,000	CIR			10,800,000		
29	Environmental	2014	Beacon Hill Outfall and Pipeline Upgrades Construction	13,326,142	CIR			13,326,142		
31	Environmental	2016	Confederation Way Sanitary Sewer Phase 2 - Construction	6,800,000	CIR			6,800,000		
39	Environmental	2017	Thickwood Perimeter Sewer - Construction	13,525,000	CIR/GTF		6,000,000	7,525,000		
47	Environmental	2018	Storm/Sewer/Water Upgrades in Mackenzie/Beacon Hill - Construction	12,000,000	CIR			12,000,000		
56	Environmental	2018	Conklin Sewage Lagoon - Design and Construction	11,000,000	CIR			11,000,000		
91	Parks/Recreation	2018	Spray Park Replacement Program - Design Build	500,000	CIR			500,000		
109	Public Safety	2015	Fort McKay Fire Hall - Construction	4,000,000	CIR			4,000,000		
67	Environmental	2020	Landfill Storm Pond 2 - Design/Build	400,000	CIR			400,000		
150	Transportation	2019	2019 Snow Disposal Site - Construction	15,000,000	CIR			15,000,000		
151	Environmental	2019	A Frame Road Paving, Lift Station and Sanitary Forcemain Installation	6,000,000	CIR			6,000,000		
152	Public Safety	2019	Rural Egress Road Design	600,000	CIR			600,000		
153	Environmental	2019	Fort McMurray Filter 1-4 Efficiency Improvements	1,300,000	CIR			1,300,000		
154	Public Facilities	2019	Fort Chipewyan 6 Bay Garage & Animal Control Facility	6,000,000	CIR			6,000,000		
155	Environmental	2019	Timberline Sewage Chamber - Design and Construction	75,000	CIR			75,000		
156	Transportation	2019	Urban Infrastructure Rehabilitation Design 2019 -2021	1,250,000	CIR			1,250,000		
157	Environmental	2019	Fort McMurray Landfill Closure Cells 1,2,3 Lateral Expansion and Old Landfill	3,000,000	CIR			3,000,000		
158	Parks/Recreation	2019	Memorial Park - Construction	500,000	CIR			500,000		
159	Transportation	2019	Urban Infrastructure Rehabilitation Construction 2019	10,000,000	CIR			10,000,000		
160	Transportation	2019	Urban Infrastructure Rehabilitation Street Improvement 2019	5,000,000	CIR			5,000,000		
161	Transportation	2019	Rural Roads and Parking Lots Paving - Fort Chipewyan - Design and Construction	4,100,000	CIR			4,100,000		
162	Parks/Recreation	2019	Off Highway Vehicle Fencing	1,131,250	CIR			1,131,250		
166	Parks/Recreation	2019	Vista Ridge Capital Grant 2019 - 2021	700,500	CIR			700,500		
169	Machinery & Equipment	2019	Customer Relationship Management System 311	100,000	CIR			100,000		
183	Public Facilities	2019	Fort McKay Pavilion	4,100,000	CIR			4,100,000		
184	Parks/Recreation	2019	Saprae Creek Community Hall - Construction	3,000,000	CIR			3,000,000		
188	Environmental	2020	Fort Chipewyan Surface Drainage Improvements - Construction	1,500,000	CIR			1,500,000		
201	Transportation	2020	Secondary Egress Road - Construction	5,000,000	CIR			5,000,000		

Legend	
Other than first year of a multi-year project	
First year of a pre-approved multi-year project - Construction Phase	
First year of a multi-year project	
Single year project	
Equipment Project	

Ref #	Major Category	Budget Approval Year	Project Name	Total Annual Budget	Funding Source(s)	Provincial Grants	Federal Grants	Reserve	Offsite Levy/Developer Charges	Debenture Financing
207	Environmental	2020	Abasand Reservoir Water Supply Line - Predesign & Design	300,000	CIR			300,000		
221	Public Safety	2020	2020 Ambulance Fleet Replacement	250,000	CIR			250,000		
222	Public Safety	2020	2020 Boat Replacement	120,000	CIR			120,000		
223	Public Safety	2020	2020 Ladder Truck Mid-Life Rebuild (Bronto)	300,000	CIR			300,000		
224	Public Safety	2020	2020 Ladder Truck Replacement	2,000,000	CIR			2,000,000		
225	Public Safety	2020	2020 RES Light Fleet Replacement (5)	250,000	CIR			250,000		
226	Public Safety	2020	2020 Replacement of Pumper Truck 309 (Janvier)	800,000	CIR			800,000		

Legend
Other than first year of a multi-year project
First year of a pre-approved multi-year project - Construction Phase
First year of a multi-year project
Single year project
Equipment Project

Ref #	Major Category	Budget Approval Year	Project Name	Total Annual Budget	Funding Source(s)	Provincial Grants	Federal Grants	Reserve	Offsite Levy/Developer Charges	Debenture Financing
227	Public Safety	2020	2020 Replacement of Pumper Truck 312 (Urban)	1,100,000	CIR			1,100,000		
228	Public Safety	2020	2020 Rescue Truck Replacement (Rural)	500,000	CIR			500,000		
<b>Total - 2020 Capital Plan</b>				<b>\$ 267,679,542</b>	<b>-</b>	<b>16,000,000</b>	<b>6,000,000</b>	<b>245,679,542</b>	<b>-</b>	<b>\$ -</b>
<b>2021 Capital Plan</b>										
5	Accommodations & Land	2017	Building Life Cycle - 2017-2021	\$ 2,412,960	CIR			2,412,960		
7	Public Safety	2014	Flood Mitigation - Design (readded)	3,373,546	CIR			3,373,546		
9	Public Safety	2014	Flood Mitigation - Construction	25,000,000	CIR			25,000,000		
10	Transportation	2008	Clearwater Drive (Previously Prairie Loop Boulevard)	27,500,000	CIR			27,500,000		
11	Environmental	2015	Rural Infrastructure Rehabilitation 2015-2017 - Construction	6,000,000	MSI	6,000,000		-		
23	Environmental	2014	Rural Water and Sewer Servicing - Construction	24,900,000	CIR/MSI	10,000,000		14,900,000		
27	Environmental	2017	Saunderson Pressure Reducing Valve (PRV) Station - Construction	8,724,000	CIR			8,724,000		
39	Environmental	2017	Thickwood Perimeter Sewer - Construction	12,775,500	CIR/GTF		6,000,000	6,775,500		
47	Environmental	2018	Storm/Sewer/Water Upgrades in Mackenzie/Beacon Hill - Construction	14,000,000	CIR			14,000,000		
150	Transportation	2019	2019 Snow Disposal Site - Construction	7,000,000	CIR			7,000,000		
154	Public Facilities	2019	Fort Chipewyan 6 Bay Garage & Animal Control Facility	1,000,000	CIR			1,000,000		
156	Transportation	2019	Urban Infrastructure Rehabilitation Design 2019 -2021	1,000,000	CIR			1,000,000		
158	Parks/Recreation	2019	Memorial Park - Construction	500,000	CIR			500,000		
166	Parks/Recreation	2019	Vista Ridge Capital Grant 2019 - 2021	995,000	CIR			995,000		
187	Environmental	2021	Abasand Reservoir Water Supply Main - Construction	1,400,000	CIR			1,400,000		
188	Environmental	2020	Fort Chipewyan Surface Drainage Improvements - Construction	1,500,000	CIR			1,500,000		
198	Environmental	2021	Fort Chipewyan Water & Sanitary Sewer - Construction	4,750,000	CIR			4,750,000		
201	Transportation	2020	Secondary Egress Road - Construction	15,000,000	CIR			15,000,000		
236	Environmental	2021	Southwest Water Supply Line Phase 2 - Construction	8,000,000	CIR			8,000,000		
229	Public Safety	2021	2021 Ambulance Fleet Replacement	250,000	CIR			250,000		
230	Public Safety	2021	2021 RES Light Fleet Replacement	250,000	CIR			250,000		
231	Public Safety	2021	2021 Rural Pumper Replacement	800,000	CIR			800,000		
232	Public Safety	2021	2021 Tanker Replacement (Rural)	500,000	CIR			500,000		
233	Public Safety	2021	Pumper Truck for Fire Station #6	200,000	CIR			200,000		
<b>Total - 2021 Capital Plan</b>				<b>\$ 167,831,006</b>		<b>\$ 16,000,000</b>	<b>\$ 6,000,000</b>	<b>\$ 145,831,006</b>	<b>\$ -</b>	<b>\$ -</b>
<b>2022 Capital Plan</b>										
5	Accommodations & Land	2017	Building Life Cycle - 2017-2021	\$ 2,510,000	CIR			2,510,000		
9	Public Safety	2014	Flood Mitigation - Construction	28,352,963	CIR			28,352,963		
39	Environmental	2017	Thickwood Perimeter Sewer - Construction	15,255,000	CIR/GTF		6,000,000	9,255,000		
47	Environmental	2018	Storm/Sewer/Water Upgrades in Mackenzie/Beacon Hill - Construction	17,000,000	CIR			17,000,000		
67	Environmental	2020	Landfill Storm Pond 2 - Design/Build	3,140,000	CIR			3,140,000		
187	Environmental	2021	Abasand Reservoir Water Supply Main - Construction	1,000,000	CIR			1,000,000		
188	Environmental	2020	Fort Chipewyan Surface Drainage Improvements - Construction	1,300,000	CIR			1,300,000		
198	Environmental	2021	Fort Chipewyan Water & Sanitary Sewer - Construction	5,900,000	CIR			5,900,000		

Legend	
Other than first year of a multi-year project	
First year of a pre-approved multi-year project - Construction Phase	
First year of a multi-year project	
Single year project	
Equipment Project	

Ref #	Major Category	Budget Approval Year	Project Name	Total Annual Budget	Funding Source(s)	Provincial Grants	Federal Grants	Reserve	Offsite Levy/Developer Charges	Debenture Financing
201	Transportation	2020	Secondary Egress Road - Construction	20,000,000	CIR			20,000,000		
233	Public Safety	2021	Pumper Truck for Fire Station #6	900,000	CIR			900,000		
234	Public Safety	2022	2022 Ambulance Fleet Replacement	250,000	CIR			250,000		
<b>Total - 2022 Capital Plan</b>				<b>\$ 95,607,963</b>		<b>\$ -</b>	<b>\$ 6,000,000</b>	<b>\$ 89,607,963</b>	<b>\$ -</b>	<b>\$ -</b>
<b>2023+ Capital Plan</b>										
9	Public Safety	2014	Flood Mitigation - Construction	\$ 46,847,037	CIR			46,847,037		
198	Environmental	2021	Fort Chipewyan Water & Sanitary Sewer - Construction	7,000,000	CIR			7,000,000		
201	Transportation	2020	Secondary Egress Road - Construction	50,000,000	CIR			50,000,000		
235	Public Safety	2023	2023 Ambulance Fleet Replacement	250,000	CIR			250,000		
<b>Total - 2023 Capital Plan</b>				<b>\$ 104,097,037</b>		<b>\$ -</b>	<b>\$ -</b>	<b>\$ 103,847,037</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Total - 2019 - 2023+ Capital Plan - Resourced</b>				<b>\$ 635,215,548</b>		<b>\$ 32,000,000</b>	<b>\$ 18,000,000</b>	<b>\$ 584,965,548</b>	<b>\$ -</b>	<b>\$ -</b>