



REGIONAL MUNICIPALITY
OF **WOOD BUFFALO**

Special Council Meeting

Jubilee Centre Council Chamber
9909 Franklin Avenue, Fort McMurray, AB T9H 2K4

Monday, February 7, 2022
9:00 AM

Agenda

Please note:

- The Budget Meeting will start at 9:00 a.m. daily on February 7, 2022* and residents can listen to the live stream at www.rmwb.ca/Council
- Members of the public will have the opportunity to speak to the Capital Budget during a public delegation session at the beginning of that portion of the budget meeting.
- Designated breaks will occur at approximately 10:30 a.m.; 12 noon to 1:00 p.m. and 3:00 p.m.

***Meeting dates or times may be amended throughout this process.**

COVID-19 PRECAUTIONS IN PLACE

Council meetings will follow provincial restrictions for COVID-19. Due to the evolving situation with the COVID-19 Omicron variant, details of the meeting format will be posted on municipal social media accounts and on the Regional Municipality of Wood Buffalo website www.rmwb.ca.

1. **Call to Order**

2. **2022 Operating Budget Presentation**

2.1. Financial Services

3. **2022 Capital Budget Presentations**

- 2022 Capital Budget Introduction by Financial Services.

- Registered Delegations - Members of the public will have the opportunity to speak to the Capital Budget during this public delegation session. Pre-registration is required.

- Individual presentations from Departments followed by questions.

- Should Council wish to make any changes to Departmental Capital Budgets, motions can be brought forward following conclusion of the presentation and questions for debate and voting prior to moving forward to the next Department.

3.1. Engineering

- Flood Mitigation
- Rural Water and Sewer Servicing
- Engineering Department

3.2. Public Works

- Transportation and Facilities
- Parks, Roads, Rural Operations, and Fort Chipewyan

3.3. Environmental Services

3.4. Planning and Development

3.5. Regional Emergency Services

3.6. Communications and Engagement

RECESS (Approximately one hour)

4. Budget Approval**4.1. 2022 Budget and 2023 - 2024 Financial Plan**

1. THAT the 2022 Operating Budget, in the amount of \$XXX be approved, representing \$XXX for Municipal operations, and \$XXX as a funding transfer for reserves and capital purposes, be approved.
2. THAT the 2023 – 2024 Financial Plan in the amount of \$XXX and \$XXX respectively, with funding transfers for capital purposes of \$XXX and \$XXX respectively, be used as the basis for the development of the respective subsequent budgets, and
3. THAT the 2022 Capital Budget in the amount of \$XXX, \$XXX Public Art fund transfer, totaling \$XXX be approved.

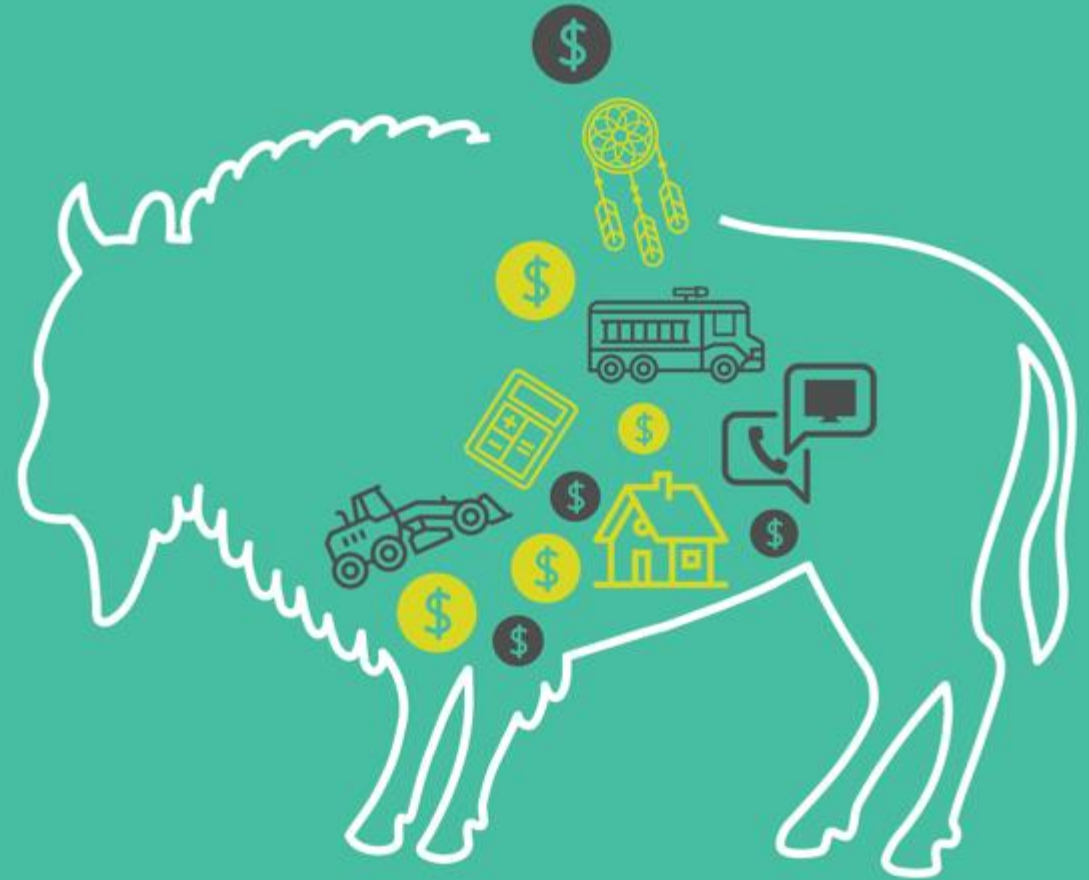
Adjournment

2022 Proposed Operating Budget

Department
Financial Services

Presenter
Linda Ollivier, Chief Financial Officer

Date
February 1 - 4, 2022



Financial Services

2022 Proposed Operating Budget

Programs/Services	2021 Budget	2022 Proposed Budget	Change	2023 Plan	2024 Plan
Financial Planning	(3,984,927)	(3,913,680)	71,247	(3,914,682)	(3,915,704)
Accounting Services	(10,665,136)	(10,633,672)	31,465	(10,751,795)	(10,872,280)
Assessment	(2,073,841)	(2,053,565)	20,277	(2,063,110)	(2,067,644)
Information Technology	(19,964,292)	(20,817,388)	(853,096)	(21,069,201)	(21,319,930)
Disaster Recovery Program	(230)	(1,130,223)	(1,129,993)	(1,150,223)	(1,170,623)
Financial Services Administration	(894,075)	(857,722)	36,353	(863,894)	(870,189)
Financial Services	(37,582,500)	(39,406,249)	(1,823,749)	(39,812,903)	(40,216,369)

Financial Services

2022 Proposed Operating Budget

	2021 Budget	2022 Proposed Budget	Change	2023 Plan	2024 Plan
Sales and User Charges	310,820	328,400	17,580	328,400	328,400
Penalties and Costs on Taxes	352,400	332,400	(20,000)	332,400	332,400
Other Revenue	755,017	545,000	(210,017)	545,000	545,000
Transfers from Reserves for Operations	-	11,100	11,100	-	-
Revenue	1,418,237	1,216,900	(201,337)	1,205,800	1,205,800
Salaries Wages and Benefits	20,652,337	20,562,232	(90,105)	20,562,232	20,562,232
Contracted and General Services	16,217,739	18,024,917	1,807,178	18,385,415	18,753,124
Purchases from Other Governments	5,700	8,400	2,700	8,568	8,739
Materials Goods Supplies and Utilities	1,648,861	1,488,100	(160,761)	1,517,862	1,548,219
Provision for Allowances	296,000	283,200	(12,800)	283,200	283,200
Bank Charges and Short-Term Interest	164,360	231,700	67,340	236,334	241,061
Other Expenditures	15,740	24,600	8,860	25,092	25,594
Expenses	39,000,737	40,623,149	1,622,412	41,018,703	41,422,169
NET	(37,582,500)	(39,406,249)	(1,823,749)	(39,812,903)	(40,216,369)

Financial Planning

Financial Planning

Programs and Services at a Glance

- Budgeting – Responsible for the establishment, implementation and monitoring of municipal budgets.
- Treasury – Accountable for investment management, debt and reserve management, banking relations and cash flow management.
- Financial Reporting – Produces and distributes internal, external financial performance reports and Audited Financial Statements. Oversees the external financial audit function to ensure the Municipality's financial position is accountable and transparent and meets all legislated principles

Financial Planning

2022 Proposed Operating Budget

	2021 Budget	2022 Proposed Budget	Change	2023 Plan	2024 Plan
Revenue	-	-	-	-	-
Salaries Wages and Benefits	3,927,527	3,863,590	(63,937)	3,863,590	3,863,590
Contracted and General Services	44,200	37,090	(7,110)	37,832	38,588
Materials Goods Supplies and Utilities	13,200	13,000	(200)	13,260	13,525
Expenses	3,984,927	3,913,680	(71,247)	3,914,682	3,915,704
NET	(3,984,927)	(3,913,680)	71,247	(3,914,682)	(3,915,704)

Financial Planning - Highlights

- Overall budget remains the same as the prior year.
- Full Time Equivalent positions are lower than prior year due to a position that was not budgeted on long term disability offset by an increase in benefit costs.

Accounting Services

Accounting Services

Programs and Services at a Glance

- Billing Services – Oversees the transactional processing of accounts receivable, utility billing, collections and front counter services.
- Accounts Payable – Responsible for processing all goods and services invoices for the Municipality, which is ~25,000 invoices a year.
- Inventory – Oversee inventory of ~ 9,000 items in the Stores branch, ranging from a variety of consumables to underground services supplies as well as inventory for the repair and maintenance of fleet vehicles which includes the solid waste and transit services fleet.
- Insurance Services – Obtains insurance products to adequately protect ~\$1.8B insurable Municipal assets.
- Taxation – preparing tax notices, collection of tax payments, and answering customer queries.

Accounting Services

2022 Proposed Operating Budget

	2021 Budget	2022 Proposed Budget	Change	2023 Plan	2024 Plan
Sales and User Charges	310,400	326,400	16,000	326,400	326,400
Penalties and Costs on Taxes	352,400	332,400	(20,000)	332,400	332,400
Other Revenue	537,600	535,000	(2,600)	535,000	535,000
Revenue	1,200,400	1,193,800	(6,600)	1,193,800	1,193,800
Salaries Wages and Benefits	5,661,076	5,638,127	(22,950)	5,638,127	5,638,127
Contracted and General Services	5,420,960	5,319,545	(101,415)	5,425,936	5,534,455
Purchases from Other Governments	4,200	4,800	600	4,896	4,994
Materials Goods Supplies and Utilities	303,200	325,500	22,300	332,010	338,650
Provision for Allowances	296,000	283,200	(12,800)	283,200	283,200
Bank Charges and Short-Term Interest	164,360	231,700	67,340	236,334	241,061
Other Expenditures	15,740	24,600	8,860	25,092	25,594
Expenses	11,865,536	11,827,472	(38,065)	11,945,595	12,066,080
NET	(10,665,136)	(10,633,672)	31,465	(10,751,795)	(10,872,280)

Accounting Services - Highlights

- Contracted and General Services is lower than 2021 due to Insurance premiums being budgeted higher than actuals in 2021, 2022 budget reflects this decrease as our provider continues to look for cost reduction opportunities.
- Residents are using virtual banking facilities due to the impacts COVID-19 on payment methods, this trend has increased bank fees.

Assessment

Assessment

Programs and Services at a Glance

- The Assessment branch is responsible for annually assessing properties within the Region. Ensuring the assessments are fair and equitable and follow the guidelines of the Municipal Government Act (MGA).

Assessment

2022 Proposed Operating Budget

	2021 Budget	2022 Proposed Budget	Change	2023 Plan	2024 Plan
Sales and User Charges	420	2,000	1,580	2,000	2,000
Transfers from Reserves for Operations	-	5,100	5,100	-	-
Revenue	420	7,100	6,680	2,000	2,000
Salaries Wages and Benefits	1,863,731	1,838,415	(25,317)	1,838,415	1,838,415
Contracted and General Services	201,230	212,250	11,020	216,495	220,825
Purchases from Other Governments	1,500	3,600	2,100	3,672	3,745
Materials Goods Supplies and Utilities	7,800	6,400	(1,400)	6,528	6,659
Expenses	2,074,261	2,060,665	(13,597)	2,065,110	2,069,644
NET	(2,073,841)	(2,053,565)	20,277	(2,063,110)	(2,067,644)

Assessment - Highlights

- The assessment budget is in line with prior year's budget
- The decrease in Salaries, Wages and Benefits is attributable to two positions being on maternity leave for part of 2022.

Information Technology

Information Technology

Programs and Services at a Glance

- **Application Services** - Supports the organization through the implementation and management of programs that are designed to streamline business processes and increase end user efficiency. Our services are broken out by Core and Non-Core applications which reflects our critical business applications.
- **Infrastructure Services** - Responsible for managing all the back-end IT components such as Networks, Data Centers, Servers, Storage, Backups, Printers, Email Communications, Telephony including VoIP and mobility

Information Technology

2022 Proposed Operating Budget

	2021 Budget	2022 Proposed Budget	Change	2023 Plan	2024 Plan
Other Revenue	5,180	10,000	4,820	10,000	10,000
Transfers from Reserves for Operations	-	6,000	6,000	-	-
Revenue	5,180	16,000	10,820	10,000	10,000
Salaries Wages and Benefits	8,407,022	8,542,736	135,714	8,542,736	8,542,736
Contracted and General Services	10,240,519	11,149,952	909,433	11,372,951	11,600,410
Materials Goods Supplies and Utilities	1,321,931	1,140,700	(181,231)	1,163,514	1,186,784
Expenses	19,969,472	20,833,388	863,916	21,079,201	21,329,930
NET	(19,964,292)	(20,817,388)	(853,096)	(21,069,201)	(21,319,930)

Information Technology - Highlights

- Increase in salaries due to return of employee from Maternity Leave, the position was not budgeted in 2021
- Increase in Internet - \$136K
- Decrease in Computer Software - \$129K
- Increase in Application Software Support - \$563K
- Increase in Stationary & Office Supplies - \$62K

Disaster Recovery Program

Disaster Recovery Program

Programs and Services at a Glance

- Disaster Recovery Program (DRP) is responsible for the submission of costs due to natural disasters.
 - 2016 Horse River Wildfire
 - 2020 Flood

Disaster Recovery Program

2022 Proposed Operating Budget

	2021 Budget	2022 Proposed Budget	Change	2023 Plan	2024 Plan
Other Revenue	212,237	-	(212,237)	-	-
Revenue	212,237	-	(212,237)	-	-
Salaries Wages and Benefits	211,037	130,223	(80,814)	130,223	130,223
Contracted and General Services	1,200	1,000,000	998,800	1,020,000	1,040,400
Materials Goods Supplies and Utilities	230	-	(230)	-	-
Expenses	212,467	1,130,223	917,756	1,150,223	1,170,623
NET	(230)	(1,130,223)	(1,129,993)	(1,150,223)	(1,170,623)

Disaster Recovery Program - Highlights

- In order for the completion of submissions to the Government of Alberta there is a need for temporary positions to assist in compiling the information.
- The 2016 Fire submissions will be completed in 2022; \$1M in funds have been budgeted for expenses incurred but will not be recovered by DRP funding for various reasons.

Financial Services Administration

Financial Services Administration

Programs and Services at a Glance

- Chief Financial Officer oversees the Finance and IT functions.
- Internal Audit – an independent and objective function that adds assurance to the operations of the Municipality. By bringing a systematic and disciplined approach to evaluate and improve the effectiveness of the organization's governance, risk management and internal control.

Financial Services Administration

2022 Proposed Operating Budget

	2021 Budget	2022 Proposed Budget	Change	2023 Plan	2024 Plan
Revenue	-	-	-	-	-
Salaries Wages and Benefits	581,945	549,142	(32,803)	549,142	549,142
Contracted and General Services	309,630	306,080	(3,550)	312,202	318,446
Materials Goods Supplies and Utilities	2,500	2,500	-	2,550	2,601
Expenses	894,075	857,722	(36,353)	863,894	870,189
NET	(894,075)	(857,722)	36,353	(863,894)	(870,189)

Financial Services Administration - Highlights

- Salaries, Wages & Benefits showing a slight decrease due to a maternity leave that was fully budgeted in 2021 but not in 2022 and increased benefits.

QUESTIONS?



REGIONAL MUNICIPALITY OF WOOD BUFFALO

2022 PROPOSED BUDGET

RMWB Hierarchy For BPC

Regional Municipality of Wood Buffalo / Corporate Summary

Financial Services

D_FINS

Description of Service

Financial Services Department has the following Branches:

Financial Services Administration

Financial Planning

Accounting Services

Information Technology

Regional Assessor

Disaster Recovery Program

	2021 Budget	2022 Proposed Budget	Change	2023 Plan	2024 Plan
Sales and User Charges	310,820	328,400	17,580	328,400	328,400
Penalties and Costs on Taxes	352,400	332,400	(20,000)	332,400	332,400
Other Revenue	755,017	545,000	(210,017)	545,000	545,000
Transfers from Reserves for Operations	-	11,100	11,100	-	-
Revenues:	1,418,237	1,216,900	(201,337)	1,205,800	1,205,800
Salaries Wages and Benefits	20,652,337	20,562,232	(90,105)	20,562,232	20,562,232
Contracted and General Services	16,217,739	18,024,917	1,807,178	18,385,415	18,753,124
Purchases from Other Governments	5,700	8,400	2,700	8,568	8,739
Materials Goods Supplies and Utilities	1,648,861	1,488,100	(160,761)	1,517,862	1,548,219
Provision for Allowances	296,000	283,200	(12,800)	283,200	283,200
Bank Charges and Short-Term Interest	164,360	231,700	67,340	236,334	241,061
Other Expenditures	15,740	24,600	8,860	25,092	25,594
Expenses:	39,000,737	40,623,149	1,622,412	41,018,703	41,422,169
NET	(37,582,500)	(39,406,249)	(1,823,749)	(39,812,903)	(40,216,369)



REGIONAL MUNICIPALITY OF WOOD BUFFALO

2022 PROPOSED BUDGET

RMWB Hierarchy For BPC

Regional Municipality of Wood Buffalo / Corporate Summary

Financial Services

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	2021 Budget	2022 Proposed Budget	Change
Tax Certificates	200,000	200,000	-
Assessment Certificates	420	2,000	1,580
Tax Recovery Charges	6,000	8,000	2,000
Transfer Fee - From Utility Accts To Tax	60,000	80,000	20,000
Administration Fees	44,400	38,400	(6,000)
Sales and User Charges	310,820	328,400	17,580
General Penalty	200,000	156,000	(44,000)
Water Utility Penalty	108,000	126,000	18,000
Sewer Utility Penalty	44,400	50,400	6,000
Penalties and Costs on Taxes	352,400	332,400	(20,000)
Cost Reimbursement	745,417	520,000	(225,417)
NSF Cheque Charges	9,600	25,000	15,400
Other Revenue	755,017	545,000	(210,017)
Other Revenue	755,017	545,000	(210,017)
Tsf From Reserve (Operations)	-	11,100	11,100
Transfers from Reserves for Operations	-	11,100	11,100
Revenues:	1,418,237	1,216,900	(201,337)
Exempt Salary - Regular	4,139,639	4,256,690	117,052
CUPE Reg. Wages	13,137,677	12,758,631	(379,046)
CUPE OT Wages	111,250	115,000	3,750
CUPE Stand-By	66,000	65,500	(500)
CUPE Shift Differential	5,200	5,400	200
Meal Allowances	1,600	1,600	-
Benefit Allocation	794,316	908,140	113,823
EI Expense	173,969	171,331	(2,638)
CPP Expense	462,230	490,036	27,806
LAPP Expense	1,664,282	1,689,277	24,995
RRSP Expense	96,173	100,627	4,454
Salaries Wages and Benefits	20,652,337	20,562,232	(90,105)



REGIONAL MUNICIPALITY OF WOOD BUFFALO

2022 PROPOSED BUDGET

RMWB Hierarchy For BPC

Regional Municipality of Wood Buffalo / Corporate Summary

Financial Services

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	2021 Budget	2022 Proposed Budget	Change
Business Travel	20,700	20,700	-
Conference Travel	-	2,850	2,850
Employee Relations	9,800	9,300	(500)
Conference Registration	-	6,125	6,125
Training - Mandatory - Fees	1,300	11,388	10,088
Training - Beneficial - Fees	55,190	25,464	(29,726)
Membership & Registr. Fee	38,450	29,470	(8,980)
Freight Charges	7,440	9,900	2,460
Postage	230,040	223,240	(6,800)
Telephone - Landline	508,607	508,600	(7)
Mobile Phones	9,920	10,820	900
Cable Television	23,633	28,000	4,367
Internet	621,627	758,000	136,373
Information Technology Cloud Application	266,080	273,000	6,920
Printing And Binding	4,390	2,260	(2,130)
Subscr. & Public.	23,100	2,100	(21,000)
Audit Fees	300,000	300,000	-
Other Fees	2,400	1,800	(600)
Computer Software	543,985	426,500	(117,485)
App Software Support	5,249,480	5,811,700	562,220
Security	25,200	25,200	-
Gen. Serv.-Contracted	2,685,397	3,881,800	1,196,403
Network Equip.-R&M	407,000	572,200	165,200
Equipment Rental & Lease	10,000	10,500	500
Room Rental	1,000	1,000	-
Insurance Premiums	5,173,000	5,073,000	(100,000)
Contracted and General Services	16,217,739	18,024,917	1,807,178
Title Searches	5,700	8,400	2,700
Purchases from Other Governments	5,700	8,400	2,700
Inventory Price Difference Adjustment	2,200	2,200	-



REGIONAL MUNICIPALITY
OF WOOD BUFFALO

REGIONAL MUNICIPALITY OF WOOD BUFFALO

2022 PROPOSED BUDGET

RMWB Hierarchy For BPC

Regional Municipality of Wood Buffalo / Corporate Summary

Financial Services

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	2021 Budget	2022 Proposed Budget	Change
Inventory Loss/Gain Adjustment	30,000	30,000	-
Stationary & Office Supplies	379,809	443,400	63,591
Protective Apparel	4,800	2,950	(1,850)
Janitorial Supplies	200	250	50
Food Cost	10,500	9,500	(1,000)
Catered Foods	9,000	10,000	1,000
First Aid Supplies	2,000	500	(1,500)
Fuels	1,100	1,100	-
Consumables	4,800	5,400	600
Consum - Small Tools	1,800	1,800	-
Chemicals And Salts	200	300	100
Oth Constr/Maint Supply	3,500	-	(3,500)
Equipment & Furnishing	6,700	26,700	20,000
Computer Hardware	992,252	734,000	(258,252)
Obsolete Inventory	200,000	220,000	20,000
Materials Goods Supplies and Utilities	1,648,861	1,488,100	(160,761)
Bad Debts Collected	14,000	(14,400)	(28,400)
Bad Debt-Water	12,000	27,600	15,600
Bad Debt-Sewer	12,000	12,000	-
General Trade Bad Debt	258,000	258,000	-
Provision for Allowances	296,000	283,200	(12,800)
Cash Over/Underage	500	500	-
Bank Charges	11,460	15,200	3,740
Interac-Bank Charges	152,400	216,000	63,600
Bank Charges and Short-Term Interest	164,360	231,700	67,340
Collection Costs	15,740	24,600	8,860
Other Expenditures	15,740	24,600	8,860
Expenses:	39,000,737	40,623,149	1,622,412
NET	(37,582,500)	(39,406,249)	(1,823,749)



REGIONAL MUNICIPALITY OF WOOD BUFFALO

2022 PROPOSED BUDGET

RMWB Hierarchy For BPC

Regional Municipality of Wood Buffalo / Corporate Summary

Financial Services

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Cost Element	Cost Center	2022 Budget Requests - Description	2021 Budget	2022 Proposed Budget	Change
441410 - Tax Certificates	85202 - TAXATION		200,000		
441410 - Tax Certificates	85202 - TAXATION	Tax certificates, reports, notice reprints, etc.		200,000	
		-	200,000	200,000	-
441420 - Assessment Certificates	85201 - RESIDENTIAL & COMMERCIAL ASSESSMENT.		420		
441420 - Assessment Certificates	85201 - RESIDENTIAL & COMMERCIAL ASSESSMENT.	Reprint of Assessment notices.		2,000	
		-	420	2,000	1,580
441430 - Tax Recovery Charges	85202 - TAXATION		6,000		
441430 - Tax Recovery Charges	85202 - TAXATION	Lien fees charged to accounts in April annually as part of the recovery process.		8,000	
		-	6,000	8,000	2,000
441450 - Transfer Fee - From Utility Accts To Tax	85202 - TAXATION		60,000		
441450 - Transfer Fee - From Utility Accts To Tax	85202 - TAXATION	Used annual averages adjusted - no charges in June; funds allocated based on trending.		80,000	
		-	60,000	80,000	20,000
444170 - Administration Fees	85131 - CUSTOMER BILL & COLL - WATER		30,000		
444170 - Administration Fees	85131 - CUSTOMER BILL & COLL - WATER	Average monthly activation costs (adjust for renters)		28,800	
444170 - Administration Fees	85132 - CUSTOMER BILL & COLL - SEWAGE		14,400		
444170 - Administration Fees	85132 - CUSTOMER BILL & COLL - SEWAGE	Average monthly activations - lower due to renters by-law		9,600	
		-	44,400	38,400	(6,000)
449250 - Cost Reimbursement	82202 - GIS SUSTAINMENT		200		
449250 - Cost Reimbursement	82202 - GIS SUSTAINMENT	Cost Reimbursement from CUPE for the support given by IT staff.		5,000	
449250 - Cost Reimbursement	82319 - SAP SUSTAINMENT		4,980		
449250 - Cost Reimbursement	82319 - SAP SUSTAINMENT			5,000	
449250 - Cost Reimbursement	85110 - INSURANCE SERVICES		528,000		
449250 - Cost Reimbursement	85110 - INSURANCE SERVICES	Recoverable insurance claims - Jubilee Condo Corp		72,000	
449250 - Cost Reimbursement	85110 - INSURANCE SERVICES	Recoverable insurance claims - Regional Recreation Corp (RRC).		438,000	
		No chargebacks to Vista Ridge.			
449250 - Cost Reimbursement	88000 - DRP - ADMINISTRATION		1,200		
449250 - Cost Reimbursement	88001 - 2016 FIRE - NON-REC		211,037		
		-	745,417	520,000	(225,417)
459010 - General Penalty	85130 - RECEIVABLES / COLLECTIONS		200,000		
459010 - General Penalty	85130 - RECEIVABLES / COLLECTIONS	Interest - lower than trending due to large accounts being closed.		156,000	
		-	200,000	156,000	(44,000)
459020 - NSF Cheque Charges	85130 - RECEIVABLES / COLLECTIONS		2,400		
459020 - NSF Cheque Charges	85130 - RECEIVABLES / COLLECTIONS	Based on trending		18,000	
459020 - NSF Cheque Charges	85202 - TAXATION		7,200		
459020 - NSF Cheque Charges	85202 - TAXATION	NSF fees charged to returned TIPP (Tax Instalment Payment Plan) and tax payments - estimated @ \$500-\$600 per month based on history.		7,000	
		-	9,600	25,000	15,400
459030 - Water Utility Penalty	85131 - CUSTOMER BILL & COLL - WATER		108,000		
459030 - Water Utility Penalty	85131 - CUSTOMER BILL & COLL - WATER	Based on 2022 review.		126,000	
		-	108,000	126,000	18,000
459040 - Sewer Utility Penalty	85132 - CUSTOMER BILL & COLL - SEWAGE		44,400		
459040 - Sewer Utility Penalty	85132 - CUSTOMER BILL & COLL - SEWAGE	Based on 2022 review.		50,400	
		-	44,400	50,400	6,000
459500 - Bad Debts Collected	85130 - RECEIVABLES / COLLECTIONS		12,000		
459500 - Bad Debts Collected	85130 - RECEIVABLES / COLLECTIONS	Based on 2022 Review		(12,000)	
459500 - Bad Debts Collected	85131 - CUSTOMER BILL & COLL - WATER		1,000		
459500 - Bad Debts Collected	85131 - CUSTOMER BILL & COLL - WATER	Based on 2022 Review		(1,200)	
459500 - Bad Debts Collected	85132 - CUSTOMER BILL & COLL - SEWAGE		1,000		
459500 - Bad Debts Collected	85132 - CUSTOMER BILL & COLL - SEWAGE	Based on 2022 Review		(1,200)	
		-	14,000	(14,400)	(28,400)

Cost Element	Cost Center	2022 Budget Requests - Description	2021 Budget	2022 Proposed Budget	Change
492200 - Tsf From Reserve (Operations)	82203 - INFORMATION TECHNOLOGY MANAGEMENT	Carryforward from 2021 as the result of COVID - Conference		6,000	
492200 - Tsf From Reserve (Operations)	85201 - RESIDENTIAL & COMMERCIAL ASSESSMENT.	Carryforward from 2021 as the result of COVID - Conference		1,800	
492200 - Tsf From Reserve (Operations)	85201 - RESIDENTIAL & COMMERCIAL ASSESSMENT.	Carryforward from 2021 as the result of COVID - Training - Mandatory		300	
492200 - Tsf From Reserve (Operations)	85201 - RESIDENTIAL & COMMERCIAL ASSESSMENT.	Carryforward from 2021 as the result of COVID - Training - Beneficial		3,000	
		-	-	11,100	11,100
511100 - Exempt Salary - Regular	80200 - INTERNAL AUDIT		136,243		
511100 - Exempt Salary - Regular	80200 - INTERNAL AUDIT			101,264	
511100 - Exempt Salary - Regular	82202 - GIS SUSTAINMENT		55,926		
511100 - Exempt Salary - Regular	82202 - GIS SUSTAINMENT			55,421	
511100 - Exempt Salary - Regular	82203 - INFORMATION TECHNOLOGY MANAGEMENT		457,996		
511100 - Exempt Salary - Regular	82203 - INFORMATION TECHNOLOGY MANAGEMENT			573,104	
511100 - Exempt Salary - Regular	82205 - COMMUNICATIONS SERVICES		76,057		
511100 - Exempt Salary - Regular	82205 - COMMUNICATIONS SERVICES			71,281	
511100 - Exempt Salary - Regular	82206 - MAPPING SERVICES		55,926		
511100 - Exempt Salary - Regular	82206 - MAPPING SERVICES			55,421	
511100 - Exempt Salary - Regular	82313 - NETWORK SUPPORT		141,641		
511100 - Exempt Salary - Regular	82313 - NETWORK SUPPORT			173,957	
511100 - Exempt Salary - Regular	82314 - ACCOUNTING OVERHEAD		172,252		
511100 - Exempt Salary - Regular	82314 - ACCOUNTING OVERHEAD			170,670	
511100 - Exempt Salary - Regular	82315 - ACCELA SUSTAINMENT		31,058		
511100 - Exempt Salary - Regular	82315 - ACCELA SUSTAINMENT			30,775	
511100 - Exempt Salary - Regular	82316 - SERVER SUPPORT		76,057		
511100 - Exempt Salary - Regular	82316 - SERVER SUPPORT			71,281	
511100 - Exempt Salary - Regular	82317 - CLIENT SUPPORT		98,874		
511100 - Exempt Salary - Regular	82317 - CLIENT SUPPORT			125,763	
511100 - Exempt Salary - Regular	82318 - RES SUSTAINMENT		61,480		
511100 - Exempt Salary - Regular	82318 - RES SUSTAINMENT			60,921	
511100 - Exempt Salary - Regular	82319 - SAP SUSTAINMENT		39,298		
511100 - Exempt Salary - Regular	82319 - SAP SUSTAINMENT			38,940	
511100 - Exempt Salary - Regular	82320 - PRINTER SERVICES		7,606		
511100 - Exempt Salary - Regular	82320 - PRINTER SERVICES			16,799	
511100 - Exempt Salary - Regular	82321 - NON-CORE SYSTEM SUSTAINMENT		92,538		
511100 - Exempt Salary - Regular	82321 - NON-CORE SYSTEM SUSTAINMENT			91,696	
511100 - Exempt Salary - Regular	82331 - AS400 SUSTAINMENT		15,846		
511100 - Exempt Salary - Regular	82331 - AS400 SUSTAINMENT			15,702	
511100 - Exempt Salary - Regular	82333 - FLEXSUITE SUSTAINMENT		39,298		
511100 - Exempt Salary - Regular	82333 - FLEXSUITE SUSTAINMENT			38,940	
511100 - Exempt Salary - Regular	82340 - OPENTEXT SUSTAINMENT		15,846		
511100 - Exempt Salary - Regular	82340 - OPENTEXT SUSTAINMENT			15,702	
511100 - Exempt Salary - Regular	85100 - OFFICE OF THE CFO		348,280		
511100 - Exempt Salary - Regular	85100 - OFFICE OF THE CFO			345,079	
511100 - Exempt Salary - Regular	85130 - RECEIVABLES / COLLECTIONS		32,474		
511100 - Exempt Salary - Regular	85130 - RECEIVABLES / COLLECTIONS			33,755	
511100 - Exempt Salary - Regular	85131 - CUSTOMER BILL & COLL - WATER		32,474		
511100 - Exempt Salary - Regular	85131 - CUSTOMER BILL & COLL - WATER			33,755	
511100 - Exempt Salary - Regular	85132 - CUSTOMER BILL & COLL - SEWAGE		32,474		
511100 - Exempt Salary - Regular	85132 - CUSTOMER BILL & COLL - SEWAGE			33,755	
511100 - Exempt Salary - Regular	85140 - CUSTOMER SERVICES		32,474		
511100 - Exempt Salary - Regular	85140 - CUSTOMER SERVICES			33,755	
511100 - Exempt Salary - Regular	85150 - TREASURY		18,066		
511100 - Exempt Salary - Regular	85150 - TREASURY			17,900	
511100 - Exempt Salary - Regular	85160 - FINANCIAL PLANNING		1,000,696		
511100 - Exempt Salary - Regular	85160 - FINANCIAL PLANNING			987,870	
511100 - Exempt Salary - Regular	85201 - RESIDENTIAL & COMMERCIAL ASSESSMENT.		532,227		
511100 - Exempt Salary - Regular	85201 - RESIDENTIAL & COMMERCIAL ASSESSMENT.			527,328	
511100 - Exempt Salary - Regular	85202 - TAXATION		157,375		
511100 - Exempt Salary - Regular	85202 - TAXATION			155,940	
511100 - Exempt Salary - Regular	85300 - ACCOUNTS PAYABLE		126,723		
511100 - Exempt Salary - Regular	85300 - ACCOUNTS PAYABLE			125,592	
511100 - Exempt Salary - Regular	85302 - STORES		136,243		

Cost Element	Cost Center	2022 Budget Requests - Description	2021 Budget	2022 Proposed Budget	Change
511100 - Exempt Salary - Regular	85302 - STORES			128,734	
511100 - Exempt Salary - Regular	88000 - DRP - ADMINISTRATION		116,191		
511100 - Exempt Salary - Regular	88000 - DRP - ADMINISTRATION			125,592	
		-	4,139,639	4,256,690	117,052
512500 - CUPE Reg. Wages	80721 - OFFICE SERVICES		224,329		
512500 - CUPE Reg. Wages	80721 - OFFICE SERVICES			176,219	
512500 - CUPE Reg. Wages	80923 - AMBULANCE BILLING		174,411		
512500 - CUPE Reg. Wages	80923 - AMBULANCE BILLING			173,290	
512500 - CUPE Reg. Wages	82202 - GIS SUSTAINMENT		513,694		
512500 - CUPE Reg. Wages	82202 - GIS SUSTAINMENT			510,744	
512500 - CUPE Reg. Wages	82203 - INFORMATION TECHNOLOGY MANAGEMENT		100,989		
512500 - CUPE Reg. Wages	82203 - INFORMATION TECHNOLOGY MANAGEMENT			100,768	
512500 - CUPE Reg. Wages	82205 - COMMUNICATIONS SERVICES		129,713		
512500 - CUPE Reg. Wages	82205 - COMMUNICATIONS SERVICES			128,577	
512500 - CUPE Reg. Wages	82206 - MAPPING SERVICES		317,620		
512500 - CUPE Reg. Wages	82206 - MAPPING SERVICES			315,497	
512500 - CUPE Reg. Wages	82313 - NETWORK SUPPORT		507,301		
512500 - CUPE Reg. Wages	82313 - NETWORK SUPPORT			612,695	
512500 - CUPE Reg. Wages	82315 - ACCELA SUSTAINMENT		136,363		
512500 - CUPE Reg. Wages	82315 - ACCELA SUSTAINMENT			135,155	
512500 - CUPE Reg. Wages	82316 - SERVER SUPPORT		488,816		
512500 - CUPE Reg. Wages	82316 - SERVER SUPPORT			484,446	
512500 - CUPE Reg. Wages	82317 - CLIENT SUPPORT		1,371,451		
512500 - CUPE Reg. Wages	82317 - CLIENT SUPPORT			1,179,452	
512500 - CUPE Reg. Wages	82318 - RES SUSTAINMENT		165,692		
512500 - CUPE Reg. Wages	82318 - RES SUSTAINMENT			164,218	
512500 - CUPE Reg. Wages	82319 - SAP SUSTAINMENT		709,101		
512500 - CUPE Reg. Wages	82319 - SAP SUSTAINMENT			702,766	
512500 - CUPE Reg. Wages	82320 - PRINTER SERVICES		11,033		
512500 - CUPE Reg. Wages	82320 - PRINTER SERVICES			10,936	
512500 - CUPE Reg. Wages	82321 - NON-CORE SYSTEM SUSTAINMENT		1,137,864		
512500 - CUPE Reg. Wages	82321 - NON-CORE SYSTEM SUSTAINMENT			1,127,722	
512500 - CUPE Reg. Wages	82331 - AS400 SUSTAINMENT		6,432		
512500 - CUPE Reg. Wages	82331 - AS400 SUSTAINMENT			6,374	
512500 - CUPE Reg. Wages	82333 - FLEXSUITE SUSTAINMENT		37,607		
512500 - CUPE Reg. Wages	82333 - FLEXSUITE SUSTAINMENT			37,272	
512500 - CUPE Reg. Wages	82340 - OPENTEXT SUSTAINMENT		60,697		
512500 - CUPE Reg. Wages	82340 - OPENTEXT SUSTAINMENT			60,158	
512500 - CUPE Reg. Wages	85110 - INSURANCE SERVICES		334,659		
512500 - CUPE Reg. Wages	85110 - INSURANCE SERVICES			445,734	
512500 - CUPE Reg. Wages	85130 - RECEIVABLES / COLLECTIONS		379,362		
512500 - CUPE Reg. Wages	85130 - RECEIVABLES / COLLECTIONS			293,732	
512500 - CUPE Reg. Wages	85131 - CUSTOMER BILL & COLL - WATER		143,791		
512500 - CUPE Reg. Wages	85131 - CUSTOMER BILL & COLL - WATER			95,036	
512500 - CUPE Reg. Wages	85132 - CUSTOMER BILL & COLL - SEWAGE		143,791		
512500 - CUPE Reg. Wages	85132 - CUSTOMER BILL & COLL - SEWAGE			95,035	
512500 - CUPE Reg. Wages	85140 - CUSTOMER SERVICES		419,686		
512500 - CUPE Reg. Wages	85140 - CUSTOMER SERVICES			453,596	
512500 - CUPE Reg. Wages	85160 - FINANCIAL PLANNING		2,291,656		
512500 - CUPE Reg. Wages	85160 - FINANCIAL PLANNING			2,207,462	
512500 - CUPE Reg. Wages	85201 - RESIDENTIAL & COMMERCIAL ASSESSMENT.		1,043,988		
512500 - CUPE Reg. Wages	85201 - RESIDENTIAL & COMMERCIAL ASSESSMENT.			997,543	
512500 - CUPE Reg. Wages	85202 - TAXATION		323,096		
512500 - CUPE Reg. Wages	85202 - TAXATION			213,513	
512500 - CUPE Reg. Wages	85300 - ACCOUNTS PAYABLE		807,143		
512500 - CUPE Reg. Wages	85300 - ACCOUNTS PAYABLE			786,581	
512500 - CUPE Reg. Wages	85302 - STORES		796,607		
512500 - CUPE Reg. Wages	85302 - STORES			874,046	
512500 - CUPE Reg. Wages	85307 - FLEET INVENTORY MANAGEMENT BRANCH		274,705		
512500 - CUPE Reg. Wages	85307 - FLEET INVENTORY MANAGEMENT BRANCH			370,065	

Cost Element	Cost Center	2022 Budget Requests - Description	2021 Budget	2022 Proposed Budget	Change
512500 - CUPE Reg. Wages	88000 - DRP - ADMINISTRATION		86,082		
		-	13,137,677	12,758,631	(379,046)
512600 - CUPE OT Wages	80721 - OFFICE SERVICES		1,000		
512600 - CUPE OT Wages	80721 - OFFICE SERVICES	Possible OT required during specific times throughout the year ie: tax time		1,000	
512600 - CUPE OT Wages	82202 - GIS SUSTAINMENT		1,000		
512600 - CUPE OT Wages	82202 - GIS SUSTAINMENT	OT required in the event of after hours support required by RECC.		1,000	
512600 - CUPE OT Wages	82205 - COMMUNICATIONS SERVICES		3,500		
512600 - CUPE OT Wages	82205 - COMMUNICATIONS SERVICES	CUPE OT as required.		3,500	
512600 - CUPE OT Wages	82206 - MAPPING SERVICES		1,000		
512600 - CUPE OT Wages	82206 - MAPPING SERVICES	OT budget required in the event of after hours support required by RECC.		1,000	
512600 - CUPE OT Wages	82313 - NETWORK SUPPORT		20,000		
512600 - CUPE OT Wages	82313 - NETWORK SUPPORT	CUPE OT as required.		20,000	
512600 - CUPE OT Wages	82315 - ACCELA SUSTAINMENT		500		
512600 - CUPE OT Wages	82315 - ACCELA SUSTAINMENT	OT as required.		500	
512600 - CUPE OT Wages	82316 - SERVER SUPPORT		30,000		
512600 - CUPE OT Wages	82316 - SERVER SUPPORT	OT wages as required.		30,000	
512600 - CUPE OT Wages	82317 - CLIENT SUPPORT		15,000		
512600 - CUPE OT Wages	82317 - CLIENT SUPPORT	OT wages as required.		15,000	
512600 - CUPE OT Wages	82318 - RES SUSTAINMENT		1,000		
512600 - CUPE OT Wages	82318 - RES SUSTAINMENT	CUPE OT as required.		1,500	
512600 - CUPE OT Wages	82319 - SAP SUSTAINMENT		10,000		
512600 - CUPE OT Wages	82319 - SAP SUSTAINMENT	CUPE OT as required.		10,000	
512600 - CUPE OT Wages	82320 - PRINTER SERVICES		500		
512600 - CUPE OT Wages	82320 - PRINTER SERVICES	CUPE OT as required.		500	
512600 - CUPE OT Wages	82321 - NON-CORE SYSTEM SUSTAINMENT		2,000		
512600 - CUPE OT Wages	82321 - NON-CORE SYSTEM SUSTAINMENT	CUPE OT as required.		2,000	
512600 - CUPE OT Wages	82340 - OPENTEXT SUSTAINMENT	CUPE OT as required.		1,500	
512600 - CUPE OT Wages	85140 - CUSTOMER SERVICES		4,000		
512600 - CUPE OT Wages	85140 - CUSTOMER SERVICES	Cashier meetings.		4,000	
512600 - CUPE OT Wages	85160 - FINANCIAL PLANNING		5,000		
512600 - CUPE OT Wages	85160 - FINANCIAL PLANNING	OT possibly required for year-end and budget work.		5,000	
512600 - CUPE OT Wages	85201 - RESIDENTIAL & COMMERCIAL ASSESSMENT.		3,000		
512600 - CUPE OT Wages	85201 - RESIDENTIAL & COMMERCIAL ASSESSMENT.	Inspection in Fort Chipewyan , after hours and week-end ARB (Assessment Review Board) presentations by Assessor.		3,000	
512600 - CUPE OT Wages	85202 - TAXATION	OT as required for preparing tax notices.		1,500	
512600 - CUPE OT Wages	85300 - ACCOUNTS PAYABLE		2,000		
512600 - CUPE OT Wages	85300 - ACCOUNTS PAYABLE	Possible requirement for year-end processing of AP invoices to meet deadlines.		2,000	
512600 - CUPE OT Wages	85302 - STORES		6,750		
512600 - CUPE OT Wages	85302 - STORES	Year-end inventory count.		7,000	
512600 - CUPE OT Wages	85307 - FLEET INVENTORY MANAGEMENT BRANCH		5,000		
512600 - CUPE OT Wages	85307 - FLEET INVENTORY MANAGEMENT BRANCH	Year-end inventory count.		5,000	
		-	111,250	115,000	3,750
512610 - CUPE Stand-By	82202 - GIS SUSTAINMENT		1,000		
512610 - CUPE Stand-By	82202 - GIS SUSTAINMENT	Standby, in the event of after hours required by RECC.		1,000	
512610 - CUPE Stand-By	82205 - COMMUNICATIONS SERVICES		2,000		
512610 - CUPE Stand-By	82205 - COMMUNICATIONS SERVICES	CUPE Stand-by as required.		2,000	
512610 - CUPE Stand-By	82206 - MAPPING SERVICES		1,000		
512610 - CUPE Stand-By	82206 - MAPPING SERVICES	In the event after hours support required by RECC.		1,000	
512610 - CUPE Stand-By	82313 - NETWORK SUPPORT		20,000		
512610 - CUPE Stand-By	82313 - NETWORK SUPPORT	Standby charges as required.		20,000	
512610 - CUPE Stand-By	82316 - SERVER SUPPORT		20,000		
512610 - CUPE Stand-By	82316 - SERVER SUPPORT	Standby charges as required.		20,000	
512610 - CUPE Stand-By	82317 - CLIENT SUPPORT		20,000		
512610 - CUPE Stand-By	82317 - CLIENT SUPPORT	CUPE Stand-by as required.		20,000	
512610 - CUPE Stand-By	82318 - RES SUSTAINMENT	CUPE Stand-by as required.		1,000	
512610 - CUPE Stand-By	82319 - SAP SUSTAINMENT		1,000		
512610 - CUPE Stand-By	82320 - PRINTER SERVICES		500		
512610 - CUPE Stand-By	82320 - PRINTER SERVICES	CUPE Stand-by as required.		500	
512610 - CUPE Stand-By	82331 - AS400 SUSTAINMENT		500		
		-	66,000	65,500	(500)

Cost Element	Cost Center	2022 Budget Requests - Description	2021 Budget	2022 Proposed Budget	Change
512620 - CUPE Shift Differential	82205 - COMMUNICATIONS SERVICES	CUPE Shift Differential as required.	100		
512620 - CUPE Shift Differential	82205 - COMMUNICATIONS SERVICES			100	
512620 - CUPE Shift Differential	82316 - SERVER SUPPORT	Shift differential as required.	1,000		
512620 - CUPE Shift Differential	82316 - SERVER SUPPORT			1,000	
512620 - CUPE Shift Differential	82317 - CLIENT SUPPORT	Shift Differential as required	100		
512620 - CUPE Shift Differential	82317 - CLIENT SUPPORT			100	
512620 - CUPE Shift Differential	85302 - STORES	As per CUPE Collective	4,000		
512620 - CUPE Shift Differential	85302 - STORES			4,200	
		-	5,200	5,400	200
512630 - Meal Allowances	82205 - COMMUNICATIONS SERVICES	Meal Allowances as required.	100		
512630 - Meal Allowances	82205 - COMMUNICATIONS SERVICES			100	
512630 - Meal Allowances	82313 - NETWORK SUPPORT	Meal Allowances as required.	100		
512630 - Meal Allowances	82313 - NETWORK SUPPORT			100	
512630 - Meal Allowances	82316 - SERVER SUPPORT	Meal Allowances as required.	500		
512630 - Meal Allowances	82316 - SERVER SUPPORT			500	
512630 - Meal Allowances	82317 - CLIENT SUPPORT	Meal Allowances as required.	500		
512630 - Meal Allowances	82317 - CLIENT SUPPORT			500	
512630 - Meal Allowances	85201 - RESIDENTIAL & COMMERCIAL ASSESSMENT.	Meal Allowances as required.	400		
512630 - Meal Allowances	85201 - RESIDENTIAL & COMMERCIAL ASSESSMENT.			400	
		-	1,600	1,600	-
513000 - Benefit Allocation	80200 - INTERNAL AUDIT		6,498		
513000 - Benefit Allocation	80200 - INTERNAL AUDIT			5,514	
513000 - Benefit Allocation	80721 - OFFICE SERVICES		10,139		
513000 - Benefit Allocation	80721 - OFFICE SERVICES			9,076	
513000 - Benefit Allocation	80923 - AMBULANCE BILLING		7,846		
513000 - Benefit Allocation	80923 - AMBULANCE BILLING			8,900	
513000 - Benefit Allocation	82202 - GIS SUSTAINMENT		26,826		
513000 - Benefit Allocation	82202 - GIS SUSTAINMENT			30,451	
513000 - Benefit Allocation	82203 - INFORMATION TECHNOLOGY MANAGEMENT		26,988		
513000 - Benefit Allocation	82203 - INFORMATION TECHNOLOGY MANAGEMENT			37,213	
513000 - Benefit Allocation	82205 - COMMUNICATIONS SERVICES		9,689		
513000 - Benefit Allocation	82205 - COMMUNICATIONS SERVICES			10,756	
513000 - Benefit Allocation	82206 - MAPPING SERVICES		17,580		
513000 - Benefit Allocation	82206 - MAPPING SERVICES			19,934	
513000 - Benefit Allocation	82313 - NETWORK SUPPORT		30,793		
513000 - Benefit Allocation	82313 - NETWORK SUPPORT			42,557	
513000 - Benefit Allocation	82314 - ACCOUNTING OVERHEAD		8,388		
513000 - Benefit Allocation	82314 - ACCOUNTING OVERHEAD			9,491	
513000 - Benefit Allocation	82315 - ACCELA SUSTAINMENT		7,905		
513000 - Benefit Allocation	82315 - ACCELA SUSTAINMENT			8,945	
513000 - Benefit Allocation	82316 - SERVER SUPPORT		26,838		
513000 - Benefit Allocation	82316 - SERVER SUPPORT			30,161	
513000 - Benefit Allocation	82317 - CLIENT SUPPORT		68,478		
513000 - Benefit Allocation	82317 - CLIENT SUPPORT			69,552	
513000 - Benefit Allocation	82318 - RES SUSTAINMENT		10,780		
513000 - Benefit Allocation	82318 - RES SUSTAINMENT			12,198	
513000 - Benefit Allocation	82319 - SAP SUSTAINMENT		35,491		
513000 - Benefit Allocation	82319 - SAP SUSTAINMENT			40,159	
513000 - Benefit Allocation	82320 - PRINTER SERVICES		880		
513000 - Benefit Allocation	82320 - PRINTER SERVICES			1,514	
513000 - Benefit Allocation	82321 - NON-CORE SYSTEM SUSTAINMENT		58,241		
513000 - Benefit Allocation	82321 - NON-CORE SYSTEM SUSTAINMENT			65,902	
513000 - Benefit Allocation	82331 - AS400 SUSTAINMENT		1,071		
513000 - Benefit Allocation	82331 - AS400 SUSTAINMENT			1,212	
513000 - Benefit Allocation	82333 - FLEXSUITE SUSTAINMENT		3,677		
513000 - Benefit Allocation	82333 - FLEXSUITE SUSTAINMENT			4,161	
513000 - Benefit Allocation	82340 - OPENTEXT SUSTAINMENT		3,625		
513000 - Benefit Allocation	82340 - OPENTEXT SUSTAINMENT			4,102	
513000 - Benefit Allocation	85100 - OFFICE OF THE CFO		16,974		
513000 - Benefit Allocation	85100 - OFFICE OF THE CFO			19,207	

Cost Element	Cost Center	2022 Budget Requests - Description	2021 Budget	2022 Proposed Budget	Change
513000 - Benefit Allocation	85110 - INSURANCE SERVICES		15,604		
513000 - Benefit Allocation	85110 - INSURANCE SERVICES			23,749	
513000 - Benefit Allocation	85130 - RECEIVABLES / COLLECTIONS		18,837		
513000 - Benefit Allocation	85130 - RECEIVABLES / COLLECTIONS			17,216	
513000 - Benefit Allocation	85131 - CUSTOMER BILL & COLL - WATER		8,107		
513000 - Benefit Allocation	85131 - CUSTOMER BILL & COLL - WATER			6,791	
513000 - Benefit Allocation	85132 - CUSTOMER BILL & COLL - SEWAGE		8,107		
513000 - Benefit Allocation	85132 - CUSTOMER BILL & COLL - SEWAGE			6,791	
513000 - Benefit Allocation	85140 - CUSTOMER SERVICES		20,626		
513000 - Benefit Allocation	85140 - CUSTOMER SERVICES			25,460	
513000 - Benefit Allocation	85150 - TREASURY		883		
513000 - Benefit Allocation	85150 - TREASURY			999	
513000 - Benefit Allocation	85160 - FINANCIAL PLANNING		150,828		
513000 - Benefit Allocation	85160 - FINANCIAL PLANNING			172,326	
513000 - Benefit Allocation	85201 - RESIDENTIAL & COMMERCIAL ASSESSMENT.		70,647		
513000 - Benefit Allocation	85201 - RESIDENTIAL & COMMERCIAL ASSESSMENT.			82,507	
513000 - Benefit Allocation	85202 - TAXATION		22,604		
513000 - Benefit Allocation	85202 - TAXATION			19,921	
513000 - Benefit Allocation	85300 - ACCOUNTS PAYABLE		43,131		
513000 - Benefit Allocation	85300 - ACCOUNTS PAYABLE			47,991	
513000 - Benefit Allocation	85302 - STORES		43,733		
513000 - Benefit Allocation	85302 - STORES			53,428	
513000 - Benefit Allocation	85307 - FLEET INVENTORY MANAGEMENT BRANCH		12,501		
513000 - Benefit Allocation	85307 - FLEET INVENTORY MANAGEMENT BRANCH			19,958	
		-	794,316	908,140	113,823
513010 - EI Expense	80200 - INTERNAL AUDIT		1,199		
513010 - EI Expense	80200 - INTERNAL AUDIT			1,199	
513010 - EI Expense	80721 - OFFICE SERVICES		3,211		
513010 - EI Expense	80721 - OFFICE SERVICES			2,398	
513010 - EI Expense	80923 - AMBULANCE BILLING		2,398		
513010 - EI Expense	80923 - AMBULANCE BILLING			2,398	
513010 - EI Expense	82202 - GIS SUSTAINMENT		5,635		
513010 - EI Expense	82202 - GIS SUSTAINMENT			5,635	
513010 - EI Expense	82203 - INFORMATION TECHNOLOGY MANAGEMENT		4,316		
513010 - EI Expense	82203 - INFORMATION TECHNOLOGY MANAGEMENT			5,156	
513010 - EI Expense	82205 - COMMUNICATIONS SERVICES		2,038		
513010 - EI Expense	82205 - COMMUNICATIONS SERVICES			1,978	
513010 - EI Expense	82206 - MAPPING SERVICES		3,717		
513010 - EI Expense	82206 - MAPPING SERVICES			3,717	
513010 - EI Expense	82313 - NETWORK SUPPORT		5,995		
513010 - EI Expense	82313 - NETWORK SUPPORT			7,434	
513010 - EI Expense	82314 - ACCOUNTING OVERHEAD		1,199		
513010 - EI Expense	82314 - ACCOUNTING OVERHEAD			1,199	
513010 - EI Expense	82315 - ACCELA SUSTAINMENT		1,619		
513010 - EI Expense	82315 - ACCELA SUSTAINMENT			1,619	
513010 - EI Expense	82316 - SERVER SUPPORT		5,155		
513010 - EI Expense	82316 - SERVER SUPPORT			5,096	
513010 - EI Expense	82317 - CLIENT SUPPORT		16,063		
513010 - EI Expense	82317 - CLIENT SUPPORT			14,028	
513010 - EI Expense	82318 - RES SUSTAINMENT		2,098		
513010 - EI Expense	82318 - RES SUSTAINMENT			2,098	
513010 - EI Expense	82319 - SAP SUSTAINMENT		6,954		
513010 - EI Expense	82319 - SAP SUSTAINMENT			6,954	
513010 - EI Expense	82320 - PRINTER SERVICES		180		
513010 - EI Expense	82320 - PRINTER SERVICES			240	
513010 - EI Expense	82321 - NON-CORE SYSTEM SUSTAINMENT		11,629		
513010 - EI Expense	82321 - NON-CORE SYSTEM SUSTAINMENT			11,630	
513010 - EI Expense	82331 - AS400 SUSTAINMENT		180		
513010 - EI Expense	82331 - AS400 SUSTAINMENT			180	
513010 - EI Expense	82333 - FLEXSUITE SUSTAINMENT		659		

Cost Element	Cost Center	2022 Budget Requests - Description	2021 Budget	2022 Proposed Budget	Change
513010 - EI Expense	82333 - FLEXSUITE SUSTAINMENT			659	
513010 - EI Expense	82340 - OPENTEXT SUSTAINMENT		719		
513010 - EI Expense	82340 - OPENTEXT SUSTAINMENT			719	
513010 - EI Expense	85100 - OFFICE OF THE CFO		2,398		
513010 - EI Expense	85100 - OFFICE OF THE CFO			2,398	
513010 - EI Expense	85110 - INSURANCE SERVICES		3,597		
513010 - EI Expense	85110 - INSURANCE SERVICES			4,796	
513010 - EI Expense	85130 - RECEIVABLES / COLLECTIONS		5,095		
513010 - EI Expense	85130 - RECEIVABLES / COLLECTIONS			3,897	
513010 - EI Expense	85131 - CUSTOMER BILL & COLL - WATER		2,098		
513010 - EI Expense	85131 - CUSTOMER BILL & COLL - WATER			1,499	
513010 - EI Expense	85132 - CUSTOMER BILL & COLL - SEWAGE		2,098		
513010 - EI Expense	85132 - CUSTOMER BILL & COLL - SEWAGE			1,499	
513010 - EI Expense	85140 - CUSTOMER SERVICES		6,990		
513010 - EI Expense	85140 - CUSTOMER SERVICES			7,368	
513010 - EI Expense	85150 - TREASURY		120		
513010 - EI Expense	85150 - TREASURY			120	
513010 - EI Expense	85160 - FINANCIAL PLANNING		32,250		
513010 - EI Expense	85160 - FINANCIAL PLANNING			31,054	
513010 - EI Expense	85201 - RESIDENTIAL & COMMERCIAL ASSESSMENT.		14,387		
513010 - EI Expense	85201 - RESIDENTIAL & COMMERCIAL ASSESSMENT.			14,388	
513010 - EI Expense	85202 - TAXATION		4,796		
513010 - EI Expense	85202 - TAXATION			3,597	
513010 - EI Expense	85300 - ACCOUNTS PAYABLE		10,790		
513010 - EI Expense	85300 - ACCOUNTS PAYABLE			10,791	
513010 - EI Expense	85302 - STORES		9,591		
513010 - EI Expense	85302 - STORES			10,791	
513010 - EI Expense	85307 - FLEET INVENTORY MANAGEMENT BRANCH		2,398		
513010 - EI Expense	85307 - FLEET INVENTORY MANAGEMENT BRANCH			3,597	
513010 - EI Expense	88000 - DRP - ADMINISTRATION		2,398		
513010 - EI Expense	88000 - DRP - ADMINISTRATION			1,199	
		-	173,969	171,331	(2,638)
513020 - CPP Expense	80200 - INTERNAL AUDIT		3,183		
513020 - CPP Expense	80200 - INTERNAL AUDIT			4,498	
513020 - CPP Expense	80721 - OFFICE SERVICES		8,675		
513020 - CPP Expense	80721 - OFFICE SERVICES			6,864	
513020 - CPP Expense	80923 - AMBULANCE BILLING		6,366		
513020 - CPP Expense	80923 - AMBULANCE BILLING			6,864	
513020 - CPP Expense	82202 - GIS SUSTAINMENT		14,960		
513020 - CPP Expense	82202 - GIS SUSTAINMENT			16,130	
513020 - CPP Expense	82203 - INFORMATION TECHNOLOGY MANAGEMENT		11,459		
513020 - CPP Expense	82203 - INFORMATION TECHNOLOGY MANAGEMENT			14,758	
513020 - CPP Expense	82205 - COMMUNICATIONS SERVICES		5,411		
513020 - CPP Expense	82205 - COMMUNICATIONS SERVICES			5,663	
513020 - CPP Expense	82206 - MAPPING SERVICES		9,867		
513020 - CPP Expense	82206 - MAPPING SERVICES			10,639	
513020 - CPP Expense	82313 - NETWORK SUPPORT		15,915		
513020 - CPP Expense	82313 - NETWORK SUPPORT			21,278	
513020 - CPP Expense	82314 - ACCOUNTING OVERHEAD		3,183		
513020 - CPP Expense	82314 - ACCOUNTING OVERHEAD			3,432	
513020 - CPP Expense	82315 - ACCELA SUSTAINMENT		4,297		
513020 - CPP Expense	82315 - ACCELA SUSTAINMENT			4,633	
513020 - CPP Expense	82316 - SERVER SUPPORT		13,687		
513020 - CPP Expense	82316 - SERVER SUPPORT			14,586	
513020 - CPP Expense	82317 - CLIENT SUPPORT		44,014		
513020 - CPP Expense	82317 - CLIENT SUPPORT			40,154	
513020 - CPP Expense	82318 - RES SUSTAINMENT		5,570		
513020 - CPP Expense	82318 - RES SUSTAINMENT			6,006	
513020 - CPP Expense	82319 - SAP SUSTAINMENT		18,461		
513020 - CPP Expense	82319 - SAP SUSTAINMENT			19,906	

Cost Element	Cost Center	2022 Budget Requests - Description	2021 Budget	2022 Proposed Budget	Change
513020 - CPP Expense	82320 - PRINTER SERVICES		477		
513020 - CPP Expense	82320 - PRINTER SERVICES			686	
513020 - CPP Expense	82321 - NON-CORE SYSTEM SUSTAINMENT		30,875		
513020 - CPP Expense	82321 - NON-CORE SYSTEM SUSTAINMENT			33,290	
513020 - CPP Expense	82331 - AS400 SUSTAINMENT		477		
513020 - CPP Expense	82331 - AS400 SUSTAINMENT			515	
513020 - CPP Expense	82333 - FLEXSUITE SUSTAINMENT		1,751		
513020 - CPP Expense	82333 - FLEXSUITE SUSTAINMENT			1,888	
513020 - CPP Expense	82340 - OPENTEXT SUSTAINMENT		1,910		
513020 - CPP Expense	82340 - OPENTEXT SUSTAINMENT			2,059	
513020 - CPP Expense	85100 - OFFICE OF THE CFO		6,366		
513020 - CPP Expense	85100 - OFFICE OF THE CFO			6,864	
513020 - CPP Expense	85110 - INSURANCE SERVICES		9,549		
513020 - CPP Expense	85110 - INSURANCE SERVICES			13,728	
513020 - CPP Expense	85130 - RECEIVABLES / COLLECTIONS		13,528		
513020 - CPP Expense	85130 - RECEIVABLES / COLLECTIONS			11,154	
513020 - CPP Expense	85131 - CUSTOMER BILL & COLL - WATER		5,570		
513020 - CPP Expense	85131 - CUSTOMER BILL & COLL - WATER			4,290	
513020 - CPP Expense	85132 - CUSTOMER BILL & COLL - SEWAGE		5,570		
513020 - CPP Expense	85132 - CUSTOMER BILL & COLL - SEWAGE			4,290	
513020 - CPP Expense	85140 - CUSTOMER SERVICES		17,396		
513020 - CPP Expense	85140 - CUSTOMER SERVICES			19,644	
513020 - CPP Expense	85150 - TREASURY		318		
513020 - CPP Expense	85150 - TREASURY			343	
513020 - CPP Expense	85160 - FINANCIAL PLANNING		85,623		
513020 - CPP Expense	85160 - FINANCIAL PLANNING			88,889	
513020 - CPP Expense	85201 - RESIDENTIAL & COMMERCIAL ASSESSMENT.		38,196		
513020 - CPP Expense	85201 - RESIDENTIAL & COMMERCIAL ASSESSMENT.			41,184	
513020 - CPP Expense	85202 - TAXATION		12,732		
513020 - CPP Expense	85202 - TAXATION			10,296	
513020 - CPP Expense	85300 - ACCOUNTS PAYABLE		28,647		
513020 - CPP Expense	85300 - ACCOUNTS PAYABLE			30,888	
513020 - CPP Expense	85302 - STORES		25,464		
513020 - CPP Expense	85302 - STORES			30,888	
513020 - CPP Expense	85307 - FLEET INVENTORY MANAGEMENT BRANCH		6,366		
513020 - CPP Expense	85307 - FLEET INVENTORY MANAGEMENT BRANCH			10,296	
513020 - CPP Expense	88000 - DRP - ADMINISTRATION		6,366		
513020 - CPP Expense	88000 - DRP - ADMINISTRATION			3,432	
		-	462,230	490,036	27,806
513030 - LAPP Expense	80200 - INTERNAL AUDIT		13,614		
513030 - LAPP Expense	80200 - INTERNAL AUDIT			12,407	
513030 - LAPP Expense	80721 - OFFICE SERVICES		21,244		
513030 - LAPP Expense	80721 - OFFICE SERVICES			15,882	
513030 - LAPP Expense	80923 - AMBULANCE BILLING		16,440		
513030 - LAPP Expense	80923 - AMBULANCE BILLING			15,575	
513030 - LAPP Expense	82202 - GIS SUSTAINMENT		56,206		
513030 - LAPP Expense	82202 - GIS SUSTAINMENT			54,801	
513030 - LAPP Expense	82203 - INFORMATION TECHNOLOGY MANAGEMENT		56,546		
513030 - LAPP Expense	82203 - INFORMATION TECHNOLOGY MANAGEMENT			81,080	
513030 - LAPP Expense	82205 - COMMUNICATIONS SERVICES		20,301		
513030 - LAPP Expense	82205 - COMMUNICATIONS SERVICES			20,793	
513030 - LAPP Expense	82206 - MAPPING SERVICES		36,834		
513030 - LAPP Expense	82206 - MAPPING SERVICES			36,397	
513030 - LAPP Expense	82313 - NETWORK SUPPORT		64,520		
513030 - LAPP Expense	82313 - NETWORK SUPPORT			79,243	
513030 - LAPP Expense	82314 - ACCOUNTING OVERHEAD		17,575		
513030 - LAPP Expense	82314 - ACCOUNTING OVERHEAD			21,356	
513030 - LAPP Expense	82315 - ACCELA SUSTAINMENT		16,563		
513030 - LAPP Expense	82315 - ACCELA SUSTAINMENT			16,502	
513030 - LAPP Expense	82316 - SERVER SUPPORT		56,233		

Cost Element	Cost Center	2022 Budget Requests - Description	2021 Budget	2022 Proposed Budget	Change
513030 - LAPP Expense	82316 - SERVER SUPPORT			54,752	
513030 - LAPP Expense	82317 - CLIENT SUPPORT		143,477		
513030 - LAPP Expense	82317 - CLIENT SUPPORT			125,189	
513030 - LAPP Expense	82318 - RES SUSTAINMENT		22,587		
513030 - LAPP Expense	82318 - RES SUSTAINMENT			23,024	
513030 - LAPP Expense	82319 - SAP SUSTAINMENT		74,362		
513030 - LAPP Expense	82319 - SAP SUSTAINMENT			71,353	
513030 - LAPP Expense	82320 - PRINTER SERVICES		1,844		
513030 - LAPP Expense	82320 - PRINTER SERVICES			3,117	
513030 - LAPP Expense	82321 - NON-CORE SYSTEM SUSTAINMENT		122,028		
513030 - LAPP Expense	82321 - NON-CORE SYSTEM SUSTAINMENT			117,854	
513030 - LAPP Expense	82331 - AS400 SUSTAINMENT		2,245		
513030 - LAPP Expense	82331 - AS400 SUSTAINMENT			2,555	
513030 - LAPP Expense	82333 - FLEXSUITE SUSTAINMENT		7,705		
513030 - LAPP Expense	82333 - FLEXSUITE SUSTAINMENT			8,356	
513030 - LAPP Expense	82340 - OPENTEXT SUSTAINMENT		7,596		
513030 - LAPP Expense	82340 - OPENTEXT SUSTAINMENT			7,613	
513030 - LAPP Expense	85100 - OFFICE OF THE CFO		35,565		
513030 - LAPP Expense	85100 - OFFICE OF THE CFO			39,793	
513030 - LAPP Expense	85110 - INSURANCE SERVICES		32,694		
513030 - LAPP Expense	85110 - INSURANCE SERVICES			41,560	
513030 - LAPP Expense	85130 - RECEIVABLES / COLLECTIONS		39,468		
513030 - LAPP Expense	85130 - RECEIVABLES / COLLECTIONS			31,046	
513030 - LAPP Expense	85131 - CUSTOMER BILL & COLL - WATER		16,987		
513030 - LAPP Expense	85131 - CUSTOMER BILL & COLL - WATER			12,804	
513030 - LAPP Expense	85132 - CUSTOMER BILL & COLL - SEWAGE		16,987		
513030 - LAPP Expense	85132 - CUSTOMER BILL & COLL - SEWAGE			12,804	
513030 - LAPP Expense	85140 - CUSTOMER SERVICES		43,217		
513030 - LAPP Expense	85140 - CUSTOMER SERVICES			45,473	
513030 - LAPP Expense	85150 - TREASURY		1,850		
513030 - LAPP Expense	85150 - TREASURY			2,248	
513030 - LAPP Expense	85160 - FINANCIAL PLANNING		316,020		
513030 - LAPP Expense	85160 - FINANCIAL PLANNING			325,041	
513030 - LAPP Expense	85201 - RESIDENTIAL & COMMERCIAL ASSESSMENT.		148,022		
513030 - LAPP Expense	85201 - RESIDENTIAL & COMMERCIAL ASSESSMENT.			159,083	
513030 - LAPP Expense	85202 - TAXATION		47,361		
513030 - LAPP Expense	85202 - TAXATION			39,165	
513030 - LAPP Expense	85300 - ACCOUNTS PAYABLE		90,370		
513030 - LAPP Expense	85300 - ACCOUNTS PAYABLE			83,985	
513030 - LAPP Expense	85302 - STORES		91,631		
513030 - LAPP Expense	85302 - STORES			93,498	
513030 - LAPP Expense	85307 - FLEET INVENTORY MANAGEMENT BRANCH		26,192		
513030 - LAPP Expense	85307 - FLEET INVENTORY MANAGEMENT BRANCH			34,926	
		-	1,664,282	1,689,277	24,995
513040 - RRSP Expense	80200 - INTERNAL AUDIT		3,218		
513040 - RRSP Expense	80200 - INTERNAL AUDIT			2,435	
513040 - RRSP Expense	82202 - GIS SUSTAINMENT		1,324		
513040 - RRSP Expense	82202 - GIS SUSTAINMENT			1,336	
513040 - RRSP Expense	82203 - INFORMATION TECHNOLOGY MANAGEMENT		11,064		
513040 - RRSP Expense	82203 - INFORMATION TECHNOLOGY MANAGEMENT			14,096	
513040 - RRSP Expense	82205 - COMMUNICATIONS SERVICES		1,815		
513040 - RRSP Expense	82205 - COMMUNICATIONS SERVICES			1,740	
513040 - RRSP Expense	82206 - MAPPING SERVICES		1,324		
513040 - RRSP Expense	82206 - MAPPING SERVICES			1,336	
513040 - RRSP Expense	82313 - NETWORK SUPPORT		3,358		
513040 - RRSP Expense	82313 - NETWORK SUPPORT			4,213	
513040 - RRSP Expense	82314 - ACCOUNTING OVERHEAD		4,154		
513040 - RRSP Expense	82314 - ACCOUNTING OVERHEAD			4,192	
513040 - RRSP Expense	82315 - ACCELA SUSTAINMENT		743		
513040 - RRSP Expense	82315 - ACCELA SUSTAINMENT			749	

Cost Element	Cost Center	2022 Budget Requests - Description	2021 Budget	2022 Proposed Budget	Change
513040 - RRSP Expense	82316 - SERVER SUPPORT		1,815		
513040 - RRSP Expense	82316 - SERVER SUPPORT			1,740	
513040 - RRSP Expense	82317 - CLIENT SUPPORT		2,360		
513040 - RRSP Expense	82317 - CLIENT SUPPORT			3,068	
513040 - RRSP Expense	82318 - RES SUSTAINMENT		1,469		
513040 - RRSP Expense	82318 - RES SUSTAINMENT			1,482	
513040 - RRSP Expense	82319 - SAP SUSTAINMENT		941		
513040 - RRSP Expense	82319 - SAP SUSTAINMENT			949	
513040 - RRSP Expense	82320 - PRINTER SERVICES		182		
513040 - RRSP Expense	82320 - PRINTER SERVICES			412	
513040 - RRSP Expense	82321 - NON-CORE SYSTEM SUSTAINMENT		2,211		
513040 - RRSP Expense	82321 - NON-CORE SYSTEM SUSTAINMENT			2,232	
513040 - RRSP Expense	82331 - AS400 SUSTAINMENT		380		
513040 - RRSP Expense	82331 - AS400 SUSTAINMENT			383	
513040 - RRSP Expense	82333 - FLEXSUITE SUSTAINMENT		941		
513040 - RRSP Expense	82333 - FLEXSUITE SUSTAINMENT			949	
513040 - RRSP Expense	82340 - OPENTEXT SUSTAINMENT		380		
513040 - RRSP Expense	82340 - OPENTEXT SUSTAINMENT			383	
513040 - RRSP Expense	85100 - OFFICE OF THE CFO		8,406		
513040 - RRSP Expense	85100 - OFFICE OF THE CFO			8,483	
513040 - RRSP Expense	85130 - RECEIVABLES / COLLECTIONS		763		
513040 - RRSP Expense	85130 - RECEIVABLES / COLLECTIONS			812	
513040 - RRSP Expense	85131 - CUSTOMER BILL & COLL - WATER		763		
513040 - RRSP Expense	85131 - CUSTOMER BILL & COLL - WATER			812	
513040 - RRSP Expense	85132 - CUSTOMER BILL & COLL - SEWAGE		763		
513040 - RRSP Expense	85132 - CUSTOMER BILL & COLL - SEWAGE			812	
513040 - RRSP Expense	85140 - CUSTOMER SERVICES		763		
513040 - RRSP Expense	85140 - CUSTOMER SERVICES			812	
513040 - RRSP Expense	85150 - TREASURY		437		
513040 - RRSP Expense	85150 - TREASURY			441	
513040 - RRSP Expense	85160 - FINANCIAL PLANNING		23,779		
513040 - RRSP Expense	85160 - FINANCIAL PLANNING			23,897	
513040 - RRSP Expense	85201 - RESIDENTIAL & COMMERCIAL ASSESSMENT.		12,864		
513040 - RRSP Expense	85201 - RESIDENTIAL & COMMERCIAL ASSESSMENT.			12,982	
513040 - RRSP Expense	85202 - TAXATION		3,767		
513040 - RRSP Expense	85202 - TAXATION			3,802	
513040 - RRSP Expense	85300 - ACCOUNTS PAYABLE		2,970		
513040 - RRSP Expense	85300 - ACCOUNTS PAYABLE			2,997	
513040 - RRSP Expense	85302 - STORES		3,218		
513040 - RRSP Expense	85302 - STORES			3,081	
		-	96,173	100,627	4,454
521100 - Business Travel	80200 - INTERNAL AUDIT	Mileage claims		2,000	
521100 - Business Travel	82313 - NETWORK SUPPORT		4,900		
521100 - Business Travel	82313 - NETWORK SUPPORT	Travel to Fort Chipewyan and Q9 data center location.		4,900	
521100 - Business Travel	82316 - SERVER SUPPORT		3,000		
521100 - Business Travel	82316 - SERVER SUPPORT	Travel to Q9 data center location.		3,000	
521100 - Business Travel	82317 - CLIENT SUPPORT		1,600		
521100 - Business Travel	82317 - CLIENT SUPPORT	Travel to Fort Chipewyan		1,600	
521100 - Business Travel	85100 - OFFICE OF THE CFO		2,000		
521100 - Business Travel	85110 - INSURANCE SERVICES		1,000		
521100 - Business Travel	85110 - INSURANCE SERVICES	Travel to Fort Chipewyan		1,000	
521100 - Business Travel	85160 - FINANCIAL PLANNING		2,500		
521100 - Business Travel	85160 - FINANCIAL PLANNING	Mileage claims		1,000	
521100 - Business Travel	85160 - FINANCIAL PLANNING	1 trip to Fort Chipewyan - Q3 review, 2023 budget work.		1,500	
521100 - Business Travel	85201 - RESIDENTIAL & COMMERCIAL ASSESSMENT.		5,700		
521100 - Business Travel	85201 - RESIDENTIAL & COMMERCIAL ASSESSMENT.	Property Inspections		3,900	
521100 - Business Travel	85201 - RESIDENTIAL & COMMERCIAL ASSESSMENT.	City Assessor Meetings.		1,800	
		-	20,700	20,700	-
521110 - Conference Travel	85110 - INSURANCE SERVICES	Alberta Urban Municipal Association (AUMA), Risk Conference, 1 staff, Travel & Meal expenses.		1,050	

Cost Element	Cost Center	2022 Budget Requests - Description	2021 Budget	2022 Proposed Budget	Change
521110 - Conference Travel	85201 - RESIDENTIAL & COMMERCIAL ASSESSMENT.	City Assessor Meeting/Conference-1 staff, March and October.		1,800	
		-	-	2,850	2,850
521160 - Employee Relations	82203 - INFORMATION TECHNOLOGY MANAGEMENT		3,200		
521160 - Employee Relations	82203 - INFORMATION TECHNOLOGY MANAGEMENT	57 employees x \$50		2,850	
521160 - Employee Relations	82314 - ACCOUNTING OVERHEAD		2,500		
521160 - Employee Relations	82314 - ACCOUNTING OVERHEAD	50 staff @ \$50/each		2,500	
521160 - Employee Relations	85100 - OFFICE OF THE CFO		2,000		
521160 - Employee Relations	85100 - OFFICE OF THE CFO	Employee recognition - gift cards, flowers		2,000	
521160 - Employee Relations	85160 - FINANCIAL PLANNING		1,500		
521160 - Employee Relations	85160 - FINANCIAL PLANNING	27 staff/per \$50 each		1,350	
521160 - Employee Relations	85201 - RESIDENTIAL & COMMERCIAL ASSESSMENT.		600		
521160 - Employee Relations	85201 - RESIDENTIAL & COMMERCIAL ASSESSMENT.	12 employees @ \$50/each		600	
		-	9,800	9,300	(500)
521300 - Conference Registration	82203 - INFORMATION TECHNOLOGY MANAGEMENT	Municipal Information Systems Association (MISA) Prairies Annual Conference. 2 Staff		6,000	
521300 - Conference Registration	85110 - INSURANCE SERVICES	Alberta Urban Municipal Association (AUMA), Risk Conference, 1 staff		125	
		-	-	6,125	6,125
521371 - Training - Mandatory - Fees	82313 - NETWORK SUPPORT	Implementing Secure Solutions with Virtual Private Networks, Requires to maintain certification - Online - 1 staff		5,588	
521371 - Training - Mandatory - Fees	82313 - NETWORK SUPPORT	Securing Cisco Firepower Next-Generation IPS - Online - 1staff		5,500	
521371 - Training - Mandatory - Fees	85100 - OFFICE OF THE CFO		1,000		
521371 - Training - Mandatory - Fees	85201 - RESIDENTIAL & COMMERCIAL ASSESSMENT.		300		
521371 - Training - Mandatory - Fees	85201 - RESIDENTIAL & COMMERCIAL ASSESSMENT.	Tools Course (Online) - 1 staff		300	
		Alberta Assessors Association			
		-	1,300	11,388	10,088
521373 - Training - Beneficial - Fees	82313 - NETWORK SUPPORT		15,442		
521373 - Training - Beneficial - Fees	82313 - NETWORK SUPPORT	Implementing and Operating Cisco Security Core Technology - Online - 1 staff		5,614	
521373 - Training - Beneficial - Fees	82316 - SERVER SUPPORT		6,364		
521373 - Training - Beneficial - Fees	82317 - CLIENT SUPPORT		14,384		
521373 - Training - Beneficial - Fees	85100 - OFFICE OF THE CFO		1,050		
521373 - Training - Beneficial - Fees	85160 - FINANCIAL PLANNING		14,000		
521373 - Training - Beneficial - Fees	85160 - FINANCIAL PLANNING	Various courses for CUPE and Exempt staff		12,000	
521373 - Training - Beneficial - Fees	85160 - FINANCIAL PLANNING	GFOA training for 1 Manager and 1 Supervisor		2,000	
521373 - Training - Beneficial - Fees	85201 - RESIDENTIAL & COMMERCIAL ASSESSMENT.		3,550		
521373 - Training - Beneficial - Fees	85201 - RESIDENTIAL & COMMERCIAL ASSESSMENT.	BUSI 499 Income Property Guided Case Study (on-line) x 1 Assessor II		1,700	
521373 - Training - Beneficial - Fees	85201 - RESIDENTIAL & COMMERCIAL ASSESSMENT.	Professional Development Course- Valuation of Properties-University of British Columbia (UBC) online course - 1 staff		150	
521373 - Training - Beneficial - Fees	85201 - RESIDENTIAL & COMMERCIAL ASSESSMENT.	General Real Estate Course, University of British Columbia (On-line)-1 Employee		1,000	
521373 - Training - Beneficial - Fees	85201 - RESIDENTIAL & COMMERCIAL ASSESSMENT.	Quarterly Webinars, Alberta Assessors Association (online)- 15 staff @ \$200/each		3,000	
521373 - Training - Beneficial - Fees	85202 - TAXATION		400		
		-	55,190	25,464	(29,726)
521400 - Membership & Registr. Fee	80200 - INTERNAL AUDIT		1,200		
521400 - Membership & Registr. Fee	80200 - INTERNAL AUDIT	Chartered Professional Accountants (CPA) of Alberta membership- 1 Staff		1,500	
521400 - Membership & Registr. Fee	82203 - INFORMATION TECHNOLOGY MANAGEMENT		500		
521400 - Membership & Registr. Fee	82203 - INFORMATION TECHNOLOGY MANAGEMENT	Membership for Municipal Information Systems (MISA).		500	
521400 - Membership & Registr. Fee	82314 - ACCOUNTING OVERHEAD		1,200		
521400 - Membership & Registr. Fee	82314 - ACCOUNTING OVERHEAD	Chartered Professional Accountants (CPA) of Alberta membership- 1 Staff		1,200	
521400 - Membership & Registr. Fee	85100 - OFFICE OF THE CFO		1,800		
521400 - Membership & Registr. Fee	85110 - INSURANCE SERVICES		750		
521400 - Membership & Registr. Fee	85110 - INSURANCE SERVICES	Chartered Insurance Services membership- 1 Staff		750	
521400 - Membership & Registr. Fee	85130 - RECEIVABLES / COLLECTIONS		1,200		
521400 - Membership & Registr. Fee	85130 - RECEIVABLES / COLLECTIONS	Chartered Professional Accountants (CPA) of Alberta membership- 1 Staff		1,200	
521400 - Membership & Registr. Fee	85160 - FINANCIAL PLANNING		24,000		
521400 - Membership & Registr. Fee	85160 - FINANCIAL PLANNING	CPA Dues for 1 Manager, 5 Supervisors		7,200	
521400 - Membership & Registr. Fee	85160 - FINANCIAL PLANNING	CPA Dues for 7 FA's, 1 LCA		9,600	
521400 - Membership & Registr. Fee	85201 - RESIDENTIAL & COMMERCIAL ASSESSMENT.		5,400		
521400 - Membership & Registr. Fee	85201 - RESIDENTIAL & COMMERCIAL ASSESSMENT.	Accredited/Candidate Municipal Association of Alberta (3 x Accredited members @ 500 each; 6 x Candidates @ 420 each)		4,020	
521400 - Membership & Registr. Fee	85201 - RESIDENTIAL & COMMERCIAL ASSESSMENT.	Appraisal Institute of Canada x 2 employees; \$1,000 each		2,000	
521400 - Membership & Registr. Fee	85201 - RESIDENTIAL & COMMERCIAL ASSESSMENT.	International Association of Assessing Officers (IAAO); 1 staff @ \$300		300	
521400 - Membership & Registr. Fee	85202 - TAXATION		1,200		

Cost Element	Cost Center	2022 Budget Requests - Description	2021 Budget	2022 Proposed Budget	Change
521400 - Membership & Registr. Fee	85202 - TAXATION	Chartered Professional Accountants (CPA) of Alberta membership- 1 Staff		1,200	
521400 - Membership & Registr. Fee	88000 - DRP - ADMINISTRATION		1,200		
		-	38,450	29,470	(8,980)
521500 - Freight Charges	80200 - INTERNAL AUDIT		100		
521500 - Freight Charges	82313 - NETWORK SUPPORT		500		
521500 - Freight Charges	82313 - NETWORK SUPPORT	Shipping equipment to Fort Chipewyan and Q9 data center location.		400	
521500 - Freight Charges	82316 - SERVER SUPPORT		500		
521500 - Freight Charges	82316 - SERVER SUPPORT	Shipping equipment to Q9 data center location.		400	
521500 - Freight Charges	82317 - CLIENT SUPPORT		1,000		
521500 - Freight Charges	82317 - CLIENT SUPPORT	Shipping to Fort Chipewyan		1,000	
521500 - Freight Charges	85100 - OFFICE OF THE CFO	As needed		100	
521500 - Freight Charges	85110 - INSURANCE SERVICES		600		
521500 - Freight Charges	85110 - INSURANCE SERVICES	Denial letters and other correspondence to external customers.		600	
521500 - Freight Charges	85300 - ACCOUNTS PAYABLE		240		
521500 - Freight Charges	85300 - ACCOUNTS PAYABLE	Courier charges for legal documents, time-sensitive cheques, delivery of cheques.		300	
521500 - Freight Charges	85302 - STORES		4,000		
521500 - Freight Charges	85302 - STORES	Freight for inbound goods.		6,600	
521500 - Freight Charges	85307 - FLEET INVENTORY MANAGEMENT BRANCH		500		
521500 - Freight Charges	85307 - FLEET INVENTORY MANAGEMENT BRANCH	Inbound freight for Fleet and transit parts (Overnight/Heavy freight)		500	
		-	7,440	9,900	2,460
521600 - Postage	80721 - OFFICE SERVICES		240		
521600 - Postage	80721 - OFFICE SERVICES	Postage used by Office Services, once other postage is redistributed.		240	
521600 - Postage	85130 - RECEIVABLES / COLLECTIONS		28,800		
521600 - Postage	85130 - RECEIVABLES / COLLECTIONS	Average monthly mail charges (\$1,600 for Accounts Receivable (AR) & \$600 for Collections.		26,400	
521600 - Postage	85131 - CUSTOMER BILL & COLL - WATER		69,000		
521600 - Postage	85131 - CUSTOMER BILL & COLL - WATER	Average monthly mail charges.		75,600	
521600 - Postage	85132 - CUSTOMER BILL & COLL - SEWAGE		30,000		
521600 - Postage	85132 - CUSTOMER BILL & COLL - SEWAGE	Average monthly mail charges.		32,400	
521600 - Postage	85201 - RESIDENTIAL & COMMERCIAL ASSESSMENT.		41,000		
521600 - Postage	85201 - RESIDENTIAL & COMMERCIAL ASSESSMENT.	Mailing out assessment notices, request for information letters and reminders.		37,100	
521600 - Postage	85202 - TAXATION		60,000		
521600 - Postage	85202 - TAXATION	Monthly postage for TIPP (Tax Instalment Payment Plan), transfers, 305 Adjustments, plus extra postage for mailing tax notices in May and reminder notices in August, October, and December. Lien and auction mailings in October, January to April.		50,000	
521600 - Postage	85300 - ACCOUNTS PAYABLE		1,000		
521600 - Postage	85300 - ACCOUNTS PAYABLE	Cheques mailed out weekly/bi-weekly by AP.		1,500	
		-	230,040	223,240	(6,800)
521700 - Telephone - Landline	82205 - COMMUNICATIONS SERVICES		508,407		
521700 - Telephone - Landline	82205 - COMMUNICATIONS SERVICES	Landlines and other telephony services.		508,400	
521700 - Telephone - Landline	82313 - NETWORK SUPPORT		200		
521700 - Telephone - Landline	82313 - NETWORK SUPPORT	Email to Fax service for Payroll.		200	
		-	508,607	508,600	(7)
521730 - Mobile Phones	82203 - INFORMATION TECHNOLOGY MANAGEMENT		4,320		
521730 - Mobile Phones	82203 - INFORMATION TECHNOLOGY MANAGEMENT	20x\$20x12 monthly cell phone charges.		4,800	
521730 - Mobile Phones	82314 - ACCOUNTING OVERHEAD		240		
521730 - Mobile Phones	82314 - ACCOUNTING OVERHEAD	1 phone @ \$20/month		240	
521730 - Mobile Phones	85100 - OFFICE OF THE CFO		480		
521730 - Mobile Phones	85100 - OFFICE OF THE CFO	1 phone & tablet/\$20 per month each		480	
521730 - Mobile Phones	85130 - RECEIVABLES / COLLECTIONS		240		
521730 - Mobile Phones	85130 - RECEIVABLES / COLLECTIONS	Supervisor cell phone: \$20/per month		240	
521730 - Mobile Phones	85160 - FINANCIAL PLANNING		1,200		
521730 - Mobile Phones	85160 - FINANCIAL PLANNING	6 cell phones @ \$20/each		1,440	
521730 - Mobile Phones	85201 - RESIDENTIAL & COMMERCIAL ASSESSMENT.		480		
521730 - Mobile Phones	85201 - RESIDENTIAL & COMMERCIAL ASSESSMENT.	2 phones for Inspections @ \$20/per month.		480	
521730 - Mobile Phones	85300 - ACCOUNTS PAYABLE		240		
521730 - Mobile Phones	85300 - ACCOUNTS PAYABLE	Supervisor cellphone @ \$20/month.		240	
521730 - Mobile Phones	85302 - STORES		2,000		
521730 - Mobile Phones	85302 - STORES	Cell phones for 9 employees @ \$20/each		2,160	
521730 - Mobile Phones	85307 - FLEET INVENTORY MANAGEMENT BRANCH		720		

Cost Element	Cost Center	2022 Budget Requests - Description	2021 Budget	2022 Proposed Budget	Change
521730 - Mobile Phones	85307 - FLEET INVENTORY MANAGEMENT BRANCH	Mobile phones for 3 parts technicians @ \$20/month.		740	
		-	9,920	10,820	900
521770 - Cable Television	82313 - NETWORK SUPPORT		23,633		
521770 - Cable Television	82313 - NETWORK SUPPORT	Muni cable services (various locations).		28,000	
		-	23,633	28,000	4,367
521780 - Internet	82313 - NETWORK SUPPORT		621,627		
521780 - Internet	82313 - NETWORK SUPPORT	Monthly internet, Axia, Arrow, Vital Care, Wan/MPLS. Increase for upgrades to FH3, FH4, and RCMP locations.		758,000	
		-	621,627	758,000	136,373
521795 - Information Technology Cloud Application	82313 - NETWORK SUPPORT		208,080		
521795 - Information Technology Cloud Application	82313 - NETWORK SUPPORT	Hosted Applications.		215,000	
521795 - Information Technology Cloud Application	82331 - AS400 SUSTAINMENT		58,000		
521795 - Information Technology Cloud Application	82331 - AS400 SUSTAINMENT	AS400, Hosting - Midrange		58,000	
		-	266,080	273,000	6,920
522200 - Printing And Binding	85140 - CUSTOMER SERVICES		4,000		
522200 - Printing And Binding	85140 - CUSTOMER SERVICES	Cash receipts		2,000	
522200 - Printing And Binding	85201 - RESIDENTIAL & COMMERCIAL ASSESSMENT.		100		
522200 - Printing And Binding	85202 - TAXATION		50		
522200 - Printing And Binding	85202 - TAXATION	Queens printer, annual charges in February.		20	
522200 - Printing And Binding	85300 - ACCOUNTS PAYABLE		240		
522200 - Printing And Binding	85300 - ACCOUNTS PAYABLE	Cheque printing-US cheques required & sufficient stock of Canadian.		240	
		-	4,390	2,260	(2,130)
522300 - Subscr. & Public.	82317 - CLIENT SUPPORT		21,000		
522300 - Subscr. & Public.	85201 - RESIDENTIAL & COMMERCIAL ASSESSMENT.		2,100		
522300 - Subscr. & Public.	85201 - RESIDENTIAL & COMMERCIAL ASSESSMENT.	Annual software subscription for Marshal & Swift.		2,100	
		-	23,100	2,100	(21,000)
523100 - Audit Fees	85100 - OFFICE OF THE CFO		300,000		
523100 - Audit Fees	85100 - OFFICE OF THE CFO	Annual external audit.		300,000	
		-	300,000	300,000	-
523400 - Other Fees	85300 - ACCOUNTS PAYABLE		1,200		
523400 - Other Fees	85302 - STORES	Restocking fees		600	
523400 - Other Fees	85307 - FLEET INVENTORY MANAGEMENT BRANCH		1,200		
523400 - Other Fees	85307 - FLEET INVENTORY MANAGEMENT BRANCH	Environmental fees (batteries, filters, containers)		1,200	
		-	2,400	1,800	(600)
524200 - Computer Software	82313 - NETWORK SUPPORT		10,000		
524200 - Computer Software	82313 - NETWORK SUPPORT	Additional network software licenses.		15,000	
524200 - Computer Software	82316 - SERVER SUPPORT		25,000		
524200 - Computer Software	82316 - SERVER SUPPORT	Office 365 TrueUp costs and additional server software licenses.		100,000	
524200 - Computer Software	82317 - CLIENT SUPPORT		228,985		
524200 - Computer Software	82317 - CLIENT SUPPORT	Email Signature software to control the organizations email signatures and automate a standard email signature across the organization.		12,000	
524200 - Computer Software	82317 - CLIENT SUPPORT	Increase in AutoCad subscriptions and Additional desktop software licenses.		90,000	
524200 - Computer Software	82321 - NON-CORE SYSTEM SUSTAINMENT		280,000		
524200 - Computer Software	82321 - NON-CORE SYSTEM SUSTAINMENT	Recollect Recycling Tool		15,000	
524200 - Computer Software	82321 - NON-CORE SYSTEM SUSTAINMENT	Smart Simple - CIP Grant Portal		12,500	
524200 - Computer Software	82321 - NON-CORE SYSTEM SUSTAINMENT	Facility Booking Management System		65,000	
524200 - Computer Software	82321 - NON-CORE SYSTEM SUSTAINMENT	Email Signature Tool		12,000	
524200 - Computer Software	82321 - NON-CORE SYSTEM SUSTAINMENT	Tree Plotter Management System		15,000	
524200 - Computer Software	82321 - NON-CORE SYSTEM SUSTAINMENT	Tabware Upgrade		75,000	
524200 - Computer Software	82321 - NON-CORE SYSTEM SUSTAINMENT	MCB Replacement		15,000	
		-	543,985	426,500	(117,485)
524210 - App Software Support	82202 - GIS SUSTAINMENT		72,765		
524210 - App Software Support	82202 - GIS SUSTAINMENT	Local Government Enterprise License-ESRI Canada due in May. Few other software distributed through Jan -Dec.		72,400	
524210 - App Software Support	82205 - COMMUNICATIONS SERVICES		8,300		
524210 - App Software Support	82205 - COMMUNICATIONS SERVICES	Maintenance of existing licenses.		9,400	
524210 - App Software Support	82206 - MAPPING SERVICES		14,700		
524210 - App Software Support	82206 - MAPPING SERVICES	Altalis DIDs+, Cadastral and Title Subscriptions.		14,800	
524210 - App Software Support	82313 - NETWORK SUPPORT		47,080		
524210 - App Software Support	82313 - NETWORK SUPPORT	Maintenance of existing licenses.		117,300	

Cost Element	Cost Center	2022 Budget Requests - Description	2021 Budget	2022 Proposed Budget	Change
524210 - App Software Support	82315 - ACCELA SUSTAINMENT	Accela annual renewals, due in December.	181,825		
524210 - App Software Support	82315 - ACCELA SUSTAINMENT			145,000	
524210 - App Software Support	82316 - SERVER SUPPORT		1,105,399	2,169,700	
524210 - App Software Support	82316 - SERVER SUPPORT	Maintenance of existing licenses. Increase due to Server Storage model. Purchasing cloud infrastructure vs. physical servers.			
524210 - App Software Support	82317 - CLIENT SUPPORT	Maintenance of existing licenses.	1,059,501		
524210 - App Software Support	82317 - CLIENT SUPPORT			204,900	
524210 - App Software Support	82318 - RES SUSTAINMENT		194,875	193,000	
524210 - App Software Support	82318 - RES SUSTAINMENT	\$88,000 for FDM license and support due in December; \$22,000 Telestaff and few other due in November. \$18,000 Fire Station System-Phoenix due in August; \$19,000 Inventory and Asset Management due in November.			
524210 - App Software Support	82319 - SAP SUSTAINMENT	SAP All in One-Illumiti, annual maintenance \$1,300,000 due in December. \$91,000 Oracle Support due in February. Various other software such as Serenic Software \$22,000 and \$21,000 Website hosting software due in Oct & Se	1,431,250	1,417,500	
524210 - App Software Support	82319 - SAP SUSTAINMENT				
524210 - App Software Support	82319 - SAP SUSTAINMENT			243,000	
524210 - App Software Support	82320 - PRINTER SERVICES	Maintenance of existing licenses.	9,200		
524210 - App Software Support	82320 - PRINTER SERVICES			9,200	
524210 - App Software Support	82321 - NON-CORE SYSTEM SUSTAINMENT		858,525	794,000	
524210 - App Software Support	82321 - NON-CORE SYSTEM SUSTAINMENT	\$45,000 Tabware Hosting due in December; \$41,000 HootSuite Enterprise for media work due in February; \$48,300 LIME software due in December; \$70,000 Neptune software due in December; \$79,000 Taleo licenses due in December.			
524210 - App Software Support	82321 - NON-CORE SYSTEM SUSTAINMENT	\$41,800 Procurement E-bidding software and \$61,000 Agenda Management by Granicus		102,800	
524210 - App Software Support	82321 - NON-CORE SYSTEM SUSTAINMENT	\$45,500 Transportation Management software		45,500	
524210 - App Software Support	82333 - FLEXSUITE SUSTAINMENT	Various other software distributed from January -December.	77,610		
524210 - App Software Support	82333 - FLEXSUITE SUSTAINMENT	Application Software support - Flexsuite annual support		79,200	
524210 - App Software Support	82340 - OPENTEXT SUSTAINMENT		188,450	194,000	
524210 - App Software Support	82340 - OPENTEXT SUSTAINMENT				
		-	5,249,480	5,811,700	562,220
524400 - Security	85140 - CUSTOMER SERVICES	Cash deposits	25,200		
524400 - Security	85140 - CUSTOMER SERVICES			25,200	
		-	25,200	25,200	-
525000 - Gen. Serv.-Contracted	82202 - GIS SUSTAINMENT	Pictometry and Amazon Web Services.	1,039,277	1,162,700	
525000 - Gen. Serv.-Contracted	82202 - GIS SUSTAINMENT				
525000 - Gen. Serv.-Contracted	82205 - COMMUNICATIONS SERVICES	AV support - Council Chambers.	9,900	39,900	
525000 - Gen. Serv.-Contracted	82205 - COMMUNICATIONS SERVICES				
525000 - Gen. Serv.-Contracted	82315 - ACCELA SUSTAINMENT	Vendor specific additional support (Ex:upgrades, enhancements)	280,000	200,000	
525000 - Gen. Serv.-Contracted	82315 - ACCELA SUSTAINMENT				
525000 - Gen. Serv.-Contracted	82316 - SERVER SUPPORT		50,000	5,000	
525000 - Gen. Serv.-Contracted	82316 - SERVER SUPPORT	FDM Adhoc work - Central Square		15,000	
525000 - Gen. Serv.-Contracted	82318 - RES SUSTAINMENT		30,000		
525000 - Gen. Serv.-Contracted	82318 - RES SUSTAINMENT	Illumiti Sustainment support. Increase for planned work in 2022		1,083,700	
525000 - Gen. Serv.-Contracted	82319 - SAP SUSTAINMENT		979,620		
525000 - Gen. Serv.-Contracted	82319 - SAP SUSTAINMENT	Contracted services for non-core system sustainment		71,100	
525000 - Gen. Serv.-Contracted	82321 - NON-CORE SYSTEM SUSTAINMENT		2,200		
525000 - Gen. Serv.-Contracted	82331 - AS400 SUSTAINMENT	Bellamy	122,400	122,400	
525000 - Gen. Serv.-Contracted	82331 - AS400 SUSTAINMENT				
525000 - Gen. Serv.-Contracted	82333 - FLEXSUITE SUSTAINMENT	Municipal Data Services (MDSI).	30,000	30,000	
525000 - Gen. Serv.-Contracted	82333 - FLEXSUITE SUSTAINMENT				
525000 - Gen. Serv.-Contracted	85201 - RESIDENTIAL & COMMERCIAL ASSESSMENT.	Multiple regression analysis.	142,000	125,000	
525000 - Gen. Serv.-Contracted	85201 - RESIDENTIAL & COMMERCIAL ASSESSMENT.			9,000	
525000 - Gen. Serv.-Contracted	85201 - RESIDENTIAL & COMMERCIAL ASSESSMENT.			9,000	
525000 - Gen. Serv.-Contracted	85201 - RESIDENTIAL & COMMERCIAL ASSESSMENT.			9,000	
525000 - Gen. Serv.-Contracted	85201 - RESIDENTIAL & COMMERCIAL ASSESSMENT.			9,000	
525000 - Gen. Serv.-Contracted	88000 - DRP - ADMINISTRATION	2022 Contingency		1,000,000	
		-	2,685,397	3,881,800	1,196,403
525330 - Network Equip.-R&M	82205 - COMMUNICATIONS SERVICES	Mobility refresh		85,200	
525330 - Network Equip.-R&M	82205 - COMMUNICATIONS SERVICES	Radio Equipment		10,000	

Cost Element	Cost Center	2022 Budget Requests - Description	2021 Budget	2022 Proposed Budget	Change
525330 - Network Equip.-R&M	82205 - COMMUNICATIONS SERVICES	Mobile devices, additional requests and Repairs.		78,000	
525330 - Network Equip.-R&M	82313 - NETWORK SUPPORT		407,000		
525330 - Network Equip.-R&M	82313 - NETWORK SUPPORT	Equipment repair, Programming/changes, new devices.		399,000	
		-	407,000	572,200	165,200
526300 - Equipment Rental & Lease	80721 - OFFICE SERVICES		10,000		
526300 - Equipment Rental & Lease	80721 - OFFICE SERVICES	Lease payment on mail machine.		10,500	
		-	10,000	10,500	500
526600 - Room Rental	85160 - FINANCIAL PLANNING		1,000		
526600 - Room Rental	85160 - FINANCIAL PLANNING	2023 budget - Dry Run review/Council meetings.		1,000	
		-	1,000	1,000	-
527400 - Insurance Premiums	85110 - INSURANCE SERVICES		5,173,000		
527400 - Insurance Premiums	85110 - INSURANCE SERVICES	Anticipated 2022 Premium		5,073,000	
		-	5,173,000	5,073,000	(100,000)
534510 - Title Searches	85201 - RESIDENTIAL & COMMERCIAL ASSESSMENT.		1,500		
534510 - Title Searches	85201 - RESIDENTIAL & COMMERCIAL ASSESSMENT.	Title searches for sales validation.		3,600	
534510 - Title Searches	85202 - TAXATION		4,200		
534510 - Title Searches	85202 - TAXATION	Title searches - October to March require more due to lien and auction process.		3,000	
534510 - Title Searches	85300 - ACCOUNTS PAYABLE	Alberta Land Titles, Title searches, etc.		1,800	
		-	5,700	8,400	2,700
550080 - Inventory Price Difference Adjustment	85302 - STORES		1,000		
550080 - Inventory Price Difference Adjustment	85302 - STORES	Difference from purchased price vs actual or updated price.		1,000	
550080 - Inventory Price Difference Adjustment	85307 - FLEET INVENTORY MANAGEMENT BRANCH		1,200		
550080 - Inventory Price Difference Adjustment	85307 - FLEET INVENTORY MANAGEMENT BRANCH	Pricing difference with inventory to adjust current cost vs purchased price.		1,200	
		-	2,200	2,200	-
550090 - Inventory Loss/Gain Adjustment	85302 - STORES		15,000		
550090 - Inventory Loss/Gain Adjustment	85302 - STORES	Inventory adjustment (+/-) lost or gain.		15,000	
550090 - Inventory Loss/Gain Adjustment	85307 - FLEET INVENTORY MANAGEMENT BRANCH		15,000		
550090 - Inventory Loss/Gain Adjustment	85307 - FLEET INVENTORY MANAGEMENT BRANCH	Inventory adjustments (damaged or located inventory +/-)		15,000	
		-	30,000	30,000	-
551100 - Stationary & Office Supplies	80721 - OFFICE SERVICES		5,000		
551100 - Stationary & Office Supplies	80721 - OFFICE SERVICES	Mail machine ink and maintenance agreement.		7,000	
551100 - Stationary & Office Supplies	82203 - INFORMATION TECHNOLOGY MANAGEMENT		3,600		
551100 - Stationary & Office Supplies	82203 - INFORMATION TECHNOLOGY MANAGEMENT	Office supplies as required.		3,600	
551100 - Stationary & Office Supplies	82206 - MAPPING SERVICES		2,000		
551100 - Stationary & Office Supplies	82206 - MAPPING SERVICES	Office supplies as required.		2,000	
551100 - Stationary & Office Supplies	82206 - MAPPING SERVICES	Plotter T3500 ink and Paper.		2,000	
551100 - Stationary & Office Supplies	82314 - ACCOUNTING OVERHEAD		1,000		
551100 - Stationary & Office Supplies	82314 - ACCOUNTING OVERHEAD	Miscellaneous supplies as required.		1,000	
551100 - Stationary & Office Supplies	82320 - PRINTER SERVICES		321,579		
551100 - Stationary & Office Supplies	82320 - PRINTER SERVICES	Copier printer supplies: paper, plotters, scanners, etc. Increase to plan rate expected due to new provider.		381,600	
551100 - Stationary & Office Supplies	85100 - OFFICE OF THE CFO		1,000		
551100 - Stationary & Office Supplies	85100 - OFFICE OF THE CFO	As needed throughout the year.		1,000	
551100 - Stationary & Office Supplies	85110 - INSURANCE SERVICES		300		
551100 - Stationary & Office Supplies	85110 - INSURANCE SERVICES	Miscellaneous supplies as required.		300	
551100 - Stationary & Office Supplies	85130 - RECEIVABLES / COLLECTIONS		7,500		
551100 - Stationary & Office Supplies	85130 - RECEIVABLES / COLLECTIONS	Office supplies, pressure seal paper.		4,000	
551100 - Stationary & Office Supplies	85131 - CUSTOMER BILL & COLL - WATER		24,000		
551100 - Stationary & Office Supplies	85131 - CUSTOMER BILL & COLL - WATER	Office supplies, pressure seal paper, etc.		24,000	
551100 - Stationary & Office Supplies	85140 - CUSTOMER SERVICES		4,500		
551100 - Stationary & Office Supplies	85140 - CUSTOMER SERVICES	Miscellaneous office supplies		2,000	
551100 - Stationary & Office Supplies	85160 - FINANCIAL PLANNING		1,200		
551100 - Stationary & Office Supplies	85160 - FINANCIAL PLANNING	Office supplies		1,000	
551100 - Stationary & Office Supplies	85201 - RESIDENTIAL & COMMERCIAL ASSESSMENT.		4,300		
551100 - Stationary & Office Supplies	85201 - RESIDENTIAL & COMMERCIAL ASSESSMENT.	Assessment Pressure Seal stocks-20 boxes @\$215/box; and other supplies as required.		4,900	
551100 - Stationary & Office Supplies	85202 - TAXATION			5,000	
551100 - Stationary & Office Supplies	85300 - ACCOUNTS PAYABLE		2,000		
551100 - Stationary & Office Supplies	85300 - ACCOUNTS PAYABLE	Miscellaneous supplies.		2,000	
551100 - Stationary & Office Supplies	85302 - STORES		1,000		

Cost Element	Cost Center	2022 Budget Requests - Description	2021 Budget	2022 Proposed Budget	Change
551100 - Stationary & Office Supplies	85302 - STORES	Warehouse office supplies.		1,200	
551100 - Stationary & Office Supplies	85307 - FLEET INVENTORY MANAGEMENT BRANCH		600		
551100 - Stationary & Office Supplies	85307 - FLEET INVENTORY MANAGEMENT BRANCH	Office supplies for the parts/warehouse locations.		800	
551100 - Stationary & Office Supplies	88000 - DRP - ADMINISTRATION		230		
		-	379,809	443,400	63,591
551201 - Protective Apparel	85201 - RESIDENTIAL & COMMERCIAL ASSESSMENT.		3,000		
551201 - Protective Apparel	85201 - RESIDENTIAL & COMMERCIAL ASSESSMENT.	Boots and other safety equipment as needed for 5 staff @ \$200/each.		1,000	
551201 - Protective Apparel	85302 - STORES		1,350		
551201 - Protective Apparel	85302 - STORES	Safety boots for warehouse technicians. \$150 x10		1,500	
551201 - Protective Apparel	85307 - FLEET INVENTORY MANAGEMENT BRANCH		450		
551201 - Protective Apparel	85307 - FLEET INVENTORY MANAGEMENT BRANCH	Safety boots for parts technicians. \$150 x3		450	
		-	4,800	2,950	(1,850)
551300 - Janitorial Supplies	85302 - STORES		200		
551300 - Janitorial Supplies	85302 - STORES	Cleaning supplies (soap, degreasers)		250	
		-	200	250	50
551410 - Food Cost	80721 - OFFICE SERVICES	Team appreciation, team building, etc.		500	
551410 - Food Cost	82203 - INFORMATION TECHNOLOGY MANAGEMENT		2,500		
551410 - Food Cost	82203 - INFORMATION TECHNOLOGY MANAGEMENT	As required for various events.		2,500	
551410 - Food Cost	82314 - ACCOUNTING OVERHEAD		3,500		
551410 - Food Cost	82314 - ACCOUNTING OVERHEAD	Staff functions.		3,000	
551410 - Food Cost	85100 - OFFICE OF THE CFO		1,000		
551410 - Food Cost	85100 - OFFICE OF THE CFO	As needed at meetings.		1,000	
551410 - Food Cost	85160 - FINANCIAL PLANNING		3,000		
551410 - Food Cost	85160 - FINANCIAL PLANNING	Team events		2,000	
551410 - Food Cost	85201 - RESIDENTIAL & COMMERCIAL ASSESSMENT.		500		
551410 - Food Cost	85201 - RESIDENTIAL & COMMERCIAL ASSESSMENT.	Staff appreciation after declaration of assessment.		500	
		-	10,500	9,500	(1,000)
551500 - Catered Foods	85160 - FINANCIAL PLANNING		9,000		
551500 - Catered Foods	85160 - FINANCIAL PLANNING	2022 budget, 2023 budget, Dry Run review, Council meetings.		10,000	
		-	9,000	10,000	1,000
551610 - First Aid Supplies	85302 - STORES		2,000		
551610 - First Aid Supplies	85302 - STORES	First aid kit replacement for all locations (Yearly).		500	
		-	2,000	500	(1,500)
552100 - Fuels	85302 - STORES		500		
552100 - Fuels	85302 - STORES	Fuel for diesel forklift.		500	
552100 - Fuels	85307 - FLEET INVENTORY MANAGEMENT BRANCH		600		
552100 - Fuels	85307 - FLEET INVENTORY MANAGEMENT BRANCH	Fuel for forklift.		600	
		-	1,100	1,100	-
552400 - Consumables	80721 - OFFICE SERVICES		1,200		
552400 - Consumables	80721 - OFFICE SERVICES	Kleenex, Lysol wipes, hand sanitizers, masks, etc.		1,200	
552400 - Consumables	85110 - INSURANCE SERVICES		300		
552400 - Consumables	85110 - INSURANCE SERVICES	Kleenex, lysol wipes, etc.		300	
552400 - Consumables	85300 - ACCOUNTS PAYABLE		1,200		
552400 - Consumables	85300 - ACCOUNTS PAYABLE	Kleenex, Lysol wipes, Hand Sanitizers, Masks, etc.		1,200	
552400 - Consumables	85302 - STORES		1,500		
552400 - Consumables	85302 - STORES	Wipes, Kleenex, batteries, pallet wrap		1,500	
552400 - Consumables	85307 - FLEET INVENTORY MANAGEMENT BRANCH		600		
552400 - Consumables	85307 - FLEET INVENTORY MANAGEMENT BRANCH	Kleenex, lysol wipes, etc.		1,200	
		-	4,800	5,400	600
552760 - Consum - Small Tools	85302 - STORES		1,200		
552760 - Consum - Small Tools	85302 - STORES	Warehouse tools, pallet jacks, knives, cutters, carts, pallet banding.		1,200	
552760 - Consum - Small Tools	85307 - FLEET INVENTORY MANAGEMENT BRANCH		600		
552760 - Consum - Small Tools	85307 - FLEET INVENTORY MANAGEMENT BRANCH	Shop tools; box cutters, knives, banding tools, etc.		600	
		-	1,800	1,800	-
553100 - Chemicals And Salts	85302 - STORES		200		
553100 - Chemicals And Salts	85302 - STORES	Ice melt used around doorways and loading docks.		300	
		-	200	300	100
553900 - Oth Constr/Maint Supply	85302 - STORES		3,500		
		-	3,500	-	(3,500)
563000 - Equipment & Furnishing	80200 - INTERNAL AUDIT		500		

Cost Element	Cost Center	2022 Budget Requests - Description	2021 Budget	2022 Proposed Budget	Change
563000 - Equipment & Furnishing	82316 - SERVER SUPPORT	IT computer hardware		15,000	
563000 - Equipment & Furnishing	85100 - OFFICE OF THE CFO	Miscellaneous equipment as needed.		500	
563000 - Equipment & Furnishing	85300 - ACCOUNTS PAYABLE		1,200		
563000 - Equipment & Furnishing	85300 - ACCOUNTS PAYABLE	1 Scanner replacement as needed.		1,200	
563000 - Equipment & Furnishing	85302 - STORES		5,000		
563000 - Equipment & Furnishing	85302 - STORES	Moving cost for Stores locations.		10,000	
		-	6,700	26,700	20,000
563100 - Computer Hardware	82317 - CLIENT SUPPORT		992,252		
563100 - Computer Hardware	82317 - CLIENT SUPPORT	IT Computer hardware		734,000	
		-	992,252	734,000	(258,252)
576300 - Bad Debt-Water	85131 - CUSTOMER BILL & COLL - WATER		12,000		
576300 - Bad Debt-Water	85131 - CUSTOMER BILL & COLL - WATER	Based on adjusted valuation.		27,600	
		-	12,000	27,600	15,600
576310 - Bad Debt-Sewer	85132 - CUSTOMER BILL & COLL - SEWAGE		12,000		
576310 - Bad Debt-Sewer	85132 - CUSTOMER BILL & COLL - SEWAGE	Based on adjusted valuation.		12,000	
		-	12,000	12,000	-
580000 - Cash Over/Underage	85140 - CUSTOMER SERVICES		500		
580000 - Cash Over/Underage	85140 - CUSTOMER SERVICES	Miscellaneous cash shortages through 2022.		500	
		-	500	500	-
581400 - Bank Charges	85131 - CUSTOMER BILL & COLL - WATER		3,060		
581400 - Bank Charges	85131 - CUSTOMER BILL & COLL - WATER	Monthly average pre-authorized Debit & MICR fees.		4,200	
581400 - Bank Charges	85140 - CUSTOMER SERVICES		3,600		
581400 - Bank Charges	85140 - CUSTOMER SERVICES	Banking fees		6,000	
581400 - Bank Charges	85202 - TAXATION		3,600		
581400 - Bank Charges	85202 - TAXATION	NSF fees for TIPP (Tax Instalment Payment Plan) and tax payments returned.		3,600	
581400 - Bank Charges	85300 - ACCOUNTS PAYABLE		1,200		
581400 - Bank Charges	85300 - ACCOUNTS PAYABLE	RBC, EFT program charges.		1,400	
		-	11,460	15,200	3,740
581410 - Interac-Bank Charges	85130 - RECEIVABLES / COLLECTIONS		92,400		
581410 - Interac-Bank Charges	85130 - RECEIVABLES / COLLECTIONS	Bank charges		156,000	
581410 - Interac-Bank Charges	85140 - CUSTOMER SERVICES		60,000		
581410 - Interac-Bank Charges	85140 - CUSTOMER SERVICES	Monthly interact processing fees.		60,000	
		-	152,400	216,000	63,600
591120 - Collection Costs	85130 - RECEIVABLES / COLLECTIONS		12,000		
591120 - Collection Costs	85130 - RECEIVABLES / COLLECTIONS	Debt collection fees		18,000	
591120 - Collection Costs	85131 - CUSTOMER BILL & COLL - WATER		720		
591120 - Collection Costs	85131 - CUSTOMER BILL & COLL - WATER	Based on monthly average charges - Collection costs		800	
591120 - Collection Costs	85132 - CUSTOMER BILL & COLL - SEWAGE		720		
591120 - Collection Costs	85132 - CUSTOMER BILL & COLL - SEWAGE	Based on monthly average cost.		800	
591120 - Collection Costs	85202 - TAXATION		2,300		
591120 - Collection Costs	85202 - TAXATION	Registration for liens in April (\$4,000), and discharges during year (\$250/quarter).		5,000	
		-	15,740	24,600	8,860
592820 - General Trade Bad Debt	85130 - RECEIVABLES / COLLECTIONS		258,000		
592820 - General Trade Bad Debt	85130 - RECEIVABLES / COLLECTIONS	Approximately over 90 days at risk.		258,000	
		-	258,000	258,000	-
595310 - Obsolete Inventory	85302 - STORES		50,000		
595310 - Obsolete Inventory	85302 - STORES	Obsolete inventory (Deadstock not returnable)		70,000	
595310 - Obsolete Inventory	85307 - FLEET INVENTORY MANAGEMENT BRANCH		150,000		
595310 - Obsolete Inventory	85307 - FLEET INVENTORY MANAGEMENT BRANCH	Write-off obsolete inventory, inventory not refundable to the vendor.		150,000	
		-	200,000	220,000	20,000



REGIONAL MUNICIPALITY OF WOOD BUFFALO

2022 PROPOSED BUDGET

Regional Municipality of Wood Buffalo

Corporate Summary / Financial Services

Financial Planning

B_FP

Description of Service

The Financial Planning Branch consists of the following sub branches:

Financial Planning

	2021 Budget	2022 Proposed Budget	Change	2023 Plan	2024 Plan
Revenues:	-	-	-	-	-
Salaries Wages and Benefits	3,927,527	3,863,590	(63,937)	3,863,590	3,863,590
Contracted and General Services	44,200	37,090	(7,110)	37,832	38,588
Materials Goods Supplies and Utilities	13,200	13,000	(200)	13,260	13,525
Expenses:	3,984,927	3,913,680	(71,247)	3,914,682	3,915,704
NET	(3,984,927)	(3,913,680)	71,247	(3,914,682)	(3,915,704)

REGIONAL MUNICIPALITY OF WOOD BUFFALO

2022 PROPOSED BUDGET

Regional Municipality of Wood Buffalo
Corporate Summary / Financial Services
Financial Planning

B_FP

	2021 Budget	2022 Proposed Budget	Change
Revenues:	-	-	-
Exempt Salary - Regular	1,018,762	1,005,770	(12,992)
CUPE Reg. Wages	2,291,656	2,207,462	(84,194)
CUPE OT Wages	5,000	5,000	-
Benefit Allocation	151,711	173,325	21,614
EI Expense	32,370	31,174	(1,196)
CPP Expense	85,941	89,232	3,291
LAPP Expense	317,870	327,289	9,419
RRSP Expense	24,216	24,338	121
Salaries Wages and Benefits	3,927,527	3,863,590	(63,937)
Business Travel	2,500	2,500	-
Employee Relations	1,500	1,350	(150)
Training - Beneficial - Fees	14,000	14,000	-
Membership & Registr. Fee	24,000	16,800	(7,200)
Mobile Phones	1,200	1,440	240
Room Rental	1,000	1,000	-
Contracted and General Services	44,200	37,090	(7,110)
Stationary & Office Supplies	1,200	1,000	(200)
Food Cost	3,000	2,000	(1,000)
Catered Foods	9,000	10,000	1,000
Materials Goods Supplies and Utilities	13,200	13,000	(200)
Expenses:	3,984,927	3,913,680	(71,247)
NET	(3,984,927)	(3,913,680)	71,247



REGIONAL MUNICIPALITY OF WOOD BUFFALO

2022 PROPOSED BUDGET

Regional Municipality of Wood Buffalo
Corporate Summary / Financial Services
Financial Planning

B_FP

Cost Element	Cost Center	2022 Budget Requests - Description	2021 Budget	2022 Proposed Budget	Change
511100 - Exempt Salary - Regular	85150 - TREASURY		18,066		
511100 - Exempt Salary - Regular	85150 - TREASURY			17,900	
511100 - Exempt Salary - Regular	85160 - FINANCIAL PLANNING		1,000,696		
511100 - Exempt Salary - Regular	85160 - FINANCIAL PLANNING			987,870	
		-	1,018,762	1,005,770	(12,992)
512500 - CUPE Reg. Wages	85160 - FINANCIAL PLANNING		2,291,656		
512500 - CUPE Reg. Wages	85160 - FINANCIAL PLANNING			2,207,462	
		-	2,291,656	2,207,462	(84,194)
512600 - CUPE OT Wages	85160 - FINANCIAL PLANNING		5,000		
512600 - CUPE OT Wages	85160 - FINANCIAL PLANNING	OT possibly required for year-end and budget work.		5,000	
		-	5,000	5,000	-
513000 - Benefit Allocation	85150 - TREASURY		883		
513000 - Benefit Allocation	85150 - TREASURY			999	
513000 - Benefit Allocation	85160 - FINANCIAL PLANNING		150,828		
513000 - Benefit Allocation	85160 - FINANCIAL PLANNING			172,326	
		-	151,711	173,325	21,614
513010 - EI Expense	85150 - TREASURY		120		
513010 - EI Expense	85150 - TREASURY			120	
513010 - EI Expense	85160 - FINANCIAL PLANNING		32,250		
513010 - EI Expense	85160 - FINANCIAL PLANNING			31,054	
		-	32,370	31,174	(1,196)
513020 - CPP Expense	85150 - TREASURY		318		
513020 - CPP Expense	85150 - TREASURY			343	
513020 - CPP Expense	85160 - FINANCIAL PLANNING		85,623		
513020 - CPP Expense	85160 - FINANCIAL PLANNING			88,889	
		-	85,941	89,232	3,291
513030 - LAPP Expense	85150 - TREASURY		1,850		
513030 - LAPP Expense	85150 - TREASURY			2,248	
513030 - LAPP Expense	85160 - FINANCIAL PLANNING		316,020		
513030 - LAPP Expense	85160 - FINANCIAL PLANNING			325,041	
		-	317,870	327,289	9,419
513040 - RRSP Expense	85150 - TREASURY		437		
513040 - RRSP Expense	85150 - TREASURY			441	
513040 - RRSP Expense	85160 - FINANCIAL PLANNING		23,779		
513040 - RRSP Expense	85160 - FINANCIAL PLANNING			23,897	
		-	24,216	24,338	121
521100 - Business Travel	85160 - FINANCIAL PLANNING		2,500		
521100 - Business Travel	85160 - FINANCIAL PLANNING	Mileage claims		1,000	
521100 - Business Travel	85160 - FINANCIAL PLANNING	1 trip to Fort Chipewyan - Q3 review, 2023 budget work.		1,500	
		-	2,500	2,500	-
521160 - Employee Relations	85160 - FINANCIAL PLANNING		1,500		
521160 - Employee Relations	85160 - FINANCIAL PLANNING	27 staff/per \$50 each		1,350	
		-	1,500	1,350	(150)
521373 - Training - Beneficial - Fees	85160 - FINANCIAL PLANNING		14,000		
521373 - Training - Beneficial - Fees	85160 - FINANCIAL PLANNING	Various courses for CUPE and Exempt staff		12,000	
521373 - Training - Beneficial - Fees	85160 - FINANCIAL PLANNING	GFOA training for 1 Manager and 1 Supervisor		2,000	
		-	14,000	14,000	-
521400 - Membership & Registr. Fee	85160 - FINANCIAL PLANNING		24,000		
521400 - Membership & Registr. Fee	85160 - FINANCIAL PLANNING	CPA Dues for 1 Manager, 5 Supervisors		7,200	
521400 - Membership & Registr. Fee	85160 - FINANCIAL PLANNING	CPA Dues for 7 FA's, 1 LCA		9,600	
		-	24,000	16,800	(7,200)

Cost Element	Cost Center	2022 Budget Requests - Description	2021 Budget	2022 Proposed Budget	Change
521730 - Mobile Phones	85160 - FINANCIAL PLANNING		1,200		
521730 - Mobile Phones	85160 - FINANCIAL PLANNING	6 cell phones @ \$20/each		1,440	
		-	1,200	1,440	240
526600 - Room Rental	85160 - FINANCIAL PLANNING		1,000		
526600 - Room Rental	85160 - FINANCIAL PLANNING	2023 budget - Dry Run review/Council meetings.		1,000	
		-	1,000	1,000	-
551100 - Stationary & Office Supplies	85160 - FINANCIAL PLANNING		1,200		
551100 - Stationary & Office Supplies	85160 - FINANCIAL PLANNING	Office supplies		1,000	
		-	1,200	1,000	(200)
551410 - Food Cost	85160 - FINANCIAL PLANNING		3,000		
551410 - Food Cost	85160 - FINANCIAL PLANNING	Team events		2,000	
		-	3,000	2,000	(1,000)
551500 - Catered Foods	85160 - FINANCIAL PLANNING		9,000		
551500 - Catered Foods	85160 - FINANCIAL PLANNING	2022 budget, 2023 budget, Dry Run review, Council meetings.		10,000	
		-	9,000	10,000	1,000



REGIONAL MUNICIPALITY OF WOOD BUFFALO

2022 PROPOSED BUDGET

Regional Municipality of Wood Buffalo

Corporate Summary / Financial Services

Accounting Services

B_AS

Description of Service

The Accounting Services Branch consists of the following sub branches:

Accounting Services

	2021 Budget	2022 Proposed Budget	Change	2023 Plan	2024 Plan
Sales and User Charges	310,400	326,400	16,000	326,400	326,400
Penalties and Costs on Taxes	352,400	332,400	(20,000)	332,400	332,400
Other Revenue	537,600	535,000	(2,600)	535,000	535,000
Revenues:	1,200,400	1,193,800	(6,600)	1,193,800	1,193,800
Salaries Wages and Benefits	5,661,076	5,638,127	(22,950)	5,638,127	5,638,127
Contracted and General Services	5,420,960	5,319,545	(101,415)	5,425,936	5,534,455
Purchases from Other Governments	4,200	4,800	600	4,896	4,994
Materials Goods Supplies and Utilities	303,200	325,500	22,300	332,010	338,650
Provision for Allowances	296,000	283,200	(12,800)	283,200	283,200
Bank Charges and Short-Term Interest	164,360	231,700	67,340	236,334	241,061
Other Expenditures	15,740	24,600	8,860	25,092	25,594
Expenses:	11,865,536	11,827,472	(38,065)	11,945,595	12,066,080
NET	(10,665,136)	(10,633,672)	31,465	(10,751,795)	(10,872,280)



REGIONAL MUNICIPALITY OF WOOD BUFFALO

2022 PROPOSED BUDGET

Regional Municipality of Wood Buffalo
Corporate Summary / Financial Services
Accounting Services

B_AS

	2021 Budget	2022 Proposed Budget	Change
Tax Certificates	200,000	200,000	-
Tax Recovery Charges	6,000	8,000	2,000
Transfer Fee - From Utility Accts To Tax	60,000	80,000	20,000
Administration Fees	44,400	38,400	(6,000)
Sales and User Charges	310,400	326,400	16,000
General Penalty	200,000	156,000	(44,000)
Water Utility Penalty	108,000	126,000	18,000
Sewer Utility Penalty	44,400	50,400	6,000
Penalties and Costs on Taxes	352,400	332,400	(20,000)
Cost Reimbursement	528,000	510,000	(18,000)
NSF Cheque Charges	9,600	25,000	15,400
Other Revenue	537,600	535,000	(2,600)
Other Revenue	537,600	535,000	(2,600)
Revenues:	1,200,400	1,193,800	(6,600)
Exempt Salary - Regular	722,490	715,954	(6,536)
CUPE Reg. Wages	4,021,580	3,976,846	(44,733)
CUPE OT Wages	18,750	20,500	1,750
CUPE Shift Differential	4,000	4,200	200
Benefit Allocation	219,624	248,770	29,147
EI Expense	54,261	53,829	(432)
CPP Expense	143,046	152,634	9,588
LAPP Expense	460,164	448,074	(12,090)
RRSP Expense	17,162	17,319	157
Salaries Wages and Benefits	5,661,076	5,638,127	(22,950)
Business Travel	1,000	1,000	-
Conference Travel	-	1,050	1,050
Employee Relations	2,500	2,500	-
Conference Registration	-	125	125
Training - Beneficial - Fees	400	-	(400)



REGIONAL MUNICIPALITY
OF WOOD BUFFALO

REGIONAL MUNICIPALITY OF WOOD BUFFALO

2022 PROPOSED BUDGET

Regional Municipality of Wood Buffalo
Corporate Summary / Financial Services
Accounting Services

B_AS

	2021 Budget	2022 Proposed Budget	Change
Membership & Registr. Fee	4,350	4,350	-
Freight Charges	5,340	8,000	2,660
Postage	189,040	186,140	(2,900)
Mobile Phones	3,440	3,620	180
Printing And Binding	4,290	2,260	(2,030)
Other Fees	2,400	1,800	(600)
Security	25,200	25,200	-
Equipment Rental & Lease	10,000	10,500	500
Insurance Premiums	5,173,000	5,073,000	(100,000)
Contracted and General Services	5,420,960	5,319,545	(101,415)
Title Searches	4,200	4,800	600
Purchases from Other Governments	4,200	4,800	600
Inventory Price Difference Adjustment	2,200	2,200	-
Inventory Loss/Gain Adjustment	30,000	30,000	-
Stationary & Office Supplies	45,900	47,300	1,400
Protective Apparel	1,800	1,950	150
Janitorial Supplies	200	250	50
Food Cost	3,500	3,500	-
First Aid Supplies	2,000	500	(1,500)
Fuels	1,100	1,100	-
Consumables	4,800	5,400	600
Consum - Small Tools	1,800	1,800	-
Chemicals And Salts	200	300	100
Oth Constr/Maint Supply	3,500	-	(3,500)
Equipment & Furnishing	6,200	11,200	5,000
Obsolete Inventory	200,000	220,000	20,000
Materials Goods Supplies and Utilities	303,200	325,500	22,300
Bad Debts Collected	14,000	(14,400)	(28,400)
Bad Debt-Water	12,000	27,600	15,600
Bad Debt-Sewer	12,000	12,000	-



REGIONAL MUNICIPALITY
OF WOOD BUFFALO

REGIONAL MUNICIPALITY OF WOOD BUFFALO

2022 PROPOSED BUDGET

Regional Municipality of Wood Buffalo
Corporate Summary / Financial Services

Accounting Services

B_AS

	2021 Budget	2022 Proposed Budget	Change
General Trade Bad Debt	258,000	258,000	-
Provision for Allowances	296,000	283,200	(12,800)
Cash Over/Underage	500	500	-
Bank Charges	11,460	15,200	3,740
Interac-Bank Charges	152,400	216,000	63,600
Bank Charges and Short-Term Interest	164,360	231,700	67,340
Collection Costs	15,740	24,600	8,860
Other Expenditures	15,740	24,600	8,860
Expenses:	11,865,536	11,827,472	(38,065)
NET	(10,665,136)	(10,633,672)	31,465



REGIONAL MUNICIPALITY OF WOOD BUFFALO

2022 PROPOSED BUDGET

Regional Municipality of Wood Buffalo
Corporate Summary / Financial Services

Accounting Services

B_AS

Cost Element	Cost Center	2022 Budget Requests - Description	2021 Budget	2022 Proposed Budget	Change
441410 - Tax Certificates	85202 - TAXATION		200,000		
441410 - Tax Certificates	85202 - TAXATION	Tax certificates, reports, notice reprints, etc.		200,000	
		-	200,000	200,000	-
441430 - Tax Recovery Charges	85202 - TAXATION		6,000		
441430 - Tax Recovery Charges	85202 - TAXATION	Lien fees charged to accounts in April annually as part of the recovery process.		8,000	
		-	6,000	8,000	2,000
441450 - Transfer Fee - From Utility Accts To Tax	85202 - TAXATION		60,000		
441450 - Transfer Fee - From Utility Accts To Tax	85202 - TAXATION	Used annual averages adjusted - no charges in June; funds allocated based on trending.		80,000	
		-	60,000	80,000	20,000
444170 - Administration Fees	85131 - CUSTOMER BILL & COLL - WATER		30,000		
444170 - Administration Fees	85131 - CUSTOMER BILL & COLL - WATER	Average monthly activation costs (adjust for renters)		28,800	
444170 - Administration Fees	85132 - CUSTOMER BILL & COLL - SEWAGE		14,400		
444170 - Administration Fees	85132 - CUSTOMER BILL & COLL - SEWAGE	Average monthly activations - lower due to renters by-law		9,600	
		-	44,400	38,400	(6,000)
449250 - Cost Reimbursement	85110 - INSURANCE SERVICES		528,000		
449250 - Cost Reimbursement	85110 - INSURANCE SERVICES	Recoverable insurance claims - Jubilee Condo Corp		72,000	
449250 - Cost Reimbursement	85110 - INSURANCE SERVICES	Recoverable insurance claims - Regional Recreation Corp (RRC).		438,000	
		No chargebacks to Vista Ridge.			
		-	528,000	510,000	(18,000)
459010 - General Penalty	85130 - RECEIVABLES / COLLECTIONS		200,000		
459010 - General Penalty	85130 - RECEIVABLES / COLLECTIONS	Interest - lower than trending due to large accounts being closed.		156,000	
		-	200,000	156,000	(44,000)
459020 - NSF Cheque Charges	85130 - RECEIVABLES / COLLECTIONS		2,400		
459020 - NSF Cheque Charges	85130 - RECEIVABLES / COLLECTIONS	Based on trending		18,000	
459020 - NSF Cheque Charges	85202 - TAXATION		7,200		
459020 - NSF Cheque Charges	85202 - TAXATION	NSF fees charged to returned TIPP (Tax Instalment Payment Plan) and tax payments - estimated @ \$500-\$600 per month based on history.		7,000	
		-	9,600	25,000	15,400
459030 - Water Utility Penalty	85131 - CUSTOMER BILL & COLL - WATER		108,000		
459030 - Water Utility Penalty	85131 - CUSTOMER BILL & COLL - WATER	Based on 2022 review.		126,000	
		-	108,000	126,000	18,000
459040 - Sewer Utility Penalty	85132 - CUSTOMER BILL & COLL - SEWAGE		44,400		
459040 - Sewer Utility Penalty	85132 - CUSTOMER BILL & COLL - SEWAGE	Based on 2022 review.		50,400	
		-	44,400	50,400	6,000
459500 - Bad Debts Collected	85130 - RECEIVABLES / COLLECTIONS		12,000		
459500 - Bad Debts Collected	85130 - RECEIVABLES / COLLECTIONS	Based on 2022 Review		(12,000)	
459500 - Bad Debts Collected	85131 - CUSTOMER BILL & COLL - WATER		1,000		
459500 - Bad Debts Collected	85131 - CUSTOMER BILL & COLL - WATER	Based on 2022 Review		(1,200)	
459500 - Bad Debts Collected	85132 - CUSTOMER BILL & COLL - SEWAGE		1,000		
459500 - Bad Debts Collected	85132 - CUSTOMER BILL & COLL - SEWAGE	Based on 2022 Review		(1,200)	
		-	14,000	(14,400)	(28,400)
511100 - Exempt Salary - Regular	82314 - ACCOUNTING OVERHEAD		172,252		
511100 - Exempt Salary - Regular	82314 - ACCOUNTING OVERHEAD			170,670	
511100 - Exempt Salary - Regular	85130 - RECEIVABLES / COLLECTIONS		32,474		
511100 - Exempt Salary - Regular	85130 - RECEIVABLES / COLLECTIONS			33,755	
511100 - Exempt Salary - Regular	85131 - CUSTOMER BILL & COLL - WATER		32,474		
511100 - Exempt Salary - Regular	85131 - CUSTOMER BILL & COLL - WATER			33,755	
511100 - Exempt Salary - Regular	85132 - CUSTOMER BILL & COLL - SEWAGE		32,474		
511100 - Exempt Salary - Regular	85132 - CUSTOMER BILL & COLL - SEWAGE			33,755	
511100 - Exempt Salary - Regular	85140 - CUSTOMER SERVICES		32,474		

Cost Element	Cost Center	2022 Budget Requests - Description	2021 Budget	2022 Proposed Budget	Change
511100 - Exempt Salary - Regular	85140 - CUSTOMER SERVICES			33,755	
511100 - Exempt Salary - Regular	85202 - TAXATION		157,375		
511100 - Exempt Salary - Regular	85202 - TAXATION			155,940	
511100 - Exempt Salary - Regular	85300 - ACCOUNTS PAYABLE		126,723		
511100 - Exempt Salary - Regular	85300 - ACCOUNTS PAYABLE			125,592	
511100 - Exempt Salary - Regular	85302 - STORES		136,243		
511100 - Exempt Salary - Regular	85302 - STORES			128,734	
		-	722,490	715,954	(6,536)
512500 - CUPE Reg. Wages	80721 - OFFICE SERVICES		224,329		
512500 - CUPE Reg. Wages	80721 - OFFICE SERVICES			176,219	
512500 - CUPE Reg. Wages	80923 - AMBULANCE BILLING		174,411		
512500 - CUPE Reg. Wages	80923 - AMBULANCE BILLING			173,290	
512500 - CUPE Reg. Wages	85110 - INSURANCE SERVICES		334,659		
512500 - CUPE Reg. Wages	85110 - INSURANCE SERVICES			445,734	
512500 - CUPE Reg. Wages	85130 - RECEIVABLES / COLLECTIONS		379,362		
512500 - CUPE Reg. Wages	85130 - RECEIVABLES / COLLECTIONS			293,732	
512500 - CUPE Reg. Wages	85131 - CUSTOMER BILL & COLL - WATER		143,791		
512500 - CUPE Reg. Wages	85131 - CUSTOMER BILL & COLL - WATER			95,036	
512500 - CUPE Reg. Wages	85132 - CUSTOMER BILL & COLL - SEWAGE		143,791		
512500 - CUPE Reg. Wages	85132 - CUSTOMER BILL & COLL - SEWAGE			95,035	
512500 - CUPE Reg. Wages	85140 - CUSTOMER SERVICES		419,686		
512500 - CUPE Reg. Wages	85140 - CUSTOMER SERVICES			453,596	
512500 - CUPE Reg. Wages	85202 - TAXATION		323,096		
512500 - CUPE Reg. Wages	85202 - TAXATION			213,513	
512500 - CUPE Reg. Wages	85300 - ACCOUNTS PAYABLE		807,143		
512500 - CUPE Reg. Wages	85300 - ACCOUNTS PAYABLE			786,581	
512500 - CUPE Reg. Wages	85302 - STORES		796,607		
512500 - CUPE Reg. Wages	85302 - STORES			874,046	
512500 - CUPE Reg. Wages	85307 - FLEET INVENTORY MANAGEMENT BRANCH		274,705		
512500 - CUPE Reg. Wages	85307 - FLEET INVENTORY MANAGEMENT BRANCH			370,065	
		-	4,021,580	3,976,846	(44,733)
512600 - CUPE OT Wages	80721 - OFFICE SERVICES		1,000		
512600 - CUPE OT Wages	80721 - OFFICE SERVICES	Possible OT required during specific times throughout the year ie: tax time		1,000	
512600 - CUPE OT Wages	85140 - CUSTOMER SERVICES		4,000		
512600 - CUPE OT Wages	85140 - CUSTOMER SERVICES	Cashier meetings.		4,000	
512600 - CUPE OT Wages	85202 - TAXATION	OT as required for preparing tax notices.		1,500	
512600 - CUPE OT Wages	85300 - ACCOUNTS PAYABLE		2,000		
512600 - CUPE OT Wages	85300 - ACCOUNTS PAYABLE	Possible requirement for year-end processing of AP invoices to meet deadlines.		2,000	
512600 - CUPE OT Wages	85302 - STORES		6,750		
512600 - CUPE OT Wages	85302 - STORES	Year-end inventory count.		7,000	
512600 - CUPE OT Wages	85307 - FLEET INVENTORY MANAGEMENT BRANCH		5,000		
512600 - CUPE OT Wages	85307 - FLEET INVENTORY MANAGEMENT BRANCH	Year-end inventory count.		5,000	
		-	18,750	20,500	1,750
512620 - CUPE Shift Differential	85302 - STORES		4,000		
512620 - CUPE Shift Differential	85302 - STORES	As per CUPE Collective		4,200	
		-	4,000	4,200	200
513000 - Benefit Allocation	80721 - OFFICE SERVICES		10,139		
513000 - Benefit Allocation	80721 - OFFICE SERVICES			9,076	
513000 - Benefit Allocation	80923 - AMBULANCE BILLING		7,846		
513000 - Benefit Allocation	80923 - AMBULANCE BILLING			8,900	
513000 - Benefit Allocation	82314 - ACCOUNTING OVERHEAD		8,388		
513000 - Benefit Allocation	82314 - ACCOUNTING OVERHEAD			9,491	
513000 - Benefit Allocation	85110 - INSURANCE SERVICES		15,604		
513000 - Benefit Allocation	85110 - INSURANCE SERVICES			23,749	
513000 - Benefit Allocation	85130 - RECEIVABLES / COLLECTIONS		18,837		
513000 - Benefit Allocation	85130 - RECEIVABLES / COLLECTIONS			17,216	
513000 - Benefit Allocation	85131 - CUSTOMER BILL & COLL - WATER		8,107		
513000 - Benefit Allocation	85131 - CUSTOMER BILL & COLL - WATER			6,791	
513000 - Benefit Allocation	85132 - CUSTOMER BILL & COLL - SEWAGE		8,107		
513000 - Benefit Allocation	85132 - CUSTOMER BILL & COLL - SEWAGE			6,791	

Cost Element	Cost Center	2022 Budget Requests - Description	2021 Budget	2022 Proposed Budget	Change
513000 - Benefit Allocation	85140 - CUSTOMER SERVICES		20,626		
513000 - Benefit Allocation	85140 - CUSTOMER SERVICES			25,460	
513000 - Benefit Allocation	85202 - TAXATION		22,604		
513000 - Benefit Allocation	85202 - TAXATION			19,921	
513000 - Benefit Allocation	85300 - ACCOUNTS PAYABLE		43,131		
513000 - Benefit Allocation	85300 - ACCOUNTS PAYABLE			47,991	
513000 - Benefit Allocation	85302 - STORES		43,733		
513000 - Benefit Allocation	85302 - STORES			53,428	
513000 - Benefit Allocation	85307 - FLEET INVENTORY MANAGEMENT BRANCH		12,501		
513000 - Benefit Allocation	85307 - FLEET INVENTORY MANAGEMENT BRANCH			19,958	
		-	219,624	248,770	29,147
513010 - EI Expense	80721 - OFFICE SERVICES		3,211		
513010 - EI Expense	80721 - OFFICE SERVICES			2,398	
513010 - EI Expense	80923 - AMBULANCE BILLING		2,398		
513010 - EI Expense	80923 - AMBULANCE BILLING			2,398	
513010 - EI Expense	82314 - ACCOUNTING OVERHEAD		1,199		
513010 - EI Expense	82314 - ACCOUNTING OVERHEAD			1,199	
513010 - EI Expense	85110 - INSURANCE SERVICES		3,597		
513010 - EI Expense	85110 - INSURANCE SERVICES			4,796	
513010 - EI Expense	85130 - RECEIVABLES / COLLECTIONS		5,095		
513010 - EI Expense	85130 - RECEIVABLES / COLLECTIONS			3,897	
513010 - EI Expense	85131 - CUSTOMER BILL & COLL - WATER		2,098		
513010 - EI Expense	85131 - CUSTOMER BILL & COLL - WATER			1,499	
513010 - EI Expense	85132 - CUSTOMER BILL & COLL - SEWAGE		2,098		
513010 - EI Expense	85132 - CUSTOMER BILL & COLL - SEWAGE			1,499	
513010 - EI Expense	85140 - CUSTOMER SERVICES		6,990		
513010 - EI Expense	85140 - CUSTOMER SERVICES			7,368	
513010 - EI Expense	85202 - TAXATION		4,796		
513010 - EI Expense	85202 - TAXATION			3,597	
513010 - EI Expense	85300 - ACCOUNTS PAYABLE		10,790		
513010 - EI Expense	85300 - ACCOUNTS PAYABLE			10,791	
513010 - EI Expense	85302 - STORES		9,591		
513010 - EI Expense	85302 - STORES			10,791	
513010 - EI Expense	85307 - FLEET INVENTORY MANAGEMENT BRANCH		2,398		
513010 - EI Expense	85307 - FLEET INVENTORY MANAGEMENT BRANCH			3,597	
		-	54,261	53,829	(432)
513020 - CPP Expense	80721 - OFFICE SERVICES		8,675		
513020 - CPP Expense	80721 - OFFICE SERVICES			6,864	
513020 - CPP Expense	80923 - AMBULANCE BILLING		6,366		
513020 - CPP Expense	80923 - AMBULANCE BILLING			6,864	
513020 - CPP Expense	82314 - ACCOUNTING OVERHEAD		3,183		
513020 - CPP Expense	82314 - ACCOUNTING OVERHEAD			3,432	
513020 - CPP Expense	85110 - INSURANCE SERVICES		9,549		
513020 - CPP Expense	85110 - INSURANCE SERVICES			13,728	
513020 - CPP Expense	85130 - RECEIVABLES / COLLECTIONS		13,528		
513020 - CPP Expense	85130 - RECEIVABLES / COLLECTIONS			11,154	
513020 - CPP Expense	85131 - CUSTOMER BILL & COLL - WATER		5,570		
513020 - CPP Expense	85131 - CUSTOMER BILL & COLL - WATER			4,290	
513020 - CPP Expense	85132 - CUSTOMER BILL & COLL - SEWAGE		5,570		
513020 - CPP Expense	85132 - CUSTOMER BILL & COLL - SEWAGE			4,290	
513020 - CPP Expense	85140 - CUSTOMER SERVICES		17,396		
513020 - CPP Expense	85140 - CUSTOMER SERVICES			19,644	
513020 - CPP Expense	85202 - TAXATION		12,732		
513020 - CPP Expense	85202 - TAXATION			10,296	
513020 - CPP Expense	85300 - ACCOUNTS PAYABLE		28,647		
513020 - CPP Expense	85300 - ACCOUNTS PAYABLE			30,888	
513020 - CPP Expense	85302 - STORES		25,464		
513020 - CPP Expense	85302 - STORES			30,888	
513020 - CPP Expense	85307 - FLEET INVENTORY MANAGEMENT BRANCH		6,366		
513020 - CPP Expense	85307 - FLEET INVENTORY MANAGEMENT BRANCH			10,296	

Cost Element	Cost Center	2022 Budget Requests - Description	2021 Budget	2022 Proposed Budget	Change
		-	143,046	152,634	9,588
513030 - LAPP Expense	80721 - OFFICE SERVICES		21,244		
513030 - LAPP Expense	80721 - OFFICE SERVICES			15,882	
513030 - LAPP Expense	80923 - AMBULANCE BILLING		16,440		
513030 - LAPP Expense	80923 - AMBULANCE BILLING			15,575	
513030 - LAPP Expense	82314 - ACCOUNTING OVERHEAD		17,575		
513030 - LAPP Expense	82314 - ACCOUNTING OVERHEAD			21,356	
513030 - LAPP Expense	85110 - INSURANCE SERVICES		32,694		
513030 - LAPP Expense	85110 - INSURANCE SERVICES			41,560	
513030 - LAPP Expense	85130 - RECEIVABLES / COLLECTIONS		39,468		
513030 - LAPP Expense	85130 - RECEIVABLES / COLLECTIONS			31,046	
513030 - LAPP Expense	85131 - CUSTOMER BILL & COLL - WATER		16,987		
513030 - LAPP Expense	85131 - CUSTOMER BILL & COLL - WATER			12,804	
513030 - LAPP Expense	85132 - CUSTOMER BILL & COLL - SEWAGE		16,987		
513030 - LAPP Expense	85132 - CUSTOMER BILL & COLL - SEWAGE			12,804	
513030 - LAPP Expense	85140 - CUSTOMER SERVICES		43,217		
513030 - LAPP Expense	85140 - CUSTOMER SERVICES			45,473	
513030 - LAPP Expense	85202 - TAXATION		47,361		
513030 - LAPP Expense	85202 - TAXATION			39,165	
513030 - LAPP Expense	85300 - ACCOUNTS PAYABLE		90,370		
513030 - LAPP Expense	85300 - ACCOUNTS PAYABLE			83,985	
513030 - LAPP Expense	85302 - STORES		91,631		
513030 - LAPP Expense	85302 - STORES			93,498	
513030 - LAPP Expense	85307 - FLEET INVENTORY MANAGEMENT BRANCH		26,192		
513030 - LAPP Expense	85307 - FLEET INVENTORY MANAGEMENT BRANCH			34,926	
		-	460,164	448,074	(12,090)
513040 - RRSP Expense	82314 - ACCOUNTING OVERHEAD		4,154		
513040 - RRSP Expense	82314 - ACCOUNTING OVERHEAD			4,192	
513040 - RRSP Expense	85130 - RECEIVABLES / COLLECTIONS		763		
513040 - RRSP Expense	85130 - RECEIVABLES / COLLECTIONS			812	
513040 - RRSP Expense	85131 - CUSTOMER BILL & COLL - WATER		763		
513040 - RRSP Expense	85131 - CUSTOMER BILL & COLL - WATER			812	
513040 - RRSP Expense	85132 - CUSTOMER BILL & COLL - SEWAGE		763		
513040 - RRSP Expense	85132 - CUSTOMER BILL & COLL - SEWAGE			812	
513040 - RRSP Expense	85140 - CUSTOMER SERVICES		763		
513040 - RRSP Expense	85140 - CUSTOMER SERVICES			812	
513040 - RRSP Expense	85202 - TAXATION		3,767		
513040 - RRSP Expense	85202 - TAXATION			3,802	
513040 - RRSP Expense	85300 - ACCOUNTS PAYABLE		2,970		
513040 - RRSP Expense	85300 - ACCOUNTS PAYABLE			2,997	
513040 - RRSP Expense	85302 - STORES		3,218		
513040 - RRSP Expense	85302 - STORES			3,081	
		-	17,162	17,319	157
521100 - Business Travel	85110 - INSURANCE SERVICES		1,000		
521100 - Business Travel	85110 - INSURANCE SERVICES	Travel to Fort Chipewyan		1,000	
		-	1,000	1,000	-
521110 - Conference Travel	85110 - INSURANCE SERVICES	Alberta Urban Municipal Association (AUMA), Risk Conference, 1 staff, Travel & Meal expenses.		1,050	
		-	-	1,050	1,050
521160 - Employee Relations	82314 - ACCOUNTING OVERHEAD		2,500		
521160 - Employee Relations	82314 - ACCOUNTING OVERHEAD	50 staff @ \$50/each		2,500	
		-	2,500	2,500	-
521300 - Conference Registration	85110 - INSURANCE SERVICES	Alberta Urban Municipal Association (AUMA), Risk Conference, 1 staff		125	
		-	-	125	125
521373 - Training - Beneficial - Fees	85202 - TAXATION		400		
		-	400	-	(400)
521400 - Membership & Registr. Fee	82314 - ACCOUNTING OVERHEAD		1,200		
521400 - Membership & Registr. Fee	82314 - ACCOUNTING OVERHEAD	Chartered Professional Accountants (CPA) of Alberta membership- 1 Staff		1,200	
521400 - Membership & Registr. Fee	85110 - INSURANCE SERVICES		750		
521400 - Membership & Registr. Fee	85110 - INSURANCE SERVICES	Chartered Insurance Services membership- 1 Staff		750	

Cost Element	Cost Center	2022 Budget Requests - Description	2021 Budget	2022 Proposed Budget	Change
521400 - Membership & Registr. Fee	85130 - RECEIVABLES / COLLECTIONS		1,200		
521400 - Membership & Registr. Fee	85130 - RECEIVABLES / COLLECTIONS	Chartered Professional Accountants (CPA) of Alberta membership- 1 Staff		1,200	
521400 - Membership & Registr. Fee	85202 - TAXATION		1,200		
521400 - Membership & Registr. Fee	85202 - TAXATION	Chartered Professional Accountants (CPA) of Alberta membership- 1 Staff		1,200	
		-	4,350	4,350	-
521500 - Freight Charges	85110 - INSURANCE SERVICES		600		
521500 - Freight Charges	85110 - INSURANCE SERVICES	Denial letters and other correspondence to external customers.		600	
521500 - Freight Charges	85300 - ACCOUNTS PAYABLE		240		
521500 - Freight Charges	85300 - ACCOUNTS PAYABLE	Courier charges for legal documents, time-sensitive cheques, delivery of cheques.		300	
521500 - Freight Charges	85302 - STORES		4,000		
521500 - Freight Charges	85302 - STORES	Freight for inbound goods.		6,600	
521500 - Freight Charges	85307 - FLEET INVENTORY MANAGEMENT BRANCH		500		
521500 - Freight Charges	85307 - FLEET INVENTORY MANAGEMENT BRANCH	Inbound freight for Fleet and transit parts (Overnight/Heavy freight)		500	
		-	5,340	8,000	2,660
521600 - Postage	80721 - OFFICE SERVICES		240		
521600 - Postage	80721 - OFFICE SERVICES	Postage used by Office Services, once other postage is redistributed.		240	
521600 - Postage	85130 - RECEIVABLES / COLLECTIONS		28,800		
521600 - Postage	85130 - RECEIVABLES / COLLECTIONS	Average monthly mail charges (\$1,600 for Accounts Receivable (AR) & \$600 for Collections.		26,400	
521600 - Postage	85131 - CUSTOMER BILL & COLL - WATER		69,000		
521600 - Postage	85131 - CUSTOMER BILL & COLL - WATER	Average monthly mail charges.		75,600	
521600 - Postage	85132 - CUSTOMER BILL & COLL - SEWAGE		30,000		
521600 - Postage	85132 - CUSTOMER BILL & COLL - SEWAGE	Average monthly mail charges.		32,400	
521600 - Postage	85202 - TAXATION		60,000		
521600 - Postage	85202 - TAXATION	Monthly postage for TIPP (Tax Instalment Payment Plan), transfers, 305 Adjustments, plus extra postage for mailing tax notices in May and reminder notices in August, October, and December. Lien and auction mailings in October, January to April.		50,000	
521600 - Postage	85300 - ACCOUNTS PAYABLE		1,000		
521600 - Postage	85300 - ACCOUNTS PAYABLE	Cheques mailed out weekly/bi-weekly by AP.		1,500	
		-	189,040	186,140	(2,900)
521730 - Mobile Phones	82314 - ACCOUNTING OVERHEAD		240		
521730 - Mobile Phones	82314 - ACCOUNTING OVERHEAD	1 phone @ \$20/month		240	
521730 - Mobile Phones	85130 - RECEIVABLES / COLLECTIONS		240		
521730 - Mobile Phones	85130 - RECEIVABLES / COLLECTIONS	Supervisor cell phone: \$20/per month		240	
521730 - Mobile Phones	85300 - ACCOUNTS PAYABLE		240		
521730 - Mobile Phones	85300 - ACCOUNTS PAYABLE	Supervisor cellphone @ \$20/month.		240	
521730 - Mobile Phones	85302 - STORES		2,000		
521730 - Mobile Phones	85302 - STORES	Cell phones for 9 employees @ \$20/each		2,160	
521730 - Mobile Phones	85307 - FLEET INVENTORY MANAGEMENT BRANCH		720		
521730 - Mobile Phones	85307 - FLEET INVENTORY MANAGEMENT BRANCH	Mobile phones for 3 parts technicians @ \$20/month.		740	
		-	3,440	3,620	180
522200 - Printing And Binding	85140 - CUSTOMER SERVICES		4,000		
522200 - Printing And Binding	85140 - CUSTOMER SERVICES	Cash receipts		2,000	
522200 - Printing And Binding	85202 - TAXATION		50		
522200 - Printing And Binding	85202 - TAXATION	Queens printer, annual charges in February.		20	
522200 - Printing And Binding	85300 - ACCOUNTS PAYABLE		240		
522200 - Printing And Binding	85300 - ACCOUNTS PAYABLE	Cheque printing-US cheques required & sufficient stock of Canadian.		240	
		-	4,290	2,260	(2,030)
523400 - Other Fees	85300 - ACCOUNTS PAYABLE		1,200		
523400 - Other Fees	85302 - STORES	Restocking fees		600	
523400 - Other Fees	85307 - FLEET INVENTORY MANAGEMENT BRANCH		1,200		
523400 - Other Fees	85307 - FLEET INVENTORY MANAGEMENT BRANCH	Environmental fees (batteries, filters, containers)		1,200	
		-	2,400	1,800	(600)
524400 - Security	85140 - CUSTOMER SERVICES		25,200		
524400 - Security	85140 - CUSTOMER SERVICES	Cash deposits		25,200	
		-	25,200	25,200	-
526300 - Equipment Rental & Lease	80721 - OFFICE SERVICES		10,000		
526300 - Equipment Rental & Lease	80721 - OFFICE SERVICES	Lease payment on mail machine.		10,500	
		-	10,000	10,500	500
527400 - Insurance Premiums	85110 - INSURANCE SERVICES		5,173,000		

Cost Element	Cost Center	2022 Budget Requests - Description	2021 Budget	2022 Proposed Budget	Change
527400 - Insurance Premiums	85110 - INSURANCE SERVICES	Anticipated 2022 Premium		5,073,000	
		-	5,173,000	5,073,000	(100,000)
534510 - Title Searches	85202 - TAXATION		4,200		
534510 - Title Searches	85202 - TAXATION	Title searches - October to March require more due to lien and auction process.		3,000	
534510 - Title Searches	85300 - ACCOUNTS PAYABLE	Alberta Land Titles, Title searches, etc.		1,800	
		-	4,200	4,800	600
550080 - Inventory Price Difference Adjustment	85302 - STORES		1,000		
550080 - Inventory Price Difference Adjustment	85302 - STORES	Difference from purchased price vs actual or updated price.		1,000	
550080 - Inventory Price Difference Adjustment	85307 - FLEET INVENTORY MANAGEMENT BRANCH		1,200		
550080 - Inventory Price Difference Adjustment	85307 - FLEET INVENTORY MANAGEMENT BRANCH	Pricing difference with inventory to adjust current cost vs purchased price.		1,200	
		-	2,200	2,200	-
550090 - Inventory Loss/Gain Adjustment	85302 - STORES		15,000		
550090 - Inventory Loss/Gain Adjustment	85302 - STORES	Inventory adjustment (+/-) lost or gain.		15,000	
550090 - Inventory Loss/Gain Adjustment	85307 - FLEET INVENTORY MANAGEMENT BRANCH		15,000		
550090 - Inventory Loss/Gain Adjustment	85307 - FLEET INVENTORY MANAGEMENT BRANCH	Inventory adjustments (damaged or located inventory +/-)		15,000	
		-	30,000	30,000	-
551100 - Stationary & Office Supplies	80721 - OFFICE SERVICES		5,000		
551100 - Stationary & Office Supplies	80721 - OFFICE SERVICES	Mail machine ink and maintenance agreement.		7,000	
551100 - Stationary & Office Supplies	82314 - ACCOUNTING OVERHEAD		1,000		
551100 - Stationary & Office Supplies	82314 - ACCOUNTING OVERHEAD	Miscellaneous supplies as required.		1,000	
551100 - Stationary & Office Supplies	85110 - INSURANCE SERVICES		300		
551100 - Stationary & Office Supplies	85110 - INSURANCE SERVICES	Miscellaneous supplies as required.		300	
551100 - Stationary & Office Supplies	85130 - RECEIVABLES / COLLECTIONS		7,500		
551100 - Stationary & Office Supplies	85130 - RECEIVABLES / COLLECTIONS	Office supplies, pressure seal paper.		4,000	
551100 - Stationary & Office Supplies	85131 - CUSTOMER BILL & COLL - WATER		24,000		
551100 - Stationary & Office Supplies	85131 - CUSTOMER BILL & COLL - WATER	Office supplies, pressure seal paper, etc.		24,000	
551100 - Stationary & Office Supplies	85140 - CUSTOMER SERVICES		4,500		
551100 - Stationary & Office Supplies	85140 - CUSTOMER SERVICES	Miscellaneous office supplies		2,000	
551100 - Stationary & Office Supplies	85202 - TAXATION	Tax notice paper.		5,000	
551100 - Stationary & Office Supplies	85300 - ACCOUNTS PAYABLE		2,000		
551100 - Stationary & Office Supplies	85300 - ACCOUNTS PAYABLE	Miscellaneous supplies.		2,000	
551100 - Stationary & Office Supplies	85302 - STORES		1,000		
551100 - Stationary & Office Supplies	85302 - STORES	Warehouse office supplies.		1,200	
551100 - Stationary & Office Supplies	85307 - FLEET INVENTORY MANAGEMENT BRANCH		600		
551100 - Stationary & Office Supplies	85307 - FLEET INVENTORY MANAGEMENT BRANCH	Office supplies for the parts/warehouse locations.		800	
		-	45,900	47,300	1,400
551201 - Protective Apparel	85302 - STORES		1,350		
551201 - Protective Apparel	85302 - STORES	Safety boots for warehouse technicians. \$150 x10		1,500	
551201 - Protective Apparel	85307 - FLEET INVENTORY MANAGEMENT BRANCH		450		
551201 - Protective Apparel	85307 - FLEET INVENTORY MANAGEMENT BRANCH	Safety boots for parts technicians. \$150 x3		450	
		-	1,800	1,950	150
551300 - Janitorial Supplies	85302 - STORES		200		
551300 - Janitorial Supplies	85302 - STORES	Cleaning supplies (soap, degreasers)		250	
		-	200	250	50
551410 - Food Cost	80721 - OFFICE SERVICES			500	
551410 - Food Cost	82314 - ACCOUNTING OVERHEAD	Team appreciation, team building, etc.			
551410 - Food Cost	82314 - ACCOUNTING OVERHEAD	Staff functions.	3,500		
		-	3,500	3,500	-
551610 - First Aid Supplies	85302 - STORES		2,000		
551610 - First Aid Supplies	85302 - STORES	First aid kit replacement for all locations (Yearly).		500	
		-	2,000	500	(1,500)
552100 - Fuels	85302 - STORES		500		
552100 - Fuels	85302 - STORES	Fuel for diesel forklift.		500	
552100 - Fuels	85307 - FLEET INVENTORY MANAGEMENT BRANCH		600		
552100 - Fuels	85307 - FLEET INVENTORY MANAGEMENT BRANCH	Fuel for forklift.		600	
		-	1,100	1,100	-
552400 - Consumables	80721 - OFFICE SERVICES		1,200		
552400 - Consumables	80721 - OFFICE SERVICES	Kleenex, Lysol wipes, hand sanitizers, masks, etc.		1,200	
552400 - Consumables	85110 - INSURANCE SERVICES		300		
552400 - Consumables	85110 - INSURANCE SERVICES	Kleenex, lysol wipes, etc.		300	

Cost Element	Cost Center	2022 Budget Requests - Description	2021 Budget	2022 Proposed Budget	Change
552400 - Consumables	85300 - ACCOUNTS PAYABLE		1,200		
552400 - Consumables	85300 - ACCOUNTS PAYABLE	Kleenex, Lysol wipes, Hand Sanitizers, Masks, etc.		1,200	
552400 - Consumables	85302 - STORES		1,500		
552400 - Consumables	85302 - STORES	Wipes, Kleenex, batteries, pallet wrap		1,500	
552400 - Consumables	85307 - FLEET INVENTORY MANAGEMENT BRANCH		600		
552400 - Consumables	85307 - FLEET INVENTORY MANAGEMENT BRANCH	Kleenex, lysol wipes, etc.		1,200	
		-	4,800	5,400	600
552760 - Consum - Small Tools	85302 - STORES		1,200		
552760 - Consum - Small Tools	85302 - STORES	Warehouse tools, pallet jacks, knives, cutters, carts, pallet banding.		1,200	
552760 - Consum - Small Tools	85307 - FLEET INVENTORY MANAGEMENT BRANCH		600		
552760 - Consum - Small Tools	85307 - FLEET INVENTORY MANAGEMENT BRANCH	Shop tools; box cutters, knives, banding tools, etc.		600	
		-	1,800	1,800	-
553100 - Chemicals And Salts	85302 - STORES		200		
553100 - Chemicals And Salts	85302 - STORES	Ice melt used around doorways and loading docks.		300	
		-	200	300	100
553900 - Oth Constr/Maint Supply	85302 - STORES		3,500		
		-	3,500	-	(3,500)
563000 - Equipment & Furnishing	85300 - ACCOUNTS PAYABLE		1,200		
563000 - Equipment & Furnishing	85300 - ACCOUNTS PAYABLE	1 Scanner replacement as needed.		1,200	
563000 - Equipment & Furnishing	85302 - STORES		5,000		
563000 - Equipment & Furnishing	85302 - STORES	Moving cost for Stores locations.		10,000	
		-	6,200	11,200	5,000
576300 - Bad Debt-Water	85131 - CUSTOMER BILL & COLL - WATER		12,000		
576300 - Bad Debt-Water	85131 - CUSTOMER BILL & COLL - WATER	Based on adjusted valuation.		27,600	
		-	12,000	27,600	15,600
576310 - Bad Debt-Sewer	85132 - CUSTOMER BILL & COLL - SEWAGE		12,000		
576310 - Bad Debt-Sewer	85132 - CUSTOMER BILL & COLL - SEWAGE	Based on adjusted valuation.		12,000	
		-	12,000	12,000	-
580000 - Cash Over/Underage	85140 - CUSTOMER SERVICES		500		
580000 - Cash Over/Underage	85140 - CUSTOMER SERVICES	Miscellaneous cash shortages through 2022.		500	
		-	500	500	-
581400 - Bank Charges	85131 - CUSTOMER BILL & COLL - WATER		3,060		
581400 - Bank Charges	85131 - CUSTOMER BILL & COLL - WATER	Monthly average pre-authorized Debit & MICR fees.		4,200	
581400 - Bank Charges	85140 - CUSTOMER SERVICES		3,600		
581400 - Bank Charges	85140 - CUSTOMER SERVICES	Banking fees		6,000	
581400 - Bank Charges	85202 - TAXATION		3,600		
581400 - Bank Charges	85202 - TAXATION	NSF fees for TIPP (Tax Instalment Payment Plan) and tax payments returned.		3,600	
581400 - Bank Charges	85300 - ACCOUNTS PAYABLE		1,200		
581400 - Bank Charges	85300 - ACCOUNTS PAYABLE	RBC, EFT program charges.		1,400	
		-	11,460	15,200	3,740
581410 - Interac-Bank Charges	85130 - RECEIVABLES / COLLECTIONS		92,400		
581410 - Interac-Bank Charges	85130 - RECEIVABLES / COLLECTIONS	Bank charges		156,000	
581410 - Interac-Bank Charges	85140 - CUSTOMER SERVICES		60,000		
581410 - Interac-Bank Charges	85140 - CUSTOMER SERVICES	Monthly interact processing fees.		60,000	
		-	152,400	216,000	63,600
591120 - Collection Costs	85130 - RECEIVABLES / COLLECTIONS		12,000		
591120 - Collection Costs	85130 - RECEIVABLES / COLLECTIONS	Debt collection fees		18,000	
591120 - Collection Costs	85131 - CUSTOMER BILL & COLL - WATER		720		
591120 - Collection Costs	85131 - CUSTOMER BILL & COLL - WATER	Based on monthly average charges - Collection costs		800	
591120 - Collection Costs	85132 - CUSTOMER BILL & COLL - SEWAGE		720		
591120 - Collection Costs	85132 - CUSTOMER BILL & COLL - SEWAGE	Based on monthly average cost.		800	
591120 - Collection Costs	85202 - TAXATION		2,300		
591120 - Collection Costs	85202 - TAXATION	Registration for liens in April (\$4,000), and discharges during year (\$250/quarter).		5,000	
		-	15,740	24,600	8,860
592820 - General Trade Bad Debt	85130 - RECEIVABLES / COLLECTIONS		258,000		
592820 - General Trade Bad Debt	85130 - RECEIVABLES / COLLECTIONS	Approximately over 90 days at risk.		258,000	
		-	258,000	258,000	-
595310 - Obsolete Inventory	85302 - STORES		50,000		
595310 - Obsolete Inventory	85302 - STORES	Obsolete inventory (Deadstock not returnable)		70,000	
595310 - Obsolete Inventory	85307 - FLEET INVENTORY MANAGEMENT BRANCH		150,000		

Cost Element	Cost Center	2022 Budget Requests - Description	2021 Budget	2022 Proposed Budget	Change
595310 - Obsolete Inventory	85307 - FLEET INVENTORY MANAGEMENT BRANCH	Write-off obsolete inventory, inventory not refundable to the vendor.		150,000	
		-	200,000	220,000	20,000



REGIONAL MUNICIPALITY OF WOOD BUFFALO

2022 PROPOSED BUDGET

Regional Municipality of Wood Buffalo

Corporate Summary / Financial Services

Assessment

B_ASSESS

Description of Service

	2021 Budget	2022 Proposed Budget	Change	2023 Plan	2024 Plan
Sales and User Charges	420	2,000	1,580	2,000	2,000
Transfers from Reserves for Operations	-	5,100	5,100	-	-
Revenues:	420	7,100	6,680	2,000	2,000
Salaries Wages and Benefits	1,863,731	1,838,415	(25,317)	1,838,415	1,838,415
Contracted and General Services	201,230	212,250	11,020	216,495	220,825
Purchases from Other Governments	1,500	3,600	2,100	3,672	3,745
Materials Goods Supplies and Utilities	7,800	6,400	(1,400)	6,528	6,659
Expenses:	2,074,261	2,060,665	(13,597)	2,065,110	2,069,644
NET	(2,073,841)	(2,053,565)	20,277	(2,063,110)	(2,067,644)



REGIONAL MUNICIPALITY OF WOOD BUFFALO

2022 PROPOSED BUDGET

Regional Municipality of Wood Buffalo
Corporate Summary / Financial Services
Assessment

B_ASSESS

	2021 Budget	2022 Proposed Budget	Change
Assessment Certificates	420	2,000	1,580
Sales and User Charges	420	2,000	1,580
Tsf From Reserve (Operations)	-	5,100	5,100
Transfers from Reserves for Operations	-	5,100	5,100
Revenues:	420	7,100	6,680
Exempt Salary - Regular	532,227	527,328	(4,899)
CUPE Reg. Wages	1,043,988	997,543	(46,445)
CUPE OT Wages	3,000	3,000	-
Meal Allowances	400	400	-
Benefit Allocation	70,647	82,507	11,860
EI Expense	14,387	14,388	1
CPP Expense	38,196	41,184	2,988
LAPP Expense	148,022	159,083	11,061
RRSP Expense	12,864	12,982	118
Salaries Wages and Benefits	1,863,731	1,838,415	(25,317)
Business Travel	5,700	5,700	-
Conference Travel	-	1,800	1,800
Employee Relations	600	600	-
Training - Mandatory - Fees	300	300	-
Training - Beneficial - Fees	3,550	5,850	2,300
Membership & Registr. Fee	5,400	6,320	920
Postage	41,000	37,100	(3,900)
Mobile Phones	480	480	-
Printing And Binding	100	-	(100)
Subscr. & Public.	2,100	2,100	-
Gen. Serv.-Contracted	142,000	152,000	10,000
Contracted and General Services	201,230	212,250	11,020
Title Searches	1,500	3,600	2,100
Purchases from Other Governments	1,500	3,600	2,100



REGIONAL MUNICIPALITY
OF WOOD BUFFALO

REGIONAL MUNICIPALITY OF WOOD BUFFALO

2022 PROPOSED BUDGET

Regional Municipality of Wood Buffalo
Corporate Summary / Financial Services
Assessment

B_ASSESS

	2021 Budget	2022 Proposed Budget	Change
Stationary & Office Supplies	4,300	4,900	600
Protective Apparel	3,000	1,000	(2,000)
Food Cost	500	500	-
Materials Goods Supplies and Utilities	7,800	6,400	(1,400)
Expenses:	2,074,261	2,060,665	(13,597)
NET	(2,073,841)	(2,053,565)	20,277



REGIONAL MUNICIPALITY OF WOOD BUFFALO

2022 PROPOSED BUDGET

Regional Municipality of Wood Buffalo
Corporate Summary / Financial Services
Assessment

B_ASSESS

Cost Element	Cost Center	2022 Budget Requests - Description	2021 Budget	2022 Proposed Budget	Change
441420 - Assessment Certificates	85201 - RESIDENTIAL & COMMERCIAL ASSESSMENT.		420		
441420 - Assessment Certificates	85201 - RESIDENTIAL & COMMERCIAL ASSESSMENT.	Reprint of Assessment notices.		2,000	
		-	420	2,000	1,580
492200 - Tsf From Reserve (Operations)	85201 - RESIDENTIAL & COMMERCIAL ASSESSMENT.	Carryforward from 2021 as the result of COVID - Conference		1,800	
492200 - Tsf From Reserve (Operations)	85201 - RESIDENTIAL & COMMERCIAL ASSESSMENT.	Carryforward from 2021 as the result of COVID - Training - Mandatory		300	
492200 - Tsf From Reserve (Operations)	85201 - RESIDENTIAL & COMMERCIAL ASSESSMENT.	Carryforward from 2021 as the result of COVID - Training - Beneficial		3,000	
		-	-	5,100	5,100
511100 - Exempt Salary - Regular	85201 - RESIDENTIAL & COMMERCIAL ASSESSMENT.		532,227		
511100 - Exempt Salary - Regular	85201 - RESIDENTIAL & COMMERCIAL ASSESSMENT.			527,328	
		-	532,227	527,328	(4,899)
512500 - CUPE Reg. Wages	85201 - RESIDENTIAL & COMMERCIAL ASSESSMENT.		1,043,988		
512500 - CUPE Reg. Wages	85201 - RESIDENTIAL & COMMERCIAL ASSESSMENT.			997,543	
		-	1,043,988	997,543	(46,445)
512600 - CUPE OT Wages	85201 - RESIDENTIAL & COMMERCIAL ASSESSMENT.		3,000		
512600 - CUPE OT Wages	85201 - RESIDENTIAL & COMMERCIAL ASSESSMENT.	Inspection in Fort Chipewyan , after hours and week-end ARB (Assessment Review Board) presentations by Assessor.		3,000	
		-	3,000	3,000	-
512630 - Meal Allowances	85201 - RESIDENTIAL & COMMERCIAL ASSESSMENT.		400		
512630 - Meal Allowances	85201 - RESIDENTIAL & COMMERCIAL ASSESSMENT.	Meal Allowances as required.		400	
		-	400	400	-
513000 - Benefit Allocation	85201 - RESIDENTIAL & COMMERCIAL ASSESSMENT.		70,647		
513000 - Benefit Allocation	85201 - RESIDENTIAL & COMMERCIAL ASSESSMENT.			82,507	
		-	70,647	82,507	11,860
513010 - EI Expense	85201 - RESIDENTIAL & COMMERCIAL ASSESSMENT.		14,387		
513010 - EI Expense	85201 - RESIDENTIAL & COMMERCIAL ASSESSMENT.			14,388	
		-	14,387	14,388	1
513020 - CPP Expense	85201 - RESIDENTIAL & COMMERCIAL ASSESSMENT.		38,196		
513020 - CPP Expense	85201 - RESIDENTIAL & COMMERCIAL ASSESSMENT.			41,184	
		-	38,196	41,184	2,988
513030 - LAPP Expense	85201 - RESIDENTIAL & COMMERCIAL ASSESSMENT.		148,022		
513030 - LAPP Expense	85201 - RESIDENTIAL & COMMERCIAL ASSESSMENT.			159,083	
		-	148,022	159,083	11,061
513040 - RRSP Expense	85201 - RESIDENTIAL & COMMERCIAL ASSESSMENT.		12,864		
513040 - RRSP Expense	85201 - RESIDENTIAL & COMMERCIAL ASSESSMENT.			12,982	
		-	12,864	12,982	118
521100 - Business Travel	85201 - RESIDENTIAL & COMMERCIAL ASSESSMENT.		5,700		
521100 - Business Travel	85201 - RESIDENTIAL & COMMERCIAL ASSESSMENT.	Property Inspections		3,900	
521100 - Business Travel	85201 - RESIDENTIAL & COMMERCIAL ASSESSMENT.	City Assessor Meetings.		1,800	
		-	5,700	5,700	-
521110 - Conference Travel	85201 - RESIDENTIAL & COMMERCIAL ASSESSMENT.	City Assessor Meeting/Conference-1 staff, March and October.		1,800	
		-	-	1,800	1,800
521160 - Employee Relations	85201 - RESIDENTIAL & COMMERCIAL ASSESSMENT.		600		
521160 - Employee Relations	85201 - RESIDENTIAL & COMMERCIAL ASSESSMENT.	12 employees @ \$50/each		600	
		-	600	600	-
521371 - Training - Mandatory - Fees	85201 - RESIDENTIAL & COMMERCIAL ASSESSMENT.		300		
521371 - Training - Mandatory - Fees	85201 - RESIDENTIAL & COMMERCIAL ASSESSMENT.	Tools Course (Online) - 1 staff		300	
		Alberta Assessors Association			
		-	300	300	-
521373 - Training - Beneficial - Fees	85201 - RESIDENTIAL & COMMERCIAL ASSESSMENT.		3,550		
521373 - Training - Beneficial - Fees	85201 - RESIDENTIAL & COMMERCIAL ASSESSMENT.	BUSI 499 Income Property Guided Case Study (on-line) x 1 Assessor II		1,700	

Cost Element	Cost Center	2022 Budget Requests - Description	2021 Budget	2022 Proposed Budget	Change
521373 - Training - Beneficial - Fees	85201 - RESIDENTIAL & COMMERCIAL ASSESSMENT.	Professional Development Course- Valuation of Properties-University of British Columbia (UBC) online course - 1 staff		150	
521373 - Training - Beneficial - Fees	85201 - RESIDENTIAL & COMMERCIAL ASSESSMENT.	General Real Estate Course, University of British Columbia (On-line)-1 Employee		1,000	
521373 - Training - Beneficial - Fees	85201 - RESIDENTIAL & COMMERCIAL ASSESSMENT.	Quarterly Webinars, Alberta Assessors Association (online)- 15 staff @ \$200/each		3,000	
		-	3,550	5,850	2,300
521400 - Membership & Registr. Fee	85201 - RESIDENTIAL & COMMERCIAL ASSESSMENT.	Accredited/Candidate Municipal Association of Alberta (3 x Accredited members @ 500 each;	5,400	4,020	
521400 - Membership & Registr. Fee	85201 - RESIDENTIAL & COMMERCIAL ASSESSMENT.	6 x Candidates @ 420 each)			
521400 - Membership & Registr. Fee	85201 - RESIDENTIAL & COMMERCIAL ASSESSMENT.	Appraisal Institute of Canada x 2 employees; \$1,000 each		2,000	
521400 - Membership & Registr. Fee	85201 - RESIDENTIAL & COMMERCIAL ASSESSMENT.	International Association of Assessing Officers (IAAO), 1 staff @ \$300		300	
		-	5,400	6,320	920
521600 - Postage	85201 - RESIDENTIAL & COMMERCIAL ASSESSMENT.		41,000		
521600 - Postage	85201 - RESIDENTIAL & COMMERCIAL ASSESSMENT.	Mailing out assessment notices, request for information letters and reminders.		37,100	
		-	41,000	37,100	(3,900)
521730 - Mobile Phones	85201 - RESIDENTIAL & COMMERCIAL ASSESSMENT.		480		
521730 - Mobile Phones	85201 - RESIDENTIAL & COMMERCIAL ASSESSMENT.	2 phones for Inspections @ \$20/per month.		480	
		-	480	480	-
522200 - Printing And Binding	85201 - RESIDENTIAL & COMMERCIAL ASSESSMENT.		100		
		-	100	-	(100)
522300 - Subscr. & Public.	85201 - RESIDENTIAL & COMMERCIAL ASSESSMENT.		2,100		
522300 - Subscr. & Public.	85201 - RESIDENTIAL & COMMERCIAL ASSESSMENT.	Annual software subscription for Marshal & Swift.		2,100	
		-	2,100	2,100	-
525000 - Gen. Serv.-Contracted	85201 - RESIDENTIAL & COMMERCIAL ASSESSMENT.		142,000		
525000 - Gen. Serv.-Contracted	85201 - RESIDENTIAL & COMMERCIAL ASSESSMENT.	Multiple regression analysis.		125,000	
525000 - Gen. Serv.-Contracted	85201 - RESIDENTIAL & COMMERCIAL ASSESSMENT.	Cost valuation study		9,000	
525000 - Gen. Serv.-Contracted	85201 - RESIDENTIAL & COMMERCIAL ASSESSMENT.	Income valuation study		9,000	
525000 - Gen. Serv.-Contracted	85201 - RESIDENTIAL & COMMERCIAL ASSESSMENT.	General assessment review		9,000	
		-	142,000	152,000	10,000
534510 - Title Searches	85201 - RESIDENTIAL & COMMERCIAL ASSESSMENT.		1,500		
534510 - Title Searches	85201 - RESIDENTIAL & COMMERCIAL ASSESSMENT.	Title searches for sales validation.		3,600	
		-	1,500	3,600	2,100
551100 - Stationary & Office Supplies	85201 - RESIDENTIAL & COMMERCIAL ASSESSMENT.		4,300		
551100 - Stationary & Office Supplies	85201 - RESIDENTIAL & COMMERCIAL ASSESSMENT.	Assessment Pressure Seal stocks-20 boxes @ \$215/box; and other supplies as required.		4,900	
		-	4,300	4,900	600
551201 - Protective Apparel	85201 - RESIDENTIAL & COMMERCIAL ASSESSMENT.		3,000		
551201 - Protective Apparel	85201 - RESIDENTIAL & COMMERCIAL ASSESSMENT.	Boots and other safety equipment as needed for 5 staff @ \$200/each.		1,000	
		-	3,000	1,000	(2,000)
551410 - Food Cost	85201 - RESIDENTIAL & COMMERCIAL ASSESSMENT.		500		
551410 - Food Cost	85201 - RESIDENTIAL & COMMERCIAL ASSESSMENT.	Staff appreciation after declaration of assessment.		500	
		-	500	500	-



REGIONAL MUNICIPALITY OF WOOD BUFFALO

2022 PROPOSED BUDGET

Regional Municipality of Wood Buffalo
Corporate Summary / Financial Services
Information Technology

B_IT

Description of Service

The Information Technology Branch consists of the following sub branches:

Administration

Application Services

Infrastructure Services

	2021 Budget	2022 Proposed Budget	Change	2023 Plan	2024 Plan
Other Revenue	5,180	10,000	4,820	10,000	10,000
Transfers from Reserves for Operations	-	6,000	6,000	-	-
Revenues:	5,180	16,000	10,820	10,000	10,000
Salaries Wages and Benefits	8,407,022	8,542,736	135,714	8,542,736	8,542,736
Contracted and General Services	10,240,519	11,149,952	909,433	11,372,951	11,600,410
Materials Goods Supplies and Utilities	1,321,931	1,140,700	(181,231)	1,163,514	1,186,784
Expenses:	19,969,472	20,833,388	863,916	21,079,201	21,329,930
NET	(19,964,292)	(20,817,388)	(853,096)	(21,069,201)	(21,319,930)



REGIONAL MUNICIPALITY OF WOOD BUFFALO

2022 PROPOSED BUDGET

Regional Municipality of Wood Buffalo
Corporate Summary / Financial Services
Information Technology

B_IT

	2021 Budget	2022 Proposed Budget	Change
Cost Reimbursement	5,180	10,000	4,820
Other Revenue	5,180	10,000	4,820
Other Revenue	5,180	10,000	4,820
Tsf From Reserve (Operations)	-	6,000	6,000
Transfers from Reserves for Operations	-	6,000	6,000
Revenues:	5,180	16,000	10,820
Exempt Salary - Regular	1,265,446	1,435,704	170,258
CUPE Reg. Wages	5,694,372	5,576,780	(117,592)
CUPE OT Wages	84,500	86,500	2,000
CUPE Stand-By	66,000	65,500	(500)
CUPE Shift Differential	1,200	1,200	-
Meal Allowances	1,200	1,200	-
Benefit Allocation	328,863	378,816	49,953
EI Expense	66,956	67,144	188
CPP Expense	179,132	192,192	13,060
LAPP Expense	689,046	702,630	13,584
RRSP Expense	30,306	35,070	4,764
Salaries Wages and Benefits	8,407,022	8,542,736	135,714
Business Travel	9,500	9,500	-
Employee Relations	3,200	2,850	(350)
Conference Registration	-	6,000	6,000
Training - Mandatory - Fees	-	11,088	11,088
Training - Beneficial - Fees	36,190	5,614	(30,576)
Membership & Registr. Fee	500	500	-
Freight Charges	2,000	1,800	(200)
Telephone - Landline	508,607	508,600	(7)
Mobile Phones	4,320	4,800	480
Cable Television	23,633	28,000	4,367
Internet	621,627	758,000	136,373



REGIONAL MUNICIPALITY
OF WOOD BUFFALO

REGIONAL MUNICIPALITY OF WOOD BUFFALO

2022 PROPOSED BUDGET

Regional Municipality of Wood Buffalo
Corporate Summary / Financial Services
Information Technology

B_IT

	2021 Budget	2022 Proposed Budget	Change
Information Technology Cloud Application	266,080	273,000	6,920
Subscr. & Public.	21,000	-	(21,000)
Computer Software	543,985	426,500	(117,485)
App Software Support	5,249,480	5,811,700	562,220
Gen. Serv.-Contracted	2,543,397	2,729,800	186,403
Network Equip.-R&M	407,000	572,200	165,200
Contracted and General Services	10,240,519	11,149,952	909,433
Stationary & Office Supplies	327,179	389,200	62,021
Food Cost	2,500	2,500	-
Equipment & Furnishing	-	15,000	15,000
Computer Hardware	992,252	734,000	(258,252)
Materials Goods Supplies and Utilities	1,321,931	1,140,700	(181,231)
Expenses:	19,969,472	20,833,388	863,916
NET	(19,964,292)	(20,817,388)	(853,096)



REGIONAL MUNICIPALITY OF WOOD BUFFALO

2022 PROPOSED BUDGET

Regional Municipality of Wood Buffalo
Corporate Summary / Financial Services
Information Technology

B_IT

Cost Element	Cost Center	2022 Budget Requests - Description	2021 Budget	2022 Proposed Budget	Change
449250 - Cost Reimbursement	82202 - GIS SUSTAINMENT	Cost Reimbursement from CUPE for the support given by IT staff.	200		
449250 - Cost Reimbursement	82202 - GIS SUSTAINMENT			5,000	
449250 - Cost Reimbursement	82319 - SAP SUSTAINMENT		4,980		
449250 - Cost Reimbursement	82319 - SAP SUSTAINMENT			5,000	
		-	5,180	10,000	4,820
492200 - Tsf From Reserve (Operations)	82203 - INFORMATION TECHNOLOGY MANAGEMENT	Carryforward from 2021 as the result of COVID - Conference		6,000	
		-	-	6,000	6,000
511100 - Exempt Salary - Regular	82202 - GIS SUSTAINMENT		55,926		
511100 - Exempt Salary - Regular	82202 - GIS SUSTAINMENT			55,421	
511100 - Exempt Salary - Regular	82203 - INFORMATION TECHNOLOGY MANAGEMENT		457,996		
511100 - Exempt Salary - Regular	82203 - INFORMATION TECHNOLOGY MANAGEMENT			573,104	
511100 - Exempt Salary - Regular	82205 - COMMUNICATIONS SERVICES		76,057		
511100 - Exempt Salary - Regular	82205 - COMMUNICATIONS SERVICES			71,281	
511100 - Exempt Salary - Regular	82206 - MAPPING SERVICES		55,926		
511100 - Exempt Salary - Regular	82206 - MAPPING SERVICES			55,421	
511100 - Exempt Salary - Regular	82313 - NETWORK SUPPORT		141,641		
511100 - Exempt Salary - Regular	82313 - NETWORK SUPPORT			173,957	
511100 - Exempt Salary - Regular	82315 - ACCELA SUSTAINMENT		31,058		
511100 - Exempt Salary - Regular	82315 - ACCELA SUSTAINMENT			30,775	
511100 - Exempt Salary - Regular	82316 - SERVER SUPPORT		76,057		
511100 - Exempt Salary - Regular	82316 - SERVER SUPPORT			71,281	
511100 - Exempt Salary - Regular	82317 - CLIENT SUPPORT		98,874		
511100 - Exempt Salary - Regular	82317 - CLIENT SUPPORT			125,763	
511100 - Exempt Salary - Regular	82318 - RES SUSTAINMENT		61,480		
511100 - Exempt Salary - Regular	82318 - RES SUSTAINMENT			60,921	
511100 - Exempt Salary - Regular	82319 - SAP SUSTAINMENT		39,298		
511100 - Exempt Salary - Regular	82319 - SAP SUSTAINMENT			38,940	
511100 - Exempt Salary - Regular	82320 - PRINTER SERVICES		7,606		
511100 - Exempt Salary - Regular	82320 - PRINTER SERVICES			16,799	
511100 - Exempt Salary - Regular	82321 - NON-CORE SYSTEM SUSTAINMENT		92,538		
511100 - Exempt Salary - Regular	82321 - NON-CORE SYSTEM SUSTAINMENT			91,696	
511100 - Exempt Salary - Regular	82331 - AS400 SUSTAINMENT		15,846		
511100 - Exempt Salary - Regular	82331 - AS400 SUSTAINMENT			15,702	
511100 - Exempt Salary - Regular	82333 - FLEXSUITE SUSTAINMENT		39,298		
511100 - Exempt Salary - Regular	82333 - FLEXSUITE SUSTAINMENT			38,940	
511100 - Exempt Salary - Regular	82340 - OPENTEXT SUSTAINMENT		15,846		
511100 - Exempt Salary - Regular	82340 - OPENTEXT SUSTAINMENT			15,702	
		-	1,265,446	1,435,704	170,258
512500 - CUPE Reg. Wages	82202 - GIS SUSTAINMENT		513,694		
512500 - CUPE Reg. Wages	82202 - GIS SUSTAINMENT			510,744	
512500 - CUPE Reg. Wages	82203 - INFORMATION TECHNOLOGY MANAGEMENT		100,989		
512500 - CUPE Reg. Wages	82203 - INFORMATION TECHNOLOGY MANAGEMENT			100,768	
512500 - CUPE Reg. Wages	82205 - COMMUNICATIONS SERVICES		129,713		
512500 - CUPE Reg. Wages	82205 - COMMUNICATIONS SERVICES			128,577	
512500 - CUPE Reg. Wages	82206 - MAPPING SERVICES		317,620		
512500 - CUPE Reg. Wages	82206 - MAPPING SERVICES			315,497	
512500 - CUPE Reg. Wages	82313 - NETWORK SUPPORT		507,301		
512500 - CUPE Reg. Wages	82313 - NETWORK SUPPORT			612,695	
512500 - CUPE Reg. Wages	82315 - ACCELA SUSTAINMENT		136,363		
512500 - CUPE Reg. Wages	82315 - ACCELA SUSTAINMENT			135,155	
512500 - CUPE Reg. Wages	82316 - SERVER SUPPORT		488,816		

Cost Element	Cost Center	2022 Budget Requests - Description	2021 Budget	2022 Proposed Budget	Change
512500 - CUPE Reg. Wages	82316 - SERVER SUPPORT			484,446	
512500 - CUPE Reg. Wages	82317 - CLIENT SUPPORT		1,371,451		
512500 - CUPE Reg. Wages	82317 - CLIENT SUPPORT			1,179,452	
512500 - CUPE Reg. Wages	82318 - RES SUSTAINMENT		165,692		
512500 - CUPE Reg. Wages	82318 - RES SUSTAINMENT			164,218	
512500 - CUPE Reg. Wages	82319 - SAP SUSTAINMENT		709,101		
512500 - CUPE Reg. Wages	82319 - SAP SUSTAINMENT			702,766	
512500 - CUPE Reg. Wages	82320 - PRINTER SERVICES		11,033		
512500 - CUPE Reg. Wages	82320 - PRINTER SERVICES			10,936	
512500 - CUPE Reg. Wages	82321 - NON-CORE SYSTEM SUSTAINMENT		1,137,864		
512500 - CUPE Reg. Wages	82321 - NON-CORE SYSTEM SUSTAINMENT			1,127,722	
512500 - CUPE Reg. Wages	82331 - AS400 SUSTAINMENT		6,432		
512500 - CUPE Reg. Wages	82331 - AS400 SUSTAINMENT			6,374	
512500 - CUPE Reg. Wages	82333 - FLEXSUITE SUSTAINMENT		37,607		
512500 - CUPE Reg. Wages	82333 - FLEXSUITE SUSTAINMENT			37,272	
512500 - CUPE Reg. Wages	82340 - OPENTEXT SUSTAINMENT		60,697		
512500 - CUPE Reg. Wages	82340 - OPENTEXT SUSTAINMENT			60,158	
		-	5,694,372	5,576,780	(117,592)
512600 - CUPE OT Wages	82202 - GIS SUSTAINMENT		1,000		
512600 - CUPE OT Wages	82202 - GIS SUSTAINMENT	OT required in the event of after hours support required by RECC.		1,000	
512600 - CUPE OT Wages	82205 - COMMUNICATIONS SERVICES		3,500		
512600 - CUPE OT Wages	82205 - COMMUNICATIONS SERVICES	CUPE OT as required.		3,500	
512600 - CUPE OT Wages	82206 - MAPPING SERVICES		1,000		
512600 - CUPE OT Wages	82206 - MAPPING SERVICES	OT budget required in the event of after hours support required by RECC.		1,000	
512600 - CUPE OT Wages	82313 - NETWORK SUPPORT		20,000		
512600 - CUPE OT Wages	82313 - NETWORK SUPPORT	CUPE OT as required.		20,000	
512600 - CUPE OT Wages	82315 - ACCELA SUSTAINMENT		500		
512600 - CUPE OT Wages	82315 - ACCELA SUSTAINMENT	OT as required.		500	
512600 - CUPE OT Wages	82316 - SERVER SUPPORT		30,000		
512600 - CUPE OT Wages	82316 - SERVER SUPPORT	OT wages as required.		30,000	
512600 - CUPE OT Wages	82317 - CLIENT SUPPORT		15,000		
512600 - CUPE OT Wages	82317 - CLIENT SUPPORT	OT wages as required.		15,000	
512600 - CUPE OT Wages	82318 - RES SUSTAINMENT		1,000		
512600 - CUPE OT Wages	82318 - RES SUSTAINMENT	CUPE OT as required.		1,500	
512600 - CUPE OT Wages	82319 - SAP SUSTAINMENT		10,000		
512600 - CUPE OT Wages	82319 - SAP SUSTAINMENT	CUPE OT as required.		10,000	
512600 - CUPE OT Wages	82320 - PRINTER SERVICES		500		
512600 - CUPE OT Wages	82320 - PRINTER SERVICES	CUPE OT as required.		500	
512600 - CUPE OT Wages	82321 - NON-CORE SYSTEM SUSTAINMENT		2,000		
512600 - CUPE OT Wages	82321 - NON-CORE SYSTEM SUSTAINMENT	CUPE OT as required.		2,000	
512600 - CUPE OT Wages	82340 - OPENTEXT SUSTAINMENT	CUPE OT as required.		1,500	
		-	84,500	86,500	2,000
512610 - CUPE Stand-By	82202 - GIS SUSTAINMENT		1,000		
512610 - CUPE Stand-By	82202 - GIS SUSTAINMENT	Standby, in the event of after hours required by RECC.		1,000	
512610 - CUPE Stand-By	82205 - COMMUNICATIONS SERVICES		2,000		
512610 - CUPE Stand-By	82205 - COMMUNICATIONS SERVICES	CUPE Stand-by as required.		2,000	
512610 - CUPE Stand-By	82206 - MAPPING SERVICES		1,000		
512610 - CUPE Stand-By	82206 - MAPPING SERVICES	In the event after hours support required by RECC.		1,000	
512610 - CUPE Stand-By	82313 - NETWORK SUPPORT		20,000		
512610 - CUPE Stand-By	82313 - NETWORK SUPPORT	Standby charges as required.		20,000	
512610 - CUPE Stand-By	82316 - SERVER SUPPORT		20,000		
512610 - CUPE Stand-By	82316 - SERVER SUPPORT	Standby charges as required.		20,000	
512610 - CUPE Stand-By	82317 - CLIENT SUPPORT		20,000		
512610 - CUPE Stand-By	82317 - CLIENT SUPPORT	CUPE Stand-by as required.		20,000	
512610 - CUPE Stand-By	82318 - RES SUSTAINMENT	CUPE Stand-by as required.		1,000	
512610 - CUPE Stand-By	82319 - SAP SUSTAINMENT		1,000		
512610 - CUPE Stand-By	82320 - PRINTER SERVICES		500		
512610 - CUPE Stand-By	82320 - PRINTER SERVICES	CUPE Stand-by as required.		500	
512610 - CUPE Stand-By	82331 - AS400 SUSTAINMENT		500		
		-	66,000	65,500	(500)

Cost Element	Cost Center	2022 Budget Requests - Description	2021 Budget	2022 Proposed Budget	Change
512620 - CUPE Shift Differential	82205 - COMMUNICATIONS SERVICES	CUPE Shift Differential as required. Shift differential as required. Shift Differential as required	100		
512620 - CUPE Shift Differential	82205 - COMMUNICATIONS SERVICES			100	
512620 - CUPE Shift Differential	82316 - SERVER SUPPORT		1,000		
512620 - CUPE Shift Differential	82316 - SERVER SUPPORT			1,000	
512620 - CUPE Shift Differential	82317 - CLIENT SUPPORT		100		
512620 - CUPE Shift Differential	82317 - CLIENT SUPPORT			100	
		-	1,200	1,200	-
512630 - Meal Allowances	82205 - COMMUNICATIONS SERVICES	Meal Allowances as required. Meal Allowances as required.	100		
512630 - Meal Allowances	82205 - COMMUNICATIONS SERVICES			100	
512630 - Meal Allowances	82313 - NETWORK SUPPORT		100		
512630 - Meal Allowances	82313 - NETWORK SUPPORT			100	
512630 - Meal Allowances	82316 - SERVER SUPPORT		500		
512630 - Meal Allowances	82316 - SERVER SUPPORT	Meal Allowances as required.		500	
512630 - Meal Allowances	82317 - CLIENT SUPPORT		500		
512630 - Meal Allowances	82317 - CLIENT SUPPORT	Meal Allowances as required.		500	
		-	1,200	1,200	-
513000 - Benefit Allocation	82202 - GIS SUSTAINMENT		26,826		
513000 - Benefit Allocation	82202 - GIS SUSTAINMENT			30,451	
513000 - Benefit Allocation	82203 - INFORMATION TECHNOLOGY MANAGEMENT		26,988		
513000 - Benefit Allocation	82203 - INFORMATION TECHNOLOGY MANAGEMENT			37,213	
513000 - Benefit Allocation	82205 - COMMUNICATIONS SERVICES		9,689		
513000 - Benefit Allocation	82205 - COMMUNICATIONS SERVICES			10,756	
513000 - Benefit Allocation	82206 - MAPPING SERVICES		17,580		
513000 - Benefit Allocation	82206 - MAPPING SERVICES			19,934	
513000 - Benefit Allocation	82313 - NETWORK SUPPORT		30,793		
513000 - Benefit Allocation	82313 - NETWORK SUPPORT			42,557	
513000 - Benefit Allocation	82315 - ACCELA SUSTAINMENT		7,905		
513000 - Benefit Allocation	82315 - ACCELA SUSTAINMENT			8,945	
513000 - Benefit Allocation	82316 - SERVER SUPPORT		26,838		
513000 - Benefit Allocation	82316 - SERVER SUPPORT			30,161	
513000 - Benefit Allocation	82317 - CLIENT SUPPORT		68,478		
513000 - Benefit Allocation	82317 - CLIENT SUPPORT			69,552	
513000 - Benefit Allocation	82318 - RES SUSTAINMENT		10,780		
513000 - Benefit Allocation	82318 - RES SUSTAINMENT			12,198	
513000 - Benefit Allocation	82319 - SAP SUSTAINMENT		35,491		
513000 - Benefit Allocation	82319 - SAP SUSTAINMENT			40,159	
513000 - Benefit Allocation	82320 - PRINTER SERVICES		880		
513000 - Benefit Allocation	82320 - PRINTER SERVICES			1,514	
513000 - Benefit Allocation	82321 - NON-CORE SYSTEM SUSTAINMENT		58,241		
513000 - Benefit Allocation	82321 - NON-CORE SYSTEM SUSTAINMENT			65,902	
513000 - Benefit Allocation	82331 - AS400 SUSTAINMENT		1,071		
513000 - Benefit Allocation	82331 - AS400 SUSTAINMENT			1,212	
513000 - Benefit Allocation	82333 - FLEXSUITE SUSTAINMENT		3,677		
513000 - Benefit Allocation	82333 - FLEXSUITE SUSTAINMENT			4,161	
513000 - Benefit Allocation	82340 - OPENTEXT SUSTAINMENT		3,625		
513000 - Benefit Allocation	82340 - OPENTEXT SUSTAINMENT			4,102	
		-	328,863	378,816	49,953
513010 - EI Expense	82202 - GIS SUSTAINMENT		5,635		
513010 - EI Expense	82202 - GIS SUSTAINMENT			5,635	
513010 - EI Expense	82203 - INFORMATION TECHNOLOGY MANAGEMENT		4,316		
513010 - EI Expense	82203 - INFORMATION TECHNOLOGY MANAGEMENT			5,156	
513010 - EI Expense	82205 - COMMUNICATIONS SERVICES		2,038		
513010 - EI Expense	82205 - COMMUNICATIONS SERVICES			1,978	
513010 - EI Expense	82206 - MAPPING SERVICES		3,717		
513010 - EI Expense	82206 - MAPPING SERVICES			3,717	
513010 - EI Expense	82313 - NETWORK SUPPORT		5,995		
513010 - EI Expense	82313 - NETWORK SUPPORT			7,434	
513010 - EI Expense	82315 - ACCELA SUSTAINMENT		1,619		
513010 - EI Expense	82315 - ACCELA SUSTAINMENT			1,619	
513010 - EI Expense	82316 - SERVER SUPPORT		5,155		

Cost Element	Cost Center	2022 Budget Requests - Description	2021 Budget	2022 Proposed Budget	Change
513010 - EI Expense	82316 - SERVER SUPPORT			5,096	
513010 - EI Expense	82317 - CLIENT SUPPORT		16,063		
513010 - EI Expense	82317 - CLIENT SUPPORT			14,028	
513010 - EI Expense	82318 - RES SUSTAINMENT		2,098		
513010 - EI Expense	82318 - RES SUSTAINMENT			2,098	
513010 - EI Expense	82319 - SAP SUSTAINMENT		6,954		
513010 - EI Expense	82319 - SAP SUSTAINMENT			6,954	
513010 - EI Expense	82320 - PRINTER SERVICES		180		
513010 - EI Expense	82320 - PRINTER SERVICES			240	
513010 - EI Expense	82321 - NON-CORE SYSTEM SUSTAINMENT		11,629		
513010 - EI Expense	82321 - NON-CORE SYSTEM SUSTAINMENT			11,630	
513010 - EI Expense	82331 - AS400 SUSTAINMENT		180		
513010 - EI Expense	82331 - AS400 SUSTAINMENT			180	
513010 - EI Expense	82333 - FLEXSUITE SUSTAINMENT		659		
513010 - EI Expense	82333 - FLEXSUITE SUSTAINMENT			659	
513010 - EI Expense	82340 - OPENTEXT SUSTAINMENT		719		
513010 - EI Expense	82340 - OPENTEXT SUSTAINMENT			719	
		-	66,956	67,144	188
513020 - CPP Expense	82202 - GIS SUSTAINMENT		14,960		
513020 - CPP Expense	82202 - GIS SUSTAINMENT			16,130	
513020 - CPP Expense	82203 - INFORMATION TECHNOLOGY MANAGEMENT		11,459		
513020 - CPP Expense	82203 - INFORMATION TECHNOLOGY MANAGEMENT			14,758	
513020 - CPP Expense	82205 - COMMUNICATIONS SERVICES		5,411		
513020 - CPP Expense	82205 - COMMUNICATIONS SERVICES			5,663	
513020 - CPP Expense	82206 - MAPPING SERVICES		9,867		
513020 - CPP Expense	82206 - MAPPING SERVICES			10,639	
513020 - CPP Expense	82313 - NETWORK SUPPORT		15,915		
513020 - CPP Expense	82313 - NETWORK SUPPORT			21,278	
513020 - CPP Expense	82315 - ACCELA SUSTAINMENT		4,297		
513020 - CPP Expense	82315 - ACCELA SUSTAINMENT			4,633	
513020 - CPP Expense	82316 - SERVER SUPPORT		13,687		
513020 - CPP Expense	82316 - SERVER SUPPORT			14,586	
513020 - CPP Expense	82317 - CLIENT SUPPORT		44,014		
513020 - CPP Expense	82317 - CLIENT SUPPORT			40,154	
513020 - CPP Expense	82318 - RES SUSTAINMENT		5,570		
513020 - CPP Expense	82318 - RES SUSTAINMENT			6,006	
513020 - CPP Expense	82319 - SAP SUSTAINMENT		18,461		
513020 - CPP Expense	82319 - SAP SUSTAINMENT			19,906	
513020 - CPP Expense	82320 - PRINTER SERVICES		477		
513020 - CPP Expense	82320 - PRINTER SERVICES			686	
513020 - CPP Expense	82321 - NON-CORE SYSTEM SUSTAINMENT		30,875		
513020 - CPP Expense	82321 - NON-CORE SYSTEM SUSTAINMENT			33,290	
513020 - CPP Expense	82331 - AS400 SUSTAINMENT		477		
513020 - CPP Expense	82331 - AS400 SUSTAINMENT			515	
513020 - CPP Expense	82333 - FLEXSUITE SUSTAINMENT		1,751		
513020 - CPP Expense	82333 - FLEXSUITE SUSTAINMENT			1,888	
513020 - CPP Expense	82340 - OPENTEXT SUSTAINMENT		1,910		
513020 - CPP Expense	82340 - OPENTEXT SUSTAINMENT			2,059	
		-	179,132	192,192	13,060
513030 - LAPP Expense	82202 - GIS SUSTAINMENT		56,206		
513030 - LAPP Expense	82202 - GIS SUSTAINMENT			54,801	
513030 - LAPP Expense	82203 - INFORMATION TECHNOLOGY MANAGEMENT		56,546		
513030 - LAPP Expense	82203 - INFORMATION TECHNOLOGY MANAGEMENT			81,080	
513030 - LAPP Expense	82205 - COMMUNICATIONS SERVICES		20,301		
513030 - LAPP Expense	82205 - COMMUNICATIONS SERVICES			20,793	
513030 - LAPP Expense	82206 - MAPPING SERVICES		36,834		
513030 - LAPP Expense	82206 - MAPPING SERVICES			36,397	
513030 - LAPP Expense	82313 - NETWORK SUPPORT		64,520		
513030 - LAPP Expense	82313 - NETWORK SUPPORT			79,243	
513030 - LAPP Expense	82315 - ACCELA SUSTAINMENT		16,563		

Cost Element	Cost Center	2022 Budget Requests - Description	2021 Budget	2022 Proposed Budget	Change
513030 - LAPP Expense	82315 - ACCELA SUSTAINMENT			16,502	
513030 - LAPP Expense	82316 - SERVER SUPPORT		56,233		
513030 - LAPP Expense	82316 - SERVER SUPPORT			54,752	
513030 - LAPP Expense	82317 - CLIENT SUPPORT		143,477		
513030 - LAPP Expense	82317 - CLIENT SUPPORT			125,189	
513030 - LAPP Expense	82318 - RES SUSTAINMENT		22,587		
513030 - LAPP Expense	82318 - RES SUSTAINMENT			23,024	
513030 - LAPP Expense	82319 - SAP SUSTAINMENT		74,362		
513030 - LAPP Expense	82319 - SAP SUSTAINMENT			71,353	
513030 - LAPP Expense	82320 - PRINTER SERVICES		1,844		
513030 - LAPP Expense	82320 - PRINTER SERVICES			3,117	
513030 - LAPP Expense	82321 - NON-CORE SYSTEM SUSTAINMENT		122,028		
513030 - LAPP Expense	82321 - NON-CORE SYSTEM SUSTAINMENT			117,854	
513030 - LAPP Expense	82331 - AS400 SUSTAINMENT		2,245		
513030 - LAPP Expense	82331 - AS400 SUSTAINMENT			2,555	
513030 - LAPP Expense	82333 - FLEXSUITE SUSTAINMENT		7,705		
513030 - LAPP Expense	82333 - FLEXSUITE SUSTAINMENT			8,356	
513030 - LAPP Expense	82340 - OPENTEXT SUSTAINMENT		7,596		
513030 - LAPP Expense	82340 - OPENTEXT SUSTAINMENT			7,613	
		-	689,046	702,630	13,584
513040 - RRSP Expense	82202 - GIS SUSTAINMENT		1,324		
513040 - RRSP Expense	82202 - GIS SUSTAINMENT			1,336	
513040 - RRSP Expense	82203 - INFORMATION TECHNOLOGY MANAGEMENT		11,064		
513040 - RRSP Expense	82203 - INFORMATION TECHNOLOGY MANAGEMENT			14,096	
513040 - RRSP Expense	82205 - COMMUNICATIONS SERVICES		1,815		
513040 - RRSP Expense	82205 - COMMUNICATIONS SERVICES			1,740	
513040 - RRSP Expense	82206 - MAPPING SERVICES		1,324		
513040 - RRSP Expense	82206 - MAPPING SERVICES			1,336	
513040 - RRSP Expense	82313 - NETWORK SUPPORT		3,358		
513040 - RRSP Expense	82313 - NETWORK SUPPORT			4,213	
513040 - RRSP Expense	82315 - ACCELA SUSTAINMENT		743		
513040 - RRSP Expense	82315 - ACCELA SUSTAINMENT			749	
513040 - RRSP Expense	82316 - SERVER SUPPORT		1,815		
513040 - RRSP Expense	82316 - SERVER SUPPORT			1,740	
513040 - RRSP Expense	82317 - CLIENT SUPPORT		2,360		
513040 - RRSP Expense	82317 - CLIENT SUPPORT			3,068	
513040 - RRSP Expense	82318 - RES SUSTAINMENT		1,469		
513040 - RRSP Expense	82318 - RES SUSTAINMENT			1,482	
513040 - RRSP Expense	82319 - SAP SUSTAINMENT		941		
513040 - RRSP Expense	82319 - SAP SUSTAINMENT			949	
513040 - RRSP Expense	82320 - PRINTER SERVICES		182		
513040 - RRSP Expense	82320 - PRINTER SERVICES			412	
513040 - RRSP Expense	82321 - NON-CORE SYSTEM SUSTAINMENT		2,211		
513040 - RRSP Expense	82321 - NON-CORE SYSTEM SUSTAINMENT			2,232	
513040 - RRSP Expense	82331 - AS400 SUSTAINMENT		380		
513040 - RRSP Expense	82331 - AS400 SUSTAINMENT			383	
513040 - RRSP Expense	82333 - FLEXSUITE SUSTAINMENT		941		
513040 - RRSP Expense	82333 - FLEXSUITE SUSTAINMENT			949	
513040 - RRSP Expense	82340 - OPENTEXT SUSTAINMENT		380		
513040 - RRSP Expense	82340 - OPENTEXT SUSTAINMENT			383	
		-	30,306	35,070	4,764
521100 - Business Travel	82313 - NETWORK SUPPORT		4,900		
521100 - Business Travel	82313 - NETWORK SUPPORT	Travel to Fort Chipewyan and Q9 data center location.		4,900	
521100 - Business Travel	82316 - SERVER SUPPORT		3,000		
521100 - Business Travel	82316 - SERVER SUPPORT	Travel to Q9 data center location.		3,000	
521100 - Business Travel	82317 - CLIENT SUPPORT		1,600		
521100 - Business Travel	82317 - CLIENT SUPPORT	Travel to Fort Chipewyan		1,600	
		-	9,500	9,500	-
521160 - Employee Relations	82203 - INFORMATION TECHNOLOGY MANAGEMENT		3,200		
521160 - Employee Relations	82203 - INFORMATION TECHNOLOGY MANAGEMENT	57 employees x \$50		2,850	

Cost Element	Cost Center	2022 Budget Requests - Description	2021 Budget	2022 Proposed Budget	Change
		-	3,200	2,850	(350)
521300 - Conference Registration	82203 - INFORMATION TECHNOLOGY MANAGEMENT	Municipal Information Systems Association (MISA) Prairies Annual Conference. 2 Staff		6,000	
		-	-	6,000	6,000
521371 - Training - Mandatory - Fees	82313 - NETWORK SUPPORT	Implementing Secure Solutions with Virtual Private Networks, Requires to maintain certification - Online - 1 staff		5,588	
521371 - Training - Mandatory - Fees	82313 - NETWORK SUPPORT	Securing Cisco Firepower Next-Generation IPS - Online - 1staff		5,500	
		-	-	11,088	11,088
521373 - Training - Beneficial - Fees	82313 - NETWORK SUPPORT		15,442		
521373 - Training - Beneficial - Fees	82313 - NETWORK SUPPORT	Implementing and Operating Cisco Security Core Technology - Online - 1 staff		5,614	
521373 - Training - Beneficial - Fees	82316 - SERVER SUPPORT		6,364		
521373 - Training - Beneficial - Fees	82317 - CLIENT SUPPORT		14,384		
		-	36,190	5,614	(30,576)
521400 - Membership & Registr. Fee	82203 - INFORMATION TECHNOLOGY MANAGEMENT		500		
521400 - Membership & Registr. Fee	82203 - INFORMATION TECHNOLOGY MANAGEMENT	Membership for Municipal Information Systems (MISA).		500	
		-	500	500	-
521500 - Freight Charges	82313 - NETWORK SUPPORT		500		
521500 - Freight Charges	82313 - NETWORK SUPPORT	Shipping equipment to Fort Chipewyan and Q9 data center location.		400	
521500 - Freight Charges	82316 - SERVER SUPPORT		500		
521500 - Freight Charges	82316 - SERVER SUPPORT	Shipping equipment to Q9 data center location.		400	
521500 - Freight Charges	82317 - CLIENT SUPPORT		1,000		
521500 - Freight Charges	82317 - CLIENT SUPPORT	Shipping to Fort Chipewyan		1,000	
		-	2,000	1,800	(200)
521700 - Telephone - Landline	82205 - COMMUNICATIONS SERVICES		508,407		
521700 - Telephone - Landline	82205 - COMMUNICATIONS SERVICES	Landlines and other telephony services.		508,400	
521700 - Telephone - Landline	82313 - NETWORK SUPPORT		200		
521700 - Telephone - Landline	82313 - NETWORK SUPPORT	Email to Fax service for Payroll.		200	
		-	508,607	508,600	(7)
521730 - Mobile Phones	82203 - INFORMATION TECHNOLOGY MANAGEMENT		4,320		
521730 - Mobile Phones	82203 - INFORMATION TECHNOLOGY MANAGEMENT	20x\$20x12 monthly cell phone charges.		4,800	
		-	4,320	4,800	480
521770 - Cable Television	82313 - NETWORK SUPPORT		23,633		
521770 - Cable Television	82313 - NETWORK SUPPORT	Muni cable services (various locations).		28,000	
		-	23,633	28,000	4,367
521780 - Internet	82313 - NETWORK SUPPORT		621,627		
521780 - Internet	82313 - NETWORK SUPPORT	Monthly internet, Axia, Arrow, Vital Care, Wan/MPLS. Increase for upgrades to FH3, FH4, and RCMP locations.		758,000	
		-	621,627	758,000	136,373
521795 - Information Technology Cloud Application	82313 - NETWORK SUPPORT		208,080		
521795 - Information Technology Cloud Application	82313 - NETWORK SUPPORT	Hosted Applications.		215,000	
521795 - Information Technology Cloud Application	82331 - AS400 SUSTAINMENT		58,000		
521795 - Information Technology Cloud Application	82331 - AS400 SUSTAINMENT	AS400, Hosting - Midrange		58,000	
		-	266,080	273,000	6,920
522300 - Subscr. & Public.	82317 - CLIENT SUPPORT		21,000		
		-	21,000	-	(21,000)
524200 - Computer Software	82313 - NETWORK SUPPORT		10,000		
524200 - Computer Software	82313 - NETWORK SUPPORT	Additional network software licenses.		15,000	
524200 - Computer Software	82316 - SERVER SUPPORT		25,000		
524200 - Computer Software	82316 - SERVER SUPPORT	Office 365 TrueUp costs and additional server software licenses.		100,000	
524200 - Computer Software	82317 - CLIENT SUPPORT		228,985		
524200 - Computer Software	82317 - CLIENT SUPPORT	Email Signature software to control the organizations email signatures and automate a standard email signature across the organization.		12,000	
524200 - Computer Software	82317 - CLIENT SUPPORT	Increase in AutoCad subscriptions and Additional desktop software licenses.		90,000	
524200 - Computer Software	82321 - NON-CORE SYSTEM SUSTAINMENT		280,000		
524200 - Computer Software	82321 - NON-CORE SYSTEM SUSTAINMENT	Recollect Recycling Tool		15,000	
524200 - Computer Software	82321 - NON-CORE SYSTEM SUSTAINMENT	Smart Simple - CIP Grant Portal		12,500	
524200 - Computer Software	82321 - NON-CORE SYSTEM SUSTAINMENT	Facility Booking Management System		65,000	
524200 - Computer Software	82321 - NON-CORE SYSTEM SUSTAINMENT	Email Signature Tool		12,000	
524200 - Computer Software	82321 - NON-CORE SYSTEM SUSTAINMENT	Tree Plotter Management System		15,000	
524200 - Computer Software	82321 - NON-CORE SYSTEM SUSTAINMENT	Tabware Upgrade		75,000	
524200 - Computer Software	82321 - NON-CORE SYSTEM SUSTAINMENT	MCB Replacement		15,000	

Cost Element	Cost Center	2022 Budget Requests - Description	2021 Budget	2022 Proposed Budget	Change
		-	543,985	426,500	(117,485)
524210 - App Software Support	82202 - GIS SUSTAINMENT	Local Government Enterprise License-ESRI Canada due in May. Few other software distributed through Jan -Dec.	72,765	72,400	
524210 - App Software Support	82202 - GIS SUSTAINMENT				
524210 - App Software Support	82205 - COMMUNICATIONS SERVICES	Maintenance of existing licenses.	8,300	9,400	
524210 - App Software Support	82205 - COMMUNICATIONS SERVICES				
524210 - App Software Support	82206 - MAPPING SERVICES	Altalis DIDs+, Cadastral and Title Subscriptions.	14,700	14,800	
524210 - App Software Support	82206 - MAPPING SERVICES				
524210 - App Software Support	82313 - NETWORK SUPPORT	Maintenance of existing licenses.	47,080	117,300	
524210 - App Software Support	82313 - NETWORK SUPPORT				
524210 - App Software Support	82315 - ACCELA SUSTAINMENT	Accela annual renewals, due in December.	181,825	145,000	
524210 - App Software Support	82315 - ACCELA SUSTAINMENT				
524210 - App Software Support	82316 - SERVER SUPPORT	Maintenance of existing licenses. Increase due to Server Storage model. Purchasing cloud infrastructure vs. physical servers.	1,105,399	2,169,700	
524210 - App Software Support	82316 - SERVER SUPPORT				
524210 - App Software Support	82317 - CLIENT SUPPORT	Maintenance of existing licenses.	1,059,501	204,900	
524210 - App Software Support	82317 - CLIENT SUPPORT				
524210 - App Software Support	82318 - RES SUSTAINMENT	\$88,000 for FDM license and support due in December; \$22,000 Telestaff and few other due in November. \$18,000 Fire Station System-Phoenix due in August; \$19,000 Inventory and Asset Management due in November.	194,875	193,000	
524210 - App Software Support	82318 - RES SUSTAINMENT				
524210 - App Software Support	82319 - SAP SUSTAINMENT	SAP All in One-Illumiti, annual maintenance \$1,300,000 due in December. \$91,000 Oracle Support due in February. Various other software such as Serenic Software \$22,000 and \$21,000 Website hosting software due in Oct & Se SAP - SuccessFactors licensing	1,431,250	1,417,500	
524210 - App Software Support	82319 - SAP SUSTAINMENT				
524210 - App Software Support	82319 - SAP SUSTAINMENT	Maintenance of existing licenses.		243,000	
524210 - App Software Support	82320 - PRINTER SERVICES		9,200	9,200	
524210 - App Software Support	82320 - PRINTER SERVICES	\$45,000 Tabware Hosting due in December; \$41,000 HootSuite Enterprise for media work due in February; \$48,300 LIME software due in December; \$70,000 Neptune software due in December; \$79,000 Taleo licenses due in December.	858,525	794,000	
524210 - App Software Support	82321 - NON-CORE SYSTEM SUSTAINMENT				
524210 - App Software Support	82321 - NON-CORE SYSTEM SUSTAINMENT	\$41,800 Procument E-bidding software and \$61,000 Agenda Management by Granicus		102,800	
524210 - App Software Support	82321 - NON-CORE SYSTEM SUSTAINMENT				
524210 - App Software Support	82321 - NON-CORE SYSTEM SUSTAINMENT	\$45,500 Transportation Management software Various other software distributed from January -December.		45,500	
524210 - App Software Support	82321 - NON-CORE SYSTEM SUSTAINMENT				
524210 - App Software Support	82333 - FLEXSUITE SUSTAINMENT	Application Software support - Flexsuite annual support	77,610	79,200	
524210 - App Software Support	82333 - FLEXSUITE SUSTAINMENT				
524210 - App Software Support	82340 - OPENTEXT SUSTAINMENT	OpenText licenses and maintenance	188,450	194,000	
524210 - App Software Support	82340 - OPENTEXT SUSTAINMENT				
		-	5,249,480	5,811,700	562,220
525000 - Gen. Serv.-Contracted	82202 - GIS SUSTAINMENT	Pictometry and Amazon Web Services.	1,039,277	1,162,700	
525000 - Gen. Serv.-Contracted	82202 - GIS SUSTAINMENT				
525000 - Gen. Serv.-Contracted	82205 - COMMUNICATIONS SERVICES	AV support - Council Chambers.	9,900	39,900	
525000 - Gen. Serv.-Contracted	82205 - COMMUNICATIONS SERVICES				
525000 - Gen. Serv.-Contracted	82315 - ACCELA SUSTAINMENT	Vendor specific additional support (Ex:upgrades, enhancements)	280,000	200,000	
525000 - Gen. Serv.-Contracted	82315 - ACCELA SUSTAINMENT				
525000 - Gen. Serv.-Contracted	82316 - SERVER SUPPORT	FDM Adhoc work - Central Square	50,000	5,000	
525000 - Gen. Serv.-Contracted	82316 - SERVER SUPPORT				
525000 - Gen. Serv.-Contracted	82318 - RES SUSTAINMENT	Illumiti Sustainment support. Increase for planned work in 2022	30,000	15,000	
525000 - Gen. Serv.-Contracted	82318 - RES SUSTAINMENT				
525000 - Gen. Serv.-Contracted	82319 - SAP SUSTAINMENT	Contracted services for non-core system sustainment	979,620	1,083,700	
525000 - Gen. Serv.-Contracted	82319 - SAP SUSTAINMENT				
525000 - Gen. Serv.-Contracted	82321 - NON-CORE SYSTEM SUSTAINMENT	Bellamy	2,200	71,100	
525000 - Gen. Serv.-Contracted	82321 - NON-CORE SYSTEM SUSTAINMENT				
525000 - Gen. Serv.-Contracted	82331 - AS400 SUSTAINMENT	Municipal Data Services (MDSI).	122,400	122,400	
525000 - Gen. Serv.-Contracted	82331 - AS400 SUSTAINMENT				
525000 - Gen. Serv.-Contracted	82333 - FLEXSUITE SUSTAINMENT		30,000	30,000	
525000 - Gen. Serv.-Contracted	82333 - FLEXSUITE SUSTAINMENT				
		-	2,543,397	2,729,800	186,403
525330 - Network Equip.-R&M	82205 - COMMUNICATIONS SERVICES	Mobility refresh		85,200	

Cost Element	Cost Center	2022 Budget Requests - Description	2021 Budget	2022 Proposed Budget	Change
525330 - Network Equip.-R&M	82205 - COMMUNICATIONS SERVICES	Radio Equipment		10,000	
525330 - Network Equip.-R&M	82205 - COMMUNICATIONS SERVICES	Mobile devices, additional requests and Repairs.		78,000	
525330 - Network Equip.-R&M	82313 - NETWORK SUPPORT		407,000		
525330 - Network Equip.-R&M	82313 - NETWORK SUPPORT	Equipment repair, Programming/changes, new devices.		399,000	
		-	407,000	572,200	165,200
551100 - Stationary & Office Supplies	82203 - INFORMATION TECHNOLOGY MANAGEMENT		3,600		
551100 - Stationary & Office Supplies	82203 - INFORMATION TECHNOLOGY MANAGEMENT	Office supplies as required.		3,600	
551100 - Stationary & Office Supplies	82206 - MAPPING SERVICES		2,000		
551100 - Stationary & Office Supplies	82206 - MAPPING SERVICES	Office supplies as required.		2,000	
551100 - Stationary & Office Supplies	82206 - MAPPING SERVICES	Plotter T3500 ink and Paper.		2,000	
551100 - Stationary & Office Supplies	82320 - PRINTER SERVICES		321,579		
551100 - Stationary & Office Supplies	82320 - PRINTER SERVICES	Copier printer supplies: paper, plotters, scanners, etc. Increase to plan rate expected due to new provider.		381,600	
		-	327,179	389,200	62,021
551410 - Food Cost	82203 - INFORMATION TECHNOLOGY MANAGEMENT		2,500		
551410 - Food Cost	82203 - INFORMATION TECHNOLOGY MANAGEMENT	As required for various events.		2,500	
		-	2,500	2,500	-
563000 - Equipment & Furnishing	82316 - SERVER SUPPORT	IT computer hardware		15,000	
		-	-	15,000	15,000
563100 - Computer Hardware	82317 - CLIENT SUPPORT		992,252		
563100 - Computer Hardware	82317 - CLIENT SUPPORT	IT Computer hardware		734,000	
		-	992,252	734,000	(258,252)



REGIONAL MUNICIPALITY OF WOOD BUFFALO

2022 PROPOSED BUDGET

Regional Municipality of Wood Buffalo

Corporate Summary / Financial Services

Disaster Recovery Program

B_DRP

Description of Service

The Disaster Recovery Program Branch consists of the following sub branch:

Disaster Recovery Program

	2021 Budget	2022 Proposed Budget	Change	2023 Plan	2024 Plan
Other Revenue	212,237	-	(212,237)	-	-
Revenues:	212,237	-	(212,237)	-	-
Salaries Wages and Benefits	211,037	130,223	(80,814)	130,223	130,223
Contracted and General Services	1,200	1,000,000	998,800	1,020,000	1,040,400
Materials Goods Supplies and Utilities	230	-	(230)	-	-
Expenses:	212,467	1,130,223	917,756	1,150,223	1,170,623
NET	(230)	(1,130,223)	(1,129,993)	(1,150,223)	(1,170,623)



REGIONAL MUNICIPALITY OF WOOD BUFFALO

2022 PROPOSED BUDGET

Regional Municipality of Wood Buffalo
Corporate Summary / Financial Services
Disaster Recovery Program

B_DRP

	2021 Budget	2022 Proposed Budget	Change
Cost Reimbursement	212,237	-	(212,237)
Other Revenue	212,237	-	(212,237)
Other Revenue	212,237	-	(212,237)
Revenues:	212,237	-	(212,237)
Exempt Salary - Regular	116,191	125,592	9,401
CUPE Reg. Wages	86,082	-	(86,082)
El Expense	2,398	1,199	(1,199)
CPP Expense	6,366	3,432	(2,934)
Salaries Wages and Benefits	211,037	130,223	(80,814)
Membership & Registr. Fee	1,200	-	(1,200)
Gen. Serv.-Contracted	-	1,000,000	1,000,000
Contracted and General Services	1,200	1,000,000	998,800
Stationary & Office Supplies	230	-	(230)
Materials Goods Supplies and Utilities	230	-	(230)
Expenses:	212,467	1,130,223	917,756
NET	(230)	(1,130,223)	(1,129,993)



REGIONAL MUNICIPALITY OF WOOD BUFFALO

2022 PROPOSED BUDGET

Regional Municipality of Wood Buffalo
Corporate Summary / Financial Services
Disaster Recovery Program

B_DRP

Cost Element	Cost Center	2022 Budget Requests - Description	2021 Budget	2022 Proposed Budget	Change
449250 - Cost Reimbursement	88000 - DRP - ADMINISTRATION		1,200		
449250 - Cost Reimbursement	88001 - 2016 FIRE - NON-REC		211,037		
		-	212,237	-	(212,237)
511100 - Exempt Salary - Regular	88000 - DRP - ADMINISTRATION		116,191		
511100 - Exempt Salary - Regular	88000 - DRP - ADMINISTRATION			125,592	
		-	116,191	125,592	9,401
512500 - CUPE Reg. Wages	88000 - DRP - ADMINISTRATION		86,082		
		-	86,082	-	(86,082)
513010 - EI Expense	88000 - DRP - ADMINISTRATION		2,398		
513010 - EI Expense	88000 - DRP - ADMINISTRATION			1,199	
		-	2,398	1,199	(1,199)
513020 - CPP Expense	88000 - DRP - ADMINISTRATION		6,366		
513020 - CPP Expense	88000 - DRP - ADMINISTRATION			3,432	
		-	6,366	3,432	(2,934)
521400 - Membership & Registr. Fee	88000 - DRP - ADMINISTRATION		1,200		
		-	1,200	-	(1,200)
525000 - Gen. Serv.-Contracted	88000 - DRP - ADMINISTRATION	2022 Contingency		1,000,000	
		-	-	1,000,000	1,000,000
551100 - Stationary & Office Supplies	88000 - DRP - ADMINISTRATION		230		
		-	230	-	(230)



REGIONAL MUNICIPALITY OF WOOD BUFFALO

2022 PROPOSED BUDGET

Regional Municipality of Wood Buffalo

Corporate Summary / Financial Services

Financial Services Administration

B_FINSADM

Description of Service

The Financial Services Administration Branch consists of the following sub branches:

Financial Services Administration

	2021 Budget	2022 Proposed Budget	Change	2023 Plan	2024 Plan
Revenues:	-	-	-	-	-
Salaries Wages and Benefits	581,945	549,142	(32,803)	549,142	549,142
Contracted and General Services	309,630	306,080	(3,550)	312,202	318,446
Materials Goods Supplies and Utilities	2,500	2,500	-	2,550	2,601
Expenses:	894,075	857,722	(36,353)	863,894	870,189
NET	(894,075)	(857,722)	36,353	(863,894)	(870,189)



REGIONAL MUNICIPALITY OF WOOD BUFFALO

2022 PROPOSED BUDGET

Regional Municipality of Wood Buffalo
Corporate Summary / Financial Services
Financial Services Administration

B_FINSADM

	2021 Budget	2022 Proposed Budget	Change
Revenues:	-	-	-
Exempt Salary - Regular	484,524	446,342	(38,181)
Benefit Allocation	23,472	24,721	1,249
EI Expense	3,597	3,597	0
CPP Expense	9,549	11,362	1,813
LAPP Expense	49,179	52,200	3,021
RRSP Expense	11,624	10,919	(706)
Salaries Wages and Benefits	581,945	549,142	(32,803)
Business Travel	2,000	2,000	-
Employee Relations	2,000	2,000	-
Training - Mandatory - Fees	1,000	-	(1,000)
Training - Beneficial - Fees	1,050	-	(1,050)
Membership & Registr. Fee	3,000	1,500	(1,500)
Freight Charges	100	100	-
Mobile Phones	480	480	-
Audit Fees	300,000	300,000	-
Contracted and General Services	309,630	306,080	(3,550)
Stationary & Office Supplies	1,000	1,000	-
Food Cost	1,000	1,000	-
Equipment & Furnishing	500	500	-
Materials Goods Supplies and Utilities	2,500	2,500	-
Expenses:	894,075	857,722	(36,353)
NET	(894,075)	(857,722)	36,353



REGIONAL MUNICIPALITY OF WOOD BUFFALO

2022 PROPOSED BUDGET

Regional Municipality of Wood Buffalo
Corporate Summary / Financial Services
Financial Services Administration

B_FINSADM

Cost Element	Cost Center	2022 Budget Requests - Description	2021 Budget	2022 Proposed Budget	Change
511100 - Exempt Salary - Regular	80200 - INTERNAL AUDIT		136,243		
511100 - Exempt Salary - Regular	80200 - INTERNAL AUDIT			101,264	
511100 - Exempt Salary - Regular	85100 - OFFICE OF THE CFO		348,280		
511100 - Exempt Salary - Regular	85100 - OFFICE OF THE CFO			345,079	
		-	484,524	446,342	(38,181)
513000 - Benefit Allocation	80200 - INTERNAL AUDIT		6,498		
513000 - Benefit Allocation	80200 - INTERNAL AUDIT			5,514	
513000 - Benefit Allocation	85100 - OFFICE OF THE CFO		16,974		
513000 - Benefit Allocation	85100 - OFFICE OF THE CFO			19,207	
		-	23,472	24,721	1,249
513010 - EI Expense	80200 - INTERNAL AUDIT		1,199		
513010 - EI Expense	80200 - INTERNAL AUDIT			1,199	
513010 - EI Expense	85100 - OFFICE OF THE CFO		2,398		
513010 - EI Expense	85100 - OFFICE OF THE CFO			2,398	
		-	3,597	3,597	0
513020 - CPP Expense	80200 - INTERNAL AUDIT		3,183		
513020 - CPP Expense	80200 - INTERNAL AUDIT			4,498	
513020 - CPP Expense	85100 - OFFICE OF THE CFO		6,366		
513020 - CPP Expense	85100 - OFFICE OF THE CFO			6,864	
		-	9,549	11,362	1,813
513030 - LAPP Expense	80200 - INTERNAL AUDIT		13,614		
513030 - LAPP Expense	80200 - INTERNAL AUDIT			12,407	
513030 - LAPP Expense	85100 - OFFICE OF THE CFO		35,565		
513030 - LAPP Expense	85100 - OFFICE OF THE CFO			39,793	
		-	49,179	52,200	3,021
513040 - RRSP Expense	80200 - INTERNAL AUDIT		3,218		
513040 - RRSP Expense	80200 - INTERNAL AUDIT			2,435	
513040 - RRSP Expense	85100 - OFFICE OF THE CFO		8,406		
513040 - RRSP Expense	85100 - OFFICE OF THE CFO			8,483	
		-	11,624	10,919	(706)
521100 - Business Travel	80200 - INTERNAL AUDIT	Mileage claims		2,000	
521100 - Business Travel	85100 - OFFICE OF THE CFO		2,000		
		-	2,000	2,000	-
521160 - Employee Relations	85100 - OFFICE OF THE CFO		2,000		
521160 - Employee Relations	85100 - OFFICE OF THE CFO	Employee recognition - gift cards, flowers		2,000	
		-	2,000	2,000	-
521371 - Training - Mandatory - Fees	85100 - OFFICE OF THE CFO		1,000		
		-	1,000	-	(1,000)
521373 - Training - Beneficial - Fees	85100 - OFFICE OF THE CFO		1,050		
		-	1,050	-	(1,050)
521400 - Membership & Registr. Fee	80200 - INTERNAL AUDIT		1,200		
521400 - Membership & Registr. Fee	80200 - INTERNAL AUDIT	Chartered Professional Accountants (CPA) of Alberta membership- 1 Staff		1,500	
521400 - Membership & Registr. Fee	85100 - OFFICE OF THE CFO		1,800		
		-	3,000	1,500	(1,500)
521500 - Freight Charges	80200 - INTERNAL AUDIT		100		
521500 - Freight Charges	85100 - OFFICE OF THE CFO	As needed		100	
		-	100	100	-
521730 - Mobile Phones	85100 - OFFICE OF THE CFO		480		
521730 - Mobile Phones	85100 - OFFICE OF THE CFO	1 phone & tablet/\$20 per month each		480	
		-	480	480	-
523100 - Audit Fees	85100 - OFFICE OF THE CFO		300,000		

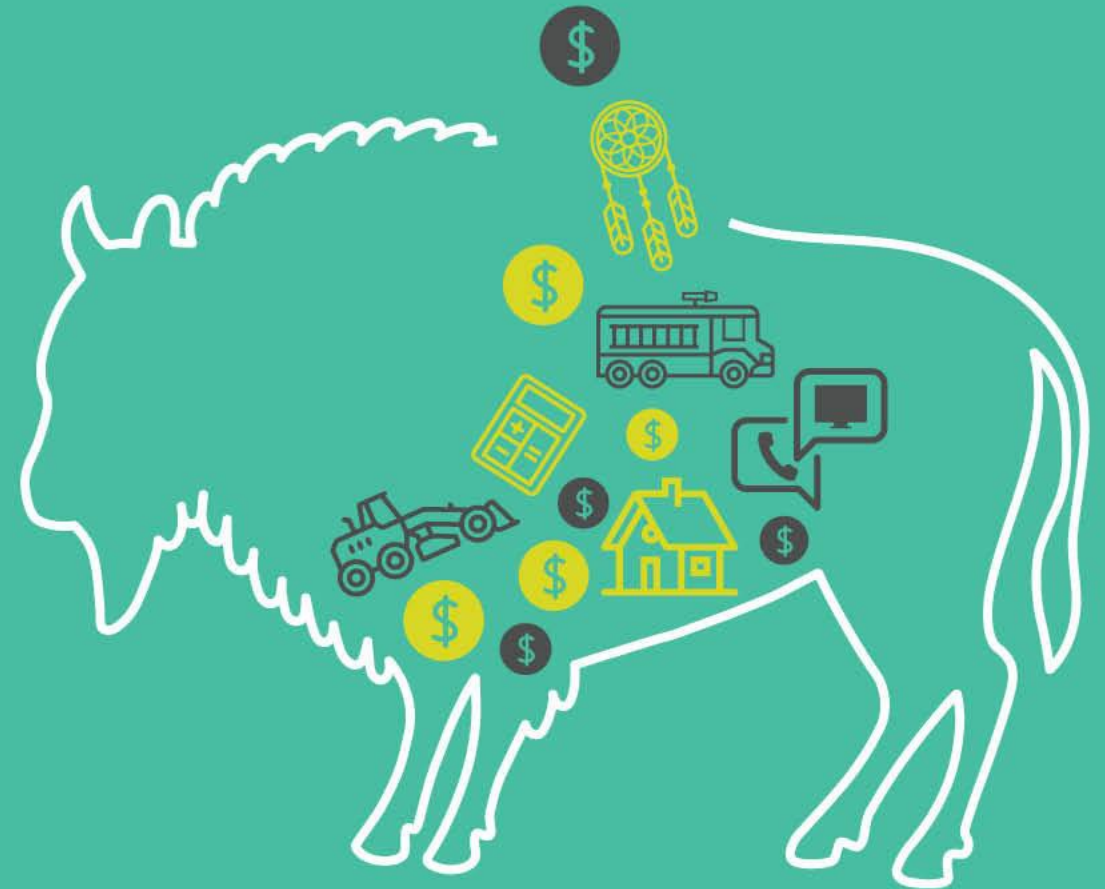
Cost Element	Cost Center	2022 Budget Requests - Description	2021 Budget	2022 Proposed Budget	Change
523100 - Audit Fees	85100 - OFFICE OF THE CFO	Annual external audit.		300,000	
		-	300,000	300,000	-
551100 - Stationary & Office Supplies	85100 - OFFICE OF THE CFO		1,000		
551100 - Stationary & Office Supplies	85100 - OFFICE OF THE CFO	As needed throughout the year.		1,000	
		-	1,000	1,000	-
551410 - Food Cost	85100 - OFFICE OF THE CFO		1,000		
551410 - Food Cost	85100 - OFFICE OF THE CFO	As needed at meetings.		1,000	
		-	1,000	1,000	-
563000 - Equipment & Furnishing	80200 - INTERNAL AUDIT		500		
563000 - Equipment & Furnishing	85100 - OFFICE OF THE CFO	Miscellaneous equipment as needed.		500	
		-	500	500	-

2022 Proposed Capital Budget

Department
Engineering Services

Presenter
Dennis Warr, Director

Date
February 1 - 4, 2022



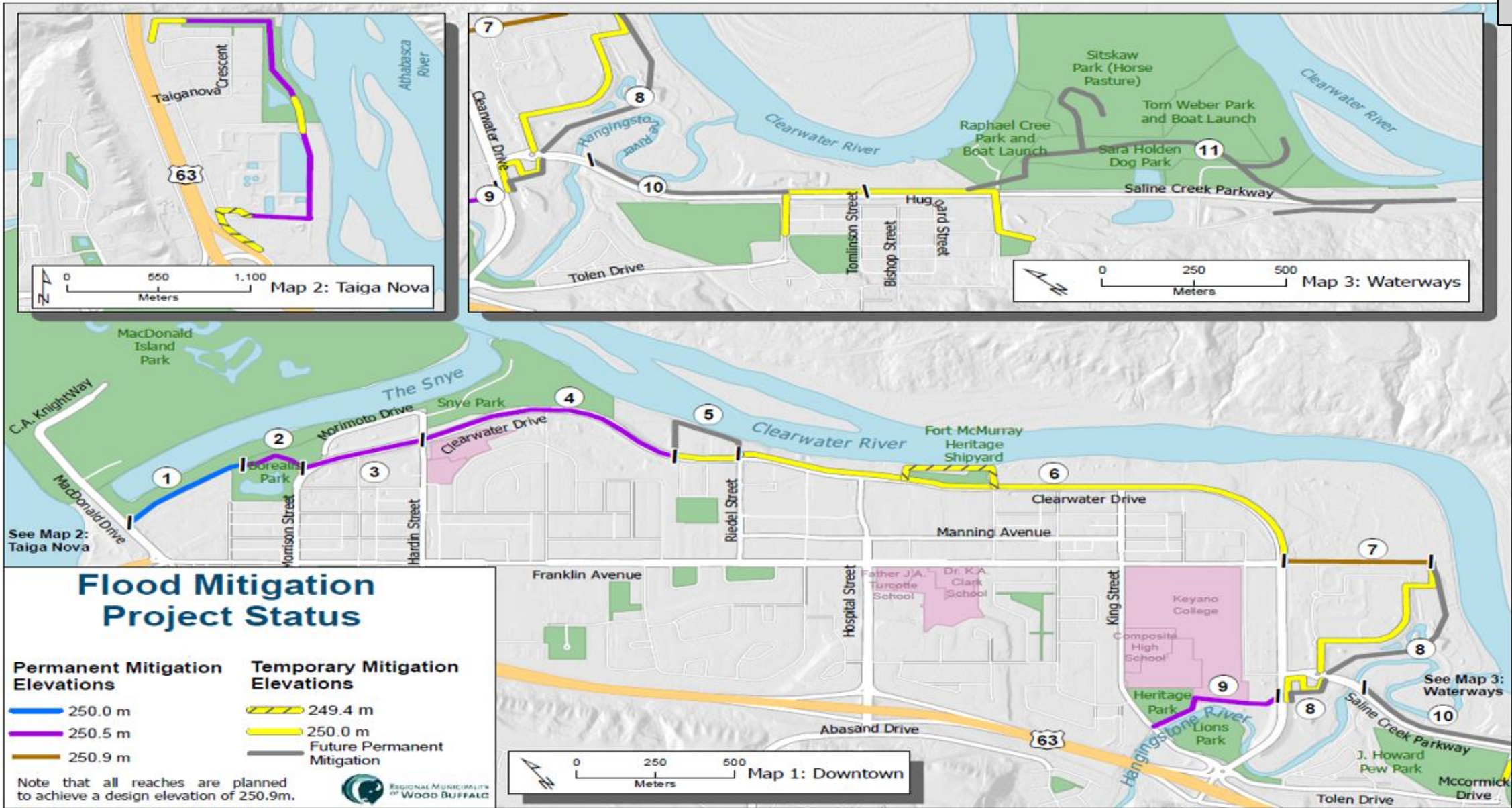
Flood Mitigation

Budget Information

Project Name:	Flood Mitigation - Design			
Reference No:	002	Sponsoring Department: Engineering		
Description:	This project is to fund the design of the flood mitigation project for the Downtown, Waterways and Taiganova areas for the ice-jam and open water flooding events for the 1:200-year return period. The project upgrades flood mitigation to the higher elevation using a combination of elevated roads, berms, and retaining walls.			
Major Outcomes:	Providing flood protection to citizens, properties and infrastructure			
Multi Year Project				
2021 & Prior Budget	2022 Budget Request	2023-2027 Plan	Total Budget All Years	
\$ 2,652,908	\$ 4,000,000	\$ 1,000,000	\$ 7,652,908	

Budget Information

Project Name:	Flood Mitigation - Construction			
Reference No:	001	Sponsoring Department: Engineering		
Description:	This project is to provide flood mitigation for the Downtown, Waterways and Taiganova areas for the ice-jam and open water flooding events for the 1:200-year return period. This project upgrades flood mitigation to the higher elevation using a combination of elevated roads, berms, and retaining walls.			
Major Outcomes:	Providing flood protection to citizens, properties and infrastructure			
Multi Year Project				
2021 & Prior Budget	2022 Budget Request	2023-2027 Plan	Total Budget All Years	
\$ 54,500,000	\$ 13,000,000	\$ 50,000,000	\$ 117,500,000	



Questions?

Rural Infrastructure Rehabilitation & Rural Water Sewer Servicing & Service Connection

Budget Information

Project Name:	Rural Infrastructure Rehabilitation 2015-2017 - Construction		
Reference No:	004	Sponsoring Department: Engineering	
Description:	This project consists of construction of Hot Mix Asphalt roads and associated road-side drainage in the southern rural communities of Anzac, Conklin, Draper, Gregoire Lake Estates, Janvier and Saprae Creek Estates. To synergize and reduce the impact on the public, the construction was planned in conjunction with the Rural Water and Sewer Servicing Program (RWSS).		
Major Outcomes:	This project will upgrade roads to engineering standards and result in economic and environmental benefits.		
Multi Year Project			
2021 & Prior Budget	2022 Budget Request	2023-2027 Plan	Total Budget All Years
\$ 104,200,000	\$ 0	\$ 5,800,000	\$ 110,000,000

Budget Information

Project Name:	Rural Water and Sewer Servicing – Construction		
Reference No:	003	Sponsoring Department: Engineering	
Description:	This project is for the construction of water and sanitary systems consisting of water and sanitary mains up to the property lines and all related infrastructure such as lift sanitary stations manholes, cleanouts, water reservoir, pump house and hydrant in Anzac, Conklin, Gregoire Lake Estates, Janvier and Saprae Creek Estates. This portion will be constructed within Municipal Right-of-Way up to the private property line.		
Major Outcomes:	This project will bring piped water and sewer services, and result in economic and environmental benefits.		
Multi Year Project			
2021 & Prior Budget	2022 Budget Request	2023-2027 Plan	Total Budget All Years
\$ 165,100,000	\$ 0	\$ 15,700,000	\$ 180,800,000

Budget Information

2.1.a

Project Name:	Service Connection (Rural Water and Sewer Servicing)			
Reference No:	047	Sponsoring Department: Engineering		
Description:	This project is for design and construction of water and sewer system on private lots. This project will enable existing residential lots to connect to the piped water and sanitary mains already installed up to the property lines under the Rural Water and Sewer Servicing Program.			
Major Outcomes:	The provision of piped water and sewer system will eliminate the need of trucked supply of water, wastewater collection and private wastewater disposal, and accordingly result in environmental and social benefits for these communities.			
Multi Year Project				
2021 & Prior Budget	2022 Budget Request	2023-2027 Plan	Total Budget All Years	
\$ 2,000,000	\$ 2,000,000	\$ 44,830,000	\$ 48,830,000	

of Lots

Estimated Service Connections (Number of Lots per year)

Total of Lots in All Hamlets = 856

Communities

	2021	2022	2023	2024	2025	2026	2027	2028
■ Anzac - Total 225 Lots	0	21	31	41	61	71	0	0
■ Conklin - Total 149 Lots	0	15	31	34	16	16	23	16
■ Gregoire Lalke Estates - Total 84 Lots	0	8	12	16	22	26	0	0
■ Janvier - Total 98 Lots	0	12	38	48	0	0	0	0
■ Saprae Creek Estates - Total 300 Lots	52	89	122	37	0	0	0	0
■ Grand Total All Hamlets	52	144	234	176	98	113	23	16

Questions?

Engineering Services

2022 Capital Budget Summary-Resourced (Funded)

Major Category	2021 & Prior Budget	2022 Proposed Budget	2023-2027 Plan	Total Budget
Public Facilities	-	\$ 5,900,000	\$ 500,000	\$ 6,400,000
Recreation and Culture	\$ 2,100,000	\$ 3,000,000	\$ 7,500,000	\$ 12,600,000
Transportation	-	\$ 3,500,000	\$37,000,000	\$ 40,500,000
TOTAL	\$ 2,100,000	\$12,400,000	\$45,000,000	\$59,500,000

2022 Capital Project

Project Name:	Fort McKay Community Centre		
Reference No:	016	Sponsoring Department: Engineering	
Description:	The project is to address the interest from the Fort McKay Community to develop a community Centre. The project will provide a facility with a capacity to host multiple events.		
Major Outcomes:	The project will provide a gathering place for the community.		
Multi-Year Project			
2021 & Prior Budget	2022 Budget Request	2023-2027 Plan	Total Budget All Years
\$ 2,100,000	\$ 3,000,000	\$ 7,500,000	\$ 12,600,000

2022 Capital Project Features

2.1.a



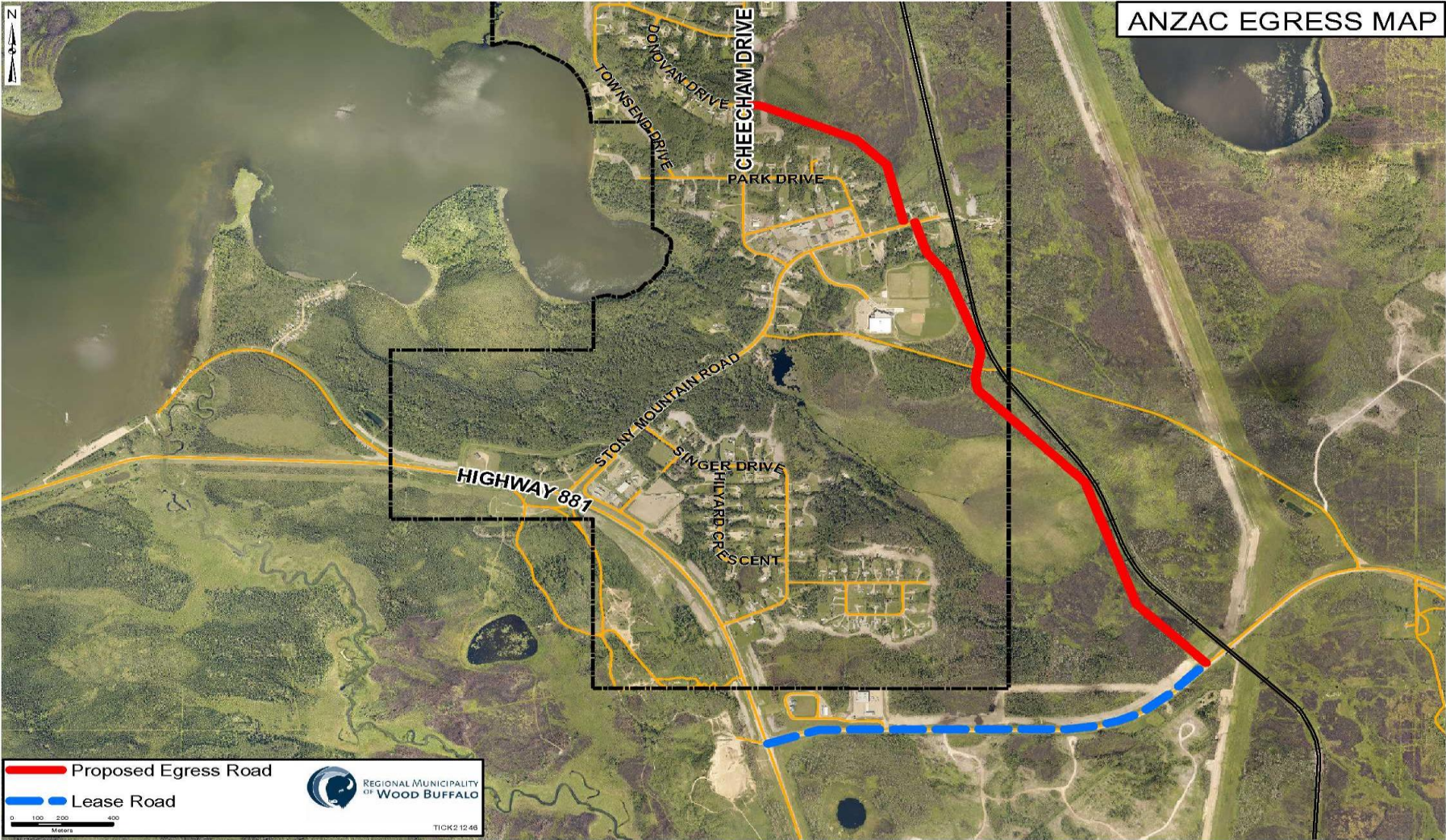
Fort McKay Community Centre

Attachment: 2022 Capital Budget Presentation Engineering (Engineering 2022 Capital

2022 Capital Project

Project Name:	Rural Egress Road Anzac - Construction		
Reference No:	104	Sponsoring Department: Engineering	
Description:	This project is for the construction of an Egress Road for the community of Anzac. As a result of the May 2016 wildfire event, the need for this project was highlighted for the above referenced community.		
Major Outcomes:	The Egress Road will provide a secondary egress route out of the community and onto the major road networks		
Multi-Year Project			
2021 & Prior Budget	2022 Budget Request	2023-2027 Plan	Total Budget All Years
\$ 0	\$ 100,000	\$ 9,900,000	\$ 10,000,000

2022 Capital Project Features



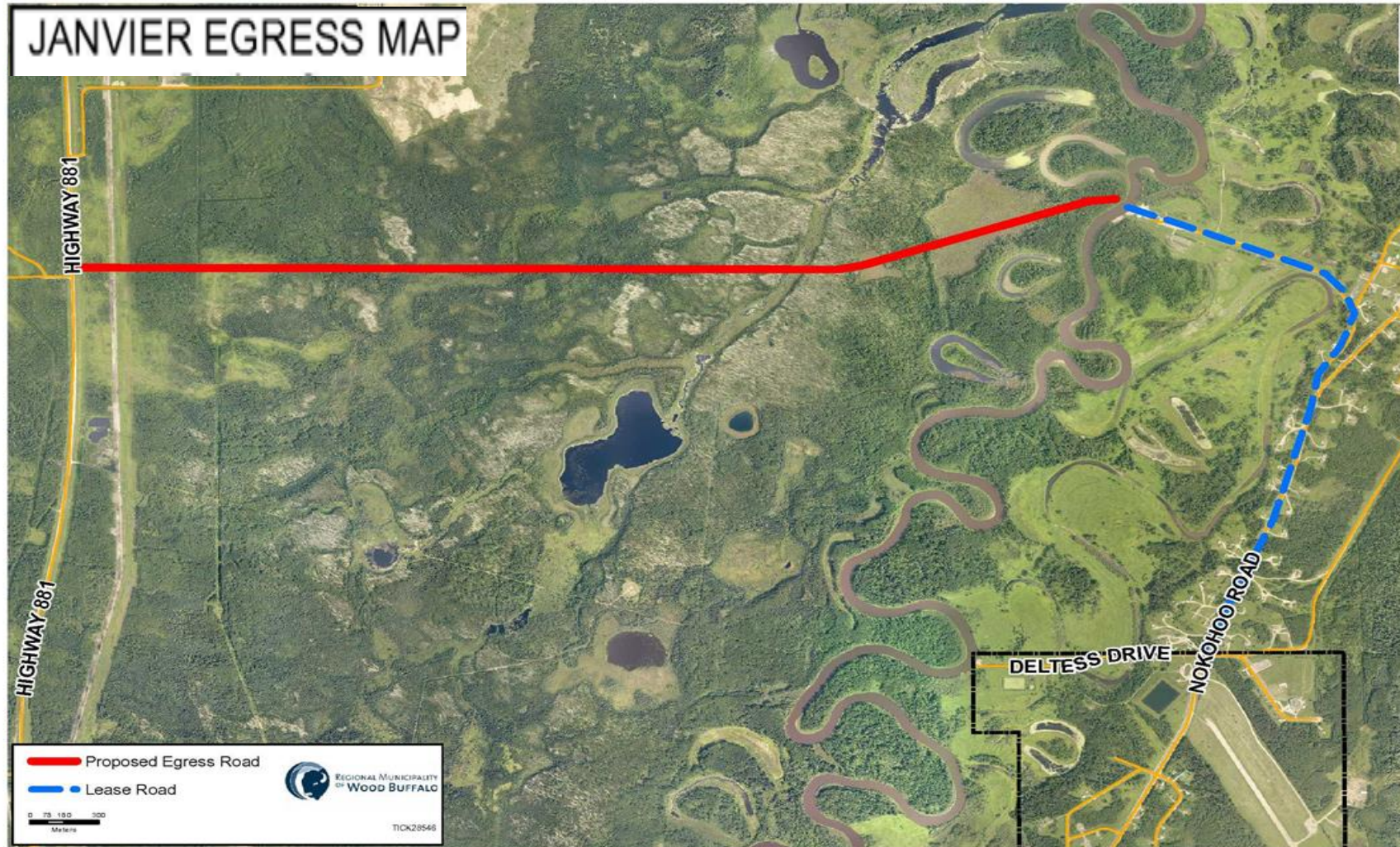
Rural Egress Road Anzac - Construction

2022 Capital Project

Project Name:	Rural Egress Road Janvier - Construction		
Reference No:	105	Sponsoring Department: Engineering	
Description:	This project is for the construction of an Egress Road for the community of Janvier. As a result of the May 2016 wildfire event, the need for this project was highlighted for the above referenced community.		
Major Outcomes:	The Egress Road will provide a secondary egress route out of the community and onto the major road networks		
Multi-Year Project			
2021 & Prior Budget	2022 Budget Request	2023-2027 Plan	Total Budget All Years
\$ 0	\$ 100,000	\$ 24,400,000	\$ 24,500,000

2022 Capital Project Features

2.1.a



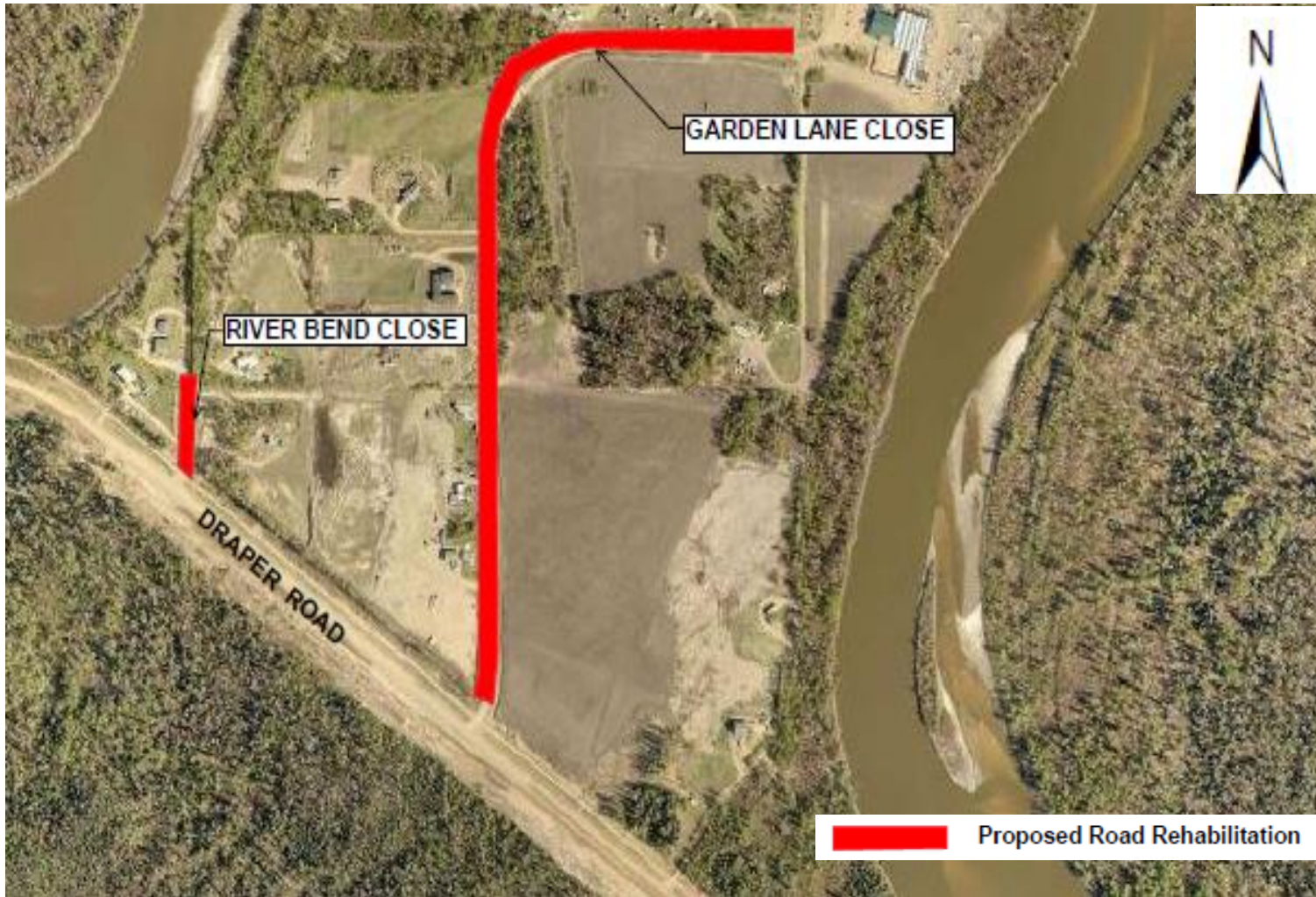
Rural Egress Road Janvier - Construction

2022 Capital Project

Project Name:	Garden Lane and Riverbend Close Road Rehabilitation - Construction		
Reference No:	110	Sponsoring Department: Engineering	
Description:	This project is for the upgrade of Garden Lane and Riverbend Close Road of approximately 1.4 kilometers. These roads will be upgraded to the current rural road standards. The scope also includes the additional benefits of mitigating existing drainage issues and eliminating dust issues brought forward by the residents.		
Major Outcomes:	The project will address the existing drainage on existing ditches and will provide dust free surface which was brought forward by the community		
Multi Year Project			
2021 & Prior Budget	2022 Budget Request	2023-2027 Plan	Total Budget All Years
\$ 0	\$ 3,000,000	\$ 700,000	\$ 3,700,000

2022 Capital Project Features

2.1.a



**Garden Lane and
Riverbend Close
Road Rehabilitation -
Construction**

2022 Capital Project

Project Name:	Fort McKay Range Road 1109 Improvements - Design and Construction		
Reference No:	112	Sponsoring Department: Engineering	
Description:	This project is for design and construction of a local road from Fort McKay main road to the end of the community Centre on the Range Road 1109. The scope also includes underground infrastructure such as water, storm, sewer and sanitary lines.		
Major Outcomes:	This project will provide all required infrastructure and provide safe access from Fort McKay road to adjacent and future facilities including the Fort McKay Community Centre.		
Multi Year Project			
2021 & Prior Budget	2022 Budget Request	2023-2027 Plan	Total Budget All Years
\$ 0	\$ 300,000	\$ 2,000,000	\$ 2,300,000

2022 Capital Project Features

2.1.a



Fort McKay Range Road 1109 Improvements - Design and Construction

Attachment: 2022 Capital Budget Presentation Engineering (Engineering 2022 Capital

2

2022 Capital Project

Project Name:	Deep Utilities and Culvert Rehabilitation - Construction		
Reference No:	136	Sponsoring Department: Engineering	
Description:	This project is for rehabilitation of deep utilities (water and sewer) on the back alleys of Ross Haven Drive, and rehabilitation of bridge size culverts on Thickwood Boulevard and Confederation Way. The scope of work also includes replacement of deep utilities on the Public Utility Lots (PUL) between Romar Street and Roundel Place, and between Silvertip Place and Simcoe Way.		
Major Outcomes:	This project will prevent failure of culverts and/or malfunctioning of existing old water and sewer piping.		
Multi Year Project			
2021 & Prior Budget	2022 Budget Request	2023-2027 Plan	Total Budget All Years
\$ 0	\$ 4,000,000	\$ 500,000	\$ 4,500,000

2022 Capital Project Features

2.1.a



Deep Utilities and Culvert Rehabilitation - Construction

Project Locations

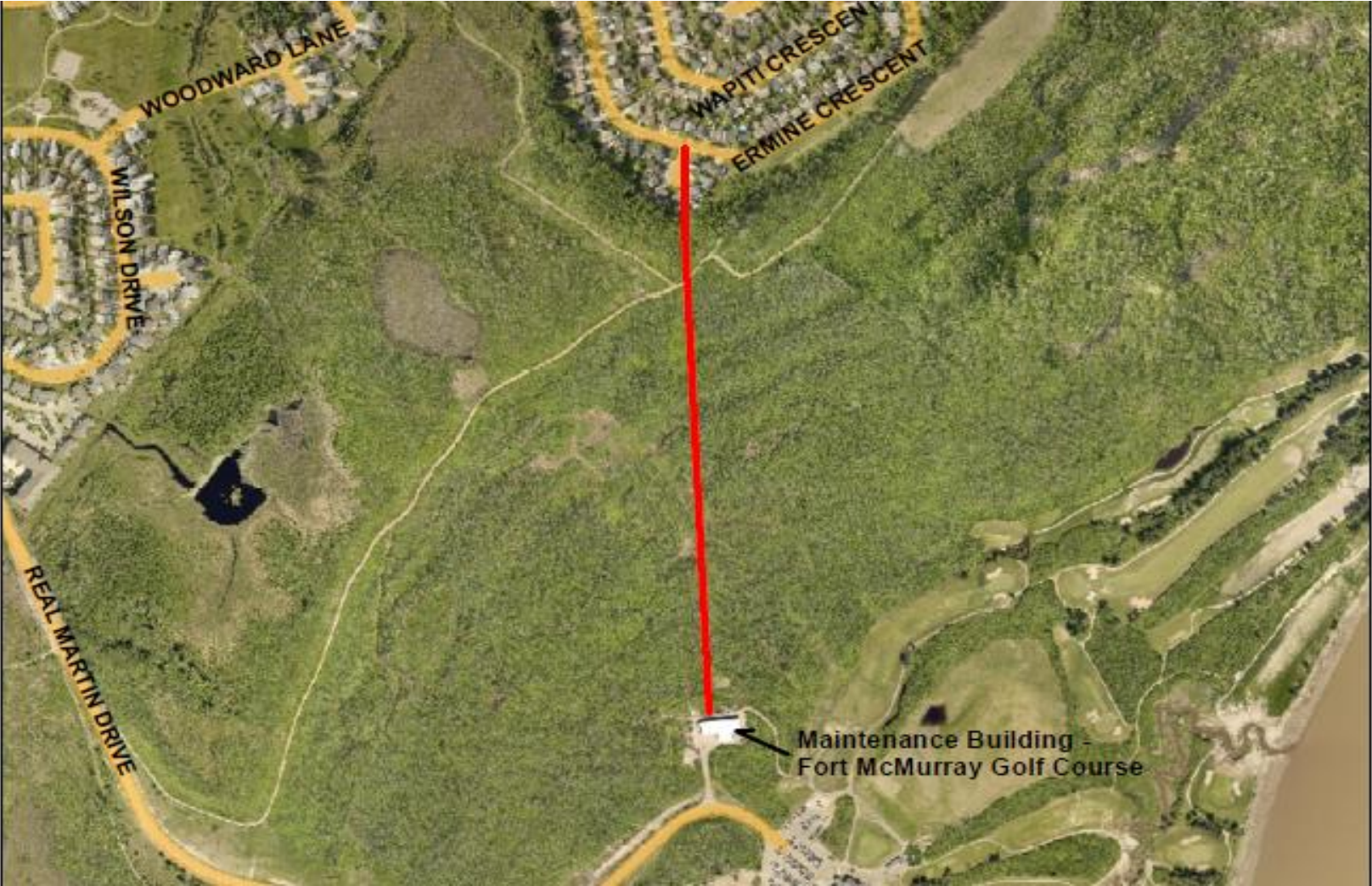
2

Attachment: 2022 Capital Budget Presentation Engineering (Engineering 2022 Capital

2022 Capital Project

Project Name:	Waterline Extension, Real Martin Drive - Construction		
Reference No:	258	Sponsoring Department: Engineering	
Description:	This project entails provision of a waterline to the Golf Course located at the end of Real Martin Drive. The existing watermain at Ermine Crescent will be extended to the Fort McMurray Golf Course.		
Major Outcomes:	The project will provide the Golf Course with access to water.		
Single Year Project			
2021 & Prior Budget	2022 Budget Request	2023-2027 Plan	Total Budget All Years
\$ 0	\$ 1,000,000	\$ 0	\$ 1,000,000

2022 Capital Project Features



**Waterline Extension, Rea
Martin Drive -
Construction**

2022 Capital Project

Project Name:	Grayling Terrace Drainage - Construction		
Reference No:	266	Sponsoring Department: Engineering	
Description:	This project is to implement a permanent engineering solution to the occurrence of flooding of private properties in Grayling Terrace, caused by snowmelt (spring runoff) in the municipal reserve. The scope will include installation of storm water sewer pipe, catch basins, manhole, and construction of earthwork berms to direct runoff away from private properties.		
Major Outcomes:	The project will address water drainage issues for the community of Grayling Terrace.		
Single Year Project			
2021 & Prior Budget	2022 Budget Request	2023-2027 Plan	Total Budget All Years
\$ 0	\$ 900,000	\$ 0	\$ 900,000

2022 Capital Project Features



Grayling Terrace Drainage - Construction

Questions?

Legend - By Type
Other than first year of a multi-year project
First year of a multi-year project
Single year project
Equipment Project

Final

FLOOD MITIGATION

2022 Reference	Budget Year	Exp I/O	Project Name	Sponsor Dept	Delivery Dept	2021 & Prior Approved	2022 Request	2023 Request	2024 Request	2025 Request	2026 Request	2027 + Request	Total Budget All years
22-001	2014	600870 (Multiple)	Flood Mitigation - Construction	ENG	ENG	54,500,000	13,000,000	34,000,000	16,000,000				117,500,000
22-002	2014	600871	Flood Mitigation - Design	ENG	ENG	2,652,908	4,000,000	1,000,000	-				7,652,908
	TOTAL					57,152,908	17,000,000	35,000,000	16,000,000	-	-	-	125,152,908



22-001 - Flood Mitigation - Construction

Capital Budget Request - CONSTRUCTION

Project Name **Flood Mitigation - Construction** \$ **117,500,000**

Order Code **600870/602036** Project Location **Fort McMurray**

Project Category **Public Safety** Ward **1 - Fort McMurray**

Type of Project **New Asset - Construction** Municipal Function **29 - Other Protective Services**

Project Description and Scope

The downtown core of Fort McMurray has a long history of ice jam floods due to the Clearwater/Athabasca River confluence, and more recently experienced an open water flood of the Hanging stone River in 2013. Due to legislative uncertainty, previous flood mitigation work was built to the 1:40 year flood elevation of 248.50 m. To date, flood elevations for Clearwater ice jam floods and Hangingstone open water floods have been found to be comparable for most locations. In late 2016, the GOA confirmed the 1:100 year flood elevation of 250.0 m as the applicable standard. Council recently directed that the 1:200 elevation be used for most areas. This project upgrades flood mitigation to the higher elevation using a combination of elevated roads, berms, and built up urban areas.

As flood mitigation will impact current storm drainage routes, provision of additional storm drainage paths will be included in this project. This is likely (but is not limited) to take the form of storm sewer lift stations to bypass storm outfalls that close during high water level events on the Clearwater River.

Project Cash Flows

Year	Total Annual Cost	Federal Grant	Provincial Grant	Reserve	Other	Debenture
2021 & Prior	54,500,000					-
2022	13,000,000					-
2023	34,000,000					-
2024	16,000,000					-
2025	-					-
2026	-					-
2027	-					-
Thereafter	-					-
Total Budget	117,500,000	-	-	-	-	-

Additional Funding Details

Business Case created by Maureen Nachonechy

Project Sponsor Branch Engineering

Project Sponsor Department Engineering Services

Project Delivery Branch Engineering

Project Delivery Department Engineering Services

Attachment: 22-001 - Flood Mitigation Construction (Flood Mitigation 2022 Capital Budget Listing)



22-002 - Flood Mitigation - Design

Capital Budget Request - DESIGN

Project Name **Flood Mitigation - Design** \$ **7,652,908**

Order Code **600871** Project Location **Fort McMurray**
 Project Category **Public Safety** Ward **1 - Fort McMurray**
 Type of Project **New Asset - Design** Municipal Function **29 - Other Protective Services**

Project Description and Scope

Subsequent to the June 2013 flood, RMWB Administration has developed a strategy to provide flood protection to the 1:100 year ice jam flood elevation of 250.0m above sea level. Council has recently mandated that the 1:200 elevation be used for most areas. RMWB had been pursuing flood mitigation to the 1:40 year ice jam flood elevation of 248.50m for over a decade. This project is for the design of upgrades for flood mitigation to the higher elevation using a combination of elevated roads, berms, built up urban areas and flood gates.

Project Cash Flows

Year	Total Annual Cost	Federal Grant	Provincial Grant	Reserve	Other	Debenture
2021 & Prior	2,652,908					-
2022	4,000,000					-
2023	1,000,000					-
2024	-					-
2025	-					-
2026	-					-
2027	-					-
Thereafter	-					-
Total Budget	7,652,908	-	-	-	-	-

Additional Funding Details

Business Case Created By Maureen Nakonenchy
 Project Sponsor Branch Engineering
 Project Sponsor Department Engineering Services
 Project Delivery Branch Engineering
 Project Delivery Department Engineering Services

RURAL WATER AND SEWER SERVICING

Legend - By Type
Other than first year of a multi-year project
First year of a multi-year project
Single year project
Equipment Project

Final

2022 Reference	Budget Year	Exp I/O	Project Name	Sponsor Dept	Delivery Dept	2021 & Prior Approved	2022 Request	2023 Request	2024 Request	2025 Request	2026 Request	2027 + Request	Total Budget All years
22-003	2014	600953 (Multiple)	Rural Water and Sewer Servicing - Construction	ENG	ENG	165,100,000	-	9,000,000	6,700,000				180,800,000
22-047	2014	601906	Service Connection (Rural Water and Sewer Servicing)	PW	ENG	2,000,000	2,000,000	13,500,000	11,800,000	5,700,000	6,550,000	7,280,000	48,830,000
22-004	2015	601126	Rural Infrastructure Rehabilitation 2015-2017 - Construction	ENG	ENG	104,200,000	-	2,300,000	3,500,000	-	-	-	110,000,000
	TOTAL					271,300,000	2,000,000	24,800,000	22,000,000	5,700,000	6,550,000	7,280,000	339,630,000



22-003 - Rural Water and Sewer Servicing Construction

Capital Budget Request - CONSTRUCTION

Project Name **Rural Water and Sewer Servicing - Construction** \$ **180,800,000**

Order Code **600953** Project Location **Multi Rural**

Project Category **Environmental** Ward **9 - Multi-Rural**

Type of Project **New Asset - Acquisition and/or Instal** Municipal Function **01 - Fiscal Services**

Project Description and Scope

This project consists of the construction of a piped water and sewer system in the rural communities of Anzac, Conklin, Gregoire Lake Estates, Janvier and Saprae Creek.

A full pressure water and gravity sewer system is scoped for Anzac, Conklin and Gregoire Lake Estates, whereas a trickle fill water system and a low-pressure sewer system is scoped for community of Janvier. Saprae Creek Estates already has a piped water system, but requires an upgrade to accommodate fire suppression flow. A low pressure piped sewer system is also a part of the scope for Saprae Creek Estates.

The scope includes installation of 52 Km of watermain, 87 Km of sanitary main, more than 307 hydrants, 12 lift stations, one water reservoir and pump house.

Project Cash Flows

Year	Total Annual Cost	Federal Grant	Provincial Grant	Reserve	Other	Debenture
2021 & Prior	165,100,000	-	-	-	-	-
2022	-	-	-	-	-	-
2023	9,000,000	-	-	-	-	-
2024	6,700,000	-	-	-	-	-
2025	-	-	-	-	-	-
2026	-	-	-	-	-	-
2027	-	-	-	-	-	-
Thereafter	-	-	-	-	-	-
Total Budget	180,800,000	-	-	-	-	-

Additional Funding Details

Business Case created by Kashif Khan

Project Sponsor Branch Engineering

Project Sponsor Department Engineering Services

Project Delivery Branch Engineering

Project Delivery Department Engineering Services



22-047 - Service Connection (Rural Water and Sewer Servicing)

Capital Budget Request - CONSTRUCTION

Project Name	Service Connection (Rural Water and Sewer Servicing)			\$	48,830,000
Order Code	601906	Project Location	Multi Rural		
Project Category	Environmental	Ward	9 - Multi-Rural		
Type of Project	New Asset - Acquisition and/or Instal	Municipal Function	42 - Sanitary Sew - Coll/Disposal		

Project Description and Scope

The purpose of this project is to complete the ongoing Rural Water and Sewer Servicing (RWSS) Program in the RWSS program piped water and sanitary pipes were constructed up to the private properties.

This project will include design and construction of service connections (small diameter water and sanitary pipes, septic tanks, water cistern and associated decommissioning and restoration) on the private properties in the five southern hamlets of Anzac, Conklin, Gregoire Lake Estates, Janvier and Saprae Creek Estates.

Currently these Hamlets are on trucked water supply (except Saprae Creek and few houses on piped water) and wastewater collection (except houses with the private septic fields). As per the Council approved Service Connection Plan, this project will be available for five years from the date the service connection is available for hook up in each Hamlet and it will be implemented as per the Rural Area Water and Wastewater Service Connection Bylaw 20/009 approved by Council in May 2020.

Project Cash Flows

Year	Total Annual Cost	Federal Grant	Provincial Grant	Reserve	Other	Debenture
2021 & Prior	2,000,000					-
2022	2,000,000					-
2023	13,500,000					-
2024	11,800,000					-
2025	5,700,000					-
2026	6,550,000					-
2027	7,280,000					-
Thereafter	-					-
Total Budget	48,830,000	-	-	-	-	-

Additional Funding Details

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Business Case created by	Kashif Khan
Project Sponsor Branch	Rural Services (PW)
Project Sponsor Department	Environmental Services
Project Delivery Branch	Engineering
Project Delivery Department	Engineering



22-004 - Rural Infrastructure Rehabilitation 2015-2017 - Construction

Capital Budget Request - CONSTRUCTION

Project Name **Rural Infrastructure Rehabilitation 2015-2017 - Construction** \$ **110,000,000**

Order Code **601126** Project Location **Multi Rural**

Project Category **Environmental** Ward **9 - Multi-Rural**

Type of Project **Lifecycle - Construction** Municipal Function **32 - Road Transport**

Project Description and Scope

The Rural Infrastructure Rehabilitation-Construction is initiated for the selected roads in the southern rural communities of Anzac, Conklin, Draper, Gregoire Lake Estates, Janvier and Sapræe Creek Estates that are prioritized for rehabilitation.

The project is being implemented in conjunction with the Rural Water and Sewer Servicing project. Most of the roads in the southern communities are being excavated full width for the installation of water and sewer pipes. It is therefore prudent to upgrade these roads to full width and full depth, as per Engineering Services Standards for rural areas. Walkways/Sidewalks, curb and gutter will only be constructed where warranted in terms of budget and safety. Previous budget request was based on engineering estimate.

The scope includes the upgrading of existing drainage culverts to the bigger size to accommodate road surface drainage only. The proposed road upgrade will result in reduced operations costs and improved environmental and public appeal.

Project Cash Flows

Year	Total Annual Cost	Federal Grant	Provincial Grant	Reserve	Other	Debenture
2021 & Prior	104,200,000	-	-	-	-	-
2022	-	-	-	-	-	-
2023	2,300,000	-	-	-	-	-
2024	3,500,000	-	-	-	-	-
2025	-	-	-	-	-	-
2026	-	-	-	-	-	-
2027	-	-	-	-	-	-
Thereafter	-	-	-	-	-	-
Total Budget	110,000,000	-	-	-	-	-

Additional Funding Details

Business Case created by Kashif Khan

Project Sponsor Branch Engineering

Project Sponsor Department Engineering Services

Project Delivery Branch Engineering

Project Delivery Department Engineering Services

Legend - By Type
Other than first year of a multi-year project
First year of a multi-year project
Single year project
Equipment Project

Final

ENGINEERING

2022 Reference	Budget Year	Exp I/O	Project Name	Sponsor Dept	Delivery Dept	2021 & Prior Approved	2022 Request	2023 Request	2024 Request	2025 Request	2026 Request	2027 + Request	Total Budget All years
22-016	2019	601862	Fort McKay Community Centre	ENG	ENG	2,100,000	3,000,000	7,500,000	-	-	-	-	12,600,000
22-104	2022	New	Rural Egress Road Anzac -Construction	ENG	ENG	-	100,000	5,000,000	4,900,000	-	-	-	10,000,000
22-105	2022	New	Rural Egress Road Janvier - Construction	ENG	ENG	-	100,000	12,400,000	12,000,000	-	-	-	24,500,000
22-110	2022	New	Garden Lane and Riverbend Close Road Rehabilitation - Construction	ENG	ENG	-	3,000,000	700,000	-	-	-	-	3,700,000
22-112	2022	New	Fort McKay Range Road 1109 Improvements - Design and Construction	ENG	ENG	-	300,000	2,000,000	-	-	-	-	2,300,000
22-136	2022	New	Deep Utilities and Culvert Rehabilitation - Construction	ENG	ENG	-	4,000,000	500,000	-	-	-	-	4,500,000
22-258	2022	New	Waterline to Fort McMurray Golf Club - Design & Construction	ENG	ENG	-	1,000,000	-	-	-	-	-	1,000,000
22-266	2022	New	Grayling Terrace Drainage - Construction	ENG	ENG	-	900,000	-	-	-	-	-	900,000
TOTAL						2,100,000	12,400,000	28,100,000	16,900,000	-	-	-	59,500,000

Plan Year Projects

22-122	2023	601867	Four Lanings Franklin Avenue - Morrison to Hardin Street	ENG	ENG	-	-	750,000	750,000	-	-	-	1,500,000
22-123	2023	601893	Saprae Creek Community Hall - Construction	IRR	ENG	-	-	3,500,000	3,000,000	-	-	-	6,500,000
22-124	2024	New	Rural Egress Road Fort McKay - Construction	ENG	ENG	-	-	-	6,000,000	9,950,000	-	-	15,950,000
22-230	2023	New	Rural Egress Road - Conklin - Design	ENG	ENG	-	-	300,000	-	-	-	-	300,000
22-231	2023	New	Rural Egress Road Fort McKay - Design	ENG	ENG	-	-	900,000	-	-	-	-	900,000
22-263	2024	New	Rural Egress Road Conklin- Construction	ENG	ENG	-	-	-	1,300,000	-	-	-	1,300,000
TOTAL						-	-	5,450,000	11,050,000	9,950,000	-	-	26,450,000

Engineering Total	2,100,000	12,400,000	33,550,000	27,950,000	9,950,000	-	-	85,950,000
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Attachment: 2022 Capital Master List_Engineering (Engineering Department 2022 Capital Budget List)



Capital Budget Request - CONSTRUCTION

Project Name **Fort McKay Community Centre** \$ **12,600,000**

Order Code **601862**

Project Location Fort McKay

Project Category Cultural & Historical

Ward 2 - Fort Chipewyan/Fort McKay

Type of Project Lifecycle - Construction

Municipal Function 72 - Recreation Bldg. & Facility

Project Description and Scope

The project is to address the interest from the Fort McKay Métis Community to develop a cultural centre to be used by the Fort McKay Community members (Métis and First Nation) as well as interested individuals and groups from the Regional Municipality of Wood Buffalo.

The intent is to provide the following:

- The need for a community gathering place;
- A location to teach cultural history;
- To provide a facility that unifies community members and strengthens a sense of pride in the community;
- A facility with capacity to host multiple functions – meetings, festivals, concerts, presentations, sporting events, youth events, elder events, conferences, Parties, movie nights, etc.;
- Fixtures, Furniture and Equipment, etc.

Project Cash Flows

Year	Total Annual Cost	Federal Grant	Provincial Grant	Reserve	Other	Debenture
2021 & Prior	2,100,000					-
2022	3,000,000					-
2023	7,500,000					-
2024	-					-
2025	-					-
2026	-					-
2027	-					-
Thereafter	-					-
Total Budget	12,600,000	-	-	-	-	-

Additional Funding Details

Business Case created by Mazhar Hajhossein

Project Sponsor Branch Engineering

Project Sponsor Department Engineering Services

Project Delivery Branch Engineering

Project Delivery Department Engineering Services



22-104 - Rural Egress Road Anzac - Construction

Capital Budget Request - CONSTRUCTION

Project Name **Rural Egress Road Anzac - Construction** \$ **10,000,000**

Order Code _____ Project Location Anzac

Project Category Public Safety Ward 4 - Conklin/ Janvier/Anzac/Gregoire Lake Estai

Type of Project New Asset - Construction Municipal Function 32 - Road Transport

Project Description and Scope

The mass evacuation of the residents of Fort McMurray was the largest in Alberta's history. Although the rural communities of Sapræ Creek, Janvier, Conklin, Draper, Anzac and Fort McKay were able to evacuate safely, we are examining potential egress routes for these communities in case of a future disaster. This project is for the construction of an Egress Road for the community of Anzac. As a result of the May 2016 wildfire event, the need for this project became a priority for the above referenced community. This project will provide secondary transportation access in the event of emergencies.

Project Cash Flows

Year	Total Annual Cost	Federal Grant	Provincial Grant	Reserve	Other	Debenture
2021 & Prior	-					-
2022	100,000					-
2023	5,000,000					-
2024	4,900,000					-
2025	-					-
2026	-					-
2027	-					-
Thereafter	-					-
Total Budget	10,000,000	-	-	-	-	-

Additional Funding Details

Business Case created by Bipul Bhoemik

Project Sponsor Branch Engineering

Project Sponsor Department Engineering

Project Delivery Branch Engineering

Project Delivery Department Engineering

22-105 - Rural Egress Road Janvier - Construction

REGIONAL MUNICIPALITY
OF WOOD BUFFALO

Capital Budget Request - CONSTRUCTION

Project Name **Rural Egress Road Janvier - Construction** \$ **24,500,000**

Order Code _____ Project Location Janvier

Project Category Public Safety Ward 4 - Conklin/ Janvier/Anzac/Gregoire Lake Estai

Type of Project New Asset - Construction Municipal Function 32 - Road Transport

Project Description and Scope

The mass evacuation of the residents of Fort McMurray was the largest in Alberta's history. Although the rural communities of Sapræe Creek, Janvier, Conklin, Draper, Anzac and Fort McKay were able to evacuate safely, we are examining potential egress routes for these communities in case of future disaster. This project is for the construction of an Egress Road for the community of Janvier. As a result of the May 2016 wildfire event, the need for this project became a priority for the above referenced communities. This project will provide secondary transportation access in the event of emergencies.

Project Cash Flows

Year	Total Annual Cost	Federal Grant	Provincial Grant	Reserve	Other	Debenture
2021 & Prior	-					-
2022	100,000					-
2023	12,400,000					-
2024	12,000,000					-
2025	-					-
2026	-					-
2027	-					-
Thereafter	-					-
Total Budget	24,500,000	-	-	-	-	-

Additional Funding Details

Business Case created by Bipul Bhowmik

Project Sponsor Branch Engineering

Project Sponsor Department Engineering

Project Delivery Branch Engineering

Project Delivery Department Engineering

Attachment: 22-105 - Rural Egress Road Janvier - Construction (Engineering Department 2022 Capital Budget List)

22-110 - Garden Lane and Riverbend Close Road Rehabilitation - Construction

REGIONAL MUNICIPALITY
OF WOOD BUFFALO

Capital Budget Request - CONSTRUCTION

Project Name

Garden Lane and Riverbend Close Road Rehabilitation -
Construction

\$ 3,700,000

Order Code

Project Location

Draper

Project Category

Transportation

Ward

3 - Sapræ Creek/Draper

Type of Project

Lifecycle - Construction

Municipal Function

32 - Road Transport

Project Description and Scope

The project is for the upgrade of Garden Lane and Riverbend Close Road of approximately 1.4 kilometers. These roads will be upgraded to the current rural road standards.

The scope also includes the additional benefit of mitigating the existing drainage issues and will eliminate the dust issues brought forward by the residents.

Project Cash Flows

Year	Total Annual Cost	Federal Grant	Provincial Grant	Reserve	Other	Debenture
2021 & Prior	-					-
2022	3,000,000					-
2023	700,000					-
2024	-					-
2025	-					-
2026	-					-
2027	-					-
Thereafter	-					-
Total Budget	3,700,000	-	-	-	-	-

Additional Funding Details

Business Case created by

Moges Gebreleoul

Project Sponsor Branch

Engineering

Project Sponsor Department

Engineering

Project Delivery Branch

Engineering

Project Delivery Department

Engineering



22-112 - Fort McKay Range Road 1109 Improvements - Design and Construction

Capital Budget Request - CONSTRUCTION

Project Name

Fort McKay Range Road 1109 Improvements - Design & Construction
\$ 2,300,000

Order Code

Project Location

Fort McKay

Project Category

Transportation

Ward

2 - Fort Chipewyan/Fort McKay

Type of Project

New Asset - Construction

Municipal Function

32 - Road Transport

Project Description and Scope

This project is for design and construction of a local road from Fort McKay main road to the end of the community Centre on the Range Road 1109. The scope also includes underground infrastructure such as water, storm, sewer and sanitary lines. One of the main functions of this road is to provide access from Fort McKay road to adjacent and future facilities including the Fort McKay Community Centre.

Project Cash Flows

Year	Total Annual Cost	Federal Grant	Provincial Grant	Reserve	Other	Debenture
2021 & Prior	-					-
2022	300,000					-
2023	2,000,000					-
2024	-					-
2025	-					-
2026	-					-
2027	-					-
Thereafter	-					-
Total Budget	2,300,000	-	-	-	-	-

Additional Funding Details

Business Case created by

Mazhar Hajhossein

Project Sponsor Branch

Engineering

Project Sponsor Department

Engineering

Project Delivery Branch

Engineering

Project Delivery Department

Engineering



22-136 - Deep Utilities and Culvert Rehabilitation – Construction

Capital Budget Request - CONSTRUCTION

Project Name **Deep Utilities and Culvert Rehabilitation – Construction** \$ 4,500,000

Order Code

Project Location

Fort McMurray

Project Category

Transportation

Ward

1 - Fort McMurray

Type of Project

Lifecycle - Construction

Municipal Function

37 - Storm Sew & Drainage

Project Description and Scope

This project is for rehabilitation of deep utilities (water and sewer) on the back alleys of Ross Haven Drive and bridge size culverts on Thickwood Boulevard and Confederation Way.

The scope of work also includes replacement of deep utilities on the Public Utility Lots(PUL) behind Romar Street and Utility Corridors on Silvertips street.

This project will also address the resident concerns brought to the administration for possible failure or malfunctioning of existing old utilities.

Project Cash Flows

Year	Total Annual Cost	Federal Grant	Provincial Grant	Reserve	Other	Debenture
2021 & Prior	-					-
2022	4,000,000					-
2023	500,000					-
2024	-					-
2025	-					-
2026	-					-
Thereafter	-					-
Total Budget	4,500,000	-	-	-	-	-

Additional Funding Details

Business Case created by

Abdur Rashid

Project Sponsor Branch

Engineering

Project Sponsor Department

Engineering Services

Project Delivery Branch

Engineering

Project Delivery Department

Engineering Services



Capital Budget Request - CONSTRUCTION

Project Name **Waterline Extension, Real Martin Drive - Construction** \$ **1,000,000**

Order Code _____ Project Location Thickwood

Project Category Environmental Ward 1 - Fort McMurray

Type of Project New Asset - Construction Municipal Function 41 - Water Sup & Distribution

Project Description and Scope

This project entails provision of a waterline to the Golf Club located at the end of Real Martin Drive. Currently, the Golf Club has storage tanks that are supplied with water by water trucks. The existing watermain at Ermine Crescent will be extended to the Fort McMurray Golf Club through a land parcel owned by Alberta Social Housing. A Right of Way agreement may be required for construction work and for future maintenance.

Project Cash Flows

Year	Total Annual Cost	Federal Grant	Provincial Grant	Reserve	Other	Debenture
2021 & Prior	-					-
2022	1,000,000					-
2023	-					-
2024	-					-
2025	-					-
2026	-					-
2027	-					-
Thereafter	-					-
Total Budget	1,000,000	-	-	-	-	-

Additional Funding Details

Business Case created by Ihsan-ul Haq

Project Sponsor Branch Engineering

Project Sponsor Department Engineering

Project Delivery Branch Engineering

Project Delivery Department Engineering



Capital Budget Request - CONSTRUCTION

Project Name **Grayling Terrace Drainage - Construction** \$ **900,000**

Order Code _____ Project Location Grayling Terrace
 Project Category Public Safety Ward 1 - Fort McMurray
 Type of Project Lifecycle - Construction Municipal Function 37 - Storm Sew & Drainage

Project Description and Scope

This project is to implement a permanent engineering solution to the occurrence of flooding of private properties in Grayling Terrace, caused by snowmelt (spring runoff) in the municipal reserve. The proposed project will include installation of storm water sewer pipe, catch basins, manhole, and construction of earthwork berms to direct runoff away from private properties.

The benefit of the project will be long-term and sustainable for the community of Grayling Terrace and will address the water drainage issues.

Prior to construction of the permanent engineering solution, a temporary sand bag berm will be installed using previously-approved operational funds. The berm will protect private properties from runoff flooding temporarily, and will remain in place until the permanent solution is implemented and verified for design effectiveness.

The south face of Abasand Hill in Grayling Terrace was impacted by the 2016 Wildfire and subject to Hazardous Tree Removal in 2017.

Project Cash Flows

Year	Total Annual Cost	Federal Grant	Provincial Grant	Reserve	Other	Debenture
2021 & Prior	-					-
2022	900,000					-
2023	-					-
2024	-					-
2025	-					-
2026	-					-
2027	-					-
Thereafter	-					-
Total Budget	900,000	-	-	-	-	-

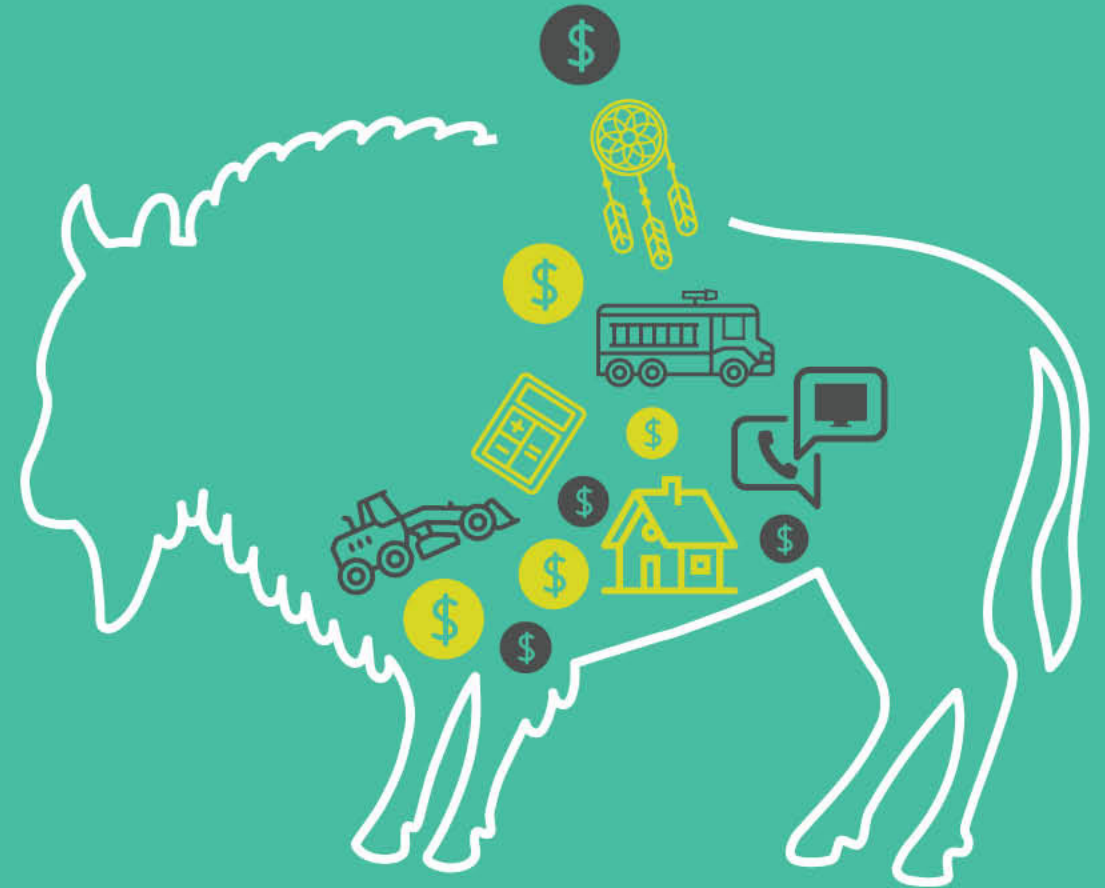
Additional Funding Details

Business Case created by Malcolm Edirisinghe
 Project Sponsor Branch Engineering
 Project Sponsor Department Engineering
 Project Delivery Branch Engineering
 Project Delivery Department Engineering

2022 Proposed Capital Budget

Department
Public Works

Presenter
Keith Smith – Director
Joel Trudell – Sr. Manager, Transportation & Facilities
Date
February 1 - 4, 2022



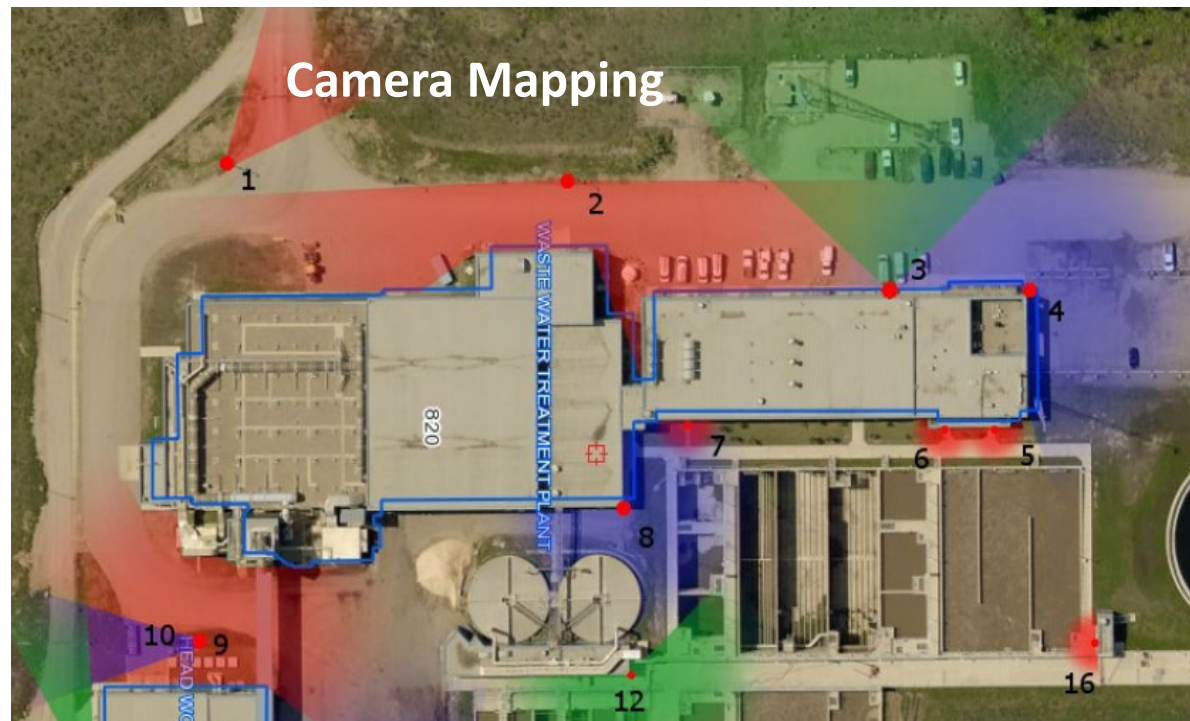
2022 Capital Budget Summary - Resourced (Funded)

Major Category	2021 & Prior Budget	2022 Proposed Budget	2023-2027 Plan	Total Budget
Public Facilities	\$ 7,312,303	\$ 14,740,000	\$ 58,680,000	\$ 80,732,303
Recreation and Culture	-	-	-	-
Transportation	-	\$ 10,345,000	\$ 55,000,000	\$ 65,345,000
TOTAL	\$ 7,312,303	\$ 25,085,000	\$ 113,680,000	\$ 146,077,303

2022 Capital Project

Project Name:	Building Security Infrastructure Upgrades			
Reference No:	006	Sponsoring Department: Public Works		
Description:	There were 120 regional municipal buildings that underwent a security assessment. There are numerous operators and stand-alone systems that have been installed and have been found to be non-compliant with municipal security standards. The scope includes remedial work to some of the existing physical security infrastructure, and installation of a range of infrastructure specifically identified.			
Major Outcomes:	Ensuring sustainment and compliance of security infrastructure.			
Multi-Year Project				
2021 & Prior Budget	2022 Budget Request		2023-2027 Plan	Total Budget All Years
\$ 4,787,303	\$ 0		\$1,250,000	\$ 6,037,303

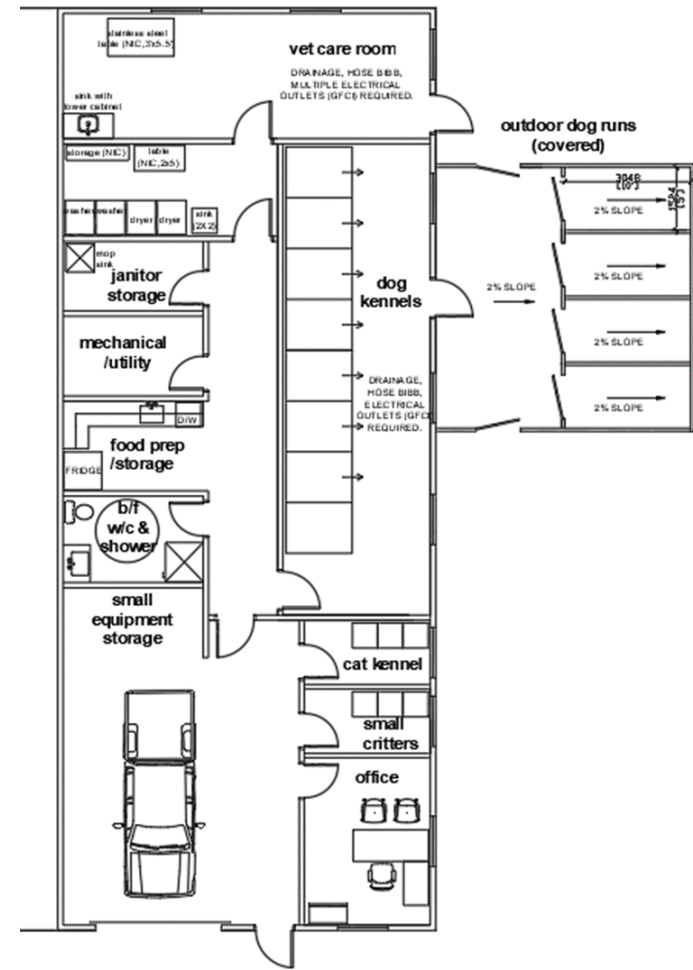
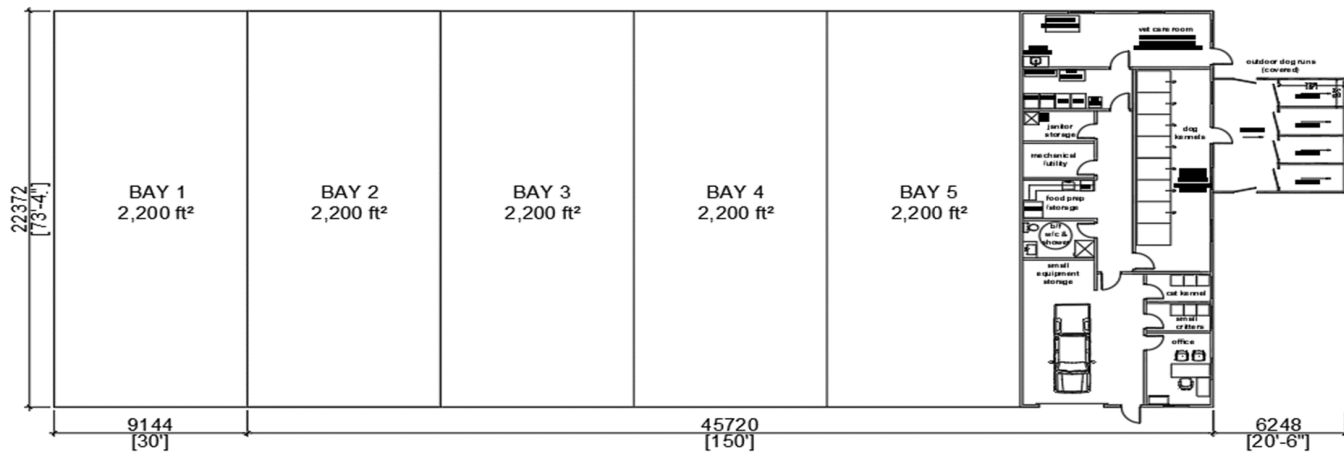
2022 Capital Project Features



2022 Capital Project

Project Name:	Fort Chipewyan 6 Bay Garage & Animal Control Facility			
Reference No:	018	Sponsoring Department: Public Works		
Description:	There are five storage buildings in Fort Chipewyan that have reached the end of their useful life, and demolition and replacement of these buildings is required. In addition, Fort Chipewyan Animal Control requires a building to accommodate their services for the community. The intent of this project is to consolidate these needs into one building.			
Major Outcomes:	To consolidate these projects into one building, ensuring maximum cost savings and providing for the needs of the community.			
Multi-Year Project				
2021 & Prior Budget	2022 Budget Request	2023-2027 Plan	Total Budget All Years	
\$ 700,000	\$ 1,300,000	\$ 5,200,000	\$ 7,200,000	

2022 Capital Project Features



2022 Capital Project

Project Name:	Public Works North Facilities			
Reference No:	026	Sponsoring Department: Public Works		
Description:	This project is for the design & construction of a new 27,000 sq/ft administration/maintenance facility and a 36,000 sq/ft heated fleet & equipment storage facility within the site, which will adequately support all functions of the Roads Department. The existing Roads facility has reached the end of its useful life and needs to be replaced.			
Major Outcomes:	The re-development of the site will improve operations by centralizing the Roads branch functions, improve the Parks and Fleet branch operational efficiencies, address environmental non-compliances, and establish a refined yard for support, municipal vehicle fueling, and equipment and materials storage.			
Multi-Year Project				
2021 & Prior Budget	2022 Budget Request	2023-2027 Plan	Total Budget All Years	
\$1,000,000	\$8,000,000	\$ 30,600,000	\$ 39,600,000	

2022 Capital Project Features



2022 Capital Project

Project Name:	Age Friendly Assessment Initiatives Implementation			
Reference No:	033	Sponsoring Department: Public Works		
Description:	Project initiatives were derived from undertaking on-site assessments of our regional facilities to identify opportunities to enhance age friendly accessibility within our publicly accessed facilities. Initiatives identified include facility signage enhancements and improvements to accessibility.			
Major Outcomes:	Increased accessibility to our facilities for our aging population.			
Multi Year Project				
2021 & Prior Budget	2022 Budget Request	2023-2027 Plan	Total Budget All Years	
\$ 345,000	\$ 150,000	\$ 0	\$ 495,000	

2022 Capital Project Features

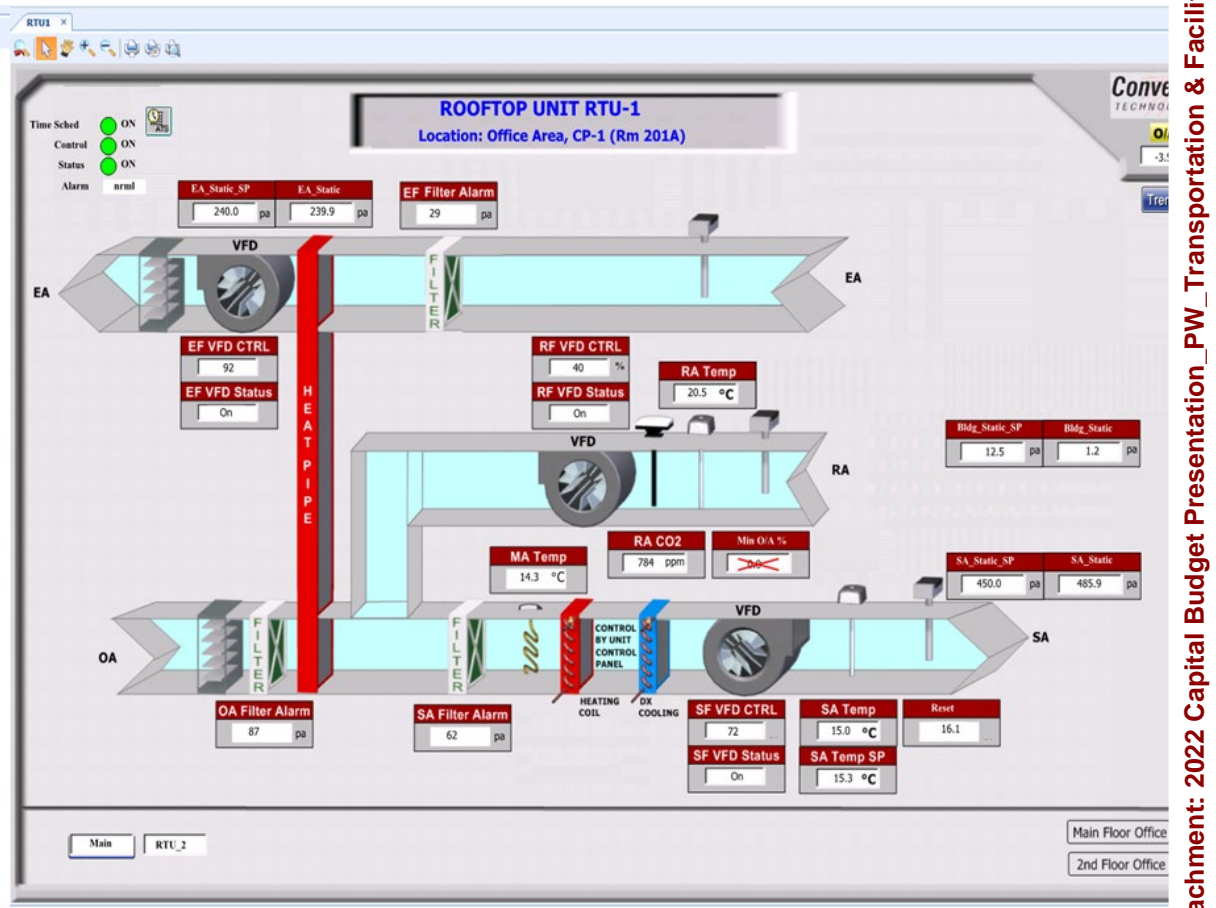
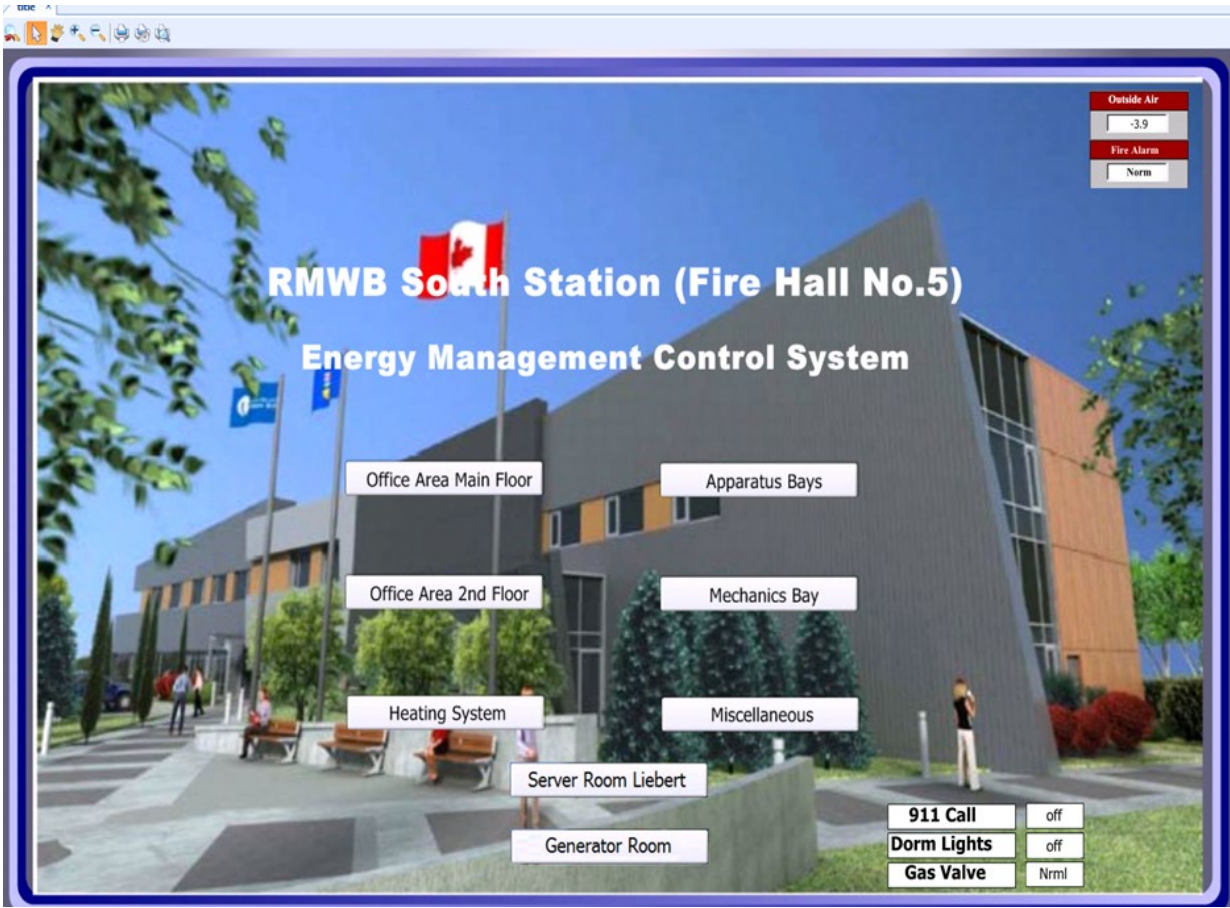
EXAMPLE OF EXTERIOR FACILITY SIGNAGE TRANSLATION AND INSTALLATION



2022 Capital Project

Project Name:	Building Management (Automation) System			
Reference No:	034	Sponsoring Department: Public Works		
Description:	Building automation systems at the WWTP and Janvier Firehall will be replaced with a sustainable system to assure continued environmental conditioning in the facilities and reduce the risk of system failures. This is the first of a multi-year project that will upgrade or replace the building automation systems in 17 of our facilities.			
Major Outcomes:	The upgraded systems will provide optimum control over the heating and cooling equipment in the facilities.			
Multi-Year Project				
2021 & Prior Budget	2022 Budget Request	2023-2027 Plan	Total Budget All Years	
\$ 480,000	\$ 450,000	\$ 790,000	\$1,720,000	

2021 Capital Project Features



Attachment: 2022 Capital Budget Presentation_PW_Transportation & Facilities

2022 Capital Project

Project Name:	Building Life Cycle – 2022 - 2026			
Reference No:	101	Sponsoring Department: Public Works		
Description:	Building life cycle condition assessments have concluded that major maintenance work in varying degrees is necessary. There are approximately 20 minor projects and three major items to be addressed in 2022: Water treatment tower mechanical, roof replacement, and plant remediation.			
Major Outcomes:	Building components replaced when required to ensure safe occupancy and operation of the facility.			
Multi-Year Project				
2021 & Prior Budget	2022 Budget Request	2022-2027 Plan	Total Budget All Years	
\$ 0	\$ 2,730,000	\$ 11,390,000	\$ 14,120,000	

2022 Capital Project Features



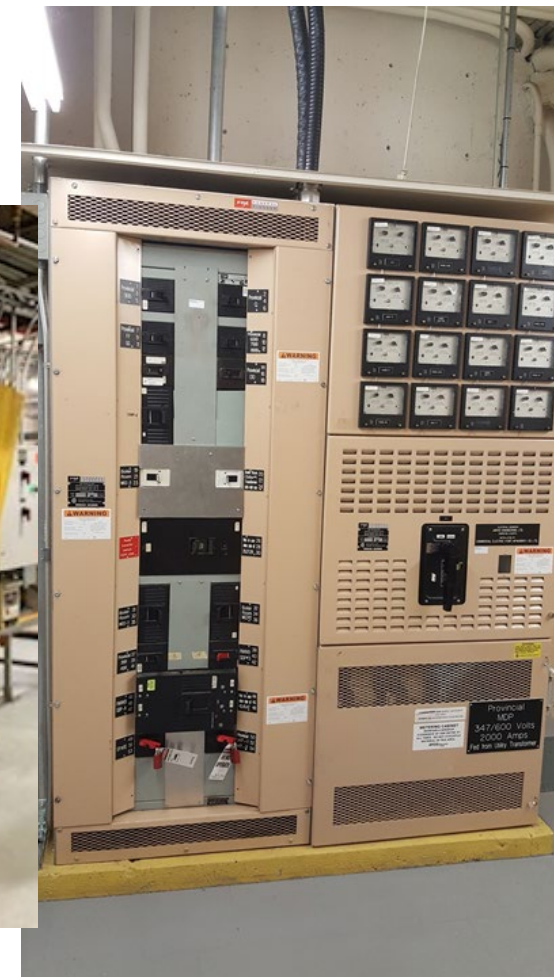
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Attachment: 2022 Capital Budget Presentation_PW_Transportation & Facilities

2022 Capital Project

Project Name:	Jubilee Major Maintenance (Condo) 2022 - 2026			
Reference No:	102	Sponsoring Department: Public Works		
Description:	The Jubilee Condo Corporation (JCC) oversees the operational and maintenance of the Jubilee Centre towers. The JCC is an entity that is comprised of the Alberta Government and the Regional Municipality of Wood Buffalo. As part of the JCC, the entities are responsible for any capital upgrades required to the facility. This is a multi-year business case to capture all Condo related funding for any major maintenance requirements.			
Major Outcomes:	Maintaining and life cycling buildings systems will prolong the life expectance of our assets.			
Multi-Year Project				
2021 & Prior Budget		2022 Budget Request		2023-2027 Plan
\$ 0		\$ 1,500,000		\$ 6,000,000
				Total Budget All Years
				\$ 7,500,000

2022 Capital Project Features



2022 Capital Project

Project Name:	Downtown Parking Lot – Design and Construction			
Reference No:	106	Sponsoring Department: Public Works		
Description:	The current parking for downtown staff and public has been restricted due to downtown redevelopment. As such, there is a requirement to upgrade and increase the safety of the existing parking lots which the RMWB oversees, primarily the two between Biggs Ave and Main Street.			
Major Outcomes:	Undertaking this project will increase the lifespan of the area, decrease maintenance costs and can be utilized by the public and businesses when not being utilized by Municipal employees.			
Multi-Year Project				
2021 & Prior Budget	2022 Budget Request	2023-2027 Plan	Total Budget All Years	
\$ 0	\$ 150,000	\$ 2,150,000	\$ 2,300,000	

2022 Capital Project Features



2022 Capital Project

Project Name:	Archie Simpson Arena Back-up Generator		
Reference No:	107	Sponsoring Department: Public Works	
Description:	A surplus, low hour, generator has been identified as an RMWB asset that can be utilized to provide backup power for the Archie Simpson Arena in Fort Chipewyan. This will be an upgrade to the life-safety system for the arena by providing a safe environment for the occupants during power interruptions and outages. The project has been divided into a multi-stage delivery approach, with the first year (2022) being design/development and the second year (2023) being construction and execution.		
Major Outcomes:	Increase the life-safety system of the Archie Simpson Arena by providing a safe environment for the occupants during power outages.		
Multi-Year Project			
2021 & Prior Budget	2022 Budget Request	2023-2027 Plan	Total Budget All Years
\$ 0	\$ 120,000	\$ 800,000	\$ 920,000

2022 Capital Project Features



2022 Capital Project

Project Name:	Facilities Operational Sustainment Capital			
Reference No:	135	Sponsoring Department: Public Works		
Description:	The past three-year trend is depicting a short fall in funding for items which are unknown on any given year. This capital request is for items that are unknown at the time of the budgeting process and would fall in line with Asset Management strategies adopted for Facility Management.			
Major Outcomes:	A proactive approach for budgeting purposes, based on previous year spending trends, to ensure funds are available when required.			
Multi-Year Project				
2021 & Prior Budget	2022 Budget Request	2023-2027 Plan	Total Budget All Years	
\$ 0	\$ 250,000	\$ 500,000	\$ 750,000	

2022 Capital Project

Project Name:	Transit Concrete Pads for New Shelters (Gregoire)			
Reference No:	259	Sponsoring Department: Public Works		
Description:	Three locations within the Transit scheduling network need concrete pads for the shelters in order to meet safety standards for public use: Hospital Street (Willow Square), MacKenzie Drive in Gregoire, and Heritage Drive in Parsons Creek North.			
Major Outcomes:	To improve public safety while using Public Transportation.			
Single Year Project				
2021 & Prior Budget	2022 Budget Request		2023-2027 Plan	Total Budget All Years
\$ 0	\$ 90,000		\$ 0	\$ 90,000

2022 Capital Project Features



Heritage Drive: There is about 6-8 inches slope difference from the sidewalk to the curb



Hospital Street: This is a new stop to support the Willow Square Continuing Care Center



McKenzie Blvd: This stop was established in 2016 as a temporary stop and turned permanent in 2019

2022 Capital Project

Project Name:	Heavy Equipment Replacements 2022			
Reference No:	315	Sponsoring Department: Public Works		
Description:	This request is to facilitate the replacement of heavy-duty vehicles and equipment that meet or exceeds Fleet’s replacement criteria.			
Major Outcomes:	Replacing this equipment will lower the Fleet operating budget by spending less on maintenance and increasing the availability of this equipment when needed.			
Multi Year Project				
2021 & Prior Budget	2022 Budget Request	2023-2027 Plan	Total Budget All Years	
\$ 0	\$ 7,165,000	\$ 40,000,000	\$ 47,165,000	

2021 Capital Project Features



2022 Capital Project

Project Name:	Light Equipment Replacements 2022			
Reference No:	316	Sponsoring Department: Public Works		
Description:	This request is for the replacement of light duty vehicles that meet or exceed Fleet’s replacement criteria.			
Major Outcomes:	Fleet equipment is used daily to aid in the delivery of the services we provide to our citizens. Replacing this equipment will lower the Fleet operating budget by spending less on maintenance and increasing the availability of this equipment when needed.			
Multi Year Project				
2021 & Prior Budget	2022 Budget Request	2023-2027 Plan	Total Budget All Years	
\$ 0	\$ 3,180,000	\$ 15,000,000	\$ 18,180,000	

2021 Capital Project Features



Questions?

Legend - By Type	
Other than first year of a multi-year project	
First year of a multi-year project	
Single year project	
Equipment Project	

Final

PUBLIC WORKS - TRANSPORTATION AND FACILITIES

2022 Reference	Budget Year	Exp I/O	Project Name	Sponsor Dept	Delivery Dept	2021 & Prior Approved	2022 Request	2023 Request	2024 Request	2025 Request	2026 Request	2027 + Request	Total Budget All years
22-006	2016	601306 (Multiple)	Building Security Infrastructure Upgrades	PW	PW	4,787,303	-	650,000	600,000	-	-	-	6,037,303
22-018	2019	601860	Fort Chipewyan 6 Bay Garage & Animal Control Facility	PW	ENG	700,000	1,300,000	5,200,000	-	-	-	-	7,200,000
22-026	2020	601994	Public Works North Facilities	PW	ENG	1,000,000	8,000,000	20,000,000	10,600,000	-		-	39,600,000
22-033	2021	602114	Age Friendly Assessment Initiatives Implementation	PW	PW	345,000	150,000	-	-	-	-	-	495,000
22-034	2021	602116	Building Management (Automation) System	PW	PW	480,000	450,000	790,000	-	-	-	-	1,720,000
22-101	2022	New	Building Life Cycle - 2022-2026	PW	PW	-	2,730,000	3,200,000	2,730,000	2,730,000	2,730,000	-	14,120,000
22-102	2022	New	Jubilee Major Maintenance (Condo) - 2022-2026	PW	PW	-	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	-	7,500,000
22-106	2022	New	Downtown Parking Lot - Design and Construction	PW	ENG	-	150,000	2,150,000	-	-	-	-	2,300,000
22-107	2022	New	Archie Simpson Arena back-up generator	PW	PW	-	120,000	800,000	-	-	-	-	920,000
22-135	2022	New	Facilities Operational Sustainment Capital	PW	PW	-	250,000	500,000	-	-	-	-	750,000
22-259	2022	New	Transit Concrete pads for new shelters (Gregoire)	PW	PW	-	90,000	-	-	-	-	-	90,000
22-315	2022	New	Heavy Equipment Replacements 2022	PW	PW	-	7,165,000	8,000,000	8,000,000	8,000,000	8,000,000	8,000,000	47,165,000
22-316	2022	New	Light Equipment Replacements 2022	PW	PW	-	3,180,000	3,000,000	3,000,000	3,000,000	3,000,000	3,000,000	18,180,000
TOTAL						7,312,303	25,085,000	45,790,000	26,430,000	15,230,000	15,230,000	11,000,000	146,077,303

Plan Year Projects													
22-247	2023	New	Active Transportation Phase 3	PW	PW	-	-	1,000,000	-	-	-	-	1,000,000
22-261	2023	New	Downtown Transit Terminal - Design	PW	PW	-	-	650,000	-	-	-	-	650,000
TOTAL						-	-	1,650,000	-	-	-	-	1,650,000

PW - Transportation & Facilities Total	7,312,303	25,085,000	47,440,000	26,430,000	15,230,000	15,230,000	11,000,000	147,727,303
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Attachment: 2022 Capital Master List_PW_Transportation & Facilities (Transportation and Facilities 2022 Capital Budget Presentation & List)



22-006 - Building Security Infrastructure Upgrades

Capital Budget Request - CONSTRUCTION

Project Name **Building Security Infrastructure Upgrades** \$ **6,037,303**

Order Code **601306(Multi)** Project Location **Fort McMurray**

Project Category **Accommodations & Land** Ward **5 - Muni-Wide**

Type of Project **Lifecycle - Construction** Municipal Function **31 - Common Services**

Project Description and Scope

In 2015 through an RFP process, a security consultant was engaged to undertake a corporate security assessment to capture the 'as is' with regards to the municipality's building security infrastructure; identify gaps, risks and serve as a change agent to focus conversation on the outcomes. This scope of work captured both the operation of the security infrastructure, as well as the physical asset component pertaining to buildings and their respective sites. The scope was inclusive of 120 regional municipal buildings in the rural and urban areas; both operational and administrative and identified estimated values for key recommendations for inclusion in any RMWB capital and/or operational budgeting. There are numerous operators and stand-alone systems that have been installed with a lack of consistency in the infrastructure and operation of the systems, and as a result non-compliance of the systems and processes in place. Operational funding exists to support the first phase of this initiative commencing in late 2015, being centralization of the administrative building security access badging infrastructure.

The specific scope and nature of work includes tangible remedial work to some of the existing physical security infrastructure in place throughout the region (i.e. re-keying, installation of fencing/gates, repairs and centralization to physical access systems and readers), as well as the installation of a range of infrastructure specifically identified through the 2015 Building Security Infrastructure Assessment (this includes monitoring cameras, access readers, centralized key boxes, etc.).

*** There are several projects which are physically completed; however the project close out is required which includes final payment to vendors. Additionally, there a couple on the list which are still ongoing and required to be completed. As such, the funding is still required until such time as all the listed projects are completed***

Project Cash Flows

Year	Total Annual Cost	Federal Grant	Provincial Grant	Reserve	Other	Debenture
2021 & Prior	4,787,303					-
2022	-					-
2023	650,000					-
2024	600,000					-
2025	-					-
2026	-					-
2027	-					-
Thereafter	-					-
Total Budget	6,037,303	-	-	-	-	-

Additional Funding Details

Business Case created by William Brook

Project Sponsor Branch Facilities

Project Sponsor Department Public Works

Project Delivery Branch Facilities

Project Delivery Department Public Works



Capital Budget Request - CONSTRUCTION

Project Name	Fort Chipewyan Six Bay Garage & Animal Control Facility		\$	7,200,000
Order Code	601860	Project Location	Fort Chipewyan	
Project Category	Accommodations & Land	Ward	2 - Fort Chipewyan/Fort McKay	
Type of Project	New Asset - Construction	Municipal Function	31 - Common Services	

Project Description and Scope

There are six storage buildings in Fort Chipewyan which have deteriorated to the point where they no longer provide the necessary security and protection for the required storage and are at the end of their useful life. The demolition and replacement of these heated storage spaces is required. In addition, Fort Chipewyan Animal Control requires a building to accommodate their services for the community. The intent of this project is to consolidate these projects into one building, to ensure that a maximum cost savings can be achieved.

This project has been pushed out one year to re-engage the community on the relocation of the Animal control and finalize the intended use of the facility. The intent in 2019 is to complete conceptual drawings and complete the public engagement. The design build project will commence 2020 and complete in 2023.

Project Cash Flows

Year	Total Annual Cost	Federal Grant	Provincial Grant	Reserve	Other	Debenture
2021 & Prior	700,000					-
2022	1,300,000					-
2023	5,200,000					-
2024	-					-
2025	-					-
2026	-					-
2027	-					-
Thereafter	-					-
Total Budget	7,200,000	-	-	-	-	-

Additional Funding Details

Business Case created by	Dale Flanders
Project Sponsor Branch	Facilities
Project Sponsor Department	Public Works
Project Delivery Branch	Facilities
Project Delivery Department	Public Works



Capital Budget Request - CONSTRUCTION

Project Name	Public Works North Facilities			\$	39,600,000
Order Code	601994	Project Location	Thickwood		
Project Category	Accommodations & Land	Ward	1 - Fort McMurray		
Type of Project	Lifecycle - Construction	Municipal Function	32 - Road Transport		

Project Description and Scope

This project is for the design & construction of a new 27,000 sft administration/maintenance facility and a 36,000 sft heated fleet & equipment storage facility within the site, which will adequately support all functions of the Roads, Parks and Fleet services. The scope of the project also includes site development, site servicing and environmental site remediation.

The existing Roads facility located at 24 Silin Forest Road, referred to as the Roads Satellite Yard, has reached the end of its useful life and needs to be replaced, as the operation and maintenance of the complex is becoming cost prohibitive.

The re-development of the site will improve operations by centralizing the Roads branch functions, improve the Parks branch operational efficiencies, address environmental non-compliances, and establish a refined yard for support, municipal vehicle fueling, and equipment and materials storage. There are significant cost savings in the operation and maintenance of the Roads equipment that can be achieved by storing the Roads equipment indoors.

Project Cash Flows

Year	Total Annual Cost	Federal Grant	Provincial Grant	Reserve	Other	Debenture
2021 & Prior	1,000,000					-
2022	8,000,000					-
2023	20,000,000					-
2024	10,600,000					-
2025	-					-
2026	-					-
2027	-					-
Thereafter	-					-
Total Budget	39,600,000	-	-	-	-	-

Additional Funding Details

Business Case created by	Joel Trudell
Project Sponsor Branch	Facilities
Project Sponsor Department	Public Works
Project Delivery Branch	Engineering
Project Delivery Department	Engineering Services



22-033 - Age Friendly Assessment Initiatives Implementation

Capital Budget Request - CONSTRUCTION

Project Name **Age Friendly Assessment Initiatives Implementation** \$ **495,000**

Order Code **602114** Project Location **Multi Rural**

Project Category **Accommodations & Land** Ward **9 - Multi-Rural**

Type of Project **Lifecycle - Construction** Municipal Function **72 - Recreation Bldg. & Facility**

Project Description and Scope

The Municipality's ongoing commitment to improve accessibility and support age friendly needs, as part of the mandate outlined by the Advisory Committee on Aging, precipitated a review of existing facilities. Project initiatives were derived from undertaking on-site assessments of our regional facilities to identify opportunities to enhance age friendly accessibility within our publicly accessed facilities. Initiatives were identified that include facility signage (enhancements to include vernacular languages to make signage more inclusive) and improvements to accessibility (motorized door openers, railings - exterior and interior, age friendly benching along longer pathways to/within facilities, improved illumination/lighting).

Project Cash Flows

Year	Total Annual Cost	Federal Grant	Provincial Grant	Reserve	Other	Debenture
2021 & Prior	345,000					-
2022	150,000					-
2023	-					-
2024	-					-
2025	-					-
2026	-					-
2027	-					-
Thereafter	-					-
Total Budget	495,000	-	-	-	-	-

Additional Funding Details

Business Case created by Dale Flanders

Project Sponsor Branch Facilities

Project Sponsor Department Public Works

Project Delivery Branch Facilities

Project Delivery Department Public Works



22-034 - Building Management (Automation) System

Capital Budget Request - CONSTRUCTION

Project Name **Building Management (Automation) System** \$ **1,720,000**

Order Code **602116** Project Location **Muni Wide**

Project Category **Machinery & Equipment** Ward **5 - Muni-Wide**

Type of Project **Lifecycle - Construction** Municipal Function **72 - Recreation Bldg. & Facility**

Project Description and Scope

In 2019/2020 we undertook an assessment of the existing facility building automation systems that are used to control and automate the facility heating, cooling, ventilation, lighting and other critical building systems. The assessment went through 17 facilities which currently have an automation system in place and through this assessment, it was determined that the highest priority where on the current system(s) in place at both the WWTP and Conklin Firehall. The systems in these two facilities have become obsolete in terms of ability to readily source and acquire parts for repair and sustainment. The current systems are being supported by utilizing parts from an alternate non-critical facility to ensure interim continuity until a system replacement can be undertaken. It is recommended that both systems be replaced with a sustainable system to assure continued environmental conditioning in the facilities and reduce the risk of system failures.

This is the first of a multi-year project and will be required to upgrade or replace the Building Automation Systems in 17 of our facilities.

Project Cash Flows

Year	Total Annual Cost	Federal Grant	Provincial Grant	Reserve	Other	Debenture
2021 & Prior	480,000					-
2022	450,000					-
2023	790,000					-
2024	-					-
2025	-					-
2026	-					-
2027	-					-
Thereafter	-					-
Total Budget	1,720,000	-	-	-	-	-

Additional Funding Details

Business Case created by Dale Flanders

Project Sponsor Branch Facilities

Project Sponsor Department Public Works

Project Delivery Branch Facilities

Project Delivery Department Public Works



Capital Budget Request - CONSTRUCTION

Project Name **Building Lifecycle - 2022 - 2026** **\$ 14,120,000**
Order Code
Project Category Accommodations & Land **Project Location** Muni Wide
Ward 5 - Muni-Wide
Type of Project Lifecycle - Construction **Municipal Function** 31 - Common Services

Project Description and Scope

Building life cycle condition assessments have concluded that major maintenance work in varying degrees is necessary. To comply with the items listed in the reports and adhere to the Strategic Plan 1.d. Asset Management, annual funding is needed to plan and execute multiple projects beyond daily maintenance for approximately 217 facilities. Component and material replacement will undergo a cost-benefit analysis considering energy efficiency and green initiatives, including the benefits of repair versus disposal of the facilities.

This business case is to continue with the proactive approach we have adopted since 2013, for the next five (5) year cycle requiring \$14,120,000.00 based on the several facility assessments which have been conducted on each of the RMWB owned facilities. This business case further breaks down the need and funding for future years 2022 through to 2027 to sustain our mandate to oversee the asset management of all vertical assets. There are approximately 20 minor projects slated for the 2022 fiscal year; There are three major items for 2022 to be addressed:

- Water Treatment Tower Mechanical - \$850,000.00
- Water Treatment Roof replacement - \$1,000,000.00
- Water Treatment Plant remediation - \$420,000.00

Project Cash Flows

Year	Total Annual Cost	Federal Grant	Provincial Grant	Reserve	Other	Debenture
2021 & Prior	-					-
2022	2,730,000					-
2023	3,200,000					-
2024	2,730,000					-
2025	2,730,000					-
2026	2,730,000					-
2027	-					-
Thereafter	-					-
Total Budget	14,120,000	-	-	-	-	-

Additional Funding Details

Business Case created by William Brook
Project Sponsor Branch Facilities
Project Sponsor Department Public Works
Project Delivery Branch Facilities
Project Delivery Department Public Works

22-102 - Jubilee Major Maintenance (Condo) - 2022-2026

Capital Budget Request - CONSTRUCTION

Project Name

Jubilee Major Maintenance (Condo) - 2022-2026

\$ 7,500,000

Order Code

Project Location

Lower Townsite

Project Category

Ward

1 - Fort McMurray

Type of Project

REGIONAL MUNICIPALITY
OF WOOD BUFFALO

Municipal Function

72 - Recreation Bldg. & Facility

Project Description

The Jubilee Condo Corporation (JCC) is an entity that is comprised of the Alberta Government and the Regional Municipality of Wood Buffalo. The JCC oversees the operational and maintenance of the Jubilee Centre towers by utilizing a property management firm. Alberta Infrastructure is responsible for 51.36% of the total cost and the RMWB is responsible for 48.64%. As part of the JCC, the entities are also responsible for any Capital upgrades required to the aging facility, which was constructed in 1982. The JCC has been using a detailed facility evaluation in guiding and prioritizing Capital projects throughout the entire complex. This evaluation identifies estimated costs as well as the year in which the remediations would occur. Based on the facility evaluations and emergent issues and unknowns, the annual average spend is \$1,500,000. Therefore, this is a multi-year business case to capture all Condo related funding for any major maintenance requirements, as per the agreement between the Province and the Regional Municipality of Wood Buffalo. Projects identified in 2022 to carry forward would be:

- Re-grouting of the brickwork throughout ~ \$1,000,000
- Repairs to the upper decks (concrete) ~ \$250,000
- Repairs to the surrounding Planter Boxes/Sidewalks ~ \$250,000

Project Cash Flows

Year	Total Annual Cost	Federal Grant	Provincial Grant	Reserve	Other	Debenture
2021 & Prior	-					-
2022	1,500,000					-
2023	1,500,000					-
2024	1,500,000					-
2025	1,500,000					-
2026	1,500,000					-
2027	-					-
Thereafter	-					-
Total Budget	7,500,000	-	-	-	-	-

Additional Funding Details

Business Case created by

William Brook

Project Sponsor Branch

Facilities

Project Sponsor Department

Public Works

Project Delivery Branch

Facilities

Project Delivery Department

Public Works



22-106 - Downtown Parking Lot - Design and Construction

Capital Budget Request - CONSTRUCTION

Project Name	Downtown Parking Lot - Design and Construction			\$	2,300,000
Order Code		Project Location	Lower Townsite		
Project Category	Accommodations & Land	Ward	1 - Fort McMurray		
Type of Project	Lifecycle - Construction	Municipal Function	31 - Common Services		

Project Description and Scope

The current parking for the downtown core for our staff and public has been restricted due to downtown redevelopment of areas. As such, there is a requirement to upgrade and increase the safety of the existing parking lots which the RMWB oversees, primarily the two between Biggs Ave and Main Street.

The one beside Canadian Jewelers requires the following:

- The existing receptacles need to be made operational ~ \$125,000
- Parking lot lighting needs to be installed ~ \$75,000
- Drainage and repaving ~ \$350,000
- The budgetary cost for this area is \$500,000

The parking lot that was the old California Club area requires:

- Positive drainage and paving ~ \$1,225,000
- Parking lot Lighting needs to be installed ~ \$175,000
- Hitching rails and parking receptacles ~ \$250,000
- The budgetary cost for this area is \$1,650,000

Additionally, the Biggs Ave and Main Street require street lighting as currently none exist on these two streets. The cost for this initiative would be budgeted at ~ \$150,000

Project Cash Flows

Year	Total Annual Cost	Federal Grant	Provincial Grant	Reserve	Other	Debenture
2021 & Prior	-					-
2022	150,000					-
2023	2,150,000					-
2024	-					-
2025	-					-
2026	-					-
2027	-					-
Thereafter	-					-
Total Budget	2,300,000	-	-	-	-	-

Additional Funding Details

Business Case created by	William Brook
Project Sponsor Branch	Facilities
Project Sponsor Department	Public Works
Project Delivery Branch	Engineering
Project Delivery Department	Engineering



22-107 - Archie Simpson Arena Back-Up Generator

Capital Budget Request - CONSTRUCTION

Project Name **Archie Simpson Arena Back-Up Generator** \$ **920,000**

Order Code Project Location Fort Chipewyan
 Project Category Machinery & Equipment Ward 2 - Fort Chipewyan/Fort McKay
 Type of Project Lifecycle - Construction Municipal Function 72 - Recreation Bldg. & Facility

Project Description and Scope

A surplus, low hour, generator has been identified as an RMWB asset that can be utilized to provide backup power for the Archie Simpson Arena in Fort Chipewyan. This will be an upgrade to the life-safety system for the arena by providing a safe environment for the occupants during power interruptions and outages. The project has been divided into a multi-stage delivery approach, with the first year (2022) being design/development and the second year (2023) being construction and execution.

2022 will require a Capital investment of \$120,000 to onboard a primary consultant, complete a study of overall Kilowatt requirements, complete a study for the inclusion of the pool and possibly the community center, complete a survey of geotechnical requirements, and finalize the overall project budget and scope of work.

Year two, 2023, will require an estimated \$800,000 for construction, which will include the installation of all utility lines, transfer switches, safety devices and the final installation of the generator.

The overall project budgetary requirement for this initiative is \$920,000

Project Cash Flows

Year	Total Annual Cost	Federal Grant	Provincial Grant	Reserve	Other	Debenture
2021 & Prior	-					-
2022	120,000					-
2023	800,000					-
2024	-					-
2025	-					-
2026	-					-
2027	-					-
Thereafter	-					-
Total Budget	920,000	-	-	-	-	-

Additional Funding Details

Business Case created by Chris Bond
 Project Sponsor Branch Facilities
 Project Sponsor Department Public Works
 Project Delivery Branch Facilities
 Project Delivery Department Public Works



22-135 - Facilities Operational Sustainment Capital

Capital Budget Request - CONSTRUCTION

Project Name **Facilities Operational Sustainment Capital** \$ **750,000**

Order Code _____ Project Location Muni Wide

Project Category Machinery & Equipment Ward 5 - Muni-Wide

Type of Project Lifecycle - Construction Municipal Function 72 - Recreation Bldg. & Facility

Project Description and Scope

The past three-year trend is depicting a short fall in funding for items which are unknown on any given year. Examples of such items include: modification for spatial requirements, large funding requirements for replacement of major equipment or systems due to catastrophic failures, facilitating move requests that require new workstations and DIRT wall systems, and emerging code or regulatory compliance issues.

The three-year average cost of these items is approximately \$750,000. Some projects that have been required to be undertaken are as follows: RCMP, Fire Hall #5 mechanical improvements, Underground Services vehicle plug-ins, Transit Facilities code assessment and upgrade, Transit building mechanical exhaust, damaged bus shelter re-replacement/repair, Council chamber doors replacement, and Casman Centre mechanical assessment.

The Building Life Cycle capital project is for items which are known to be in end of useful life condition through condition assessments and historical data on major systems and equipment. This capital request is for items that are unknown at the time of the budgeting process and would fall in line with Asset Management strategies adopted for Facility Management.

Project Cash Flows

Year	Total Annual Cost	Federal Grant	Provincial Grant	Reserve	Other	Debenture
2021 & Prior	-					-
2022	250,000					-
2023	500,000					-
2024	-					-
2025	-					-
2026	-					-
2027	-					-
Thereafter	-					-
Total Budget	750,000	-	-	-	-	-

Additional Funding Details

Business Case created by Dale Flanders

Project Sponsor Branch Facilities

Project Sponsor Department Public Works

Project Delivery Branch Facilities

Project Delivery Department Public Works



22-259 -Transit Concrete Pads for New Shelters (Gregoire)

Capital Budget Request - CONSTRUCTION

Project Name **Transit Concrete Pads for New Shelters (Gregoire)** \$ **90,000**

Order Code _____ Project Location Fort McMurray

Project Category Public Safety Ward 1 - Fort McMurray

Type of Project Lifecycle - Construction Municipal Function 34 - Public Transport

Project Description and Scope

The purpose of this project is to bring the Transit Shelter pads up to safety standards for public use. Currently the locations in question are located on green space and it is difficult to maintain the areas in wet and winter conditions. There is a high probability for slips, trips and falls.

Project Cash Flows

Year	Total Annual Cost	Federal Grant	Provincial Grant	Reserve	Other	Debenture
2021 & Prior	-					-
2022	90,000					-
2023	-					-
2024	-					-
2025	-					-
2026	-					-
2027	-					-
Thereafter	-					-
Total Budget	90,000	-	-	-	-	-

Additional Funding Details

Business Case created by Todd Hansen

Project Sponsor Branch Transit Services

Project Sponsor Department Public Works

Project Delivery Branch Transit Services

Project Delivery Department Public Works

22-315 - Heavy Equipment Replacements 2022



Capital Budget Request - EQUIPMENT

Project Name **Heavy Equipment Replacement 2022** \$ **47,165,000**

Order Code _____ Project Location Muni Wide
 Project Category Machinery & Equipment Ward 5 - Muni-Wide
 Type of Project New Asset - Acquisition and/or Installation Municipal Function 31 - Common Services

Project Description and Scope

This request is to facilitate the replacement of heavy duty vehicles and equipment that meet or exceeds Fleet's replacement criteria. Fleet's replacement criteria for heavy duty vehicles and equipment range between 5 years, 5000 hours and 10 years, 10,000 hours, as a guideline. This would be optimal however there are other factors that we take into consideration when deciding on a replacement, i.e., condition, maintenance cost, technology, etc. Some specialized assets can be safely utilized above these guidelines and this is done where practical. Replacing this equipment will lower the Fleet operating budget by spending less on maintenance and increasing the availability of this equipment when needed. We will continue to use the Fleet AVL system to find efficiencies and extend the lifecycle where appropriate. We are working on a more robust asset management program to aid in determining effective replacement times, as well as right sizing our heavy duty fleet. We also coordinate and promote sharing common services when practical.

Project Cash Flows

Year	Total Annual Cost	Federal Grant	Provincial Grant	Reserve	Other
2021 & Prior	-				
2022	7,165,000				
2023	8,000,000				
2024	8,000,000				
2025	8,000,000				
2026	8,000,000				
2027	8,000,000				
Thereafter	-				
Total Budget	47,165,000	-	-	-	-

Additional Funding Details

Business Case Created By Robert Walsh
 Project Sponsor Branch Fleet Services
 Project Sponsor Department Public Works
 Project Delivery Branch Fleet Services
 Project Delivery Department Public Works



22-316 - Light Equipment Replacements 2022

Capital Budget Request - EQUIPMENT

Project Name **Light Equipment Replacements 2022** \$ **18,180,000**

Order Code _____ Project Location Muni Wide
 Project Category Machinery & Equipment Ward 5 - Muni-Wide
 Type of Project Lifecycle - Acquisition and/or Installa Municipal Function 31 - Common Services

Project Description and Scope

This request is to facilitate the replacement of light duty vehicles that meet or exceed Fleet's replacement criteria. The replacement criteria for light duty vehicles is 8 years and/or 160,000 km's, as a guideline. This would be optimal however there are other factors that we take into consideration when deciding on replacement, i.e., condition, maintenance cost, technology, etc. Replacing these vehicles will lower the Fleet operating budget by spending less on maintenance and increase the availability of these vehicles when needed. We will continue to use the Fleet AVL (Automatic Vehicle Locator) system to find efficiencies and extend the lifecycle where appropriate. As a part of a recent ongoing Fleet Matrix study, we are developing a more robust asset management program to aid in determining effective replacement times, as well as rightsizing our light duty fleet. We also coordinate and promote sharing common services when practical. Note: this request is primarily for operational vehicles, which support front line operations that use these vehicles regularly and mainly consist of pick-up trucks and vans. Appendices attached. Other areas we are working to improve is fleet pooling and seasonal rentals vs owning, as some operations are more seasonally based.

Project Cash Flows

Year	Total Annual Cost	Federal Grant	Provincial Grant	Reserve	Other
2021 & Prior	-				
2022	3,180,000				
2023	3,000,000				
2024	3,000,000				
2025	3,000,000				
2026	3,000,000				
2027	3,000,000				
Thereafter	-				
Total Budget	18,180,000	-	-	-	-

Additional Funding Details

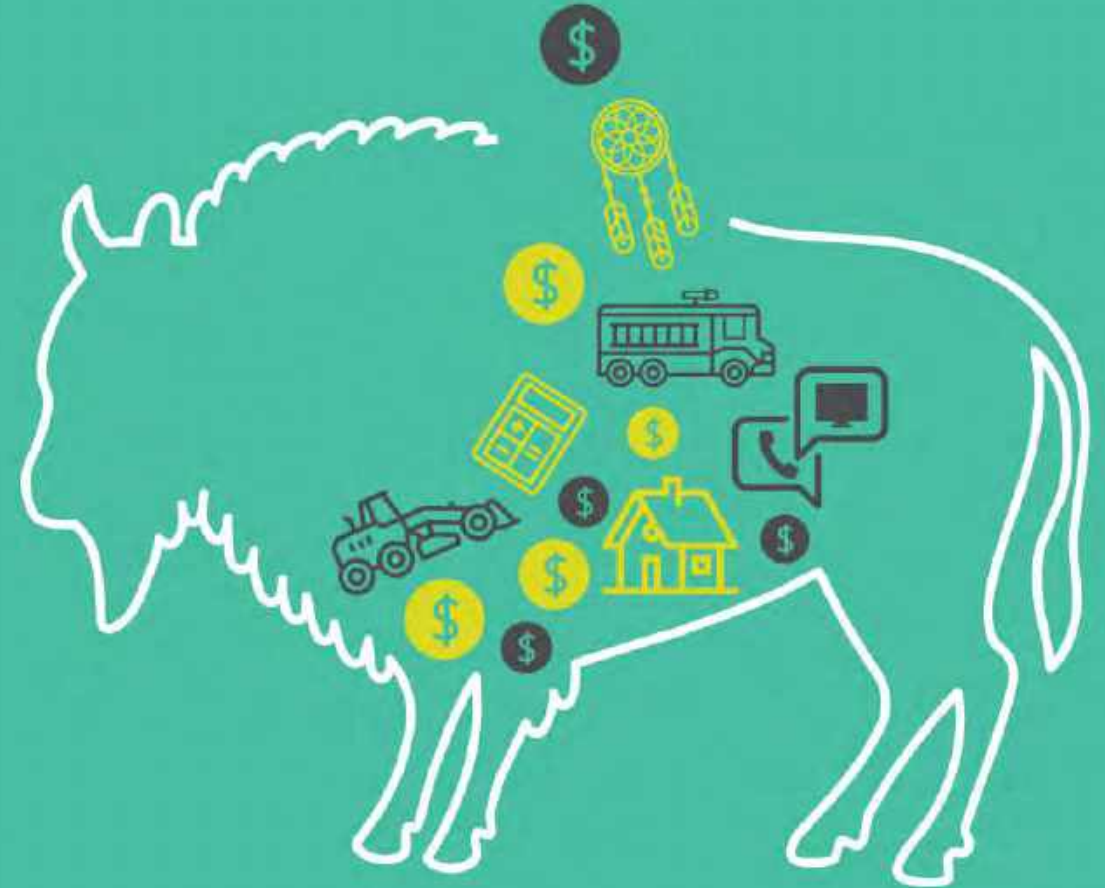
Business Case Created By Robert Walsh
 Project Sponsor Branch Fleet Services
 Project Sponsor Department Public Works
 Project Delivery Branch Fleet Services
 Project Delivery Department Public Works

2022 Proposed Capital Budget

Department
Public Works
Presenter

Keith Smith – Director
Nina Caines – Senior Manager
Parks, Roads, Rural Operations &
Fort Chipewyan

Date
February 1 – 4, 2022



2022 Capital Budget Summary - Resourced (Funded)

Major Category	2021 & Prior Budget	2022 Proposed Budget	2023-2027 Plan	Total Budget
Public Facilities	-	\$800,000	-	\$800,000
Recreation and Culture	\$850,000	\$5,350,000	\$3,330,000	\$9,530,000
Transportation	\$2,700,000	\$17,070,000	\$5,500,000	\$25,270,000
TOTAL	\$3,550,000	\$23,220,000	\$8,830,000	\$35,600,000

2022 Capital Project

Project Name:	Fort Chipewyan Airside Pavement Rehabilitation - Construction				
Reference No:	036	Sponsoring Department: Public Works			
Description:	Several components of the existing airside including Infrastructure Runway, Taxiway, Runway sub-surface drainage system and Apron are nearing the end of their service life and/or have been identified as not meeting current standards. Rehabilitation of the airside infrastructure will ensure continued long-term safety and reliability of the facility.				
Major Outcomes:	Ensure a safe operating environment is maintained for the travelling public.				
Multi-Year Project					
2021 & Prior Budget		2022 Budget Request		2023-2027 Plan	Total Budget All Years
\$ 1,700,000		\$16,000,000		\$ 0	\$ 17,700,000

2022 Capital Project Features



2022 Capital Project

Project Name:	Outdoor Rink Asphalt Surface Upgrade			
Reference No:	040	Sponsoring Department: Public Works		
Description:	This is multiyear outdoor rink asphalt replacement program, with Abasand rink recommended for 2022. The surfacing and water source standpipe for the outdoor hockey rink located in Abasand are in disrepair and require replacement. The existing surface is made of asphalt, and it is proposed to replace the asphalt with concrete. Additional Municipal resources required to flood the rink because the existing surface is too low in comparison to boards			
Major Outcomes:	This will provide the community with a safer skating facility with a much longer life span.			
Multi-Year Project				
2021 & Prior Budget		2022 Budget Request		2023-2027 Plan
\$450,000		\$500,000		\$900,000
				Total Budget All Years
				\$1,850,000

2022 Capital Project Features



Abasand Outdoor Rink



Abasand Outdoor Rink

2022 Capital Project

Project Name:	Rural Roads and Parking Lots Paving - Fort Chipewyan - Design and Construction			
Reference No:	046	Sponsoring Department: Public Works		
Description:	The proposed improvement plan involves the paving of the Airport Road to the Landfill Road, patch repair, paving the swimming pool parking lot, and the extension of the airport terminal parking lot.			
Major Outcomes:	These improvements will allow the Municipality to maintain the above-mentioned assets in acceptable condition, improve their safety and reliability, increase their capacity and ensure the preservation or extension of their useful life.			
Multi-Year Project				
2021 & Prior Budget	2022 Budget Request	2023-2027 Plan	Total Budget All Years	
\$1,000,000	\$100,000	\$4,000,000	\$5,100,000	

2022 Capital Project Features



2022 Capital Project

Project Name:	Abasand OHV Staging Area			
Reference No:	049	Sponsoring Department: Public Works		
Description:	This project is for upgrades to the Abasand Off Highway (OHV) Staging Area in order to accommodate the needs of the community. The detailed design of the amenities requested through public engagement has been completed. These upgrades will provide more amenities for users including a washroom, benches, a picnic table, trail head signage, asphalt parking surface, additional boulders and planting.			
Major Outcomes:	This project will better serve the users of the Abasand OHV staging area.			
Single Year Project				
2021 & Prior Budget	2022 Budget Request	2023-2027 Plan	Total Budget All Years	
\$400,000	\$140,000	\$0	\$540,000	

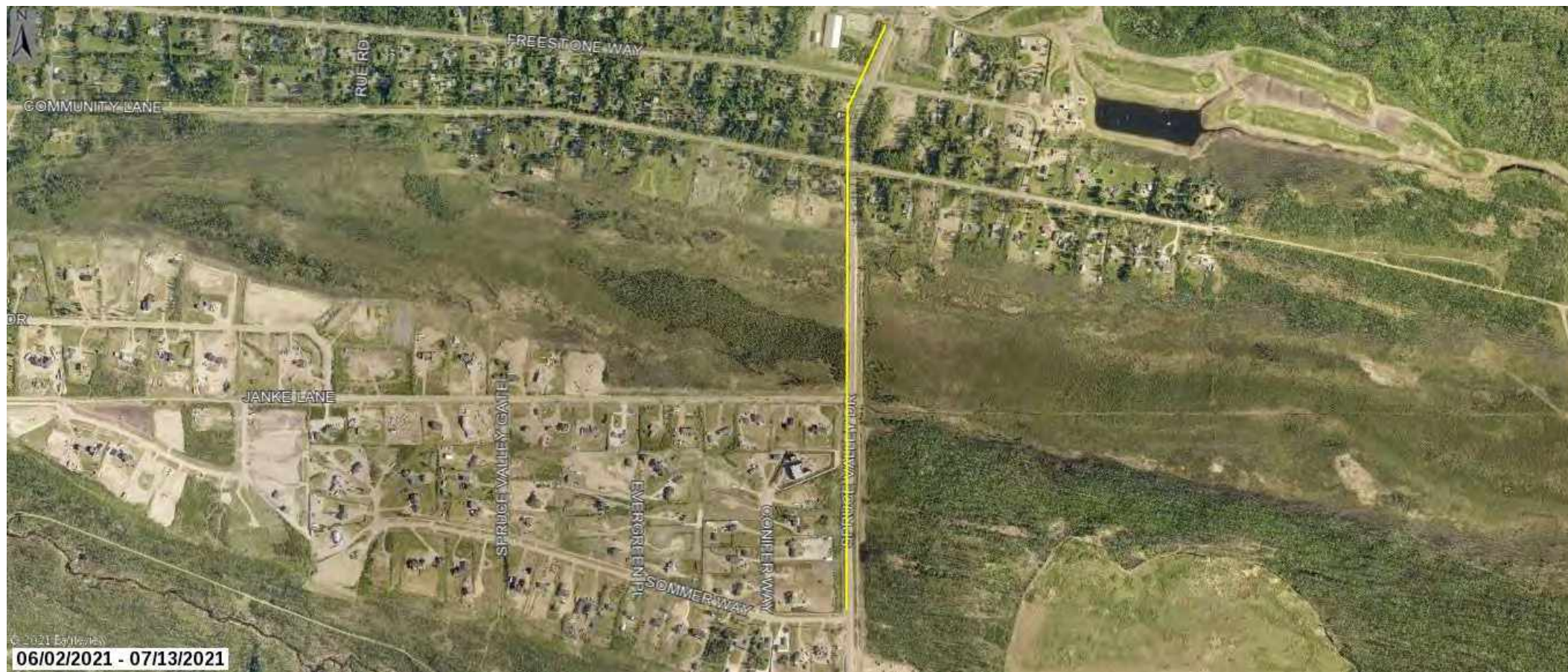
2022 Capital Project Features



2022 Capital Project

Project Name:	Saprae Creek Pedestrian Trail Upgrade - Design & Construction			
Reference No:	115	Sponsoring Department: Public Works		
Description:	The community of Saprae Creek requires a walking trail, decorative lights, beautification at the mailbox area, update of the current flower beds and a new bridge on the current trail.			
Major Outcomes:	This will enhance the overall beautification and safety of the community to align with other Rural Communities.			
Multi-Year Project				
2021 & Prior Budget	2022 Budget Request	2023-2027 Plan	Total Budget All Years	
\$0	\$500,000	\$1,500,000	\$2,000,000	

2022 Capital Project Features



2022 Capital Project

Project Name:	Spray Park Replacement Program - Design Build			
Reference No:	119	Sponsoring Department: Public Works		
Description:	This project will address the replacement of three splash parks in Fort McMurray over the next three years: Dr. K.P. Wong, Wood Buffalo Park and Lakewood. This project will completely rehabilitate the splash parks by removing the old park, connecting to the sanitary sewer and replacing it with new equipment and surfacing.			
Major Outcomes:	These replacements will provide continued service to the community and ensure many more years of play opportunity.			
Multi-Year Project				
2021 & Prior Budget	2022 Budget Request	2023-2027 Plan	Total Budget All Years	
\$0	\$1,400,000	\$2,150,000	\$3,550,000	

2022 Capital Project Features



Dr. K.P. Wong (2022)



Wood Buffalo (2023)



Lakewood (2024)

2022 Capital Project

Project Name:	Playground Replacement (Dr. KA Clark Module 3 and Ecole Boreal Module 2)			
Reference No:	120	Sponsoring Department: Public Works		
Description:	This project will replace play structures located at Dr. KA Clark module 3 and Ecole Boreal module 2, including drainage improvements for both locations. Replacement is required as the condition of the equipment is deteriorating, the structures are past their usable life and doesn't meet playground industry standards.			
Major Outcomes:	Replacing these playgrounds will provide continued service to the community and ensure longer life span for play opportunities.			
Multi-Year Project				
2021 & Prior Budget	2022 Budget Request	2023-2027 Plan	Total Budget All Years	
\$ 0	\$ 420,000	\$ 280,000	\$ 700,000	

2022 Capital Project Features



Dr. KA Clark Playground Module 3

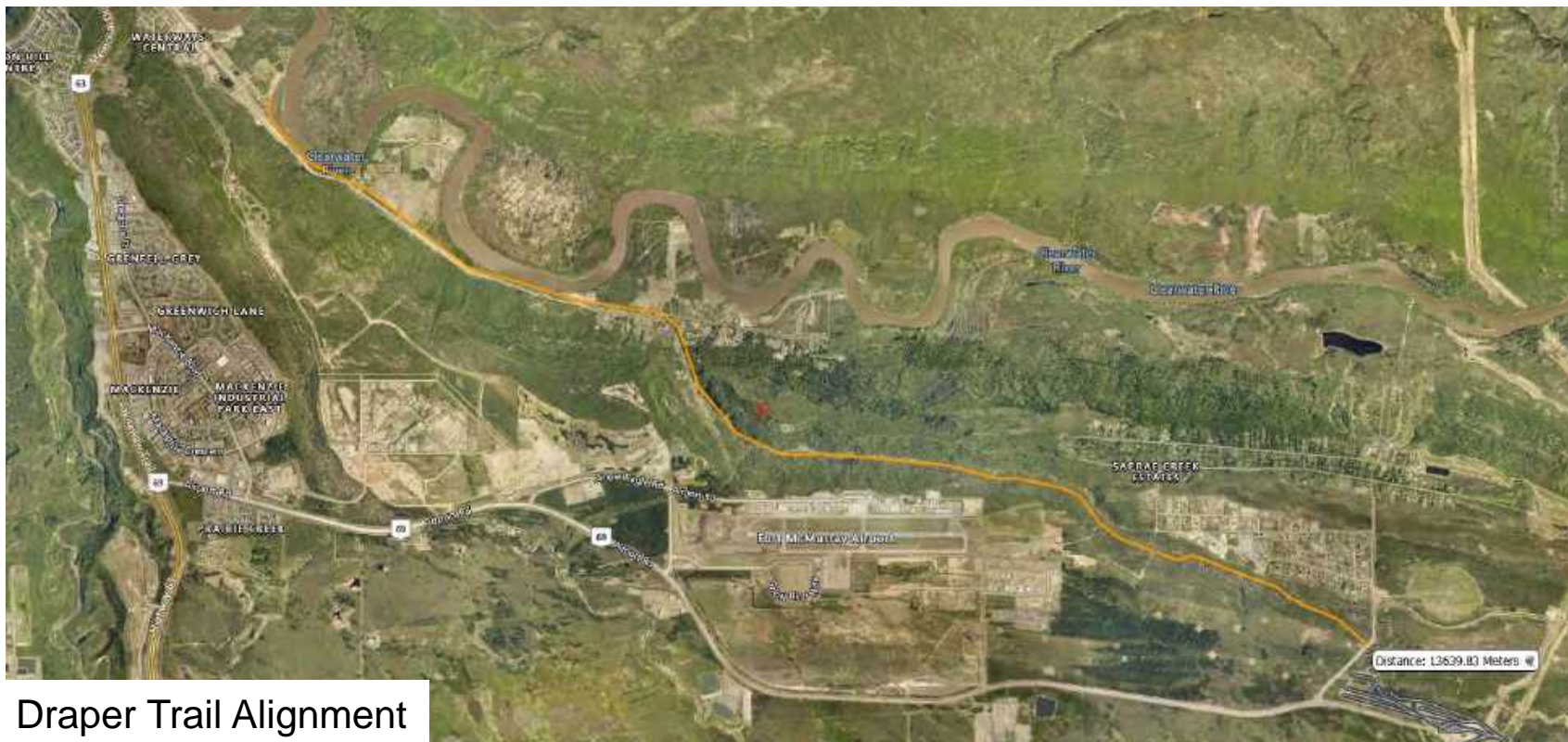


École Boréal Playground Module 2

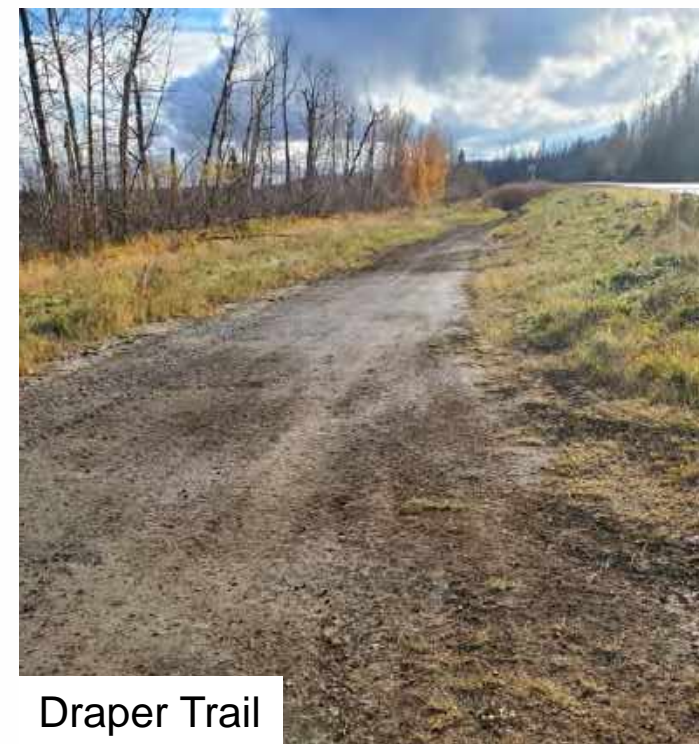
2022 Capital Project

Project Name:	Draper Trail Upgrade - Pre-Design			
Reference No:	245	Sponsoring Department: Public Works		
Description:	The informal trail along the north side of Draper Road spans from the Tom Weber boat launch to Spruce Valley Drive in Sapræe Creek and is primarily used by OHV's. It is approximately 14 kilometers in length. The Parks Master Plan recommends to "Work with the McMurray Sno-Drifters to enhance the recreational use of the former CN railway track as an all-season multi-use trail and establish an integrated trail system that connects Draper to other nearby communities". The pre-design work will determine priorities, long-term plan and sequencing.			
Major Outcomes:	The pre-design work will allow us to complete an informed assessment to support the potential of an all-season multi-use trail connecting Draper to other trail networks.			
Single Year Project				
2021 & Prior Budget	2022 Budget Request	2023-2027 Plan	Total Budget All Years	
\$0	\$90,000	\$0	\$90,000	

2022 Capital Project Features



Draper Trail Alignment



Draper Trail

2022 Capital Project

Project Name:	Playground Apparatus Replacement (Barber Drive, Timberlea large module section)			
Reference No:	246	Sponsoring Department: Public Works		
Description:	This project will upgrade the playgrounds at Barber Drive and Timberlea School (large module). Replacing the individual components now will extend the lifecycle of these playgrounds and mitigate the need for a full replacement of the structure.			
Major Outcomes:	It is necessary to replace these elements to continue with the same service levels provided to the community.			
Single Year Project				
2021 & Prior Budget	2022 Budget Request	2023-2027 Plan	Total Budget All Years	
\$0	\$400,000	\$0	\$400,000	

2022 Capital Project Features



Barber Drive Playground



Timberlea School Large Module

2022 Capital Project

Project Name:	Squirrel Trail Replacement Pre-Design			
Reference No:	248	Sponsoring Department: Public Works		
Description:	Squirrel Trail has incurred four substantive slope failures within the past year. Pre-design work for the repair of these slope failures has been recommended. The work will aim to provide a needs analysis, as well as compare the level of need against potential alternative alignments to be generated by a physical survey.			
Major Outcomes:	The pre-design work will determine the next steps of best value.			
Single Year Project				
2021 & Prior Budget	2022 Budget Request		2023-2027 Plan	Total Budget All Years
\$ 0	\$ 80,000		\$ 0	\$ 80,000

2022 Capital Project Features



2022 Capital Project

Project Name:	Inclusive Playground Components Replacements and Additions (Walter and Gladys Hill, Dickinsfield, Dr. K.A Clarke)			
Reference No:	249	Sponsoring Department: Public Works		
Description:	This project will address required upgrades for inclusive playground components. It includes the replacement of two liberty swings located at Dickinsfield and Dr. KA Clark schools, as well as an accessible component addition at Walter and Gladys Hill School. These replacements are necessary to provide accessible features to promote inclusivity and provide equal play opportunities for all children.			
Major Outcomes:	Replacing the liberty swings will provide continued service to the community. The addition of accessible equipment at Walter and Gladys Hill school will provide an inclusive components to the community and school.			
Single Year Project				
2021 & Prior Budget	2022 Budget Request	2023-2027 Plan	Total Budget All Years	
\$0	\$450,000	\$0	\$450,000	

2022 Capital Project Features



2022 Capital Project

Project Name:	Janvier Site Fixture Upgrades		
Reference No:	250	Sponsoring Department: Public Works	
Description:	Following the recommendations in the 2019 Parks Masterplan, this project will provide upgrades to the existing recreational and sports field facilities to ensure they are adequate for play, safe for all users and bring these facilities up to Municipal servicing standards.		
Major Outcomes:	This project will provide continued service to the community.		
Single Year Project			
2021 & Prior Budget	2022 Budget Request	2023-2027 Plan	Total Budget All Years
\$0	\$700,000	\$0	\$700,000

2022 Capital Project Features



Janvier Skate Park



Janvier Skate Park



Janvier School Field

2022 Capital Project

Project Name:	Playground Replacement - Conklin School			
Reference No:	251	Sponsoring Department: Public Works		
Description:	This project will replace the play structure, surfacing and drainage in the existing playground module located at Conklin school. Replacement is required as the condition of the equipment is deteriorating and doesn't meet playground industry standards.			
Major Outcomes:	Replacing this structure will maintain the same service levels provided to the community.			
Single Year Project				
2021 & Prior Budget	2022 Budget Request		2023-2027 Plan	Total Budget All Years
\$0	\$400,000		\$0	\$400,000

2022 Capital Project Features



2022 Capital Project

Project Name:	Basketball Court Replacements (Multiple Locations)			
Reference No:	252	Sponsoring Department: Public Works		
Description:	This project is for the upgrade of three basketball courts (Shetland Garden, Bird Cres and Wood Buffalo Park) which are at the end of their life cycle. The proposed scope of work includes replacement of old posts, nets, backboards, surfacing and line markings. This work is required to keep the courts in the good and safe condition.			
Major Outcomes:	This will ensure a satisfactory and safe level of service.			
Single Year Project				
2021 & Prior Budget	2022 Budget Request		2023-2027 Plan	Total Budget All Years
\$0	\$400,000		\$0	\$400,000

2022 Capital Project Features



Shetland Garden



Bird Crescent



Wood Buffalo

2022 Capital Project

Project Name:	Father Mercredi Sports Field Score Board			
Reference No:	253	Sponsoring Department: Public Works		
Description:	Father Mercredi Sport Field Score board was damaged in a storm event and requires replacement. This feature will provide the community with a proper amenity similar to other high schools and sport venues across the Municipality.			
Major Outcomes:	Reinstalling the score board will enable the school to adequately host sport events that require public score keeping.			
Single Year Project				
2021 & Prior Budget	2022 Budget Request	2023-2027 Plan	Total Budget All Years	
\$0	\$100,000	\$0	\$100,000	

2022 Capital Project Features



Father Mercredi Sport Field

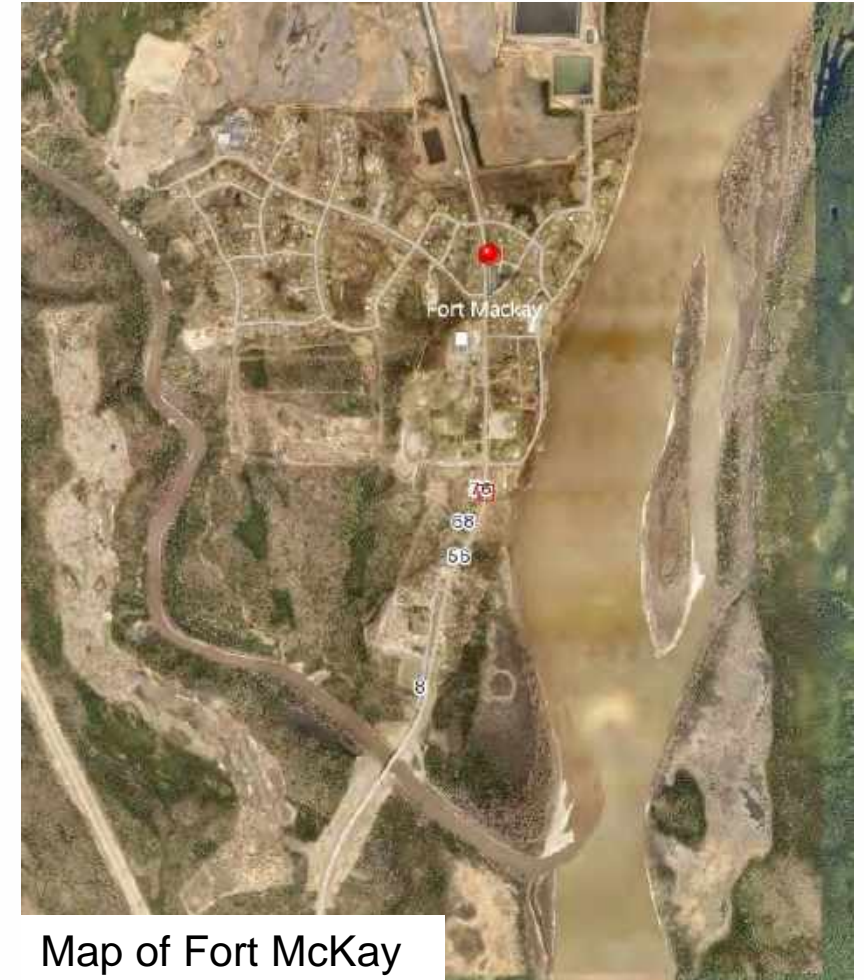


Father Mercredi Scoreboard Location

2022 Capital Project

Project Name:	Fort McKay Dock, Seasonal - Design			
Reference No:	254	Sponsoring Department: Public Works		
Description:	This project is for the design of the seasonal dock system (requiring winterization) in the Hamlet of Fort McKay, as well as the site design for providing a safe and convenient public access to the river.			
Major Outcomes:	The design will provide an assessment of the proper construction scope.			
Single Year Project				
2021 & Prior Budget	2022 Budget Request		2023-2027 Plan	Total Budget All Years
\$0	\$150,000		\$0	\$150,000

2022 Capital Project Features



Map of Fort McKay

2022 Capital Project

Project Name:	Prairie Creek Perimeter Trail - Design		
Reference No:	255	Sponsoring Department: Public Works	
Description:	A multi-use trail around the community will provide recreational opportunities and allow access to the trail networks. The proposed design study will clearly identify community needs through public engagement and determine the next steps of best value.		
Major Outcomes:	The design will provide an assessment of the proper construction scope.		
Single Year Project			
2021 & Prior Budget	2022 Budget Request	2023-2027 Plan	Total Budget All Years
\$0	\$150,000	\$0	\$150,000

2022 Capital Project Features



Prairie Creek

Attachment: 2022 Capital Budget Presentation_PW_Parks Roads Rural & Fort Chipewyan

2022 Capital Project

Project Name:	Father Mercredi Field Access Ramp			
Reference No:	256	Sponsoring Department: Public Works		
Description:	This project will provide accessibility from the school site to the sports field. It will be conducted in two segments: installation of a sloped concrete surface, with side walls and handrails, and landscaping portion consisting of planting and slope remediation.			
Major Outcomes:	This project would improve inclusive site accessibility.			
Single Year Project				
2021 & Prior Budget	2022 Budget Request		2023-2027 Plan	Total Budget All Years
\$0	\$150,000		\$0	\$150,000

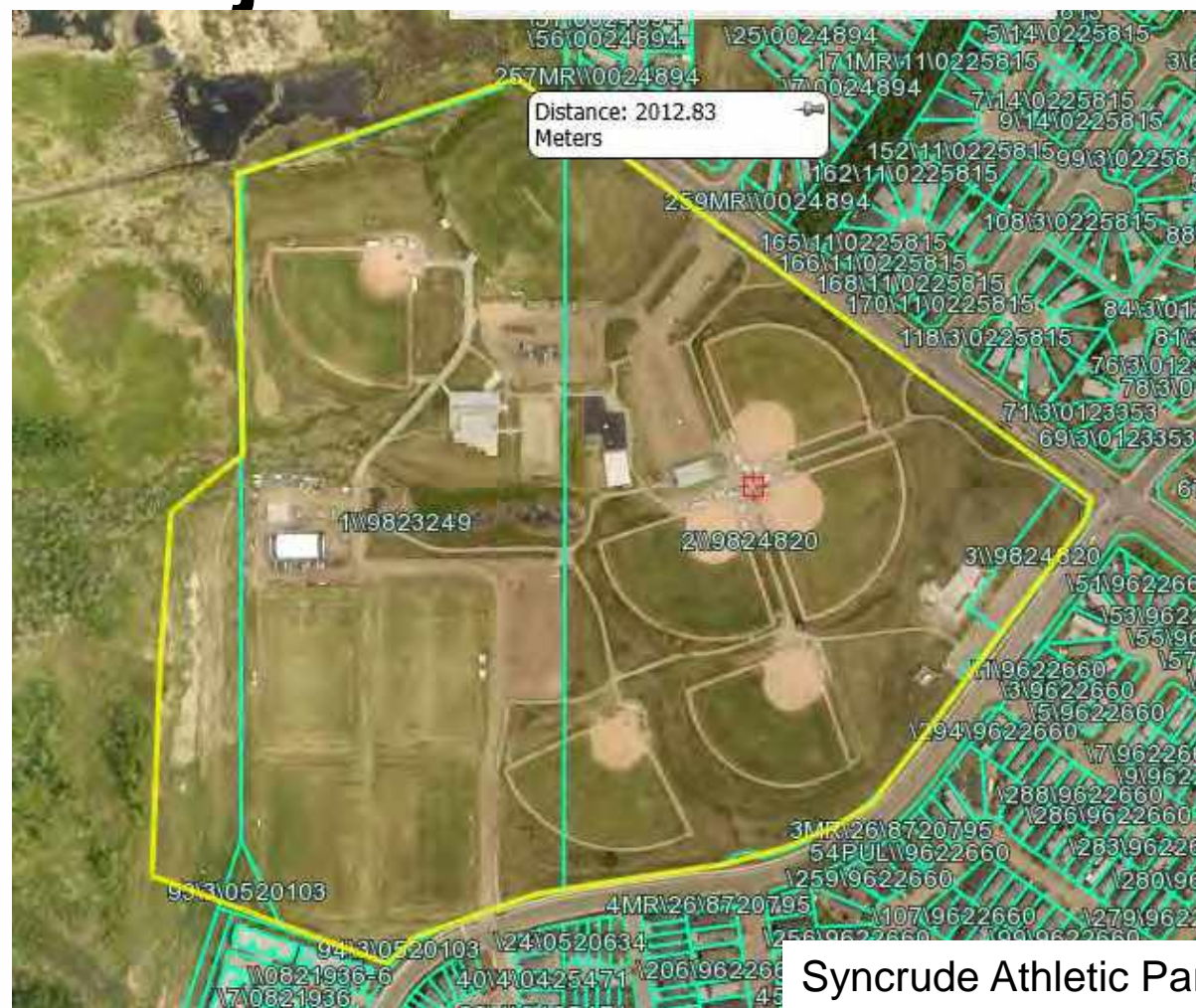
2022 Capital Project Features



2022 Capital Project

Project Name:	SAP Functional Improvements - Drainage			
Reference No:	257	Sponsoring Department: Public Works		
Description:	This project is to provide full Public Engagement for the long-term plan for the regional park at Timberlea (Syncrude) Athletic Park and to initiate limited functional improvements, such as comprehensive mapping of utility systems and initiating site wide drainage improvements to control a re-occurring high water table during wet years.			
Major Outcomes:	This will provide functional improvements to the existing sports facility.			
Single Year Project				
2021 & Prior Budget	2022 Budget Request		2023-2027 Plan	Total Budget All Years
\$0	\$1,000,000		\$0	\$1,000,000

2022 Capital Project Features



Syncrude Athletic Park

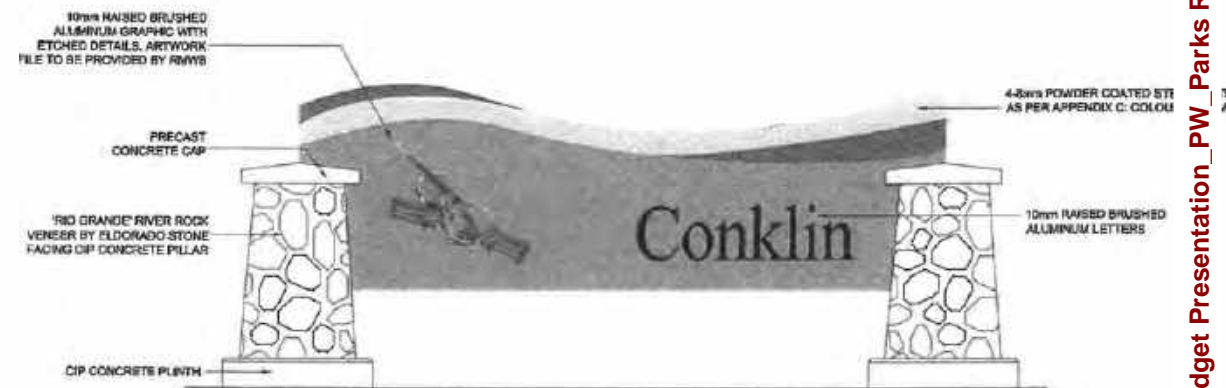
2022 Capital Project

Project Name:	Draper Community Sign Upgrade			
Reference No:	260	Sponsoring Department: Public Works		
Description:	This project will provide an upgraded entry sign to the community complete with a message board and beautification. Alternate location may be required and will be confirmed through the public engagement.			
Major Outcomes:	This will provide the community with updated entry signage.			
Single Year Project				
2021 & Prior Budget	2022 Budget Request	2023-2027 Plan	Total Budget All Years	
\$0	\$90,000	\$0	\$90,000	

2022 Capital Project Features



Current Draper Community Sign



New Community Sign Design Example

Questions?

Legend - By Type	
Other than first year of a multi-year project	
First year of a multi-year project	
Single year project	
Equipment Project	

Final

PUBLIC WORKS - PARKS, ROADS,
RURAL & FORT CHIPEWYAN

2022 Reference	Budget Year	Exp I/O	Project Name	Sponsor Dept	Delivery Dept	2021 & Prior Approved	2022 Request	2023 Request	2024 Request	2025 Request	2026 Request	2027 + Request	Total Budget All years
22-036	2021	602124	Fort Chipewyan Airside Pavement Rehabilitation - Construction	PW	ENG	1,700,000	16,000,000	-	-	-	-	-	17,700,000
22-040	2021	602137	Outdoor Rink Asphalt Surface Upgrade	PW	PW	450,000	500,000	450,000	450,000	-	-	-	1,850,000
22-046	2021	601891	Rural Roads and Parking Lots Paving - Fort Chipewyan - Design and Construction	PW	ENG	1,000,000	100,000	4,000,000	-	-	-	-	5,100,000
22-049	2021	602112	Abasand OHV Staging Area	PW	PW	400,000	140,000	-	-	-		-	540,000
22-115	2022	New	Saprae Creek Pedestrian Trail Upgrade - Design & Construction	PW	ENG	-	500,000	1,500,000	-	-	-	-	2,000,000
22-119	2022	New	Spray Park Replacement Program - Design Build	PW	PW	-	1,400,000	1,400,000	750,000	-		-	3,550,000
22-120	2022	New	Playground Replacement (Dr. KA Clark Module 3 and Ecole Boreal Module 2)	PW	PW	-	420,000	280,000	-	-	-	-	700,000
22-245	2022	New	Draper Trail Upgrader - Pre-Design	PW	PW	-	90,000	-	-	-	-	-	90,000
22-246	2022	New	Playground Apparatus Replacement (Barber Drive, Timberlea large module Section)	PW	PW	-	400,000	-	-	-	-	-	400,000
22-248	2022	New	Squirrel Trail Replacement Pre-Design	PW	PW	-	80,000	-	-	-	-	-	80,000
22-249	2022	New	Inclusive playground components replacements and additions (Walter and Gladys Hill, Dickinsfield, Dr. K.A Clarke)	PW	PW	-	450,000	-	-	-	-	-	450,000
22-250	2022	New	Janvier Site Fixture Upgrades	PW	PW	-	700,000	-	-	-	-	-	700,000
22-251	2022	New	Playground Replacement - Conklin School	PW	PW	-	400,000	-	-	-	-	-	400,000
22-252	2022	New	Basketball Court Replacements (Multiple Locations)	PW	PW	-	400,000	-	-	-	-	-	400,000
22-253	2022	New	Father Mercredi Sports Field Score Board	PW	PW	-	100,000	-	-	-	-	-	100,000
22-254	2022	New	Fort McKay Dock, Seasonal - Design	PW	PW	-	150,000	-	-	-	-	-	150,000
22-255	2022	New	Prairie Creek Perimeter Trail - Design	PW	PW	-	150,000	-	-	-	-	-	150,000
22-256	2022	New	Father Mercredi Field Access Ramp	PW	PW	-	150,000	-	-	-	-	-	150,000
22-257	2022	New	SAP Functional Improvements - Drainage	PW	PW	-	1,000,000	-	-	-	-	-	1,000,000
22-260	2022	New	Draper Community Sign Upgrade	PW	PW	-	90,000	-	-	-	-	-	90,000
TOTAL						3,550,000	23,220,000	7,630,000	1,200,000	-	-	-	35,600,000

Plan Year Projects

22-113	2023	New	Fort McKay Surface Infrastructure Improvement - Construction	PW	ENG	-	-	3,500,000	-	-	-	-	3,500,000
22-262	2023	New	Prairie Creek Trail	PW	PW	-	-	550,000	-	-	-	-	550,000
22-265	2025	New	Anzac Water Spray Park	PW	PW	-	-	-	-	1,350,000	-	-	1,350,000
TOTAL						-	-	4,050,000	-	1,350,000	-	-	5,400,000

PW - Parks, Roads, Rural & Fort Chipewyan Total

3,550,000	23,220,000	11,680,000	1,200,000	1,350,000	-	-	41,000,000
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Attachment: 2022 Capital Master List_PW_Parks Roads Rural & Fort Chipewyan (Parks, Roads, Rural Operations, and Fort Chipewyan 2022

22-036 - Fort Chipewyan Airside Pavement Rehabilitation - Construction



Capital Budget Request - CONSTRUCTION

Project Name	Fort Chipewyan Airside Pavement Rehabilitation - Construction			\$	17,700,000
Order Code	602124	Project Location	Fort Chipewyan		
Project Category	Transportation	Ward	2 - Fort Chipewyan/Fort McKay		
Type of Project	Lifecycle - Construction	Municipal Function	32 - Road Transport		

Project Description and Scope

RMWB owns and operates the Fort Chipewyan Airport. This airport serves as a vital transportation hub for the hamlet of Fort Chipewyan, particularly during the summer months when the winter road is unavailable. As well, the airport facilitates medevac services in and out of the community.

The runway, taxiway, runway drainage system and apron are at the end of their service life and/or have been identified as not meeting current standards. This rehabilitation will ensure continued long-term safety and reliability of the facility.

Many of these rehabilitation components qualify for Transport Canada grant funding. RMWB has already received partial funding approval through the Airport Capital Assistance Program (ACAP) and an agreement has been signed with Transport Canada.

No environmental concerns or impacts are anticipated for this project. The project will not trigger environmental assessment under the federal Environmental Act. Engineering reports indicate the pavements should be rehabilitated as of 2020 as the pavements will have reached the end of their lifespan. With construction scheduled for 2022 at the earliest, it is vitally important that this project be prioritized to ensure a safe operating environment is maintained for the travelling public and lifecycle costs are minimized.

Project Cash Flows

Year	Total Annual Cost	Federal Grant	Provincial Grant	Reserve	Other	Debenture
2021 & Prior	1,700,000			1,700,000		-
2022	16,000,000			16,000,000		-
2023	-					-
2024	-					-
2025	-					-
2026	-					-
2027	-					-
Thereafter	-					-
Total Budget	17,700,000	-	-	17,700,000	-	-

Additional Funding Details

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Business Case created by	Abdur Rashid
Project Sponsor Branch	Fort Chipewyan Hamlet
Project Sponsor Department	Public Works
Project Delivery Branch	Engineering
Project Delivery Department	Engineering



22-040 - Outdoor Rink Asphalt Surface Upgrade

Capital Budget Request - CONSTRUCTION

Project Name **Outdoor Rink Asphalt Surface Upgrade** \$ **1,850,000**

Order Code **602137** Project Location **Abasand**

Project Category **Parks/Recreation** Ward **1 - Fort McMurray**

Type of Project **Lifecycle - Construction** Municipal Function **73 - Recreation Services**

Project Description and Scope

The surfacing and water source stand pipe for the outdoor hockey rink located in Abasand is in disrepair and requires replacement. The existing surface is made of asphalt and it is proposed to replace the asphalt with concrete. This is the second location of the outdoor rink asphalt surface upgrade project brought forward in 2020, the first being Hinge Bay which was completed in 2021. Concrete provides a much better surface and has a much longer life span. Concrete also provides a better surface for flooding for winter skating, the concrete surface allows ice to last longer and provides a safer skating facility. Surface drainage will also be improved in the adjacent land near the outdoor rink. There will be no negative impact on the environment as this location is already developed. The RFP for replacement will be issued in the early part of 2022 and the surfaces will be removed and replaced during the summer months. The estimated completion date is October 2022 .

Project Cash Flows

Year	Total Annual Cost	Federal Grant	Provincial Grant	Reserve	Other	Debenture
2021 & Prior	450,000					-
2022	500,000					-
2023	450,000					-
2024	450,000					-
2025	-					-
2026	-					-
2027	-					-
Thereafter	-					-
Total Budget	1,850,000	-	-	-	-	-

Additional Funding Details

Business Case created by Olexandr Ryabchenko

Project Sponsor Branch Parks Services

Project Sponsor Department Public Works

Project Delivery Branch Parks Services

Project Delivery Department Public Works



Capital Budget Request - DESIGN & CONSTRUCTION

Project Name	Rural Roads and Parking Lots Paving - Fort Chipewyan - Design and Construction		\$	5,100,000
Order Code	601891	Project Location	Fort Chipewyan	
Project Category	Transportation	Ward	2 - Fort Chipewyan/Fort McKay	
Type of Project	Lifecycle - Construction	Municipal Function	32 - Road Transport	

Project Description and Scope

Road and above ground road related structures are one of the most significant assets for the Municipality to provide essential services for its residents and customers. Keeping these assets in operable condition is essential to continuing daily life in a safe manner. The proposed improvement plan involves the paving of Airport Road to Landfill Road, patch repair, paving the swimming pool parking lot, and the extension of the airport terminal parking lot. These improvements will allow the Municipality to maintain the above-mentioned assets in acceptable condition, improve their safety and reliability, increase their capacity and ensure the preservation or extension of their useful life.

Project Cash Flows

Year	Total Annual Cost	Federal Grant	Provincial Grant	Reserve	Other	Debenture
2021 & Prior	1,000,000					-
2022	100,000					-
2023	4,000,000					-
2024	-					-
2025	-					-
2026	-					-
2027	-					-
Thereafter	-					-
Total Budget	5,100,000	-	-	-	-	-

Additional Funding Details

Business Case created by	Bipul Bhowmik
Project Sponsor Branch	Roads Services
Project Sponsor Department	Public Works
Project Delivery Branch	Engineering
Project Delivery Department	Engineering Services



Capital Budget Request - CONSTRUCTION

Project Name **Abasand OHV Staging Area** \$ **540,000**

Order Code **602112** Project Location **Abasand**

Project Category **Parks/Recreation** Ward **1 - Fort McMurray**

Type of Project **Lifecycle - Construction** Municipal Function **73 - Recreation Services**

Project Description and Scope

As identified in the 2019 Council approved Parks Masterplan, the Abasand Off Highway (OHV) Staging Area requires some upgrades to accommodate the needs of the community. This is an existing project and the detailed design of amenities requested through public engagement is complete. Some upgrades were not attainable within the 2021 budget and are proposed for 2022. These upgrades will provide more amenities for users including a washroom, benches, a picnic table, trail head signage, asphalt parking surface, additional boulders and planting. It is necessary to complete this work to better serve our park users. There will be no negative impact on the environment, as this area is located at an already developed site. The estimated completion date is October 2022. The consequences of not completing this work will be a lack of services for this community.

Project Cash Flows

Year	Total Annual Cost	Federal Grant	Provincial Grant	Reserve	Other	Debenture
2021 & Prior	400,000					-
2022	140,000					-
2023	-					-
2024	-					-
2025	-					-
2026	-					-
2027	-					-
Thereafter	-					-
Total Budget	540,000	-	-	-	-	-

Additional Funding Details

Business Case created by Olexandr Ryabchenko

Project Sponsor Branch Parks Services

Project Sponsor Department Public Works

Project Delivery Branch Parks Services

Project Delivery Department Public Works



22-115 - Sapræ Creek Pedestrian Trail Upgrade - Design & Construction

Capital Budget Request - CONSTRUCTION

Project Name **Sapræ Creek Pedestrian Trail Upgrade - Design & Construction** \$ **2,000,000**

Order Code _____ Project Location Sapræ Creek Estates
 Project Category Parks/Recreation Ward 3 - Sapræ Creek/Draper
 Type of Project New Asset - Design Municipal Function 71 - Rec & Culture Administration

Project Description and Scope

Sapræ Creek requires a walking trail, decorative lights, beautification at the mailbox area, update of current flower beds and a new bridge on the current trail. This project will enhance resident's safety in the community.

Project Cash Flows

Year	Total Annual Cost	Federal Grant	Provincial Grant	Reserve	Other	Debenture
2021 & Prior	-					-
2022	500,000					-
2023	1,500,000					-
2024	-					-
2025	-					-
2026	-					-
2027	-					-
Thereafter	-					-
Total Budget	2,000,000	-	-	-	-	-

Additional Funding Details

Business Case created by Michelle Brewer
 Project Sponsor Branch Parks Services
 Project Sponsor Department Public Works
 Project Delivery Branch Engineering
 Project Delivery Department Engineering



22-119 - Spray Park Replacement Program - Design Build

Capital Budget Request - CONSTRUCTION

Project Name **Spray Park Replacement Program - Design Build** \$ **3,550,000**

Order Code _____ Project Location Muni Wide

Project Category Parks/Recreation Ward 1 - Fort McMurray

Type of Project Lifecycle - Construction Municipal Function 73 - Recreation Services

Project Description and Scope

This project will address the replacement of three splash parks in Fort McMurray over the next three years. The splash parks are located at the Wood Buffalo Park, KP Wong and Lakewood. All of these parks have met their life expectancy, the plumbing is failing and the surfaces need to be replaced. This project will completely rehabilitate the splash parks by removing the old park, connecting to the sanitary sewer and replacing it with new equipment and surfacing. These replacements will provide continued service to the community and ensure many more years of play opportunity. The replacement program is as follows: 2022 - KP Wong Spray Park in Syncrude Athletic Park, 2023 - Wood Buffalo Spray Park, and 2024 - Lakewood Spray Park.

Project Cash Flows

Year	Total Annual Cost	Federal Grant	Provincial Grant	Reserve	Other	Debenture
2021 & Prior	-					-
2022	1,400,000					-
2023	1,400,000					-
2024	750,000					-
2025	-					-
2026	-					-
2027	-					-
Thereafter	-					-
Total Budget	3,550,000	-	-	-	-	-

Additional Funding Details

Business Case created by Olexandr Ryabchenko

Project Sponsor Branch Parks Services

Project Sponsor Department Public Works

Project Delivery Branch Parks Services

Project Delivery Department Public Works



22-120 - Playground Replacement (Dr. KA Clark Module 3 and Ecole Boreal Module 2)

Capital Budget Request - CONSTRUCTION

Project Name	Playground Replacements (Dr. KA Clark Module 3 & Ecole Boreal Module 2)		\$	700,000
Order Code		Project Location	Muni Wide	
Project Category	Parks/Recreation	Ward	1 - Fort McMurray	
Type of Project	Lifecycle - Construction	Municipal Function	73 - Recreation Services	

Project Description and Scope

This project will replace play structures located at Dr. KA Clark module 3 and Ecole Boreal module 2, including drainage improvements for both locations. The majority of the Dr. KA Clark playground was removed in 2021 due to deteriorating and unsafe components. The replacement of the playground is necessary to provide better service levels to the community, since the majority of equipment is currently unusable. The Ecole Boreal structure is past its useable life and parts are no longer available to maintain CSA standard. As parts of the structure fail, they will have to be removed, eventually leading to the complete removal of the structure. Replacement will result in reduced operational cost as the updated site will not require the same level of maintenance. It is necessary to replace these playgrounds to increase or maintain the same service levels provided to the community. There will be no negative impact on the environment as these are located in existing developed park spaces. The consequences of not completing this work will be a loss of service to the community. Playground equipment will be ordered in 2022 and stored through the winter. Construction will follow in Spring 2023.

Project Cash Flows

Year	Total Annual Cost	Federal Grant	Provincial Grant	Reserve	Other	Debenture
2021 & Prior	-					-
2022	420,000					-
2023	280,000					-
2024	-					-
2025	-					-
2026	-					-
2027	-					-
Thereafter	-					-
Total Budget	700,000	-	-	-	-	-

Additional Funding Details

Business Case created by	<u>Olexandr Ryabchenko</u>
Project Sponsor Branch	<u>Parks Services</u>
Project Sponsor Department	<u>Public Works</u>
Project Delivery Branch	<u>Parks Services</u>
Project Delivery Department	<u>Public Works</u>



22-245 - Draper Trail Upgrader - Pre-Design

Capital Budget Request - PRE-DESIGN

Project Name **Draper Trail Upgrader Pre-design** \$ **90,000**

Order Code _____ Project Location Draper
 Project Category Parks/Recreation Ward 3 - Sapræ Creek/Draper
 Type of Project New Asset - Predesign Municipal Function 73 - Recreation Services

Project Description and Scope

The informal trail along the north side of Draper Road spans from Tom Weber boat launch to Spruce Valley Drive in Sapræ Creek and is primarily used by OHV's. It is approximately 14 kilometers in length and currently not maintained. The Parks Master Plan recommends to "Work with the McMurray Sno-Drifters to enhance the recreational use of the former CN railway track as an all season multi-use trail and establish an integrated trail system that connects Draper to other nearby communities". A formalized OHV rest stop in Draper along the rail bed with support amenities (fire pit & washroom) and a public access point to the river are also recommended. The pre-design work will determine the priorities, long-term plan and sequencing, in addition to coordination with engineering efforts in the area. The consequences of not completing the pre-design work would be not having an informed assessment to support the potential of an all season multi-use trail connecting Draper to other trail networks.

Project Cash Flows

Year	Total Annual Cost	Federal Grant	Provincial Grant	Reserve	Other
2021 & Prior	-				
2022	90,000				
2023	-				
2024	-				
2025	-				
2026	-				
2027	-				
Thereafter	-				
Total Budget	90,000	-	-	-	-

Additional Funding Details

Business Case Created By Olexandr Ryabchenko
 Project Sponsor Branch Parks Services
 Project Sponsor Department Public Works
 Project Delivery Branch Parks Services
 Project Delivery Department Public Works



22-246 - Playground Apparatus Replacement (Barber Dr, Timberlea Large Module Section)

Capital Budget Request - CONSTRUCTION

Project Name

Playground Apparatus Replacements (Barber Drive & Timberlea Large Module Section)

\$

400,000

Order Code

Project Location

Timberlea

Project Category

Parks/Recreation

Ward

1 - Fort McMurray

Type of Project

Lifecycle - Construction

Municipal Function

73 - Recreation Services

Project Description and Scope

This project will upgrade the playgrounds at Barber Drive and Timberlea School (large module). At Barber Drive, several components have either been removed or are non-compliant with CSA standards and are in need of replacement. The large module playground at Timberlea school will require the removal and replacement of a number of components that are also non-compliant with CSA standards. Replacing the individual components now will extend the lifecycle of these playgrounds and mitigate the need for a full replacement of the structure. It is necessary to replace these elements to maintain the same service levels provided to the community. There will be no negative impact to the environment, as both of these spaces are located in developed parks. The consequences of not completing this work will be a loss of service to the community. Replacements will result in reduced operational cost, as the updated sites will not require the same level of maintenance.

Project Cash Flows

Year	Total Annual Cost	Federal Grant	Provincial Grant	Reserve	Other	Debenture
2021 & Prior	-					-
2022	400,000					-
2023	-					-
2024	-					-
2025	-					-
2026	-					-
2027	-					-
Thereafter	-					-
Total Budget	400,000	-	-	-	-	-

Additional Funding Details

Business Case created by

Olexandr Ryabchenko

Project Sponsor Branch

Parks Services

Project Sponsor Department

Public Works

Project Delivery Branch

Parks Services

Project Delivery Department

Public Works



22-248 - Squirrel Trail Replacement Pre-Design

Capital Budget Request - PRE-DESIGN

Project Name **Squirrel Trail Replacement - Pre-Design** \$ **80,000**

Order Code _____ Project Location Fort McMurray
 Project Category Parks/Recreation Ward 1 - Fort McMurray
 Type of Project Lifecycle - Construction Municipal Function 73 - Recreation Services

Project Description and Scope

Squirrel Trail has incurred four substantive slope failures within the past year. Pre-design work for the repair of these slope failures has been recommended to Senior Administration in the Engineering Department. With the slope failures there is a 500m long section of Squirrel Trail which has become unsafe for public passage. The interim measure has been to close approximately 1.2 kilometers of the trail. It has been assumed that the repair of the slope failures will be extremely expensive (multi-millions of dollars), and therefore a contingency plan to the re-establishment cost of the trail is to (1) undertake a needs analysis for the Squirrel Trail alignment (i.e. it is a return loop where no other alternate route exists, and it is not a primary connector) and (2) to compare that level of need against potential alternative alignments to be generated by a physical survey, as supported by a geotechnical analysis of those alternate routes (i.e. route planning and cost to develop).

Project Cash Flows

Year	Total Annual Cost	Federal Grant	Provincial Grant	Reserve	Other
2021 & Prior	-				
2022	80,000				
2023	-				
2024	-				
2025	-				
2026	-				
2027	-				
Thereafter	-				
Total Budget	80,000	-	-	-	-

Additional Funding Details

Business Case Created By Olexandr Ryabchenko
 Project Sponsor Branch Parks Services
 Project Sponsor Department Public Works
 Project Delivery Branch Parks Services
 Project Delivery Department Public Works



**22-249-Inclusive Playground Components Replacements and Additions (Walter and Gladys Hill,
Dickinsfield, Dr. K.A Clarke)**

Capital Budget Request - CONSTRUCTION

Project Name	Inclusive Playground Components Replacements and Additions (Walter and Gladys Hill, Dickinsfield, Dr. K.A Clarke)	\$	450,000
Order Code		Project Location	Muni Wide
Project Category	Parks/Recreation	Ward	1 - Fort McMurray
Type of Project	Lifecycle - Construction	Municipal Function	73 - Recreation Services

Project Description and Scope

This project will address the required upgrades for inclusive playground components. It includes the replacement of two liberty swings located at Dickinsfield and Dr. KA Clark schools, as well as, an accessible component addition at Walter and Gladys Hill School. The liberty swings have reached their useable lifecycle and are in need of replacement. Currently, they do not provide adequate accessibility and are not inclusive. Industry has improved wheelchair accessible swings to be more inclusive in recent years. The request for a new module closer to the Walter and Gladys Hill School came from the school council chair and president. The current play structure does not have any wheelchair accessible components to meet demand for the amount of disabled children using the playground. Parks will work with the Fort McMurray Public School Board and the schools to determine location and equipment requirements. These replacements are necessary to provide accessible features to promote inclusivity and provide equal play opportunities for all children. It is necessary to replace and add these structures to increase service levels to the community. There will be no negative impact on the environment, as these are located in developed park spaces. The consequences of not completing this work will be a loss of service to the community.

Project Cash Flows

Year	Total Annual Cost	Federal Grant	Provincial Grant	Reserve	Other	Debenture
2021 & Prior	-					-
2022	450,000					-
2023	-					-
2024	-					-
2025	-					-
2026	-					-
2027	-					-
Thereafter	-					-
Total Budget	450,000	-	-	-	-	-

Additional Funding Details

Business Case created by	<u>Olexandr Ryabchenko</u>
Project Sponsor Branch	<u>Parks Services</u>
Project Sponsor Department	<u>Public Works</u>
Project Delivery Branch	<u>Parks Services</u>
Project Delivery Department	<u>Public Works</u>



22-250 - Janvier Site Fixture Upgrades

Capital Budget Request - CONSTRUCTION

Project Name **Janvier Site Fixture Upgrades** \$ **700,000**

Order Code _____ Project Location Janvier

Project Category Parks/Recreation Ward 4 - Conklin/ Janvier/Anzac/Gregoire Lake Esta

Type of Project Lifecycle - Construction Municipal Function 73 - Recreation Services

Project Description and Scope

Following the recommendations in the 2019 Parks Masterplan, this project will provide upgrades to the existing recreational and sports field facilities. It is necessary to replace these items to ensure the facilities are adequate for play, safe for all users and bring these facilities up to servicing standards. Field upgrades were completed in 2019, playground replacement in 2020 and site drainage issues are being addressed under the 2021 upgrades (construction anticipated in 2022) . There will be no negative impact on the environment as this field and skate park are located at an already developed facility. The consequences of not completing this work will be continued degradation of the facilities. By replacing these components, we will see a reduction in operational costs as staff will not be making as many repairs to keep the facility in useable condition.

Project Cash Flows

Year	Total Annual Cost	Federal Grant	Provincial Grant	Reserve	Other	Debenture
2021 & Prior	-					-
2022	700,000					-
2023	-					-
2024	-					-
2025	-					-
2026	-					-
2027	-					-
Thereafter	-					-
Total Budget	700,000	-	-	-	-	-

Additional Funding Details

Business Case created by Olexandr Ryabchenko

Project Sponsor Branch Parks Services

Project Sponsor Department Public Works

Project Delivery Branch Parks Services

Project Delivery Department Public Works

22-251 - Playground Replacement - Conklin School

REGIONAL MUNICIPALITY
OF WOOD BUFFALO

Capital Budget Request - CONSTRUCTION

Project Name **Playground Replacement - Conklin School** \$ **400,000**

Order Code _____ Project Location Conklin

Project Category Parks/Recreation Ward 4 - Conklin/ Janvier/Anzac/Gregoire Lake Esta

Type of Project Lifecycle - Construction Municipal Function 73 - Recreation Services

Project Description and Scope

This project will replace the play structure, surfacing and drainage in the existing playground module located at the Conklin school. The structure has passed its useable life and is in need of replacement. It is necessary to replace this structure to maintain the same service levels provided to the community. There will be no negative impact on the environment, as these are located in existing developed park spaces. The consequences of not completing this work will be a loss of service to the community. These structures are old and parts are no longer available to keep them up to the CSA standard. As parts of the structure fail, they will have to be removed, eventually leading to the complete removal of the structure. Replacing the structure also means reduced operational cost, as the structure will not require the same amount of maintenance as they currently do.

Project Cash Flows

Year	Total Annual Cost	Federal Grant	Provincial Grant	Reserve	Other	Debenture
2021 & Prior	-					-
2022	400,000					-
2023	-					-
2024	-					-
2025	-					-
2026	-					-
2027	-					-
Thereafter	-					-
Total Budget	400,000	-	-	-	-	-

Additional Funding Details

Business Case created by Olexandr Ryabchenko

Project Sponsor Branch Parks Services

Project Sponsor Department Public Works

Project Delivery Branch Parks Services

Project Delivery Department Public Works



22-252 - New - Basketball Court Replacements (Multiple locations)

Capital Budget Request - CONSTRUCTION

Project Name **Basketball Court Replacements (Multiple locations)** \$ **400,000**

Order Code _____ Project Location Thickwood
 Project Category Parks/Recreation Ward 1 - Fort McMurray
 Type of Project Lifecycle - Construction Municipal Function 73 - Recreation Services

Project Description and Scope

There are three basketball courts (Shetland Garden, Bird Crescent and Wood Buffalo Park) which require upgrading as they are at the end of their life cycle and have numerous deficiencies. The proposed scope of work includes replacement of old posts, nets, backboards, surfacing and line markings. The scope of the work must be completed to keep those courts in a good and safe condition. These facilities are in high demand and heavily used on a daily basis. Not completing the requested upgrades will result in increased operational costs and lowered service standards.

Project Cash Flows

Year	Total Annual Cost	Federal Grant	Provincial Grant	Reserve	Other	Debenture
2021 & Prior	-					-
2022	400,000					-
2023	-					-
2024	-					-
2025	-					-
2026	-					-
2027	-					-
Thereafter	-					-
Total Budget	400,000	-	-	-	-	-

Additional Funding Details

Business Case created by Pankaj Harsora
 Project Sponsor Branch Parks Services
 Project Sponsor Department Public Works
 Project Delivery Branch Parks Services
 Project Delivery Department Public Works



22-253 - New - Father Mercredi Sports Field Score Board

Capital Budget Request - CONSTRUCTION

Project Name **Father Mercredi Sports Field Score Board** \$ **100,000**

Order Code _____ Project Location Thickwood

Project Category Parks/Recreation Ward 1 - Fort McMurray

Type of Project Lifecycle - Construction Municipal Function 73 - Recreation Services

Project Description and Scope

Father Mercredi Sport Field Score board was damaged in a storm event and requires replacement.

The feature will provide the community with a proper amenity similar to other high schools and sport venues across the Municipality. The sport facility is impacted without the score board and presently unable to adequately host sport events that require public score keeping.

Project Cash Flows

Year	Total Annual Cost	Federal Grant	Provincial Grant	Reserve	Other	Debenture
2021 & Prior	-					-
2022	100,000					-
2023	-					-
2024	-					-
2025	-					-
2026	-					-
2027	-					-
Thereafter	-					-
Total Budget	100,000	-	-	-	-	-

Additional Funding Details

Business Case created by Pankaj Harsora

Project Sponsor Branch Parks Services

Project Sponsor Department Public Works

Project Delivery Branch Parks Services

Project Delivery Department Public Works



22-254 - Fort McKay Dock, Seasonal - Design

Capital Budget Request - DESIGN

Project Name **Fort McKay Dock, Seasonal - Design** \$ **150,000**

Order Code
 Project Category Parks/Recreation
 Type of Project New Asset - Predesign
 Project Location Fort McKay
 Ward 2 - Fort Chipewyan/Fort McKay
 Municipal Function 74 - Cultural Bldg. & Facility

Project Description and Scope

This project is for the design of the seasonal dock (requiring winterization) in the Hamlet of Fort McKay, as well as, the site design for providing a safe and convenient public access to the river. The project is vital to this community with residents voicing the current need for this facility. Safety is the one of the biggest concerns since the high and fast moving water in the summer can create significant hazards for mooring watercraft. The newly built dock should resolve that issue and improve the quality of life for local residents. The consequences of not having this design will result in not sufficiently supporting public interests and assessments for the proper construction scope.

Project Cash Flows

Year	Total Annual Cost	Federal Grant	Provincial Grant	Reserve	Other
2021 & Prior	-				
2022	150,000				
2023	-				
2024	-				
2025	-				
2026	-				
2027	-				
Thereafter	-				
Total Budget	150,000	-	-	-	-

Additional Funding Details

Permits and permissions will have to be obtained from the Department of Oceans and Fisheries (Federal Government)

Business Case Created By Pankaj Harsora
 Project Sponsor Branch Rural Services (PW)
 Project Sponsor Department Public Works
 Project Delivery Branch Parks Services
 Project Delivery Department Public Works

22-255 - Prairie Creek Perimeter Trail - Design



Capital Budget Request - DESIGN

Project Name **Prairie Creek Perimeter Trail - Design** \$ **150,000**

Order Code		Project Location	Prairie Creek
Project Category	Parks/Recreation	Ward	1 - Fort McMurray
Type of Project	New Asset - Design	Municipal Function	73 - Recreation Services

Project Description and Scope

The neighborhood of Prairie Creek was built in the 1990s and was not a part of the development standards. A multi-use trail around the community will provide recreational opportunities and allow access to the trail networks. The proposed design study will clearly identify community needs through public engagement and determine the next steps of best value. The function and use of the perimeter trail will provide similar standards found in the newer developments. The consequences of not having this design will result in not sufficiently supporting public interests and assessments for the proper construction scope.

Project Cash Flows

Year	Total Annual Cost	Federal Grant	Provincial Grant	Reserve	Other
2021 & Prior	-				
2022	150,000				
2023	-				
2024	-				
2025	-				
2026	-				
2027	-				
Thereafter	-				
Total Budget	150,000	-	-	-	-

Additional Funding Details

Business Case Created By	Pankaj Harsora
Project Sponsor Branch	Parks Services
Project Sponsor Department	Public Works
Project Delivery Branch	Parks Services
Project Delivery Department	Public Works



22-256 - Father Mercredi Field Access Ramp

Capital Budget Request - CONSTRUCTION

Project Name **Father Mercredi Field Access Ramp** \$ **150,000**

Order Code _____ Project Location Thickwood

Project Category Parks/Recreation Ward 1 - Fort McMurray

Type of Project New Asset - Construction Municipal Function 72 - Recreation Bldg. & Facility

Project Description and Scope

The Father Mercredi sports field is inaccessible from the school site. This project will be conducted in two segments: installation of a sloped concrete surface, with side walls and hand rails, and planting and slope remediation. Completion of this project will provide inclusivity to the sports field from the school grounds for students requiring a barrier free access.

Project Cash Flows

Year	Total Annual Cost	Federal Grant	Provincial Grant	Reserve	Other	Debenture
2021 & Prior	-					-
2022	150,000					-
2023	-					-
2024	-					-
2025	-					-
2026	-					-
2027	-					-
Thereafter	-					-
Total Budget	150,000	-	-	-	-	-

Additional Funding Details

Business Case created by Pankaj Harsora

Project Sponsor Branch Parks Services

Project Sponsor Department Public Works

Project Delivery Branch Parks Services

Project Delivery Department Public Works



22-257 - SAP Functional Improvements - Drainage

Capital Budget Request - CONSTRUCTION

Project Name **SAP Functional Improvements - Drainage** \$ **1,000,000**

Order Code _____ Project Location Timberlea

Project Category Parks/Recreation Ward 1 - Fort McMurray

Type of Project Lifecycle - Construction Municipal Function 71 - Rec & Culture Administration

Project Description and Scope

In 2021, 818 Studios was retained to provide a long term plan for the regional park at Timberlea (Syncrude) Athletic Park. Their report has been delivered (October 2021) after having a limited engagement with staff and park user groups. This project is to provide full Public Engagement for the long term plan, and to initiate limited functional improvements, such as comprehensive mapping of utility systems and initiate site wide drainage improvements (to control a re-occurring high water table during wet years in order to preserve the life cycle of existing facilities). Pending available budget, the functional improvements may include water, electrical, communications and related improvements.

Project Cash Flows

Year	Total Annual Cost	Federal Grant	Provincial Grant	Reserve	Other	Debenture
2021 & Prior	-					-
2022	1,000,000					-
2023	-					-
2024	-					-
2025	-					-
2026	-					-
2027	-					-
Thereafter	-					-
Total Budget	1,000,000	-	-	-	-	-

Additional Funding Details

Business Case created by Olexandr Ryabchenko

Project Sponsor Branch Parks Services

Project Sponsor Department Public Works

Project Delivery Branch Parks Services

Project Delivery Department Public Works

22-260 - Draper Community Sign Upgrade

REGIONAL MUNICIPALITY
OF WOOD BUFFALO

Capital Budget Request - CONSTRUCTION

Project Name **Draper Community Sign Upgrade** \$ **90,000**

Order Code _____ Project Location Draper

Project Category Parks/Recreation Ward 3 - Saprae Creek/Draper

Type of Project Lifecycle - Construction Municipal Function 73 - Recreation Services

Project Description and Scope

As a continuation of the Community Placemaking Initiative (CPI): Entry Signage Project that was started in 2010, entry signage is to be provided at the entrance of each neighborhood to create a sense of space and character. These types of projects have been completed within several of our rural communities and the urban service area. Currently, Draper has an entry sign but it is older and does not include the landscaping beautification that some of the other community entrances have. This project will provide an upgraded entry sign to the community complete with a message board and beautification. A change in location may be required to accommodate a larger structure, if desired by the community. There should be no negative impact to the environment. Not completing this work will result in the neighborhood not receiving the same updated standard of entry signage as others.

Project Cash Flows

Year	Total Annual Cost	Federal Grant	Provincial Grant	Reserve	Other	Debenture
2021 & Prior	-					-
2022	90,000					-
2023	-					-
2024	-					-
2025	-					-
2026	-					-
2027	-					-
Thereafter	-					-
Total Budget	90,000	-	-	-	-	-

Additional Funding Details

Business Case created by Olexandr Ryabchenko

Project Sponsor Branch Parks Services

Project Sponsor Department Public Works

Project Delivery Branch Parks Services

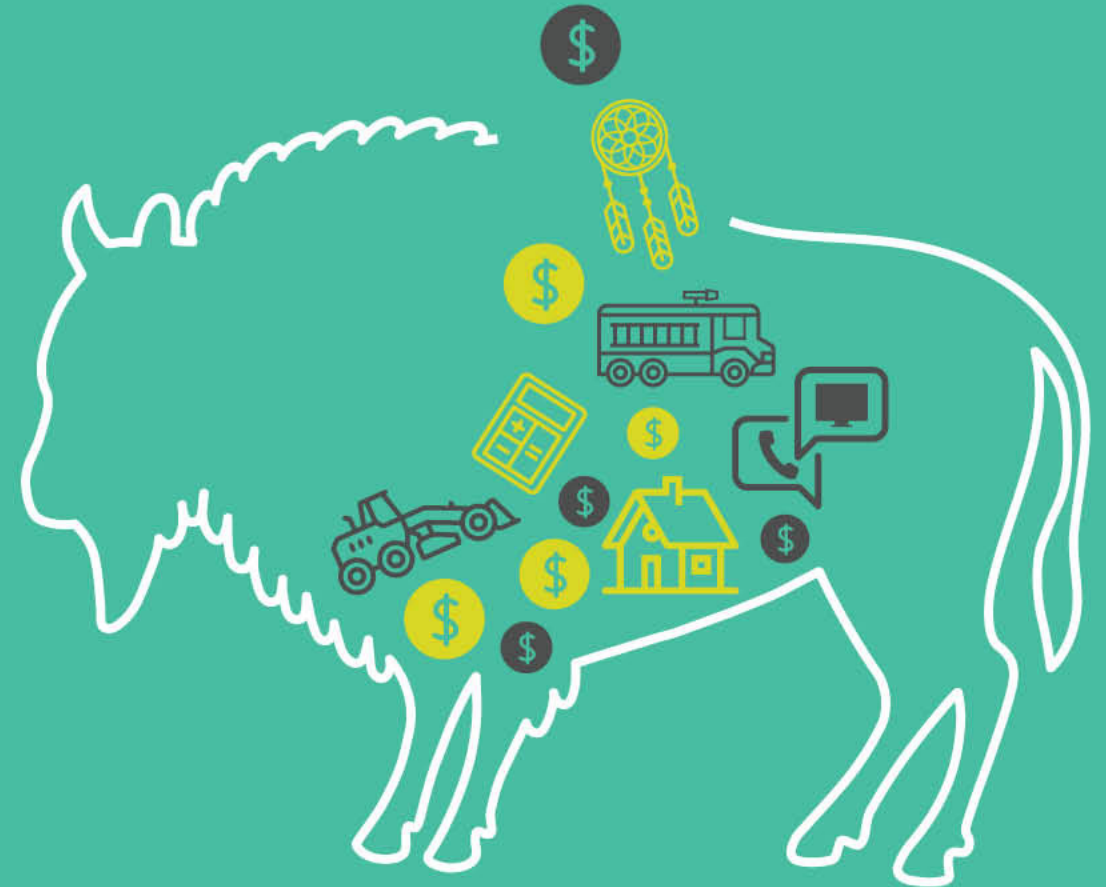
Project Delivery Department Public Works

2022 Proposed Capital Budget

Department
Environmental Services

Presenter
Antoine Rempp, Director

Date
February 1 – 4, 2022



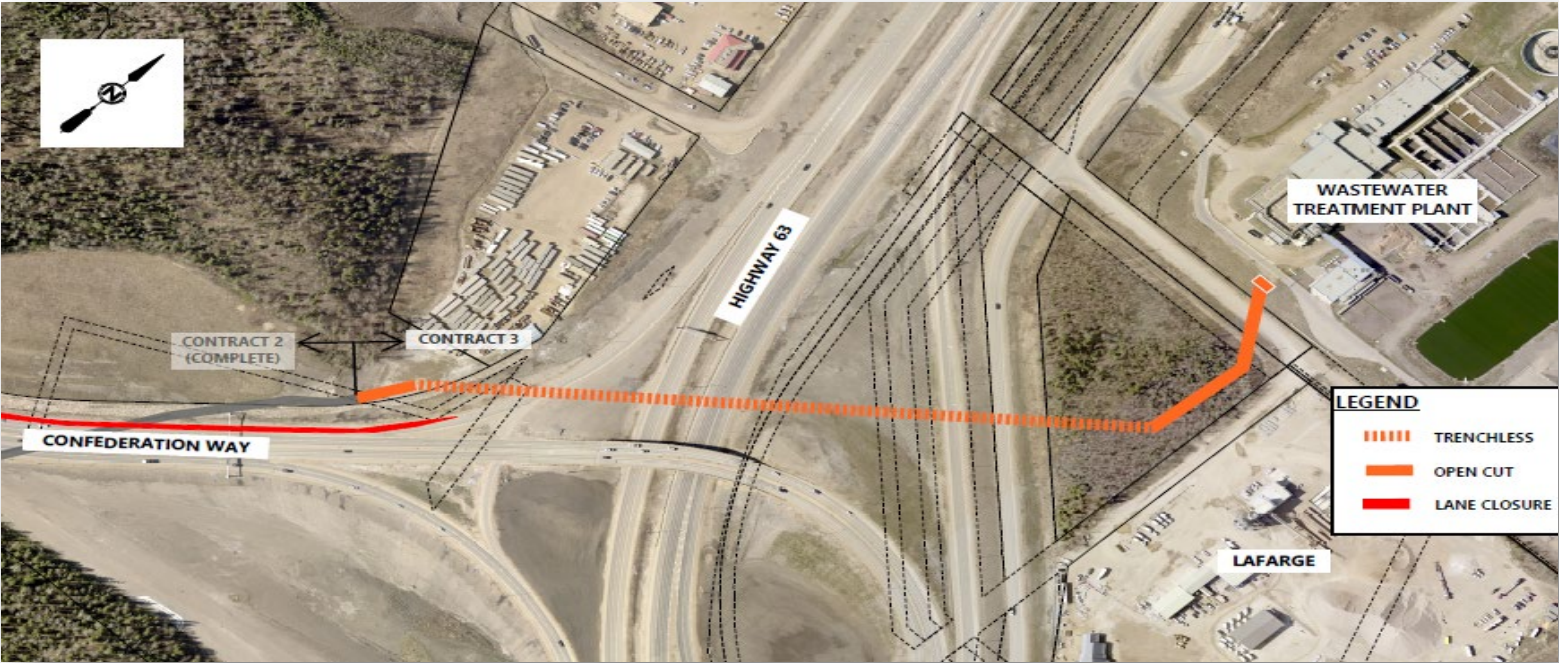
2022 Capital Budget Summary - Resourced (Funded)

Major Category	2021 & Prior Budget	2022 Proposed Budget	2023-2027 Plan	Total Budget
Public Facilities	\$80,975,000	\$47,730,000	\$128,700,000	\$257,405,000
Recreation and Culture	-	-	-	-
Transportation	-	-	-	-
TOTAL	\$80,975,000	\$47,730,000	\$128,700,000	\$257,405,000

2022 Capital Project

Project Name:	Confederation Way Sanitary Sewer Phase 2 - Construction			
Reference No:	007	Sponsoring Department: Environmental Services		
Description:	This project is for the construction of a sanitary sewer line along Confederation Way between the Eagle Ridge Overpass and the Wastewater Treatment Plant.			
Major Outcomes:	To improve the capacity of Sanitary Sewer Systems in Timberlea Area.			
Multi-Year Project				
2021 & Prior Budget	2022 Budget Request	2023-2027 Plan	Total Budget All Years	
\$ 33,000,000	\$ 9,000,000	\$ 2,000,000	\$ 44,000,000	

2022 Capital Project Features



Confederation Way
Sanitary Sewer Phase
2 - Construction

2022 Capital Project

Project Name:	Saunderson Pressure Reducing Valve PRV - Construction			
Reference No:	009	Sponsoring Department: Environmental Services		
Description:	The water supply system for Downtown is being optimized by replacing the existing 3-way PRV chamber that is currently at the end of its useful life and constructing a new watermain along MacDonald Avenue & Biggs Avenue. The remaining deep municipal utilities will also be replaced in streets that are disrupted to minimize future impacts to the finished areas.			
Major Outcomes:	This project will result in a more efficient operation and reduction in maintenance cost to the water systems in the Downtown area while also improving the flow to communities south of the Urban service area			
Multi-Year Project				
2021 & Prior Budget	2022 Budget Request	2023-2027 Plan	Total Budget All Years	
\$ 3,000,000	\$ 5,000,000	\$ 24,000,000	\$ 32,000,000	

2022 Capital Project Features



Saunderson Pressure Reducing Valve (PRV) Construction

2022 Capital Project

Project Name:	Fort Chipewyan Lift Station Upgrades - Construction			
Reference No:	011	Sponsoring Department: Environmental Services		
Description:	This project is for the re-construction the of 3 lift stations in Fort Chipewyan. These stations are showing detrimental conditions in their mechanical, structural and electrical components and required replacement.			
Major Outcomes:	To maintain continuous operation of the wastewater collection system in the community.			
Multi-Year Project				
2021 & Prior Budget	2022 Budget Request	2023-2027 Plan	Total Budget All Years	
\$ 25,000,000	\$ 5,000,000	\$ 0	\$ 30,000,000	

2022 Capital Project Features

Fort Chipewyan Lift Station Upgrades - Construction



2022 Capital Project

Project Name:	A Frame Road Paving, Lift Station and Sanitary Forcemain Installation		
Reference No:	015	Sponsoring Department: Environmental Services	
Description:	The project is to pave the road, install the sanitary lift station, and sanitary Forcemain which will serve 65 hectares of industrial land east of the airport.		
Major Outcomes:	To support the development of the industrial park.		
Multi-Year Project			
2021 & Prior Budget	2022 Budget Request	2023-2027 Plan	Total Budget All Years
\$ 6,500,000	\$ 5,300,000	\$ 1,000,000	\$ 12,800,000

2022 Capital Project Features



A Frame Road Paving, Lift Station and Sanitary Forcemain Installation

2022 Capital Project

Project Name:	Fort McMurray Landfill Closure Cells 1,2,3, Lateral Expansion and Old Landfill			
Reference No:	019	Sponsoring Department: Environmental Services		
Description:	This request is for the closure of cells 1, 2, 3, lateral expansion and the old landfill. The work completed would include the design and completion of the final cover, erosion control, surface water drainage, leachate collection, landfill gas monitoring and control systems, decommissioning and removal of structures, and preparation of the post closure plan.			
Major Outcomes:	Compliance with provincial regulations in properly closing cells at the old and new landfill.			
Multi Year Project				
2021 & Prior Budget	2022 Budget Request	2023-2027 Plan	Total Budget All Years	
\$ 500,000	\$ 0	\$ 6,000,000	\$ 6,500,000	

2022 Capital Project Features



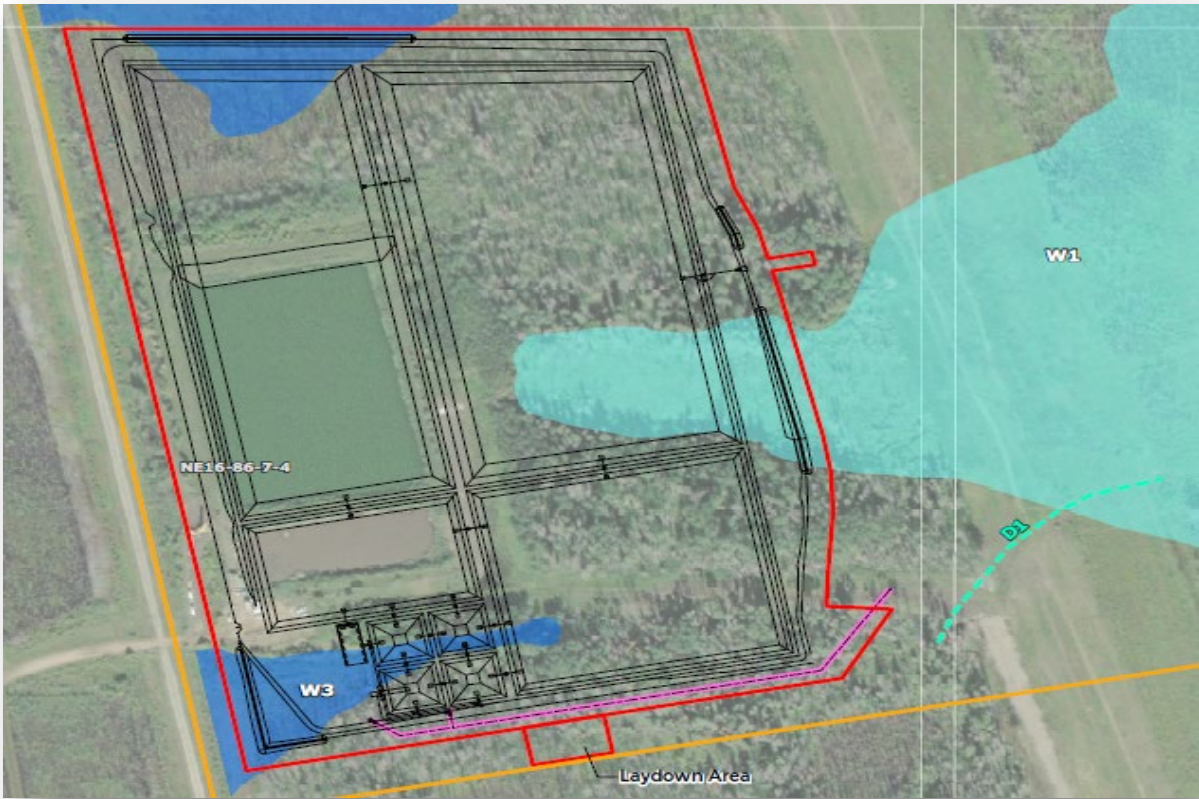
Fort McMurray Landfill
Closure Cells 1,2,3, Lateral
Expansion and Old Landfill

2022 Capital Project

Project Name:	Anzac Lagoon Expansion – Design & Construction			
Reference No:	022	Sponsoring Department: Environmental Services		
Description:	This project is to expand the existing lagoon to support Rural Water and Sewer Servicing in Anzac as the existing lagoon does not meet the capacity requirement. The lagoon expansion including the modifications of Lift Station(LSA1) and upgrades of the Forcemain will accommodate the current and future needs.			
Major Outcomes:	Support Rural Water and Sewer servicing in Anzac and enable the RMWB to operate the wastewater system in accordance with environmental regulations.			
Multi-Year Project				
2021 & Prior Budget	2022 Budget Request	2023-2027 Plan	Total Budget All Years	
\$ 3,500,000	\$ 1,000,000	\$ 12,000,000	\$ 16,500,000	

2022 Capital Project Features

Anzac Lagoon Expansion
– Design & Construction



2022 Capital Project

Project Name:	Fort McMurray WTP Process Improvement – Design & Construction			
Reference No:	027	Sponsoring Department: Environmental Services		
Description:	The project began in 2021 with an assessment of the river intake, raw water pumphouse & ponds, and the entire Water Treatment Plant. The assessment has identified several areas of improvement for operational, safety & compliance issues, emergency response, condition assessment, asset management, security, and process optimization. These areas have been prioritized based on the level of risk.			
Major Outcomes:	Maintenance of the level of service of the FMWTP and improvement of the reliability of drinking water for the region.			
Multi-Year Project				
2021 & Prior Budget	2022 Budget Request	2023-2027 Plan	Total Budget All Years	
\$2,100,000	\$ 0	\$12,600,000	\$14,700,000	

2022 Capital Project Features

Fort McMurray WTP
Process Improvement –
Design & Construction



2022 Capital Project

Project Name:	King Street Booster Rehabilitation - Construction			
Reference No:	032	Sponsoring Department: Environmental Services		
Description:	The King Street Booster Station is nearly at the end of its 50-year design life. A consulting engineering firm reviewed the current status of all aspects of the King Street Booster Station and determined the need for the replacement and repair of the process and control equipment.			
Major Outcomes:	Providing drinking water within the communities and extending the life of the facility.			
Multi-Year Project				
2021 & Prior Budget	2022 Budget Request	2023-2027 Plan	Total Budget All Years	
\$ 2,300,000	\$ 1,500,000	\$ 0	\$ 3,800,000	

2022 Capital Project Features



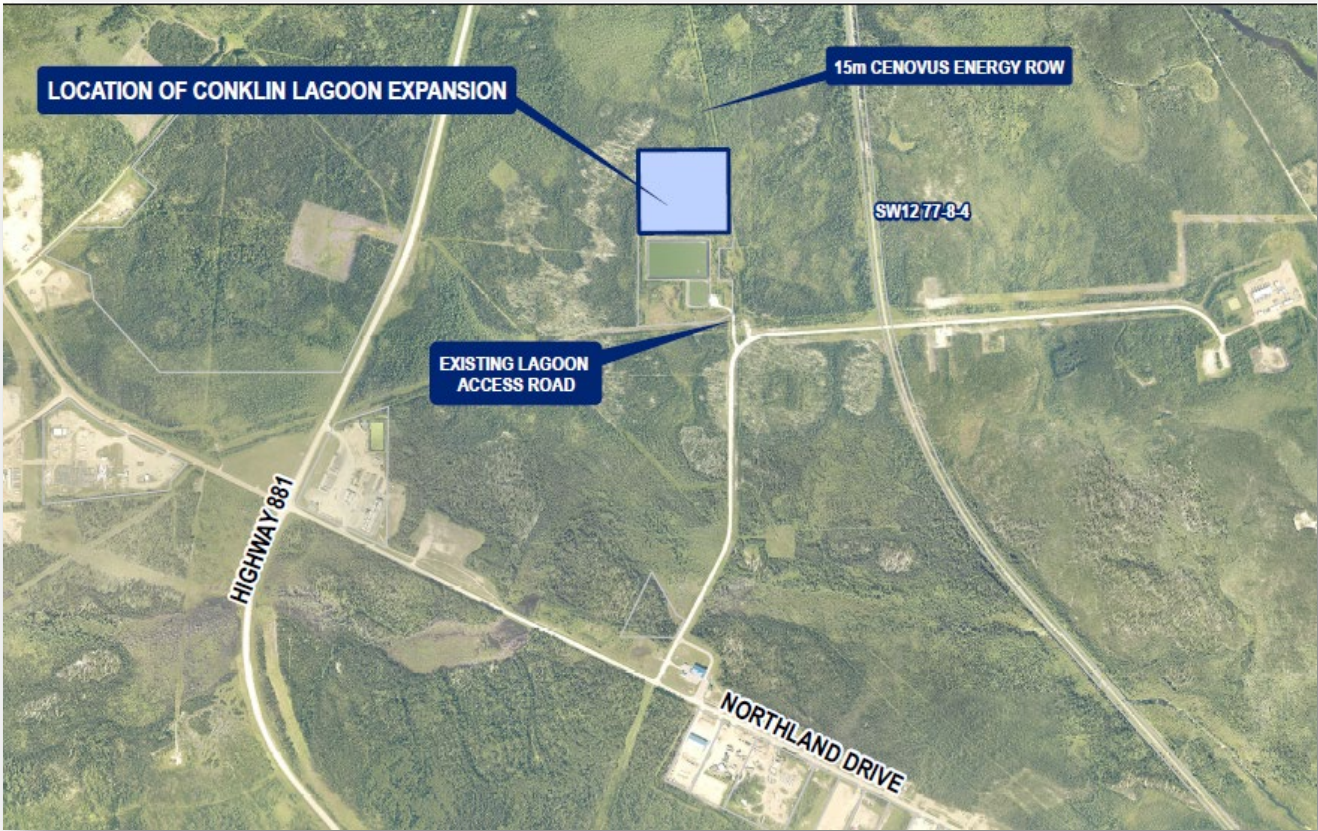
King Street Booster
Rehabilitation - Construction

2022 Capital Project

Project Name:	Conklin Sewage Lagoon - Construction			
Reference No:	035	Sponsoring Department: Environmental Services		
Description:	This project is to expand the existing Conklin lagoon to meet the expected flow increase in the community, resulting from the completion of the piped water and sewer system. It will also accommodate backwash water flows from the water treatment plant.			
Major Outcomes:	Support Rural Water and Sewer servicing in Conklin and enable the RMWB to operate the wastewater system in accordance with environmental regulations.			
Multi-Year Project				
2021 & Prior Budget	2022 Budget Request	2023-2027 Plan	Total Budget All Years	
\$ 200,000	\$ 7,000,000	\$ 6,700,000	\$ 13,900,000	

2022 Capital Project Features

Conklin Sewage Lagoon - Construction



2022 Capital Project

Project Name:	Fort Chipewyan Water & Sanitary Sewer - Construction			
Reference No:	037	Sponsoring Department: Environmental Services		
Description:	This project consists of the rehabilitation of the existing water and sewer mains in Fort Chipewyan. Several areas of the hamlet were identified for upgrades in the 2017 Fort Chipewyan Infrastructure needs assessment.			
Major Outcomes:	To rehabilitate the water and sewer mains for the hamlet.			
Multi-Year Project				
2021 & Prior Budget	2022 Budget Request	2023-2027 Plan	Total Budget All Years	
\$ 100,000	-	\$ 28,400,000	\$ 28,500,000	

2022 Capital Project Features



Fort Chipewyan Water & Sanitary Sewer - Construction

2022 Capital Project

Project Name:	Fort McKay Water Supply Infrastructure Rehabilitation - Design			
Reference No:	038	Sponsoring Department: Environmental Services		
Description:	The proposed new system will have an increased supply capacity sized to meet the projected 25-year community growth needs, will include a modern intake and pipeline system that meets current Department of Fisheries and Oceans (DFO) standards and will be located near existing roads to improve year-round accessibility.			
Major Outcomes:	To rehabilitate the water infrastructure for the Fort McKay Metis and First Nations.			
Multi-Year Project				
2021 & Prior Budget	2022 Budget Request	2023-2027 Plan	Total Budget All Years	
\$ 500,000	\$ 0	\$ 1,500,000	\$ 2,000,000	

2022 Capital Project Features



Fort McKay Water Supply
Infrastructure Rehabilitation
- Design

2022 Capital Project

Project Name:	WWTP Process Improvement – Design & Construction			
Reference No:	039	Sponsoring Department: Environmental Services		
Description:	The Fort McMurray Wastewater Treatment Plant process improvements project is required to address critical equipment in the facility. The upgrades and replacements are required to improve safety, efficiency, lifecycle costs, maintainability and reliability, and in order to meet safety and regulatory compliance.			
Major Outcomes:	To ensure continued operation of the facility in order to meet Alberta Environment operational approval requirements.			
Multi-Year Project				
2021 & Prior Budget	2022 Budget Request	2023-2027 Plan	Total Budget All Years	
\$ 100,000	\$ 0	\$ 9,050,000	\$ 9,150,000	

2022 Capital Project Features



WWTP Process Improvement –
Design & Construction

2022 Capital Project

Project Name:	Janvier WTP Upgrade - Design			
Reference No:	041	Sponsoring Department: Environmental Services		
Description:	The Janvier Water Treatment Plant is a critical asset for the community of Janvier and Chipewyan Prairie First Nation. The current plant was built 25 years ago and needs several modifications.			
Major Outcomes:	To maintain a critical asset and maintain level of service.			
Multi-Year Project				
2021 & Prior Budget	2022 Budget Request		2023-2027 Plan	Total Budget All Years
\$ 100,000	\$ 0		\$ 1,100,000	\$ 1,200,000

2022 Capital Project Features



Janvier WTP Upgrade - Design

2022 Capital Project

Project Name:	Timberlea Reservoir & Pumphouse – Design & Construction			
Reference No:	042	Sponsoring Department: Environmental Services		
Description:	The Pumphouse and Reservoir are at the end of their lifecycle and need to be refurbished. This project is to design and construct the Pumphouse and Reservoir upgrade that will meet the current needs of the community, with capacity for future growth.			
Major Outcomes:	Enable the RMWB to continue to meet the current needs of the community with capacity for future growth.			
Multi-Year Project				
2021 & Prior Budget	2022 Budget Request	2023-2027 Plan	Total Budget All Years	
\$ 500,000	\$ 0	\$ 6,500,000	\$ 7,000,000	

2022 Capital Project Features



Timberlea Reservoir & Pumphouse
– Design & Construction

2022 Capital Project

Project Name:	Waterline Extension From Parsons Creek to Millennium - Construction			
Reference No:	043	Sponsoring Department: Environmental Service		
Description:	Construction of a new watermain from Parsons Creek Reservoir to Millennium Drive, which will provide supply redundancy, including fire flow, from the Parsons Creek Reservoir to the existing water network in Timberlea.			
Major Outcomes:	To provide redundancy and backup to the existing water network in Timberlea.			
Multi-Year Project				
2021 & Prior Budget	2022 Budget Request	2023-2027 Plan	Total Budget All Years	
\$ 1,725,000	\$ 4,050,000	\$ 0	\$ 5,775,000	

2022 Capital Project Features



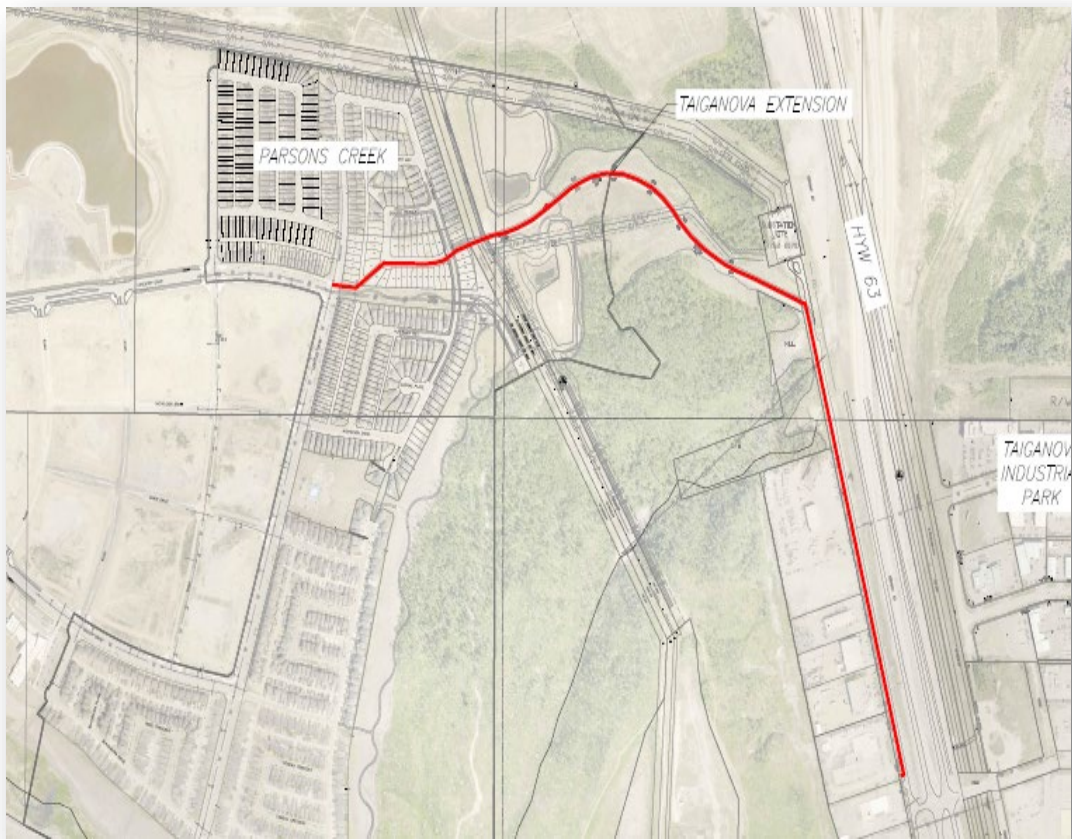
Waterline Extension From
Parsons Creek to
Millennium - Construction

2022 Capital Project

Project Name:	Waterline Extension From Parsons Creek to Taiganova - Construction			
Reference No:	044	Sponsoring Department: Environmental Services		
Description:	This project is for the Construction phase of a 400mm waterline extension from Parsons Creek to Taiganova. The proposed watermain will provide redundancy to the existing water network in Taiganova.			
Major Outcomes:	To provide redundancy and backup to the existing water network in Taiganova.			
Multi-Year Project				
2021 & Prior Budget	2022 Budget Request	2023-2027 Plan	Total Budget All Years	
\$ 1,750,000	\$ 3,200,000	\$ 0	\$ 4,950,000	

2022 Capital Project Features

Waterline Extension From
Parsons Creek to Taiganova
- Construction



2022 Capital Project

Project Name:	Ground Water Monitoring Wells Installation			
Reference No:	045	Sponsoring Department: Environmental Services		
Description:	This project is for the design and installation of ground water wells which have been identified in Urban and Rural areas. These wells are required to be installed as per Alberta Environment and Parks (AEP) regulatory requirements.			
Major Outcomes:	To monitor ground water for contamination from operation and meet requirements for environmental compliance.			
Multi-Year Project				
2021 & Prior Budget	2022 Budget Request	2023-2027 Plan	Total Budget All Years	
\$ 100,000	\$ 580,000	\$ 0	\$ 680,000	

2022 Capital Project Features



Ground Water Monitoring Wells Installation

2022 Capital Project

Project Name:	WoodBuffalo Lift Station Replacement – Design & Construction			
Reference No:	103	Sponsoring Department: Environmental Services		
Description:	The Wood Buffalo Lift Station was constructed in 1999 and services the south end of the Wood Buffalo neighborhood. The Lift Station is at its end of life and maintenance and operation costs have increased to maintain this facility.			
Major Outcomes:	To ensure a continued level of service for residents and upgrade the facility to RMWB standards and industry best practice.			
Multi-Year Project				
2021 & Prior Budget	2022 Budget Request	2023-2027 Plan	Total Budget All Years	
\$ 0	\$ 100,000	\$ 4,750,000	\$ 4,850,000	

2022 Capital Project Features



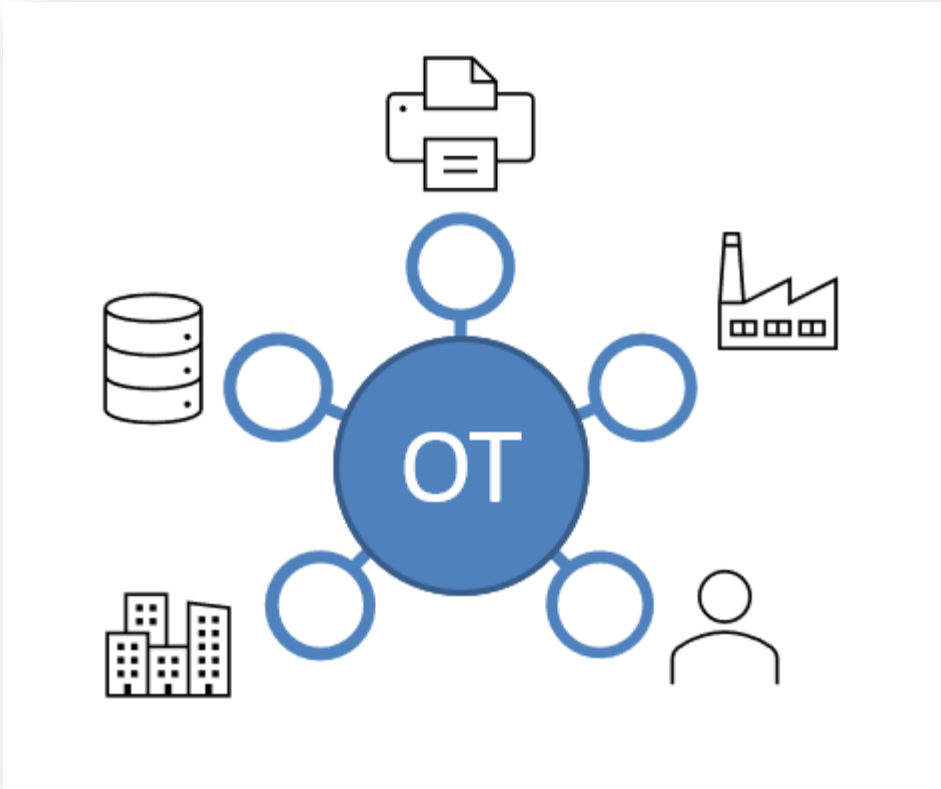
Wood Buffalo Lift Station
Replacement – Design &
Construction

2022 Capital Project

Project Name:	Rural Control System Replacements – Design & Construction			
Reference No:	108	Sponsoring Department: Environmental Services		
Description:	This project is required to ensure control system components related to the rural water supply are life cycled according to industry best practices. Current control systems are scheduled for obsolescence in 2026 and the proposed replacement components will be phased in over the next 3 years.			
Major Outcomes:	To maintain current service levels in the communities of Anzac, Gregoire Lake Estates, Fort McMurray #468 First Nation, Janvier, Chipewyan Prairie First Nation and Conklin.			
Multi-Year Project				
2021 & Prior Budget	2022 Budget Request	2023-2027 Plan	Total Budget All Years	
\$ 0	\$ 400,000	\$ 2,600,000	\$ 3,000,000	

2022 Capital Project Features

Rural Control System
Replacements – Design &
Construction



2022 Capital Project

Project Name:	Conklin Water Treatment Plant Upgrades - Construction			
Reference No:	116	Sponsoring Department: Environmental Services		
Description:	The Conklin WTP is a remote facility accessible by Highway 881, prone to severe winter conditions restricting safe access by operating staff. Currently the WTP operates on a single treatment train with no redundancy. This project will install the components necessary to operate a second treatment train and a sophisticated resilient control system for operations.			
Major Outcomes:	To maintain service to community during severe weather conditions and allow for safe operations in case of equipment failures in a treatment train.			
Multi-Year Project				
2021 & Prior Budget	2022 Budget Request	2023-2027 Plan	Total Budget All Years	
\$ 0	\$ 500,000	\$ 3,000,000	\$ 3,500,000	

2022 Capital Project Features



Conklin Water Treatment Plant Upgrades - Construction

2022 Capital Project

Project Name:	Fort Chipewyan Reservoir Capacity Expansion - Design			
Reference No:	118	Sponsoring Department: Environmental Services		
Description:	During Construction of the Fort Chipewyan Water Treatment Plant the original potable water reservoirs were inspected and due to several structural issues were not put back in service, causing Fort Chipewyan to fall short of its required design capacity for potable water storage. Additional reservoir capacity is required for the Fort Chipewyan potable water supply and to meet legislated fire storage capacity needs for the community. It is anticipated that either a significant repair effort will be required to place an old reservoir back in service or other alternatives.			
Major Outcomes:	To increase capacity of potable water supply to meet the requirements of the community.			
Multi-Year Project				
2021 & Prior Budget	2022 Budget Request	2023-2027 Plan	Total Budget All Years	
\$ 0	\$ 100,000	\$ 500,000	\$600,000	

2022 Capital Project Features

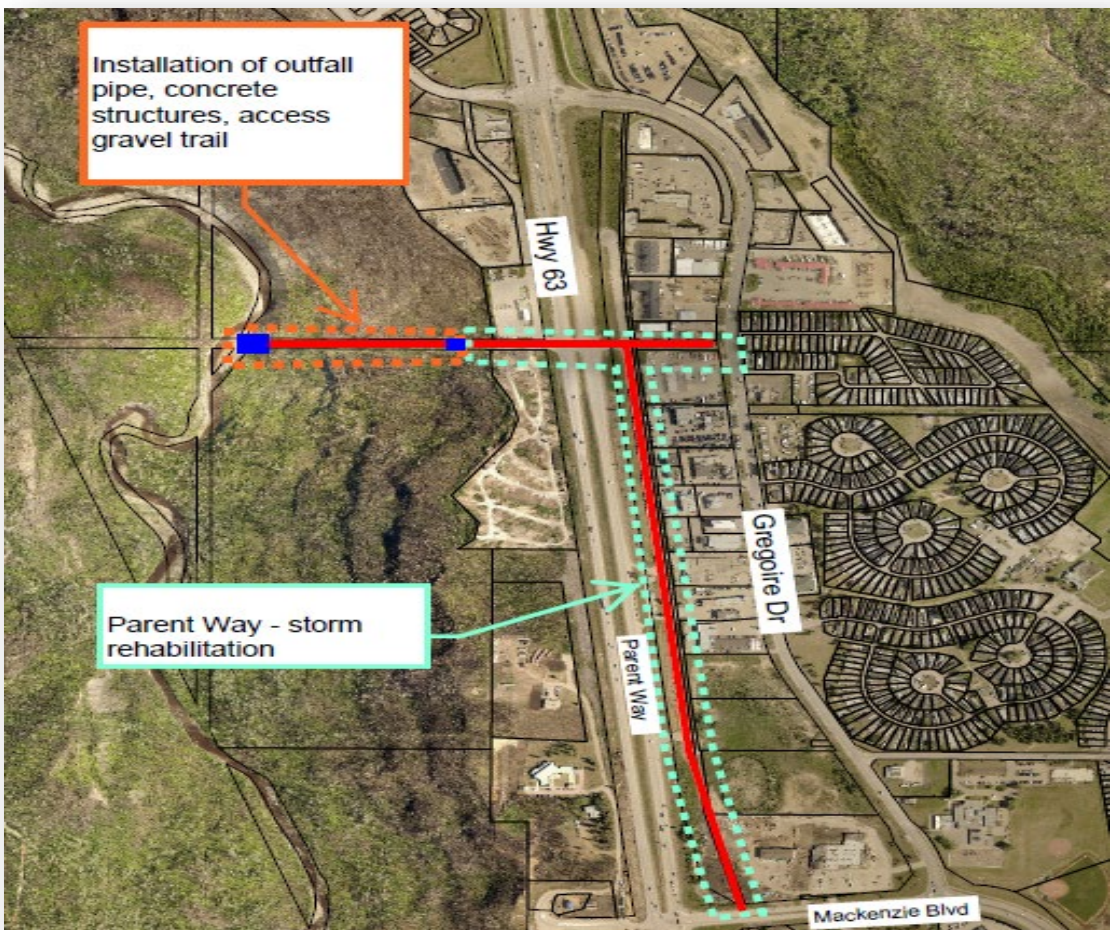


Fort Chipewyan Reservoir
Capacity Expansion - Design

2022 Capital Project

Project Name:	Gregoire Storm Outfall Structure - Construction		
Reference No:	132	Sponsoring Department: Environmental Services	
Description:	The Mackenzie and Gregoire areas experienced significant overland flooding during heavy rainfall events which includes flooding of major arterial roads. Upgrading the outfall structure and storm line would prevent flooding in these areas and eliminate surface drainage issues.		
Major Outcomes:	Improvements to the storm sewer system to avoid surface drainage issues during heavy rain events.		
Multi-Year Project			
2021 & Prior Budget	2022 Budget Request	2023-2027 Plan	Total Budget All Years
\$ 0	\$ 3,000,000	\$ 7,000,000	\$ 10,000,000

2022 Capital Project Features

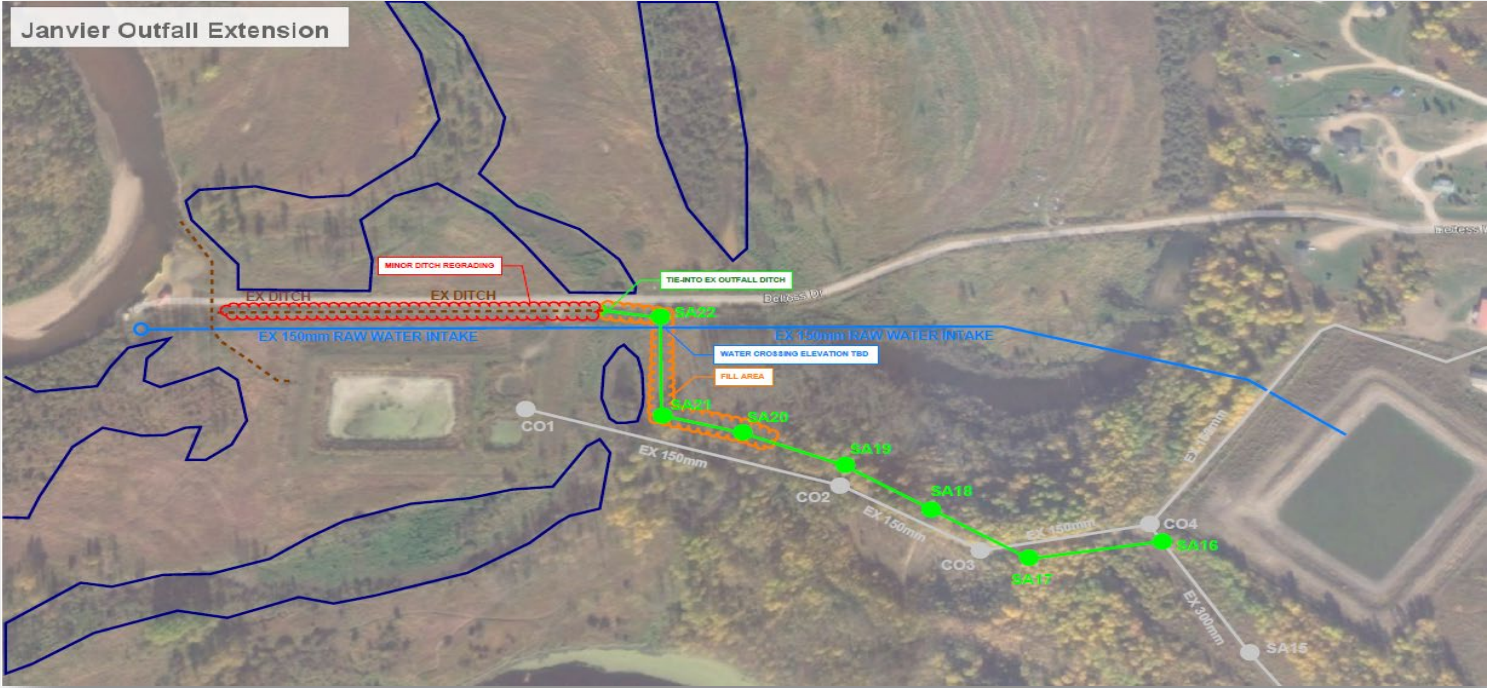


Gregoire Storm Outfall Structure - Construction

2022 Capital Project

Project Name:	Janvier Sewage Lagoon Outfall Extension - Construction			
Reference No:	243	Sponsoring Department: Environmental Services		
Description:	This project is for the construction of an extension of the Janvier Sewage Lagoon Outfall that currently reduces in size and discharges into the old lagoon. The extension will bypass the old lagoon and increase the flow rate to eliminate the bottleneck during the annual discharge of treated effluent.			
Major Outcomes:	Allow for the full capacity of the new lagoon to discharge within the required 21 days, as per the Alberta Environment & Parks Approval (AEP).			
Single Year Project				
2021 & Prior Budget	2022 Budget Request	2023-2027 Plan	Total Budget All Years	
\$ 0	\$ 2,000,000	\$ 0	\$ 2,000,000	

2022 Capital Project Features



Janvier Sewage Lagoon
Outfall Extension -
Construction

Questions?

Legend - By Type
Other than first year of a multi-year project
First year of a multi-year project
Single year project
Equipment Project

Final

ENVIRONMENTAL SERVICES

2022 Reference	Budget Year	Exp I/O	Project Name	Sponsor Dept	Delivery Dept	2021 & Prior Approved	2022 Request	2023 Request	2024 Request	2025 Request	2026 Request	2027 + Request	Total Budget All years
22-007	2016	601309 (Multiple)	Confederation Way Sanitary Sewer Phase 2 - Construction	ES	ENG	33,000,000	9,000,000	2,000,000	-	-	-	-	44,000,000
22-009	2017	601487	Saunderson Pressure Reducing Valve PRV Construction	ES	ENG	3,000,000	5,000,000	16,000,000	8,000,000		-	-	32,000,000
22-011	2018	601691	Fort Chipewyan Lift Station Upgrades - Construction	ES	ENG	25,000,000	5,000,000	-	-	-	-	-	30,000,000
22-015	2019	601844	A Frame Road Paving, Lift Station and Sanitary Forcemain Installation	ES	ENG	6,500,000	5,300,000	1,000,000	-	-	-	-	12,800,000
22-019	2019	601869	Fort McMurray Landfill Closure Cells 1,2,3 Lateral Expansion and Old Landfill	ES	ENG	500,000	-	4,200,000	1,800,000	-	-	-	6,500,000
22-022	2020	601990	Anzac Lagoon Expansion - Design & Construction	ES	ENG	3,500,000	1,000,000	12,000,000		-	-	-	16,500,000
22-027	2020	601986	Fort McMurray WTP Process Improvement Design & Construction	ES	ENG	2,100,000	-	6,900,000	5,700,000	-	-	-	14,700,000
22-032	2021	601698	King Street Booster Rehabilitation - Construction	ES	ENG	2,300,000	1,500,000	-				-	3,800,000
22-035	2021	602119	Conklin Sewage Lagoon - Construction	ES	ENG	200,000	7,000,000	6,700,000		-	-	-	13,900,000
22-037	2021	602126	Fort Chipewyan Water & Sanitary Sewer - Construction	ES	ENG	100,000	-	9,000,000	10,500,000	8,900,000		-	28,500,000
22-038	2021	602127	Fort McKay Water Supply Infrastructure Rehabilitation - Design	ES	ENG	500,000	-	1,500,000	-	-	-	-	2,000,000
22-039	2021	602128	WWTP Process Improvement Design & Construction	ES	ENG	100,000	-	-	4,050,000	5,000,000		-	9,150,000
22-041	2021	602133	Janvier WTP upgrade - Design	ES	ENG	100,000	-	500,000	600,000	-	-	-	1,200,000
22-042	2021	602146	Timberlea Reservoir & Pumphouse - Design& Construction	ES	ENG	500,000	-	4,200,000	2,300,000	-	-	-	7,000,000
22-043	2021	602106	Waterline Extension from Parsons Creek to Millennium - Construction	ES	ENG	1,725,000	4,050,000	-	-	-	-	-	5,775,000
22-044	2021	602108	Waterline Extension from Parsons Creek to Taiganova - Construction	ES	ENG	1,750,000	3,200,000	-	-	-	-	-	4,950,000
22-045	2021	602227	Ground Water Monitoring Wells Installation	ES	ENG	100,000	580,000	-	-	-	-	-	680,000
22-103	2022	New	Wood Buffalo Lift Station Replacement - Design & Construction	ES	ENG	-	100,000	900,000	3,000,000	850,000	-	-	4,850,000
22-108	2022	New	Rural Control system replacements - Design & Construction	ES	ENG	-	400,000	1,400,000	1,200,000	-	-	-	3,000,000
22-116	2022	New	Conklin Water Treatment Plant Upgrades - Construction	ES	ENG	-	500,000	3,000,000	-	-	-	-	3,500,000
22-118	2022	New	Fort Chipewyan Reservoir Capacity Expansion - Design	ES	ENG	-	100,000	500,000	-	-	-	-	600,000
22-132	2022	New	Gregoire Storm Outfall Structure - Construction	ES	ENG	-	3,000,000	7,000,000	-	-	-	-	10,000,000
22-243	2022	New	Janvier Sewage Lagoon Outfall Extension - Construction	ES	ENG	-	2,000,000	-	-	-	-	-	2,000,000
TOTAL						80,975,000	47,730,000	76,800,000	37,150,000	14,750,000	-	-	257,405,000

Plan Year Projects

22-109	2023	New	Urban Control system replacement - Design & Construction	ES	ES	-	-	2,000,000	2,000,000	2,000,000	-	-	6,000,000
22-117	2023	New	Fort McKay Plant Upgrades - Design & Construction	ES	ENG	-	-	300,000	1,200,000	-	-	-	1,500,000
22-125	2024	New	Conklin Raw Water Pond - Construction	ES	ENG	-	-	-	1,000,000	1,500,000	-	-	2,500,000
22-126	2025	New	Janvier WTP upgrade - Construction	ES	ENG	-	-	-	-	10,000,000	7,000,000	13,000,000	30,000,000
22-127	2023	New	Silin Forest Road Deep Utilities Upgrades - Construction	ES	ENG	-	-	4,500,000	8,000,000	500,000	-	-	13,000,000
22-128	2023	New	Silvertip Greenbelt Deep Utilities Upgrades - Construction	ES	ENG	-	-	7,000,000	-	-	-	-	7,000,000
22-129	2024	New	Hillcrest Drive & Eymundson Road Deep Utilities Upgrades - Construction	ES	ENG	-	-	-	7,200,000	7,200,000	-	-	14,400,000
22-130	2024	New	Signal Road Deep Utilities Upgrades - Construction	ES	ENG	-	-	-	5,200,000	5,000,000	-	-	10,200,000
22-131	2026	New	Thickwood Boulevard Deep Utilities Upgrades - Construction	ES	ENG	-	-	-	-	-	7,000,000	-	7,000,000
22-133	2023	New	Sakitawaw Trail Storm, Sewer and Watermain upgrades - Construction	ES	ENG	-	-	3,000,000	3,000,000	-	-	-	6,000,000

2022 Reference	Budget Year	Exp I/O	Project Name	Sponsor Dept	Delivery Dept	2021 & Prior Approved		2022 Request	2023 Request	2024 Request	2025 Request	2026 Request	2027 + Request	Total Budget All years
22-134	2024	New	Mackenzie and Gregoire area Storm, Sewer and Watermain upgrades-Construction	ES	ENG	-		-	-	9,000,000	9,000,000	9,000,000	-	27,000,000
22-264	2024	New	Decommission MacDonald Island WWTP	ES	ENG	-		-	-	300,000	-	-	-	300,000
TOTAL						-		-	16,800,000	36,900,000	35,200,000	23,000,000	13,000,000	124,900,000

Environmental Services Total						80,975,000	47,730,000	93,600,000	74,050,000	49,950,000	23,000,000	13,000,000	382,305,000
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22-007 - Confederation Way Sanitary Sewer Phase 2 - Construction

Capital Budget Request - CONSTRUCTION

Project Name **Confederation Way Sanitary Sewer Phase 2 - Construction** \$ **44,000,000**

Order Code **601309** Project Location **Fort McMurray**

Project Category **Environmental** Ward **1 - Fort McMurray**

Type of Project **New Asset - Construction** Municipal Function **42 - Sanitary Sew - Coll/Disposal**

Project Description and Scope

This project will alleviate the sewage surcharging experienced in the Timberlea area. Previous experience with the other phases have resulted in innovative solutions, especially for the syphon before connecting to the wastewater facility in Fort McMurray.

Phase 2 of this project consists of building a sewer line along Confederation Way, from an area around Eagle Ridge to the wastewater facility. This includes a review of the sanitary syphon located at the intersection with Highway 63.

Project Cash Flows

Year	Total Annual Cost	Federal Grant	Provincial Grant	Reserve	Other	Debenture
2021 & Prior	33,000,000					-
2022	9,000,000					-
2023	2,000,000					-
2024	-					-
2025	-					-
2026	-					-
2027	-					-
Thereafter	-					-
Total Budget	44,000,000	-	-	-	-	-

Additional Funding Details

Business Case created by Muhammad Ashgar

Project Sponsor Branch Underground Services

Project Sponsor Department Environmental Services

Project Delivery Branch Engineering

Project Delivery Department Engineering

22-009 - Saunderson Pressure Reducing Valve PRV - Construction

REGIONAL MUNICIPALITY
OF WOOD BUFFALO

Capital Budget Request - CONSTRUCTION

Project Name	Saunderson Pressure Reducing Valve PRV - Construction			\$	32,000,000
Order Code	601487	Project Location	Fort McMurray		
Project Category	Environmental	Ward	1 - Fort McMurray		
Type of Project	Lifecycle - Construction	Municipal Function	41 - Water Sup & Distribution		

Project Description and Scope

As part of the overall vision of the current Water Master Plan, the water supply system for the Downtown is being optimized, while improving the flow to communities south of the Urban Service Area which includes Anzac, Gregoire Lake Estates, Sapræ Creek and the Airport. The aim of this project is to optimize the operation of the Downtown water system by utilizing existing infrastructure as much as possible. This project will result in a more efficient operation and reduction in maintenance cost to the water systems in the Downtown area.

The construction of a Pressure Reducing Station located on Saunderson Avenue will replace the existing 3-way chamber that is currently at its end of useful life (circa 1970's), and requires substantial maintenance to remain online. The ability to adjust water flow directions is critical to all water flow throughout the Downtown. The construction of the new watermain along MacDonald Avenue/Biggs Avenue will connect the existing high pressure water main from the Water Treatment Plant located at Richard Street and MacDonald Avenue to the new Pressure Reducing Station that will be constructed on Saunderson Avenue. This connection will support the operational optimization of the Downtown water systems. This project will also eliminate the existing PRV station located at the southern end of Main Street which has also reached its end-of-useful life.

Project Cash Flows

Year	Total Annual Cost	Federal Grant	Provincial Grant	Reserve	Other	Debenture
2021 & Prior	3,000,000					-
2022	5,000,000					-
2023	16,000,000					-
2024	8,000,000					-
2025	-					-
2026	-					-
2027	-					-
Thereafter	-					-
Total Budget	32,000,000	-	-	-	-	-

Additional Funding Details

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Business Case created by

Project Sponsor Branch

Water Treatment

Project Sponsor Department

Environmental Services

Project Delivery Branch

Engineering

Project Delivery Department

Engineering



22-011 - Fort Chipewyan Lift Station Upgrades - Construction

Capital Budget Request - CONSTRUCTION

Project Name **Fort Chipewyan Lift Station Upgrades - Construction** \$ **30,000,000**

Order Code **601691** Project Location **Fort Chipewyan**

Project Category **Environmental** Ward **2 - Fort Chipewyan/Fort McKay**

Type of Project **Lifecycle - Construction** Municipal Function **42 - Sanitary Sew - Coll/Disposal**

Project Description and Scope

Following a 2015 assessment, it was recommended to re-build the lift stations in Fort Chipewyan. There are three lift stations in the Hamlet, numbered 1, 2, and 3. Priority was established for replacement in the following order of lift station: 2, 3, and then 1. These stations are showing detrimental conditions in their mechanical, structural, and electrical components.

Project Cash Flows

Year	Total Annual Cost	Federal Grant	Provincial Grant	Reserve	Other	Debenture
2021 & Prior	25,000,000					-
2022	5,000,000					-
2023	-					-
2024	-					-
2025	-					-
2026	-					-
2027	-					-
Thereafter	-					-
Total Budget	30,000,000	-	-	-	-	-

Additional Funding Details

Business Case created by Yogesh Acharya

Project Sponsor Branch Wastewater Treatment

Project Sponsor Department Environmental Services

Project Delivery Branch Engineering

Project Delivery Department Engineering



22-015 - A Frame Road Paving, Lift Station & Sanitary Forcemain Installation

Capital Budget Request - CONSTRUCTION

Project Name	A Frame Road Paving, Lift Station & Sanitary Forcemain Installation		\$ 12,800,000
Order Code	601844	Project Location	Fort McMurray
Project Category	Environmental	Ward	1 - Fort McMurray
Type of Project	New Asset - Construction	Municipal Function	42 - Sanitary Sew - Coll/Disposal

Project Description and Scope

The proposed paved road, the sanitary lift station and sanitary forcemain will serve 65 hectares of industrial land east of the airport. The L Roberts Industrial Park installed sanitary sewers in 2015 and provided land for the lift station. Lot developers are contributing to the cost of the lift station and wastewater collection system through development charges.

Some buildings in the industrial park are now completed. Developers are being required to install temporary wastewater holding tanks and sewer connections to the existing sanitary sewer in the road (Falconer Crescent). This is in anticipation of the Municipality installing the downstream infrastructure.

Project Cash Flows

Year	Total Annual Cost	Federal Grant	Provincial Grant	Reserve	Other	Debenture
2021 & Prior	6,500,000					-
2022	5,300,000					-
2023	1,000,000					-
2024	-					-
2025	-					-
2026	-					-
2027	-					-
Thereafter	-					-
Total Budget	12,800,000	-	-	-	-	-

Additional Funding Details

Business Case created by	<u>Yogesh Acharya</u>
Project Sponsor Branch	<u>Wastewater Treatment</u>
Project Sponsor Department	<u>Environmental Services</u>
Project Delivery Branch	<u>Engineering</u>
Project Delivery Department	<u>Engineering</u>

22-019 - FMM Landfill Closure Cells 1,2,3, Lateral and Old Landfill



Capital Budget Request - CONSTRUCTION

Project Name	FMM Landfill Closure Cells 1,2,3, Lateral Expansion and Old Landfill		\$	6,500,000
Order Code	601869	Project Location	Fort McMurray	
Project Category	Environmental	Ward	1 - Fort McMurray	
Type of Project	New Asset - Construction	Municipal Function	43 - Solid Waste - Coll/Disposal	

Project Description and Scope

This request is for the closure of the old landfill and would include the following: Design/Completion of final cover, erosion control, surface water drainage, leachate collection, landfill gas monitoring and control systems, decommissioning and removal of structures, and preparation of the post closure plan. The old landfill began operations in 1974 and was in service until 2010. From 2010 to 2016 the landfill went through the process of installing a Bioreactor to capture the landfill gas. In 2016, the system sustained substantial damage due to the wildfire. In October 2017, InnoTech Alberta completed a report to identify several closure options for the old and new landfill cells and to evaluate the technical and economic feasibility of landfill gas mitigation. The options included repairing the bioreactor at the old landfill, Landfill gas capture and flaring and methane biofilter. In order to determine the appropriate closure method, between 2018 and 2019, Tetra Tech performed an analysis of the volume of methane gas produced at the old landfill. Although the analysis did not support any closure method previously proposed, it supported a Evapotranspiration Landfill Biocovers (ETLBC) system as an alternative closure method for the inactive landfill. Between 2020 and 2021 Tetra Tech performed a preliminary design of the ETLBC system and confirmed that the biocover was deemed to be the most economically viable greenhouse gas (GHG) reduction strategy, allowing methane oxidation within, which will save the decommissioning of 1800 existing wells. An airspace analysis was completed on Landfill Cells 1,2,3 and Lateral Expansion in 2021 and if AEP approves changes to the height and side slopes the life of the landfill could be extended. Under the current approval it is schedule to be at capacity in 2023/2024.

Project Cash Flows

Year	Total Annual Cost	Federal Grant	Provincial Grant	Reserve	Other	Debenture
2021 & Prior	500,000					-
2022	-					-
2023	4,200,000					-
2024	1,800,000					-
2025	-					-
2026	-					-
2027	-					-
Thereafter	-					-
Total Budget	6,500,000	-	-	-	-	-

Additional Funding Details

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Business Case created by	Lyndon Payne
Project Sponsor Branch	Solid Waste Services
Project Sponsor Department	Environmental Services
Project Delivery Branch	Engineering
Project Delivery Department	Engineering



22-022 - Anzac Lagoon Expansion - Design & Construction

Capital Budget Request - CONSTRUCTION

Project Name **Anzac Lagoon Expansion - Design & Construction** \$ **16,500,000**
Order Code 601900 **Project Location** Anzac
Project Category Environmental **Ward** 4 - Conklin/ Janvier/Anzac/Gregoire Lake
Type of Project Lifecycle - Construction **Municipal Function** 42 - Sanitary Sew - Coll/Disposal

Project Description and Scope

It was determined that the Anzac Wastewater Treatment Plant (WWTP) was considerably oversized for the community's needs, making it inoperable, while the existing lagoon was too small for the treatment required. A subsequent report determined that expanding the existing lagoon would be an appropriate method for wastewater treatment in Anzac. However, the Rural Water and Sewer Servicing Program in Anzac was designed to convey all wastewater to the WWTP site from Lift Station A1(LSA1) ; thus it is also necessary to modify LSA1 and the existing 350 mm & 450 mm forcemain to accommodate the new flow conditions.

This project will therefore include the design, construction and engineering construction services of the Anzac lagoon expansion, including the exiting LSA1 and forcemain modifications.

Project Cash Flows

Year	Total Annual Cost	Federal Grant	Provincial Grant	Reserve	Other	Debenture
2021 & Prior	3,500,000					-
2022	1,000,000					-
2023	12,000,000					-
2024	-					-
2025	-					-
2026	-					-
2027	-					-
Thereafter	-					-
Total Budget	16,500,000	-	-	-	-	-

Additional Funding Details

Business Case created by Maureen Nakonechy
Project Sponsor Branch Underground Services
Project Sponsor Department Environmental Services
Project Delivery Branch Engineering
Project Delivery Department Engineering



Capital Budget Request - CONSTRUCTION

Project Name	Fort McMurray WTP Process Improvement Design & Construction			\$ 14,700,000
Order Code	601986	Project Location	Fort McMurray	
Project Category	Environmental	Ward	1 - Fort McMurray	
Type of Project	Lifecycle - Construction	Municipal Function	41 - Water Sup & Distribution	

Project Description and Scope

The Fort McMurray Water Treatment Plant is the most significant and critical asset for the Municipality, providing drinking water to the Urban Service Area, Draper, Sapræ, Gregoire Lake Estates and Anzac. Keeping this asset in good operable condition is essential for protecting the health and safety of the region.

The project began in 2021 with an assessment of the river intake, raw water pumphouse & ponds, and the entire Water Treatment Plant. The objective of the assessment was to identify areas of improvement for operational, safety & compliance issues, emergency response, condition assessment, asset management, security, and process optimization. This will allow the Municipality to maintain the asset in acceptable condition, improve the safety and reliability of the asset, and ensure the preservation or extension of the life span of the asset.

The assessment has identified several areas of improvement that have been prioritized based on the level of risk. The assessment also makes recommendations on areas that require further analysis to determine the path forward. The project will include an Owner's Engineer. The scope will include additional studies, predesign, design, and construction administration/engineering and construction.

Project Cash Flows

Year	Total Annual Cost	Federal Grant	Provincial Grant	Reserve	Other	Debenture
2021 & Prior	2,100,000					-
2022	-					-
2023	6,900,000					-
2024	5,700,000					-
2025	-					-
2026	-					-
2027	-					-
Thereafter	-					-
Total Budget	14,700,000	-	-	-	-	-

Additional Funding Details

Business Case created by	Debbie Wier, Mizan Rahman, Kwaku Agyare-Manu
Project Sponsor Branch	Water Treatment
Project Sponsor Department	Environmental Services
Project Delivery Branch	Engineering
Project Delivery Department	Engineering



22-032 - King Street Booster Rehabilitation - Construction

Capital Budget Request - CONSTRUCTION

Project Name **King Street Booster Rehabilitation - Construction** \$ **3,800,000**

Order Code **601698** Project Location **Lower Townsite**

Project Category **Environmental** Ward **1 - Fort McMurray**

Type of Project **Lifecycle - Construction** Municipal Function **41 - Water Sup & Distribution**

Project Description and Scope

The King Street Booster station (KSBS) is nearly at the end of its 50 year design life. A Consulting engineering firm reviewed the current status of all aspects of the KSBS. The outcome of the detailed engineering review was the need for the replacement and repair of the process and control equipment.

Failure of key elements within the King Street Booster Station can completely eliminate the RMWB's ability to provide redundancy water supply to Beacon Hill, Gregoire, Prairie Creek, the Airport, Anzac, Gregoire Lake Estates, and the Fort McMurray #468 First Nation. Proactive work to avoid running aged and difficult to repair equipment to failure will significantly reduce risks associated with drinking water availability within these communities.

Project Cash Flows

Year	Total Annual Cost	Federal Grant	Provincial Grant	Reserve	Other	Debenture
2021 & Prior	2,300,000					-
2022	1,500,000					-
2023	-					-
2024	-					-
2025	-					-
2026	-					-
2027	-					-
Thereafter	-					-
Total Budget	3,800,000	-	-	-	-	-

Additional Funding Details

Business Case created by Ruth Tiessen

Project Sponsor Branch Water Treatment

Project Sponsor Department Environmental Services

Project Delivery Branch Engineering

Project Delivery Department Engineering



22-035 - Conklin Sewage Lagoon - Construction

Capital Budget Request - CONSTRUCTION

Project Name	Conklin Sewage Lagoon - Construction			\$	13,900,000
Order Code	602119	Project Location	Conklin		
Project Category	Environmental	Ward	4 - Conklin/ Janvier/Anzac/Gregoire Lake		
Type of Project	New Asset - Construction	Municipal Function	42 - Sanitary Sew - Coll/Disposal		

Project Description and Scope

This project is to expand the existing Conklin lagoon to meet the increased demands of residential and commercial areas of Conklin after the completion of the RWSS - Rural Water and Sewer Servicing. It will also accommodate flows from the Water Treatment Plant. The existing lagoon was not designed for receiving backwash water from the water treatment plant. The lagoon receives wastewater from the water treatment plant through a force main. However, the flows from other areas (residential and commercial) are received by truck haul. With the implementation of piped water and sewer services, it is estimated that the per-capita wastewater generation will increase to the typical values encountered in urban settings. A new outfall pipe for the discharge of the lagoon is also included in the scope. The lagoon is not meeting treatment requirements and is currently exceeding approval limits.

Project Cash Flows

Year	Total Annual Cost	Federal Grant	Provincial Grant	Reserve	Other	Debenture
2021 & Prior	200,000					-
2022	7,000,000					-
2023	6,700,000					-
2024	-					-
2025	-					-
2026	-					-
2027	-					-
Thereafter	-					-
Total Budget	13,900,000	-	-	-	-	-

Additional Funding Details

Business Case created by	Ruth Tiessen
Project Sponsor Branch	Wastewater Treatment
Project Sponsor Department	Environmental Services
Project Delivery Branch	Engineering
Project Delivery Department	Environmental Services



Capital Budget Request - CONSTRUCTION

Project Name **Fort Chipewyan Water & Sanitary Sewer - Construction** \$ **28,500,000**

Order Code **602126** Project Location **Fort Chipewyan**

Project Category **Environmental** Ward **2 - Fort Chipewyan/Fort McKay**

Type of Project **Lifecycle - Construction** Municipal Function **42 - Sanitary Sew - Coll/Disposal**

Project Description and Scope

This project consists of the rehabilitation of existing water and sewer mains and roads impacted in Fort Chipewyan. Several areas of the hamlet were identified for upgrading based on a Fort Chipewyan infrastructure needs assessment.

Project Cash Flows

Year	Total Annual Cost	Federal Grant	Provincial Grant	Reserve	Other	Debenture
2021 & Prior	100,000					-
2022	-					-
2023	9,000,000					-
2024	10,500,000					-
2025	8,900,000					-
2026	-					-
2027	-					-
Thereafter	-					-
Total Budget	28,500,000	-	-	-	-	-

Additional Funding Details

Business Case created by Moges Gebreleoul

Project Sponsor Branch Underground Services

Project Sponsor Department Environmental Services

Project Delivery Branch Engineering

Project Delivery Department Engineering Services

22-038 - Fort McKay Water Supply Infrastructure Rehabilitation - Design

REGIONAL MUNICIPALITY
OF WOOD BUFFALO

Capital Budget Request - DESIGN

Project Name	Fort McKay Water Supply Infrastructure Rehabilitation - Design		\$	2,000,000
Order Code	602127	Project Location	Fort McKay	
Project Category	Environmental	Ward	2 - Fort Chipewyan/Fort McKay	
Type of Project	Lifecycle - Design	Municipal Function	41 - Water Sup & Distribution	

Project Description and Scope

Fort McKay's current raw water supply system is difficult and costly to access and maintain, the supply line is nearing capacity limits and there are questions about its remaining longevity. As the supply line alignment is remote and often inaccessible by truck, the line leakage is nearly impossible to identify and flushing the nearly 40 years of accumulated sand out of the line is not feasible. In summer months, intake access is complicated by the presence of bears, and in winter, access to the site is by helicopter.

To address the shortcomings and supply risks of the existing system, a replacement intake and supply line is proposed for design and construction. The proposed new system will have an enhanced supply capacity sized to meet the projected 25 year community growth needs, through a modern intake and pipeline system that will include fish screening to meet current DFO standards. Both the intake and the supply line will be located close to existing roads to improve year-round accessibility. Operational costs will be reduced by eliminating use of a helicopter to access the intake. Given the age and limited accessibility of the existing system, deferment of the project carries a moderate risk of water supply interruption to Fort McKay as a result of either a line rupture or plugging of the intake or the pipeline.

Project Cash Flows

Year	Total Annual Cost	Federal Grant	Provincial Grant	Reserve	Other	Debenture
2021 & Prior	500,000					-
2022	-					-
2023	1,500,000					-
2024	-					-
2025	-					-
2026	-					-
2027	-					-
Thereafter	-					-
Total Budget	2,000,000	-	-	-	-	-

Additional Funding Details

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Business Case Created By	<u>Shanta Chakrovortty</u>
Project Sponsor Branch	<u>Water Treatment</u>
Project Sponsor Department	<u>Environmental Services</u>
Project Delivery Branch	<u>Engineering</u>
Project Delivery Department	<u>Engineering</u>



22-039 - WWTP Process Improvement - Design & Construction

Capital Budget Request - CONSTRUCTION

Project Name **WWTP Process Improvement - Design & Construction** \$ **9,150,000**

Order Code **602128** Project Location **Fort McMurray**

Project Category **Environmental** Ward **1 - Fort McMurray**

Type of Project **Lifecycle - Construction** Municipal Function **37 - Storm Sew & Drainage**

Project Description and Scope

The Fort McMurray Wastewater Treatment Plant Process Improvement project is required to address critical equipment in the facility that requires upgrades/replacements to improve safety, efficiency, lifecycle costs, maintainability and reliability, and in order to meet safety and regulatory compliance. The facility was designed 15 years ago, and critical components in the plant such as chemical systems, PLC's and MCC's require life cycle replacements are being phased out by equipment manufacturers. Safe access to critical equipment, plant improvements and operational efficiencies will also be addressed.

The life cycle replacements/upgrades are critical to ensure continued operation of the facility in order to meet Alberta Environment operational approval requirements.

Project Cash Flows

Year	Total Annual Cost	Federal Grant	Provincial Grant	Reserve	Other	Debenture
2021 & Prior	100,000					-
2022	-					-
2023	-					-
2024	4,050,000					-
2025	5,000,000					-
2026	-					-
2027	-					-
Thereafter	-					-
Total Budget	9,150,000	-	-	-	-	-

Additional Funding Details

Business Case created by Debbie Wier

Project Sponsor Branch Wastewater Treatment

Project Sponsor Department Environmental Services

Project Delivery Branch Engineering

Project Delivery Department Engineering



22-041 - Janvier WTP Upgrade - Design

Capital Budget Request - DESIGN

Project Name	Janvier WTP Upgrade - Design		\$	1,200,000
Order Code	602133	Project Location	Janvier	
Project Category	Public Safety	Ward	4 - Conklin/ Janvier/Anzac/Gregoire Lake	
Type of Project	Lifecycle - Design	Municipal Function	41 - Water Sup & Distribution	

Project Description and Scope

The Janvier Water Treatment Plant is a critical asset for the community of Janvier and Chipewyan Prairie First Nation. The current plant was built 25 years ago and is in need of several modifications. Design was to start in 2016, but due to budget cuts after the fire the project was cancelled. A major chemical incident happened at the plant in January 2020 that required the plant to shutdown and left the residents connected to the distribution system, without water supply for several weeks. The treatment plant remained shutdown and water was trucked to the plant reservoirs from Conklin WTP. Occupational, Health & Safety visited the plant and identified requirements that RMWB needed to implement at the plant. Environmental Services has completed several repairs, but have let OH&S know that permanent fixes will be completed with the plant upgrades.

Environmental Services has retained a Consultant to evaluate options for supplying water to Janvier. This information will be used as the basis of the Janvier Water Treatment Plant Design. The design of the plant will follow asset management practices of maintainability and operability.

Scope of work will include all components of the Water Treatment System including the raw water intake, pumphouse, pond, treatment plant and wastewater lagoon.

Project Cash Flows

Year	Total Annual Cost	Federal Grant	Provincial Grant	Reserve	Other	Debenture
2021 & Prior	100,000					-
2022	-					-
2023	500,000					-
2024	600,000					-
2025	-					-
2026	-					-
2027	-					-
Thereafter	-					-
Total Budget	1,200,000	-	-	-	-	-

Additional Funding Details

Business Case Created By	Ruth Tiessen
Project Sponsor Branch	Water Treatment
Project Sponsor Department	Environmental Services
Project Delivery Branch	Engineering
Project Delivery Department	Engineering

22-042 - Timberlea Reservoir & Pumphouse - Design & Construction



Capital Budget Request - CONSTRUCTION

Project Name **Timberlea Reservoir & Pumphouse - Design & Construction** \$ **7,000,000**

Order Code **602146** Project Location **Timberlea**

Project Category **Environmental** Ward **1 - Fort McMurray**

Type of Project **Lifecycle - Construction** Municipal Function **41 - Water Sup & Distribution**

Project Description and Scope

Timberlea Reservoir and Pumphouse have been in operation since 1981. As such, the Pumphouse and Reservoir are at the end of their design life and need to be replaced. This project would be to design a replacement Pumphouse and Reservoir that will meet the current needs of the community with capacity for future growth. The 2021 request is for design only, future requests will support construction in 2022/2023. The Timberlea Reservoir was inspected during the 2020 post flood cleanup and found to have major structural issues, including leaks and concrete cracking in the Reservoir roof. The overall condition of the Reservoir is judged to be poor which necessitates the replacement design work to be completed in 2021. The Pumphouse equipment was refreshed in 2004 and 2014, no more refurbishments are contemplated for the Pumphouse.

Project Cash Flows

Year	Total Annual Cost	Federal Grant	Provincial Grant	Reserve	Other	Debenture
2021 & Prior	500,000					-
2022	-					-
2023	4,200,000					-
2024	2,300,000					-
2025	-					-
2026	-					-
2027	-					-
Thereafter	-					-
Total Budget	7,000,000	-	-	-	-	-

Additional Funding Details

Business Case created by Paul Sinclair

Project Sponsor Branch Water Treatment

Project Sponsor Department Environmental Services

Project Delivery Branch Engineering

Project Delivery Department Engineering



Capital Budget Request - CONSTRUCTION

Project Name	Waterline Extension from Parsons Creek to Millennium - Construction		\$	5,775,000
Order Code	602106	Project Location	Fort McMurray	
Project Category	Environmental	Ward	1 - Fort McMurray	
Type of Project	Lifecycle - Construction	Municipal Function	41 - Water Sup & Distribution	

Project Description and Scope

This project is for the construction phase of a new watermain from Parsons Creek Reservoir to Millennium Drive.

The purpose of this watermain is to provide supply redundancy from the Parsons Creek Reservoir to the existing water network in Timberlea, which is currently solely supplied by the Timberlea Reservoir.

This proposed watermain will allow the Parsons Creek Reservoir to provide redundancy, including fire flow, to the Timberlea distribution system. The watermain would also include valving and pumping. The new watermain would allow the Timberlea Water Reservoir to be taken offline for a future planned rehabilitation and any future maintenance outages.

As the proposed alignment of the watermain crosses Parsons Creek, directional drilling under Parsons Creek will be used to minimize surface disruption and environmental issues.

Project Cash Flows

Year	Total Annual Cost	Federal Grant	Provincial Grant	Reserve	Other	Debenture
2021 & Prior	1,725,000					-
2022	4,050,000					-
2023	-					-
2024	-					-
2025	-					-
2026	-					-
2027	-					-
Thereafter	-					-
Total Budget	5,775,000	-	-	-	-	-

Additional Funding Details

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Business Case created by	Abdur Rashid
Project Sponsor Branch	Underground Services
Project Sponsor Department	Environmental Services
Project Delivery Branch	Engineering
Project Delivery Department	Engineering



22-044 - Waterline Extension from Parsons Creek to Taiganova - Construction

Capital Budget Request - CONSTRUCTION

Project Name	Waterline Extension from Parsons Creek to Taiganova - Construction				\$	4,950,000
Order Code	602108	Project Location	Fort McMurray			
Project Category	Environmental	Ward	1 - Fort McMurray			
Type of Project	Lifecycle - Construction	Municipal Function	41 - Water Sup & Distribution			

Project Description and Scope

This project is for the construction phase of a new watermain from Parsons Creek Reservoir to Taiganova ECO Industrial Park.

The purpose of this watermain is to provide supply redundancy to the existing water network in Taiganova and to address water pressure issues experienced in the Timberlea distribution supply along the North Highway 63 Corridor and within Taiganova. Should a potential failure occur on the current water supply line in Taiganova, the entire water network would be compromised, including water supply to businesses and fire protection during these times.

The new waterline would allow the Timberlea Water Reservoir to be taken offline for a future planned rehabilitation and any future maintenance outages.

Due to the existing Water Truck-Fill on the East Service Road along Highway 63, there are operational issues on the water network in Taiganova, specifically issues related to pressure variations. The redundancy will optimize the water pressure of the Taiganova water network.

Project Cash Flows

Year	Total Annual Cost	Federal Grant	Provincial Grant	Reserve	Other	Debenture
2021 & Prior	1,750,000			1,750,000		-
2022	3,200,000			1,250,000		-
2023	-			1,250,000		-
2024	-					-
2025	-					-
2026	-					-
2027	-					-
Thereafter	-					-
Total Budget	4,950,000	-	-	4,250,000	-	-

Additional Funding Details

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Business Case created by	Abdur Rashid
Project Sponsor Branch	Underground Services
Project Sponsor Department	Environmental Services
Project Delivery Branch	Engineering
Project Delivery Department	Engineering



22-045 - Ground Water Monitoring Wells Installation

Capital Budget Request - CONSTRUCTION

Project Name	Ground Water Monitoring Wells Installation			\$	680,000
Order Code	602227	Project Location	Muni Wide		
Project Category	Environmental	Ward	5 - Muni-Wide		
Type of Project	Lifecycle - Construction	Municipal Function	42 - Sanitary Sew - Coll/Disposal		

Project Description and Scope

This project is for the design and installation of ground water wells which have been identified in Urban and Rural areas. These wells are required to be installed as per Alberta Environment and Parks (AEP) regulatory requirements. Some of the ground water monitoring wells are for new facilities and the exact number of ground water monitoring wells required is not known at this time. The quantities are only estimated, based on existing lagoon monitoring wells. The following ground water monitoring wells were identified:

Rural Areas:

- 1 for the Fort Chipewyan Contaminated site (Landfill);
- 2 at the Janvier Closed Landfill;
- 1 for Anzac Closed Landfill (Contaminated Site);
- 10 for the Fort Chipewyan Wastewater Treatment Lagoon;
- 10 for the Janvier Wastewater Treatment Lagoons, and
- 10 for the Conklin Wastewater Treatment Lagoon.

Urban Areas:

- 3 at the Landfill;
- 1 at Dickinsfield snow dump;
- 1 at the Satellite Yard.

Project Cash Flows

Year	Total Annual Cost	Federal Grant	Provincial Grant	Reserve	Other	Debenture
2021 & Prior	100,000					-
2022	580,000					-
2023	-					-
2024	-					-
2025	-					-
2026	-					-
2027	-					-
Thereafter	-					-
Total Budget	680,000	-	-	-	-	-

Additional Funding Details

Business Case created by	Malcolm Edirisinghe/Tracey Boutilier
Project Sponsor Branch	Solid Waste Services
Project Sponsor Department	Environmental Services
Project Delivery Branch	Engineering
Project Delivery Department	Engineering



Capital Budget Request - CONSTRUCTION

Project Name

Wood Buffalo Lift Station Replacement - Design & Construction**\$ 4,850,000**

Order Code

Project Location

Thickwood

Project Category

Environmental

Ward

1 - Fort McMurray

Type of Project

Lifecycle - Design

Municipal Function

42 - Sanitary Sew - Coll/Disposal

Project Description and Scope

The Wood Buffalo Lift Station was constructed in 1999 and services the south end of the Wood Buffalo neighborhood. The Lift Station is at its end of life and maintenance and operation costs have increased to maintain this facility. The RMWB Lift Station standard was updated in 2017 to meet Asset Management Strategic Objectives.

The replacement of the Wood Buffalo Lift Station will ensure a continued level of service sanitary collection requirements for the residents and upgrade the facility to RMWB standards and industry best practice.

Project Cash Flows

Year	Total Annual Cost	Federal Grant	Provincial Grant	Reserve	Other	Debenture
2021 & Prior	-					-
2022	100,000					-
2023	900,000					-
2024	3,000,000					-
2025	850,000					-
2026	-					-
2027	-					-
Thereafter	-					-
Total Budget	4,850,000	-	-	-	-	-

Additional Funding Details

Business Case created by

Ruth Tiessen

Project Sponsor Branch

Wastewater Treatment

Project Sponsor Department

Environmental Services

Project Delivery Branch

Engineering

Project Delivery Department

Engineering



22-108 - Rural Control System Replacements - Design & Construction

Capital Budget Request - CONSTRUCTION

Project Name **Rural Control System Replacements - Design & Construction** \$ **3,000,000**

Order Code _____ Project Location Multi Rural

Project Category Environmental Ward 9 - Multi-Rural

Type of Project Lifecycle - Design Municipal Function 41 - Water Sup & Distribution

Project Description and Scope

This project is required to ensure control system components related to the rural water supply are life cycled according to industry best practices. Current control systems are scheduled for obsolescence in 2026 and the proposed replacement components will be phased in over the next 3 years.

Failure of rural water control system components can completely eliminate the RMWB's ability to provide water supply to Anzac, Gregoire Lake Estates, Fort McMurray #468 First Nation, Janvier, Prairie Creek First Nation and Conklin. Proactive work to avoid running obsolete and difficult to manage equipment will significantly reduce risks associated with drinking water availability within these communities.

Project Cash Flows

Year	Total Annual Cost	Federal Grant	Provincial Grant	Reserve	Other	Debenture
2021 & Prior	-					-
2022	400,000					-
2023	1,400,000					-
2024	1,200,000					-
2025	-					-
2026	-					-
2027	-					-
Thereafter	-					-
Total Budget	3,000,000	-	-	-	-	-

Additional Funding Details

Business Case created by Paul Sinclair

Project Sponsor Branch Water Treatment

Project Sponsor Department Environmental Services

Project Delivery Branch Engineering

Project Delivery Department Engineering



22-116 - Conklin Water Treatment Plant Upgrades - Construction

Capital Budget Request - CONSTRUCTION

Project Name **Conklin Water Treatment Plant Upgrades - Construction** \$ **3,500,000**

Order Code

Project Location

Conklin

Project Category

Machinery & Equipment

Ward

9 - Multi-Rural

Type of Project

Lifecycle - Construction

Municipal Function

41 - Water Sup & Distribution

Project Description and Scope

The Conklin Water Treatment Plant (WTP) is a remote facility accessible by Highway 881. The Highway is prone to severe winter conditions which can restrict safe access by the operating staff. The WTP is heavily impacted by severe weather and any road conditions preventing access to the site. The WTP operates as a single treatment train with no redundancy. This project will install the components necessary to operate a second treatment train and a sophisticated resilient control system for operations. Having a second treatment train will enhance the capability to operate during marginal weather conditions and allow for safe operations in case of equipment failures in a treatment train.

Project Cash Flows

Year	Total Annual Cost	Federal Grant	Provincial Grant	Reserve	Other	Debenture
2021 & Prior	-					-
2022	500,000					-
2023	3,000,000					-
2024	-					-
2025	-					-
2026	-					-
2027	-					-
Thereafter	-					-
Total Budget	3,500,000	-	-	-	-	-

Additional Funding Details

Business Case created by

Paul Sinclair

Project Sponsor Branch

Water Treatment

Project Sponsor Department

Environmental Services

Project Delivery Branch

Engineering

Project Delivery Department

Engineering



22-118 - Fort Chipewyan Reservoir Capacity Expansion - Design

Capital Budget Request - DESIGN

Project Name	Fort Chipewyan Reservoir Capacity Expansion - Design		\$	600,000
Order Code		Project Location	Fort Chipewyan	
Project Category	Machinery & Equipment	Ward	9 - Multi-Rural	
Type of Project	Lifecycle - Design	Municipal Function	41 - Water Sup & Distribution	

Project Description and Scope

Additional reservoir capacity is required for the Fort Chipewyan potable water supply resilience if the Water Treatment Plant was operationally impaired for any significant length of time. The legislated fire storage capacity needs for the community requires additional reservoir capacity.

A new Water Treatment Plant and reservoir came online in 2018. The old reservoir was subsequently taken out of service, as it was determined to have significant structural defects during the visual inspections. The 2018 visual inspection identified distribution pump well roof slab failure due to corrosion, historic reservoir wall failures with undocumented repairs, and abandoned process equipment within the reservoir.

A follow-up inspection was performed in late 2021 with a conclusion pending. It is anticipated that either a significant repair effort will be required to place the old reservoir back into service or other alternatives are required.

Project Cash Flows

Year	Total Annual Cost	Federal Grant	Provincial Grant	Reserve	Other
2021 & Prior	-				
2022	100,000				
2023	500,000				
2024	-				
2025	-				
2026	-				
2027	-				
Thereafter	-				
Total Budget	600,000	-	-	-	-

Additional Funding Details

Business Case Created By	Paul Sinclair
Project Sponsor Branch	Water Treatment
Project Sponsor Department	Environmental Services
Project Delivery Branch	Engineering
Project Delivery Department	Engineering



22-132 - Gregoire Storm Outfall Structure - Construction

Capital Budget Request - CONSTRUCTION

Project Name **Gregoire Storm Outfall Structure - Construction** \$ **10,000,000**

Order Code _____ Project Location Gregoire

Project Category Environmental Ward 1 - Fort McMurray

Type of Project Lifecycle - Construction Municipal Function 37 - Storm Sew & Drainage

Project Description and Scope

The MacKenzie and Gregoire area has experienced significant overland flooding, including flooding of major arterial roads, such as a major July 2016 storm event, a recent minor flooding event occurring in 2021, and previous frequent flooding in years past. An infrastructure review recommended numerous upgrades of the storm system, the sanitary sewer system, and the water mains in the MacKenzie and Gregoire area. The scope of this project is to upgrade a portion of the Gregoire storm system and upgrade a storm outfall within the system that is required to address the upgrades to the storm system.

This project will allow previous storm system upgrades, recently completed in the area, to materialize and alleviate stress on the storm system during major rain events and lessen the probability of flooding in the area.

Project Cash Flows

Year	Total Annual Cost	Federal Grant	Provincial Grant	Reserve	Other	Debenture
2021 & Prior	-					-
2022	3,000,000					-
2023	7,000,000					-
2024	-					-
2025	-					-
2026	-					-
2027	-					-
Thereafter	-					-
Total Budget	10,000,000	-	-	-	-	-

Additional Funding Details

Business Case created by Elliot White

Project Sponsor Branch Underground Services

Project Sponsor Department Environmental Services

Project Delivery Branch Engineering

Project Delivery Department Engineering



22-243 - Janvier Sewage Lagoon Outfall Extension - Construction

Capital Budget Request - CONSTRUCTION

Project Name

Janvier Sewage Lagoon Outfall Extension - Construction

\$ 2,000,000

Order Code

Project Location

Janvier

Project Category

Environmental

Ward

4 - Conklin/ Janvier/Anzac/Gregoire Lake Esta

Type of Project

New Asset - Construction

Municipal Function

42 - Sanitary Sew - Coll/Disposal

Project Description and Scope

This project is for the construction of an extension of the Janvier Sewage Lagoon Outfall. Currently the new 300mm outfall reduces to a 125mm gravity sewer that restricts the flow to 11 l/s. This flow rate does not allow for the full capacity of the new lagoon to discharge within the required 21 days, as per the Alberta Environment & Parks Approval (AEP).

The scope of work also includes include tree clearing, new sanitary manholes & pipes, a gravel road, ditch realignment, landscaping, and environmental approvals.

Project Cash Flows

Year	Total Annual Cost	Federal Grant	Provincial Grant	Reserve	Other	Debenture
2021 & Prior	-					-
2022	2,000,000					-
2023	-					-
2024	-					-
2025	-					-
2026	-					-
2027	-					-
Thereafter	-					-
Total Budget	2,000,000	-	-	-	-	-

Additional Funding Details

Business Case created by

Ruth Tiessen

Project Sponsor Branch

Underground Services

Project Sponsor Department

Environmental Services

Project Delivery Branch

Engineering

Project Delivery Department

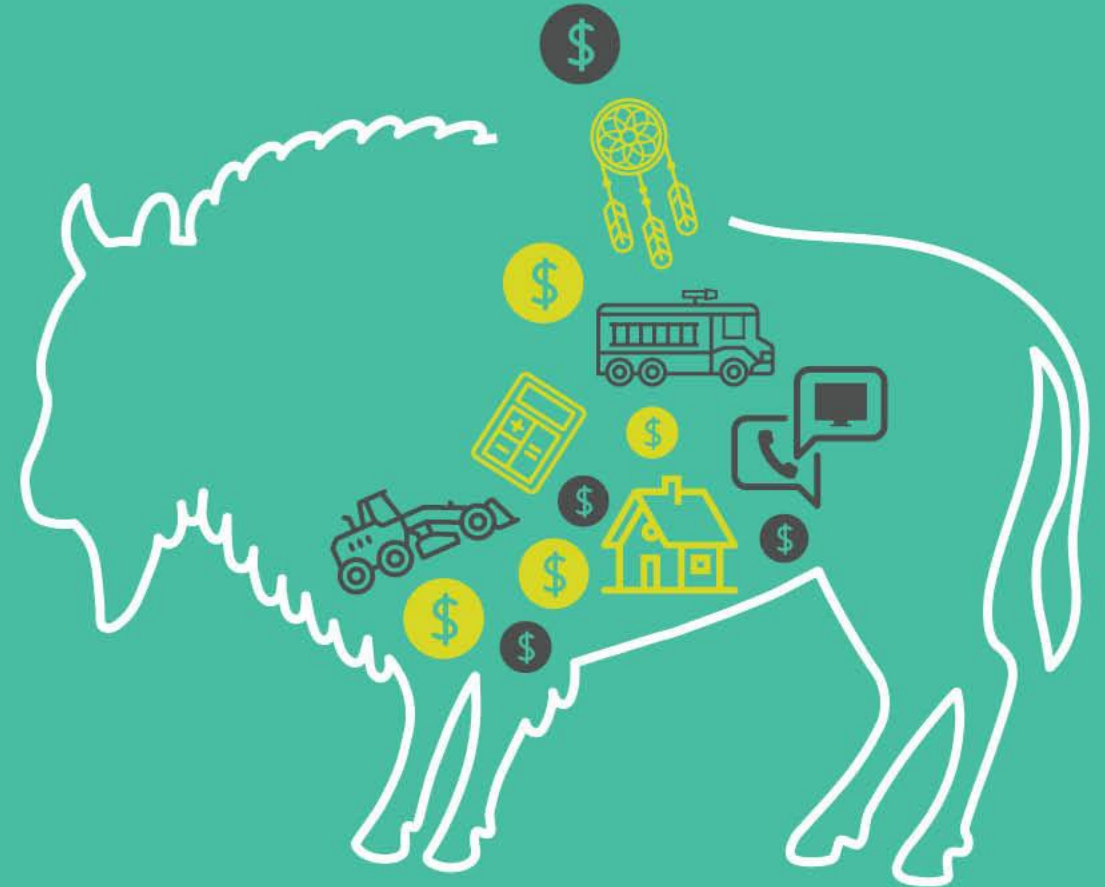
Engineering

2022 Proposed Capital Budget

Department
Planning & Development

Presenter
Brad McMurdo, Director

Date
February 1 - 4, 2022



2022 Capital Budget Summary - Resourced (Funded)

Major Category	2021 & Prior Budget	2022 Proposed Budget	2023-2027 Plan	Total Budget
Public Facilities	-	-	-	-
Recreation and Culture	\$7,000,000	\$15,000,000	\$11,000,000	\$33,000,000
Transportation	-	-	-	-
TOTAL	\$7,000,000	\$15,000,000	\$11,000,000	\$33,000,000

2022 Capital Project

Project Name:	Waterfront Park		
Reference No:	025	Sponsoring Department: P & D Services	
Description:	This project is supported by the 2018-21 Strategic Plan (Strategy 2e: Riverfront Master Planning & Revitalization), recent public engagements, the 2019 Parks Master Plan, and the current Area Redevelopment Plan for downtown. This project will provide design and construction services to create a passive and interactive park space along the Waterfront (Snye to Horsepasture Park).		
Major Outcomes:	A Waterfront Park designed for residents and visitors all year round, including festival grounds, recreation and play areas, destination nodes, amenities, public art, cultural and heritage recognition, and other elements.		
Multi-Year Project			
2021 & Prior Budget	2022 Budget Request	2023-2027 Plan	Total Budget All Years
\$ 6,000,000	\$ 15,000,000	\$ 9,000,000	\$30,000,000

2022 Capital Project Features



2022 Capital Project

Project Name:	MacDonald Drive Greenspace		
Reference No:	048	Sponsoring Department: P & D Services	
Description:	Council approved a Motion in 2021 for the design and construction of greenspace for the land next to the bridge on the way to MacDonald Island.		
Major Outcomes:	This project will aesthetically improve the subject area and provide further waterfront connectivity as per the Waterfront Revitalization project.		
Multi-Year Project			
2021 & Prior Budget	2022 Budget Request	2023-2027 Plan	Total Budget All Years
\$ 1,000,000	\$ 0	\$ 2,000,000	\$3,000,000

2022 Capital Project Features



Attachment: 2022 Capital Presentation_P&D (Planning and Development 2022 Capital

Questions?

Legend - By Type

Other than first year of a multi-year project

First year of a multi-year project

Single year project

Equipment Project

Final

PLANNING AND DEVELOPMENT

2022 Reference	Budget Year	Exp I/O	Project Name	Sponsor Dept	Delivery Dept	2021 & Prior Approved	2022 Request	2023 Request	2024 Request	2025 Request	2026 Request	2027 + Request	Total Budget All years
22-025	2020	601993	Waterfront Park	P&D	PW	6,000,000	15,000,000	9,000,000	-	-	-	-	30,000,000
22-048	2021	602129	MacDonald Drive Greenspace	P&D	PW	1,000,000	-	2,000,000	-	-	-	-	3,000,000
	TOTAL					7,000,000	15,000,000	11,000,000	-	-	-	-	33,000,000



Capital Budget Request - CONSTRUCTION

Project Name	Waterfront Park	\$	30,000,000
Order Code	601993	Project Location	Lower Townsite
Project Category	Parks/Recreation	Ward	1 - Fort McMurray
Type of Project	New Asset - Construction	Municipal Function	73 - Recreation Services

Project Description and Scope

The Waterfront Park is a key project for Downtown Revitalization and our Region, which is supported by the 2018-21 Strategic Plan (strategy 2e: Riverfront Master Planning & Revitalization), recent public engagements, the 2019 Parks masterplan, and the current Area Redevelopment Plan for the Downtown. The boundary begins at the western edge of the Athabasca Bridge and follows the water along the Snye and Clearwater River to the existing Horse Pasture Park in Waterways. Administration has carefully reviewed and consolidated previously completed plans and reports for the Waterfront over the past 30 plus years. Based on this analysis, the Waterfront Park will be designed for residents and visitors all year round. This includes the festival grounds (outdoor event space), recreation and play areas, destination nodes, amenities, public art, cultural and heritage recognition, and other elements. As stated, the priority area includes the Snye and Festival Grounds; which will be completed by the end of 2021, in time for the 2022 Arctic Winter Games. The estimated completion date for the entire Waterfront Park is October 2024. It is important to note that the Waterfront Advisory Committee is an integral part of the process including engagement and design.

Project Cash Flows

Year	Total Annual Cost	Federal Grant	Provincial Grant	Reserve	Other	Debenture
2021 & Prior	6,000,000					-
2022	15,000,000					-
2023	9,000,000					-
2024	-					-
2025	-					-
2026	-					-
2027	-					-
Thereafter	-					-
Total Budget	30,000,000	-	-	-	-	-

Additional Funding Details

Business Case created by	Joshua Bernsen
Project Sponsor Branch	Planning & Development
Project Sponsor Department	Planning & Development
Project Delivery Branch	Parks Services
Project Delivery Department	Public Works



22-048 - MacDonald Drive Greenspace

Capital Budget Request - CONSTRUCTION

Project Name **MacDonald Drive Greenspace** \$ **3,000,000**

Order Code **602129** Project Location **Fort McMurray**

Project Category **Parks/Recreation** Ward **1 - Fort McMurray**

Type of Project **New Asset - Construction** Municipal Function **71 - Rec & Culture Administration**

Project Description and Scope

Per Council Motion approving the project on December 3, 2021: "That \$3,000,000 be included in the 2021 Capital Budget for the design and construction of greenspace for the land next to the bridge on the way to MacDonald Island with a target completion date of 2021."

This project has been extended beyond its initial timeline of 2021. Once complete, it will aesthetically improve the subject area and provide further waterfront connectivity as per the Waterfront Revitalization project.

Project Cash Flows

Year	Total Annual Cost	Federal Grant	Provincial Grant	Reserve	Other	Debenture
2021 & Prior	1,000,000					-
2022	-					-
2023	2,000,000					-
2024	-					-
2025	-					-
2026	-					-
2027	-					-
Thereafter	-					-
Total Budget	3,000,000	-	-	-	-	-

Additional Funding Details

Business Case created by Joshua Bernsen

Project Sponsor Branch Planning & Development

Project Sponsor Department Planning & Development

Project Delivery Branch Parks Services

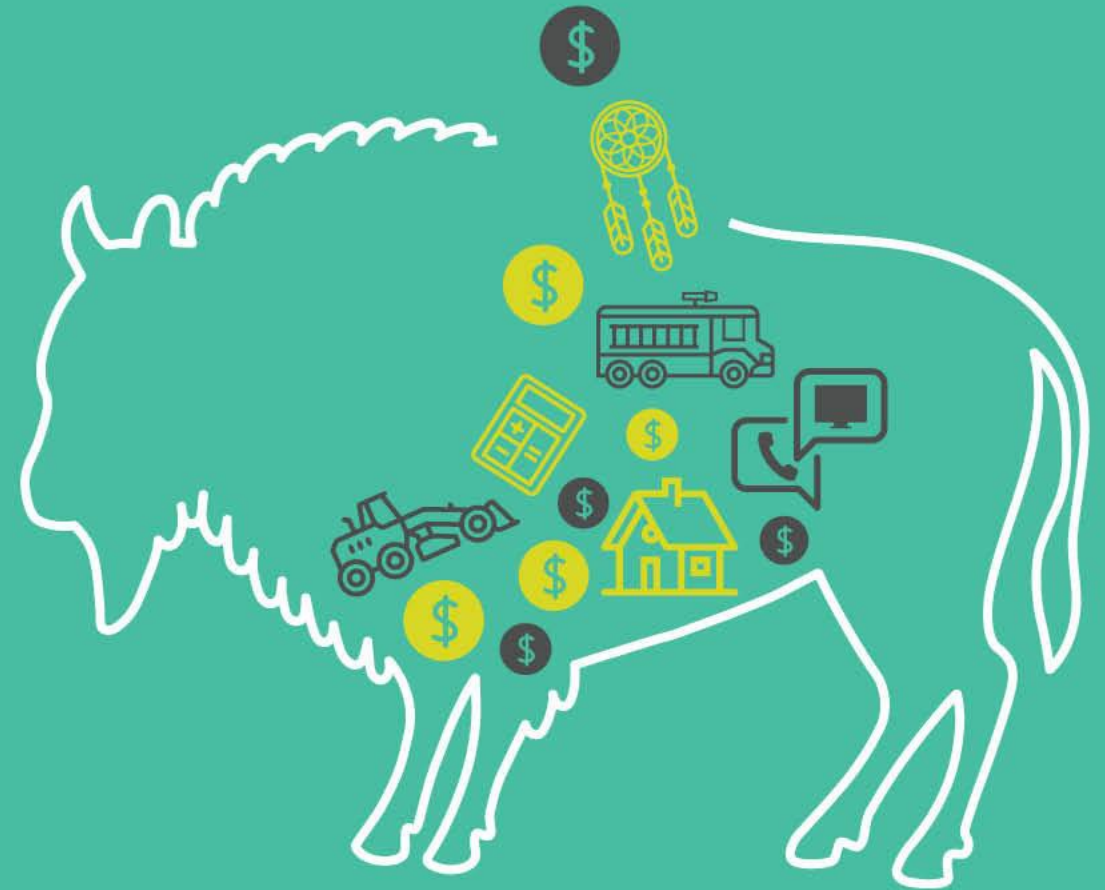
Project Delivery Department Public Works

2022 Proposed Capital Budget

Department
Regional Emergency Services

Presenter
Jody Butz, Regional Fire Chief,
Director of Emergency Management

Date
February 1 - 4, 2022



2022 Capital Budget Summary - Resourced (Funded)

Major Category	2021 & Prior Budget	2022 Proposed Budget	2023-2027 Plan	Total Budget
Public Facilities	-	\$2,215,000	-	\$2,215,000
Recreation and Culture	-	-	-	-
Transportation	\$120,000	\$2,854,000	-	\$2,974,000
TOTAL	\$120,000	\$5,069,000	-	\$5,189,000

2022 Capital Project

Project Name:	EMS Defibrillator LifePak 15 (Replacement)			
Reference No:	233	Sponsoring Department: Regional Emergency Services		
Description:	The Lifepak is a device used to control heart fibrillation (heartbeat) by the application of electric current to the chest wall of the heart. Also known as a defibrillator, these portable monitors are located on each response unit.			
Major Outcomes:	Replacement of obsolete equipment with updated technology.			
Single Year Project				
2021 & Prior Budget	2022 Budget Request	2023-2027 Plan	Total Budget All Years	
\$0	\$130,000	\$0	\$130,000	

2022 Capital Project Features

LIFEPAK Defibrillator Replacement

- Lifecycle replacement project
- Patient assessment – cardio-pulmonary systems
- Standardized equipment



2022 Capital Project

Project Name:	RES Digital Messaging Displays			
Reference No:	234	Sponsoring Department: Regional Emergency Services		
Description:	Digital messaging boards (wall mounted screens) would be installed through the different work areas of Regional Emergency Services to enhance situational awareness and the accurate and timely delivery of important information to multiple audiences, simultaneously.			
Major Outcomes:	Increase communication, situational awareness, and link to firehall paging systems, 911 systems, and other important communication tools.			
Single Year Project				
2021 & Prior Budget	2022 Budget Request	2023-2027 Plan	Total Budget All Years	
\$0	\$65,000	\$0	\$65,000	

2022 Capital Project Features

RES Digital Messaging Displays

- Links to 911, firehall paging system & more
- Increase situational awareness and communication
- Integrates with Fire Chief & RMWB communication between emergency calls



2022 Capital Project

Project Name:	MERSIVE System Upgrade for Emergency Management/Hall 5			
Reference No:	235	Sponsoring Department: Regional Emergency Services		
Description:	The Mersive system with Solstice pod is a flexible, cloud-based appliance and system currently used within RES that allows technological advancements in wireless content sharing for meetings, learning, and conferencing applications in large room, or building configurations.			
Major Outcomes:	Emergency Management & the Regional Emergency Coordination Centre currently use these screens and software as part of the solution to communicating up-to-date information and situational awareness during an activation.			
Single Year Project				
2021 & Prior Budget	2022 Budget Request	2023-2027 Plan	Total Budget All Years	
\$0	\$20,000	\$0	\$20,000	

2022 Capital Project Features

Mersive System Upgrade

- Cloud based solution
- Enhanced technology to increase situational awareness and communication



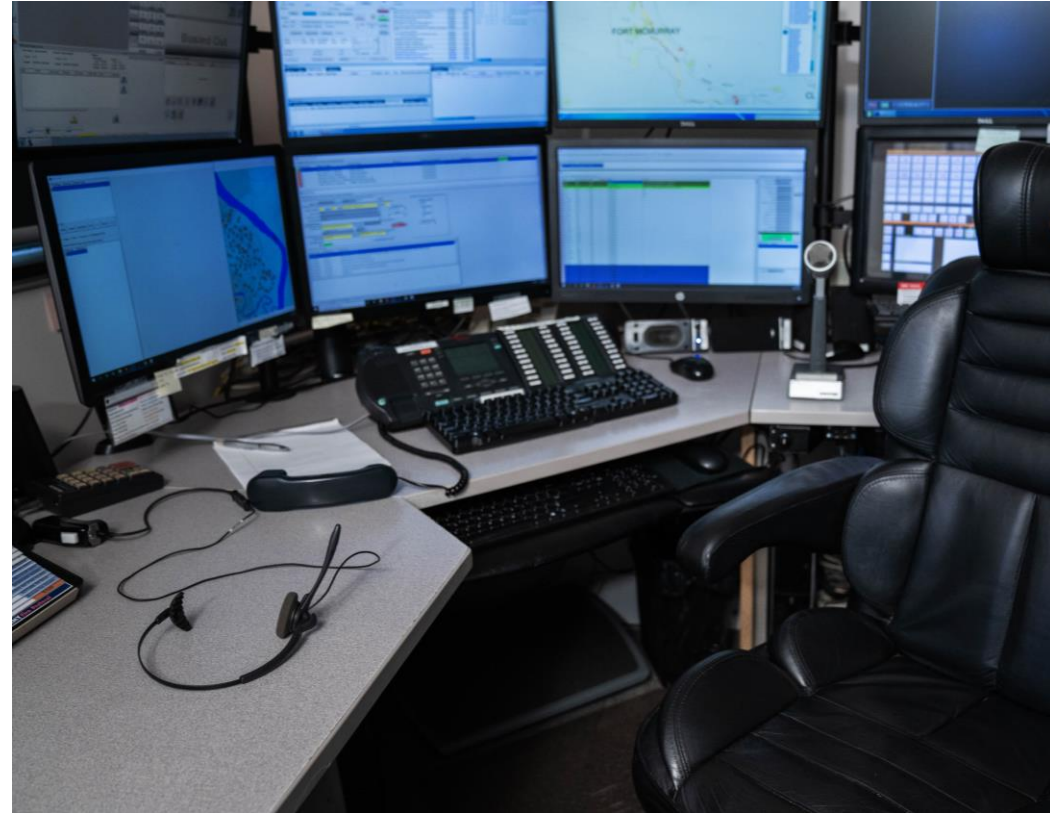
2022 Capital Project

Project Name:	RES Data Management System - Replacement			
Reference No:	238	Sponsoring Department: Regional Emergency Services		
Description:	This project is to replace the current Fire Data Management system database with an upgraded and more suitable system. The current system is no longer supported by the vendor and is considered obsolete.			
Major Outcomes:	The selected system will capture and store sensitive data, integrate with current software applications required for emergency services, align with Federal standards and work with our newly implemented AFRRCS radio system.			
Single Year Project				
2021 & Prior Budget	2022 Budget Request	2023-2027 Plan	Total Budget All Years	
\$0	\$2,000,000	\$0	\$2,000,000	

2022 Capital Project Features

RES Data Management System

- Replacing obsolete software
- Enhanced technology for NexGen911
- Integrations with current software & radio systems



2022 Capital Project

Project Name:	2021 Replacement of Pumper Truck (Fort McMurray)			
Reference No:	308	Sponsoring Department: Regional Emergency Services		
Description:	Lifecycle replacement project to replace a single Pumper truck for the urban service area.			
Major Outcomes:	Sustainability of essential services (Fire Suppression). The replacement of this vehicle will ensure a reliable fire suppression response to meet RES service delivery standards.			
Equipment Project				
2021 & Prior Budget	2022 Budget Request	2023-2027 Plan	Total Budget All Years	
\$120,000	\$1,080,000	\$0	\$1,200,000	

2022 Capital Project Features

Pumper Truck Replacement (2021)

- Project continuation from 2021
- Lifecycle replacement of one urban pumper truck
- Long lead time for delivery of trucks; 14-16 months before delivery



2022 Capital Project

Project Name:	2022 Ambulance Fleet Replacement			
Reference No:	309	Sponsoring Department: Regional Emergency Services		
Description:	Lifecycle replacement project to replace a single ambulance. This will maintain a fleet of ambulances to provide a service level reasonable for a community of this size and call volume.			
Major Outcomes:	Sustainability of essential services (Emergency Medical Services).			
Equipment Project				
2021 & Prior Budget	2022 Budget Request	2023-2027 Plan	Total Budget All Years	
\$0	\$300,000	\$0	\$300,000	

2022 Capital Project Features

Ambulance Replacement

- Lifecycle replacement project
- Ensures sustainability of EMS services



2022 Capital Project

Project Name:	Firefighter Health & Rehabilitation Unit (Replacement)			
Reference No:	310	Sponsoring Department: Regional Emergency Services		
Description:	Lifecycle replacement project to replace a firefighter health and rehabilitation unit. Replacement of the existing trailer unit will greatly enhance the usability and accessibility of the unit and support RES service delivery standards.			
Major Outcomes:	Improvement to firefighter health and wellness by enhancing preventative measures to post incident exposures.			
Equipment Project				
2021 & Prior Budget	2022 Budget Request	2023-2027 Plan	Total Budget All Years	
\$0	\$600,000	\$0	\$600,000	

2022 Capital Project Features

Firefighter Health & Rehabilitation Unit

- Lifecycle replacement project
- Ensures safe decontamination practices
- Increases health & wellness for firefighters



2022 Capital Project

Project Name:	Rural Tanker Truck - (Replacement)			
Reference No:	311	Sponsoring Department: Regional Emergency Services		
Description:	Lifecycle replacement project to replace a fire tanker truck. Replacement of this vehicle will ensure a reliable fire suppression response to meet RES service delivery standards.			
Major Outcomes:	Sustainability of essential services (Fire Suppression)			
Equipment Project				
2021 & Prior Budget	2022 Budget Request	2023-2027 Plan	Total Budget All Years	
\$0	\$500,000	\$0	\$500,000	

2022 Capital Project Features

Rural Tanker Truck (Conklin)

- Lifecycle replacement project
- Shuttles water to the fire scene



2022 Capital Project

Project Name:	6x Light Fleet Lifecycle Replacement (2022)			
Reference No:	312	Sponsoring Department: Regional Emergency Services		
Description:	Lifecycle replacement project to replace six light vehicles. These vehicles are required for the support of Emergency Response, Prevention, Training and Emergency Management.			
Major Outcomes:	Sustainability of essential services (Emergency Response)			
Equipment Project				
2021 & Prior Budget	2022 Budget Request	2023-2027 Plan	Total Budget All Years	
\$0	\$374,000	\$0	\$374,000	

2022 Capital Project Features

6 Light Fleet Vehicle Replacement

- Lifecycle replacement of six light duty vehicles



Questions?

Legend - By Type			
Other than first year of a multi-year project			
First year of a multi-year project			
Single year project			
Equipment Project			

FINAL

REGIONAL EMERGENCY SERVICES

2022 Reference	Budget Year	Exp I/O	Project Name	Sponsor Dept	Delivery Dept	2021 & Prior Approved	2022 Request	2023 Request	2024 Request	2025 Request	2026 Request	2027 + Request	Total Budget All years
22-233	2022	New	EMS Defibrillator LifePak 15 (Replacement)	RES	RES	-	130,000	-	-	-	-	-	130,000
22-234	2022	New	RES Digital Messaging Displays	RES	IT	-	65,000	-	-	-	-	-	65,000
22-235	2022	New	MERSIVE System Upgrade for Emergency Management/Hall 5	RES	IT	-	20,000	-	-	-	-	-	20,000
22-238	2022	New	RES Data Management System - Replacement	RES	IT	-	2,000,000	-	-	-	-	-	2,000,000
22-308	2021	602109	2021 Replacement of Pumper Truck (Fort McMurray)	RES	RES	120,000	1,080,000	-	-	-	-	-	1,200,000
22-309	2022	New	2022 Ambulance Fleet Replacement	RES	RES	-	300,000	-	-	-	-	-	300,000
22-310	2022	New	Firefighter Health & Rehabilitation Unit (Replacement)	RES	RES	-	600,000	-	-	-	-	-	600,000
22-311	2022	New	Tanker Truck - Conklin (Replacement)	RES	RES	-	500,000	-	-	-	-	-	500,000
22-312	2022	New	6x Light Fleet Lifecycle Replacement (2022)	RES	RES	-	374,000	-	-	-	-	-	374,000
TOTAL						120,000	5,069,000	-	-	-	-	-	5,189,000

Plan Year Projects

22-317	2023	New	RES SCBA Replacements	RES	RES	-	-	2,400,000	-	-	-	-	2,400,000
22-318	2023	New	2023 Ladder Truck Replacement (Urban)	RES	RES	-	-	2,000,000	-	-	-	-	2,000,000
22-319	2023	New	2023 Ambulance Fleet Replacement	RES	RES	-	-	300,000	-	-	-	-	300,000
TOTAL						-	-	4,700,000	-	-	-	-	4,700,000

Regional Emergency Services Total	120,000	5,069,000	4,700,000	-	-	-	-	9,889,000
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Attachment: 2022 Capital Master List_Regional Emergency Services (Regional Emergency Services 2022 Capital Budget Presentation & List)



22-233 - EMS Defibrillator LifePak 15 (Replacement)

Capital Budget Request - EQUIPMENT

Project Name **EMS Defibrillator LifePak 15 (Replacement)** \$ **130,000**

Order Code _____ Project Location Fort McMurray
 Project Category Machinery & Equipment Ward 1 - Fort McMurray
 Type of Project Lifecycle - Acquisition and/or Installation Municipal Function 23 - Fire Protection

Project Description and Scope

The purpose of purchasing 5 Lifepak 15s is to replace the current 5 Lifepak 12s that we have left in our monitor inventory. These monitors are a necessary tool required for patient assessment and treatment. The Lifepak 12s are becoming obsolete. Our current service agreement with Stryker no longer includes the Lifepak 12s and they will only repair if able, at a cost. Replacing the 5 current lifepak 12s with 5 lifepak 15s will make them up to date with the current technology, reduce service/repair costs and streamline by having one universal monitor across our fleet.

Project Cash Flows

Year	Total Annual Cost	Federal Grant	Provincial Grant	Reserve	Other
2021 & Prior	-				
2022	130,000				
2023	-				
2024	-				
2025	-				
2026	-				
2027	-				
Thereafter	-				
Total Budget	130,000	-	-	-	-

Additional Funding Details

Business Case Created By Patricia Penton
 Project Sponsor Branch Operations & Technical Services(RES)
 Project Sponsor Department Regional Emergency Services
 Project Delivery Branch Operations & Technical Services(RES)
 Project Delivery Department Regional Emergency Services



22-234 - RES Digital Messaging Displays

Capital Budget Request - EQUIPMENT

Project Name

RES Digital Messaging Displays

\$

65,000

Order Code

Project Location

Fort McMurray

Project Category

Machinery & Equipment

Ward

1 - Fort McMurray

Type of Project

New Asset - Acquisition and/or Instal

Municipal Function

24 - Emergency Measures

Project Description and Scope

Digital messaging is becoming a trend for enhanced, accurate and timely delivery of important information to multiple audiences within large organizations. For Regional Emergency Services, key information from multiple sources delivered through the Chief Officers will ensure mass audiences receive important information which will enhance situational awareness and improve the accuracy and continuity of information. Additionally, visual information throughout each shift will reduce the need for multiple emails. Examples of information that can be broadly and visually displayed to Fire Hall staff are:

- Important operational bulletins such as extended road closures, out of service hydrants etc.
- Extreme weather condition alerts (i.e. high-risk wildfire crossover conditions)
- Corporate mission, values, short- and long-term strategic initiatives and progress bulletins
- Displaying individual and team accomplishments to support a positive organizational culture
- Municipal and department news and updates openly displayed for all staff
- Videos and photos
- Statistics such as call volume, chute times, training goals, benchmarks, general EMS & fire stats etc.
- Introductions of new employees, recognition of promoted employees, or spotlight an employee's personal or professional achievements
- Scrolling relevant 3rd party newsfeeds
- Emergency alerts
- Weather data, forecasts, forestry briefings
- Advertisements, announcements, and bulletins for department and RMWB public events
- Committee updates and news
- Important safety bulletins or announcements
- Training topics, reminders, schedules, resources, and timelines
- Location and status of apparatus in respective halls
- Supply management information
- AHS EMS specific updates, news, training, and announcements

Project Cash Flows

Year	Total Annual Cost	Federal Grant	Provincial Grant	Reserve	Other
2021 & Prior	-				
2022	65,000				
2023	-				
2024	-				
2025	-				
2026	-				
2027	-				
Thereafter	-				
Total Budget	65,000	-	-	-	-

Additional Funding Details

Business Case Created By

Regional Emergency Services

Project Sponsor Branch

Professional Services (RES)

Project Sponsor Department

Regional Emergency Services

Project Delivery Branch

Information Technology

Project Delivery Department

Regional Emergency Services



22-235 - MERSIVE System Upgrade for Emergency Management/Hall 5

Capital Budget Request - EQUIPMENT

Project Name

MERSIVE System Upgrade for Emergency Management/Hall 5

\$ 20,000

Order Code

Project Location

Gregoire

Project Category

Public Safety

Ward

1 - Fort McMurray

Type of Project

New Asset - Acquisition and/or Installation

Municipal Function

24 - Emergency Measures

Project Description and Scope

The Mersive system with Solstice pod is a flexible software-based appliance that allows technological advancements in room configurations and digital content displays. Emergency Management & the Regional Emergency Coordination Centre currently use these screens and software as part of the solution to communicating up-to-date information and situational awareness during an activation. The addition of screens within Fire Hall 5 (Administrative Areas), allows further collaboration and information sharing in an active emergency situation. (Further Quotes and financial estimates to be provided by IT)

Project Cash Flows

Year	Total Annual Cost	Federal Grant	Provincial Grant	Reserve	Other
2021 & Prior	-				
2022	20,000				
2023	-				
2024	-				
2025	-				
2026	-				
2027	-				
Thereafter	-				
Total Budget	20,000	-	-	-	-

Additional Funding Details

Business Case Created By

Regional Emergency Services

Project Sponsor Branch

Emergency Management (RES)

Project Sponsor Department

Regional Emergency Services

Project Delivery Branch

Information Technology

Project Delivery Department

Information Technology

22-238 - RES Data Management System - Replacement



Capital Budget Request - EQUIPMENT

Project Name **RES Data Management System - Replacement** \$ **2,000,000**

Order Code

Project Location Muni Wide

Project Category Public Safety

Ward 5 - Muni-Wide

Type of Project New Asset - Acquisition and/or Installation

Municipal Function 23 - Fire Protection

Project Description and Scope

The Regional Emergency Services group requires an integrated system for dispatching appropriate personnel and apparatus to incidents. The system must also be able to capture all data regarding the incidents, provide reporting and many other aspects of the integrated incident response including: Incident investigations, Inspections and permit management, Asset Management, Personnel qualifications and assignments. Partial costs of replacement can be funded from the Alberta 9-1-1 Grant.

The selected system must align with the Federal Next Gen 911 standards and work with our newly implemented AFRRCS radio system. The Alberta 911 Grant can assist with project costs. Business requirements and SOW were initiated in 2021.

To date, the desired solution has not been identified. There are several systems on the market; i.e.: Integraph that are being explored. There will be a hosted solution needed for the same infrastructure footprint as the current system. The system will capture and store sensitive data. Integration and communication is required with TeleStaff call out, and PriorityDispatch.

Project Cash Flows

Year	Total Annual Cost	Federal Grant	Provincial Grant	Reserve	Other
2021 & Prior	-				
2022	2,000,000				
2023	-				
2024	-				
2025	-				
2026	-				
2027	-				
Thereafter	-				
Total Budget	2,000,000	-	-	-	-

Additional Funding Details

Business Case Created By Regional Emergency Services

Project Sponsor Branch Operations & Technical Services(RES)

Project Sponsor Department Regional Emergency Services

Project Delivery Branch Information Technology

Project Delivery Department Information Technology



22-308 - 2021 Replacement of Pumper Truck (Fort McMurray)

Capital Budget Request - EQUIPMENT

Project Name **2021 Replacement of Pumper Truck (Fort McMurray)** \$ 1,200,000

Order Code **602109**

Project Location Muni Wide

Project Category Machinery & Equipment

Ward 5 - Muni-Wide

Type of Project New Asset - Acquisition and/or Installation

Municipal Function 23 - Fire Protection

Project Description and Scope

Regional Emergency Services (RES) currently has one 2003 urban pumper identified under the RMWB Asset Management Project with a score of four, which indicates poor mechanical condition and recommends replacement. The RES Emergency Vehicle Life Cycle Replacement policy supports the need to replace this unit (311) as it has exceeded its expected lifecycle of 15 years. The replacement of this vehicle will ensure a reliable fire suppression response to meet RES service delivery standards, the project is projected to be completed in Q4 of budget year.

Project Cash Flows

Year	Total Annual Cost	Federal Grant	Provincial Grant	Reserve	Other
2021 & Prior	120,000				
2022	1,080,000				
2023	-				
2024	-				
2025	-				
2026	-				
2027	-				
Thereafter	-				
Total Budget	1,200,000	-	-	-	-

Additional Funding Details

Business Case Created By Darren Clarke

Project Sponsor Branch Professional Services (RES)

Project Sponsor Department Regional Emergency Services

Project Delivery Branch Professional Services (RES)

Project Delivery Department Regional Emergency Services



22-309 - 2022 Ambulance Fleet Replacement

Capital Budget Request - EQUIPMENT

Project Name **2022 Ambulance Fleet Replacement** \$ **300,000**

Order Code Project Location Muni Wide
 Project Category Machinery & Equipment Ward 5 - Muni-Wide
 Type of Project Lifecycle - Acquisition and/or Installa Municipal Function 23 - Fire Protection

Project Description and Scope

Regional Emergency Services (RES) provides the Emergency Medical Services (EMS) for the Regional Municipality of Wood Buffalo through contract with Alberta Health Services (AHS). This contract ensures that RES can provide EMS with governance and financial support through AHS. Included in this contract is the provision to maintain a fleet of ambulances to provide a service level reasonable for a community of this size and call volume. Regional Emergency Services Fleet Staffing Structure and Replacement Planning Review recommends replacement at 8 years or 200,000 kms, and recommendations from Emergency Apparatus Technicians dictate that one ambulance must be replaced to fulfill the terms of the contract and to provide the Municipality with adequate service. The project will be completed in Q4 of budget year.

Project Cash Flows

Year	Total Annual Cost	Federal Grant	Provincial Grant	Reserve	Other
2021 & Prior	-				
2022	300,000				
2023	-				
2024	-				
2025	-				
2026	-				
2027	-				
Thereafter	-				
Total Budget	300,000	-	-	-	-

Additional Funding Details

Business Case Created By Darren Clarke
 Project Sponsor Branch Operations & Technical Services(RES)
 Project Sponsor Department Regional Emergency Services
 Project Delivery Branch Professional Services (RES)
 Project Delivery Department Regional Emergency Services



22-310 - Firefighter Health & Rehabilitation Unit (Replacement)

Capital Budget Request - EQUIPMENT

Project Name **Firefighter Health & Rehabilitation Unit (Replacement)** \$ **600,000**

Order Code Project Location Muni Wide
 Project Category Machinery & Equipment Ward 5 - Muni-Wide
 Type of Project New Asset - Acquisition and/or Instal Municipal Function 23 - Fire Protection

Project Description and Scope

Regional Emergency Services (RES) currently has one 2005 rehabilitation unit identified under the RMWB Asset Management Project with a score of four, which indicates poor mechanical condition and recommends replacement. This recommendation is supported by a third party Regional Emergency Services Fleet Staffing Structure and Replacement Planning Review completed in 2021, which recommends trailer replacement at 15 years. Replacement of the existing trailer unit with a self contained, truck mounted unit will greatly enhance the usability and accessibility of the unit for all fire responses and long duration calls, and support firefighter health and rehabilitation within the entire RMWB. In addition to rehabilitation, the unit will also support fire fighter health by providing a separate gross cleaning shower area to reduce transfer of unhealthy contaminants, which supports the clean cab concepts. The replacement of this unit will ensure a reliable health and rehabilitation unit to support RES service delivery standards. The project will be completed in Q4 of the 2022 budget year.

Project Cash Flows

Year	Total Annual Cost	Federal Grant	Provincial Grant	Reserve	Other
2021 & Prior	-				
2022	600,000				
2023	-				
2024	-				
2025	-				
2026	-				
2027	-				
Thereafter	-				
Total Budget	600,000	-	-	-	-

Additional Funding Details

Business Case Created By Darren Clarke
 Project Sponsor Branch Professional Services (RES)
 Project Sponsor Department Regional Emergency Services
 Project Delivery Branch Professional Services (RES)
 Project Delivery Department Regional Emergency Services



22-311 - Tanker Truck - Conklin (Replacement)

Capital Budget Request - EQUIPMENT

Project Name **Tanker Truck - Conklin (Replacement)** \$ **500,000**

Order Code _____ Project Location Conklin
 Project Category Machinery & Equipment Ward 4 - Conklin/ Janvier/Anzac/Gregoire Lake Esta
 Type of Project Lifecycle - Acquisition and/or Installa Municipal Function 23 - Fire Protection

Project Description and Scope

Regional Emergency Services (RES) currently has one 1999 Fire Tanker Truck in the Conklin fire station identified under the RMWB Asset Management Project with a score of four, which indicates poor mechanical condition and recommends replacement. The Regional Emergency Services Fleet Staffing Structure and Replacement Planning Review supports the need to replace this unit (504), as it has exceeded its expected lifecycle of 20 years and will have been in service for 24 years provided approval for 2022. The replacement of this vehicle will ensure a reliable fire suppression response to meet RES service delivery standards. The project will be completed in Q1 of 2023.

Project Cash Flows

Year	Total Annual Cost	Federal Grant	Provincial Grant	Reserve	Other
2021 & Prior	-				
2022	500,000				
2023	-				
2024	-				
2025	-				
2026	-				
2027	-				
Thereafter	-				
Total Budget	500,000	-	-	-	-

Additional Funding Details

Business Case Created By Darren Clarke
 Project Sponsor Branch Professional Services (RES)
 Project Sponsor Department Regional Emergency Services
 Project Delivery Branch Professional Services (RES)
 Project Delivery Department Regional Emergency Services



22-312 - 6X Light Fleet Lifecycle Replacement (2022)

Capital Budget Request - EQUIPMENT

Project Name

6X Light Fleet Lifecycle Replacement (2022)

\$

374,000

Order Code

Project Location

Muni Wide

Project Category

Machinery & Equipment

Ward

5 - Muni-Wide

Type of Project

Lifecycle - Acquisition and/or Installa

Municipal Function

23 - Fire Protection

Project Description and Scope

Regional Emergency Services (RES) currently has six light vehicles identified for replacement under the RMWB Asset Management Project with a score of four, which indicates poor mechanical condition and recommends replacement. The Regional Emergency Services Fleet Staffing Structure and Replacement Planning Review supports the need to replace these units as they have exceeded their expected lifecycle of ten years and the replacement of these vehicles has been deferred from previous budget years due to budget constraints. Additionally, one of the replacement vehicles will enhance RES fleet towing capacity with the Fort McKay fire department in order to meet National Safety Code requirement for towing of trailers. The project will be completed in Q4 of 2022.

Project Cash Flows

Year	Total Annual Cost	Federal Grant	Provincial Grant	Reserve	Other
2021 & Prior	-				
2022	374,000				
2023	-				
2024	-				
2025	-				
2026	-				
2027	-				
Thereafter	-				
Total Budget	374,000	-	-	-	-

Additional Funding Details

Business Case Created By

Darren Clarke

Project Sponsor Branch

Professional Services (RES)

Project Sponsor Department

Regional Emergency Services

Project Delivery Branch

Professional Services (RES)

Project Delivery Department

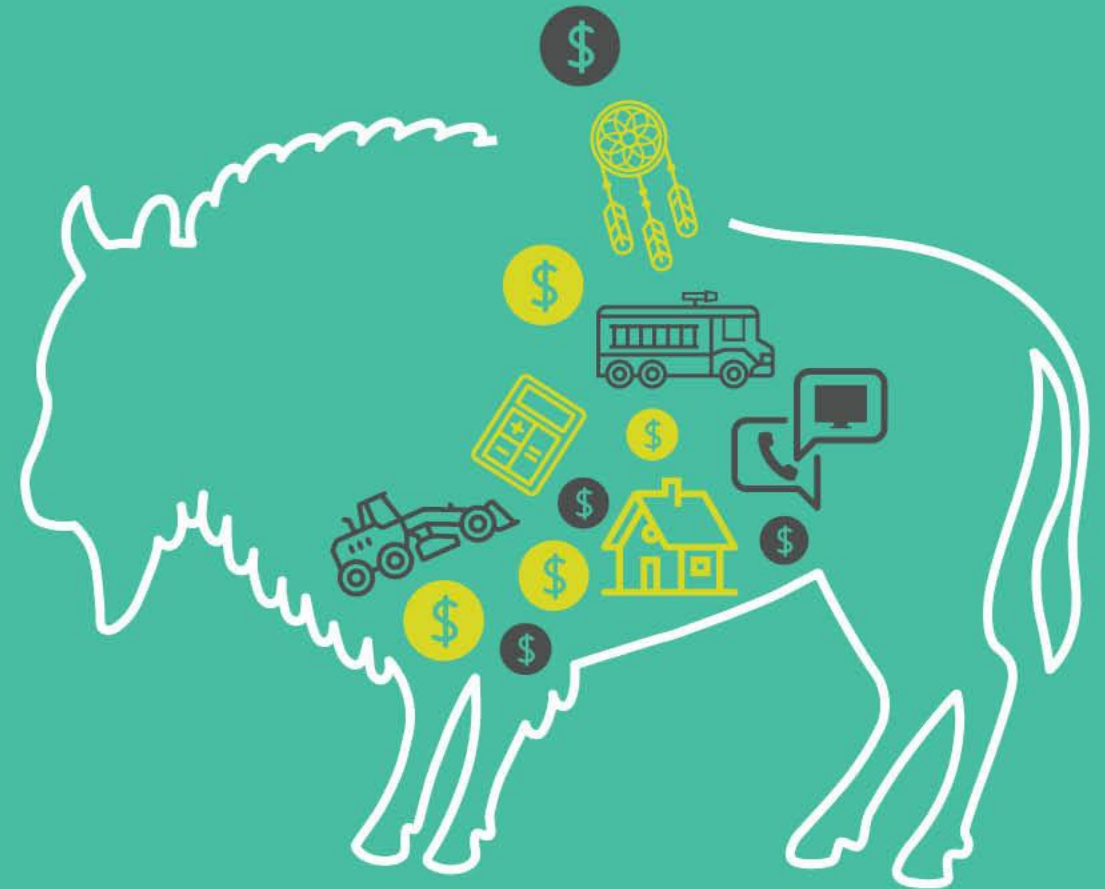
Regional Emergency Services

2022 Proposed Capital Budget

Department
Communications and Engagement

Presenter
Matthew Harrison, Director

Date
February 1 - 4, 2022



2022 Capital Budget Summary - Resourced (Funded)

Major Category	2021 & Prior Budget	2022 Proposed Budget	2023-2027 Plan	Total Budget
Public Facilities	-	-	-	-
Recreation and Culture	-	\$250,000	-	\$250,000
Transportation	-	-	-	-
TOTAL	\$0	\$250,000	\$0	\$250,000

2022 Capital Project

Project Name:	Installation of Additional Flag Poles at Municipal Facilities			
Reference No:	240	Sponsoring Department: Communications and Engagement		
Description:	Installation of flagpoles at Jubilee Centre where policy PRC-220 prescribes the addition of a Treaty 8 and Métis flag to fly at this location. Additional flagpoles may be installed, particularly in the rural hamlets, should there be a request to fly an Indigenous partner’s flag.			
Major Outcomes:	Fulfillment of Council Policy			
Single Year Project				
2021 & Prior Budget	2022 Budget Request	2023-2027 Plan	Total Budget All Years	
\$ 0	\$ 250,000	\$ 0	\$ 250,000	

2022 Capital Project Features



- ▲ Additional flagpoles for Indigenous flags will be added at Jubilee Centre.



- ◀ An example of raising an Indigenous partner's flag: On August 18, 2021, the Municipality raised the Willow Lake Métis Nation flag in Anzac.

Questions?

Legend - By Type	
Other than first year of a multi-year project	
First year of a multi-year project	
Single year project	
Equipment Project	

Final

COMMUNICATIONS AND ENGAGEMENT

2022 Reference	Budget Year	Exp I/O	Project Name	Sponsor Dept	Delivery Dept	2021 & Prior Approved	2022 Request	2023 Request	2024 Request	2025 Request	2026 Request	2027 + Request	Total Budget All years
22-240	2022	New	Installation of Additional Flag Poles at Municipal Facilities	C&E	PW	-	250,000	-	-	-	-	-	250,000
	TOTAL					-	250,000	-	-	-	-	-	250,000



22-240 - Installation of Additional Flag Poles at Municipal Facilities

Capital Budget Request - CONSTRUCTION

Project Name	Installation of Additional Flag Poles at Municipal Facilities			\$	250,000
Order Code		Project Location	Muni Wide		
Project Category	Parks/Recreation	Ward	5 - Muni-Wide		
Type of Project	Capital Grant	Municipal Function	19 - Other Gen Gov't Serv.		

Project Description and Scope

At the July 13, 2021 Council meeting, Council adopted an updated Flag Policy, PRC-220, replacing legislation that dated back to 1987. One of the key areas updated as part of the revised policy is the inclusion of Indigenous flags. To that end, in addition to the motion recommending the passage of the Policy, included in the Council Report was a request for \$250,000 from the Capital Infrastructure Reserve. The funds were to be used for the installation of additional flagpoles at the Jubilee Centre (where the policy prescribes the addition of a Treaty 8 flag and Métis flag to fly at that location), as well as to accommodate additional flagpole installation in rural hamlets should there be a request to fly an Indigenous group's flag (which was seen, for example, in Anzac in August 2021). Based on conversations with the Municipality's Facilities group, most flagpoles are estimated to cost \$5,000 - \$10,000. However, the cost of the work at Jubilee Centre is estimated at \$20,000-\$30,000 because the flag poles at Jubilee Centre are oversized, on forty-foot pilings, and the work includes moving and reinstalling existing flags, and installing new flag poles. This working did not occur in the later half of 2021 and the Capital Infrastructure Reserve was not drawn for. Therefore, it is the intent to request this funding as part of the 2022 Capital Budget process. Communications and Engagement is the sponsoring department, with Public Works as the delivery department. Permission has been secured from Alberta Infrastructure, which is the owner of the Jubilee Centre, to install additional flagpoles there.

Project Cash Flows

Year	Total Annual Cost	Federal Grant	Provincial Grant	Reserve	Other	Debenture
2021 & Prior	-					-
2022	250,000					-
2023	-					-
2024	-					-
2025	-					-
2026	-					-
2027	-					-
Thereafter	-					-
Total Budget	250,000	-	-	-	-	-

Additional Funding Details

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Business Case created by	Matthew Harrison
Project Sponsor Branch	Public Engagement (C&E)
Project Sponsor Department	Communications and Engagement
Project Delivery Branch	Facilities
Project Delivery Department	Public Works



COUNCIL REPORT

Meeting Date: February 3, 2022

Subject: 2022 Budget and 2023 - 2024 Financial Plan

APPROVALS:

Jamie Doyle

Director

Chief Administrative Officer

Recommended Motion:

1. THAT the 2022 Operating Budget, in the amount of \$XXX be approved, representing \$XXX for Municipal operations, and \$XXX as a funding transfer for reserves and capital purposes, be approved.
2. THAT the 2023 – 2024 Financial Plan in the amount of \$XXX and \$XXX respectively, with funding transfers for capital purposes of \$XXX and \$XXX respectively, be used as the basis for the development of the respective subsequent budgets, and
3. THAT the 2022 Capital Budget in the amount of \$XXX, \$XXX Public Art fund transfer, totaling \$XXX be approved.

Summary:

The *Municipal Government Act* (MGA) requires that every Alberta municipality approve a budget prior to passing a property tax bylaw. It is advantageous for a municipality to approve a budget prior to the start of the budget year to avoid delays or disruptions in planned activities for the upcoming year.

Background:

The 2022 Operating Budget, 2023 - 2024 Financial Plan is aligned with the 2017 - 2021 Strategic Plan and represents a continuation of funding allocations aimed at maintaining assets, providing quality core services and construction of capital assets to support municipal operations and enhance the quality of life for the residents of the region. An updated Strategic Plan will be created for Council's new term.

The 2022 Operating Budget, 2023 - 2024 Financial Plan provides base information that will be used to develop the 2022 - 2024 Fiscal Management Strategy.

Budget/Financial Implications:

The 2022 Proposed Operating Budget, 2023 - 2024 Financial Plan is providing the spending limits for the operations of the Municipality and the continuation of approved capital projects.

Rationale for Recommendation:

The 2022 Proposed Operating Budget, 2023 - 2024 Financial Plan is a culmination of a series of review and prioritization meetings of Council concluded on February 4, 2022. The 2022 Operating Budget, 2023 - 2024 Financial Plan provides for the continuation of operations and capital funding requirements for the Municipality for 2022.

Strategic Priorities:

Responsible Government