



Special Council Meeting

Council Chambers
Municipal Building - Jubilee Centre
9909 Franklin Avenue, Fort McMurray

Monday, December 10, 2007
6:00 p.m.

Agenda

Call to Order

Opening Prayer

Adoption of Agenda

Reports

- A. 2008 Capital Budget; 2009 – 2012 Financial Plan
- B. 2008 Operating Budget; 2009 – 2010 Financial Plan
- C. Fort McMurray Regional Landfill – Cell 1. Phase II Award

Adjournment

REGIONAL MUNICIPALITY OF WOOD BUFFALO COUNCIL REPORT

To:	Mayor and Council
From:	Corporate Services
Date:	December 10, 2007
Subject:	2008 Capital Budget; 2009 – 2012 Financial Plan

ISSUE:

Present and receive approval for the 2008 Capital Budget; 2009 – 2012 Financial Plan to comply with *Municipal Government Act Section 245*.

HISTORY:

The budget development process commenced early in 2007. The first step in the process was the approval of Capital Budget Guidelines by the Senior Leadership Team. The Capital Budget Guidelines remained relatively unchanged from the guidelines utilized in 2006 for the 2007 Capital Budget. Included in the guidelines were seven criteria as follows:

1. Health or safety issue
2. Legislation changes
3. Maintenance of existing assets
4. Maintaining current service levels
5. Increased efficiencies
6. Increase in level of existing service
7. New service

Each capital budget request was evaluated based on the seven criteria, placed on a matrix, and weighted to determine an overall Corporate Priority Score. The Corporate Priority Score is a useful tool to determine the overall importance of a project from the corporate perspective in order to most efficiently allocate our scarce resources. In an attempt to further refine the projects, due to limited funding, the Directors met with departmental staff and revised priorities using the following set of criteria:

1. Critical infrastructure
2. Space/accommodation
3. Equipment/fleet additions that are connected to the hiring of additional staff in 2008
4. Dependencies/timing between capital projects

The above-mentioned exercise resulted in a capital listing in corporate priority order to which available funding was applied. Debt financing was applied to the Council-approved debt limit of 85% of the maximum limit. Capital requests that were not allocated available funding are referred to as “unfunded” and appear at the bottom of the capital listing for each applicable year. Projects on the unfunded listing are waiting in the cue until one or more of the following take place:

- Additional funding becomes available
- A change in the project’s corporate priority
- A change in other resource capacity ie. Internal and external resources
- Consideration given during the development of the 2009 Capital Budget

Capital projects appearing on the “unfunded” listing do not receive Council approval; therefore they are unable to proceed until such time as funding can be secured. A capital budget amendment would be requested at that time.

ANALYSIS:

Attachment 1 itemizes the specific capital projects for 2008 - 2012. Significant investment is proposed in infrastructure as well quality of life projects that provide balance to a community.

As the municipality continues to increase its debt, the impact of the debt service (principal and interest payments) will play a bigger role in the decision making process. The impact of the debt service has been delayed since many of the large capital projects currently underway are only now drawing the approved debt.

In addition, the Alberta Capital Finance Authority advanced a \$136 million loan to the Municipality on June 15, 2006. Proceeds from this loan are being used to fund the Wastewater Treatment Plant project. The Province of Alberta has provided a special grant to subsidize the full amount of semi-annual interest cost for the first four years on the loan. In addition, the principal repayment is deferred for four years, starting in 2010.

The 2008 Capital Budget includes proposed capital project costs totaling \$ 310,480,651 funded as follows:

Provincial Government Grants	\$ 63,787,433
Federal Government Grants	6,217,783
Debenture Debt Financing	172,307,590
Financial Reserves	55,709,602
PAYG (Pay As You Go – funded from 2008 operating budget)	4,458,243
Other (Developer Contributions, Donations, etc.)	<u>8,000,000</u>
 Total Capital Project Costs	 <u>\$ 310,480,651</u>

The 2009 – 2012 Financial Plan proposed capital project costs are as follows:

2009	\$ 263,213,298
2010	181,286,958
2011	135,143,750
2012	175,178,667

Although it may appear as though the 2009 – 2012 Financial Plan proposed capital project costs decrease, it is due to a lack of available funding that has placed the majority of the projects requested on the “Unfunded” listing. Future funding alternatives will have to be explored more fully along with the timing of specific infrastructure requirements.

In conclusion, the 2008 Capital Budget, 2009 – 2012 Financial Plan present the capital priorities of the organization based on current information available. Information contained within the 2009 – 2012 Financial Plan will be utilized as the basis for the development of the respective subsequent budgets. The capital budget will continue to be a very dynamic document as priorities, funding, capital estimates and timing of infrastructure change.

ATTACHMENT:

1. 2008-2012 Capital Budget & Financial Plan (Corporately Prioritized)
2. 2008-2012 Capital Budget & Financial Plan (Departmentally Sorted)

ADMINISTRATIVE RECOMMENDATIONS:

1. THAT the proposed 2008 Capital Budget in the amount of \$ 310,480,651, as set out in Attachment 1 – Regional Municipality of Wood Buffalo 2008-2012 Capital Budget and Financial Plan, dated December 10, 2007, be approved; and
2. THAT the proposed 2009–2012 Capital Financial Plan, as set out in Attachment 1 – Regional Municipality of Wood Buffalo 2008-2012 Capital Budget and Financial Plan, dated December 10, 2007, be used as the basis for development of the respective subsequent budgets.

Regional Municipality of Wood Buffalo

2008 - 2012 Capital Budget & Financial Plan - Corporately Prioritized

Project Name	Ward	Priority Score	Total Annual Cost	Unfunded	Total Provincial Grants	Total Federal Grants	Reserve	Other	Operating Budget	Debtenture Financing	Term	Annual Payment	Additional Details
First year of a multiple year project	MW = Municipality-Wide Project												
Other than first year of a multiple year project	CW = Council Workshop												
2008 Capital Budget - Funded													
Waste Water Treatment Plant	1	78	33,400,000		29,400,000			4,000,000					[Total \$226,355,000]
Franklin/Reidel Upgrade and Rehabilitation	1	78	3,503,147							3,503,147	10	465,919	Yr 2 of 2 [Total \$3,537,298]
Forcemains - Liftstation 1B to WWTP	1	78	35,000,000		2,627,673					32,372,327	10	4,305,519	Yr 1 of 2 [Total \$40,000,000]
East Lower Townsite Loop Road	1	78	3,550,000		2,662,500		887,500						[Total \$13,777,870]
RES Mobile Fire Training Tower & Vehicle	1	78	675,000							675,000	5	157,950	
Regional Landfill	1	74	4,347,500		2,985,700			50,000		1,311,800	20	112,815	[Total \$26,480,000]
Tolen Bridge Rehabilitation	1	72	550,000							550,000	25	42,350	Yr 2 of 2 [Total \$600,000]
Fort MacKay Bridge Replacement	2	72	7,100,000		6,390,000					710,000	25	54,670	Yr 1 of 3 [Total \$21,100,000] GAP
Sewer Main Replacement 2008	1	72	2,000,000			1,620,752				379,248	20	32,615	New Deal
Water Main Replacement 2008	1	72	4,000,000		4,000,000								AMIP
WTP High Voltage Rehabilitation 2008	1	72	2,000,000							2,000,000	10	266,000	
WTP Security System Upgrade	1	72	500,000							500,000	5	117,000	
Fort Chipewyan WTP Back-Up Power Supply	2	72	800,000			400,000				400,000	10	53,200	INAC 50%
RCMP Facility	1	66	2,323,902		2,323,902								AMIP
King St/Franklin Ave Traffic Signal	1	66	295,000		221,250				73,750				Basic Capital 75%
Hospital St/Manning Ave Traffic Signal	1	66	295,000		221,250				73,750				Basic Capital 75%
Fort Chipewyan Pumphouse/Lift Station #2 Auxiliary Power Supply	2	66	250,000			125,000				125,000	10	16,625	INAC 50%
Timberlea Pumphouse Upgrade	1	66	1,500,000							1,500,000	10	199,500	Yr 1 of 2 [Total \$5,500,000]
Downtown Sewer Capacity Increase 2008	1	66	500,000							500,000	20	43,000	
Gregoire East Sanitary Outfall	1	66	14,520,000							14,520,000	10	1,931,160	
Lift Station 1A - Pump Upgrades	1	66	3,900,000							3,900,000	10	518,700	
South Municipal Facility (Fire Hall)	1	66	4,610,005							4,610,005	25	354,970	Yr 1 of 3 [Total \$11,525,013]
In Vehicle Computers	1	66	300,000							300,000	5	70,200	
Anzac Sewage Lagoon Upgrade	4	60	5,000,000				5,000,000						Yr 2 of 3 [Total \$5,500,000] 75% W/WWG rec'd in 2009
Athabasca Water Treatment Plant Expansion	1	60	4,998,600							4,998,600	20	429,880	Total [\$24,798,600]
Conklin Water Treatment Plant Expansion	4	60	2,305,000		1,728,750		576,250						Yr 2 of 2 [Total \$11,000,000] W/WWG
Infrastructure Relocation Highway 63	1	60	8,000,000							8,000,000	10	1,064,000	Yr 1 of 2 [Total \$20,000,000]
MacDonald Island Redevelopment	1	60	47,204,129					2,800,000		44,404,129	25	3,419,118	[Total \$147,077,027] Corporate Sponsorship
Keyano Area Water & Sewer Trunks	1	60	550,000					550,000					Yr 3 of 3 [Total \$8,139,500] Developer Contribution
Keyano Area Roads	1	60	500,000					500,000					[Total \$5,000,000] Developer Contribution
Keyano Area Access - Lower Townsite East End Loop	1	60	4,506,000				4,506,000						[Total \$22,343,000]
Confederation Way - Third East Bound Lane	1	60	2,500,000				2,500,000						Yr 1 of 2 [Total \$5,000,000]
Partial Renovation of Hardin Street Building	1	60	300,000				300,000						
Emergency Management Operation System	1	60	81,000						81,000				
Leasehold Improvements - Timberlea Landing	1	60	4,273,000				4,273,000						Yr 2 of 2 [Total \$6,000,000]
Fort Chipewyan Sewage Lagoon Upgrade	2	57	4,217,232		1,581,462	2,108,616	527,154						Yr 2 of 3 [Total \$10,502,400] INAC, W/WWG
MacKenzie, Beaconhill Pumphouse, King St Booster Station	1	54	11,300,000		6,192,019		5,107,981						Yr 2 of 3 [Total \$18,500,000] AMIP
Light Equipment & Fleet Replacements 2008	MW	54	295,968						295,968				
WWTP Sand and Mud Dewatering Pad	1	54	2,000,000							2,000,000	10	266,000	
Lift Station Upgrades (South)	1	54	500,000							500,000	10	66,500	Yr 1 of 3 [Total \$10,500,000]
Traffic Controller Upgrade 2008	1	54	200,000		150,000				50,000				Basic Capital 75%
Heavy Equipment & Fleet Replacements 2008	MW	54	2,177,335		843,448	630,082	437,863		265,942				New Deal - Transit, Basic Capital
WTP Administration Renovations	1	54	3,000,000							3,000,000	15	303,000	
Rural & Urban Emergency Vehicle Fleet Replacement	MW	54	2,410,000					100,000		2,310,000	10	307,230	WUI Reserve
Server Replacement 2008	1	54	90,000						90,000				
Large Format Plotters & Scanner	1	54	98,000						98,000				
Upgrade Pressure Reducing Valves 2008	1	54	1,500,000							1,500,000	10	199,500	
Urban Road Rehabilitation 2008	1	54	8,000,000		1,333,333	1,333,333				5,333,334	10	709,333	CAMRIF
Heavy Equipment & Fleet Purchases 2008	MW	54	5,945,000				5,945,000						
Transit Bus Addition 2008	1	54	850,000				850,000						
Light Equipment & Fleet Purchases 2008	MW	54	3,089,833						3,089,833				
Roads/Fleet & Transit Shared Facility	1	54	300,000							300,000	20	25,800	Yr 1 of 3 [Total \$48,000,000]
Land Acquisition	1	CW	32,000,000							32,000,000	25	2,464,000	Yr 2 of 2 [Total \$35,000,000]
Transit Bus Shelter Replacements & Additions	1	CW	200,000				200,000						
Solid Waste Office/Shop	1	48	105,000							105,000	20	9,030	Yr 1 of 2 [Total \$5,500,000]
WTP Equipment Storage Facility	1	48	1,050,000				1,050,000						Yr 2 of 2 [Total \$1,200,000]
Thickwood Heights/Timberlea Multiuse Facility	1	48	250,000				250,000						Yr 2 of 4 [Total \$35,000,000]
Storage Shelter for Hall #1	1	48	90,000						90,000				
Anzac Truck Fill	4	45	8,700,000				8,700,000						Yr 2 of 3 [Total \$9,500,000]
Lower Townsite West Loop Road	1	45	150,000				150,000						Yr 1 of 5 [Total \$50,200,000]
Hwy 63 Collector - Distributor Road Impacts	1	45	2,000,000				2,000,000						Yr 1 of 5 [Total \$110,000,000]
Fort Chipewyan Rural Scada & PLC Upgrades	2	42	1,000,000				1,000,000						
Platoon Captain Incident Commander Vehicle	1	42	50,000						50,000				

Regional Municipality of Wood Buffalo 2008 - 2012 Capital Budget & Financial Plan - Corporately Prioritized

Project Name	Ward	Priority Score	Total Annual Cost	Unfunded	Total Provincial Grants	Total Federal Grants	Reserve	Other	Operating Budget	Debt/Financing	Term	Annual Payment	Additional Details
Fire Prevention Vehicles (2)	1	42	50,000						50,000				
SCBA Compressor - Sapræ Fire Hall	3	42	30,000						30,000				
Playground Upgrades & Replacements 2008	1	36	1,425,000		1,126,146		298,854						MSI
Sportsfield Restoration Slopitch - Syncrude/Timberlea Athletic Park	1	36	750,000				750,000						
Birchwood Trail Rehabilitation	1	34	5,375,000				5,375,000						
Central Business District Roadway Redevelopment	1	33	500,000				500,000						Yr 1 of 5 [Total \$28,800,000]
MCI Emergency Preparedness Unit	1	30	250,000				250,000						
Electronic Permitting	1	24	80,000						80,000				Yr 2 of 2 [Total \$350,000]
Extended Cab 1/2 with Truck Box	1	24	40,000						40,000				
Rural Core Amenities - Anzac	4	18	1,900,000				1,900,000						
Community Placemaking 2008	1	CW	2,100,000				2,100,000						
Vista Ridge Septic System	3	CW	125,000				125,000						
Vista Ridge Tube Park Lift	3	CW	150,000				150,000						
Total 2008 Funded Projects			310,480,651		63,787,433	6,217,783	55,709,602	8,000,000	4,458,243	172,307,590		18,005,585	

2008 Capital Requests - Unfunded

E-Government - Citizen Access	MW	72	2,000,000	2,000,000									Yr 1 of 3 [Total 5,200,000]
Fort Chipewyan Airport Terminal	2	72	300,000	300,000									Yr 1 of 2 [Total \$3,300,000]
Jubilee Centre Renovation	1	CW	3,800,000	3,800,000									Yr 1 of 4 [Total \$11,425,000]
Civic Centre	1	66	1,000,000	1,000,000									Yr 2 of 5 [Total \$165,000,000]
RCMP Cellblock & Downtown Storefront	1	66	12,500,000	12,500,000									Yr 1 of 2 [Total \$25,000,000]
Administration Building	1	66	1,000,000	1,000,000									Yr 1 of 3 [Total \$20,200,000]
Dickinsfield Snow Storage Site	1	57	3,000,000	3,000,000									
Road Maintenance Yard - Deicing Material Storage	1	57	3,400,000	3,400,000									
Jubilee Bldg - Glycol Sprinkler Loop & Backflow Preventors	1	57	400,000	400,000									
MacAlpine Crescent Infrastructure Upgrade	1	54	10,000,000	10,000,000									
Sidewalk Rehabilitation Program 2008	1	54	1,000,000	1,000,000									
Miskanaw Golf Course Rehabilitation 2008	1	54	600,000	600,000									
Financial Software	MW	54	600,000	600,000									Yr 2 of 3 [Total \$1,900,000]
Hwy 63 North Surface Improvement	2	54	1,100,000	1,100,000									
Storm Main Replacement 2008	1	54	1,600,000	1,600,000									
Fort Chipewyan Quarry Road Widening	2	54	100,000	100,000									
Jubilee Bldg - Hot Water Distribution System	1	51	620,000	620,000									RMWB portion only
Jubilee Bldg - Air Terminal Boxes Replacement	1	51	260,000	260,000									RMWB portion only
Jubilee Bldg - Ventilation System Repair	1	51	285,000	285,000									RMWB portion only
Jubilee Bldg - Air System Filtration Upgrade	1	51	210,000	210,000									RMWB portion only
Jubilee Bldg - Airmakeup AHU 6 Repair	1	51	225,000	225,000									
Fort Chipewyan Winter Road Improvements 2008	2	51	250,000	250,000									
Call Centre Module	MW	48	1,500,000	1,500,000									
Automatic Vehicle Locator (GPS)	1	48	500,000	500,000									
Communications Department Vehicle	1	48	55,000	55,000									
Central Traffic Management System	1	48	150,000	150,000									
Council Chambers Roofing	1	48	130,000	130,000									RMWB portion only
Curb Cocks Program 2008	2	48	50,000	50,000									
Rural Road Rehabilitation - Gregoire Lake Estates	4	48	2,020,000	2,020,000									
Father Mercredi Track Restoration	1	48	775,000	775,000									
Decommissioning Anzac Intake, Thickwood Booster & Pumphouse	1	43	2,500,000	2,500,000									
Mechanical Compost Turner	1	42	250,000	250,000									
Fort McMurray Truck Fill Pavement	1	42	1,800,000	1,800,000									
Fort Chipewyan Airport Perimeter Fence	2	42	583,445	583,445									
Lower Townsite Parkade & Office Building	1	42	2,500,000	2,500,000									Yr 1 of 3 [Total \$71,500,000]
Land Acquisition - Lower Townsite Parkade & Office Bldg	1	42	10,000,000	10,000,000									
Satellite Office Space	MW	42	460,000	460,000									
Borealis Lake Intake	1	42	225,000	225,000									
Community Signage	1	42	95,000	95,000									
Safety Coordinator Vehicles (2)	1	42	100,000	100,000									
Saline Creek Plateau - Off Site Services	1	42	5,000,000	5,000,000									Yr 1 of 3 [Total \$212,810,000]
St. Paul's/Thickwood Community Park Upgrades	1	42	1,825,000	1,825,000									

Regional Municipality of Wood Buffalo

2008 - 2012 Capital Budget & Financial Plan - Corporately Prioritized

Project Name	Ward	Priority Score	Total Annual Cost	Unfunded	Total Provincial Grants	Total Federal Grants	Reserve	Other	Operating Budget	Debt/Financing	Term	Annual Payment	Additional Details
RMWB Driver Training Ground	1	39	1,250,000	1,250,000									
Fort Chipewyan WTP Valve Changeout	2	39	150,000	150,000									
Father Beaugard/Ecole Boreal Community Park Upgrades	1	37	515,000	515,000									
Trail Connectors - Wood Buffalo/Dickinsfield/TAP	1	37	600,000	600,000									
Draper Road Upgrading	1	36	4,000,000	4,000,000									Yr 2 of 4 [Total \$15,270,000]
Real Martin Land Development	1	36	6,000,000	6,000,000									
Outdoor Walled Events Tent	1	36	35,000	35,000									
Sportsfield Restoration Soccer - Westwood	1	36	605,000	605,000									
Gregoire Outdoor Rink & Amenities	1	36	725,000	725,000									
Urban & Rural Cemetery Development	1	31	4,600,000	4,600,000									Yr 1 of 2 [Total \$8,100,000]
Rural Road Rehabilitation - Fort MacKay	2	30	2,000,000	2,000,000									
Horse Pasture Regional Park	1	30	1,675,000	1,675,000									Yr 1 of 2 [Total \$4,100,000]
Lakewood Trailhead	1	30	275,000	275,000									
Off-Hwy Vehicle Staging Areas & Trails	1	27	1,625,000	1,625,000									
South-East Pump Station Access Road	1	24	610,000	610,000									
South Industrial Park - Off Site Services	1	24	2,000,000	2,000,000									Yr 1 of 4 [Total \$400,000,000]
South Industrial Park - Land Acquisition	1	24	2,500,000	2,500,000									Yr 1 of 4 [Total \$10,000,000]
Thickwood/Confederation Improvements	1	24	500,000	500,000									
Parsons Creek & West Growth Area - Off Site Services	1	24	37,466,000	37,466,000									Yr 1 of 5 [Total \$866,190,000]
Thickwood Arena Storage Shed	1	24	200,000	200,000									
RCMP Municipal Vehicles (2)	1	21	80,000	80,000									
Prairie Creek Trail Connector	1	19	600,000	600,000									
Fort Chipewyan Landfill Building	2	18	75,000	75,000									
Festival Site Arts & Culture Centre	1	18	2,625,000	2,625,000									Yr 1 of 3 [Total \$10,375,000]
Father Mercredi Fitness Training Space Capital Grant	1	18	150,000	150,000									
Lower Townsite Watermain Twinning & Looping	1	14	3,700,000	3,700,000									Yr 1 of 5 [Total \$69,200,000]
Warm-Up/Maintenance Facilities - Outdoor Rinks	1	13	2,000,000	2,000,000									
Transit Stop Pullout - Oil Sands Discovery Centre	1	12	1,050,000	1,050,000									Yr 1 of 2 [Total \$3,050,000]
Fort Chipewyan Sandy Bay Subdivision 2008	2	12	100,000	100,000									
Syncrude/Timberlea Athletic Park Expansion	1	12	500,000	500,000									Yr 1 of 2 [Total \$4,625,000]
Fine Arts Centre Partnership (Matching Grant)	1	3	1,000,000	1,000,000									Yr 1 of 2 [Total \$2,000,000]
Total 2008 Unfunded Projects			153,979,445	153,979,445									

Regional Municipality of Wood Buffalo

2008 - 2012 Capital Budget & Financial Plan - Corporately Prioritized

Project Name	Ward	Priority Score	Total Annual Cost	Unfunded	Total Provincial Grants	Total Federal Grants	Reserve	Other	Operating Budget	Debt/Financing	Term	Annual Payment	Additional Details
2009 Capital Plan - Funded													
Waste Water Treatment Plant	1	90	8,500,000		8,500,000								[Total \$226,355,000]
Force mains - Liftstation 1B to WWTP	1	78	5,000,000		2,627,673					2,372,327	10	315,519	Yr 2 of 2 [Total \$40,000,000]
Regional Landfill	1	74	2,000,000		1,750,000					250,000	20	21,500	[Total \$26,480,000]
E-Government - Citizen Access	MW	72	2,000,000						2,000,000		5	468,000	Yr 2 of 3 [Total \$5,200,000]
Fort MacKay Bridge Replacement	2	72	7,000,000		6,300,000				700,000		25	53,900	Yr 2 of 3 [Total \$21,100,000]
Fort Chipewyan Airport Terminal	2	72	3,000,000						3,000,000		20	258,000	Yr 2 of 2 [Total \$3,300,000]
Jubilee Centre Renovation	1	72	3,100,000		3,100,000								Yr 2 of 4 [Total \$11,425,000]
RCMP Cellblock & Downtown Storefront	1	66	12,500,000						12,500,000		25	962,500	Yr 2 of 2 [Total \$25,000,000]
Timberlea Pump House Upgrade	1	66	4,000,000		4,000,000								Yr 2 of 2 [Total \$5,500,000]
Civic Centre	1	66	12,000,000						12,000,000		25	924,000	Yr 3 of 5 [Total \$165,000,000]
Administration Building	1	66	9,850,000						9,850,000		25	758,450	Yr 2 of 3 [Total \$20,200,000]
South Municipal Facility (Fire Hall)	1	66	4,610,005		4,610,005								Yr 2 of 3 [Total \$11,525,013]
Fire Hall Traffic Advisory Lights	1	66	27,318						27,318				Yr 1 of 2 [Total \$109,273]
Infrastructure Relocation Highway 63	1	60	12,000,000		10,000,000					2,000,000	10	266,000	Yr 2 of 2 [Total \$20,000,000]
Athabasca Water Treatment Plant Expansion	1	60	3,000,000		3,000,000								Total [\$24,798,600]
Anzac Sewage Lagoon Upgrade	4	60			3,750,000		(3,750,000)						Yr 3 of 3 [Total \$5,500,000] Reserve repayment
East Lower Townsite Loop Road	1	60	2,329,000		1,746,750		582,250						[Total \$13,777,870]
Archie Simpson Arena	2	CW	665,375				365,375	300,000					Yr 2 of 2 [Total \$6,743,669] Donations
Fort Chipewyan Sewage Lagoon Upgrade	2	57	6,141,600		2,303,100	3,070,800	767,700						Yr 3 of 3 [Total \$10,502,400]
Financial Software	MW	54	1,200,000							1,200,000	5	280,800	Yr 3 of 3 [Total \$1,900,000]
Lift Station Upgrades (South)	1	54	5,300,000		5,300,000								Yr 2 of 3 [Total \$10,500,000]
MacKenzie, Beaconhill Pump House, King St Booster Station	1	54	6,500,000		5,034,986		1,465,014						Yr 3 of 3 [Total \$18,500,000]
Roads/Fleet & Transit Shared Facility	1	54	23,700,000						23,700,000		25	1,824,900	Yr 2 of 3 [Total \$48,000,000]
Solid Waste Office/Shop	1	48	5,395,000						5,395,000		25	415,415	Yr 2 of 2 [Total \$5,500,000]
Thickwood Heights/Timberlea Multiuse Facility	1	48	8,050,000		1,126,146	2,026,472			4,897,382		15	494,636	Yr 3 of 4 [Total \$35,000,000]
Anzac Truck Fill	4	45	400,000		150,000		250,000						Yr 3 of 3 [Total \$9,500,000]
Lower Townsite West Loop Road	1	45	11,650,000		2,597,604				9,052,396		20	778,506	Yr 2 of 5 [Total \$50,200,000]
Hwy 63 Collector - Distributor Road Impacts	1	45	21,000,000				14,000,000		7,000,000		15	707,000	Yr 2 of 5 [Total \$110,000,000]
Saline Creek Plateau - Off Site Services	1	42	82,295,000				60,010,000		22,285,000		10	2,963,905	Yr 2 of 3 [Total \$212,810,000]
Total 2009 Funded Projects			263,213,298		65,896,264	5,097,272	73,690,339	300,000	27,318	118,202,105		11,493,031	

2009 Capital Requests - Unfunded

Hwy 881 Joint (RCMP/RES) Facility with Medical Rescue	1	60	1,475,000	1,475,000									Yr 1 of 3 [Total \$5,900,000] RES portion only
Lower Townsite Parkade & Office Building	1	42	31,850,000	31,850,000									Yr 2 of 3 [Total \$71,500,000]
Decommissioning of Stoney Mtn Sewage Lagoon	4	39	500,000	500,000									
Saprae Creek Culvert Bridge	3	36	3,010,000	3,010,000									
Franklin Avenue Connector to New Bridge	1	36	20,000	20,000									Yr 1 of 2 [Total \$6,020,000]
WTP High Voltage Rehabilitation 2009	1	36	2,000,000	2,000,000									
Cornwall Lift Station	1	36	500,000	500,000									Yr 1 of 3 [Total \$5,500,000]
Sewer Main Replacement 2009	1	36	3,000,000	3,000,000									
Water Main Replacement 2009	1	36	6,000,000	6,000,000									
Fort Chipewyan Water Line Replacement	2	36	350,000	350,000									
Fort Chipewyan Lake Intake Water Circulation System	2	36	60,000	60,000									
Firebag Bridge Rehabilitation	2	36	1,000,000	1,000,000									Yr 1 of 2 [Total \$25,000,000]
Fort Chipewyan Blue Shop Roof Upgrade	2	36	240,000	240,000									
Draper Road Upgrading	1	36	5,000,000	5,000,000									Yr 3 of 4 [Total \$15,270,000]
Father Turcotte/Dr Clark Community Park Upgrades	1	36	975,000	975,000									
Playground Upgrades - Replacements 2009	1	36	525,000	525,000									
Vista Ridge Lift System	3	36	80,000	80,000									
Sportsfield Restorations Soccer - St. Anne's School	1	36	625,000	625,000									
Rural Core Amenities - Fort MacKay	2	36	700,000	700,000									
Utility Operations Skidsteer	1	33	60,000	60,000									
Janvier Sewage Lagoon Upgrade	4	33	200,000	200,000									Yr 1 of 2 [Total \$2,000,000]
Downtown Sewer Capacity Increase 2009	1	33	10,000,000	10,000,000									
Lower Townsite Reservoir Replacement	1	33	4,000,000	4,000,000									Yr 1 of 2 [Total \$30,000,000]
North High Lift Replacement	1	33	500,000	500,000									Yr 1 of 2 [Total \$5,500,000]
Fort Chipewyan Emergency Storage Tanks	2	33	80,000	80,000									
Central Business District Roadway Redevelopment	1	33	2,800,000	2,800,000									Yr 2 of 5 [Total \$28,800,000]
Abasand/Waterways/Longboat Landing Trail Connectors	1	33	725,000	725,000									
Sportsfield Restorations Slopitch - Syncrude TAP	1	33	400,000	400,000									
Rural Community Placemaking	2, 4	33	400,000	400,000									
Birchwood Trail Network Expansion	1	33	3,125,000	3,125,000									
Platform Ladder Truck	1	33	1,456,000	1,456,000									

Regional Municipality of Wood Buffalo

2008 - 2012 Capital Budget & Financial Plan - Corporately Prioritized

Project Name	Ward	Priority Score	Total Annual Cost	Unfunded	Total Provincial Grants	Total Federal Grants	Reserve	Other	Operating Budget	Debt/Future Financing	Term	Annual Payment	Additional Details
Ambulances (2)	1	33	624,000	624,000									
Urban & Rural Cemetery Development	1	31	3,500,000	3,500,000									Yr 2 of 2 [Total \$8,100,000]
Solid Waste Rock Truck	1	30	230,000	230,000									
Conklin Transfer Station & Recycling Depot	4	30	1,800,000	1,800,000									
Rural Servicing - Anzac & Draper Road	3, 4	30	45,000,000	45,000,000									
Fort Chipewyan Catwalk & Stairs	2	30	100,000	100,000									
Off-Hwy Vehicle Trail Development 2009	1	30	2,625,000	2,625,000									
Horse Pasture Regional Park	1	30	2,425,000	2,425,000									Yr 2 of 2 [Total \$4,100,000]
Traffic Control Upgrade 2009	1	27	200,000	200,000									
Sidewalk Rehabilitation Program 2009	1	27	1,500,000	1,500,000									
Urban Road Rehabilitation 2009	1	27	5,000,000	5,000,000									
Light Equipment Replacements 2009	MW	27	471,005	471,005									
Heavy Equipment Replacements 2009	MW	27	2,887,904	2,887,904									
Transit Bus Replacements 2009	1	27	1,000,000	1,000,000									
Upgrade Pressure Reducing Valves 2009	1	27	1,500,000	1,500,000									
Transit Bus Addition 2009	1	27	700,000	700,000									
Storm Main Replacement 2009	1	27	2,400,000	2,400,000									
Athabasca WTP Raw Water Pumps Replacement	1	27	90,000	90,000									Yr 1 of 2 [Total \$900,000]
Frank LaCroix Arena Zamboni	1	27	90,000	90,000									
Vista Ridge Snow Groomer	3	27	140,000	140,000									
Rural South Subfacility & Equipment	4	27	1,243,750	1,243,750									Yr 1 of 3 [Total \$4,975,000]
Fort MacKay Firehall Renovation/Addition	2	27	1,750,000	1,750,000									Yr 1 of 2 [Total \$3,500,000]
Fort Chipewyan Quarry Road Widening 2009	2	25	100,000	100,000									
Curb Cocks Program 2009	2	24	50,000	50,000									
Fort Chipewyan WTP Chlorine Upgrade	2	24	80,000	80,000									
Parsons Creek & West Growth Area - Off Site Services	1	24	301,097,333	301,097,333									Yr 2 of 5 [Total \$866,190,000]
South Industrial Park - Off Site Services	1	24	100,000,000	100,000,000									Yr 2 of 4 [Total \$400,000,000]
South Industrial Park - Land Acquisition	1	24	2,500,000	2,500,000									Yr 2 of 4 [Total \$10,000,000]
Water Conservation 2009	MW	23	5,000,000	5,000,000									
Fort Chipewyan Winter Road Improvements 2009	2	22	250,000	250,000									
Fort Chipewyan WTP Soda Ash Tank	2	22	50,000	50,000									
Fort MacKay Intake and Raw Water Reservoir	2	21	1,800,000	1,800,000									Yr 1 of 2 [Total \$10,000,000]
Shop/Office Space at WWTP	1	21	1,500,000	1,500,000									Yr 1 of 2 [Total \$15,000,000]
Heritage Park Redevelopment	1	21	1,000,000	1,000,000									Yr 1 of 2 [Total \$2,000,000]
Hwy 63 Joint (RCMP/RES) Facility	1	21	3,050,000	3,050,000									Yr 1 of 2 [Total \$6,100,000]
FMFD Utility Vehicles (2)	1	21	100,000	100,000									
Fort MacKay Utility Vehicle Replacement	2	21	65,000	65,000									
Janvier WTP Intake	4	19	500,000	500,000									Yr 1 of 2 [Total \$5,500,000]
Community Placemaking 2009	1	18	2,100,000	2,100,000									
Festival Site Arts & Culture Centre	1	18	5,125,000	5,125,000									Yr 2 of 3 [Total \$10,375,000]
Landfill Gas Management System	1	15	2,600,000	2,600,000									Yr 1 of 2 [Total \$4,500,000]
Rural Servicing - Gregoire Lake Estates	4	15	800,000	800,000									Yr 1 of 2 [Total \$8,000,000]
Rural Road Rehabilitation 2009	2	15	2,000,000	2,000,000									
Leaf and Yard Waste Collection Vehicles	1	15	340,000	340,000									
Diversions Material Processing	1	15	120,000	120,000									
Interpretive Centre	1	15	4,000,000	4,000,000									Yr 1 of 2 [Total \$8,000,000]
Rescue Boat & Trailer	1	15	100,000	100,000									
Lower Townsite Watermain Twinning & Looping	1	14	16,200,000	16,200,000									Yr 2 of 5 [Total \$69,200,000]
Transit Stop Pullout - Oil Sands Discovery Centre	1	12	2,000,000	2,000,000									Yr 2 of 2 [Total \$3,050,000]
Vista Ridge Expansion	3	12	1,000,000	1,000,000									Yr 1 of 2 [Total \$3,000,000]
Marine Park	1	12	1,000,000	1,000,000									
Anzac Multi-Use Facility	4	12	1,750,000	1,750,000									
Syncrude/Timberlea Athletic Park Expansion	1	12	4,125,000	4,125,000									Yr 2 of 2 [Total \$4,625,000]
Winter Equipment Purchases 2009	1	11	2,750,000	2,750,000									
Fort Chipewyan WTP Particle Counters	2	9	150,000	150,000									
Fort Chipewyan WTP Storage Facility	2	9	20,000	20,000									Yr 1 of 2 [Total \$220,000]
Fort Chipewyan WTP Truck Fill Cardlock	2	9	30,000	30,000									
Fort Chipewyan WTP Air Scour & Filter	2	9	500,000	500,000									
Real Martin Drive Regional Park	1	9	1,000,000	1,000,000									Yr 1 of 2 [Total \$3,125,000]
Fort Chipewyan Sandy Bay Subdivision 2009	2	5	350,000	350,000									
Fine Arts Centre Partnership (Matching Grant)	1	3	1,000,000	1,000,000									Yr 2 of 2 [Total \$2,000,000]
Total 2009 Unfunded Projects			623,134,992	623,134,992									

Regional Municipality of Wood Buffalo

2008 - 2012 Capital Budget & Financial Plan - Corporately Prioritized

Project Name	Ward	Priority Score	Total Annual Cost	Unfunded	Total Provincial Grants	Total Federal Grants	Reserve	Other	Operating Budget	Debt/ure Financing	Term	Annual Payment	Additional Details
2010 Capital Plan - Funded													
E-Government - Citizen Access	MW	72	1,200,000				1,200,000						Yr 3 of 3 [Total \$5,200,000]
Fort Chipewyan Water Line Replacement	2	72	250,000		93,750	125,000			31,250				
Fort MacKay Bridge Replacement	2	72	7,000,000		6,300,000		700,000						Yr 3 of 3 [Total \$21,100,000]
Jubilee Centre Renovation	1	72	3,475,000				3,475,000						Yr 3 of 4 [Total \$11,425,000]
Civic Centre	1	66	75,000,000		1,126,146		2,000,000			71,873,854	25	5,534,287	Yr 4 of 5 [Total \$165,000,000]
Administration Building	1	66	9,350,000				9,350,000						Yr 3 of 3 [Total \$20,200,000]
South Municipal Facility (Fire Hall)	1	66	2,305,003				2,305,003						Yr 3 of 3 [Total \$11,525,013]
Fire Hall Traffic Advisory Lights	1	66	81,955						81,955				Yr 2 of 2 [Total \$109,273]
Hwy 881 Joint (RCMP/RES) Facility with Medical Rescue	1	60	4,425,000		2,627,673					1,797,327	25	138,394	Yr 2 of 3 [Total \$5,900,000] RES portion only
Lift Station Upgrades (South)	1	54	4,700,000		4,700,000								Yr 3 of 3 [Total \$10,500,000]
Roads/Fleet & Transit Shared Facility	1	54	24,000,000			4,052,943	19,947,057						Yr 3 of 3 [Total \$48,000,000]
Thickwood Heights/Timberlea Multiuse Facility	1	48	26,200,000				26,200,000						Yr 4 of 4 [Total \$35,000,000]
Lower Townsite West Loop Road	1	45	11,800,000		4,605,016		7,194,984						Yr 3 of 5 [Total \$50,200,000]
Hwy 63 Collector - Distributor Road Impacts	1	45	11,500,000		11,500,000								Yr 3 of 5 [Total \$110,000,000]
Total 2010 Funded Projects			181,286,958		30,952,585	4,177,943	72,372,044		113,205	73,671,181		5,672,681	
2010 Capital Requests - Unfunded													
Saline Creek Plateau - Off Site Services	1	42	125,515,000	125,515,000									Yr 3 of 3 [Total \$212,810,000]
Lower Townsite Parkade & Office Building	1	42	37,150,000	37,150,000									Yr 3 of 3 [Total \$71,500,000]
Sportsfield Restoration Slopitch - Howard Pew	1	42	850,000	850,000									
Timberlea High School Park Development	1	39	3,125,000	3,125,000									
Franklin Avenue Connector to New Bridge	1	36	6,000,000	6,000,000									Yr 2 of 2 [Total \$6,020,000]
Firebag Bridge Rehabilitation	2	36	24,000,000	24,000,000									Yr 2 of 2 [Total \$25,000,000]
Cornwall Lift Station	1	36	1,700,000	1,700,000									Yr 2 of 3 [Total \$5,500,000]
Richardson River Bridge Rehabilitation	2	36	1,000,000	1,000,000									Yr 1 of 2 [Total \$15,000,000]
Water Main Replacement 2010	1	36	6,000,000	6,000,000									
Storm Main Replacement 2010	1	36	2,400,000	2,400,000									
Sewer Main Replacement 2010	1	36	3,000,000	3,000,000									
Draper Road Upgrading	1	36	6,000,000	6,000,000									Yr 4 of 4 [Total \$15,270,000]
Sidewalk Rehabilitation Program 2010	1	36	2,000,000	2,000,000									
WTP High Voltage Rehabilitation 2010	1	36	2,000,000	2,000,000									
Trail Enhancement 2010	1	36	625,000	625,000									
Sister Mary Phillips/Dickinsfield Community Park Upgrades	1	36	1,025,000	1,025,000									
Playground Upgrades - Replacements 2010	1	36	325,000	325,000									
Fort MacKay Water Tanker	2	36	210,000	210,000									
Janvier Sewage Lagoon Upgrade	4	33	1,800,000	1,800,000									Yr 1 of 2 [Total \$2,000,000]
Lower Townsite Reservoir Replacement	1	33	26,000,000	26,000,000									Yr 2 of 2 [Total \$30,000,000]
North High Lift Replacement	1	33	5,000,000	5,000,000									Yr 2 of 2 [Total \$5,500,000]
Fort Chipewyan Quarry Road Widening	2	33	100,000	100,000									Yr 3 of 3 [Total \$300,000]
Downtown Sewer Capacity Increase 2010	1	33	10,000,000	10,000,000									
Central Business District Roadway Redevelopment	1	33	5,500,000	5,500,000									Yr 3 of 5 [Total \$28,800,000]
North Timberlea Perimeter Trail Upgrade	1	33	725,000	725,000									
Rural Servicing - Conklin	4	30	20,000,000	20,000,000									
Portable Generator for Water Facilities	1	30	1,300,000	1,300,000									
Off-Hwy Vehicle Trail Development 2010	1	30	2,125,000	2,125,000									
Athabasca WTP Raw Water Pumps Replacement	1	27	810,000	810,000									Yr 2 of 2 [Total \$900,000]
Traffic Controller Upgrade 2010	1	27	200,000	200,000									
Winter Equipment Purchases 2010	1	27	2,350,000	2,350,000									
Upgrade Pressure Reducing Valves 2010	1	27	1,500,000	1,500,000									
Urban Road Rehabilitation 2010	1	27	5,000,000	5,000,000									
Light Equipment Replacements 2010	MW	27	301,177	301,177									
Transit Terminals 2010	1	27	1,300,000	1,300,000									
Heavy Equipment Replacements 2010	MW	27	1,121,569	1,121,569									
Transit Bus Replacements 2010	1	27	1,000,000	1,000,000									
Saprae Creek Hall & Fleet Expansion	3	27	1,300,000	1,300,000									Yr 1 of 3 [Total \$5,200,000]
Rural & Urban Emergency Vehicle Replacements 2010	MW	27	1,671,072	1,671,072									
Rural South Subfacility & Equipment	4	27	2,487,500	2,487,500									Yr 2 of 3 [Total \$4,975,000]
Fort MacKay Firehall Renovation/Addition	2	27	1,750,000	1,750,000									Yr 2 of 2 [Total \$3,500,000]
Curb Cocks Program 2010	1	24	50,000	50,000									
Transit Bus Addition 2010	1	24	700,000	700,000									
Parsons Creek & West Growth Area - Off Site Services	1	24	242,320,000	242,320,000									Yr 3 of 5 [Total \$866,190,000]
South Industrial Park - Off Site Services	1	24	100,000,000	100,000,000									Yr 3 of 4 [Total \$400,000,000]
South Industrial Park - Land Acquisition	1	24	2,500,000	2,500,000									Yr31 of 4 [Total \$10,000,000]
Water Conservation 2010	MW	23	5,000,000	5,000,000									

Regional Municipality of Wood Buffalo

2008 - 2012 Capital Budget & Financial Plan - Corporately Prioritized

Project Name	Ward	Priority Score	Total Annual Cost	Unfunded	Total Provincial Grants	Total Federal Grants	Reserve	Other	Operating Budget	Debt/ure Financing	Term	Annual Payment	Additional Details
Fort Chipewyan Winter Road Improvements 2010	2	22	250,000	250,000									
Fort MacKay Intake and Raw Water Reservoir	2	21	8,200,000	8,200,000									Yr 2 of 2 [Total \$10,000,000]
Shop/Office Space at WWTP	1	21	13,500,000	13,500,000									Yr 2 of 2 [Total \$15,000,000]
Thickwood Reservoir Replacement	1	21	25,000,000	25,000,000									Yr 1 of 2 [Total \$27,500,000]
Heritage Park Redevelopment	1	21	1,000,000	1,000,000									Yr 2 of 2 [Total \$2,000,000]
Hwy 63 Joint (RCMP/RES) Facility with Medical Rescue	1	21	3,050,000	3,050,000									Yr 2 of 2 [Total \$6,100,000]
Janvier WTP Intake	4	19	5,000,000	5,000,000									Yr 2 of 2 [Total \$5,500,000]
Festival Site Arts & Culture Centre	1	18	2,625,000	2,625,000									Yr 3 of 3 [Total \$10,375,000]
Beacon Hill Lookout	1	18	200,000	200,000									
Rural Servicing - Gregoire Lake Estates	4	15	7,200,000	7,200,000									Yr 2 of 2 [Total \$8,000,000]
Landfill Gas Management System	1	15	1,900,000	1,900,000									Yr 2 of 2 [Total \$4,500,000]
Recycling Curb Side Collection Equipment	1	15	600,000	600,000									
Light Equipment Addition - Solid Waste	1	15	90,000	90,000									
Single Axle Refuse Truck	1	15	220,000	220,000									
Recycling Curb Side Collection Truck	1	15	920,000	920,000									
Rural Road Rehabilitation 2010	2	15	2,000,000	2,000,000									
Interpretive Centre	1	15	4,000,000	4,000,000									Yr 2 of 2 [Total \$8,000,000]
Lower Townsite Watermain Twinning & Looping	1	14	16,200,000	16,200,000									Yr 3 of 5 [Total \$69,200,000]
Vista Ridge Expansion	3	12	2,000,000	2,000,000									Yr 2 of 2 [Total \$3,000,000]
Fort Chipewyan WTP Storage Facility	2	9	200,000	200,000									Yr 2 of 2 [Total \$220,000]
Fort Chipewyan WTP UV Disinfection	2	9	1,750,000	1,750,000									
Real Martin Drive Regional Park	1	9	2,125,000	2,125,000									Yr 2 of 2 [Total \$3,125,000]
Community Placemaking 2010	1	9	2,100,000	2,100,000									
Total 2010 Unfunded Projects			766,966,318	766,966,318									

Regional Municipality of Wood Buffalo

2008 - 2012 Capital Budget & Financial Plan - Corporately Prioritized

Project Name	Ward	Priority Score	Total Annual Cost	Unfunded	Total Provincial Grants	Total Federal Grants	Reserve	Other	Operating Budget	Debt/Financing	Term	Annual Payment	Additional Details
2011 Capital Plan - Funded													
Jubilee Centre Renovation	1	72	1,050,000							1,050,000	15	106,050	Yr 4 of 4 [Total \$11,425,000]
Civic Centre	1	66	75,000,000		1,126,146		73,873,854						Yr 5 of 5 [Total \$165,000,000]
Hwy 881 Joint (RCMP/RES) Facility with Medical Rescue	1	60	1,475,000		1,475,000								Yr 3 of 3 [Total \$5,900,000] RES portion only
Lower Townsite West Loop Road	1	45	10,350,000		4,881,316					5,468,684	20	470,307	Yr 4 of 5 [Total \$50,200,000]
Hwy 63 Collector - Distributor Road Impacts	1	45	11,500,000		11,500,000								Yr 4 of 5 [Total \$110,000,000]
Cornwall Lift Station	1	36	3,300,000		3,300,000								Yr 3 of 3 [Total \$5,500,000]
Richardson River Bridge Rehabilitation	2	36	14,000,000							14,000,000	25	1,078,000	Yr 2 of 2 [Total \$15,000,000]
Central Business District Roadway Redevelopment	1	33	10,000,000							10,000,000	20	860,000	Yr 4 of 5 [Total \$28,800,000]
Off-Hwy Vehicle Trail Development 2011	1	30	2,125,000		125,000					2,000,000	10	266,000	
Rural South Subfacility & Equipment	4	27	1,243,750							1,243,750	25	95,769	Yr 3 of 3 [Total \$4,975,000]
Saprae Creek Hall & Fleet Expansion	3	27	2,600,000							2,600,000	15	262,600	Yr 2 of 3 [Total \$5,200,000]
South Industrial Park - Land Acquisition	1	24	2,500,000							2,500,000	25	192,500	Yr 4 of 4 [Total \$10,000,000]
Total 2011 Funded Projects			135,143,750		22,407,462		73,873,854			38,862,434		3,331,226	
2011 Capital Requests - Unfunded													
Parsons Creek & West Growth Area - Off Site Services	1	24	242,320,000	242,320,000									Yr 4 of 5 [Total \$866,190,000]
South Industrial Park - Off Site Services	1	24	198,000,000	198,000,000									Yr 4 of 4 [Total \$400,000,000]
Thickwood Reservoir Replacement	1	21	2,500,000	2,500,000									Yr 2 of 2 [Total \$27,500,000]
Parks Facility Greenhouse	1	18	8,144,000	8,144,000									Yr 1 of 2 [Total \$21,986,000]
Community Placemaking 2011	1	18	2,100,000	2,100,000									
Lower Townsite Watermain Twinning & Looping	1	14	18,400,000	18,400,000									Yr 4 of 5 [Total \$69,200,000]
Waste Water Treatment Plant Upgrade - Phase III	1	13	500,000	500,000									Yr 1 of 2 [Total \$2,000,000]
Fort Chipewyan Winter Road Improvements 2011	2	12	250,000	250,000									
Fort Chipewyan Water Line Replacement	2	12	250,000	250,000									
Abasand Heights Pumphouse Upgrade	1	12	250,000	250,000									Yr 1 of 2 [Total \$2,500,000]
Water Main Replacement 2011	1	12	12,000,000	12,000,000									
Storm Main Replacement 2011	1	12	4,800,000	4,800,000									
Sewer Main Replacement 2011	1	12	6,000,000	6,000,000									
Trail Enhancement 2011	1	12	625,000	625,000									
Westview/Westwood Community Park Upgrades	1	12	1,025,000	1,025,000									
Playground Upgrades - Replacements 2011	1	12	325,000	325,000									
Downtown Sewer Capacity Increase 2011	1	11	10,000,000	10,000,000									
Saline Creek Outdoor Athletic Facility	3	11	4,125,000	4,125,000									Yr 1 of 2 [Total \$9,750,000]
Rural Servicing - Janvier	4	10	20,000,000	20,000,000									
Sidewalk Rehabilitation Program 2011	1	9	2,000,000	2,000,000									
Transit Bus Replacements 2011	1	9	1,000,000	1,000,000									
Light Equipment Replacements 2011	MW	9	39,724	39,724									
Heavy Equipment Replacements 2011	MW	9	613,563	613,563									
Transit Bus Addition 2011	1	9	700,000	700,000									
Rural & Urban Emergency Vehicle Replacements 2011	MW	9	2,249,728	2,249,728									
South 63 Substation & Equipment	1	9	1,300,000	1,300,000									Yr 1 of 2 [Total \$5,200,000]
Transit Terminals 2011	1	6	1,500,000	1,500,000									
D6 Dozer Replacement	1	5	560,000	560,000									
Single Axle Refuse Truck	1	5	220,000	220,000									
Regional Recreational Facility - South	1	3	12,155,062	12,155,062									Yr 1 of 2 [Total \$63,206,324]
Total 2011 Unfunded Projects			553,952,077	553,952,077									

Regional Municipality of Wood Buffalo

2008 - 2012 Capital Budget & Financial Plan - Corporately Prioritized

Project Name	Ward	Priority Score	Total Annual Cost	Unfunded	Total Provincial Grants	Total Federal Grants	Reserve	Other	Operating Budget	Debt/Financing	Term	Annual Payment	Additional Details
2012 Capital Plan - Funded													
Lower Townsite West Loop Road	1	45	16,250,000		5,174,196					11,075,804	20	952,519	Yr 5 of 5 [Total \$50,200,000]
Hwy 63 Collector - Distributor Road Impacts	1	45	64,000,000		11,800,000		52,200,000						Yr 5 of 5 [Total \$110,000,000]
Central Business District Roadway Redevelopment	1	33	10,000,000		4,906,492					5,093,508	20	438,042	Yr 5 of 5 [Total \$28,800,000]
Saprae Creek Hall & Fleet Expansion	3	27	1,300,000							1,300,000	25	100,100	Yr 3 of 3 [Total \$5,200,000]
Parsons Creek & West Growth Area - Off Site Services	1	24	42,986,667				2,500,000			40,486,667	20	3,481,853	Yr 5 of 5 [Total \$866,190,000]
Parks Facility Greenhouse	1	18	13,842,000				13,842,000						Yr 2 of 2 [Total \$21,986,000]
Community Placemaking 2012	1	18	2,100,000				2,100,000						
Lower Townsite Watermain Twinning & Looping	1	14	14,700,000							14,700,000	20	1,264,200	Yr 5 of 5 [Total \$69,200,000]
Waste Water Treatment Plant Upgrade - Phase III	1	13	1,500,000				1,500,000						Yr 2 of 2 [Total \$2,000,000]
Fort Chipewyan Winter Road Improvements 2012	2	12	250,000				250,000						
Abasand Heights Pump House Upgrade	1	12	2,250,000							2,250,000	20	193,500	Yr 2 of 2 [Total \$2,500,000]
Sewer Main Replacements 2012	1	12	6,000,000				3,000,000			3,000,000	20	258,000	
Total 2012 Funded Projects			175,178,667		21,880,688		75,392,000			77,905,979		6,688,214	
2012 Capital Requests - Unfunded													
Water Main Replacements 2012	1	12	12,000,000	12,000,000									
Trail Enhancement 2012	1	12	625,000	625,000									
Playground Upgrades - Replacements 2012	1	12	325,000	325,000									
Greely Road Community Park Upgrades	1	12	1,025,000	1,025,000									
Downtown Sewer Capacity Increase 2012	1	11	10,000,000	10,000,000									
Athabasca WTP Generator Set	1	11	350,000	350,000									
Saline Creek Outdoor Athletic Facility	1	11	5,625,000	5,625,000									Yr 2 of 2 [Total \$9,750,000]
Fire Hall #6 & Equipment	1	11	15,500,000	15,500,000									
Fire Hall #5 & Equipment	1	11	15,500,000	15,500,000									
Off-Hwy Vehicle Trail Development 2012	1	10	2,125,000	2,125,000									
Sidewalk Rehabilitation Program 2012	1	9	2,000,000	2,000,000									
Storm Main Replacements 2012	1	9	4,800,000	4,800,000									
Transit Bus Replacements 2012	1	9	1,000,000	1,000,000									
Transit Terminals 2012	1	9	1,700,000	1,700,000									
Heavy Equipment Replacements 2012	1	9	363,126	363,126									
Light Equipment Replacements 2012	1	9	331,500	331,500									
Transit Bus Addition 2012	1	9	700,000	700,000									
South 63 Substation & Equipment	1	9	3,900,000	3,900,000									Yr 2 of 2 [Total \$5,200,000]
Rural & Urban Emergency Vehicle Replacements 2012	MW	9	2,339,717	2,339,717									
Single Axle Refuse Truck	1	5	260,000	260,000									
Diversion Material Processing 2012	1	5	370,000	370,000									
Regional Recreational Facility - South	1	3	51,051,262	51,051,262									Yr 2 of 2 [Total \$63,206,324]
Total 2012 Unfunded Projects			131,890,605	131,890,605									
TOTAL FIVE YEAR CAPITAL PROJECTS - FUNDED			1,065,303,324		204,924,432	15,492,998	351,037,839	8,300,000	4,598,766	480,949,289		45,190,736	

Regional Municipality of Wood Buffalo

2008 - 2012 Capital Budget & Financial Plan - Departmentally Sorted

Project Name	Ward	Priority Score	Total Annual Cost	Unfunded	Total Provincial Grants	Total Federal Grants	Reserve	Other	Operating Budget	Debt/Financing	Additional Details
First year of a multiple year project	MW = Municipality-Wide Project										
Other than first year of a multiple year project	CW = Council Workshop										
2008 Capital Budget - Funded											
RCMP											
RCMP Facility	1	66	2,323,902		2,323,902						AMIP
INFORMATION & COMMUNICATION TECHNOLOGY											
Server Replacement 2008	1	54	90,000						90,000		
Large Format Plotters & Scanner	1	54	98,000						98,000		
PUBLIC WORKS											
Waste Water Treatment Plant	1	78	33,400,000		29,400,000			4,000,000			[Total \$226,355,000]
Franklin/Reidel Upgrade and Rehabilitation	1	78	3,503,147							3,503,147	Yr 2 of 2 [Total \$3,537,298]
Regional Landfill	1	74	4,347,500		2,985,700			50,000		1,311,800	[Total \$26,480,000]
Tolen Bridge Rehabilitation	1	72	550,000							550,000	Yr 2 of 2 [Total \$600,000]
Fort MacKay Bridge Replacement	2	72	7,100,000		6,390,000					710,000	Yr 1 of 3 [Total \$21,100,000] GAP
Sewer Main Replacement 2008	1	72	2,000,000			1,620,752				379,248	New Deal
Water Main Replacement 2008	1	72	4,000,000		4,000,000						AMIP
WTP High Voltage Rehabilitation 2008	1	72	2,000,000							2,000,000	
WTP Security System Upgrade	1	72	500,000							500,000	
Fort Chipewyan WTP Back-Up Power Supply	2	72	800,000			400,000				400,000	INAC 50%
King St/Franklin Ave Traffic Signal	1	66	295,000		221,250				73,750		Basic Capital 75%
Hospital St/Manning Ave Traffic Signal	1	66	295,000		221,250				73,750		Basic Capital 75%
Fort Chipewyan Pumphouse/Lift Station #2 Auxiliary Power Supply	2	66	250,000			125,000				125,000	INAC 50%
Timberlea Pumphouse Upgrade	1	66	1,500,000							1,500,000	Yr 1 of 2 [Total \$5,500,000]
Downtown Sewer Capacity Increase 2008	1	66	500,000							500,000	
Anzac Sewage Lagoon Upgrade	4	60	5,000,000				5,000,000				Yr 2 of 3 [Total \$5,500,000] 75% W/WWG rec'd in 2009
Athabasca Water Treatment Plant Expansion	1	60	4,998,600							4,998,600	Total [Total \$24,798,600]
Conklin Water Treatment Plant Expansion	4	60	2,305,000		1,728,750		576,250				Yr 2 of 2 [Total \$11,000,000] W/WWG
Infrastructure Relocation Highway 63	1	60	8,000,000							8,000,000	Yr 1 of 2 [Total \$20,000,000]
Fort Chipewyan Sewage Lagoon Upgrade	2	57	4,217,232		1,581,462	2,108,616	527,154				Yr 2 of 3 [Total \$10,502,400] INAC, W/WWG
MacKenzie, Beaconhill Pumphouse, King St Booster Station	1	54	11,300,000		6,192,019		5,107,981				Yr 2 of 3 [Total \$18,500,000] AMIP
Light Equipment & Fleet Replacements 2008	MW	54	295,968						295,968		
WWTP Sand and Mud Dewatering Pad	1	54	2,000,000							2,000,000	
Lift Station Upgrades (South)	1	54	500,000							500,000	Yr 1 of 3 [Total \$10,500,000]
Traffic Controller Upgrade 2008	1	54	200,000		150,000				50,000		Basic Capital 75%
Heavy Equipment & Fleet Replacements 2008	MW	54	2,177,335		843,448	630,082	437,863		265,942		New Deal - Transit, Basic Capital
WTP Administration Renovations	1	54	3,000,000							3,000,000	
Upgrade Pressure Reducing Valves 2008	1	54	1,500,000							1,500,000	
Urban Road Rehabilitation 2008	1	54	8,000,000		1,333,333	1,333,333				5,333,334	CAMRIF
Heavy Equipment & Fleet Purchases 2008	MW	54	5,945,000				5,945,000				
Transit Bus Addition 2008	1	54	850,000				850,000				
Light Equipment & Fleet Purchases 2008	MW	54	3,089,833						3,089,833		
Roads/Fleet & Transit Shared Facility	1	54	300,000							300,000	Yr 1 of 3 [Total \$48,000,000]
Transit Bus Shelter Replacements & Additions	1	CW	200,000				200,000				
Solid Waste Office/Shop	1	48	105,000							105,000	Yr 1 of 2 [Total \$5,500,000]
WTP Equipment Storage Facility	1	48	1,050,000				1,050,000				Yr 2 of 2 [Total \$1,200,000]
Anzac Truck Fill	4	45	8,700,000				8,700,000				Yr 2 of 3 [Total \$9,500,000]
Fort Chipewyan Rural Scada & PLC Upgrades	2	42	1,000,000				1,000,000				
ENGINEERING SERVICES											
Force mains - Liftstation 1B to WWTP	1	78	35,000,000		2,627,673					32,372,327	Yr 1 of 2 [Total \$40,000,000]
East Lower Townsite Loop Road	1	78	3,550,000		2,662,500		887,500				[Total \$13,777,870]
Gregoire East Sanitary Outfall	1	66	14,520,000							14,520,000	
Lift Station 1A - Pump Upgrades	1	66	3,900,000							3,900,000	
Keyano Area Water & Sewer Trunks	1	60	550,000					550,000			Yr 3 of 3 [Total \$8,139,500] Developer Contribution
Keyano Area Roads	1	60	500,000					500,000			[Total \$5,000,000] Developer Contribution
Keyano Area Access - Lower Townsite East End Loop	1	60	4,506,000				4,506,000				[Total \$22,343,000]
Confederation Way - Third East Bound Lane	1	60	2,500,000				2,500,000				Yr 1 of 2 [Total \$5,000,000]
Lower Townsite West Loop Road	1	45	150,000				150,000				Yr 1 of 5 [Total \$50,200,000]
Hwy 63 Collector - Distributor Road Impacts	1	45	2,000,000				2,000,000				Yr 1 of 5 [Total \$110,000,000]
Central Business District Roadway Redevelopment	1	33	500,000				500,000				Yr 1 of 5 [Total \$28,800,000]
PLANNING AND DEVELOPMENT											
Partial Renovation of Hardin Street Building	1	60	300,000				300,000				
Leasehold Improvements - Timberlea Landing	1	60	4,273,000				4,273,000				Yr 2 of 2 [Total \$6,000,000]
Land Acquisition	1	CW	32,000,000							32,000,000	
Electronic Permitting	1	24	80,000						80,000		Yr 2 of 2 [Total \$350,000]

Regional Municipality of Wood Buffalo

2008 - 2012 Capital Budget & Financial Plan - Departmentally Sorted

Project Name	Ward	Priority Score	Total Annual Cost	Unfunded	Total Provincial Grants	Total Federal Grants	Reserve	Other	Operating Budget	Debtenture Financing	Additional Details
COMMUNITY SERVICES											
MacDonald Island Redevelopment	1	60	47,204,129					2,800,000		44,404,129	[Total \$147,077,027] Corporate Sponsorship
Thickwood Heights/Timberlea Multiuse Facility	1	48	250,000				250,000				Yr 2 of 4 [Total \$35,000,000]
Playground Upgrades & Replacements 2008	1	36	1,425,000		1,126,146		298,854				
Sportsfield Restoration Slopitch - Syncrude/Timberlea Athletic Park	1	36	750,000				750,000				
Birchwood Trail Rehabilitation	1	34	5,375,000				5,375,000				
Rural Core Amenities - Anzac	4	18	1,900,000				1,900,000				
Community Placemaking 2008	1	CW	2,100,000				2,100,000				
Vista Ridge Septic System	3	CW	125,000				125,000				
Vista Ridge Tube Park Lift	3	CW	150,000				150,000				
EMERGENCY SERVICES											
RES Mobile Fire Training Tower & Vehicle	1	78	675,000							675,000	
South Municipal Facility (Fire Hall)	1	66	4,610,005							4,610,005	Yr 1 of 3 [Total \$11,525,013]
In Vehicle Computers	1	66	300,000							300,000	
Emergency Management Operation System	1	60	81,000						81,000		
Rural & Urban Emergency Vehicle Fleet Replacement	MW	54	2,410,000					100,000		2,310,000	WUI Reserve
Storage Shelter for Hall #1	1	48	90,000						90,000		
Platoon Captain Incident Commander Vehicle	1	42	50,000						50,000		
Fire Prevention Vehicles (2)	1	42	50,000						50,000		
SCBA Compressor - Sapræ Fire Hall	3	42	30,000						30,000		
MCI Emergency Preparedness Unit	1	30	250,000				250,000				
Extended Cab 1/2 with Truck Box	1	24	40,000						40,000		
Total 2008 Funded Projects			310,480,651		63,787,433	6,217,783	55,709,602	8,000,000	4,458,243	172,307,590	

2008 Capital Requests - Unfunded

COMMUNICATIONS											
Communications Department Vehicle	1	48	55,000	55,000							
Community Signage	1	42	95,000	95,000							
Outdoor Walled Events Tent	1	36	35,000	35,000							
RCMP											
RCMP Cellblock & Downtown Storefront	1	66	12,500,000	12,500,000							Yr 1 of 2 [Total \$25,000,000]
RCMP Municipal Vehicles (2)	1	21	80,000	80,000							
FINANCIAL SERVICES											
Financial Software	MW	54	600,000	600,000							Yr 2 of 3 [Total \$1,900,000]
INFORMATION & COMMUNICATION TECHNOLOGY											
E-Government - Citizen Access	MW	72	2,000,000	2,000,000							Yr 1 of 3 [Total 5,200,000]
HUMAN RESOURCES											
Safety Coordinator Vehicles (2)	1	42	100,000	100,000							
PUBLIC WORKS											
Fort Chipewyan Airport Terminal	2	72	300,000	300,000							Yr 1 of 2 [Total \$3,300,000]
Dickinsfield Snow Storage Site	1	57	3,000,000	3,000,000							
Road Maintenance Yard - Deicing Material Storage	1	57	3,400,000	3,400,000							
Jubilee Bldg - Glycol Sprinkler Loop & Backflow Preventors	1	57	400,000	400,000							
MacAlpine Crescent Infrastructure Upgrade	1	54	10,000,000	10,000,000							
Sidewalk Rehabilitation Program 2008	1	54	1,000,000	1,000,000							
Hwy 63 North Surface Improvement	2	54	1,100,000	1,100,000							
Storm Main Replacement 2008	1	54	1,600,000	1,600,000							
Fort Chipewyan Quarry Road Widening	2	54	100,000	100,000							
Jubilee Bldg - Hot Water Distribution System	1	51	620,000	620,000							RMWB portion only
Jubilee Bldg - Air Terminal Boxes Replacement	1	51	260,000	260,000							RMWB portion only
Jubilee Bldg - Ventilation System Repair	1	51	285,000	285,000							RMWB portion only
Jubilee Bldg - Air System Filtration Upgrade	1	51	210,000	210,000							RMWB portion only
Jubilee Bldg - Airmakeup AHU 6 Repair	1	51	225,000	225,000							
Fort Chipewyan Winter Road Improvements 2008	2	51	250,000	250,000							
Call Centre Module	MW	48	1,500,000	1,500,000							
Automatic Vehicle Locator (GPS)	1	48	500,000	500,000							
Central Traffic Management System	1	48	150,000	150,000							
Council Chambers Roofing	1	48	130,000	130,000							RMWB portion only
Curb Cocks Program 2008	2	48	50,000	50,000							
Rural Road Rehabilitation - Gregoire Lake Estates	4	48	2,020,000	2,020,000							
Decommissioning Anzac Intake, Thickwood Booster & Pumphouse	1	43	2,500,000	2,500,000							

Regional Municipality of Wood Buffalo

2008 - 2012 Capital Budget & Financial Plan - Departmentally Sorted

Project Name	Ward	Priority Score	Total Annual Cost	Unfunded	Total Provincial Grants	Total Federal Grants	Reserve	Other	Operating Budget	Debtenture Financing	Additional Details
Mechanical Compost Turner	1	42	250,000	250,000							
Fort McMurray Truck Fill Pavement	1	42	1,800,000	1,800,000							
Fort Chipewyan Airport Perimeter Fence	2	42	583,445	583,445							
Fort Chipewyan WTP Valve Changeout	2	39	150,000	150,000							
Draper Road Upgrading	1	36	4,000,000	4,000,000							Yr 2 of 4 [Total \$15,270,000]
Rural Road Rehabilitation - Fort MacKay	2	30	2,000,000	2,000,000							
South-East Pump Station Access Road	1	24	610,000	610,000							
Thickwood/Confederation Improvements	1	24	500,000	500,000							
Fort Chipewyan Landfill Building	2	18	75,000	75,000							
Transit Stop Pullout - Oil Sands Discovery Centre	1	12	1,050,000	1,050,000							Yr 1 of 2 [Total \$3,050,000]
Fort Chipewyan Sandy Bay Subdivision 2008	2	12	100,000	100,000							
ENGINEERING SERVICES											
Saline Creek Plateau - Off Site Services	1	42	5,000,000	5,000,000							Yr 1 of 3 [Total \$212,810,000]
Parsons Creek & West Growth Area - Off Site Services	1	24	37,466,000	37,466,000							Yr 1 of 5 [Total \$866,190,000]
Lower Townsite Watermain Twinning & Looping	1	14	3,700,000	3,700,000							Yr 1 of 5 [Total \$69,200,000]
PLANNING AND DEVELOPMENT											
Jubilee Centre Renovation	1	CW	3,800,000	3,800,000							Yr 1 of 4 [Total \$11,425,000]
Civic Centre	1	66	1,000,000	1,000,000							Yr 2 of 5 [Total \$165,000,000]
Administration Building	1	66	1,000,000	1,000,000							Yr 1 of 3 [Total \$20,200,000]
Lower Townsite Parkade & Office Building	1	42	2,500,000	2,500,000							Yr 1 of 3 [Total \$71,500,000]
Land Acquisition - Lower Townsite Parkade & Office Bldg	1	42	10,000,000	10,000,000							
Satellite Office Space	MW	42	460,000	460,000							
Real Martin Land Development	1	36	6,000,000	6,000,000							
South Industrial Park - Off Site Services	1	24	2,000,000	2,000,000							Yr 1 of 4 [Total \$400,000,000]
South Industrial Park - Land Acquisition	1	24	2,500,000	2,500,000							Yr 1 of 4 [Total \$10,000,000]
COMMUNITY SERVICES											
Miskanaw Golf Course Rehabilitation 2008	1	54	600,000	600,000							
Father Mercredi Track Restoration	1	48	775,000	775,000							
Borealis Lake Intake	1	42	225,000	225,000							
St. Paul's/Thickwood Community Park Upgrades	1	42	1,825,000	1,825,000							
Father Beaugard/Ecole Boreal Community Park Upgrades	1	37	515,000	515,000							
Trail Connectors - Wood Buffalo/Dickinsfield/TAP	1	37	600,000	600,000							
Sportsfield Restoration Soccer - Westwood	1	36	605,000	605,000							
Gregoire Outdoor Rink & Amenities	1	36	725,000	725,000							
Urban & Rural Cemetery Development	1	31	4,600,000	4,600,000							Yr 1 of 2 [Total \$8,100,000]
Horse Pasture Regional Park	1	30	1,675,000	1,675,000							Yr 1 of 2 [Total \$4,100,000]
Lakewood Trailhead	1	30	275,000	275,000							
Off-Hwy Vehicle Staging Areas & Trails	1	27	1,625,000	1,625,000							
Thickwood Arena Storage Shed	1	24	200,000	200,000							
Prairie Creek Trail Connector	1	19	600,000	600,000							
Festival Site Arts & Culture Centre	1	18	2,625,000	2,625,000							Yr 1 of 3 [Total \$10,375,000]
Father Mercredi Fitness Training Space Capital Grant	1	18	150,000	150,000							
Warm-Up/Maintenance Facilities - Outdoor Rinks	1	13	2,000,000	2,000,000							
Syncrude/Timberlea Athletic Park Expansion	1	12	500,000	500,000							Yr 1 of 2 [Total \$4,625,000]
Fine Arts Centre Partnership (Matching Grant)	1	3	1,000,000	1,000,000							Yr 1 of 2 [Total \$2,000,000]
EMERGENCY SERVICES											
RMWB Driver Training Ground	1	39	1,250,000	1,250,000							
Total 2008 Unfunded Projects			153,979,445	153,979,445							

Regional Municipality of Wood Buffalo

2008 - 2012 Capital Budget & Financial Plan - Departmentally Sorted

Project Name	Ward	Priority Score	Total Annual Cost	Unfunded	Total Provincial Grants	Total Federal Grants	Reserve	Other	Operating Budget	Debtenture Financing	Additional Details
2009 Capital Plan - Funded											
RCMP											
RCMP Cellblock & Downtown Storefront	1	66	12,500,000							12,500,000	Yr 2 of 2 [Total \$25,000,000]
FINANCIAL SERVICES											
Financial Software	MW	54	1,200,000							1,200,000	Yr 3 of 3 [Total \$1,900,000]
INFORMATION & COMMUNICATION TECHNOLOGY											
E-Government - Citizen Access	MW	72	2,000,000							2,000,000	Yr 2 of 3 [Total 5,200,000]
PUBLIC WORKS											
Waste Water Treatment Plant	1	90	8,500,000		8,500,000						[Total \$226,355,000]
Regional Landfill	1	74	2,000,000		1,750,000					250,000	[Total \$26,480,000]
Fort MacKay Bridge Replacement	2	72	7,000,000		6,300,000					700,000	Yr 2 of 3 [Total \$21,100,000]
Fort Chipewyan Airport Terminal	2	72	3,000,000							3,000,000	Yr 2 of 2 [Total \$3,300,000]
Timberlea Pumphouse Upgrade	1	66	4,000,000		4,000,000						Yr 2 of 2 [Total \$5,500,000]
Infrastructure Relocation Highway 63	1	60	12,000,000		10,000,000					2,000,000	Yr 2 of 2 [Total \$20,000,000]
Athabasca Water Treatment Plant Expansion	1	60	3,000,000		3,000,000						Total [\$24,798,600]
Anzac Sewage Lagoon Upgrade	4	60			3,750,000		(3,750,000)				Yr 3 of 3 [Total \$5,500,000] Reserve repayment
Fort Chipewyan Sewage Lagoon Upgrade	2	57	6,141,600		2,303,100	3,070,800	767,700				Yr 3 of 3 [Total \$10,502,400]
Lift Station Upgrades (South)	1	54	5,300,000		5,300,000						Yr 2 of 3 [Total \$10,500,000]
MacKenzie, Beaconhill Pumphouse, King St Booster Station	1	54	6,500,000		5,034,986		1,465,014				Yr 3 of 3 [Total \$18,500,000]
Roads/Fleet & Transit Shared Facility	1	54	23,700,000							23,700,000	Yr 2 of 3 [Total \$48,000,000]
Solid Waste Office/Shop	1	48	5,395,000							5,395,000	Yr 2 of 2 [Total \$5,500,000]
Anzac Truck Fill	4	45	400,000		150,000		250,000				Yr 3 of 3 [Total \$9,500,000]
ENGINEERING SERVICES											
Forcemains - Liftstation 1B to WWTP	1	78	5,000,000		2,627,673					2,372,327	Yr 2 of 2 [Total \$40,000,000]
East Lower Townsite Loop Road	1	60	2,329,000		1,746,750		582,250				[Total \$13,777,870]
Lower Townsite West Loop Road	1	45	11,650,000		2,597,604					9,052,396	Yr 2 of 5 [Total \$50,200,000]
Hwy 63 Collector - Distributor Road Impacts	1	45	21,000,000				14,000,000			7,000,000	Yr 2 of 5 [Total \$110,000,000]
Saline Creek Plateau - Off Site Services	1	42	82,295,000				60,010,000			22,285,000	Yr 2 of 3 [Total \$212,810,000]
PLANNING AND DEVELOPMENT											
Jubilee Centre Renovation	1	72	3,100,000		3,100,000						Yr 2 of 4 [Total \$11,425,000]
Civic Centre	1	66	12,000,000							12,000,000	Yr 3 of 5 [Total \$165,000,000]
Administration Building	1	66	9,850,000							9,850,000	Yr 2 of 3 [Total \$20,200,000]
COMMUNITY SERVICES											
Archie Simpson Arena	2	CW	665,375				365,375	300,000			Yr 2 of 2 [Total \$6,743,669] Donations
Thickwood Heights/Timberlea Multiuse Facility	1	48	8,050,000		1,126,146	2,026,472				4,897,382	Yr 3 of 4 [Total \$35,000,000]
EMERGENCY SERVICES											
South Municipal Facility (Fire Hall)	1	66	4,610,005		4,610,005						Yr 2 of 3 [Total \$11,525,013]
Fire Hall Traffic Advisory Lights	1	66	27,318						27,318		Yr 1 of 2 [Total \$109,273]
Total 2009 Funded Projects			263,213,298		65,896,264	5,097,272	73,690,339	300,000	27,318	118,202,105	

Regional Municipality of Wood Buffalo

2008 - 2012 Capital Budget & Financial Plan - Departmentally Sorted

Project Name	Ward	Priority Score	Total Annual Cost	Unfunded	Total Provincial Grants	Total Federal Grants	Reserve	Other	Operating Budget	Debtenture Financing	Additional Details
2009 Capital Requests - Unfunded											
PUBLIC WORKS											
Decommissioning of Stoney Mtn Sewage Lagoon	4	39	500,000	500,000							
Saprae Creek Culvert Bridge	3	36	3,010,000	3,010,000							
Franklin Avenue Connector to New Bridge	1	36	20,000	20,000							Yr 1 of 2 [Total \$6,020,000]
WTP High Voltage Rehabilitation 2009	1	36	2,000,000	2,000,000							
Cornwall Lift Station	1	36	500,000	500,000							Yr 1 of 3 [Total \$5,500,000]
Sewer Main Replacement 2009	1	36	3,000,000	3,000,000							
Water Main Replacement 2009	1	36	6,000,000	6,000,000							
Fort Chipewyan Water Line Replacement	2	36	350,000	350,000							
Fort Chipewyan Lake Intake Water Circulation System	2	36	60,000	60,000							
Firebag Bridge Rehabilitation	2	36	1,000,000	1,000,000							Yr 1 of 2 [Total \$25,000,000]
Fort Chipewyan Blue Shop Roof Upgrade	2	36	240,000	240,000							
Draper Road Upgrading	1	36	5,000,000	5,000,000							Yr 3 of 4 [Total \$15,270,000]
Utility Operations Skidsteer	1	33	60,000	60,000							
Janvier Sewage Lagoon Upgrade	4	33	200,000	200,000							Yr 1 of 2 [Total \$2,000,000]
Downtown Sewer Capacity Increase 2009	1	33	10,000,000	10,000,000							
Lower Townsite Reservoir Replacement	1	33	4,000,000	4,000,000							Yr 1 of 2 [Total \$30,000,000]
North High Lift Replacement	1	33	500,000	500,000							Yr 1 of 2 [Total \$5,500,000]
Fort Chipewyan Emergency Storage Tanks	2	33	80,000	80,000							
Solid Waste Rock Truck	1	30	230,000	230,000							
Conklin Transfer Station & Recycling Depot	4	30	1,800,000	1,800,000							
Rural Servicing - Anzac & Draper Road	3, 4	30	45,000,000	45,000,000							
Fort Chipewyan Catwalk & Stairs	2	30	100,000	100,000							
Traffic Control Upgrade 2009	1	27	200,000	200,000							
Sidewalk Rehabilitation Program 2009	1	27	1,500,000	1,500,000							
Urban Road Rehabilitation 2009	1	27	5,000,000	5,000,000							
Light Equipment Replacements 2009	MW	27	471,005	471,005							
Heavy Equipment Replacements 2009	MW	27	2,887,904	2,887,904							
Transit Bus Replacements 2009	1	27	1,000,000	1,000,000							
Upgrade Pressure Reducing Valves 2009	1	27	1,500,000	1,500,000							
Transit Bus Addition 2009	1	27	700,000	700,000							
Storm Main Replacement 2009	1	27	2,400,000	2,400,000							
Athabasca WTP Raw Water Pumps Replacement	1	27	90,000	90,000							Yr 1 of 2 [Total \$900,000]
Fort Chipewyan Quarry Road Widening 2009	2	25	100,000	100,000							
Curb Cocks Program 2009	2	24	50,000	50,000							
Fort Chipewyan WTP Chlorine Upgrade	2	24	80,000	80,000							
Water Conservation 2009	MW	23	5,000,000	5,000,000							
Fort Chipewyan Winter Road Improvements 2009	2	22	250,000	250,000							
Fort Chipewyan WTP Soda Ash Tank	2	22	50,000	50,000							
Fort MacKay Intake and Raw Water Reservoir	2	21	1,800,000	1,800,000							Yr 1 of 2 [Total \$10,000,000]
Shop/Office Space at WWTP	1	21	1,500,000	1,500,000							Yr 1 of 2 [Total \$15,000,000]
Janvier WTP Intake	4	19	500,000	500,000							Yr 1 of 2 [Total \$5,500,000]
Landfill Gas Management System	1	15	2,600,000	2,600,000							Yr 1 of 2 [Total \$4,500,000]
Rural Servicing - Gregoire Lake Estates	4	15	800,000	800,000							Yr 1 of 2 [Total \$8,000,000]
Rural Road Rehabilitation 2009	2	15	2,000,000	2,000,000							
Leaf and Yard Waste Collection Vehicles	1	15	340,000	340,000							
Diversion Material Processing	1	15	120,000	120,000							
Transit Stop Pullout - Oil Sands Discovery Centre	1	12	2,000,000	2,000,000							Yr 2 of 2 [Total \$3,050,000]
Winter Equipment Purchases 2009	1	11	2,750,000	2,750,000							
Fort Chipewyan WTP Particle Counters	2	9	150,000	150,000							
Fort Chipewyan WTP Storage Facility	2	9	20,000	20,000							Yr 1 of 2 [Total \$220,000]
Fort Chipewyan WTP Truck Fill Cardlock	2	9	30,000	30,000							
Fort Chipewyan WTP Air Scour & Filter	2	9	500,000	500,000							
Fort Chipewyan Sandy Bay Subdivision 2009	2	5	350,000	350,000							
ENGINEERING SERVICES											
Central Business District Roadway Redevelopment	1	33	2,800,000	2,800,000							Yr 2 of 5 [Total \$28,800,000]
Parsons Creek & West Growth Area - Off Site Services	1	24	301,097,333	301,097,333							Yr 2 of 5 [Total \$866,190,000]
Lower Townsite Watermain Twinning & Looping	1	14	16,200,000	16,200,000							Yr 2 of 5 [Total \$69,200,000]
PLANNING AND DEVELOPMENT											
Lower Townsite Parkade & Office Building	1	42	31,850,000	31,850,000							Yr 2 of 3 [Total \$71,500,000]
South Industrial Park - Off Site Services	1	24	100,000,000	100,000,000							Yr 2 of 4 [Total \$400,000,000]
South Industrial Park - Land Acquisition	1	24	2,500,000	2,500,000							Yr 2 of 4 [Total \$10,000,000]

Regional Municipality of Wood Buffalo
2008 - 2012 Capital Budget & Financial Plan - Departmentally Sorted

Project Name	Ward	Priority Score	Total Annual Cost	Unfunded	Total Provincial Grants	Total Federal Grants	Reserve	Other	Operating Budget	Debt/Finance	Additional Details
COMMUNITY SERVICES											
Father Turcotte/Dr Clark Community Park Upgrades	1	36	975,000	975,000							
Playground Upgrades - Replacements 2009	1	36	525,000	525,000							
Vista Ridge Lift System	3	36	80,000	80,000							
Sportsfield Restorations Soccer - St. Anne's School	1	36	625,000	625,000							
Rural Core Amenities - Fort MacKay	2	36	700,000	700,000							
Abasand/Waterways/Longboat Landing Trail Connectors	1	33	725,000	725,000							
Sportsfield Restorations Slopitch - Syncrude TAP	1	33	400,000	400,000							
Rural Community Placemaking	2, 4	33	400,000	400,000							
Birchwood Trail Network Expansion	1	33	3,125,000	3,125,000							
Urban & Rural Cemetery Development	1	31	3,500,000	3,500,000							Yr 2 of 2 [Total \$8,100,000]
Off-Hwy Vehicle Trail Development 2009	1	30	2,625,000	2,625,000							
Horse Pasture Regional Park	1	30	2,425,000	2,425,000							Yr 2 of 2 [Total \$4,100,000]
Frank LaCroix Arena Zamboni	1	27	90,000	90,000							
Vista Ridge Snow Groomer	3	27	140,000	140,000							
Heritage Park Redevelopment	1	21	1,000,000	1,000,000							Yr 1 of 2 [Total \$2,000,000]
Community Placemaking 2009	1	18	2,100,000	2,100,000							
Festival Site Arts & Culture Centre	1	18	5,125,000	5,125,000							Yr 2 of 3 [Total \$10,375,000]
Interpretive Centre	1	15	4,000,000	4,000,000							Yr 1 of 2 [Total \$8,000,000]
Vista Ridge Expansion	3	12	1,000,000	1,000,000							Yr 1 of 2 [Total \$3,000,000]
Marine Park	1	12	1,000,000	1,000,000							
Anzac Multi-Use Facility	4	12	1,750,000	1,750,000							
Syncrude/Timberlea Athletic Park Expansion	1	12	4,125,000	4,125,000							Yr 2 of 2 [Total \$4,625,000]
Real Martin Drive Regional Park	1	9	1,000,000	1,000,000							Yr 1 of 2 [Total \$3,125,000]
Fine Arts Centre Partnership (Matching Grant)	1	3	1,000,000	1,000,000							Yr 2 of 2 [Total \$2,000,000]
EMERGENCY SERVICES											
Hwy 881 Joint (RCMP/RES) Facility with Medical Rescue	1	60	1,475,000	1,475,000							Yr 1 of 3 [Total \$5,900,000] RES portion only
Platform Ladder Truck	1	33	1,456,000	1,456,000							
Ambulances (2)	1	33	624,000	624,000							
Rural South Subfacility & Equipment	4	27	1,243,750	1,243,750							Yr 1 of 3 [Total \$4,975,000]
Fort MacKay Firehall Renovation/Addition	2	27	1,750,000	1,750,000							Yr 1 of 2 [Total \$3,500,000]
Hwy 63 Joint (RCMP/RES) Facility	1	21	3,050,000	3,050,000							Yr 1 of 2 [Total \$6,100,000]
FMFD Utility Vehicles (2)	1	21	100,000	100,000							
Fort MacKay Utility Vehicle Replacement	2	21	65,000	65,000							
Rescue Boat & Trailer	1	15	100,000	100,000							
Total 2009 Unfunded Projects			623,134,992	623,134,992							

Regional Municipality of Wood Buffalo

2008 - 2012 Capital Budget & Financial Plan - Departmentally Sorted

Project Name	Ward	Priority Score	Total Annual Cost	Unfunded	Total Provincial Grants	Total Federal Grants	Reserve	Other	Operating Budget	Debtenture Financing	Additional Details
2010 Capital Plan - Funded											
INFORMATION & COMMUNICATION TECHNOLOGY											
E-Government - Citizen Access	MW	72	1,200,000				1,200,000				Yr 3 of 3 [Total 5,200,000]
PUBLIC WORKS											
Fort Chipewyan Water Line Replacement	2	72	250,000		93,750	125,000			31,250		
Fort MacKay Bridge Replacement	2	72	7,000,000		6,300,000		700,000				Yr 3 of 3 [Total \$21,100,000]
Lift Station Upgrades (South)	1	54	4,700,000		4,700,000						Yr 3 of 3 [Total \$10,500,000]
Roads/Fleet & Transit Shared Facility	1	54	24,000,000			4,052,943	19,947,057				Yr 3 of 3 [Total \$48,000,000]
ENGINEERING SERVICES											
Lower Townsite West Loop Road	1	45	11,800,000		4,605,016		7,194,984				Yr 3 of 5 [Total \$50,200,000]
Hwy 63 Collector - Distributor Road Impacts	1	45	11,500,000		11,500,000						Yr 3 of 5 [Total \$110,000,000]
PLANNING AND DEVELOPMENT											
Jubilee Centre Renovation	1	72	3,475,000				3,475,000				Yr 3 of 4 [Total \$11,425,000]
Civic Centre	1	66	75,000,000		1,126,146		2,000,000			71,873,854	Yr 4 of 5 [Total \$165,000,000]
Administration Building	1	66	9,350,000				9,350,000				Yr 3 of 3 [Total \$20,200,000]
COMMUNITY SERVICES											
Thickwood Heights/Timberlea Multiuse Facility	1	48	26,200,000				26,200,000				Yr 4 of 4 [Total \$35,000,000]
EMERGENCY SERVICES											
South Municipal Facility (Fire Hall)	1	66	2,305,003				2,305,003				Yr 3 of 3 [Total \$11,525,013]
Fire Hall Traffic Advisory Lights	1	66	81,955						81,955		Yr 2 of 2 [Total \$109,273]
Hwy 881 Joint (RCMP/RES) Facility with Medical Rescue	1	60	4,425,000		2,627,673					1,797,327	Yr 2 of 3 [Total \$5,900,000] RES portion only
Total 2010 Funded Projects			181,286,958		30,952,585	4,177,943	72,372,044		113,205	73,671,181	

2010 Capital Requests - Unfunded

PUBLIC WORKS											
Franklin Avenue Connector to New Bridge	1	36	6,000,000	6,000,000							Yr 2 of 2 [Total \$6,020,000]
Firebag Bridge Rehabilitation	2	36	24,000,000	24,000,000							Yr 2 of 2 [Total \$25,000,000]
Cornwall Lift Station	1	36	1,700,000	1,700,000							Yr 2 of 3 [Total \$5,500,000]
Richardson River Bridge Rehabilitation	2	36	1,000,000	1,000,000							Yr 1 of 2 [Total \$15,000,000]
Water Main Replacement 2010	1	36	6,000,000	6,000,000							
Storm Main Replacement 2010	1	36	2,400,000	2,400,000							
Sewer Main Replacement 2010	1	36	3,000,000	3,000,000							
Draper Road Upgrading	1	36	6,000,000	6,000,000							Yr 4 of 4 [Total \$15,270,000]
Sidewalk Rehabilitation Program 2010	1	36	2,000,000	2,000,000							
WTP High Voltage Rehabilitation 2010	1	36	2,000,000	2,000,000							
Janvier Sewage Lagoon Upgrade	4	33	1,800,000	1,800,000							Yr 1 of 2 [Total \$2,000,000]
Lower Townsite Reservoir Replacement	1	33	26,000,000	26,000,000							Yr 2 of 2 [Total \$30,000,000]
North High Lift Replacement	1	33	5,000,000	5,000,000							Yr 2 of 2 [Total \$5,500,000]
Fort Chipewyan Quarry Road Widening	2	33	100,000	100,000							
Downtown Sewer Capacity Increase 2010	1	33	10,000,000	10,000,000							
Rural Servicing - Conklin	4	30	20,000,000	20,000,000							
Portable Generator for Water Facilities	1	30	1,300,000	1,300,000							
Athabasca WTP Raw Water Pumps Replacement	1	27	810,000	810,000							Yr 2 of 2 [Total \$900,000]
Traffic Controller Upgrade 2010	1	27	200,000	200,000							
Winter Equipment Purchases 2010	1	27	2,350,000	2,350,000							
Upgrade Pressure Reducing Valves 2010	1	27	1,500,000	1,500,000							
Urban Road Rehabilitation 2010	1	27	5,000,000	5,000,000							
Light Equipment Replacements 2010	MW	27	301,177	301,177							
Transit Terminals 2010	1	27	1,300,000	1,300,000							
Heavy Equipment Replacements 2010	MW	27	1,121,569	1,121,569							
Transit Bus Replacements 2010	1	27	1,000,000	1,000,000							
Curb Cocks Program 2010	1	24	50,000	50,000							
Transit Bus Addition 2010	1	24	700,000	700,000							
Water Conservation 2010	MW	23	5,000,000	5,000,000							
Fort Chipewyan Winter Road Improvements 2010	2	22	250,000	250,000							
Fort MacKay Intake and Raw Water Reservoir	2	21	8,200,000	8,200,000							Yr 2 of 2 [Total \$10,000,000]
Shop/Office Space at WWTP	1	21	13,500,000	13,500,000							Yr 2 of 2 [Total \$15,000,000]
Thickwood Reservoir Replacement	1	21	25,000,000	25,000,000							Yr 1 of 2 [Total \$27,500,000]
Janvier WTP Intake	4	19	5,000,000	5,000,000							Yr 2 of 2 [Total \$5,500,000]
Rural Servicing - Gregoire Lake Estates	4	15	7,200,000	7,200,000							Yr 2 of 2 [Total \$8,000,000]

Regional Municipality of Wood Buffalo
2008 - 2012 Capital Budget & Financial Plan - Departmentally Sorted

Project Name	Ward	Priority Score	Total Annual Cost	Unfunded	Total Provincial Grants	Total Federal Grants	Reserve	Other	Operating Budget	Debtenture Financing	Additional Details
Landfill Gas Management System	1	15	1,900,000	1,900,000							Yr 2 of 2 [Total \$4,500,000]
Recycling Curb Side Collection Equipment	1	15	600,000	600,000							
Light Equipment Addition - Solid Waste	1	15	90,000	90,000							
Single Axle Refuse Truck	1	15	220,000	220,000							
Recycling Curb Side Collection Truck	1	15	920,000	920,000							
Rural Road Rehabilitation 2010	2	15	2,000,000	2,000,000							
Fort Chipewyan WTP Storage Facility	2	9	200,000	200,000							Yr 2 of 2 [Total \$220,000]
Fort Chipewyan WTP UV Disinfection	2	9	1,750,000	1,750,000							
ENGINEERING SERVICES											
Saline Creek Plateau - Off Site Services	1	42	125,515,000	125,515,000							Yr 3 of 3 [Total \$212,810,000]
Central Business District Roadway Redevelopment	1	33	5,500,000	5,500,000							Yr 3 of 5 [Total \$28,800,000]
Parsons Creek & West Growth Area - Off Site Services	1	24	242,320,000	242,320,000							Yr 3 of 5 [Total \$866,190,000]
Lower Townsite Watermain Twinning & Looping	1	14	16,200,000	16,200,000							Yr 3 of 5 [Total \$69,200,000]
PLANNING AND DEVELOPMENT											
Lower Townsite Parkade & Office Building	1	42	37,150,000	37,150,000							Yr 3 of 3 [Total \$71,500,000]
South Industrial Park - Off Site Services	1	24	100,000,000	100,000,000							Yr 3 of 4 [Total \$400,000,000]
South Industrial Park - Land Acquisition	1	24	2,500,000	2,500,000							Yr31 of 4 [Total \$10,000,000]
COMMUNITY SERVICES											
Sportsfield Restoration Slopitch - Howard Pew	1	42	850,000	850,000							
Timberlea High School Park Development	1	39	3,125,000	3,125,000							
Trail Enhancement 2010	1	36	625,000	625,000							
Sister Mary Phillips/Dickinsfield Community Park Upgrades	1	36	1,025,000	1,025,000							
Playground Upgrades - Replacements 2010	1	36	325,000	325,000							
North Timberlea Perimeter Trail Upgrade	1	33	725,000	725,000							
Off-Hwy Vehicle Trail Development 2010	1	30	2,125,000	2,125,000							
Heritage Park Redevelopment	1	21	1,000,000	1,000,000							Yr 2 of 2 [Total \$2,000,000]
Festival Site Arts & Culture Centre	1	18	2,625,000	2,625,000							Yr 3 of 3 [Total \$10,375,000]
Beacon Hill Lookout	1	18	200,000	200,000							
Interpretive Centre	1	15	4,000,000	4,000,000							Yr 2 of 2 [Total \$8,000,000]
Vista Ridge Expansion	3	12	2,000,000	2,000,000							Yr 2 of 2 [Total \$3,000,000]
Real Martin Drive Regional Park	1	9	2,125,000	2,125,000							Yr 2 of 2 [Total \$3,125,000]
Community Placemaking 2010	1	9	2,100,000	2,100,000							
EMERGENCY SERVICES											
Fort MacKay Water Tanker	2	36	210,000	210,000							
Saprae Creek Hall & Fleet Expansion	3	27	1,300,000	1,300,000							Yr 1 of 3 [Total \$5,200,000]
Rural & Urban Emergency Vehicle Replacements 2010	MW	27	1,671,072	1,671,072							
Rural South Subfacility & Equipment	4	27	2,487,500	2,487,500							Yr 2 of 3 [Total \$4,975,000]
Fort MacKay Firehall Renovation/Addition	2	27	1,750,000	1,750,000							Yr 2 of 2 [Total \$3,500,000]
Hwy 63 Joint (RCMP\RES) Facility with Medical Rescue	1	21	3,050,000	3,050,000							Yr 2 of 2 [Total \$6,100,000]
Total 2010 Unfunded Projects			766,966,318	766,966,318							

Regional Municipality of Wood Buffalo

2008 - 2012 Capital Budget & Financial Plan - Departmentally Sorted

Project Name	Ward	Priority Score	Total Annual Cost	Unfunded	Total Provincial Grants	Total Federal Grants	Reserve	Other	Operating Budget	Debtenture Financing	Additional Details
2011 Capital Plan - Funded											
PUBLIC WORKS											
Cornwall Lift Station	1	36	3,300,000		3,300,000						Yr 3 of 3 [Total \$5,500,000]
Richardson River Bridge Rehabilitation	2	36	14,000,000							14,000,000	Yr 2 of 2 [Total \$15,000,000]
ENGINEERING SERVICES											
Lower Townsite West Loop Road	1	45	10,350,000		4,881,316					5,468,684	Yr 4 of 5 [Total \$50,200,000]
Hwy 63 Collector - Distributor Road Impacts	1	45	11,500,000		11,500,000						Yr 4 of 5 [Total \$110,000,000]
Central Business District Roadway Redevelopment	1	33	10,000,000							10,000,000	Yr 4 of 5 [Total \$28,800,000]
PLANNING AND DEVELOPMENT											
Jubilee Centre Renovation	1	72	1,050,000							1,050,000	Yr 4 of 4 [Total \$11,425,000]
Civic Centre	1	66	75,000,000		1,126,146		73,873,854				Yr 5 of 5 [Total \$165,000,000]
South Industrial Park - Land Acquisition	1	24	2,500,000							2,500,000	Yr 4 of 4 [Total \$10,000,000]
COMMUNITY SERVICES											
Off-Hwy Vehicle Trail Development 2011	1	30	2,125,000		125,000					2,000,000	
EMERGENCY SERVICES											
Hwy 881 Joint (RCMP/RES) Facility with Medical Rescue	1	60	1,475,000		1,475,000						Yr 3 of 3 [Total \$5,900,000] RES portion only
Rural South Subfacility & Equipment	4	27	1,243,750							1,243,750	Yr 3 of 3 [Total \$4,975,000]
Saprae Creek Hall & Fleet Expansion	3	27	2,600,000							2,600,000	Yr 2 of 3 [Total \$5,200,000]
Total 2011 Funded Projects			135,143,750		22,407,462		73,873,854			38,862,434	

2011 Capital Requests - Unfunded

PUBLIC WORKS											
Thickwood Reservoir Replacement	1	21	2,500,000	2,500,000							Yr 2 of 2 [Total \$27,500,000]
Waste Water Treatment Plant Upgrade - Phase III	1	13	500,000	500,000							Yr 1 of 2 [Total \$2,000,000]
Fort Chipewyan Winter Road Improvements 2011	2	12	250,000	250,000							
Fort Chipewyan Water Line Replacement	2	12	250,000	250,000							
Abasand Heights Pumphouse Upgrade	1	12	250,000	250,000							Yr 1 of 2 [Total \$2,500,000]
Water Main Replacement 2011	1	12	12,000,000	12,000,000							
Storm Main Replacement 2011	1	12	4,800,000	4,800,000							
Sewer Main Replacement 2011	1	12	6,000,000	6,000,000							
Downtown Sewer Capacity Increase 2011	1	11	10,000,000	10,000,000							
Rural Servicing - Janvier	4	10	20,000,000	20,000,000							
Sidewalk Rehabilitation Program 2011	1	9	2,000,000	2,000,000							
Transit Bus Replacements 2011	1	9	1,000,000	1,000,000							
Light Equipment Replacements 2011	MW	9	39,724	39,724							
Heavy Equipment Replacements 2011	MW	9	613,563	613,563							
Transit Bus Addition 2011	1	9	700,000	700,000							
Transit Terminals 2011	1	6	1,500,000	1,500,000							
D6 Dozer Replacement	1	5	560,000	560,000							
Single Axle Refuse Truck	1	5	220,000	220,000							
ENGINEERING SERVICES											
Parsons Creek & West Growth Area - Off Site Services	1	24	242,320,000	242,320,000							Yr 4 of 5 [Total \$866,190,000]
Lower Townsite Watermain Twinning & Looping	1	14	18,400,000	18,400,000							Yr 4 of 5 [Total \$69,200,000]
PLANNING AND DEVELOPMENT											
South Industrial Park - Off Site Services	1	24	198,000,000	198,000,000							Yr 4 of 4 [Total \$400,000,000]
COMMUNITY SERVICES											
Parks Facility Greenhouse	1	18	8,144,000	8,144,000							Yr 1 of 2 [Total \$21,986,000]
Community Placemaking 2011	1	18	2,100,000	2,100,000							
Trail Enhancement 2011	1	12	625,000	625,000							
Westview/Westwood Community Park Upgrades	1	12	1,025,000	1,025,000							
Playground Upgrades - Replacements 2011	1	12	325,000	325,000							
Saline Creek Outdoor Athletic Facility	3	11	4,125,000	4,125,000							Yr 1 of 2 [Total \$9,750,000]
Regional Recreational Facility - South	1	3	12,155,062	12,155,062							Yr 1 of 2 [Total \$63,206,324]
EMERGENCY SERVICES											
Rural & Urban Emergency Vehicle Replacements 2011	MW	9	2,249,728	2,249,728							
South 63 Substation & Equipment	1	9	1,300,000	1,300,000							Yr 1 of 2 [Total \$5,200,000]
Total 2011 Unfunded Projects			553,952,077	553,952,077							

Regional Municipality of Wood Buffalo

2008 - 2012 Capital Budget & Financial Plan - Departmentally Sorted

Project Name	Ward	Priority Score	Total Annual Cost	Unfunded	Total Provincial Grants	Total Federal Grants	Reserve	Other	Operating Budget	Debt/Finance	Additional Details
2012 Capital Plan - Funded											
PUBLIC WORKS											
Waste Water Treatment Plant Upgrade - Phase III	1	13	1,500,000				1,500,000				Yr 2 of 2 [Total \$2,000,000]
Fort Chipewyan Winter Road Improvements 2012	2	12	250,000				250,000				
Abasand Heights Pump House Upgrade	1	12	2,250,000							2,250,000	Yr 2 of 2 [Total \$2,500,000]
Sewer Main Replacements 2012	1	12	6,000,000				3,000,000			3,000,000	
ENGINEERING SERVICES											
Lower Townsite West Loop Road	1	45	16,250,000		5,174,196					11,075,804	Yr 5 of 5 [Total \$50,200,000]
Hwy 63 Collector - Distributor Road Impacts	1	45	64,000,000		11,800,000		52,200,000				Yr 5 of 5 [Total \$110,000,000]
Central Business District Roadway Redevelopment	1	33	10,000,000		4,906,492					5,093,508	Yr 5 of 5 [Total \$28,800,000]
Parsons Creek & West Growth Area - Off Site Services	1	24	42,986,667				2,500,000			40,486,667	Yr 5 of 5 [Total \$866,190,000]
Lower Townsite Watermain Twinning & Looping	1	14	14,700,000							14,700,000	Yr 5 of 5 [Total \$69,200,000]
COMMUNITY SERVICES											
Parks Facility Greenhouse	1	18	13,842,000				13,842,000				Yr 2 of 2 [Total \$21,986,000]
Community Placemaking 2012	1	18	2,100,000				2,100,000				
EMERGENCY SERVICES											
Saprae Creek Hall & Fleet Expansion	3	27	1,300,000							1,300,000	Yr 3 of 3 [Total \$5,200,000]
Total 2012 Funded Projects			175,178,667		21,880,688		75,392,000			77,905,979	
2012 Capital Requests - Unfunded											
PUBLIC WORKS											
Water Main Replacements 2012	1	12	12,000,000	12,000,000							
Downtown Sewer Capacity Increase 2012	1	11	10,000,000	10,000,000							
Athabasca WTP Generator Set	1	11	350,000	350,000							
Sidewalk Rehabilitation Program 2012	1	9	2,000,000	2,000,000							
Storm Main Replacements 2012	1	9	4,800,000	4,800,000							
Transit Bus Replacements 2012	1	9	1,000,000	1,000,000							
Transit Terminals 2012	1	9	1,700,000	1,700,000							
Heavy Equipment Replacements 2012	1	9	363,126	363,126							
Light Equipment Replacements 2012	1	9	331,500	331,500							
Transit Bus Addition 2012	1	9	700,000	700,000							
Single Axle Refuse Truck	1	5	260,000	260,000							
Diversion Material Processing 2012	1	5	370,000	370,000							
COMMUNITY SERVICES											
Trail Enhancement 2012	1	12	625,000	625,000							
Playground Upgrades - Replacements 2012	1	12	325,000	325,000							
Greely Road Community Park Upgrades	1	12	1,025,000	1,025,000							
Saline Creek Outdoor Athletic Facility	1	11	5,625,000	5,625,000							Yr 2 of 2 [Total \$9,750,000]
Off-Hwy Vehicle Trail Development 2012	1	10	2,125,000	2,125,000							
Regional Recreational Facility - South	1	3	51,051,262	51,051,262							Yr 2 of 2 [Total \$63,206,324]
EMERGENCY SERVICES											
Fire Hall #6 & Equipment	1	11	15,500,000	15,500,000							
Fire Hall #5 & Equipment	1	11	15,500,000	15,500,000							
South 63 Substation & Equipment	1	9	3,900,000	3,900,000							Yr 2 of 2 [Total \$5,200,000]
Rural & Urban Emergency Vehicle Replacements 2012	MW	9	2,339,717	2,339,717							
Total 2012 Unfunded Projects			131,890,605	131,890,605							
TOTAL FIVE YEAR CAPITAL PROJECTS - FUNDED			1,065,303,324		204,924,432	15,492,998	351,037,839	8,300,000	4,598,766	480,949,289	

REGIONAL MUNICIPALITY OF WOOD BUFFALO COUNCIL REPORT

To:	Mayor and Council
From:	Corporate Services
Date:	December 10, 2007
Subject:	2008 Operating Budget, 2009 – 2010 Financial Plan

ISSUE:

Present and receive approval for the 2008 Operating Budget, 2009 – 2010 Financial Plan to comply with *Municipal Government Section 242(1)*.

HISTORY:

The 2008 Operating Budget; 2009 – 2010 Financial Plan was developed based on Operating Budget Guidelines. The guidelines reference the following categories:

- Basis of budgeting
 - Service levels must be maintained unless a change is approved by Council
 - New initiatives/program changes must be clearly identified and approved by Council

- Revenue assumptions
 - Rate/fee changes must be identified and approved by Council
 - Emphasis on trend analysis

- Expenditure assumptions
 - Inflationary impacts
 - Emphasis on trend analysis

- Proposed Development and Population Growth Assumptions

- Impact of capital requests on operating budgets
 - Capital projects requiring financing of \$100,000 or less are funded from the Operating Budget, Pay As You Go (PAYG)

The Operating Budget Guidelines provide consistent assumptions for all departments to utilize during the budget development process.

ANALYSIS:

The 2008 Operating Budget; 2009 – 2010 Financial Plan are summarized as follows:

	2008 Budget	2009 Financial Plan	2010 Financial Plan
Operating Revenues	\$ 290,173,165	\$ 358,061,484	\$ 397,811,658
Operating Expenditures	\$ 290,173,165	\$ 358,061,484	\$ 397,811,658
Balanced Budget	-	-	-

The 2008 Operating Budget represents an increase of \$ 39,694,335 over the 2007 Amended Operating Budget. The increase can be categorized as defined below:

Growth-Related – Additional costs required to maintain the same level of service to a larger population base. For example, additional staff required to ensure the municipality can meet its service delivery objectives.

Sustaining – Inflationary cost pressures to sustain municipal services at current service level standards. A variety of inflationary pressures are placed on the municipality such as energy costs, general and negotiated salary increases and contracted service costs.

Strategic Initiatives – Council supported initiatives or enhancements to service standards also lead to increased and/or decreased operating budget expenditures. This category can also be referred to as Program Changes. In some cases, an item is classified as a Strategic Initiative in the first year of the change, but in future years becomes part of normal operations.

Contributions to the Capital Infrastructure Reserve and the Emerging Issues Reserve are also budgeted in the 2008 Operating Budget; 2009 – 2010 Financial Plan. The funding budgeted as a transfer to the Capital Infrastructure Reserve in the 2008 Operating Budget is fully committed to projects proposed in the 2008 Capital Budget. Uncommitted funding in the current Capital Infrastructure has also been allocated to projects in 2008. The allocation of funds to the Emerging Issues Reserve provides the municipality with the ability to manage unplanned expenditures. The Emerging Issues Reserve opening balance in 2008 will be a combination of the transfer to the reserve budgeted in 2008 as well as the 2007 year end audited surplus.

The contributions to the two main reserves are budgeted as follows:

Reserve Description	2008 Budget	2009 Financial Plan	2010 Financial Plan
Capital Infrastructure	\$ 37,143,677	\$ 62,818,564	\$ 72,799,717
Emerging Issues	<u>1,100,000</u>	<u>1,100,000</u>	<u>1,100,000</u>
Total	<u>\$ 38,243,677</u>	<u>\$ 63,918,564</u>	<u>\$ 73,899,717</u>

In conclusion, the 2008 Operating Budget; 2009 – 2010 Financial Plan captures the expenditures necessary to deliver municipal services within available revenue sources. Departments will monitor their respective budgets during the course of 2008. Information contained within the 2009 – 2010 Financial Plan will be used as the basis for the development of subsequent budgets.

ATTACHMENTS:

1. 2008 Operating Budget
2. 2008 Operating Budget; 2009 – 2010 Financial Plan

ADMINISTRATIVE RECOMMENDATIONS:

1. THAT the proposed 2008 Operating Budget in the amount of \$ 290,173,165, as set out in Attachment 1 – Regional Municipality of Wood Buffalo 2008 Operating Budget, dated December 10, 2007, be approved.
2. THAT the proposed 2009–2010 Financial Plan in the amounts of \$ 358,061,484 and \$397,811,658 respectively, as set out in Attachment 2 – Regional Municipality of Wood Buffalo 2008 Operating Budget, 2009-2010 Financial Plan, dated December 10, 2007, be used as the basis for the development of the respective subsequent budgets.

**Regional Municipality of Wood Buffalo
2008 Operating Budget**

Description	2006 Actual	2007 Amended Budget	2008 Budget	Budget to Budget Variance Favorable (Unfavorable)	Variance %
Revenue					
Taxes	\$ 116,224,590	\$ 190,148,521	\$ 219,680,450	\$ 29,531,929	15.53%
Sales to Other Governments	1,118,436	1,473,033	1,681,693	208,660	14.17%
Sales of Goods/Services	23,176,591	24,573,974	28,880,903	4,306,929	17.53%
Other Revenue	22,323,154	19,138,106	22,713,564	3,575,458	18.68%
Sales of Fixed Assets	2,973,010	3,700	-	(3,700)	-100.00%
Conditional Transfers and Grants	9,639,124	11,803,195	12,258,712	455,517	3.86%
Other Transfers	18,104,170	3,338,301	4,957,843	1,619,542	48.51%
Total Revenue	\$ 193,559,075	\$ 250,478,830	\$ 290,173,165	\$ 39,694,335	15.85%
Expenditures					
Personnel Salaries and Benefits	\$ 52,581,804	\$ 70,103,764	\$ 98,751,689	\$ (28,647,925)	-40.87%
General Services	34,774,927	41,281,620	63,405,692	(22,124,072)	-53.59%
Purchases from Other Governments	8,091,189	12,977,864	18,282,366	(5,304,502)	-40.87%
Materials, Goods and Supplies	10,631,920	12,241,530	21,496,062	(9,254,532)	-75.60%
Fixed Asset Acquisitions	3,158,183	2,438,089	4,153,022	(1,714,933)	-70.34%
Transfers and Grant Payments	68,740,934	90,293,734	49,914,557	40,379,177	44.72%
Financing Charges	11,378,347	17,600,268	28,885,224	(11,284,956)	-64.12%
Other Transfers and Bad Debts	4,201,771	3,541,961	5,284,553	(1,742,592)	-49.20%
Total Expenditures	\$ 193,559,075	\$ 250,478,830	\$ 290,173,165	\$ (39,694,335)	-15.85%
Total Revenue	\$ 193,559,075	\$ 250,478,830	\$ 290,173,165	\$ 39,694,335	15.85%
Total Expenditures	\$ 193,559,075	\$ 250,478,830	\$ 290,173,165	\$ (39,694,335)	-15.85%
Surplus (Deficit)	\$ -	\$ -	\$ -	\$ -	0.00%

**Regional Municipality of Wood Buffalo
2008 Operating Budget, 2009 and 2010 Financial Plans**

Description	2008 Budget	2009 Plan	2010 Plan	2008 to 2009 Variance Favorable (Unfavorable)	Variance %	2009 to 2010 Variance Favorable (Unfavorable)	Variance %
Revenue							
Taxes	\$ 219,680,450	\$ 283,868,161	\$ 321,974,836	\$ 64,187,711	29.22%	\$ 38,106,675	13.42%
Sales to Other Governments	1,681,693	1,619,064	1,775,815	(62,629)	-3.72%	156,751	9.68%
Sales of Goods/Services	28,880,903	31,693,913	35,349,727	2,813,010	9.74%	3,655,814	11.53%
Other Revenue	22,713,564	23,315,939	24,194,371	602,375	2.65%	878,432	3.77%
Conditional Transfers and Grants	12,258,712	12,414,250	9,160,985	155,538	1.27%	(3,253,265)	-26.21%
Other Transfers	4,957,843	5,150,157	5,355,924	192,314	3.88%	205,767	4.00%
Total Revenue	\$ 290,173,165	\$ 358,061,484	\$ 397,811,658	\$ 67,888,319	23.40%	\$ 39,750,174	11.10%
Expenditures							
Personnel Salaries and Benefits	\$ 98,751,689	\$ 115,283,548	\$ 128,423,791	\$ (16,531,859)	-16.74%	\$ (13,140,243)	-11.40%
General Services	63,405,692	70,916,295	73,630,525	(7,510,603)	-11.85%	(2,714,230)	-3.83%
Purchases from Other Governments	18,282,366	20,166,365	21,595,072	(1,883,999)	-10.31%	(1,428,707)	-7.08%
Materials, Goods and Supplies	21,496,062	22,108,401	22,795,361	(612,339)	-2.85%	(686,960)	-3.11%
Fixed Asset Acquisitions	4,153,022	4,301,090	4,501,106	(148,068)	-3.57%	(200,016)	-4.65%
Transfers and Grant Payments	49,914,557	72,019,927	83,397,855	(22,105,370)	-44.29%	(11,377,928)	-15.80%
Financing Charges	28,885,224	47,844,160	57,830,822	(18,958,936)	-65.64%	(9,986,662)	-20.87%
Other Transfers and Bad Debts	5,284,553	5,421,698	5,637,126	(137,145)	-2.60%	(215,428)	-3.97%
Total Expenditures	\$ 290,173,165	\$ 358,061,484	\$ 397,811,658	\$ (67,888,319)	-23.40%	\$ (39,750,174)	-11.10%
Total Revenue	\$ 290,173,165	\$ 358,061,484	\$ 397,811,658	\$ 67,888,319	23.40%	\$ 39,750,174	11.10%
Total Expenditures	\$ 290,173,165	\$ 358,061,484	\$ 397,811,658	\$ (67,888,319)	-23.40%	\$ (39,750,174)	-11.10%
Surplus (Deficit)	\$ -	\$ -	\$ -	\$ -	0.00%	\$ -	0.00%

REGIONAL MUNICIPALITY OF WOOD BUFFALO COUNCIL REPORT

To:	Mayor and Council
From:	Engineering
Date:	December 10, 2007
Subject:	Fort McMurray Regional Landfill – Cell 1, Phase II Award

ISSUE:

Award the Fort McMurray Regional Landfill – Cell 1, Phase II to In-Line Construction utilizing Municipality funding until such time as provincial funding has been secured.

REFERENCE:

Alberta Environment Landfill Submission – June 2005
Alberta Environment Updated Grant Application – April 2006

HISTORY:

The existing Regional Landfill is owned and operated by the Municipality, but it is estimated to have a lifespan of less than one year. A new site has been identified adjacent to the current landfill and approved by Alberta Environment. To accommodate our increasing population, construction of a laterally expanding new landfill facility; Cell 1, Phase 1 is in progress.

Cell 1, Phase 1

Cell 1, Phase 1 – Earthworks was awarded August 2007 in the amount of \$2,531,500.00; within approved budget and funding.

Cell 1, Phase II

The Phase II component work in the amount of \$2,458,160.00 includes construction of:

- Synthetic liner
- Complete drainage system
- Leachate collection system
- Surface water control pond system
- Miscellaneous access and signage

ALTERNATIVES:

1. Proceed with award Cell 1, Phase II as tendered
2. Delay award of Cell 1, Phase II and re-tender in 2008

ANALYSIS:

The Municipality completed the tendering process for the construction of the Stage 1, Cell 1 landfill cell on June 14, 2007. In-Line Construction is the lowest compliant bidder at a total bid price of \$4,989,660.00.

Due to the delay in securing the additional Grant funding from the Province, and based on the available project funding allocations; the Municipality was able to award only Cell 1, Phase 1 to In-Line Construction on the basis that the remaining Grant Funding from the Province will be secured in the near future; however, it has been over six months now since the tender closed and the Grant approval has not been received.

In order to meet the regulatory and operational requirements, Cell 1, Phase II need to be awarded so the initial Waste Disposal Cell can be completed by June 2008.

Any delay in the award will subsequently cause delays in schedule, operational / regulatory issues, and escalation in costs as a result of re-tendering.

ATTACHMENTS:

1. EBA Recommendation
2. Location Plan
3. Updated Grant Application – April, 2006
4. Updated Estimated Project Costs – December, 2007
5. Capital Budget Amendment

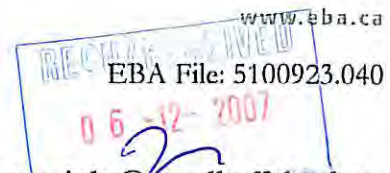
ADMINISTRATIVE RECOMMENDATION:

1. THAT interim funding for the Fort McMurray Regional Landfill – Cell 1, Phase II in the amount of \$2,458,160.00 be approved from Capital Infrastructure Reserve.
2. THAT in the event the Provincial grant funding is received; the Capital Infrastructure Reserve will be repaid.
3. THAT tender # QU1925 - Fort McMurray Regional Landfill – Cell 1, Phase II be awarded to In-Line Contracting Ltd. in the amount of \$2,458,160.00.

December 6, 2007

Regional Municipality of Wood Buffalo
Engineering Department
9909 Franklin Avenue
Fort McMurray, AB T9H 2K4

Via Email: larry.wright@woodbuffalo.ab.ca
salem.abushawashi@woodbuffalo.ab.ca



No. of Pages: 4

Attention: Mr. Larry Wright, RET

Subject: **Cell 1, Phase II Award – Tender No. QU1925
Fort McMurray Regional Landfill Access Road
Cell 1 – Landfill Cell Construction**

1.0 INTRODUCTION

The Regional Municipality of Wood Buffalo (RMWB) completed the tendering process for the construction of the Cell 1 landfill cell on June 14, 2007 at 14:00 p.m., Mountain Time. Recommendations for award to In-Line Contracting Ltd. (In-Line) were provided by EBA Engineering Consultants Ltd. (EBA) on July 6, 2007.

Subsequent to this recommendation, discussions, review and revised recommendations to proceed with a partial award for Cell 1, Phase I – Earthworks were made August 13, 2007, based upon delay in notification of additional funding from Alberta Environment.

RMWB awarded Cell 1, Phase I – Earthworks, August 13, 2007 to In-Line based upon the available project funding.

Cell 1, Phase I – Earthworks, is nearing completion and Phase II – Cell Liner, leachate controls and surface drainage require approval to proceed in the new year.

2.0 RECOMMENDATION

To complete the construction of Cell 1 EBA recommends award of the Cell 1, Phase II work to In-Line Contracting Ltd., subject to approval. This approval provides an extension of the completion date to June 2008. The amount of the award for Cell 1, Phase II is \$2,458,160, which is the remainder of the initial Tendered Bid.

The Phase II work would include:

- Synthetic Liner
- Geomembrane and leachate collection system
- External drainage system
- Surface water control pond
- Miscellaneous access and signage

In-Line has agreed to retain the 2007 Tender pricing to the revised completion date. A copy of In-Line's letter is attached.

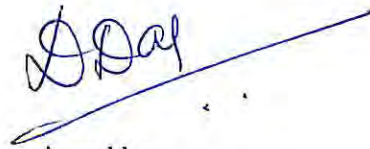
5.0 CLOSURE

We trust the above meets your present requirements. Should you have any questions or comments, please contact the undersigned at your convenience.

EBA Engineering Consultants Ltd.



Ken E. Armstrong, P.Eng.
Senior Environmental Consultant
Environmental Practice
Direct Line: 780.451.2130 x250
karmstrong@eba.ca



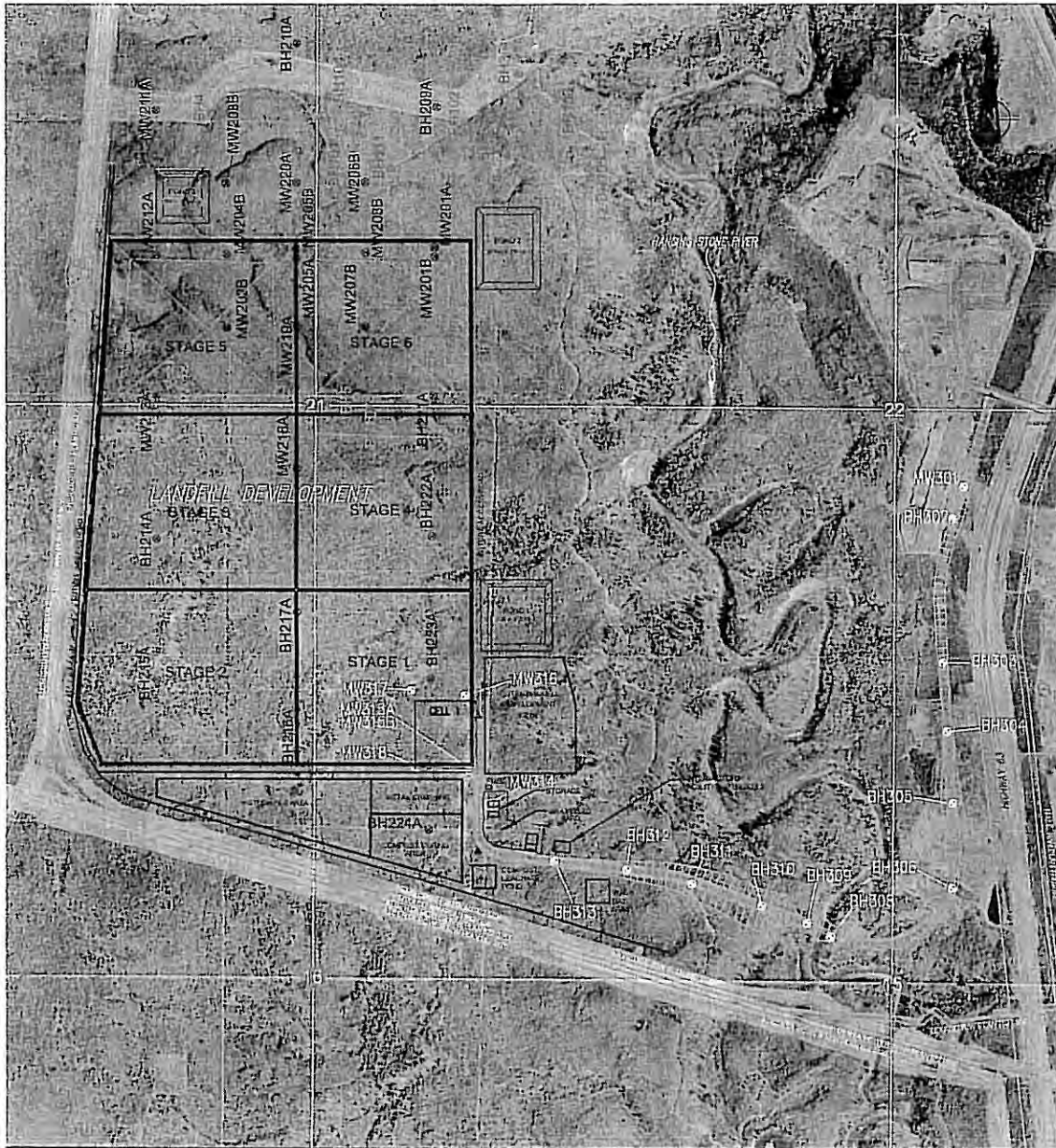
reviewed by:
David Das, Ph.D., P.Eng.
Project Director
Environmental Practice
Direct Line: 780.451.2130 x256
ddas@eba.ca

/kdb

c: Mr. Salem Abushawashi, RMWB (salem.abushawashi@woodbuffalo.ab.ca)
Mr. Larry Wright, RMWB (larry.wright@woodbuffalo.ab.ca)

Attachment: In-Line Contracting Ltd. letter

Attachment 2



NOTE: 1. Base Photograph; 2004
 2. Land contours and imagery by Athabaskan Resources Inc.

LEGEND:

- LANDFILL DEVELOPMENT AREA
- BOREHOLE LOCATION (1999 and 2000)
- BOREHOLE LOCATION (2003)
- BOREHOLE LOCATION (2005)



Figure 5

TABLE 1: APPLICATION CONSTRUCTION COST COMPARISON				
REVISED APRIL 2006 - WOOD BUFFALO REGIONAL LANDFILL DEVELOPMENT				
Stage No.	Item	Current Terms of References	Total Estimated Costs (2006)	Total for Grant Application (2006)
1	SYSTEM DESIGN AND ENGINEERING			
a	Detailed Design for Landfill Site, Surface Water Control and Facilities	75% funding by WMAP	\$ 916,400	\$ 687,000
b	Detailed Design for Landfill Roads, Bridge and Building Pads	75% funding by WMAP	\$ 821,100	\$ 616,000
Subtotal (1)			\$ 1,738,000	\$ 1,303,000
2	LANDFILL CONSTRUCTION			
a	Site preparation	75% of cost of initial development	\$ 5,099,000	\$ 3,824,000
b	Erection of fences and signs	75% of purchase and construction costs	\$ 80,000	\$ 60,000
c	Internal roads	75% of initial internal road construction	\$ 6,650,000	\$ 4,988,000
d	Bridge	75% of initial bridge construction	\$ 2,200,000	\$ 1,650,000
e	Drainage control	75% of site drainage control	\$ 1,255,000	\$ 941,000
f	Buildings (Office, Storage, Fueling Facility)	75% of costs for office, scale house and shop buildings to meet operation, security and OH&S requirements	\$ 1,436,000	\$ 1,077,000
g	On-site utilities and services	75% of on-site utilities for site operation, security and OH&S requirements	\$ 312,000	\$ 234,000
h	Land Acquisition	RMWB responsibility: lease deposit	\$100,000	
Subtotal (2)			\$ 17,132,000	\$ 12,774,000
3	WASTE TRANSFER STATION (PUBLIC DROP-OFF AREA) CONSTRUCTION			
a	Site preparation	75% of construction costs	\$ 574,000	\$ 431,000
b	Erection of fences and signs	75% of purchase and construction costs	\$ 35,000	\$ 26,000
c	Buildings (Scale House, Scales, Haz. Waste Building, Attendant building)	75% of purchase and/or construction costs for transfer station (public drop-off area) buildings and site supervisor accommodation	\$ 1,086,000	\$ 815,000
d	Drainage control	75% of site drainage control	\$ 10,000	\$ 8,000
e	On-site utilities and services	75% of on-site utilities for site operation, security and OH&S requirements	\$ 24,000	\$ 18,000
Subtotal (3)			\$ 1,729,000	\$ 1,298,000
4	WASTE TRANSFER STATION (PUBLIC DROP-OFF AREA) CONTAINERS	75% of waste transfer containers to provide adequate level of services for transfer station	\$ 54,000	\$ 41,000
5	REGIONAL LANDFILL RECYCLING FACILITIES	75% of purchase/construction cost/equipment when regional waste management plan implemented	\$ 3,234,000	\$ 2,426,000
6	COMPOST CURING AREA	75% of construction	\$ 493,000	\$ 370,000
Subtotal (4,5,6)			\$ 3,781,000	\$ 2,837,000
TOTAL			\$ 24,380,000	\$ 18,212,000

See Notes Page 2



TABLE 1: UPDATED ESTIMATED PROJECT COSTS - December 2007

Item	Description	Total Estimated Costs (2006)	Expenditure Status/Award December 2007	Activity Comments
Bridge Tender 2006/2007	Bridge construction	\$2,200,000	\$2,170,000	Construction completion - July 10, 2007.
Road Tender / Site Preparation 2006 / 2007 / 2008	Internal road construction, pads, land acquisition	\$7,050,000	\$234,600	Temporary Road access for bridge; Borrow area by AIT (70,000 cm) - Borrow area for loop road (150,000 cm) - est. value (\$2,387,000). Smaller road section contracts 2008.
2006/2007	-	-	\$197,250	Clearing contracts complete
Cell Tender / Site Preparation 2006 / 2007 / 2008	Cell 1 development, drainage control, fencing, leachate piping	\$5,099,000	\$2,531,500.00	Phase I award for earthworks August 13, 2007 for \$2,531,500.00. Phase II award subject to approval for \$2,458,160. Synthetic liner pre-order value \$322,018.22 included in Phase II cost.
2006/2007	-	-	\$50,330	Clearing contracts complete
Buildings, Warm up Storage, Waste Transfer Station 2008	Office, Equipment Warm-up Storage, Fueling Facility, Scale House, Public Drop-off Area Transfer Station, Security and OH&S requirements	\$3,566,500	-	Clearing contracts issued with road. Tender package for performance design/build package.
Landfill Recycling Facility 2008	Material Sort, Storage and Process Recycling Facility	\$3,234,000	-	Tender closes December 6, 2007. Award recommendations to follow. Had interest from 3 prime bidders.
Compost Curing Receiving and Treatment Pad 2008	Compost Curing Area, which provides organic compost in conjunction with the Water Plant Sludge	\$493,000	\$94,025	Design Approved by AENV submission - Issued clearing contract 2006; remainder to be tendered 2008.
Contingency	Allowance for unforeseen items	\$1,000,000	-	
Engineering Costs 2006, 2007, 2008	Detailed Design & Construction for bridge, temporary road, land acquisition, clearing, surface water control and facilities	\$916,400	\$916,400	-
	Detailed Design and Construction for Landfill Roads, Building Pads MSF, Service Building and scale, Land Acquisition	\$821,100	\$40,050	-
Total Estimated Project Costs		\$24,380,000	\$6,234,155.00	-

Future Years Contingency	Allowance for 2008 - lengthened contract period and financing	\$1,000,000.00
	Allowance for 2009 - lengthened contract period and financing	\$1,000,000.00
	Revised Project Contingency Estimate	\$26,380,000.00



**Regional Municipality of Wood Buffalo
Capital Budget Amendment Request
2007**

CURRENT PROJECT NAME: Regional Landfill
 AMENDED PROJECT NAME:
 SPONSOR DEPARTMENT: Operations & Maintenance
 SPONSOR DIVISION: Environment

Project Amendment

CURRENT PROJECT BUDGET
 Funded capital project

Current Priority Score

74

<i>Year</i>	<i>Annual Cost</i>	<i>Fed Grants</i>	<i>Prov Grants</i>	<i>Reserves</i>	<i>Operating Budget</i>	<i>Other Sources</i>	<i>Debtenture Financed</i>
<i>Prior</i>	6,500,000		3,043,147	281,853			3,175,000
<i>2007</i>	13,632,500		11,983,153				1,649,347
<i>2008</i>	3,247,500		2,185,700	600,000			461,800
<i>2009</i>	1,000,000		1,000,000				
TOTAL	24,380,000	-	18,212,000	881,853	-	-	5,286,147

DESCRIPTION/REASONS FOR BUDGET AMENDMENT

Due to delay in securing the additional Grant funding from the Province, and based on the available project funding allocations; the Municipality was able to award only Cell 1, Phase I in June of 2007. In order to meet the regulatory and operational requirements, Cell 1, Phase II need to be awarded so the initial Waste Disposal Cell can be completed by June 2008. Any delay in the award will subsequently cause delays in schedule, operational/regulatory issues, and escalation in costs as a result of re-tendering.

AMENDED PROJECT BUDGET (Only required if project is new, deferred, or amended)

Funded capital project

Amended Priority Score

78

<i>Year</i>	<i>Annual Cost</i>	<i>Fed Grants</i>	<i>Prov Grants</i>	<i>Reserves</i>	<i>Operating Budget</i>	<i>Other Sources</i>	<i>Debtenture Financed</i>
<i>Prior</i>	6,218,147		3,043,147				3,175,000
<i>2007</i>	13,914,353		9,524,993	2,740,013			1,649,347
<i>2008</i>	4,347,500		5,443,860	(2,458,160)		50,000	1,311,800
<i>2009</i>	2,000,000		1,750,000				250,000
TOTAL	26,480,000	-	19,762,000	281,853	-	50,000	6,386,147

ADDITIONAL INFORMATION

In 2008, when the provincial grant is expected to be received, the Capital Infrastructure Reserve will be repaid.

Public Works
 Sponsor Department

Engineering Services
 Project Lead

PLEASE NOTE: Deferred projects must follow the budget process. Deferring a project to a future year does not grant pre-budget approval for that project.

CAPITAL PRIORITY SCORE

Regional Landfill

HIGH PRIORITY - Project has incurred costs or will need to start in the first year of the 5-year capital plan
MEDIUM PRIORITY - Project does not need to start until the second or third year of 5-year capital plan
LOW PRIORITY - Project does not need to start until the fourth or fifth year of 5-year capital plan
NOT APPLICABLE - Criterion does not apply to this capital project

		High Yr 1	Medium Yr 2 or 3	Low Yr 4 or 5	N/A	Score
		6	3	1	0	
Criteria						
Health or Safety Issue	7	x				42
Legislation Changes	6	x				36
Maintain Existing Assets	5					0
Maintain Current Service Levels	4					0
Increase Efficiencies	3					0
Increase Level of Existing Service	2					0
New Service	1					0
Total Priority Score						78