

Sustainable Development Committee

Council Chamber 9909 Franklin Avenue, Fort McMurray Tuesday, April 05, 2016 3:30 p.m.

Agenda

Call to Order

1. Adoption of Agenda

Minutes of Previous Meeting

2. Minutes from Sustainable Development Committee Meeting - March 1, 2016

New and Unfinished Business

- 3. Wood Buffalo Sport Connection and Allocation of 2015 Western Canada Summer Games Legacy Funding
- 4. Wood Buffalo Growth Forecasts
- 5. Northside Multi-Use Facility Phase 1 (Twin Arenas) and Phase 2 (Recreation Centre) Capital Project Update
- 6. Wood Buffalo Community Gardens

<u>Adjournment</u>

Unapproved Minutes of a Meeting of the Sustainable Development Committee held in the Council Chamber at the Municipal Offices in Fort McMurray, Alberta, on Tuesday, March 01, 2016, commencing at 4:00 p.m.

Present: C. Tatum, Chair

J. Cardinal, Councillor P. Meagher, Councillor

Administration: K. Scoble, Deputy Chief Administrative Officer

B. Couture, Executive Director
M. Johnstone, Executive Director
B. Moore. Executive Director

A. Rogers, Senior Legislative Officer R. Marshall, Legislative Officer

Call to Order

Chair C. Tatum called the meeting to order at 4:01 p.m.

1. Adoption of Agenda

Moved by Councillor P. Meagher that the Agenda be adopted as

presented.

CARRIED UNANIMOUSLY

Minutes of Previous Meeting

2. Minutes from Sustainable Development Committee Meeting - October 28, 2015

Moved by Councillor P. Meagher that the Minutes of the Sustainable Development Committee meeting held on October 28, 2015 be approved as presented.

CARRIED UNANIMOUSLY

3. Minutes from Sustainable Development Committee Meeting - February 2, 2016

Moved by Councillor P. Meagher that the Minutes of the Sustainable Development Committee meeting held on February 2, 2016 be approved as presented.

CARRIED UNANIMOUSLY

Delegations

4. Howard Rensler - Fort McMurray Boys & Girls Club

(4:02 p.m. – 4:33 p.m.)

Entrance

Councillor J. Cardinal joined the meeting at 4:04 p.m.

Howard Rensler, Director, Fort McMurray Boys & Girls Club (FMBGC), provided an overview of the statistics in the FMBGC's June 2015 census of children and youth in Fort McMurray. Mr. Rensler also requested support and funding for a wide variety of initiatives aimed at children, particularly under the age of six demographically.

Moved by Councillor P. Meagher that the presentation provided by Howard Rensler re: Fort McMurray Boys and Girls Club be referred to Administration for review and consideration of request and preparation of a subsequent report and recommendation to be brought back through the Sustainable Development Committee by May 30, 2016.

CARRIED UNANIMOUSLY

New and Unfinished Business

Doug Barnes Cabin Expansion Project (4:34 p.m. – 4:57 p.m.)

Carole Bouchard, Director, Community Services, Emdad Haque, Director, Engineering and Dennis Warr, Manager, Building Infrastructure Management, provided an update on the Doug Barnes Cabin Expansion Project, noting that public consultation on the project was complete.

<u>Adjournment</u>

As all scheduled business matters had been concluded, Chair C. Tatum declared the meeting adjourned at 4:57 p.m.

Chair				
Chief	Legisl	ative (Officer	



SUSTAINABLE DEVELOPMENT COMMITTEE REPORT

Meeting Date: April 5, 2016

Subject: Wood Buffalo Sport Connection and Allocation of 2015 Western Canada Summer Games Legacy Funding

APPROVALS:

Carole Bouchard, Director Bob Couture, Executive Director Marcel Ulliac, Chief Administrative Officer

Administrative Recommendations:

THAT the following be recommended for Council approval:

THAT the Community Services Department complete an inclusive community engagement process to contribute to the establishment of a Wood Buffalo Sport Connection; and

THAT the \$604,071 from the 2015 Western Canada Summer Games (WCSG) surplus remains in the Games Legacy Reserve Fund to be allocated through the Community Investment Program to a Wood Buffalo Sport Connection once it is formally established and able to request funding.

Summary:

As requested by Council, Administration investigated several options for the proposed creation of a Wood Buffalo Sport Connection, a community-based entity that would lead regional development and advocacy of sport. Based on that review, Administration proposes that the Community Services Department (CSD) bring together community partners and stakeholders to establish a Wood Buffalo Sport Connection.

Background:

In a presentation to Council on January 26, 2016, representatives from the WCSG Board of Directors reported that the Municipality will receive a cash legacy of \$604,701 to be used for grassroots athlete development in the community, which resulted in the following resolution being passed:

"THAT the 2015 Wood Buffalo Western Canada Summer Games presentation be accepted as information;

THAT the legacy funding of \$604,071 be allocated to the Games Legacy Reserve Fund; and

THAT that Administration investigate options for the proposed creation of a "Wood Buffalo Sport Connection", and bring forward its recommendations to the Sustainable Development Committee, no later than April 15, 2016, along with a recommendation for the final allocation of the \$604,071 legacy funding."

Author: Carole Bouchard

Department: Community Services 1 / 3

Following the presentation to Council on January 26, 2016, Administration investigated a range of options for the proposed creation of a Wood Buffalo Sport Connection.

Administration recommends that the best option available at this time is for CSD to bring together community partners and stakeholders to establish a Wood Buffalo Sport Connection. This is based on: Community consultation; alignment with the Wood Buffalo Regional Indoor Recreation and Community Facilities Master Plan, the recommendation to Council from the WCSG Board of Directors. Also considered were recommendations in the Fort McMurray and Wood Buffalo Sport Strategic Plan that was recently completed by Fort McMurray Tourism with input from a range of community stakeholders.

Alternatives:

- 1. Administration will collaborate with all community stakeholders, operators and user groups to establish a new lead agency for regional sport development.
- 2. Council appoint a Sport Development Committee to lead regional sport development.
- 3. Allocate funding from the Games Legacy Reserve Fund to the Regional Recreation Corporation (as part of the MI Coach Program) to lead the creation of a Wood Buffalo Sport Connection Committee that would report to the RRC Board of Directors.
- 4. Allocate funding to an alternate existing non-profit agency that focuses on sport development to lead regional sport development.

Budget/Financial Implication:

The Community Services Department will use approved operating funds from its 2016 budget to facilitate further community engagement and initiate start-up of a Wood Buffalo Sport Connection.

Rationale for Recommendation:

Supporting the growth and enhancement of sport within the region aligns with the Municipal Strategic Plan under Pillars 3 (Building a Vibrant Economy Together) and 7 (Building for a Healthy and Active Lifestyle). The Municipality will work with residents and business to support programming and policy development. It will also contribute to building for a healthy and active lifestyle. The goal is to connect people and communities through regional leisure and wellness activities and programs, and ensure that residents enjoy a high quality of life.

The Regional Indoor Recreation and Community Facilities Master Plan identified that the Municipality should take the lead role to build capacity amongst program providers to facilitate progression in sport skill development. The creation of a Wood Buffalo Sport Connection would also encourage use of recreational and community facilities in the region (including natural amenities), support the social profit sector, and help increase opportunities for local participation in large-scale sports tourism events.

Strategic Plan Linkages:

Pillar 3 - Building a Vibrant Economy Together Pillar 7 - Building for a Healthy and Active Lifestyle

WOOD BUFFALO GROWTH FORECASTS

Sustainable Development Committee - April 5, 2016 Dennis Vroom – Manager, Industry Relations



RECOMMENDATIONS

 THAT the Wood Buffalo Growth Forecasts be accepted as information and taken into consideration by Administration for planning and budgeting purposes;

2. THAT Administration continue to work with the Government of Alberta and oil sands industry representatives to test and verify the inputs used in the regional growth forecast process

Background

- Utilizing Regional Structure Action Strategy (RSAS) principles
- Administration leading the project
- Collaboration

Forecasts

Year	2015	2020	2025	2030	2035
Production (M bpd)	1.92	2.62	3.07	3.31	2.42
Fort McMurray Population	90,900	95,700	100,900	105,900	108,400
Other RMWB Population	55,700	45,500	45,400	44,000	45,900
Total Population	146,600	141,200	146,300	149,900	154,300

Key Findings

- Modest growth in the short- to mid-term. Rate of growth will drop over the long-term.
- Project accommodations population is expected to decline.
- Compared to previous forecasts, reduced growth in total population in 2030

Forecasts

	Census 2015	Growth Forecasts
Fort McMurray Population	82,724	90,900
Other RMWB Population	42,308	55,700
Total Population	125,032	146,600

Next Steps

- Continued collaboration
- Re-assess key inputs
 - Future transportation network assumptions
 - Employment
- Future forecasts

Thank you Questions



SUSTAINABLE DEVELOPMENT COMMITTEE REPORT

Meeting Date: April 5, 2016

Subject: Wood Buffalo Growth Forecasts

APPROVALS:

Keith Smith, Interim Director Bob Couture, Executive Director Kevin Scoble, Deputy Chief Administrative Officer

Administrative Recommendations:

THAT the following be recommended for Council approval:

- 1. THAT the Wood Buffalo Growth Forecasts be accepted as information and be taken into consideration by Administration for planning and budgeting purposes;
- 2. THAT Administration continue to work with the Government of Alberta and oil sands industry representatives to test, verify and refine the inputs used in the regional growth forecast process.

Summary:

Work has been undertaken to prepare a scoped update to the Regional Structure Action Strategy (RSAS) forecasts extending an additional five years to the year 2035 and to reflect the latest available bitumen production estimates in the Municipality. These forecasts, presented in the table below, anticipate the following population numbers for Fort McMurray and the remaining portions of the Regional Municipality of Wood Buffalo.

	Census 2015	2015 Population Forecasts				
Year	2015	2015 2020 2025 2030 2035				
Production Level (M bpd)	-	1.92	2.62	3.07	3.31	3.42
Fort McMurray Population	82,724	90,900	95,700	100,900	105,900	108,400
All other RMWB Population	42,308	55,700	45,500	45,400	44,000	45,900
Total Population	125,032	146,600	141,200	146,300	149,900	154,300

Of note, the baseline year for population for the forecasts differs from the population recently announced in the 2015 Census. The difference is due to the fact that the forecasts are based on assumptions (eg. employment ratios, productivity) that were valid in 2012/2013. The significant changes that have occurred in the region since then means that these assumptions need to be tested in collaboration with the Government of Alberta (GOA) and the Oil Sands Community Alliance (OSCA) and the 2015 Census information will play a significant role in this process.

Author: Dennis Vroom

Department: Industry Relations 1 / 5

Background:

In 2012, the GOA, the oil sands industry (represented by the Oil Sands Developers Group) and the Regional Municipality of Wood Buffalo (RMWB) Administration worked together through the Regional Structure Action Strategy (RSAS) process to address the Municipality's future growth management and planning needs. As part of that work, long-term, evidence-based forecasts were developed, going out to the year 2030, for use by all parties to ensure a consistent approach to their respective planning efforts.

On June 23, 2015, Council passed the following motion:

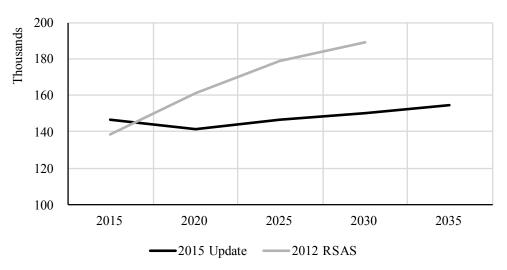
THAT the Regional Structure Action Strategy (RSAS) Growth Principles and Considerations dated October 3, 2014 (as per Attachment 4) be adopted as the basis for conducting future population and employment forecasts.

Since that time, work has been undertaken to prepare a scoped update to the RSAS forecasts extending an additional five years to the year 2035 to reflect the latest available bitumen production estimates in the Municipality. Faced with a rapidly changing economic landscape, and changes in long-term intentions by the oil sands companies operating within the Municipality, it was important to understand the impacts on future employment and population growth. These forecasts, presented in the table below, anticipate the following population numbers for Fort McMurray and the remaining portions of the Regional Municipality of Wood Buffalo. A comparison of the original 2012 forecasts and this update are included as an attachment to this report.

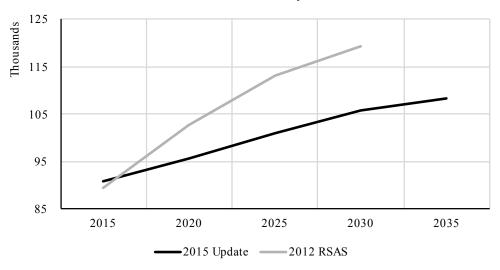
Key findings of the forecasts include:

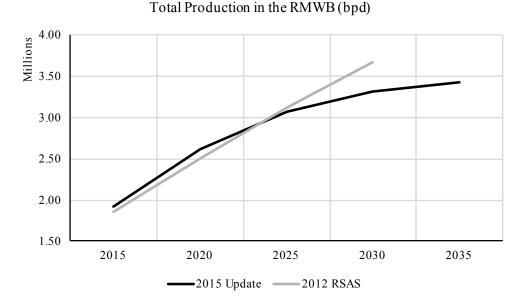
- Fort McMurray will continue to grow at a modest rate in the short- to mid-term. Long-term, the rate of growth will decline. This implies the continued need for investment in infrastructure and services in Fort McMurray with an eye to a more sustainable, cost-effective approach in the long-term. New lands may not be needed to accommodate growth.
- Driven by the postponement of future resource investment, and a consequent deferral of construction activity, project accommodation population outside of Fort McMurray is expected to decline dramatically.
- The municipality is forecast to grow to 154,300 residents by the year 2030 compared to a previously estimated 188,800 (a decrease of approximately 18% from previous estimates).
- Sustained by operations workers on existing oil sands sites, Fort McMurray is forecast to grow to approximately 105,900 residents by the year 2030 compared to a previously estimated 119,400 (a decrease of approximately 11% from previous estimates).
- A population decline will be experienced outside of Fort McMurray, driven primarily by a decrease in population residing in project accommodations. The total rural population, including population residing in Rural Service Areas, is forecast to decline by approximately 18% from 55,700 to 45,900 over the next 20 years- a decline of approximately 9,800 residents by the year 2035.

Comparison of 2012 and 2015 Population Forecasts for the RMWB



Comparison of 2012 and 2015 Population Forecasts for Fort McMurray





These forecasts have been created in collaboration with the GOA and OSCA to ensure the forecasts remain forward-looking and reflect the latest information available. It was initially believed that these forecasts would be completed in 2015. However; shifting economic realities and other changes to aspects of regional growth have shown the need to re-assess a number of the key inputs in the forecasts. Inputs such as the forecasted regional transportation network, employment ratios, and updated regional demographic information as per the 2015 census will be re-assessed in collaboration with the GOA and OSCA as a more robust set of forecasts continue to be created for Council's consideration.

Some of the changes to the key inputs can be addressed directly through collaboration with the GOA and OSCA. However; in the interests of cohesive regional planning, changes to inputs such as the forecasted regional transportation network must be conducted through the Transportation Coordinating Committee (TCC) and have delayed the completion of the originally scoped work.

The population forecasts outlined in this report do not represent a complete revision of the RSAS forecasts. They have taken into account the reduced bitumen production forecasts as outlined by the Canadian Association of Petroleum Producers in June 2015. For these forecasts the assumptions for the forecasted transportation network and all other variables are consistent with what was adopted by Council on June 23, 2015.

Budget/Financial Implications:

Administration's use of these forecasts allows for decisions on planning and infrastructure investment to occur based on population forecasts that reflect up-to-date information. The summary section of this document describes additional possible implications of these forecasts on long-term infrastructure and service-delivery needs in the Municipality.

Rationale for Recommendations:

Population forecasts are directly linked to the existing and future production and construction plans of oil sands companies. Variables such as forecasted regional transportation networks and employment ratios are key inputs into determining the future population patterns within the Municipality, and are currently being re-assessed by various groups within the region. While these variables are being revisited, in order to ensure up-to-date forecasts are available to inform planning and infrastructure decisions amidst economic changes in the Municipality, these population forecasts allow for Council and Administration to make decisions based on information that reflects the most recent bitumen production forecasts.

Strategic Plan Linkages:

Pillar 3 – Building a Vibrant Economy Together

Attachment:

1. Comparison of 2015 Forecast with 2012 Forecast

Comparisons of 2015 Update Forecast with 2012 Forecast

	2015 Population Forecasts					
Year	2015 2020 2025 2030 2035					
Production Level (M bpd)	1.92	2.62	3.07	3.31	3.42	
Fort McMurray Population	90,900	95,700	100,900	105,900	108,400	
All other RMWB Population	55,700	45,500	45,400	44,000	45,900	
Total Population	146,600	141,200	146,300	149,900	154,300	

_	RSAS 2012 Forecasts (Production Years Adjusted)					
Year	2015 2020 2025 2030 2035					
Production Level (M bpd)	1.85	2.5	3.11	3.66	4.22	
Fort McMurray Population	89,500	102,800	113,000	119,400	128,800	
All other RMWB Population	49,000	58,500	65,900	69,400	76,200	
Total Population	138,500	161,300	178,900	188,800	205,000	



SUSTAINABLE DEVELOPMENT COMMITTEE REPORT

Meeting Date: April 5, 2016

Subject: Northside Multi-Use Facility Phase 1 (Twin Arenas) and Phase 2 (Recreation Centre) Capital Project Update

APPROVALS:

Dawny George, Director Robert Billard, Acting Executive Director Kevin Scoble, Deputy Chief Administrative Officer

Administrative Recommendations:

THAT the following be recommended for Council approval:

- 1. THAT the Northside Multi-Use Facility Phase 1 (Twin Arenas) capital project be approved for construction as a single phase project; and
- 2. THAT the Northside Multi-Use Facility Phase 2 (Recreation Centre) design capital project be halted and be cancelled; and
- 3. THAT the Northside Multi-Use Facility Phase 2 (Recreation Centre) construction capital project, be cancelled and removed from the 2017 unfunded capital project list.

Summary:

There are two capital projects approved for Northside Multi-Use Facility (NMUF); Phase 1 (Twin Arenas) and Phase 2 (Recreation Centre). The two approved capital budgets include \$13.5M for Phase 1 and Phase 2 design and \$34.5M for Phase 1 construction (approved in 2015); Phase 2 construction is unfunded. Both projects were previously administered by the Regional Recreation Corporation (RRC) and have been transferred to the Municipality's Engineering Department. The Municipality signed a contract with consulting firm Architecture Tkalcic Bengert (ATB) in February 2016 for design services.

During the initial meetings with ATB, concerns were raised about developing Phase 1 and Phase 2 independent of each other. As the NMUF was designed in two phases proceeding one shortly after the other, uncertainty about the timing or approval of Phase 2 is delaying Phase 1 construction and has significant financial and operational ramifications. Due to the current economic situation and uncertainty, it would be prudent to cancel Phase 2. Phase 2 design is only 30-percent complete. Therefore, Administration is recommending cancelling the project so that all contracts and commitments to NMUF Phase 2 are severed. If and when Phase 2 is ever brought forward for future consideration, its design and integration to Phase 1 can be explored once again.

Author: Nasir Qureshi

Department: Engineering Department

Background:

The NMUF (design), formerly known as the Thickwood Heights/Timberlea Multi-Use Facility (design), was originally approved by Council in 2011. The RRC managed the project and completed a community facility study and community engagements in 2014. Through the request for proposal process, RRC entered into a contract with ATB for consulting services. One contract with two separate projects was signed for billing purposes.

Predesign and design started in 2013. In early 2014, the NMUF was split into two phases (i.e. Phase 1 (Twin Arenas) and Phase 2 (Recreation Centre). On April 14, 2015, Council approved a \$34.5M budget for Phase 1 construction.

The design consulting fee for Phase 1 was \$2,676,051 of which \$2,007,038 has been paid. NMUF Phase 1 design is 80-percent complete.

The consultant's revised fee for Phase 2, when the project was with the RRC, was \$9,135,000 of which \$2,694,825 has been paid. Phase 2 design is currently 30-percent complete and the project is on hold.

Design Budget (Phase 1 & Phase 2)	(opening balance)	\$13,500,000
Allotted *	(actuals plus committed)	-\$ 9,143,697
Current Available Budget	(closing balance)	\$ 4,356,303

^{*} Note: Allotted includes all services from the consultant and construction management services.

Budget/Financial Implications:

Constru		Construction		ruction Costs			
Options		Budget	2015 Estimate	After 5 Years*	After 10 Years*	Comments	
	Twin Arena	\$34.5M	\$35.3M	\$41M	\$47.6M	Based on separate projects	
Phase 1 & 2						for Twin Arena and	
Separate	Recreation	\$143.5M	\$156.8M	\$182.2M	\$211.6M	Recreation Centre	
Separate	Centre	(unfunded)				*(3% escalation for 5 & 10	
						years + additional cost)	
	Twin Arenas	\$34.5M	\$36.8M	\$42.7M	\$49.6M	Based on current design for	
Phase 1 & 2						Northside Multi-Use	
Combined	Recreation	\$143.5M	\$125.5M	\$145.8M	\$169.4M	Facility *(3% escalation for	
	Centre	(unfunded)		5 & 10 years)		5 & 10 years)	

The additional cost includes the reconfiguration of electrical and mechanical systems for both phases. To retro-fit Phase 2 would require additional cost for building services such as heating, ventilation, air conditioning equipment, fire protection system, electrical power supply, building services equipment space, means of egress, landscaping, site servicing, parking and others.

The cancellation of Phase 2 will require two or more months to complete the revised design and tender documents for Phase 1, resulting in additional costs ranging from \$600,000 to \$1M.

The cancellation of Phase 2 will result in sunk costs of \$5.5M which includes consulting and construction management fees.

Rationale for Recommendations:

Phase 1 was designed as an integral part of the NMUF and some components of the design will need to be altered.

The parking area was located north of the site to facilitate construction and the front entrance was designed for both phases so, depending on the decisions about Phase 2, these components will need to be redesigned.

The Regional Indoor Recreation and Community Facilities Master Plan, based on population projections at the time of the study, recommended moving forward with NMUF Phase 1 and Phase 2 (including, at the minimum, an aquatics centre, youth, community and library spaces). These population estimates are not representative of current projected growth with economic downturn.

Strategic Plan Linkages:

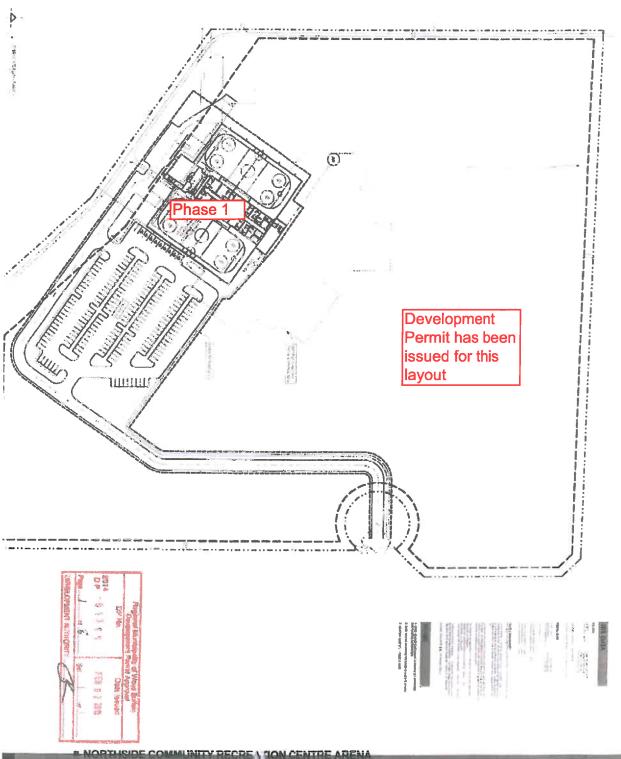
Pillar 2 – Building Balanced Regional Services

Pillar 7 – Building for a Healthy and Active Lifestyle

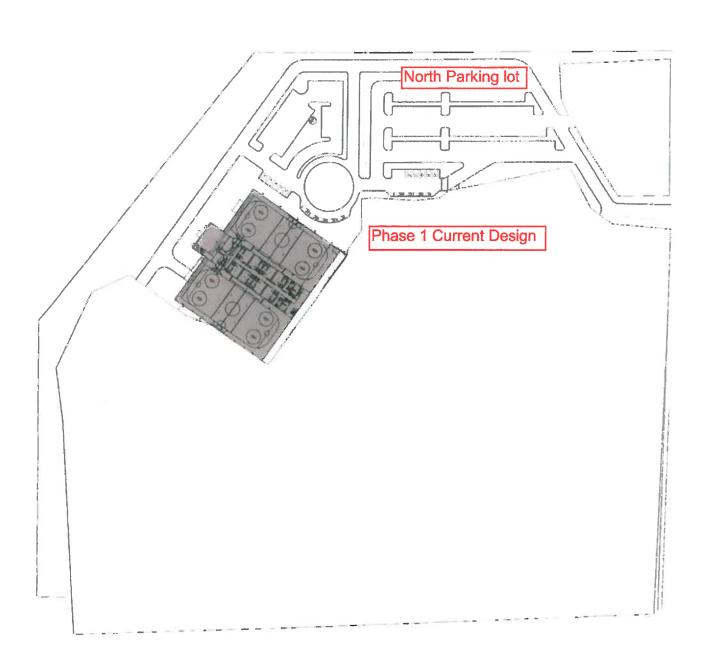
Attachments:

- 1. Site Plan Layouts (3)
- 2. Phase 1 and Phase 2 Amenities

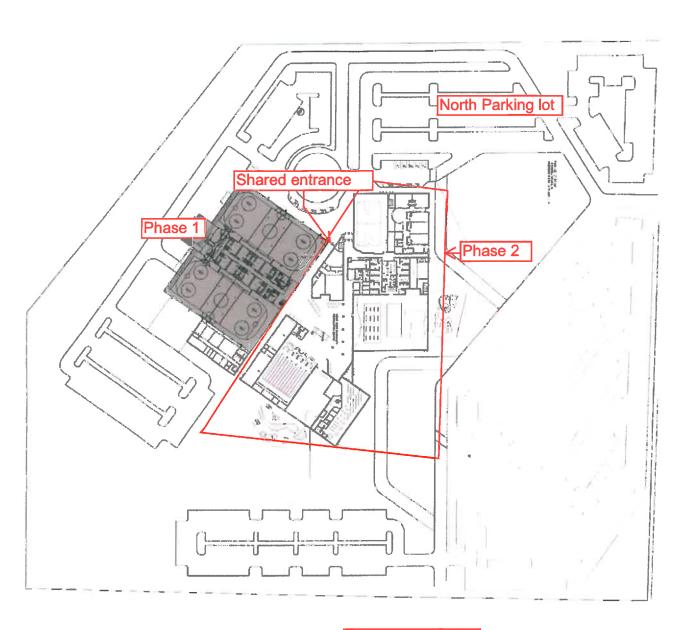
Northside Multi-Use Facility Phase 1 (Twin Arena) with Phase 2 cancelled



Northside Multi-Use Facility Phase 1 (Twin Arena) with Phase 2 on hold



Northside Multi-Use Facility Phase 1 (Twin Arena) and Phase 2 (Recreation Centre) - Overall Site Plan



Overall Site Plan

Phase 1 Amenities:

PROGRAM AREAS					
Department	AREA				
CIRCULATION	852 m²				
FACILITY SUPPORT	517 m ²				
ICE ARENA	6,308 m ²				
LEASE SPACE	125 m²				
WASHROOM	80 m²				
	7,882 m²				

GROSS FLOOR AREA					
LEVEL	AREA				
MAIN FLOOR	6,569 m ²				
SECOND FLOOR	1,689 m ²				
	8,258 m ²				

Phase 2 Amenities:

NORTHSIDE FACILITY - GROSS PROGRAM AREAS						
PROGRAM COMPONENT	AR	EA				
Aquatics Centre	37,700 sqft	3,502 m²				
Fitness Space (Cardio/CrossFit & Running/Walking Track w/Gymnasium)	17,500 sqft	1,626 m²				
Arena (Base Arena Only)	81,000 sqft	7,525 m²				
Lease Space, Bowling	10,800 sqft	1,003 m²				
Child Play & Mind w/Sensory Room	11,100 sqft	1,031 m²				
Library	6,700 sqft	622 m ²				
Multi-Purpose Purpose Space	8,100 sqft	753 m²				
Youth Area & Skate Park	10,800 sqft	1,003 m ²				
Lease Space, Food Services & Retail	10,200 sqft	948 m²				
Art/Studio Space	5,400 sqft	502 m ²				
Public Space	45,300 sqft	4,209 m ²				
Administration	4,900 sqft	455 m ²				
Maintenance	2,200 sqft	204 m²				
GROSS FLOOR AREA	251,700 sqft	23,384 m²				

Sustainable Development Committee

WOOD BUFFALO COMMUNITY GARDENS

April 5, 2016

Presenter: Nina Caines, Manager Parks
Public Works



- Community gardens are designated pieces of land maintained and governed by a community group with individual or shared garden plots. They can be used to produce fruit, vegetables, ornamentals, and support educations programs or social gatherings
- The first community garden was established in 2000 by Helen Pacholko and a small community group. Since then, interest in community gardens has been increasing in our Municipality
- Our community gardens have grown from Helen Pacholko's Park to Waterways, Heritage Park, Janvier, Conklin, Anzac, Fort Chipewyan and Fort McKay

Community Gardens:

- Provide opportunities for fresh produce or a space for ornamental plants
- Neighbourhood improvement
- Connection to the environment
- Sense of community
- Knowledge sharing and learning opportunities
- Adventure (trying something new in produce or plants
- Community involvement

Helen Pacholko Park



Located on Signal Road.

The garden has grown from 5 plots to 40 plots maintained by a community group.



Waterways

Located beside the Justin Allen Park.

A 2013 capital project enabled us to establish a raised bed community garden to accommodate anyone with a physical limitation that would restrict them from working on ground lots.

We require a community group to operate this garden.



Anzac

Located at the corner of Stoney Mountain Road and Cheecham Drive.



Janvier

Located in front of the Janvier Municipal Office.



Conklin

Located beside the Nakewin Centre.



Fort Chipewyan

Located behind Keyano College campus.



Fort McKay

The Metis Group built and manage a community garden and greenhouse with irrigation on their own land using private funding.





The Municipality's Contributions

- Provide hoses and water containers
- Fill water containers daily throughout the season with our water trucks
- Soil (compost)
- Storage areas
- Horticultural expertise
- Arborist support to ensure rooting system of the trees do not access garden area
- Rural gardens are currently governed by the municipal offices, accepting and processing applications, assigning lots and maintaining waiting list, as required

Going Forward

- Develop a formalized program that defines the community garden program, sets standards, and outlines criteria for the creation of new gardens
- 2. Develop a plan that encourages community involvement and sustains volunteer participation
- 3. Explore strategies to support volunteers who are actively involved in a community garden to ensure continued participation
- 4. Assess the potential impacts or demand community gardens have on operational resources
- 5. Request budget approval for proposed community garden expansion, if required

Thank You