



Special Council Meeting

Jubilee Centre Council Chamber
9909 Franklin Avenue, Fort McMurray

Friday, November 06, 2015
9:00 AM

Agenda

Pursuant to Section 194 of the Municipal Government Act, R.S.A. 2000, c.M-26, a Special Council Meeting is hereby scheduled to take place at 9:00 a.m. on the 4th day of November, 2015, in the Jubilee Centre Council Chamber, to consider the following:

Reports

1. 2016 Proposed Budget, 2017-2021 Financial Plan

Adjournment



Budget Workshop

Council Chamber
9909 Franklin Avenue, Fort McMurray

November 4-9, 2015
9:00 a.m.

Schedule of Proceedings

Day 3: Friday, November 6th

9:00 a.m. Public Delegations

Capital Budget Presentations

9:15 a.m. 2016 Capital Budget Introduction (E. Hutton)

9:30 a.m. Environmental Services (D. Dragonetti)

Break (10:30 – 10:45 a.m.)

10:45 a.m. Environmental Services cont'd

Lunch (Noon – 1:00 p.m.)

1:00 p.m. Engineering (E. Haque)

Break (2:30 – 2:45 p.m.)

2:45 p.m. Public Works (R. Billard)

Recess to 9:00 a.m. on Saturday, November 7th

Day 4: Saturday, November 7th

9:00 a.m. Public Delegations

9:15 a.m. Community Services (C. Bouchard)

Break (10:30 – 10:45 a.m.)

10:45 a.m. Regional Emergency Services (D. Allen)

Lunch (Noon – 12:45 p.m.)

12:45 p.m. Transit (R. Kirby)

1:30 p.m. Municipal Law Enforcement and RCMP Support Services (D. Bendfeld)

2:00 p.m. Information and Advisory Services (L. McCarthy)

2:30 p.m. Land Administration (K. Smith)

Break (3:00 – 3:15 a.m.)

3:15 p.m. Communications and Stakeholder Relations (M. Hood)

3:45 p.m. Supply Chain Management (T. Zlotnik)

Recess to 9:00 a.m. on Monday, November 9th

Day 5: Monday, November 9th

9:00 a.m. Public Delegations

9:15 a.m. Budget Deliberations

Conclusion and Recommendation to Council

2016 Proposed Capital Budget 2017 – 2021 Financial Plan

Planning for a Sustainable Future in Dynamic Times

Budget Workshop
November 6, 2015

Resources Assigned vs Unassigned

Resources Assigned

- The administrative review assigned resources to projects required to maintain the current service levels or business continuity

Resources Unassigned

- The administrative review did not assign resources to projects not required to maintain current service levels or business continuity

2016 Proposed Capital Budget & 2017-2021 Plan

	Capital Plan (\$'M)	Available Funds (\$'M)	Surplus/ (Shortfall) (\$'M)
2016	618	591	(27)
2017	804	391	(413)
2018	850	340	(510)
2019 & after	2,200	1,289	(911)
TOTAL	4,472	2,611	(1,861)

2016 Proposed Capital Budget & 2017-2021 Plan

	Resources Assigned (\$'M)	Available Funds (\$'M)	Net (\$'M)	Resources Unassigned (\$'M)	Funding Shortfall (\$'M)
2016	462	591	129	156	(27)
2017	317	391	74	487	(413)
2018	138	340	202	712	(510)
2019 & After	126	1,289	1,163	2,074	(911)
Total	1,043	2,611	1,568	3,429	(1,861)

Proposed Capital Grants

2016 Proposed Capital Budget included the following Capital Grants:

Resources Assigned;

- Vista Ridge 2014 – 2016 Capital \$1.15M
- MacDonald Island Sustaining Capital \$3.4M
- Willow Square – Aging in place \$10.5M

Resources Unassigned;

- Rotary Links Golf Course \$3.9M

2016-2021 Capital Requests, by durations

Resources Assigned

	2016 (\$'M)	2017 (\$'M)	2018 (\$'M)	2019 & After (\$'M)	TOTAL (\$'M)
Approved multi year projects	323	254	137	126	840
First & multi year approved projects (new)	80	63	1	-	144
Single year projects (new)	59	-	-	-	59
Total	462	317	138	126	1,043

Proposed 2016 Capital Budget Changes

	2016 (\$'M)	2017 (\$'M)	2018 (\$'M)	2019 & After (\$'M)	TOTAL (\$'M)
Total per Nov. 3 presentation	462	317	138	126	1,043
Flood Mitigation Construction	18	(9)	(13)	4	-
Doug Barnes Cabin Construction	2.6	-	-	-	2.6
IAS Infrastructure Upgrades	1.8	-	-	-	1.8
Legislative Mgmt. System Repl.	0.3	-	-	-	0.3
Total per Nov. 6 presentation	484.7	308	125	130	1,047.6

Revised 2016 Proposed Capital Budget & 2017-2021 Plan

	Resources Assigned (\$'M)	Available Funds (\$'M)	Net (\$'M)	Resources Unassigned (\$'M)	Funding Shortfall (\$'M)
2016	485	591	106	151	(45)
2017	308	391	83	487	(404)
2018	125	340	215	712	(497)
2019 & After	130	1,289	1,159	2,074	(915)
Total	1,048	2,611	1,563	3,424	(1,861)

Capital Budget Workshop

- Binder TAB “A” – 2016 “Funded” sorted by sponsor dept.
 - Includes spreadsheet of carry forward projects
- Binder TAB “B” to M”– 2016 “Funded” in presentation order
- Binder TAB “N” – Unfunded projects

2016 Proposed Capital Budget 2017 – 2021 Financial Plan

Planning for a Sustainable Future in Dynamic Times

Budget Workshop
November 6, 2015

2016 Proposed Capital Budget

Division: Infrastructure and Engineering

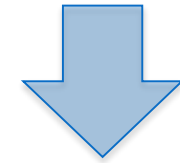
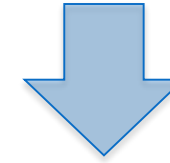
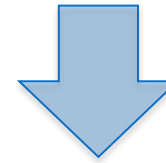
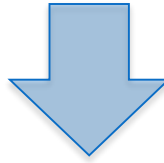
Department: Environmental Services

Director: Darcy Dragonetti

2016 Proposed Capital Budget



2016 Capital Budget Summary – Resourced (Funded)



Major Category	2015 & Prior Actual			2016 Proposed Budget (Incl. Public Art)	2017 - 2021 Plan	Total Budget (Incl. Public Art)
	Budget	Total Cost to Date*	Total Available			
	\$	\$	\$	\$	\$	\$
Public Facilities	160,971,268	124,667,974	36,303,294	172,241,500	232,877,000	566,089,768
Recreation & Culture						
Transportation						
Total	160,971,268	124,667,974	36,303,294	172,241,500	232,877,000	566,089,768

*cost to date as at September 30, 2015

2016 Capital Project Summary

Key Multi-Year Projects (2015 & Prior):

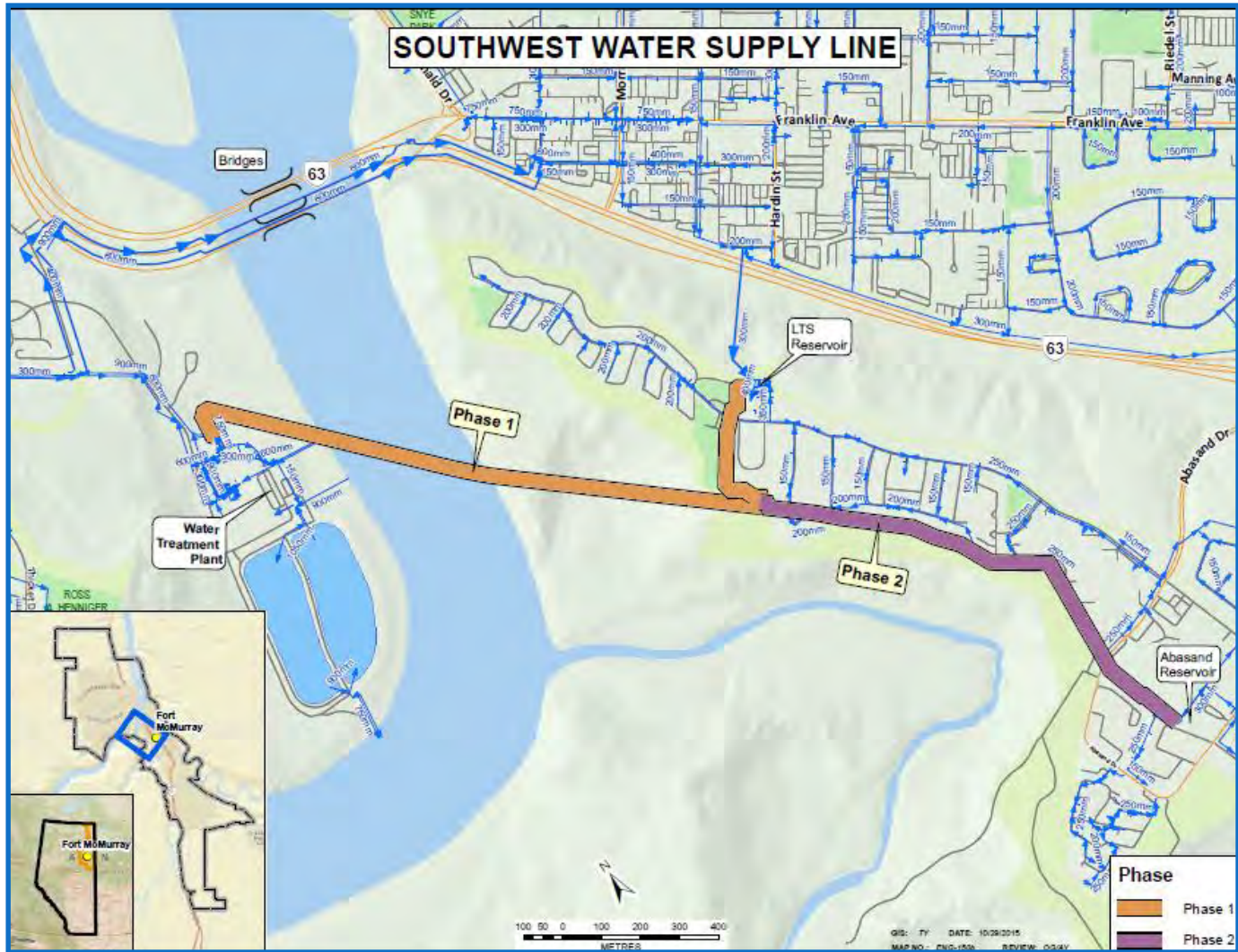
- Rural Water and Sewer Servicing
- Southwest Water Supply Line
- Confederation Way Sanitary Sewer Bypass Phase 1

Description	2015 & Prior Actual			2016 Proposed Budget (Incl. Public Art)	2017 - 2021 Plan	Total Budget (Incl. Public Art)
	Budget	Total Cost to Date*	Total Available			
	\$	\$	\$		\$	\$
Rural Water & Sewer Servicing	15,250,000	5,164,866	10,085,132	45,425,000	159,325,000	220,000,000
Southwest Water Supply Line	27,000,000	26,918,754	81,246	8,000,000		35,000,000
Confederation Way Sanitary Sewer Bypass 1	17,000,000	16,008,207	991,793	11,000,000		28,000,000
Total	59,250,000	48,091,827	11,158,171	64,425,000	159,325,000	283,000,000

*cost to date as at September 30, 2015

2016 Capital Project Summary

Southwest Water Supply Line - Phase 1



Confederation Way Sanitary Sewer Bypass Project showing pipe alignment from Barber/Bussieres Dr to WWTP



2016 Capital Project Summary

Key New Projects:

- Confederation Way Sanitary Sewer Bypass Phase 2
- Fort McMurray WWTP Process Improvements
- Mills Avenue Stormwater Management

Description	2015 & Prior Actual			2016 Proposed Budget (Incl. Public Art)	2017 - 2021 Plan	Total Budget (Incl. Public Art)
	Budget	Total Cost to Date*	Total Available			
	\$	\$	\$			
Confederation Way Sanitary Sewer Bypass 2				29,016,000	14,400,000	43,416,000
Fort McMurray WWTP Process Improvements				18,000,000	18,000,000	36,000,000
Mills Avenue Stormwater Management				7,065,000	6,000,000	13,065,000
Total				54,081,000	38,400,000	92,481,000

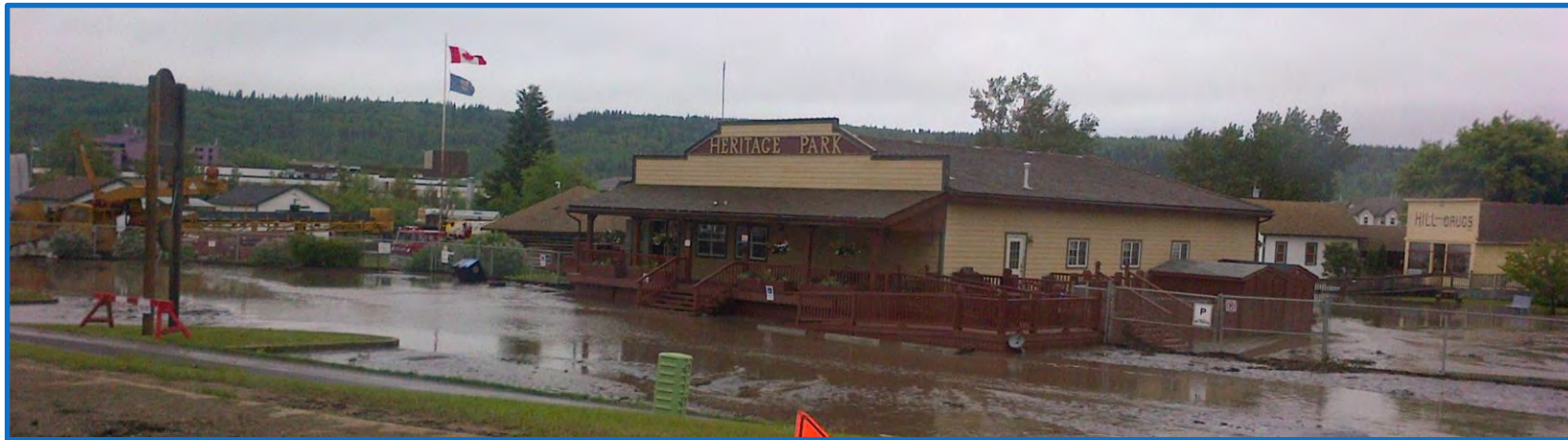
2016 Capital Project Summary

Fort McMurray WWTP Process Improvements



2016 Capital Project Summary

Mills Avenue Stormwater Management



2016 Capital Budget Highlights

Strategic Initiatives for 2016 and Beyond:

2 Building Balanced Regional Services

- Strengthening Regional service delivery quality and
- Developing, improving and maintaining core service infrastructure

2016 Capital Budget Highlights

Strategic Initiatives for 2016 and Beyond:

Water Treatment and Delivery

- Expanding Fort Chipewyan Water Treatment Plant
- Supplying Parsons Creek Reservoir from the Water Treatment Plant
- Upgrading the Abasand Pump House and Reservoir

Wastewater Treatment

- Building and commissioning the Anzac wastewater treatment plant and effluent pipeline
- Upgrading Janvier Sewage Lagoon

2016 Capital Budget Highlights

Fort Chipewyan Water Treatment Plant Expansion



2016 Capital Budget Highlights

Supply Parsons Creek Reservoir from Water Treatment Plant



2016 Capital Budget Highlights



Anzac Wastewater Treatment Plant and effluent pipeline construction

2016 Capital Budget Highlights

Janvier Sewage Lagoon Upgrade



2016 Capital Budget Highlights

Strategic Initiatives for 2016 and Beyond:

Water Distribution

- Replacing the Beacon Hill Pipeline
- Constructing the Southwest Water Supply Line (Phase 1)

Wastewater Collection

- Rebuilding MacKenzie, Waterways, Gregoire and Grayling Terrace liftstations
- Diverting MacKenzie Blvd Lift Station and upgrading sewer pipelines

2016 Capital Budget Highlights

Liftstation Upgrades, South-side



2016 Capital Budget Highlights

Strategic Initiatives for 2016 and Beyond:

6 Building a Sustainable Region

- Implementing a business model to provide sustainable water, wastewater and other related utilities
- Protecting the environment
- Reducing and enabling the reduction of the carbon footprint in the Region and
- Reducing landfill waste

2016 Capital Budget Highlights

Strategic Initiatives for 2016 and Beyond:

Landfill Gas Management

- Building and operating an enhanced landfill gas management system on the old landfill site

Composting

- Expanding and operating an industrial-scale compost facility at the Regional Landfill

2016 Capital Budget Highlights

Landfill Gas Management System



2016 Capital Budget Highlights



Regional Landfill
Compost Facility
Expansion

2016 Capital Budget Highlights

Strategic Initiatives for 2016 and Beyond:

Landfilling

- Constructing Cell 4 at the Regional Landfill
- Designing Cell 5 at the Regional Landfill

Stormwater Management

- Constructing Mills Ave stormwater system
- Designing MacKenzie Blvd stormwater system

Capital Budget

Cell 4 Construction
and Cell 5 Design
at the Regional
Landfill



Capital Budget

Constructing Mills Ave
Stormwater System
and

Designing MacKenzie
Blvd Stormwater
System



Capital Budget Project Unresourced

Fort McMurray WTP
Upgrades – Design



Capital Budget

Environmental Services is requesting funding to enable:

- the completion of 8 projects that have been started in 2015 or in prior years and are presently ongoing
- to initiate 13 new multi-year and single year projects and
- to consider 1 project that is currently unresourced to be approved in 2016

All of which are strongly aligned with the vision outlined in the Strategic plan:

- providing high quality essential services
- protecting the environment and
- maintaining and improving our core infrastructure.



Questions

2016 Proposed Capital Budget

Division: Engineering and Infrastructure

Department: Engineering

Director: Emdad Haque

2016 Capital Budget Summary – Resourced (Funded)

Major Category	2015 & Prior Actual			2016 Proposed Budget (Incl. Public Art)	2017 - 2021 Plan	Total Budget (Incl. Public Art)
	Budget	Total Cost to Date*	Total Available			
	\$	\$	\$			
Public Facilities	26,901,419	11,545,211	15,356,208	6,489,046	206,783,753	240,174,218
Recreation & Culture	14,621,000	6,714,532	7,906,468	15,000,000	12,117,000	41,738,000
Transportation	165,773,167	145,843,239	19,929,928	120,121,600	57,806,800	343,701,567
Total	207,295,586	164,102,982	43,192,604	141,610,646	276,707,553	625,613,785

*cost to date as at September 30, 2015

2016 Capital Project Summary

Multi-Year Projects (2015 & Prior):

Project Name	2015 & Prior \$	2016 Request \$
Active Transportation Trail 2014-2016 Construction	2,500,000	6,500,000
Building Life Cycle 2014-2016	3,439,000	1,679,400
Clearwater Park System (Riverside Park System) – Construction**(Cancelled)	130,000	-
Clearwater Park System (Riverside Park System)-Remediation	8,620,000	500,000
Flood Mitigation - Construction	3,642,419	300,000
Flood Mitigation - Predesign/Design*	7,000,000	-
Jubilee Center Reno/Construction 2014 - 2016	12,820,000	2,400,000
Prairie Loop Boulevard	54,773,167	21,121,600
Rural Infrastructure Rehabilitation 2015-2017 - Construction	16,000,000	19,000,000
Urban Infrastructure Rehabilitation 2014-2016 - Construction	95,000,000	80,000,000
Waterways & Horse Pasture Park – Construction	3,371,000	8,000,000

2016 Capital Project Summary

New Projects:

Project Name	2016 Request \$
Building Security Infrastructure Upgrades	1,874,646
Automated River Monitoring	235,000

2016 Capital Budget Highlights

Strategic Initiatives for 2016 and Beyond:

- Pillar 1 – Building a Responsible Government (RG)
 - Develop a Quality Assurance & Quality Control Program for Vertical Assets.
 - Provide Sustainable Standards for the Engineering Department; develop procedures for Project Management, improve internal key stakeholders management, and develop a municipal sustainable building;
 - Building Life Cycle Projects 2014 – 2016
 - Jubilee Center Reno/Construction 2014 - 2016
 - Building Security Infrastructure Upgrades
 - Automated River Monitoring

2016 Capital Budget Highlights

Strategic Initiatives for 2016 and Beyond:

- Pillar 2 – Building Balanced Regional Services (BRS)
 - Implement Municipal Infrastructure to balance service to Urban and Rural Communities.
 - Implement, improve and maintain core service infrastructure.
 - Improve water supply for rural services;
 - Clearwater Park System Remediation
 - Flood Mitigation
 - Waterways & Horse Pasture Park - Construction
 - Rural Infrastructure Rehabilitation 2015-2017 - Construction

2016 Capital Budget Highlights

Strategic Initiatives for 2016 and Beyond:

- Pillar 5 – Building a Reliable Transportation Network (TN)
 - Improve roadway network, focusing on efficient access and mobility for existing and future roadway infrastructure through out the region;
 - Rural Infrastructure Rehabilitation 2015-2017 - Construction
 - Urban Infrastructure Rehabilitation
 - Active Transportation Trail
 - Highway 63 Intersection Improvement

2016 Capital Budget Highlights

Strategic Initiatives for 2016 and Beyond:

- Pillar 6 – Building a Sustainable Region (SR)
 - Implement, improve and maintain core infrastructure services.
 - Noise Assessment.
 - Support Land Administration for contaminated land assessments;
 - Clearwater Park System (Riverside Park System) - Remediation
 - Prairie Loop Boulevard
 - Urban Infrastructure Rehabilitation 2014-2016 – Construction
 - Rural Infrastructure Rehabilitation

2016 Capital Budget Highlights

Strategic Initiatives for 2016 and Beyond:

- Pillar 7 – Building a Healthy & Active Lifestyle (HAL)
 - Communities have the infrastructure needed to support wellness and leisure opportunities.
 - Help deliver community recreational facilities to support health and wellness;
 - Active Transportation Trail 2014 -2016 Construction project

2016 Capital Project Features

- Active Transportation Trail 2014 – 2016 – Construction



2016 Capital Project Features

- Active Transportation Trail 2014 – 2016 – Construction



2016 Capital Project Features

- Building Life Cycle 2014 - 2016
- Building Security Infrastructure Upgrades – Construction
- Clearwater Riverside Park - Remediation
- Flood Mitigation - Construction

Silin Forest & Thickwood Blvd

2016 Capital Project Features

- Flood Mitigation – Construction Reach 1 - 6



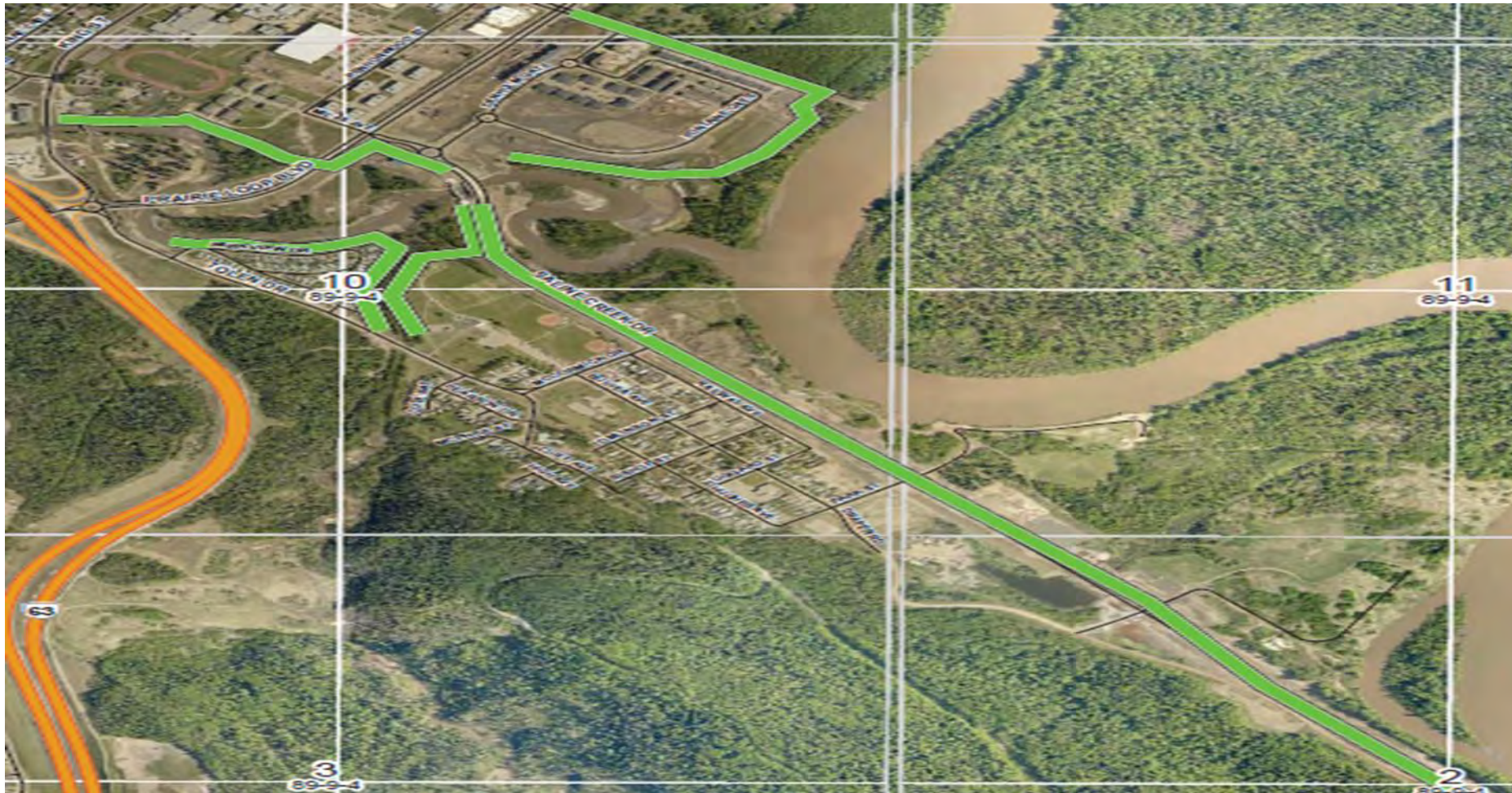
2016 Capital Project Features

- Flood Mitigation – Construction Reach 1



2016 Capital Project Features

- Flood Mitigation – Construction Reach 7 - 11



2016 Capital Project Features

- Prairie Loop Boulevard



2016 Capital Project Features

- Rural Infrastructure Rehabilitation 2015 – 2017 – Construction
- Urban Infrastructure Rehabilitation 2014 – 2016 - Construction

Silin Forest & Thickwood Blvd

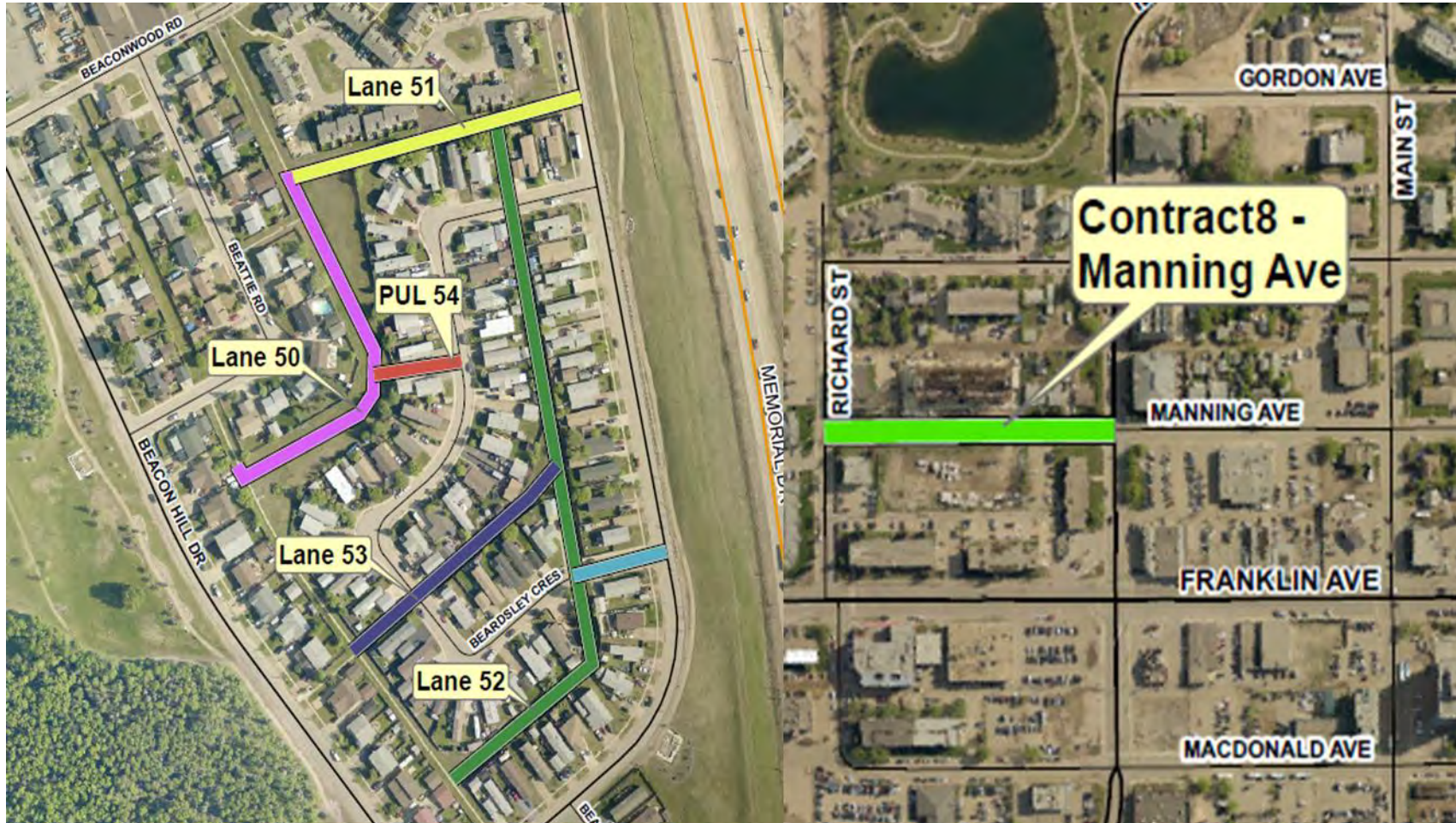
2016 Capital Project Features

- Urban Infrastructure Rehabilitation 2014 – 2016 - Construction



2016 Capital Project Features

- Urban Infrastructure Rehabilitation 2014 – 2016 - Construction



2016 Capital Project Features

- Urban Infrastructure Rehabilitation 2014 – 2016 - Construction



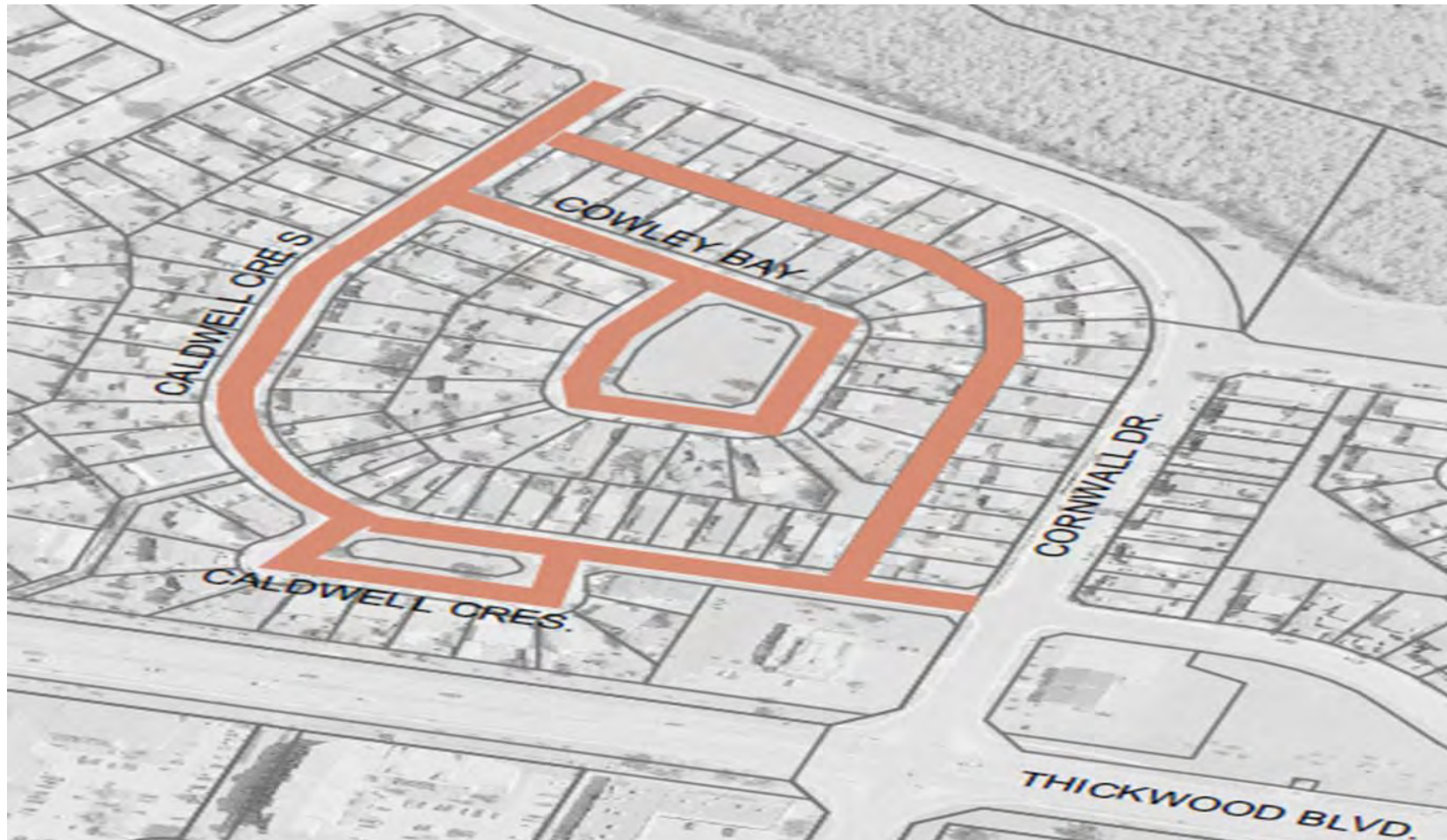
2016 Capital Project Features

- Urban Infrastructure Rehabilitation 2014 – 2016 - Construction



2016 Capital Project Features

- Urban Infrastructure Rehabilitation 2014 – 2016 - Construction



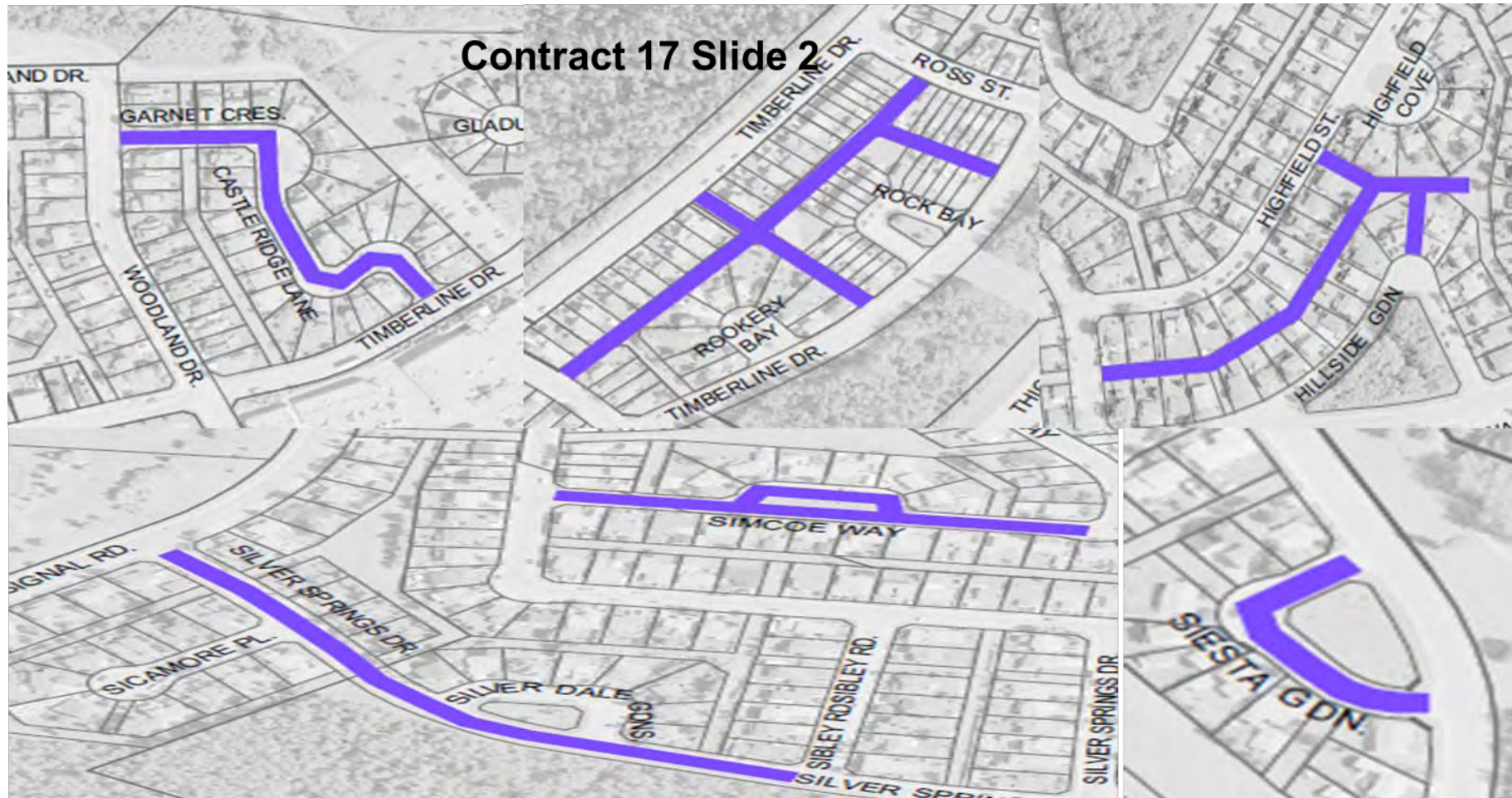
2016 Capital Project Features

- Urban Infrastructure Rehabilitation 2014 – 2016 - Construction



2016 Capital Project Features

- Urban Infrastructure Rehabilitation 2014 – 2016 - Construction



2016 Capital Project Features

- Waterways & Horse Pasture Park – Construction

East Boat Launch Paved Access



West Boat Launch



2016 Capital Project Features

- Automated River Monitoring Equipment



2016 Capital Project Unresourced

Administration is recommending the following project to be considered for funding:

- Urban Infrastructure Rehabilitation 2016 - 2018 - Design

Silin Forest & Thickwood Blvd

Questions

2016 Proposed Capital Budget

Division: Public Infrastructure and Engineering

Department: Public Works

Director: Robert Billard

2016 Capital Budget Summary – Resourced (Funded)

Major Category	2015 & Prior Actual			2016 Proposed Budget	2017 - 2021 Plan	Total Budget
	Budget	Total Cost to date*	Total Available			
	\$	\$	\$		\$	\$
Public Facilities				13,173,000		13,173,000
Recreation & Culture						
Transportation	1,700,000	441,410	1,258,590	10,241,600	3,160,000	15,101,600
Total	1,700,000	441,410	1,258,590	23,414,600	3,160,000	28,274,600

*cost to date as at September 30, 2015

2016 Capital Project Summary

Multi-Year Projects (2015 & Prior)	
Number of Projects	49
Total Value	\$200M
Cost to Date	\$181M

2016 Capital Project Summary

Multi-Year Projects (2016 & Beyond)	
Number of Projects	3
Total Value	\$5.8M

2016 Capital Project Summary

2016 New Projects	
Number of New Projects	11
Total Value	\$17.6M

2016 Capital Project Summary

Strategic Initiatives for 2016 and Beyond:

New Projects Resourced - 14 Projects per below mentioned Strategic Plan Category

- **Reliable Transportation System**
 - 4 Projects \$6.6M
- **Responsible Government**
 - 2 Projects \$3.6M

2016 Capital Project Summary

Strategic Initiatives for 2016 and Beyond Continued:

- **Sustainable Region**
 - 6 Projects \$9.9M
- **Balanced Regional Services**
 - 2 Projects \$3.2M

2016 Capital Project Summary

- **2016 New Capital Projects Unresourced:**

There are 22 projects identified on the unresourced for 2016 Capital Budget & have total value of \$24.2M

2016 Capital Project Features



Christina River Bridge

2016 Capital Project Features



King Street Bridge

2016 Capital Project Features



Richardson River Bridge

Questions

2016 Proposed Capital Budget

Division: Community & Protective Services

Department: Community Services

Director: Carole Bouchard

2016 Capital Budget Summary – Resourced (Funded)

Major Category	2015 & Prior Actual			2016 Proposed Budget	2017 - 2021 Plan	Total Budget
	Budget	Total Cost to date*	Total Available			
	\$	\$	\$		\$	\$
Public Facilities						
Recreation & Culture	86,077,310	53,482,486	32,594,824	28,741,902	23,500,000	138,319,212
Transportation						
Total	86,077,310	53,482,486	32,594,824	28,741,902	23,500,000	138,319,212

*cost to date as at September 30, 2015

2016 Capital Project Summary

Multi-Year Projects (2015 & Prior):

- Conklin Multiplex – Construction \$10,000,000
- Fort Chipewyan Swimming Pool – Construction \$10,473,100
- Northside Multi-Use Facility – Phase 1 (Twin Arenas) \$ 2,957,690
- Vista Ridge 2014 – 2016 Capital Grant \$ 1,150,000

2016 Capital Project Summary

New Projects:

- | | |
|--|-------------|
| • MacDonald Island Park Sustaining Capital Grant | \$3,407,112 |
| • Fort Chipewyan Swimming Pool FF&E | \$ 700,000 |
| • SAP Clubhouse Improvements – Equipment | \$ 54,000 |

2016 Capital Budget Highlights

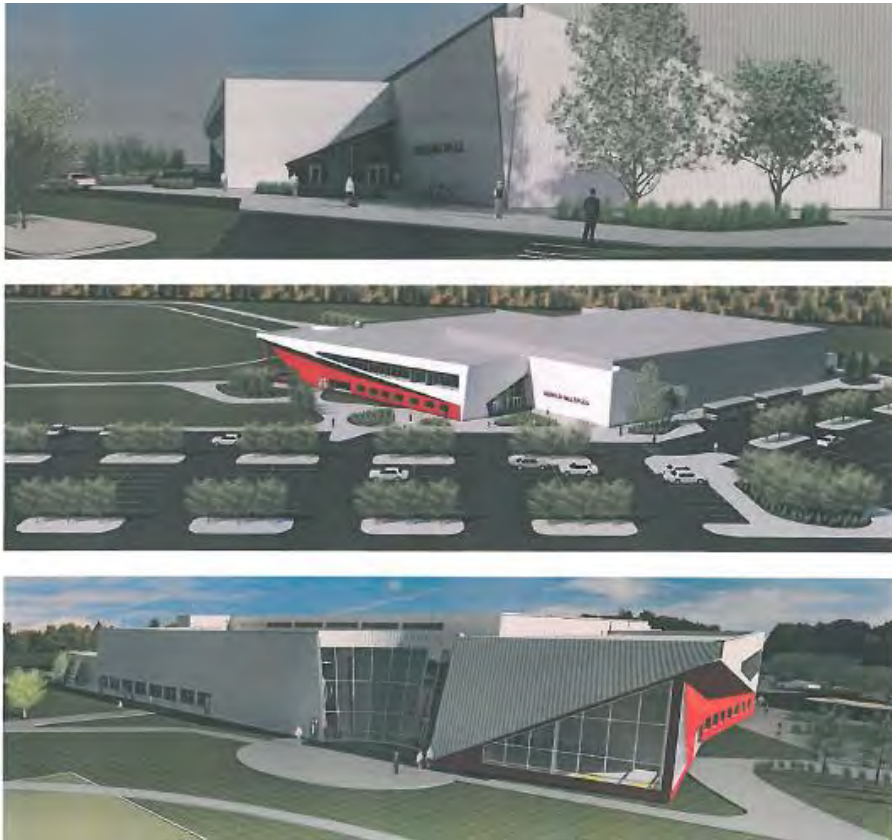
Strategic Initiatives for 2016 and Beyond:

All capital projects sponsored by Community Services fall within the parameters of the following pillars:

- Pillar 2 – Building Balanced Regional Services
 - Core services includes parks and recreation
 - Objective is to implement, improve and maintain core service infrastructure
- Pillar 7 – Building for a Healthy and Active Lifestyle
 - Objectives include:
 - Encourage the use of the Region's recreational and community facilities
 - Increase accessible recreation and leisure opportunities

2016 Capital Project Features

Conklin Multiplex



Fort Chipewyan Swimming Pool



2016 Capital Project Features

Northside Multi-use Facility (Twin Arenas)



Vista Ridge



2016 Capital Project Features

SAP Clubhouse



2016 Capital Projects Unresourced

Administration is recommending the following projects to be considered for funding:

- | | |
|--|-------------|
| • MacDonald Island Park Parking | \$4,550,000 |
| • Doug Barnes Cabin Expansion - Construction | \$2,613,000 |

Questions

2016 Proposed Capital Budget

Division: Community and Protective Services

Department: Regional Emergency Services

Director: Darby Allen, Regional Fire Chief

2016 Capital Budget Summary – Resourced (Funded)

Major Category	2015 & Prior Actual			2016 Proposed Budget	2017 - 2021 Plan	Total Budget (incl. Public Art)
	Budget	Total Cost to date*	Total Available			
	\$	\$	\$		\$	\$
Public Facilities	1,000,000	112,616	887,384	29,186,604	21,099,000	51,285,604
Recreation & Culture	-	-	-	-	-	-
Transportation	-	-	-	-	-	-
Total	1,000,000	112,616	887,384	29,186,604	21,099,000	51,285,604

*cost to date as at September 30, 2015

2016 Capital Project Summary

Multi-Year Projects (2015 & Prior):

- Anzac Fire Hall construction - 2016 request - \$7,000,000
- Fort MacKay Fire Hall construction - 2016 request - \$8,760,000

2016 Capital Project Summary

New Projects:

- Parsons Creek Fire Hall (#6) construction - 2016 request - \$7,407,000
- Saprae Creek Fire Hall - Expansion - 2016 request - \$3,965,328
- 911 Dispatch-IT-Disaster recovery - 2016 request - \$585,276
- Pumper Truck # 6 Fire Hall - 2016 request - \$200,000
- Training Branch Pumper Truck - 2016 request - \$814,000
- Conklin Tanker Replacement - 2016 request - \$300,000
- Light Vehicle Replacement x 2 - 2016 request - \$100,000
- Life-Pak 15 Replacement x 2- 2016 request - \$55,000

2016 Capital Budget Highlights

Strategic Initiatives for 2016 and Beyond:

Regional Emergency Services (RES) Business Plan

- Goal 1: Building Balanced Regional Services (MSP: BRS)
 - ✓ Objective 1-1: Strengthen regional service delivery quality (MSP:BRS-1)
 - ✓ Strategy 1-1-1: Acquire adequate resources to ensure standards of service delivery (MSP:BRS-1-3)

2016 Capital Budget Highlights

- RES Business Plan
 - ✓ Strategy 1-1-4: Refine processes to enhance RES safety compliance (MSP:BRS-1-7)
 - ✓ Action plan: Replace Anzac and Fort McKay fire halls (MSP:BRS-3-6)
- Goal 2: Building a responsible Government (MSP: RG)
 - ✓ Objective 2-1: Strengthen organizational capacity to plan, self-assess and report (MSP: RG-6)

Questions

2016 Proposed Capital Budget

Division: Infrastructure & Engineering

Department: Transit Services

Director: Robert Kirby

2016 Capital Budget Summary – Resourced (Funded)

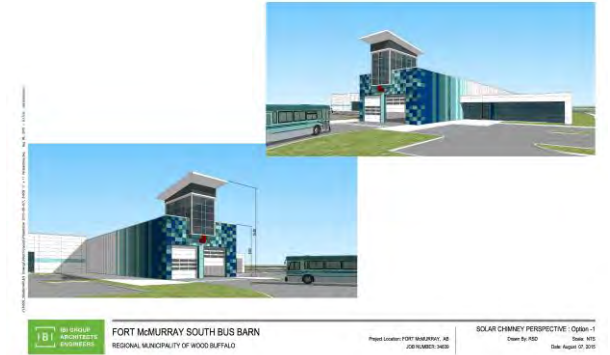
Major Category	2015 & Prior Actual			2016 Proposed Budget	2017 - 2021 Plan	Total Budget
	Budget	Total Cost to date*	Total Available			
	\$	\$	\$		\$	\$
Public Facilities						
Recreation & Culture						
Transportation	16,318,001	15,835,100	482,901	37,606,999	17,429,200	71,354,200
Total	16,318,001	15,835,100	482,901	37,606,999	17,429,200	71,354,200

*cost to date as at September 30, 2015

2016 Capital Project Summary

Multi-Year Projects (2015 & Prior):

- Purchase of 25 New Clean Diesel Buses (\$12.5M)
Provincial Green Trip Funding – (\$8.3M)
- Purchase of four 22'-25' Airport Shuttle Buses (\$1.2M)
- Transit Bus Mid-life refurbish (\$576K)
- Transit Facility Construction Project (\$28,495,999M)



2016 Capital Budget Highlights

Strategic Initiatives for 2016 and Beyond:

- Transit Master Plan
- Intelligent Transportation System – Officially launched
- New Scheduling/Planning Software – Improved connectivity
- Strategic placement of future shelters (heated/non-heated)

2016 Capital Project Features



Questions

2016 Proposed Capital Budget

Division: Community and Protective Services

Department: Municipal Law Enforcement and RCMP Support
Services

Director: Dale Bendfeld

2016 Capital Budget Summary – Resourced (Funded)

Major Category	2015 & Prior Actual			2016 Proposed Budget	2017 - 2021 Plan	Total Budget
	Budget	Total Cost to date*	Total Available			
	\$	\$	\$			
Public Facilities	299,050	94,050	205,000	6,718,450		7,017,500
Recreation & Culture						
Transportation						
Total	299,050	94,050	205,000	6,718,450		7,017,500

*cost to date as at September 30, 2015

2016 Capital Project Summary

Multi-Year Projects (2015 & Prior):

- Fort McMurray Animal Control Centre \$3,500,000M
- Fort Chipewyan Animal Control Centre \$3,517,500M

2016 Capital Budget Highlights

Strategic Initiatives for 2016 and Beyond:

Goal 2: Building Balanced Regional Services

- Objective BRS-1: Strengthen regional service delivery quality.
 - Strategic Initiatives
 - Contribute to community safety through improved animal control services throughout the RMWB.

Questions

2016 Proposed Capital Budget

Division: Corporate Services

Department: Information and Advisory Services

Director: Leanne McCarthy

2016 Capital Budget Summary – Resourced (Funded)

Major Category	2015 & Prior Actual			2016 Proposed Budget	2017 - 2021 Plan	Total Budget
	Budget	Total Cost to date*	Total Available			
	\$	\$	\$		\$	\$
Public Facilities	3,497,069	2,346,112	1,150,957	1,240,800	132,000	4,869,869
Recreation & Culture						
Transportation						
Total	3,497,069	2,346,112	1,150,957	1,240,800	132,000	4,869,869

*cost to date as at September 30, 2015

2016 Capital Project Summary

Multi-Year Projects (2015 & Prior):

- Enterprise Information Management (EIM)
 - 2015 & Prior \$3,497,069
 - Total costs to date \$2,346,112
 - 2016 Request \$ 120,000
 - 2017 Request \$ 132,000
 - Total \$3,749,069

2016 Capital Project Summary

New Projects:

- Information Security Program - \$1,120,800

Questions

2016 Proposed Capital Budget

Division: Planning & Regional Development

Department: Land Administration

Director: Keith Smith

2016 Capital Budget Summary – Resourced (Funded)

Major Category	2015 & Prior Actual			2016 Proposed Budget	2017 - 2021 Plan	Total Budget
	Budget	Total Cost to date*	Total Available			
	\$	\$	\$			
Public Facilities				10,936,500		10,936,500
Recreation & Culture						
Transportation						
Total				10,936,500		10,936,500

*cost to date as at September 30, 2015

** Funding will be provided via previous years Capital Budgets

2016 Capital Project Summary

New Projects:

- Flood Mitigation
- Draper Community Hall
- Fort Chipewyan Sewer Line Extension
- Jubilee Plaza
- South Utility Corridor – Phase 1

*Budget may be adjusted for land acquisition as projects are funded and unfunded

2016 Capital Budget Highlights

Strategic Initiatives for 2016 and Beyond:

- Building Balanced Regional Services
 - Acquisition of land for water, sewer and flood mitigation projects; strengthening service delivery to all residents and businesses within the Region
- Building for a Healthy and Active Lifestyle
 - Acquisition of land for community halls and Jubilee Plaza; to deliver opportunities for community members to enjoy a high quality of life

Questions

2016 Proposed Capital Budget

Division: Office of the Chief Administrative Officer

Department: Communications and Stakeholder Relations

Director: Marilyn Hood

2016 Capital Budget Summary – Resourced (Funded)

Major Category	2015 & Prior Actual			2016 Proposed Budget	2017 - 2021 Plan	Total Budget
	Budget	Total Cost to date*	Total Available			
	\$	\$	\$		\$	\$
Public Facilities				49,928		49,928
Recreation & Culture						
Transportation						
Total				49,928		49,928

*cost to date as at September 30, 2015

2016 Capital Project Summary

New Projects:

- Public Engagement Signage - \$49,928
 - two digital signs to be used for promoting public engagement sessions
 - digital signs are an effective tool to promote engagement sessions
 - can be placed in high traffic areas for maximum exposure or located strategically to reach a specific audience

2016 Capital Budget Highlights

Strategic Initiatives for 2016 and Beyond:

- Digital signage to promote public engagement will:
 - contribute to Building Responsible Government by enhancing public engagement in all area of municipal activities;
 - support Building Balanced Regional Services by promoting residents' input to ensure delivery of high quality and well-planned services.

2016 Capital Project Features



Questions

2016 Proposed Capital Budget

Division: Corporate Services

Department: Supply Chain Management

Director: Ted Zlotnik

2016 Capital Budget Summary – Resourced (Funded)

Major Category	2015 & Prior Actual			2016 Proposed Budget	2017 - 2021 Plan	Total Budget
	Budget	Total Cost to date*	Total Available			
	\$	\$	\$			
Public Facilities				126,950		126,950
Recreation & Culture						
Transportation						
Total				126,950		126,950

*cost to date as at September 30, 2015

2016 Capital Project Summary

New Projects:

- Purchase of Small Parts Storage System (SPSS) to be installed for Fleet Inventory Management to assist in maximizing space requirements currently at capacity:
 - The SPSS will be linked to SAP to ensure “real time” tracking of inventory to increase inventory accuracy.
 - The SPSS will also provide mechanics with a “self-serve” option as it is both a storage and retrieval system.

2016 Capital Budget Highlights

Strategic Initiatives for 2016 and Beyond:

- Expand inventory storage space in Fleet Services area to ensure required inventory requirements are met.
- Increase productivity and decrease downtime of mechanics and equipment by ensuring high demand parts are stocked and available when required.
- Measure inventory turns to ensure inventory levels are adequate, but not excessive.

2016 Capital Project Features



Questions