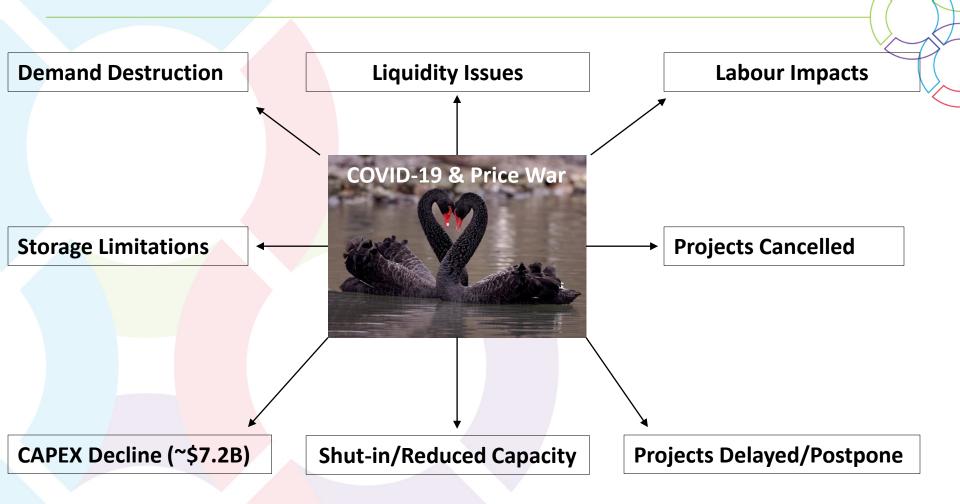
6.2 Bylaw No. 20/012 – Tax Rate Bylaw

Scheduled Delegate Submission from:

Karim Zariffa, Oils Sands Community Alliance



State of the Oil Sands Industry



Oil Demand Destruction

- "With 3 billion people in the world locked down, demand could fall about 20 million bpd."
 - Fatih Birol, Executive Director, International Energy Agency
- Decline in demand = refiners slashing processing; producers shutting-in/cutting output/delaying new projects.

Oil Prices have hit 30 Year Lows



- WTI April range of US\$28 to US\$18
- WCS trading at single digit levels since late March.
- WTI Futures curve doesn't rebound till late 2020, rebound slightly through 2021

OPEC+ and Other Cuts

- OPEC+ announced on April 12 a 9.7M bpd cut (largest ever from the group) for two months to begin May 1, 2020.
- G20 producers cutting 5M bpd (US, Brazil and Canada cutting 3.7M bpd)
 - In Canada production cuts of more than 400,000 barrels of oil equivalent per day have been announced*
- It is difficult for OPEC+ to policy cuts and measure adherence, US is relying on market mechanisms for cuts.
- The cuts are not nearly enough to make up for the massive drop in demand brought on by COVID-19, and only slowed the price skid.

Source: Bloomberg

^{*}As of April 17, 2020

Storage Limitations

- Surpluses building everywhere in the petroleum supply chain:
 - Jet Fuel unsold at major airports
 - Traffic congestion vanished in major cities
 - Gasoline demand down
- Virtually every available gallon of storage space in world could be <u>FULL</u> by late April/early May (Source: IHS).
 - Consequence: 1) Price Plummet, and 2) Major Shut-ins.
- Crude storage in Western Canada has approximately 11 million barrels of capacity left.



RMWB Projects Deferred, Shut-in, or Canceled

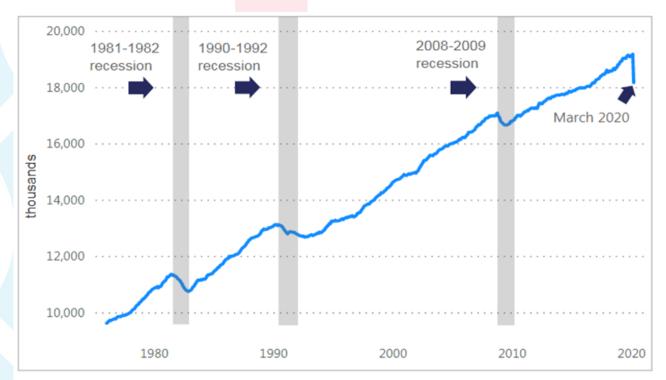
Over \$7.2 billion in capital expenditure cuts have been announced in the Canadian upstream oil and gas sector.

- Syncrude is slowing the pace of the MLX project (\$1.4B)
- Suncor's Cogeneration Project (\$1.4B) deferred
- Athabasca's Hangingstone shut-in
- Meadow Creek In-Situ Project (\$5B) deferred
- Teck Frontier Project (\$20B)
- ConocoPhillips Surmont production cut of ~75 per cent (100,000 bpd)



Labour Impacts

March 2020: In Canada, more than 1 million people lost their jobs. Alberta had 117,100 fewer jobs.



Source(s): Table 14-10-0287-01 (formerly CANSIM table 282-0087).

OSCA's Request of RMWB Council

- With the current state of the global economy and the likelihood of a long recovery for Alberta, OSCA and our members are recommending that the RMWB Council:
 - 1. Approve Administration's recommendation of a 26% reduction in the rural non-residential mill rate instead of deferring designated industrial property taxes in 2020.
- An immediate material reduction of taxes will help industry preserve liquidity

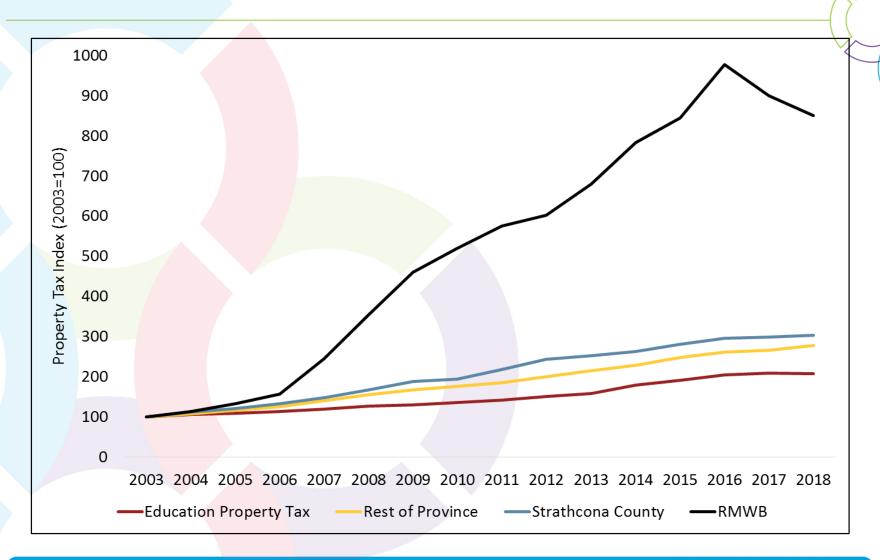
Rationale

Preserve jobs and procurement spend

Municipal taxes are a <u>fixed cost</u>, unlike royalties or provincial taxes it does not change with changes in price.

- Government of Alberta (GOA) Relief
 - Reduced corporate taxes by 33 per cent.
 - AER fees relaxed
 - KXL \$7B commitment
 - Orphan Wells support
 - WCB Premiums
- Government of Canada Relief to Oil and Gas \$2.4B
 - Help laid-off service company workers with support for orphan wells and methane reduction.
- Oil sands Operators
 - Since 2014 have reduced operating costs by 35-40 per cent (Source: IHS).

In comparison, RMWB taxes have increased



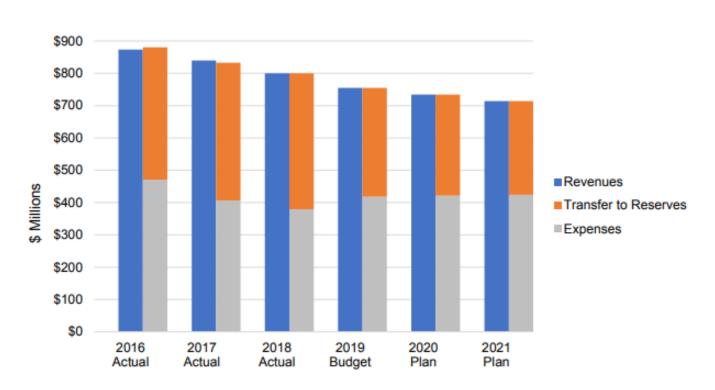
Example: Project in RMWB

- New SAGD 35,000 bpd project built in RMWB will pay ~\$290 million in property taxes over its life.
- This exceeds anticipated provincial corporate income tax revenue of \$250 million or climate policy costs of up to \$180 million.
- In comparison: same project built in Saskatchewan pays ~\$115 million (60% less than in RMWB).



Opportunity for RMWB Council to the Support Local **Economy**

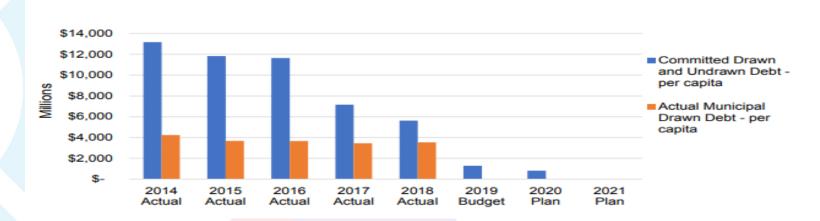
Consolidated Summary



RMWB is Debt Free

- 2019 RMWB paid \$310 million to clear debt (proposed to cover future capital projects)
 - RMWB is debt free (Source: Alberta Capital Financial Authority)
- 2019 RMWB transferred \$60 million to reserve (committed undrawn debtsavings for future capital projects*)
 - 2020 Budget plan to save an additional \$96 million in reserve (for future capital projects)

 Debt Per Capita



^{*}Undrawn debt: Municipalities set aside a small portion of their revenues (undrawn debt) over multiple years to pay for major/large scale infrastructure projects." RMA Understanding Municipal Financial Reserves November 2019.

14

Bank/Reserves Fund Capital Projects till 2025

- RMWB has Uncommitted/Unrestricted Reserves \$234 million
- RMWB has a Capital Reserve of \$650 million, an emerging issues reserve of 112 million and operating reserve of 50 million (total committed reserves= \$813 million)
- Funding is sitting in reserves for multi year capital projects till
 2025
 - Including Rural Water and Sewer, downtown revitalization and Flood Mitigation projects

Conclusion

- The Covid-19 situation is extraordinary, requiring extraordinary measures.
- The RMWB has reserves in place to pay for future capital projects
- The RMWB is debt free
- RMWB has the ability in the 2020 budget to reduce rural non-residential taxes by 33% using reserves, without affecting services.
- Federal and Provincial Governments have stepped up to support;
- The RMWB Council's opportunity to make a meaningful contribution to support the local economy.



